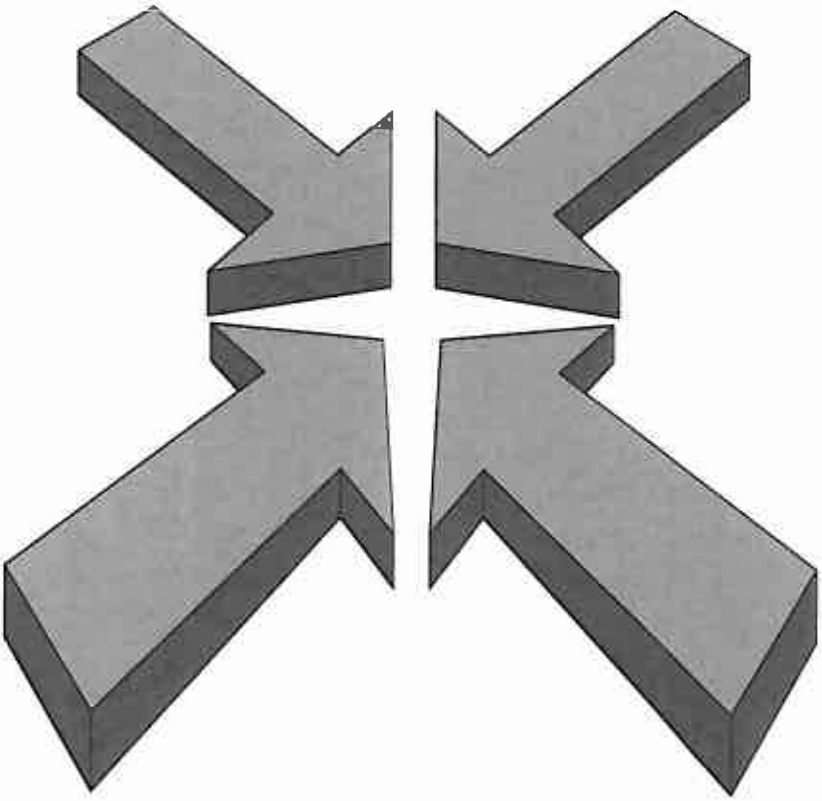
ADOPTED MANAGEMENT PLAN



VOLUME 1 INTRODUCTION 2010/2013

Management Plan adopted by Council on Monday 28 June 2010 (Resolution 220/10).

THE VISION STATEMENT

Uralla Shire Council is committed to creating a unique environment which offers an excellent quality of life and economic opportunities for its people.

THE MISSION STATEMENT

The aim of Uralla Shire Council is to offer an excellent quality of life and economic opportunities for its people by means of imaginative leadership, effective teamwork, efficient management and the provision of quality services.

It will strive to:

1. preserve a high quality environment for the community and become a carbon neutral community through balanced control of development and practical, sustainable environmental management.

2. provide appropriate resources for welfare, leisure, housing, recreational, community and cultural activities.

3. provide a high level of public health, safety and community services.

4. provide an efficient and effective transport and community infrastructure.

5. encourage, promote and facilitate the social and economic development of the area by becoming a lighthouse model for local mitigation and adaptability to Climate Change.

6. provide services in an efficient and economic manner which maximise resources.

7. be accountable and open to the community for its performance.

8. provide responsible, resourceful and economic representative government for its residents.

9. encourage commercial, industrial and retail development.

THE COUNCIL'S CHARTER

Council's Charter is found in Section 8 of the Local Government Act, as follows. The Charter is a set of principles which guide Council in the carrying out of its functions.

Council has the following Charter:

- to provide directly or on behalf of other levels of government, after due consultation, adequate, equitable and appropriate services and facilities for the community and to ensure that those services and facilities are managed efficiently and effectively
- to exercise community leadership
- to exercise its functions in a manner that is consistent with and actively promotes the principles of cultural diversity
- to promote and to provide and plan for the needs of children
- to properly manage, develop, protect, restore, enhance and conserve the environment of the area for which it is responsible, in a manner that is consistent with and promotes the principles of ecologically sustainable development
- to have regard to the long term and cumulative effects of its decisions
- to bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible
- to facilitate the involvement of councillors, members of the public, users of facilities and services and council staff in the development, improvement and co-ordination of local government
- to raise funds for local purposes by the fair imposition of rates, charges and fees, by income earned from investments and, when appropriate, by borrowings and grants
- to keep the local community and the State government (and through it, the wider community) informed about its activities
- to ensure that, in the exercise of its regulatory functions, it acts consistently and without bias, particularly where an activity of the council is affected
- to be a responsible employer.

VALUES

The Councillors and Staff of Uralla Shire Council collectively hold the following values in the carrying out of their functions:

- Accountability
- Adaptability and flexibility
- Courtesy
- Effectiveness
- Efficiency
- Ethical
- Excellence
- Fairness
- Integrity
- Objectivity
- Responsibility
- Social equity
- Teamwork

AN OVERVIEW OF COUNCIL

The Shire has an area of 3,229.8 square kilometres and a population of 6,126 (Estimate 30 June 2006 – source Australian Bureau of Statistics, Regional Population Growth, Australia and New Zealand, 2002-03, Cat No. 3218) with population forecasts to the 2022 indicating a slight increase to 6,173 to that date.

Council has a total annual income of about $16.1M. The income from rates and annual garbage charges is about $3.9M. There are also user charges for other services such as water supply and sewerage of approximately $2.2M. It is not strongly involved in entrepreneurial activities.

An analysis prepared by the Department of Local Government in 2007/2008 showed that Council currently spends less per head than the majority, and the average, of similar Councils in Group 10 on the following activities:

* Environmental Management and Health Services
* Recreation and Leisure

It currently spends more per head than similar Councils on the following activities:

* Community Services (highest in the group)

The new capital expenditure ratio, which compares expenditure on infrastructure compared to the depreciation of that infrastructure, had the Uralla Shire Council at 1.29:1 equal to the average for Group 10 Councils in 2006/2007 and 3.82:1 in 2007/2008 compared to the average of 7.90:1.

An examination of the operation budget and the capital budget in Volume 4 Part B of this Management Plan shows that Council is providing an allocation of $5.62M for roads, streets and bridges. This amount is made up of $4.98M (excluding depreciation and administration) for maintenance and $3.36M for capital construction, resealing, re-sheeting and reconstruction. This level of continuing expenditure, combined with $0.92M expenditure on upgrading Council's plant, ensures that Council is able to maintain its infrastructure.

Overall Council's finances are in a sound state with $1.06M unrestricted working Capital in the General Fund disclosed in the 30 June 2009 audited financial statements. It is the intention to continue with balanced working capital movement in the General Fund which should maintain the unrestricted working capital at or above the Council Auditors' suggested level of approximately $500,000.

Council's debt service ratio is very good and so it has strong borrowing capacity.

Council provides a reticulated treated water service in both Uralla and Bundarra and a sewerage service in Uralla.

Garbage tips are provided at Uralla, Kingstown and Bundarra. A garbage collection service is provided to the Uralla and Bundarra urban areas and to the Invergowrie, Saumarez, Arding, Saumarez Ponds, Rocklea and Kelly Plains Rural Residential area. A recyclable collection service is provided to Uralla and Invergowrie with Recycling facilities at the Uralla Garbage Depot and at Bundarra, Kentucky and Kingstown.

URALLA SHIRE COUNCIL
STRENGTHS, WEAKNESSES, OPPORTUNITIES AND THREATS (S.W.O.T) ANALYSIS

STRENGTHS	WEAKNESSES	OPPORTUNITIES	THREATS		STRENGTHS	WEAKNESSES	OPPORTUNITIES	THREATS
Newsletter		Outsourcing of services by other councils and private enterprise.	Collapse of the New England Strategic Alliance of Councils		Railway	Lack of adequate local public transport	Better scheduling of bus timetables.	
Councillors	Only two female Councillor		Unfavourable Kibble Report		Nearby Regional Airport			
Financial position and ten year financial plan	Road funding uncertainty for Regional Roads	Sound finances allows for internal funding of recycling expansion.	Unfunded mandates		Proximity to Armidale and University of New England	No Hospital No dentist No ambulance stationed in Uralla	Community Health Centre as a wing to Community Centre	Loss of a General Medical practitioner
Good quality staff and a stable workforce	Regional Economy and continuing drought.	CSIRO			Situated on the New England Highway	Approaches to Uralla	Construction of further entry statements after the northern site.	Regional Economy and continuing drought.
Good quality and well trained workforce		Contracting for other work			Mid point between Sydney and Brisbane	Lack of dependability of Mobile Phone communications	Situated on the fibre cable route could provide better broadband access.	
Modern plant fleet			Fuel and steel price rises		Lifestyle change new residents		Arts and cultural industry	
Industrial harmony					Population growth	Ageing population	Urban subdivisions Residential growth	
Low Loan Debt level		Ability to use borrowings			Safe community	Non-organised youth services	Youth worker	Reduced police presence
Prior year Rate collection history	Weak rate collections during NESAC control	Return of collection to council			Environment	Stormwater drainage in river catchment	New agriculture Strength in viticulture	Environmental concerns
DA processing times Complying Developments	Joint Regional Planning Panels		State Government taking over of more Planning		New Library		Volunteers at the library	

URALLA SHIRE COUNCIL
STRENGTHS, WEAKNESSES, OPPORTUNITIES AND THREATS (S.W.O.T) ANALYSIS

STRENGTHS	WEAKNESSES	OPPORTUNITIES	THREATS		STRENGTHS	WEAKNESSES	OPPORTUNITIES	THREATS
Quantity of water available for Uralla	Quantity of water available for Bundarra	Growth			Good reputation in the community services field	Lack of facilities at Invergowrie	Auspicing of programs further afield.	
Well funded Uralla Sewer Fund	Noise level at the Uralla sewage treatment plant	Alternative energy from			Aged Care Centres		Growth and care of other conditions. (ABI and MS)	Declining or removal of grants
	No sewer in Bundarra	Grants for Bundarra Sewer			Community Centre	Underutilised Community Centre	Greater use of the Community Centre	
Urban roads	Unsealed urban roads		Declining or removal of grants		Tablelands Community Support Options			Declining or removal of grants
All weather rural roads	Unsealed rural roads	Return to sealing of rural roads from 2010/2011	Roads to Recovery (R2R) grant future		Tablelands Community Transport		Growing experience with youth	Declining or removal of grants
Sound bridges	Need to replace timber bridges on regional roads	Plans developed to replace timber bridges funded in 10 year plan.	Deferred funding for replacement of regional road timber bridges.		Town Parks	Not reticulated	Pioneer Park development and reticulation of all parks.	
Sports grounds	Pool size and useage	Volunteers at the pool Hydrotherapy pool			Interest in industrial development	No industrial subdivision	Industrial development	
Growing reputation in Art community		Art at the Glen			Foundry cluster			
Our Heritage and historic buildings		Thunderbolt paintings			Satellite Tracking Station		Tracking station	
Thunderbolt Country Fair		Thunderbolt Country Fair			Tourism attractions		Tourism Goldfields walking track	

STATEMENT OF GOALS

1. To provide services professionally, economically, efficiently, effectively, equitably and safely by means of productive, well-trained staff and/or capable contractors.

2. To ensure that the community is appropriately consulted and well-informed concerning Council's activities and to be responsive to the community's needs.

3. To ensure the health, safety and welfare of all of Council's residents, its employees and its contractors.

4. To be accountable to the community.

5. To effectively and responsibly manage, maintain and develop Council's infrastructure, operational and financial assets.

6. To protect the natural environment and conserve and control the built environment by sensitive and practical environmental planning and control.

7. To foster, encourage and facilitate growth and social and economic development of the area.

8. To provide cultural and recreational facilities to serve the expectations of the community.

9. To maintain and improve roads, bridges, drainage and public works to provide an appropriate and affordable infrastructure network.

10. To ensure residents have high quality water and sewerage systems which maintain their quality of life.

INTRODUCING THE MANAGEMENT PLAN

One purpose of this Management Plan is to inform the community about the planned goals and activities of Council for the next financial year and future years.

It reflects Council's commitment to public accountability by identifying and detailing the tasks and services that Council intends to pursue. This accountability will be further reflected by reporting back to the Community. in Council's Annual Report. on how well those goals were achieved.

The Management Plan will in future be replaced by annual Operational Plans. These annual Operational Plans will emanate through the Integrated Planning and Reporting concept that has been introduced to local government with guidelines issued by the Division of Local Government.

The Uralla Shire Council at its meeting of Monday 23 November 2009 determined (Resolution 503/09) that it would select the 30 June 2011 as the date for the adoption of the Community Strategic Plan. During the year 2010/2011 there will be a number of public forums to identify the services and level of services that the Community wishes to have provided to it and the level to which it is prepared to pay for those services.

The resultant Community Strategic Plan will be for a period of 10 years and it was for this purpose Council prepared and adopted a strategic document "Strategic Review of Council Actities 2008-2017 together with Financial Plan Projection for Ten Years 2010/2011 to 2019/2020". This will be the basis for the Community forums to develop the Community Strategic Plan. Following the development and adoption of the Community Strategic Plan, a four year Delivery Plan will be developed for the candidates to the September 2012 Council elections. The Delivery Plan will be the document that the 2012 to 2016 Council will be reviewed at the end of its term.

Since October 2008 the Uralla Shire Council has engaged with the Community in a number of environmental projects aimed at improving the sustainability of the New England Region. This focus on sustainability – financially. environmentally and culturally underpins the general direction of the Council's Management Plan. An updated checklist of the recommendations from the Climate Consensus Forums, which have been adopted by Council, is included in Volume 3 pages 5 to 18.

The Management Plan is an important step in setting the environment for increased accountability and providing an opportunity for community involvement in the decision-making processes of Council. The objectives are set out in Volume 4 Part A and are directly related to the finances available to Council, in Volume 4 Part B, to allow it to provide services.

Thomas P. O'Connor
GENERAL MANAGER

P O Box 106
URALLA NSW 2358

YOUR COUNCILLORS

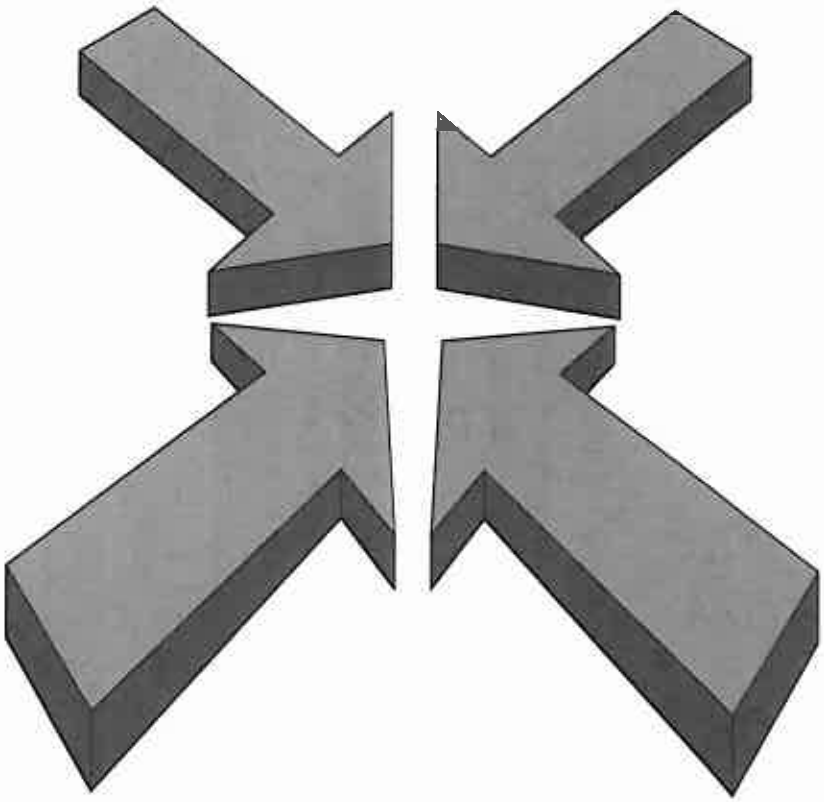
Mayor	Cr R T (Ron) Filmer, 10 Fitzroy Street North, Uralla Tel: 6778 3539, Fax: 6778 3539 Mobile 0413 459 010
Deputy Mayor	Cr R (Robert) Spreadborough, "Roberts Paddock", 951 Retreat Road, Uralla Tel: 6775 2200, Fax: 6771 4612
Councillors	Cr K (Karen) Dusting, 22 John Street, Uralla Tel: 6778 4538, Fax: 6778 4538
	Cr M (Mark) Dusting, 22 John Street, Uralla Tel: 6778 4538, Fax: 6778 4538 Mobile 0427 883 600
	Cr M (Michael) Pearce, 79 Bilga Road, Invergowrie Tel: 6775 2520 (AH), Mobile 0488 752 520
	Cr S (Stephen) Powley, 951 Retreat Road, Uralla Tel: 6778 4700 (BH), Fax: 6778 7012 (AH)
	Cr I (Isabel) Strutt, 60 East Street, Uralla Tel: 6778 3239, Fax: 6778 3239 Mobile 0424 299 614
	Cr K (Kevin) Ward, "Whitby", 296 Rocky River Road, Rocky River Tel: 6778 3013, Fax: 6778 3216
	Cr L (Lachlan) Wilson, 209 Clarks Road, Armidale Tel: 6771 5754

URALLA SHIRE COUNCIL
DEMOGRAPHIC PROFILE - CENSUS 2006

Shire area (Sq kms)		**3,229.8**
Shire population		
1996		5,871
2001		5,739
2006		**5,735**
Population of Uralla (Town)		
1991		2,323
1996		2,460
2001		2,306
2006		**2,267**
Population of Bundarra		
1991		323
1996		319
2001		299
2006		**331**
Population of Invergowrie and Saumarez Ponds		
2001		1,108
2006		**1,119**
Age Structure – Shire		
0 - 4	(2001 - 6.7%)	**6.1%**
5 – 19	(2001 – 23.5%)	**22.2%**
20 – 44	(2001 – 22.0%)	**27.6%**
45 – 64	(2001 – 30.5%)	**30.4%**
65 +	(2001 – 17.3%)	**13.7%**
Median Age (years)	(2001 – 38)	**41**
Weekly Individual Incomes		
$ 0 - $149	(2001 – 30.2%)	**14.8%**
$150 - $599	(2001 – 34.1%)	**50.2%**
$600 - $999	(2001 – 17.3%)	**17.6%**
$1,000 - $1,599	(2001 - 9.3%)	**9.2%**
$1,600 +	(2001 - 1.7%)	**2.4%**
Not stated	(2001 - 7.4%)	**5.8%**
Home ownership	(2001 – 64.1%)	**76.2%**
Car Ownership		
None	(2001 – 7.5%)	**6.4%**
One	(2001 – 36.9%)	**33.4%**
Two or more	(2001 – 49.6%)	**56.6%**
Not Stated	(1996 – 6.0%)	**3.6%**

Marital status (over 15 years old)		
Never married	(2001 – 25.6%)	**27.7%**
Married	(2001 – 57.7%)	**54.2%**
Separated	(2001 – 3.7%)	**3.8%**
Divorced	(2001 – 6.6%)	**8.3%**
Widowed	(2001 – 6.4%)	**5.9%**
Single parent	(2001 – 5.8%)	**5.8%**
Occupations (of Employed)		
Managers/Administration		**20.2%**
Clerical, sales		**18.9%**
Professionals		**16.5%**
Trades persons		**15.0%**
Professionals		**16.5%**
Labourers		**13.4%**
Community and Personal		**8.6%**
Machinery Operators and Transport Drivers		**5.3%**
Inadequate description		**2.1%**
Education Institution (Attending)		
Pre-school	(2001 – 1.9%)	**2.1%**
Primary	(2001 – 10.4%)	**9.6%**
Secondary	(2001 – 8.6%)	**8.3%**
TAFE college	(2001 – 3.3%)	**2.3%**
CAE/University	(2001 – 2.8%)	**2.5%**
Other	(2001 – 0.5%)	**5.4%**
Not attending	(2001 – 72.5%)	**69.8%**
Birth Place		
Australia	(2001 – 87.1%)	**88.8%**
United Kingdom	(2001 – 2.5%)	**2.5%**
New Zealand	(2001 – 0.6%)	**0.9%**
Germany	(2001 – 0.3%)	**0.4%**
United States	(2001 – 0.2%)	**0.4%**
Other/not stated	(2001 – 9.4%)	**7.0%**
Aboriginal/Torres Strait Islanders	(2001 – 5.1%)	**5.8%**
Religion		
Anglican	(2001 – 35.9%)	**35.9%**
Catholic	(2001 – 23.3%)	**23.3%**
Uniting Church	(2001 – 6.2%)	**6.4%**
Presbyterian	(2001 – 5.3%)	**5.3%**
Other	(2001 – 9.5%)	**9.5%**
None/not stated	(2001 – 19.8%)	**19.6%**

ADOPTED MANAGEMENT PLAN



VOL. 2 REVENUE POLICY 2010/2011

Management Plan adopted by Council on Monday 28 June 2010 (Resolution 220/10).

MANAGEMENT PLAN 2010/2013

Volume 2 – Revenue Policy 2010/2011

TABLE OF CONTENTS

	Page No
Rates	
Ordinary Rates	1
Ordinary Rates to be Levied	1
Amount of Ordinary Rates (Rate in $, Base Amounts and Yield)	2
Parts of the Council Area subject to each Ordinary Rate	
▪ Farmland Rate	3
▪ Residential Rate	3
▪ Rural Residential Rate	3
▪ Mining Rate	3
▪ Business Rate	
▪ Special Rate (Uralla TV Reception Special Rate)	3
Comparison of Average Rates for each Land Category	4
Annual Charges	
▪ User Pays Principle for Water Charging	5
▪ Water Supply Access Charge	5
▪ Water Pricing	6
▪ Uralla Sewerage Charge	7
▪ Sewerage Pricing	7
▪ Uralla Urban Stormwater Catchment Management Levy	7
▪ Domestic Waste Management Charge	8
▪ Waste Management Charge	8
▪ Environmental Levy	9
▪ Domestic Waste Management Charges 2010/2011	10
▪ Non Residential Waste Collection and Environmental Levy 2010/2011	10
▪ Domestic Waste Management Charges 2009/2010	11
▪ Non Residential Waste Collection and Environmental Levy 2009/2010	11
Borrowings	12
Fees and Charges	12
Schedule of Fees and Charges Index	13
Section 94 Contribution	31
Maps of Rating and Annual Charges Areas	34

-The following document details Council's policy for raising revenue through Rates, Charges, Fees, Private Works and Borrowings.

ORDINARY RATES

For 2010/2011, as in previous years, Council is to make an ordinary rate that consists of a base amount to which is added an Ad Valorem amount.

There are four land categories used for rating purposes: Farmland, Residential, Mining and Business. Council has made one sub-category of the Residential Category called Rural Residential.

A base amount is an amount paid by every rateable property in each land category, regardless of land value and recovers the cost of Governance and Public Order and Safety.

An Ad Valorem amount (c in $ applied to Land Value) is the amount calculated in addition to the base amount. The base amount and Ad Valorem amount are combined to give the total amount of the rate.

The Valuer General is the agency who values all properties within a Council area for the purposes of rating. The Uralla Shire Council was last valued based on 1 July 2007 values and this was effective from 1 July 2008. The next re-valuation is not anticipated until 2011 and would affect rates for the rating year 2012/2013.

ORDINARY RATES TO BE LEVIED

Council has increased its notional general income by the permissible increase of 2.6% announced by the Minister for Local Government for the purpose of rate-pegging of increases in ordinary rates less an amount of $15,143 excess raised last year, which is therefore an effective 2.44% increase in total rate revenue. From 1 July 2010 increases in farmland property assessments are no longer capped at 20% over the previous year's assessment as Clause 84 of Schedule 8 of the Act had a sunset date of 30 June 2010.

Tables in the following pages provide details of the name of each ordinary rate, the Ad Valorem (i.e. c in $ applied to land value), the base amount of ordinary rates charged, the yield or amount of income Council will raise from each rate. The Ad Valorem Rate reflects the rate-pegging limit of 2.6%. The rate pegging increase was advised by the Division of Local Government Circular 10/02 on 16 February 2010. The estimates may change from this management plan from now until the time that rates are levied to reflect any changes in valuations that emanate from objections included in supplementary valuation lists received from the Valuer General up to 30 June 2010. In this document properties that are levied rates are called assessments.

AMOUNT OF ORDINARY RATES

Rate Type	Category	Sub Category	Ad Valorem Amount Cents in $		Base Amount $		Base Amount % Yield		Rate Yield $	
			2010/11	2009/10	2010/11	2009/10	2010/11	2009/10	2009/10	2009/10
Ordinary	Farmland	None	0.3940	0.3859	212.00	208.00	6.49%	6.50%	1,917,000	1,873,251
Ordinary	Residential		0.3940	0.3859	212.00	208.00	49.98%	49.94%	577,252	560,977
Ordinary	Residential	Rural	0.3940	0.3859	212.00	208.00	29.84%	29.73%	536,455	523,364
Ordinary	Mining	None	0.3940	0.3859	212.00	208.00	0.00%	0.00%	0.00	0.00
Ordinary	Business	None	0.3940	0.3859	212.00	208.00	44.66%	44.66%	73,557	72,660

PARTS OF THE COUNCIL AREA SUBJECT TO EACH ORDINARY RATE

Farmland Rate

The Farmland Rate applies to all rateable assessments categorised as farmland under Section 515 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Farmland Rate applies (whole of shire) is included at the end of this document.

Residential Rate

The Residential Rate applies to all rateable assessments categorised as residential under Section 516 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Residential Rate applies (whole of shire) is included at the end of this document.

Rural Residential Rate

The Rural Residential Rate applies to all rateable assessments categorised as Rural Residential under Section 529 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Rural Residential Rate applies (whole of shire) is included at the end of this document.

Mining Rate

The Mining Rate applies to all rateable assessments categorised as Mining under Section 517 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Mining Rate applies (whole of shire) is included at the end of this document.

Business Rate

The Business Rate applies to all rateable assessments categorised as Business under Section 518 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Business Rate applies (whole of shire) is included at the end of this document.

Special Rate

A special rate operated from 2003/2004 until 2007/2008 to fund running costs of a television retransmission facility to provide better television reception in and around the township of Uralla. The special rate has not applied since 2008/2009 year.

The one off capital funding to construct the television retransmission facility on Mount Mutton was provided by the Commonwealth Department of Communications, Information Technology and the Arts (DoCITA). Council is responsible for all running costs, provided originally from the Special rate and now from General Revenue. The Federal Minister for Broadband, Communications and the Digital Economy, Senator the Hon Stephen Conroy, advised Council on 30 March 2010 that the self help facility had been identified by broadcasters as a candidate for upgrading from analog to digital. The final decision as to whether or not the facility will be upgraded will depend on agreement between Council and the broadcasters. The switch to digital only broadcasting will occur in the second half of 2012.

COMPARISON OF AVERAGE RATES FOR EACH LAND CATEGORY

2010/2011

	Farmland	Residential	Rural Residential	Mining	Business
Approximate Total Rates from Category	$1,917,000	$577,252	$536,455	$0	$73,557
% of Total Rates	61.75%	18.60%	17.28%	0%	2.37%
Number of assessments	587	1,361	755	0	155
Average rates per assessment	$3,266	$424	$711	$0	$475
Total Land Value of category	$454,963,550	$73,279,300	$95,531,850	$0	$10,329,240
% of Total Land Value	71.75%	11.55%	15.07%	0%	1.63%

2009/2010

	Farmland	Residential	Rural Residential	Mining	Business
Approximate Total Rates from Category	$1,872,251	$560,977	$523,364	$0	$72,660
% of Total Rates	61.82%	18.51%	17.27%	0%	2.40%
Number of assessments	585	1,284	748	0	156
Average rates per assessment	$3,202	$416	$700	$0	$466
Total Land Value of category	$453,892,550	$72,765,150	$95,304,450	$0	$10,420,340
% of Total Land Value	71.77%	11.51%	15.07%	0%	1.65%

CHARGES

User Pays Principle for Water Charging

The State Government has required that Council introduce full user pays water and sewerage pricing from 1 July 2004. The Division of Local Government describes such a charging system as "best practice pricing" with the aim of recovering a target of 50% from user charge from the total of annual charge and user charge for locations of less than 4,000 consumers.

Since the year 2004/2005, the first year of operation of the new pricing structure, under the "User Pays Principle", there has been a combination of an access charge and usage charge and the former "free" water allowance has been removed. The effect of the new pricing is constantly monitored and it would appear that seasonal influences continue to have the major effect on water usage. The desirable outcome of a pricing structure where the water use is fully charged is that consumers will take conservation action to reduce wastage and therefore the usage cost to them.

An analysis of usage over the past three years has indicated a drop in the average usage in Uralla from 245 kilolitres to 124.2 kilolitres and for Bundarra from 142 kilolitres to 80.2 kilolitres representing 49.3% and 43.5% reductions respectively. For the 2009/2010 year, good rainfall early in the summer has impacted favourably upon the water use and the aforementioned improvements. The introduction of a new accounting system resulted in the issuing of the first accounts for the 2009/2010 year, read in February 2010, being delayed until early May 2010. The second water reading for 2009/2010 year will be done in late June and accounts issued in early July 2010.

Annual charges under Section 501 of the Local Government Act apply for Uralla Water Supply, Bundarra Water Supply and Uralla Sewerage.

Water Supply Access Charges

The Bundarra and Uralla Water Funds have been joined together with a common access charge of $250.00 compared to the access charge of $238.73 for Uralla Water Scheme and $531.83 for Bundarra Water Scheme in 2009/2010. The access charge for the joint fund was calculated with a rounded 4.7% increase on last year's access charge for the Uralla Water Fund, which provides a 53% decrease for the Bundarra Water users.

The Water Access Charge applies to all rateable assessments in the Council areas that are supplied with water from a pipe of either the Bundarra or Uralla Water Scheme, or are within 225 metres of a water pipe of the Water Supply. The same charge applies to vacant land and occupied land. The maps of the areas to which the Uralla and Bundarra Water Supplies Access Charges apply are included at the end of this document.

Council has also provides a water supply, outside the scheme boundaries, to properties on Quartz Gully Road and Thunderbolts Way up to and including a couple of houses on Rifle Range Road. The annual water access charge is therefore not automatically applied to all properties on these roads that are within 225 metres of the water main. The annual water access charge is only to apply to those properties that are connected to the water supply, with connection made on application.

Access Charges (Continued)
The Table below details each of these proposed access charges and the anticipated revenue they should generate:

Annual Water Access Charges				
Charge	Amount		Yield	
	2010/2011	2009/2010	2010/2011	2009/2010
Uralla Water	$250.00	$238.73	$285,750	$273,107
Bundarra Water	$250.00	$531.83	$ 56,750	$121,257

Water Pricing
As stated previously in User Pays Principle, it is mandatory that Council have a two part tariff. For all residential properties, a uniform annual access charge is required, combined with a uniform water usage charge per kilolitre. For non-residential properties, an annual access charge that increases with the size and number of the customer's water meters is required, together with a uniform water usage charge per kilolitre.

The aim of the pricing structure is to eliminate the cross subsidies which previously existed between high and low water users as a result of the high access charge and the provision of a allocation of water use before excess charges.

There is however a cross subsidy from the former Uralla Water Fund users to the former Bundarra Water Fund users with the joining of the Funds and the application of a uniform access charge. For the 2010/2011 year this cross subsidy amounts to $68,800 or $303.10 to each of the 227 Bundarra Water Users.

The increase in water usage charge for 2010/2011 is 8.0% from $1.25 per kilolitre to 1.35 per kilolitre, which reflects the higher costs of compliance, costs to improve water quality and to maintain the percentage paid through water use charges at 50% for the joint fund. In 2009/2010, with separate funds the percentages of income from water use charges were 50.33% for Uralla users and 22.71% for Bundarra users.

The usage charge for both schemes is to be $1.35 per kilolitre for 2010/2011 for every kilolitre used. The average of water used in Uralla is 124.2 kilolitres (194.25 kl for 2007/2008) and 80.2 kilolitres of water for Bundarra (140.97 kl for 2007/2008). The water readings for the water charge will be twice a year in December and June

The Table below details each of these proposed water usage charges and the anticipated revenue they should generate:

Water Usage Charge				
Charge	Amount		Estimated Yield	
	2010/2011	2009/2010	2010/2011	2009/2010
Uralla Water Usage Charge	$1.35	$1.25	$299,740	$276,750
Bundarra Water Usage Charge	$1.35	$1.25	$43,200	$35,625

Uralla Sewerage Charge

The Uralla Sewerage Charge applies to all rateable assessments in the Council area that are within 75 metres of a sewer. The same Charge applies to vacant land and occupied land. A map of the area to which the Uralla Sewerage Charge applies is included at the end of this document. The Uralla Sewerage Charge raises income to fund all aspects of the Uralla Sewerage System including collection, transport, treatment and management.

Annual Sewer Charge				
Charge	Amount		Yield	
	2010/2011	2009/2010	2010/2011	2009/2010
Uralla Sewerage	$448.90	$435.00	$465,826	$448,181

Sewerage Pricing

It is mandatory that Council applies a two part tariff for non-residential properties. Residential properties pay only a uniform annual access charge. Non-residential sewerage bills consist of an access charge that increases with the size and number of the customer's water meters. together with a sewer usage charge per kilolitre for the estimated volume discharged to the sewerage system and an additional charge where they discharge trade waste to the sewerage system.

The residential fixed charge is to be $448.90 ($435.00 - 2009/2010) per annum, an increase of 3.2%. The access charge for non-residential properties, with a 20mm diameter service, will be $314.25 per year ($304.50 – 2009/2010) and an annual usage charge of 100c per kilolitre on the assessed percentage of water deemed to return to the sewer plus a $68 per year trade waste fee and a trade waste usage charge of 120c per kilolitre for applicable dischargers using prescribed pretreatment. Council has assumed that all trade waste dischargers in Uralla are compliant with the requirements of prescribed pretreatment facilities. Where there is no prescribed pre-treatment, an additional trade waste charges will apply, which can be as high as 11,000c per kilolitre.

Uralla Urban Stormwater Catchment Management Levy

The stormwater management service charge covers the costs of providing new and additional stormwater management services within the Uralla Catchment. The Uralla Catchment is made up of Rocky Creek, Uralla Creek and Burial Ground Gully catchments. The levy applies to urban residential, business and industrial lots with impervious surfaces. Land that cannot be levied includes public land, vacant land, rural lands and land belonging to charities and public benevolent institutions.

Stormwater Catchment Management Levy (Section 496A)				
Charge per lot	Amount		Estimated Yield	
	2010/2011	2009/2010	2010/2011	2009/2010
Urban Residential levy	$25.00	$25.00	$20,650	$20,650
Urban Strata residential levy	$12.50	$12.50	$113.00	$88.00
Charge per 350m²	Amount		Estimated Yield	
Urban Business and industrial	$25.00	$25.00	$6,400	$4,000

Domestic Waste Management Charge

An annual Domestic Waste Management (DWM) Charge under Section 496 of the Local Government Act applies to all rateable assessments categorised as Residential within the Domestic Waste Management Service Area of Uralla, Invergowrie and Bundarra.

The Domestic Waste Management Charge is also applied to assessments that are not rateable but receive a collection service and those that are categorised other than residential but have a domestic premise as well as a business on the site and generate waste of a kind and quantity ordinarily generated by domestic premises.

Council is continuing the weekly kerbside recycling pick-up service in the Uralla and Invergowrie/Arding/Saumarez/Saumarez Ponds areas. Within the budget, Council is considering converting the 240 litre bins to recycling use in place of the 30 litre recycling tubs with the free issue of 140 litre bins for general waste. The recycling collection would then change to a fortnightly pickup of eight times the volume, a fourfold increase in service potential for the same cost. The possible date for the introduction of this new arrangement will be late 2010, when the second compactor is in service and the new 140 litre bins purchased.

A controlled waste disposal site and a re-cycling operation operate at the Bundarra landfill. While a kerbside re-cycling service is not provided for the Bundarra town site, a recycling wall is provided at the Council Works Depot in the Bundarra township. The recycling walls at the Works Depot and the Landfill site at Bundarra continue to be a great success.

Maps of the Uralla and Invergowrie/Arding/Saumarez/Saumarez Ponds, Kelly Plains and Bundarra Domestic Waste Management Service Areas are included at the end of this document.

Domestic Waste Collection and Recycling Charges increases have been limited to a rounded 3.2% despite higher than CPI increases in fuel and electricity prices and the cost of compliance. This has been achieved through the increased recycling by residents and resultant income from recycled products particularly steel.

Waste Management Charge

An annual Waste Management Charge under Section 501 of the Local Government Act applies to all rateable assessments categorised other than residential within the Waste Management Service Area. A map of the Waste Management Service Area is included at the end of this document.

The amount of the charge differs according to whether the assessment is vacant land or has a building erected upon it. It also differs according to the number and type of bins used for collection of waste. The table on page 10 shows the differing amounts of the charges for 2010/2011 and page 11 for the comparison charges in 2009/2010.

Schedule of Fees and Charges Index

	Page No
Utilities and Engineering Services	
Utilities	
Water Supply	14
Sewerage Services	14
Drainage Fees	14
Sundry Sales	14
Engineering Services	
General Services	14
Private Works	15
Community & Recreation Services	
Recreational Services	
Sporting Fields	15
Parks and Gardens	15
Aquatic Centre	15
Library Services	16
Community Services	
Cemeteries	16
Building Rentals	17
Uralla Community Centre	17
Bundarra School of Arts Hall	17
Aged and Disabled Services	
Tablelands Community Support Options Programs	18
McMaugh Gardens Aged Care Centre	18
Tablelands Community Transport	19
Bundarra Neighbour Aid Service	19
Development & Health	
Complying Development Certificates	20
Development Applications Fees	20
Building Entitlement Confirmation Fees	21
Planning Reform Fees	21
Subdivision Fees	21
Development Applications - Other, including refunds	21
SEPP Applications	23
Long Service Leave Levy Fee	23
Construction Certificate (and Complying Development)	23
Section 68 Applications	23
Building Inspections and Certificates	24
Developer Contributions	24
Environmental Engineering	24
Licencing Fees	24
Development and other Information	25
Animal Control	26
Corporate	
Administrative Services	
Corporate records (Printing, Copying and Documents)	27
Public Access Act Requests (formerly FoI)	27
Chamber/Office Hire	27
Other Miscellaneous Fees and Charges	27
Financial Services	
General Income	28
Miscellaneous Fees	28
Attachments	
Rubbish Depot - Bulk Disposal Charges	29

Environmental Levy

An Environmental Levy under Section 501 of the Local Government Act applies for every rateable assessment in the Shire for the purpose of providing Waste Management Services, particularly landfill operations. The levy is used to maintain and improve services at the Shire waste depots and also to match funds for funding applications of environmental project within the Gwydir Border Rivers Catchment.

Amount of $152,507 ($140,743 net of administration charge) have been provided on page 12 of the General Fund – Operational to fund the Environmental Project Officers and Projects. Council has, in conjunction with the Border Rivers – Gwydir Catchment Authority (BRGCMA), prepared an Uralla Sub-catchment Management Plan for the headwaters of the Gwydir River, a significant tributary into the Darling River System, work on improving the quality in the Uralla Creek and other sustainability projects are major targets for Council's increasing environmental activities.

The Environmental Levy has increased by a rounded 3.5% (or $5.75 per assessment) in order to fund increased costs and projects.

The bulk of the Environmental Levy of $480,144 is utilised in the operation of the one licensed landfill site at Uralla, one manned landfill site at Bundarra and one unregulated landfill site at Kingstown. These have an annual operating cost of $513,361 ($474,496 net of administration charge – page 13 of the General Fund – Operational), including more than $22,000 in environmental monitoring of these sites.

Environnemental Levy				
Charge	**Amount**		**Estimated Yield**	
	2010/2011	**2009/2010**	**2010/2011**	**2009/2010**
Environmental Levy	$168.00	$162.25	$480,144	$462,737
Total			$480,144	$462,737

Note:

Assessments for properties that receive a waste removal service, or are within the declared areas described within maps on pages 39 to 41, pay for one removal service plus any additional service requested and provided over an above the single service.

DOMESTIC WASTE MANAGEMENT CHARGES (Section 496)
2010-2011

Rate Code		Waste Charge	Recycling Charge	Total Charge	No of Assess.	Estimate Yield
	Uralla					
	Residential or Non Rateable Premises per large bin	$98.00	$63.00	$161.00	711	$114,471
	Residential or Non Rateable Premises per small bin	$70.00	$63.00	$133.00	296	$39,368
	Residential or Non Rateable Premises per large bin	$98.00		$98.00	5	$490
	Invergowrie					
	Residential or Non Rateable Premises per bin	$114.00	$145.00	$259.00	481	$124,579
	Residential with no recycling	$114.00		$114.00	6	$684
	Bundarra					
	Residential or Non Rateable Premises per bin	$121.00		$121.00	172	$20,812
				Total	1,671	$300,404

(Section 501)
NON RESIDENTIAL WASTE MANAGEMENT AND ENVIRONMENTAL LEVY

Rate Code		Waste Charge	Environmental Levy	Total Charge	No of Assess.	Estimate Yield
	All Assessments					
	Environmental Levy		$168.00	$168.00	2,858	$480,144
	Uralla					
	Non-residential Premises per large bin	$98.00		$98.00	123	$12,054
	Non-residential Premises per small bin	$70.00		$70.00	51	$3,570
	Bundarra					
	Non-residential Premises per bin	$121.00		$121.00	28	$3,159
				Total		$480,847

DOMESTIC WASTE MANAGEMENT CHARGES (Section 496)
2009-2010

Rate Code		Waste Charge	Recycling Charge	Total Charge	No of Assess.	Estimate Yield
	Uralla					
	Residential or Non Rateable Premises per large bin	$94.20	$61.00	$155.20	706	$109,571
	Residential or Non Rateable Premises per small bin	$67.30	$61.00	$128.30	291	$37,335
	Residential or Non Rateable Premises per large bin	$94.20		$94.20	5	$471
	Invergowrie					
	Residential or Non Rateable Premises per bin	$110.70	$144.90	$255.60	479	$122,432
	Residential with no recycling	$110.70		$110.70	6	$664
	Bundarra					
	Residential or Non Rateable Premises per bin	$117.00		$117.00	170	$19,890
				Total	1,657	$290,364

(Section 501)
NON RESIDENTIAL WASTE MANAGEMENT AND ENVIRONMENTAL LEVY

Rate Code		Waste Charge	Environmental Levy	Total Charge	No of Assess.	Estimate Yield
	All Assessments					
	Environmental Levy		$162.25	$162.25	2,852	$462,737
	Uralla					
	Non-residential Premises per large bin	$94.20		$94.20	123	$11.586
	Non-residential Premises per small bin	$67.30		$67.30	50	$3,365
	Bundarra					
	Non-residential Premises per bin	$117.00		$117.00	27	$3,159
				Total		$480,847

Borrowings

The Uralla Shire Council does not propose to borrow any the following funds from External Sources.

Fees and Charges

Council's fees and charges for 2010/2011 appear on the following pages. Those fees and charges have been prepared using the best available information in relation to the GST impact on the fees and charges at the time of publication. Whilst the Australian Tax Office rulings and legislation changes may continue to change the application of GST to individual charges, the legislation has been in force for a number of years and changes have reduced significantly.

Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Utilities and Engineering Services					
Utilities					
Water Services					
Water Connection Fees					
Uralla and Bundarra Service Charge	Per Connection	$800.00	$740.00	N	Full
Other Water Fees and Charges					
Water Meter supplied and fitted (20 mm)	Per Meter	$115.00	$69.00	N	Full
Water Meter Testing only	Per Meter	$50.00	$69.00	N	Full
Water Meter Special read	Per Read	$35.00	$69.00	N	Full
Water Sales					
Bulk water sales	Per 4.5 kls (1,000 gallons)	$15.50	$15.00	N	Full
Sewer Charges					
Sewer Connection Charges					
Application Fee and Provision of Connection	per connection	$450.00	$310.00	Y	Full
Drainage Fees					
House / Flats / Units / Dual Occupancy (Sewer/Septic)	per sewer/septic system	$97.00	$94.00	N	Full
Sewer Plan alterations	per plan	$59.00	$57.00	N	Full
Copy of Drainage Plan	per plan	$28.00	$27.00	N	Full
Waste Sundry Sales					
Product Sales					
Worm farm	Each	$65.00	n/a	Y	Full
Recycle Bin	Each	$13.00	$12.50	Y	Full
240L Wheelie Bin	Each	$75.50	$75.50	Y	Full
140L Wheelie Bin	Each	$61.00	$62.00	Y	Full
Disposal Charges					
At Council Landfills		As per Attachment B	As per Attachment B	Y	Full
Engineering Services					
Kerb and Guttering					
Private works (not in conjunction with works program)	Per Metre	Full cost of works plus 25%	n/a	Y	Partial
Adjoining owner charges (in conjunction with works program)	Per Metre	$60.00	$50.00		
Gutter Bridges					
Gutter Bridge Construction	Per construction	Full cost of works plus 25%	Full cost of works plus 25%	Y	Full
Landscaping. Bonds					
Residential Flats/Units	Per Unit/Minimum	$455.00	$440.00	Y	Full
Light Industry/Industry	Per Unit/Minimum (GST is payable on forfeiture only)	$1,650.00	$1,600.00	Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Engineering Services (Continued)					
Plant Hire Charges					
Charges by Plant Item	Per Item	Internal cost plus 25% with a minimum 1 hr applying	Internal cost plus 25% with a minimum 1 hr applying		Full
		Grading of private roads and driveway to be	Grading of private roads and driveway to be		
		charged at full crew costs (grader, water cart, roller)	charged at full crew costs (grader, water cart, roller)		
		unless alternative work available	unless alternative work available		
Truck Hire					
Trucks for Gravelling	Per Vehicle	At Council truck hire rates plus 25%	At Council truck hire rates plus 25%	Y	Full
Road Restoration Fees		As per RTA Schedules	As per RTA Schedules	Y	Full
Private Works					
Engineering Works		Estimated full cost of agreed work plus 25% margin	Estimated full cost of agreed work plus 25% margin	Y	Full
		(the 25% margin may be varied subject to the nature	(the 25% margin may be varied subject to the nature		
		and value of the work) or at hourly rates for	and value of the work) or at hourly rates for		
		unspecified work (i.e hire of plant only)	unspecified work (i.e hire of plant only)		
Sale of sand, gravel and topsoil					
		At cost of winning material, plus 25% margin, subject	At cost of winning material, plus 25% margin, subject		
		to the following mimimums:	to the following mimimums:		
Unsieved sand *	Per cubic metre	$7.85	$7.58	Y	Full
Gravel (Granite) *	Per cubic metre	$21.50	$21.00	Y	Full
Topsoil *	Per cubic metre	$41.50	$40.00	Y	Full
* Delivery is at Council Truck hire rates (includes driver)					
Bundarra Garbage Collection - outside the defined Domestic Waste Collection area					
Wheelie Bin	Per Annum	$121 00	$117.00	Y	
Individual Wheelie Bin	Per Bin	$2.50	$2.25	Y	
Community and Recreational Services					
Recreational Services					
Sporting Fields					
Field Hire					
Hampden Park	Per day	$43.00	$42.00	Y	Partial
Uralla Sporting Complex	Per day	$70 00	$68 00	Y	Partial
Parks and Gardens					
Casual Hiring Fee					
Alma Park: Connect power to bandstand	Per day	$25 00	$23 00	Y	Full
Aquatic Centre					
Admittance Fees					
Single Admittance Fee	Admission fee, per person	$2 00	$2.00	Y	Partial
Books of 10	per book	$17 00	$17.00	Y	Partial
Books of 20	per book	$30.00	$30 00	Y	Partial
Books of 50	per book	$70.00	$70 00	Y	Partial

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Community and Recreational Services					
Recreational Services (Continued)					
Library Services					
Library Fees					
Member overdue fee (begins 1 weeks after due date)	Per Item, Per Week	$0.50 up to $6.00 maximum	$0.50 up to $6.00 maximum	N	Partial
Visitor overdue item fee (begins 1 week after due date)	Per Item	$1.00 up to $5.00 maximum	$1.00 up to $5.00 maximum	N	Partial
Lost membership card replacement	Per card	$2.00	$3.00	Y	Partial
Lost, damamged or stolen books					
* Processing Fee	Per Item	$11.00	$11.00	Y	Partial
* Item Replacement	Per Item	At cost	At cost	Y	Full
Sale of discarded books	Per Item	Price dependant upon item	Price dependant upon item	N	Full
Inter-Library Loan Fee					
Charge 1 (local library search)	Per Item	No charge	No charge	Y	Partial
Charge 2 (Central Northern Regional Library Search)	Per Item	$3.00	$4.00	Y	Partial
Charge 3 (interstate search and supply)	Per Item	$13.20	$13.20	Y	Full
Photocopies and Printing.					
A4 Black and White	Per single sided page	$0.20	$0 20	Y	Partial
A4 Colour	Per single sided page	$0.60	$0 60	Y	Partial
Community Services					
Cemeteries					
Search records (after 15 minutes)	Per hour	$92.00	$97.00	N	Full
Uralla and Bundarra Lawn Cemeries					
Purchase of Single Depth Plot (does not include plaque)	Per Plot	$800 00	$760.00	Y	Full
Purchase of Double Depth Plot (does not include plaque)	Per Plot	$950.00	$915.00	Y	Full
Interment	Per Interment	$400.00	$365.00	N	Full
Interment: Saturdays, Sundays and Public Holidays loading	Per Interment	$565.00	$530.00	N	Full
Surcharge for digging of grave by hand	Per Person, Per Hour	$45 00	$38.00	Y	Full
Uralla and Bundarra Old Section Cemeries					
Purchase of plot	Per Plot	$230.00	$230.00	Y	Full
Permission to erect stone or concrete kerbing	Per Plot	$66.00	$64 00	N	Full
Permission to erect head or foot stone	Per Plot	$27.50	$27.00	N	Full
Permission to erect slab over grave	Per Plot	$27.50	$27 00	N	Full
Permission to erect tomb or monument	Per Plot	$100.00	$98.00	Y	Full
Interment	Per Interment	$400.00	$365.00	N	Full
Interment in an existing monument	Per Interment	$500.00	$480.00	N	Full
Interment, Saturdays, Sundays and Public Holidays loading	Per Interment	$565.00	$165.00	N	Full
Placement of ashes	Minimum Per Placement	$120.00	$114.00	Y	Full
Uralla and Bundarra Niche Wall and Uralla Niche Garden					
Purchase of Niche in wall and Interment of Ashes *	Per Niche	$315.00	$305.00	Y	Full
Purchase of Niche in garden	Per Niche	$455.00	$440 00	Y	Full
Interment of Ashes	Per Interment	$90 00	$90.00		
Wall Plaque variations from standard and Garden Plaque and granite Plinth	Per item	at cost	at cost	Y	Full
Vase	Per Vase	$45.50	$44 00	Y	Full
* Interment includes standard plaque 145mm x 120mm					

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Community and Recreational Services					
Community Services (Continued)					
Building Rental - Uralla					
35 King Street, Uralla					
2 Residential Flats	Per Week	$123.00	$119.00	Y	Full
Aged Units: Hill Street, Uralla					
Single	Per Fortnight	$215.00	$209.00		Full
Couple	Per Fortnight	$430.00	$236.00	Y	Full
Alma Park Caravan Park					
Queen Street, Uralla	Per Annum	$12,250.00	$11,852.00	Y	Full
Old Court House					
9 Hill Street, Uralla: Lessee Tablelands Community Transport	Per Week	$107.69	$105.00	E	Partial
	Per Month	$466.66	$608.00	E	Partial
Uralla Pre-School					
5 Hill Street, Uralla	Per Week	$318.00	$308.00	E	Full
Visitor Information Centre Café					
104 Bridge Street, Uralla	Per Week	$215.00	$208.00	Y	Full
Tablelands Community Support Options - TCSO	Per Week	$275.00	$286.00	E	Partial
Home and Community Care	Per Week	$122.00	$118.50	Y	Full
Spare Office: Number 2 (if room vacated by TCSO)					
Local Groups	Per Day	$15.50	$15.00	Y	Partial
Non local groups	Per Day	$33.00	$32.00	Y	Partial
Large Group Room					
Local Groups	Half Day	$22.75	$22.00	Y	Partial
	Full day	$45.50	$44.00	Y	Partial
Uralla Community Centre					
Affiliated Centre Tennants	Per Hour	$6.60	$6.00	Y	Partial
Non Local Groups	Half Day	$46.00	$45.00	Y	Partial
	Full day	$103.00	$100.00	Y	Partial
Private Parties/Functions					
Booking	Per Day	$103.00	$95.00	Y	Partial
Cleaning bond (refundable)	Per booking	$190.00	$186.00	Y	Partial
Small Group Room					
Local Groups	Half day	$16.00	$13.50	Y	Partial
	Full day	$24.00	$26.00	Y	Partial
Affiliated Centre Tennants	Per Hour	$5.50	$5.50	Y	Partial
Non local Groups	Half day	$36.00	$36.00	Y	Partial
	Full day	$54.00	$57.00	Y	Partial
Kitchen					
All groups: Including crockery and cullery	Per Day	Included in room hire	Included in room hire		
Building Rental - Bundarra					
Bundarra School of Arts Hall					
Hall Hire					
General Hall Hire <50	Per Day	$40.00	$37.00	Y	Full
General Hall Hire >50	Per Day	$60.00	$53.00	Y	Full
Kitchen Use Extra <50	Per Day	$20.00	$15.00	Y	Full
Kitchen Use Extra >50	Per Day	$30.00	$27.00	Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Community and Recreational Services					
Community Services (Continued)					
Building Rental - Bundarra					
Special Events (Kitchen use included in hire fee)					
Balls	Per Day	$115 00	$110.00	Y	Full
Weddings	Per Day	$115.00	$110.00	Y	Full
Auction Sales, markets and similar uses	Per Day	$115 plus 25% of subletting fees	$110.00	Y	Full
Small Regular Usage - eg sporting clubs	Per Session	$12.50	$11.00	Y	Full
Cleaning bond (refundable)	Per booking	$75.00	n/a	N	
External Equipment Hire					
Blue Plastic Chairs	Per Item	$1.00	$1.00	Y	Full
Red Metal Chairs	Per Item	$0.50	$0.50	Y	Full
Tables	Per Item	$5 00	$5.00	Y	Full
Replacement of broken or missing chairs and tables (hall or external use)	Per Item	at replacement cost	n/a	Y	Full
Aged and Disabled Services					
Tableland Community Support Options					
Community Options Program - Mainstream	Per Hour	$3.00 to $10.00	$3 00 to $10 00	N	Partial
Community Options Program - Aboriginal and Torres Strait Islanders	Per Hour	Up to $5.00	Up to $5 00	N	Partial
Rural and Remote Program	Per Program	Client expenses	Client expenses	N	Partial
Dementia Respite Program	Per Hour	$3.00 to $10.00	$3.00 to $10.00	N	Partial
Elders Group - Aboriginal and Torres Strait Islanders	Per Session	Up to $5.00	Up to $5.00	N	Partial
Equipment	Per Item	Half of cost	Half of cost	N	Partial
Community Aged Care Packages - Mainstream					
Pensioner	Per Pension/Week	0 to 17.5%	0 to 17.5%	N	Partial
Other	Per Pension/Week	Negotiable	Negotiable	N	Partial
Community Aged Care Packages - Aboriginal and Torres Strait Islanders					
Pensioner	Per Pension/Week	0 to 17.5%	0 to 17.5%	N	Partial
Other	Per Pension/Week	Negotiable	Negotiable	N	Partial
McMaugh Gardens Aged Care Centre					
Accommodation Entry Bond	Per Room maximum to asset	$150,500.00	$135,000.00	N	Statutory Fee
Daily Fees Pre 20 March 2008					
Pensioner	Per Day	$38.65	$33.41	N	Statutory Fee
Non-Pensioner	Per Day	$43.95	$41.61	N	Statutory Fee
Daily Fees Post 20 March 2008					
Pensioner	Per Day	$38.65	$33.41	N	Statutory Fee
Non-Pensioner	Per Day	$38.65	$33.41	N	Statutory Fee
Respite					
Pensioner	Per Day	$38.65	$33.41	N	Statutory Fee
Non-Pensioner	Per Day	$38 65	$33.41	N	Statutory Fee
Telephone Calls					
Local	Per Call	$0.55	$0.55	Y	Full
STD	Per Call	At Cost	At Cost	Y	Full
Fax Transmission	Per Page	$0 55	$0.55	Y	Full
Transport Residents					
To Armidale	Per Return Trip	$25.00	$30.00	Y	Partial
From Doctors Surgery or Foot Clinic	Per Trip Each Way	$3.00	$3 00		
To and from Uralla CBD	Per Trip Each Way	$5.00	$5.00		
To Tamworth	Per Trip	By Negotiation	By Negotiation		
Visitors Meals	Per Meal - Lunch	$7.00	$7.00	Y	Partial
	Per Meal - dinner				

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Community and Recreational Services					
Aged and Disabled Services (Continued)					
Tablelands Community Transport					
Armidale ACTIVAN Rate: Individual	Per Return Trip	$7.00	$6.00	N	Partial
	Per One Way Trip	$3.50	$3.00	N	Partial
Vehicle Hire Rate					
HACC Groups	Per Vehicle	$30.00	$20.00	N	Partial
Non HACC Groups	Per Vehicle	$50.00	$25.00	N	Partial
Plus fee for each kilometre - HACC groups	Per Kilometre	$1.50	$1.20	N	Partial
Plus fee for each kilometre - Non-HACC groups	Per Kilometre	$2.00	$1.50		
Plus Driver Salary	Per Hour	$35.00	$25.00	N	Partial
Uralla HACC Bus Rate: Individual	Per Return Trip	$7.00	$6.00	N	Partial
	Per One Way Trip	$3.50	$3.00	N	Partial
Old Blokes Bus Trips	Per round trip	$20.00	$15.00	N	Partial
Walcha HACC Bus Rate					
Individual	Per Return Trip	$15.00	$15.00	N	Partial
	Per One Way Trip	$7.50	$6.00	N	Partial
Children	Per Return Trip	$3.00	$2.00	N	Partial
Passengers boarding in Uralla	Per Return Trip	$6.00	$6.00	N	Partial
	Per One Way Trip	$3.00	$3.00	N	Partial
Scooter Hire					
Armidale Bruno Scooter	Per Hour	$1.00	$1.00	N	Partial
Health Related Transport					
Armidale to Tamworth		Per agreement with Hunter New England Health	Per agreement with Hunter New England Health	N	Full
Uralla to Tamworth		Per agreement with Hunter New England Health	Per agreement with Hunter New England Health	N	Full
Uralla to Armidale		Per agreement with Hunter New England Health	Per agreement with Hunter New England Health	N	Full
Individual Transport (Car) HACC					
Uralla/Invergowrie to Armidale	Per Return Trip	$15.00	$12.00	N	Partial
Guyra to Armidale	Per Return Trip	$15.00	$12.00	N	Partial
Hillgrove/Ebor to Armidale	Per Return Trip	$20.00	$15.00	N	Partial
Armidale Local	Per Return Trip	$7.00	$6.00	N	Partial
	Per One Way Trip	$3.50	$3.00	N	Partial
Armidale to Tamworth	Per Return Trip	$40.00	$30.00	N	Partial
Armidale to Glen Innes	Per Return Trip	$30.00	$25.00	N	Partial
Armidale to Port Macquarie	Per Return Trip	$80.00	$75.00	N	Partial
Armidale to Coffs Harbour	Per Return Trip	$70.00	$60.00	N	Partial
Armidale to Inverell	Per Return Trip	$40.00	$20.00	N	Partial
Individual Transport (Car) Non HACC					
4 Cyl	Per Kilometre	$0.63	$0.64	N	Partial
6 Cyl	Per Kilometre	$0.74	$0.73	N	Partial
Dementia Respite					
Armidale Local	Per Return Trip	$7.00	$6.00	N	Partial
Uralla to Armidale	Per Return Trip	$16.00	$6.00	N	Partial
Bundarra Neighbourhood Aid Inc					
Daycare for the elderly	Per Session	$3.00	$3.00	N	Partial
	Per Meal	$6.00	$6.00	N	Partial
Handyman Service	Per Hour	$15.00	$15.00	N	Partial
Wood Splitting	Per Hour	$15.00	$15.00	N	Partial
HACC Services					
Meals (Meals on Wheels)		Full cost recovery as charged	Full cost recovery as charged	N	Full
		to Bundarra Neighbourhood Aid	to Bundarra Neighbourhood Aid	N	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Community and Recreational Services					
Aged and Disables Services (Continued)					
Bundarra Neighbourhood Aid Inc (Continued)					
Transport					
Local: Around Bundarra	Per Return Trip	$3.00	$3.00	N	Partial
Non Local					
To Inverell	Per Return Trip	$10.00	$10.00	N	Partial
To Uralla	Per Return Trip	$18.00	$18.00	N	Partial
To Armidale	Per Return Trip	$20.00	$20.00	N	Partial
To Tamworth	Per Return Trip	$25.00	$25.00	N	Partial
Non HACC	Per Kilometre	$0.70	$0.70	N	Partial
Development and Health Services					
Development Control					
Complying Development Certificates - fees based on construction cost					
Refer to Construction Certificates for scale of fees - No Development Application fees)	Page 23				
Development Applications - Building Works - Based on cost of works	The fees identified as a Statutory Fee in the Council Cost Recovery Policy column will be changed in accordance with the maximum fee payable under the Environmental Planning and Assessment Act 1979 (as amened) The applicable fees at the time of printing are as follows and may be charged without further notice.				
Less than $5000	EPA (Fees) Regulations 2001	$110.00	$110.00	N	Statutory Fee
$5001- $50,000	EPA Regulations 2000	$170.00	$170.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof	EPA Regulations 2000	$3.00	$3.00	N	Statutory Fee
$50001-$250,000 - Fee	EPA Regulations 2000	$352.00	$320.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof	EPA Regulations 2000	$3.64	$3.00	N	Statutory Fee
$250,001-$500,000 - Fee	EPA Regulations 2000	$1,160.00	$1,000.00	N	Statutory Fee
Plus fee for each $1,000 part thereof above $250,000	EPA Regulations 2000	$2.34	$1.70	N	Statutory Fee
$500,001-$1,000,000 - Fee	EPA Regulations 2000	$1,745.00	$1,425.00	N	Statutory Fee
Plus fee for each $1,000 part thereof above $500,000	EPA Regulations 2000	$1.64	$1.00	N	Statutory Fee
$1,000,001-$10,000,000 - Fee	EPA Regulations 2000	$2,615.00	$1,975.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof above $1,000,000	EPA Regulations 2000	$1.44	$0.80	N	Statutory Fee
More than $10,000,000 - Fee	EPA Regulations 2000	$15,875.00	$9,475.00	N	Statutory Fee
Plus fee for each $1,000 part above $10,000,000	EPA Regulations 2000	$1.19	$0.55	N	Statutory Fee

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Development Control (Continued)					
Development Application					
Designated Development - Standard DA Fees plus an additional fee of $715.00	EPA Regulations 2000	$715.00	$715.00	N	Statutory Fee
Erection of dwelling costing less than $100,000	EPA Regulations 2000	$364.00	$364.00	N	Statutory Fee
Development not involving the erection of a building, the carrying out of a work, or the subdivision of land or demolition	Per Application	$220.00	$220.00	N	Statutory Fee
Advertising Signs	Per First Sign	$215.00	$215.00	N	Statutory Fee
	Per Additional Sign	$70.00	$70.00	N	Statutory Fee
Building Entitlement Confirmation Fee					
Per application	Resolution 122/09	$110.00	$110.00	N	Statutory Fee
Planning Reform Fee					
For cost of work >$50,000 for each $1,000		$0.64	$0.64	N	Statutory Fee
Subdivision Fees					
Subdivisions - Opening of a New Road	EPA Regulations 2000	$500.00	$500.00	N	Statutory Fee
plus fee per additional lot	EPA Regulations 2000	$50.00	$50.00	N	Statutory Fee
Subdivisions - No opening of a New Road	EPA Regulations 2000	$250.00	$250.00	N	Statutory Fee
plus fee per additional lot	EPA Regulations 2000	$40.00	$40.00	N	Statutory Fee
Subdivisions - Strata	EPA Regulations 2000	$250.00	$250.00	N	Statutory Fee
Plus fee per additional lot	EPA Regulations 2000	$50.00	$50.00	N	Statutory Fee
Subdivision Certificate / Title Plan Processing Fee	EPA Regulations 2000	$204.00	$204.00	N	Full
Application for approval of temporary dwelling	per application	$85.00	$85.00	N	Statutory Fee
Application for approval of movable dwelling adjacent to a dwelling (after first year)	per application	$66.00	$66.00	N	Statutory Fee
Stamping additional plans and specs - up to four copies	per document	No charge	No charge	N	Statutory Fee
Each additional copy	per document	$10.00	$10.00	N	Statutory Fee
Building Specifications	per document	$15.50	$15.50	Y	Full
Refund of DA fee for cancellation of DA					
Processing commenced		1/2 DA fee	1/2 DA fee	N	Full
Processing not commenced		Full DA fee	Full DA fee	N	Full
Inspection of dwelling for relocation	Per hour	$85.00	$85.00		
Development Applications Other					
Review of Determination per s. 82A, EPA Act					
Not involving building work		50% of original DA fee	50% of original DA fee	N	Statutory Fee
Dwelling <$100,000	Per Application	$150.00	$150.00	N	Statutory Fee
All other Development Work					
Less than $5,000	Per Application	$55.00	$55.00	N	Statutory Fee
$5000-$250,000 - Fee	Per Application	$85.00	$85.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof	Per Application	$1.50	$1.50	N	Statutory Fee
$250,001-$500,000 - Fee	Per Application	$500.00	$500.00	N	Statutory Fee
Plus fee for each $1,000 part thereof above $250,000	Per Application	$0.85	$0.85	N	Statutory Fee

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Development Applications Other (Continued)					
$500,001-$1,000,000 - Fee	Per Application	$712.00	$712.00	N	Statutory Fee
Plus fee for each $1,000 part thereof above $500,000	Per Application	$0.50	$0.50	N	Statutory Fee
$1,000,001-$10,000,000 - Fee	Per Application	$987.00	$987.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof above $1,000,000	Per Application	$0.40	$0.40	N	Statutory Fee
Greater than $10,000,001	Per Application	$4,737.00	$4,737.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof above $10,000,000	Per Application	$0.27	$0.27	N	Statutory Fee
Plus fee for require Notice under s.82A EPA Act	Per Application	$500.00	$500.00	N	Statutory Fee
Modification of Consent at Applicants Request					
96(1) - Minor Error/Discrepency	Per Application	$55.00	$55.00	N	Statutory Fee
96 (1A) + 96AA(1) - Modification of minor environmental impact	Per Application	$500.00 or 50% or original fee whichever is lesser	$500.00 or 50% or original fee whichever is lesser	N	Statutory Fee
Other modifications per s 96(2) or 96AA(1) not of minor environmental impact					
Original fee was less that $100.00	Per Application	50% of original fee	50% of original fee	N	Statutory Fee
Original fee was greater than $100.00	Per Application	50% of original fee	50% of original fee	N	Statutory Fee
No building or work involved	Per Application	50% of original fee	50% of original fee	N	Statutory Fee
For dwelling house costing $100,000 or less	Per Application	$150.00	$150.00	N	Statutory Fee
All other requests for modifications, based on estimated construction costs					
Less that $5,000	Per Application	$55.00	$55.00	N	Statutory Fee
$5,001-$250,000	Per Application	$85.00	$85.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof		$1.50	$1.50		
$250,001-$500,000	Per Application	$500.00	$500.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof		$0.85	$0.85		
$500,001-$1,000,000	Per Application	$712.00	$712.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof		$0.50	$0.50		
$1,000,000-$10,000,000	Per Application	$987.00	$987.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof		$0.40	$0.40		
Greater than $10,000,000	Per Application	$4,737.00	$4,737.00	N	Statutory Fee
Plus fee for each $1,000 or part thereof		$0.27	$0.27		
Modification to consent requiring advertisement per s96(2) or 96AA(1) EPA Act	Per application, unspent amount	$500.00	$500.00	N	Statutory Fee
Plus fee for any consent required notice pursuant to SEPP 65	Per Application	$600.00	$600.00	N	Statutory Fee
Rezoning Application					
Deposit	Per Application	At full cost to applicant subject to $3,600.00 deposit	At full cost to applicant subject to $3,600.00 deposit	N	Full
Designated Development	Per Application	$715.00	$715.00	N	Statutory Fee
Designated Development Advertising	Per Application	$1,665.00	$1,665.00	N	Statutory Fee
Intergrated Development	Per Application	$250.00	$250.00	N	Statutory Fee
Additional Fee to Council	Per Application	$110.00	$110.00	N	Statutory Fee

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Development Applications Other (Continued)					
Concurrence	Per Application	$250.00	$250 00	N	Statutory Fee
Additional Fee to Council	Per Application	$110.00	$110.00	N	Statutory Fee
Advertised Development	Per Application	$830.00	$830.00	N	Statutory Fee
Prohibited Development	Per Application	$830.00	$830.00	N	Statutory Fee
Building Line Variation					
All premises	Per Application	$80.00	$80.00	N	Full
Other Notice Required	Per Application	$830.00	$830.00	N	Statutory Fee
Privately Certified Certificate Registration	Per Application	$30 00	$30.00	N	Statutory Fee
Engineering Plans Checking (design and construction) - based on cost of work					
Less than $10,000		$340.00	$340 00	Y	Full
$10,001-$100,000		$425.00	$425.00	Y	Full
Plus fee for each $1,000 above $10,000 to $100,000		$16.50	$16 50	Y	Full
Above $100,000		$1,910.00	$1,910.00	Y	Full
Plus fee for each $1,000 above $100,000		$8.80	$8 80	Y	Full
SEPP Applications					
State Environmental Planning Policy 1 Objections: Minimum plus any additional	Per Application	$110 00	$110.00	N	Statutory Fee
Long Service Levy fee for cost of works > $25,000	Cost of work	0.35%	0.35%	Part	Statutory Fee
Construction Certificates (and Complying Development Certificates)					
Less than $50,000		$85.00	$85.00	Y	Full
$50,001-$100,000		$170.00	$170.00	Y	Full
$100,001-$250,000		$255.00	$255.00	Y	Full
Greater than $250,000		$255.00	$255.00	Y	Full
Plus fee for each $1,000 above $250,000		$2.00	$2.00	Y	Full
Section 68 Applications					
On-site Waste Water management system	Per Application	$170.00	$170.00	N	Full
On-site Waste Water management system Operators Licence - Administration		$85.00	n/a	N	Full
On-site sewerage management system inspection	Per Inspection	$85.00	$85.00	N	Full
Sewer supply work	Per Application	$85.00	$85.00	N	Full
Water supply work	Per Application	$85.00	$85.00	N	Full
Stormwater supply work	Per Application	$85.00	$85.00	N	Full
Install a manufactured home, moveable dwelling or associated structure	Per Application	$170.00	$170.00	N	Full
Management of waste	Per Application	$85.00	$85.00	N	Full
Community land	Per Application	$255.00	$255.00	N	Full
Public Roads	Per Application	$85.00	$85.00	N	Full
Caravan Park/camping ground	Per Application	$85.00	$85 00	N	Full
Amusement Device	Per Application	$20.00	$20 00	N	Full
Domestic oil or solid fuel heating appliance, other than a portable appliance	Per Application	$85.00	$85.00	N	Full
Use a standing vehicle or any article for the purpose of selling any article in a public	Per Application	$255.00	$255.00	N	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Development Inspection Fees					
Building Inspections (Including Compliance and Occupation Certificates)					
New Dwellings	Up to 7 inspections	$441.00	$441.00	Y	Full
Alterations/Additions to Dwelling	Up tp 6 inspections	$378.00	$378.00	Y	Full
Pools	Up to 3 inspections	$189.00	$189.00	Y	Full
Garages/Sheds	Up to 3 inspections	$189.00	$189.00	Y	Full
Commercial	Up to 10 inspections	$630.00	$630.00	Y	Full
Additions/Renovations to Commercial	Up to 4 inspections	$252.00	$252.00	Y	Full
Industrial	Up to 8 inspections	$504.00	$504.00	Y	Full
Minor Additions to Non Residential	Up to 2 inspections	$126.00	$126.00	Y	Full
Heating Devices	Up to 1 inspection	$63.00	$63.00	Y	Full
Additional Inspections	Each	$63.00	$63.00	Y	Full
Inspection of dwelling for relocation	Per Hour	$85.00 plus bond	$85.00 plus bond	N	Full
Building Certificates					
Domestic	EPA (Fees) Regulations 2001	$210.00	$210.00	N	Statutory Fee
Commercial					
Building Certificates - building < or = 200m2	EPA (Fees) Regulations 2001	$210.00	$210.00	N	Statutory Fee
Building Certificates - Fee for 200-2,000m2	EPA (Fees) Regulations 2001	$210.00	$210.00	N	Statutory Fee
	Plus per m2 >200m2	$0.42	$0.42		
Building Certificates - Fee for 2,000+m2	EPA (Fees) Regulations 2001	$966.00	$966.00	N	Statutory Fee
	Plus per m2 >2,000m2	$0.06	$0.06		
Building Certificate - additional inspections	EPA (Fees) Regulations 2001	$75.00	$75.00	N	Statutory Fee
Copy of Building Certificate	Per Copy	$10.00	$10.00	N	Statutory Fee
Building Indemnity Insurance					
Solicitor Enquiry	Per Enquiry	$37.00	$37.00	N	Full
Developer Contributions		Please refer to Attachment B - Council's Section 94 (Continued)ributions Plan	Please refer to Attachment B - Council's Section 94 (Continued)ributions Plan		
Environmental Engineering					
Damage Deposit					
Kerb and guttering, footpath and roadway	Per Metre	$120.00	$44.00	Y	Full
Inspection					
Gutter crossing fee (installed by Private Contractor)	Per Application	$27.50	$27.50	Y	Full
Licencing Fees					
Advertisement/Advertising Structure Inspection	Per Inspection	$26.00	$26.00	N	Partial
Sandwich Board Inspection	Per Inspection	$16.00	$16.00	N	Partial
Amusement Device	Per Inspection	$21.00	$21.00	N	Partial
Caravan Park/Camping Ground	Per Site	$5.00	$5.00	N	Partial
Cooling Tower Inspection (microbial Control)	Per Inspection	$50.00	$50.00	N	Partial
Essential Services (Fire Safety) Certificate Registration and Administration	Per Inspection	$85.00	$85.00	N	Partial
Private Swimming Pool Inspection	Per Inspection	$85.00	$85.00	N	Partial
Hairdresser/Beauty Salon.Skin Penetration Inspection	Per Inspection	$85.00	$85.00	N	Partial
Food Premises/Mobile Food Vendor/Temporary Food Vendor Inspection	Per Inspection	$85.00	$85.00	N	Partial

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Licencing Fees					
Food Premises Registration					
Less than 5 employees	per premises	$100.00	$100.00	Y	Statutory Fee
6-50 employees	per premises	$200.00	$200.00	Y	Statutory Fee
More than 50 employees	per premises	$800.00	$800.00		
Entertainment Approval for Public Places					
250 capacity	per premises	Included in Development Application fee	Included in Development Application fee	N	Full
251-500 capacity	per premises	Included in Development Application fee	Included in Development Application fee	N	Full
501-750 capacity	per premises	Included in Development Application fee	Included in Development Application fee	N	Full
751-1,000 capacity	per premises	Included in Development Application fee	Included in Development Application fee	N	Full
Licence Premises					
Annual Registration Fee	per premises	N/A	N/A	N	Full
Annual Entertainment Licence	per premises	Included in Development Application fee	Included in Development Application fee	N	Full
Street Vendors					
License/Approval Fee	Per Vendor	$220.00	$220.00	N	Full
Petrol Pump Approval	Per Pump	$60.00	$60.00	Y	Full
Hoarding Approval Fees					
Type A Hoarding	Per Metre	$40.00	$40.00	N	Full
Type B Hoarding	Per Metre	$65.00	$65.00	N	Full
Development Information					
s149(2) Planning Certificate	EPA Regulations 2000	$40.00	$40.00	N	Statutory Fee
s149(5) Planning Certificate (includes Notices and Orders information)	EPA Regulations 2000	$100.00	$100.00	N	Statutory Fee
Multiple copies of Certificates	Per additional copy	$10.00	$10.00	N	Full
Section 735A Certificate	Per Certificate	$100.00	$100.00	N	Full
Section 121ZP Certificate	Per Certificate	$100.00	$100.00	N	Full
Other Information (note: available free of charge on Council's website)					
Confirmation of Development Information (interpreting of LEP's, existing use rights, housing entitlements, file search)	Per Hour	$85.00	$85.00	N	Full
Certified copy of an Environmental Planning Instrument/related document per s 150(2) EPA Act	Per Copy	$40.00	$40.00	N	Full
CD Rom of Council LEP, DCP or related Planning/Development Policy	Per Copy	$25.00	$25.00	N	Full
Other copy of Council LEP, DCP or related Planning/Development Policy				N	Full
Documents < 10 pages	Per Document	$5.00	$5.00	N	Full
Documents 10-30 pages	Per Document	$10.00	$10.00	N	Full
Documents 31-50 pages	Per Document	$20.00	$20.00	N	Full
Documents >51 pages	Per Document	$40.00	$40.00	N	Full
Binders and covers (DCP)	Per Document	$50.00	$50.00	N	Full
LEP full size colour map sheet	Per Document	$40.00	$40.00	N	Full
Effluent Disposal		Please refer to Attachment A	Please refer to Attachment A		

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Animal Control					
Companion Animal 1998 - registrations (cats and dogs)					
Entire Animal (not desexed)	Per Animal	$150.00	$150.00	N	Statutory Fee
Desexed	Per Animal	$40.00	$40.00	N	Statutory Fee
Pensioner	Per Animal	$15.00	$15.00	N	Statutory Fee
Registered Breeders	Per Animal	$40.00	$40.00	N	Statutory Fee
Companion Animal Control - Release/Sale/Surrender					
Animal surrender	Each	$70.00	$70.00	Y	Full
First Release	Each	$40.00	$40.00	N	Full
Second Release in 12 months.	Each	$80.00	$80 00	N	Full
Daily Charge, Sustenance	Per day	$12 00	$10 00	N	Full
Companion Animals - Microchipping and sales					
Microchip	Per Animal	$22.00	$22.00	Y	Partial
Pensioner discount	Each	$20.00	$20 00	N	Partial
Sale of dogs					
* Crossbreed	Per Animal	$240.00	$240.00	Y	Partial
* Purebreed	Per Animal	$240.00	$240.00	Y	Partial
Sale of cats	Per Animal	$235.00	$220.00	Y	Partial
Dog Control - Training Aids					
Hire of anti-barking collar (Citronella)	Per fortnight or minimum charge ($50.00 deposit - refundable) GST is applicable if deposit is	$30.00	$30 00	Y	Full
Purchase of anti-barking collar (Citronella)	Per collar	$290.00	$290.00	Y	Full
Hire of Electronic (Continued)ainment System	Per month or mimimum charge ($100.00 deposit - refundable) GST is applicable is deposit is	$88 00	$88 00	Y	Full
Kennel Runs	Per Week ($100 00 deposit - refundable)	$22.00	$22.00	Y	Full
Hire of Trap	Per hire - $50 deposit, Per day after 7 days	$5 00	$5 00	Y	Full
Stock Control - Release Fees					
Impounding Costs	Per Hour	$85.00	$85.00	N	Full
Sustenance costs					
* Sheep/Goats	per head / per day	$5.00	$5 00	N	Full
* Other animals	per head / per day	$12.00	$10.00	N	Full
Damages to garden or growing crop		Full Cost Recovery	Full Cost Recovery	N	Full
Fee for veterinary care		Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for advertising		Full Cost Recovery	Full Cost Recovery	N	Full
Fee for sale of animals		Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for serving notices		Full Cost Recovery	Full Cost Recovery	N	Full
Truck/Float Hire		Full Cost Recovery	Full Cost Recovery	Y	Full
Dog obedience classes					
Puppy program (4 weeks)	Per Program	$55.00	$55.00	Y	Full
Introduction to Obedience Program (4 weeks)	Per Program	$55.00	$55.00	Y	Full
Advanced Obedience Training (Saturdays)	Per Session	$8.00	$8.00	Y	Full
Puppy picnic	Per Session	$8.00	$8.00	Y	Full
Kids and dogs workshop	Per Workshop	$5.00	$5.00	Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Corporate					
Administrative Services					
Corporate records					
Printing and copying					
A4 per copy	Single side per page	$0.30	$0.30	Y	Full
A3 colour	Single side per page	$0.60	$0.60	Y	Full
Runs in excess of 10 copies, A4	Single side per page	$3.00 + 0.15 per copy	$3.00 + 0.15 per copy	Y	Full
Runs in excess of 10 copies, A4 own paper supplied	Single side per page	$3.00 + 0.13 per copy	$3.00 + 0.13 per copy	Y	Full
Printing and copying (internal)					
Per copy	Single side per copy	$0.06	$0.05		
Plan Prints					
A3 size	Each	$9.75	$9.50	Y	Full
A2 size	Each	$15.50	$15.00	Y	Full
A1 size	Each	$36.00	$35.00	Y	Full
A0 size	Each	$40.25	$39.00		
Tourism					
Uralla Brochures	Per Brochure	$0.50	$0.50	Y	Full
Thunderbolt Folder	Per folder (subject to actual			Y	Full
Back to Uralla Souvenir Book	Each	$21.00	$21.00	Y	Full
USC Historical Film	Each	$27.00	$27.00	Y	Full
Cemetery Book		$9.50			
Public Access Act (GIPA) Income (formerly Freedom of Information)	As Regulated				
GIPA Application Fee		$30.00	$30.00	N	Statutory Fee
GIPA Processing Fee	Per hour, with 50% discount processing charge for Special Public Benefit and waiver of processing charge for personal information application	$30.00	$30.00	N	Statutory Fee
GIPA Internal Review		$40.00	$40.00	N	Statutory Fee
Chamber/Office Room Hire					
Hire of Meeting Rooms and Facilities					
Council Chambers					
* Local groups - includes video, TV, whiteboard	Per day	$47.50	$47.00	Y	Partial
* Non local groups - includes video, TV, whiteboard	Per day	$95.00	$94.00	Y	Partial
Kitchen facilities	Per day	$30.00	$32.00	Y	Partial
Tea and coffee provided (excluding service)	Per person	$5.00	$4.00	Y	Partial
Other Miscellaneous Fees and Charges					
Staff Time	per hour	$92.00	$90.00	Y	Full
Sale of document copies					
Development Control Plan	Each	$14.50	$14.50	N	Full
Heritage Study complete	Each	$135.00	$135.00	N	Full
Local Environment Plan (LEP)	Each	$15.00	$15.00	N	Full
Section 94 (Continued)ributions Plan	Each	$15.00	$15.00	N	Full
Operating Policies	Each	$19.00	$19.00	N	Full
State of Environment Report	Each	$30.00	$30.00	N	Full
Tender and all other documents	Each	photocopying charges	photocopying charges	N	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2010/2011 Inclusive of GST	Fee or Charge 2009/2010 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Corporate					
Financial Services					
General Income					
Private Use of Council Vehicles - Staff Fees					
Private Use					
Level 5. Private Use	Per Vehicle	$83.00	$80.25	Y	Full
Level 4. Private Use within 1,000 kilometres of the Shire	Per Vehicle	$77.00	$75.00	Y	Full
Level 3: Garaging Only - Long Distance	Per Vehicle	$43.00	$41.50	Y	Full
Level 2: Garaging Only - Long Distance	Per Vehicle	$27.00	$26.00	Y	Full
Level 1. Garaging Only - Uralla Township	Per Vehicle	n/c	n/c	N	No recovery
Private Arrangement	Per Vehicle over 2.5L/per	$0.73	$0.70 per kilometre	Y	Full
	Per Vehicle under 2.5L/per	$0.64	n/a	Y	Full
Rate/Valuation Enquiries					
Verbal	Per Property (Subject to a minimum account fee of $12.50 where an invoice for payment is issued)	$10.00	$10.00	N	Full
Written/complex	Per Hour (Subject to a minimum account fee of $12.50 where an invoice for payment is issued)	$95.00	$95.00	N	Full
Notices of transfer	Per Copy	$0.30	$0.30	Y	Full
Copy of rate notice	Per Copy	$7.25	$7.00	N	Full
Rate Recovery					
Expenses of tracing persons	Per Hour	$92.00	$95.00	N	Full
Interest					
Overdue rates and charges	Per Annum	9%	9%	N	Full
Other agreements	Per Annum	10%	10%	Y	Full
Miscellaneous Fees					
Section 603 Certificates	Set by Department of Local Government.	$60.00	$60.00	N	Statutory Fee
Dishonoured Cheque Fee	per cheque	$36 (Bank Charge plus $6 administration)	$36 (Bank Charge plus $6 administration)	Y	Full
Refund Fee	Per Refund			Y	Full

ATTACHMENT A
RUBBISH DEPOTS – BULK DISPOSAL CHARGES

All fees GST Taxable (12.8,12.9,12.10,12.11)

	TYPE OR DESCRIPTION	CHARGES		CHARGES	
		20109/2011 Rate Payer	2009/2010 Rate Payer	2010/2011 Non-Rate Payer	2009/2010 Non-Rate Payer
1	Cars - station wagons, sedans and vehicles primarily designed for passengers **NO CHARGE FOR RESIDENTS SORTED GARBAGE/RECYCLABLES**	$4.10 inc GST	$4.00 inc GST	Non-Shire Material $8.75 inc GST	Non-Shire Material $8.50 inc GST
2	Small trailers, vans and utilities **NO CHARGE FOR RESIDENTS SORTED GARBAGE/RECYCLABLES**	$6.50 inc GST	$6.25 inc GST	$19.00 inc GST	$18.50 inc GST
3	Large trailers and commercial vehicles	$10.75 inc GST	$10.50 inc GST	$27.00 inc GST	$26.00 inc GST
4	Recyclables, Fill, Lawn Cuttings NON CONTAMINATED (If contaminated normal charges apply ie determined by size of vehicle/volume of waste)	No Charge	No Charge	Normal Charges apply	Normal Charges apply
5a	Green Waste Disposal NON CONTAMINATED – commercial quantities. (No charge for non commercial quantities. If contaminated normal charges apply ie determined by size of vehicle/volume of waste)	No Charge	No Charge	$32.00 m³ inc GST	$31.00 m³ inc GST
5b	Green Waste (mulched) Sale of	$16.00 m³ inc GST	$15.50 m³ inc GST	$21.50m³ inc GST	$20.75m³ inc GST
6a	Dead animals - small	$10.75 inc GST	$10.50 inc GST	$16.00 inc GST	$15.50 inc GST
6b	Dead animals - medium	$13.00 inc GST	$12.50 inc GST	$20.50 inc GST	$20.00 inc GST
6c	Dead animals - large	$16.00 inc GST	$15.50 inc GST	$31.00 inc GST	$30.00 inc GST
7	Vehicle bodies	No Charge	No Charge	No Charge	No Charge
8	Tyres – each:				
8a	- car	$6.50 inc GST	$6.25 inc GST	$10.75 inc GST	$10.50 inc GST
8b	- light truck	$15.00 inc GST	$14.50 inc GST	$30.00 inc GST	$29.00 inc GST
8c	- large truck	$32.00 inc GST	$31.00 inc GST	$64.00 inc GST	$62.00 inc GST
8d	- tractor/grader	$117.50 inc GST	$114.00 inc GST	$235.00 inc GST	$228.00 inc GST
8e	- shredded rubber/m³	$155.00 inc GST	$150.00 inc GST	$310.00 inc GST	$300.00 inc GST
8f	Other tyres – prices by arrangement. Depends on size.				
9	Bulk waste - including general waste				
9a	- waste/m³	19.00 inc GST	18.50 inc GST	38.00 inc GST	37.00 inc GST

ATTACHMENT A
RUBBISH DEPOTS – BULK DISPOSAL CHARGES

	TYPE OR DESCRIPTION	CHARGES		CHARGES	
		20109/2011 Rate Payer	2009/2010 Rate Payer	2010/2011 Non-Rate Payer	2009/2010 Non-Rate Payer
10	Special waste (by special arrangement only)			NOT ACCEPTED	
10a	Low hazard - first tonne	$128.00 inc GST	$124.00 inc GST		
10b	- thereafter	$60.00 inc GST	$58.00 inc GST		
10c	Asbestos - first tonne	$230.00 inc GST	$222.50 inc GST		
10d	- thereafter	$112.00 inc GST	$108.50 inc GST		
10e	Small trailer load	$122.00 inc GST	$119.00 inc GST		
11a	Waste requiring special precautions				
11b	- first tonne	$405.50 inc GST	$393.00 inc GST		
	- thereafter	$213.50 inc GST	$207.00 inc GST		
Note: All special wastes must be collected, transported and disposed of strictly in accordance with the requirements of the WorkCover Authority and the Environment Protection Authority.					
11	Septic tank effluent disposal GST Free (12.5) GST status changed				
11a	- Bundarra - use disposal area	$26.00/tank	$25.00/tank		

ATTACHMENT B

SECTION 94 CONTRIBUTIONS

1. URALLA AND BUNDARRA TOWNS - 2(v) VILLAGE

The following are S94 contribution rates to be levied for Uralla and Bundarra Towns. They are increased annually by the CPI to 31 December (3.1% to 31 December 2009 applied to 2009/2010 for 2010/2011):-

i.	Public open space	To be calculated as per Cl. 11-13.
ii.	Roads	To be calculated as per Cl. 15.
iii.	Road Maintenance royalties	To be calculated as per the formula in this schedule
iv.	Traffic management issues	To be calculated as per Cl. 17
v.	Car parking	To be calculated as per Cl. 18
vi.	Drainage	To be calculated as per Cl 19.
vii.	Land widening	To be calculated as per Cl. 20

2. ZONES 1(a) AND 1(b) RURAL

The following are S94 contribution rates to be levied for Rural Zones 1(a) and 1(b). They are increased annually by the CPI:-

i.	Roads	To be calculated as per Cl 11.
ii.	Road Maintenance royalties	To be calculated as per the formula in this schedule
iii.	Traffic management issues	To be calculated as per Cl. 13
iv.	Bushfire contributions (Provision of fire fighting equipment)	$665 per lot (2010/2011) $645 per lot (2009/2010)

3. ZONE 1(c) RURAL

The following are S94 contribution rates to be levied for Rural Zone 1(c). They are increased annually by the CPI:-

i.	Roads	To be calculated as per Cl. 11.
ii.	Road Maintenance royalties	To be calculated as per the formula in this schedule
iii.	Road sealing	To be calculated as per Cl. 13
iv.	Traffic management issues	To be calculated as per Cl. 14
v.	Bushfire contributions (Provision of fire fighting equipment)	$665 per lot (2010/2011) $645 per lot (2009/2010)

)

ATTACHMENT B

SECTION 94 CONTRIBUTIONS

4. INVERGOWRIE - 1(c) RURAL SMALL HOLDINGS

The following are S94 contribution rates to be levied for Invergowrie (based on 500 lots). They are increased annually by the CPI:-

			2010/2011	2009/2010
i.	Sealing of main traffic routes	per lot	$1,446.50	$1,403.00
ii.	Provision of community buildings	per lot	$538.00	$522.00
iii.	Provision of fire fighting equipment	per lot	$665.00	$645.00
iv.	Recoupment of study and investigation costs related to development	per lot	$94.00	$91.00
v.	Recoupment of provision of a Type "B" intersection on Bundarra Road	per lot	$148.50	$144.00
vi.	Road maintenance royalties			
			$2,892.00	**$2,805.00**

Contribution calculations – Roads

- Cost of bitumen sealing an existing gravel road

Approximate total number of lots to be developed	500
Minimum area	2 hectares
Average frontage	120m
Total estimated	length of road 500 ÷ 2 x 120 = 30.000m (30km)
Proportion of main or arterial road	30% = approx. 4.5 km

- Construction costs

Bitumen roads	10m formation 6.7m seal $300/m
Gravel roads	10m formation $130/m

- Road maintenance royalties

Road maintenance formula – Reference 1: Pavement Design NAASRA 1987

Need present traffic volume ADT
Proportion of heavy vehicles - %
Rural roads pavement design – 20 years design life

Class of road (Reference 1, Appendix A, Table A1)

20 Calculate equivalent axle loadings (Appendix E, Reference 1).

ii. Calculation of equivalent standard axles (ESA) generated by the proposed development using Method 3, Appendix E, Reference 1.

20 Maintenance cost:

$$\frac{\text{Average cost x extra standard axles}}{\text{present standard axles}}$$

iv. Pavement life reduction:

$$\frac{\text{20 years x present ESA}}{\text{present ESA + extra ESA}}$$

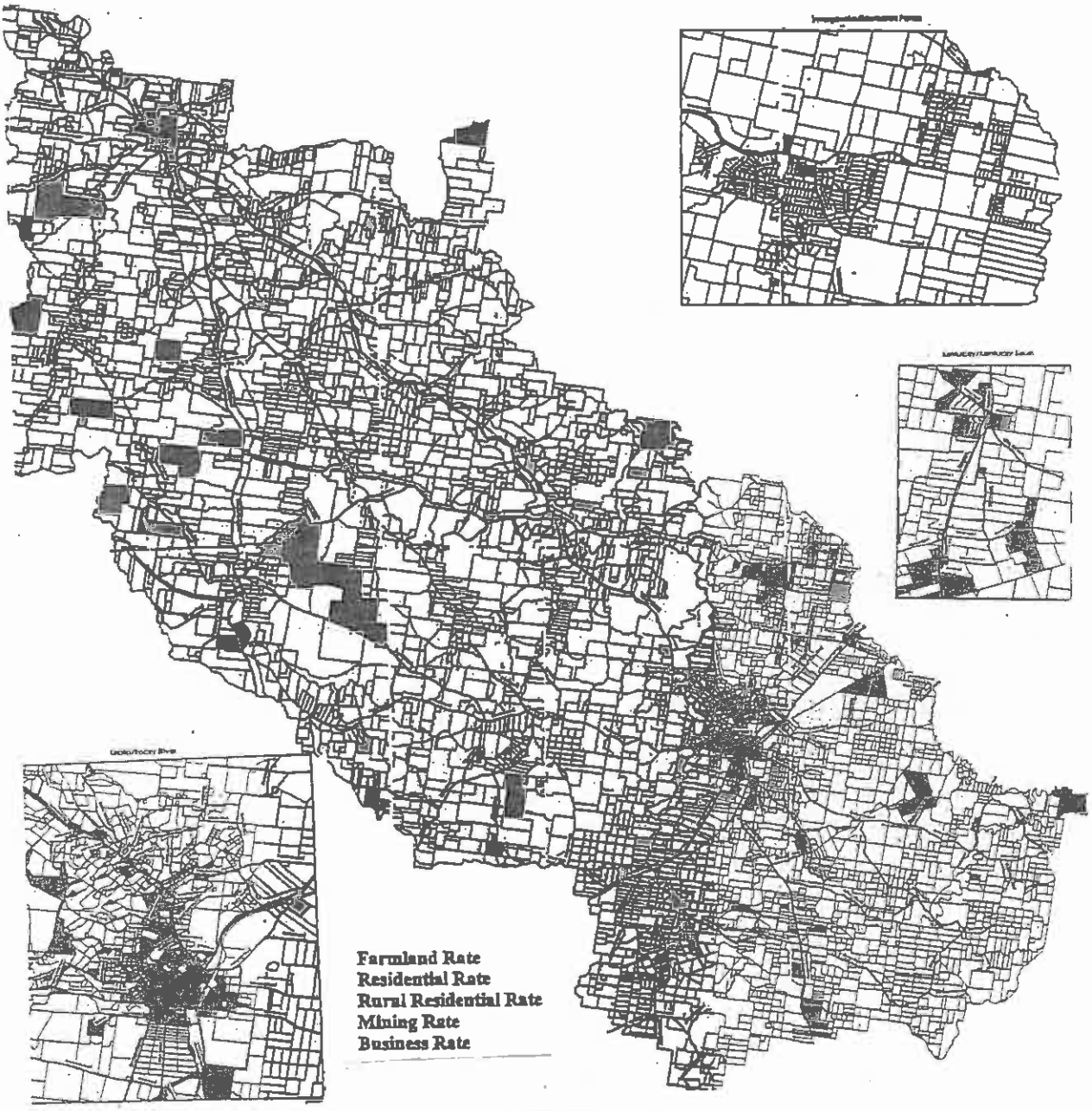
This gives the reduced pavement life.

Annual reconstruction cost

$$\frac{\text{length of road affected x average width x } \$/m^2}{\text{20 years}}$$

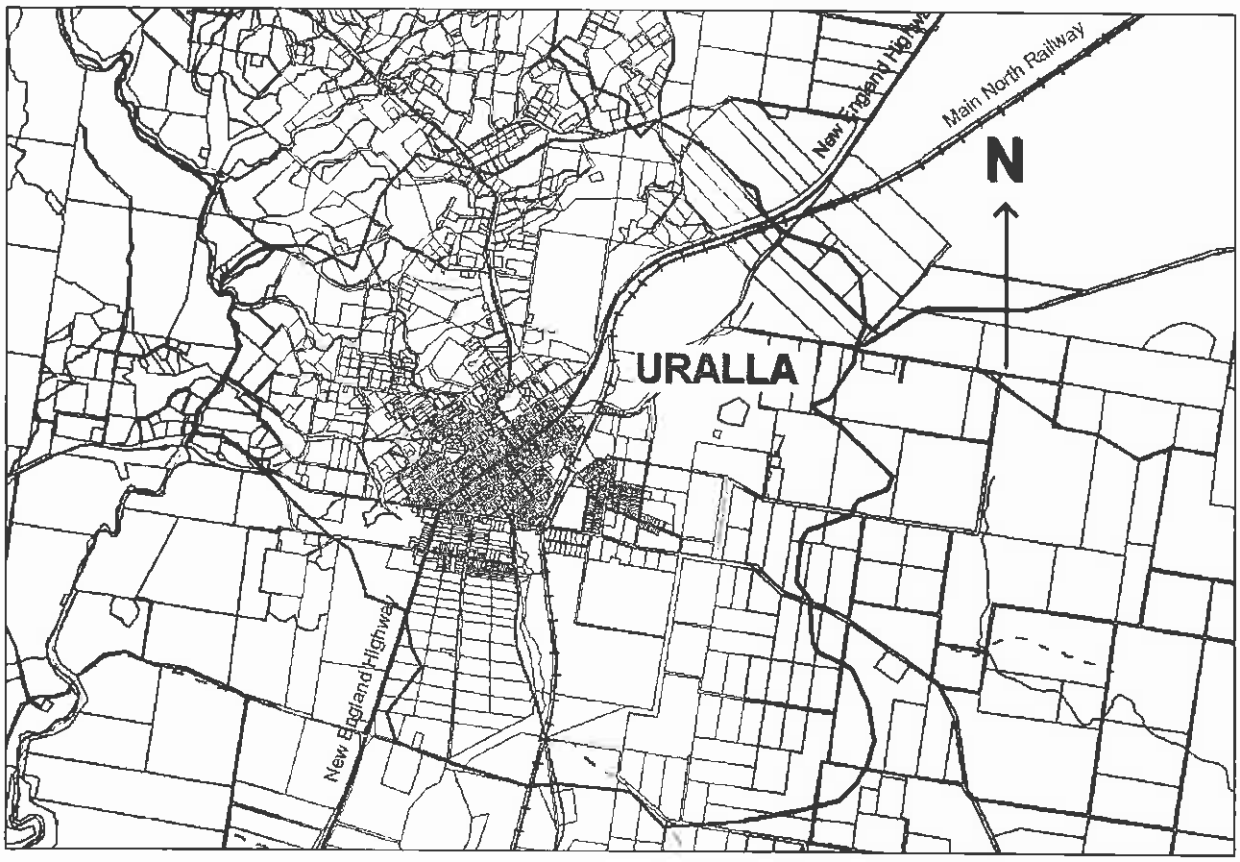
Additional cost due to development = Annual reconstruction cost x $\frac{\text{20 years}}{\text{Reduced pavement life}}$ -1

URALLA SHIRE COUNCIL
MAP OF ORDINARY RATE AREA



All of these land categories and rates apply across the whole of Uralla Shire

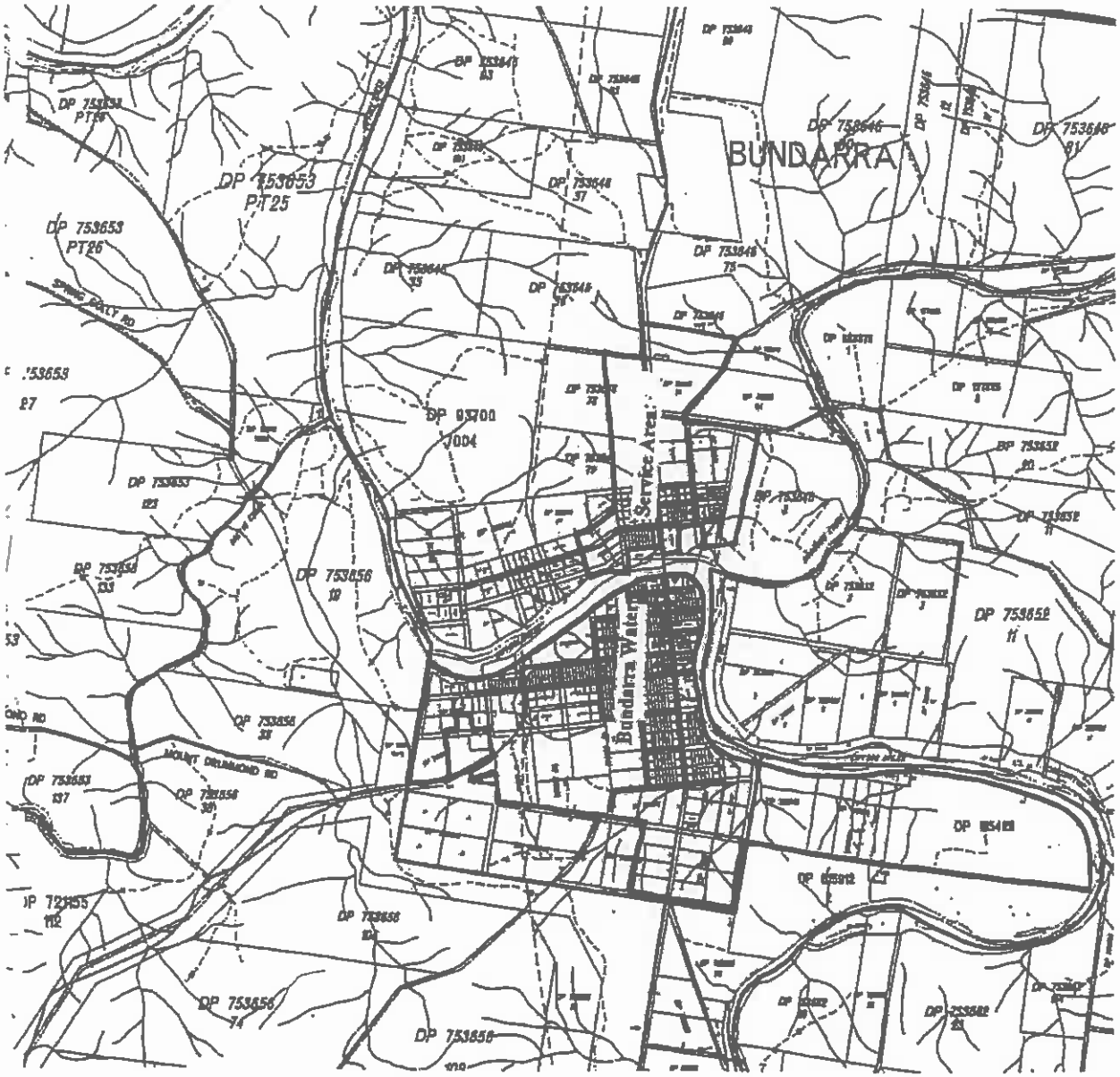
URALLA SHIRE COUNCIL
MAP OF URALLA URBAN STORMWATER CATCHMENT AREA



URALLA SHIRE COUNCIL URBAN STORMWATER CATCHMENT AREA

URALLA SHIRE COUNCIL
MAP OF URALLA WATER SERVICE AREA
JOINT WATER FUND – URALLA AND BUNDARRA

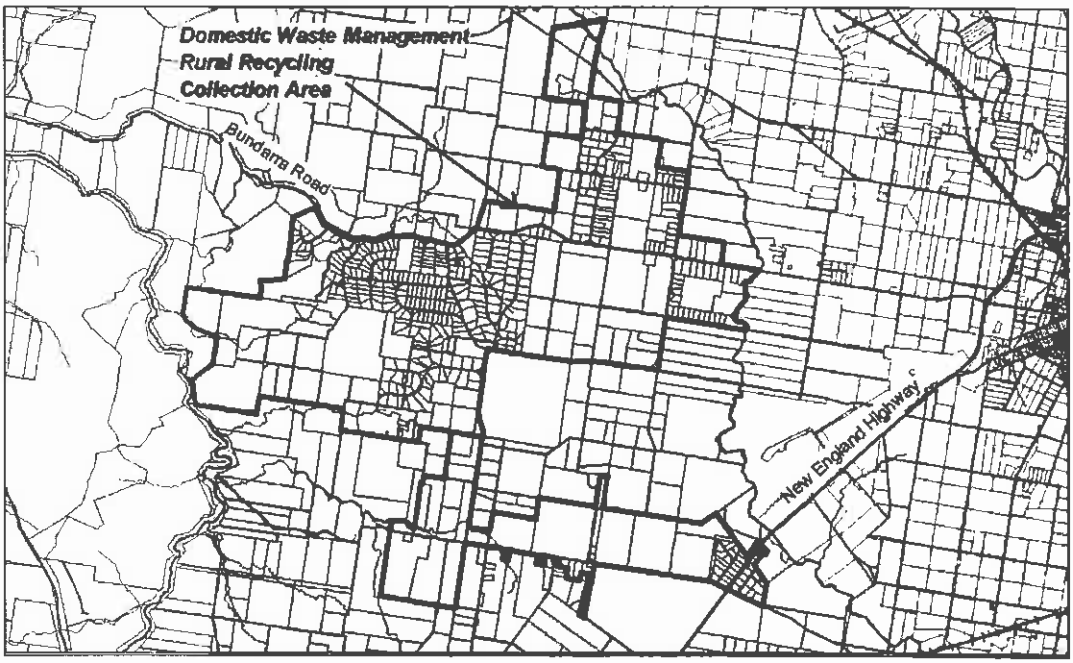
URALLA SHIRE COUNCIL
MAP OF BUNDARRA WATER SERVICE AREA
JOINT WATER FUND – URALLA AND BUNDARRA



URALLA SHIRE COUNCIL
MAP OF URALLA SEWERAGE SERVICE AREA

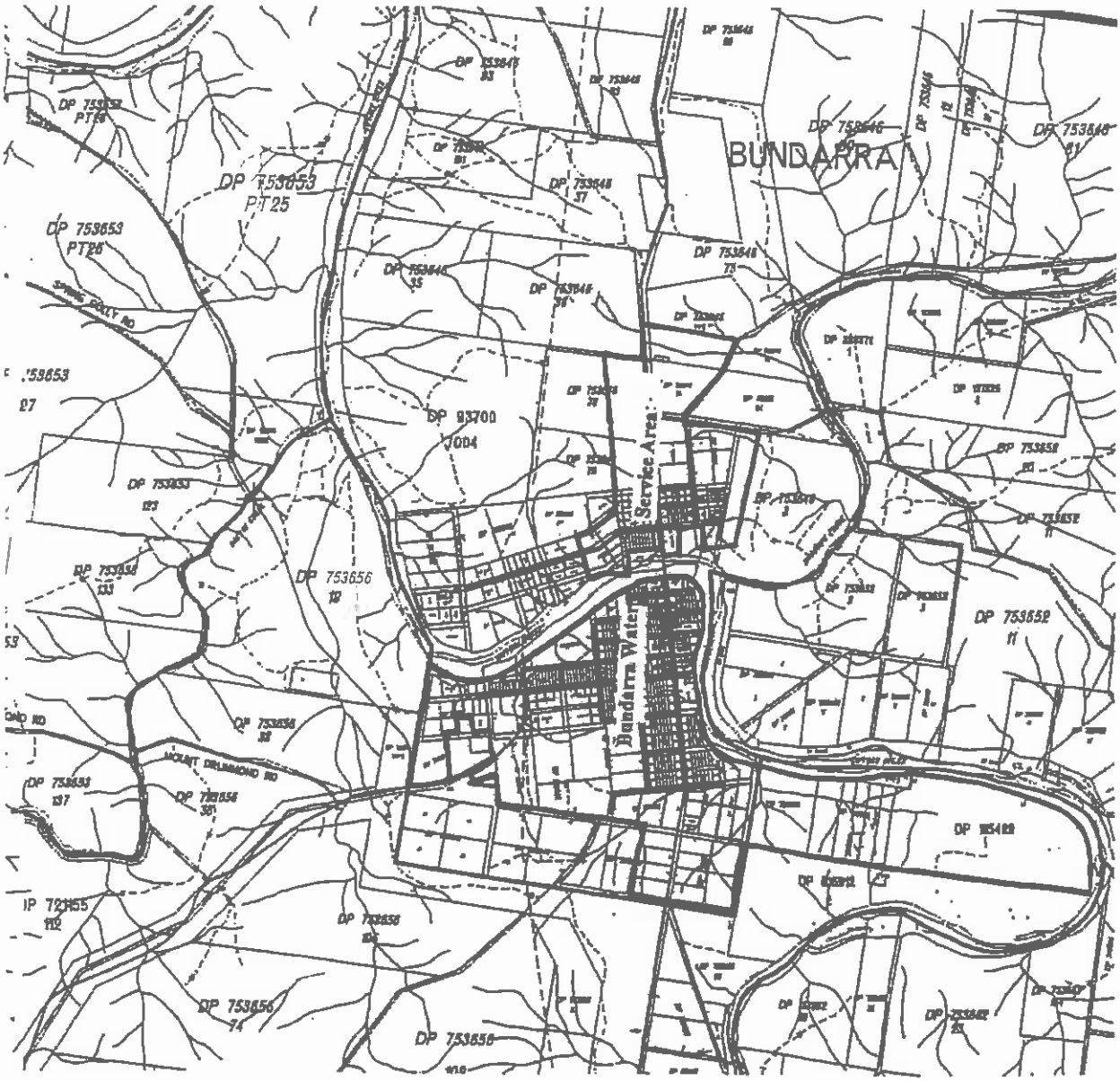
URALLA SHIRE COUNCIL
MAP OF URALLA DOMESTIC WASTE MANAGEMENT AND WASTE MANAGEMENT SERVICE AREA

URALLA SHIRE COUNCIL
MAP OF DOMESTIC WASTE MAMANGEMENT, WASTE MANAGEMENT AND RURAL RECYCLING SERVICE AREA
Invergowrie – Saumarez – Arding – Saumarez Ponds – Rocklea

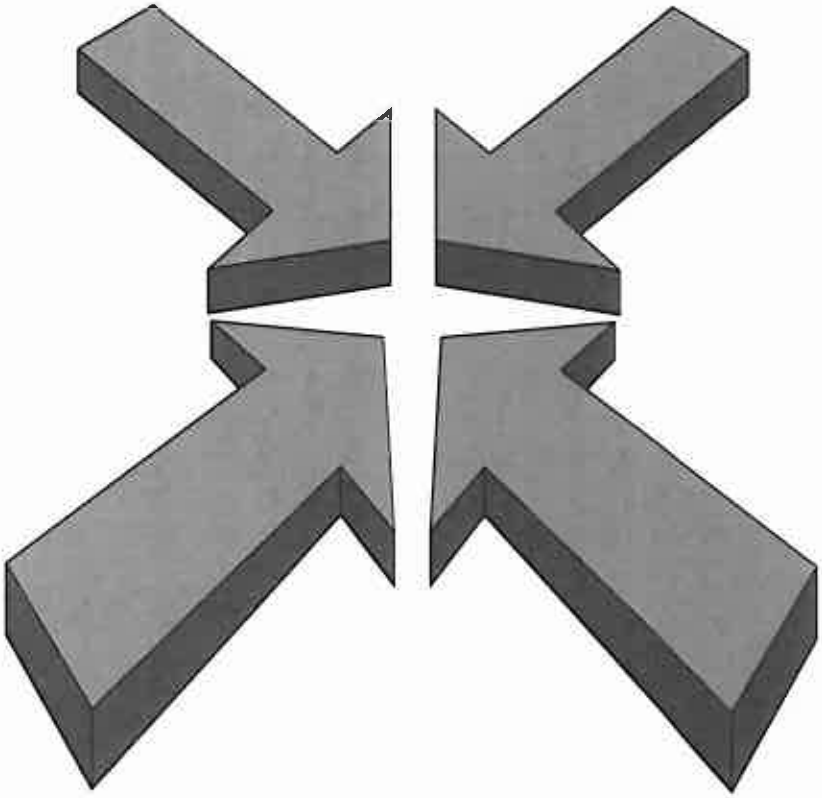


Kelly Plains

URALLA SHIRE COUNCIL
MAP OF BUNDARRA DOMESTIC WASTE MANAGEMENT AREA



ADOPTED MANAGEMENT PLAN



VOL. 3 STATEMENT OF PRINCIPAL ACTIVITIES 2010/2013

Management Plan adopted by Council on Monday 28 June 2010 (Resolution 220/10).

STATEMENT OF PRINCIPAL ACTIVITIES

The Uralla Shire Council has described its functions in terms of 11 Principal Activities, each of which has a number of functions and services.

PA1	Administration
*	Governance
*	Corporate Support Services
PA2	Public Order and Safety
PA3	Health
PA4	Community Services and Education
PA5	Housing and Community Amenities
PA6	Water Supplies
PA7	Sewerage Services
PA8	Recreation and Culture
PA9	Mining, Manufacturing and Construction
PA10	Transport and Communications
PA11	Economic Affairs

The functions and activities which relate to the above Principal Activities are as follows:

Governance

Council's role as a component of democratic government, including elections, meetings and associated activities, area representation, public disclosure, and compliance, together with related administration costs.

Corporate Support Services

The provision of administration, accounting, clerical, secretarial, records management, customer service, human resources and information technology services to or on behalf of all other functions of Council. Corporate Support Services also includes the Technical Services support, administration, surveying, design and project management.

Public Order and Safety

Fire protection, animal control, enforcement of local government regulations and emergency services.

Health

Environmental Health administration and inspections, immunisations, food control, insect and vermin control, noxious plants and other.

Community Services and Education

Aged Care facilities administration and operation, family day care, child-care, youth services, Community Services through State and Federal programs for services to disadvantaged

Community Services and Education (Continued)
families, children, aged and disabled (Aboriginal and mainstream), Community Transport and other community services and pre-school education.

Housing and Community Amenities
Housing, town planning, domestic waste management services, other waste management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental protection, public cemeteries, public conveniences and other community amenities.

Water Supplies
Joint Uralla and Bundarra Water Supplies.

Sewerage Services
Uralla Local Sewerage Scheme.

Recreation and Culture
Public libraries, museums, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens, lagoons and other sport and recreation.

Mining, Manufacturing and Construction
Quarries and pits.

Transport and Communication
Roads and streets, bridges, footpaths, parking areas, bus shelters and services, kerb and gutter, works undertaken for Roads and Traffic Authority, road directional and advisory signs, street lighting and other ancillary transport facilities.

Economic Affairs
Caravan parks and camping areas, tourism and area promotion, industrial development promotion, real estate development, private works and other business undertakings. The Principal Activity entitled Economic Affairs lists the activities of Council which would be considered to be of a business or commercial nature with the exception of the Water and Sewerage activities.

The Joint Uralla and Bundarra Water Supply Fund, the Uralla Local Sewerage Fund are designated Category 2 businesses under the NSW State Government's Policy Statement *"Application of National Competition Policy to Local Government"*; however they are not accounted for in Principal Activity 11 but in Principal Activity 6 for the water services and 7 for sewerage services. Council has also determined that the Grace Munro Aged Care Centre, which is included in Principal Activity 4, should also be treated as a business activity and accounted for as a separate fund and by a Special Purpose Financial Report in the annual Financial Statements.

Environmental Considerations
An increasing demand on all local authorities in the past few years and one of growing importance is the need to properly manage, develop, protect, restore, enhance and conserve the environment in a manner that is consistent with and promotes the principles of ecologically sustainable development.

Environmental Considerations (Continued)

The Uralla Shire Council also needs to respond to and address priorities identified in the Comprehensive Southern New England State of Environment Report 2008-2009 prepared for the Armidale Dumaresq, Guyra, Uralla and Walcha Councils by the Armidale Dumaresq Council Strategic Planner and adopted by Council (Resolution 507/09) at its council meeting of Monday 23 November 2009.

The Comprehensive State of the Environment Report November 2009 has recommendations that affect Council in the carrying out of its activities in respect to the following eight environmental sectors of the report:

- Land Use and Management — Page 115
- Air and Climate Change
- Water
- Waste — Page 116
- Aboriginal heritage
- Non Aboriginal heritage

For Council the State of the Environment Report is a major document in respect to sustainability actions required by Council . The State of the Environment Report Appendix M contains the local recommendations from the Climate Consensus Project. The details of the project, which was run in conjunction with the Nature Conservation Council of NSW, is summarised below including the full list of forty recommedations and the actions taken on these recommendations by Council up to 30 April 2010.

Climate Consensus Project

The Uralla Forum: The Uralla Forum was attended by 18 community members; these residents expressed their interest in the forum and were then randomly selected to fit the community profile for Uralla Shire. Over 2.5 days participants received professional briefings covering Weather and changes, Land Use Management, Building adaptations, Humanitarian issues and Local Government processes.

Consensus: The participants reached consensus on 40 separate Recommendations to Council which are contained in this report. In Table 1 the column "CCP Recommendation" provides the exact wording from the Climate Consensus Forum and are listed under the Section Headings of **Mitigation** (39 Recommendations) and **Adaptation** (1 Recommendation).

Mitigation Refers to actions that will reduce greenhouse gas emission and reduce the severity of climate change. Examples are:

- Improving energy efficiency,
- Using energy sources that have lower greenhouse gas emissions, like natural gas, wind and solar
- Capturing emissions from power stations and storing them,
- Planting trees to soak up carbon from the atmosphere,
- Changes in lifestyle and consumption patterns that emphasize resource conservation,

Mitigation (Continued)

- Urban and public transport planning,
- Community education programs,
- Feed-in tariffs for renewable energy technologies,

Adaptation Refers to actions that will reduce the unavoidable consequences of climate change, including:

- Improving the efficiency of water use to reduce the impact of lower or intense rainfall
- Designing our buildings to withstand more severe weather conditions
- Improving crop and grazing land management
- Strengthened emergency medical services
- Initiatives to prepare for increased people displacement due to sea level rise in our region
- Implementing appropriate planning and development guidelines in coastal areas that may be affected by sea level rise

The Recommendations are then divided into the sections covering Energy, Community, Transport, Water, Land Use & Land Management, Landfill, Urban Development, Education and Uralla Shire Council. Table 1 then provides a classification of each recommendation, determined by an expectation level/s (Federal – State – Local) whilst proposing Council Actions and a record of actions already in train.

Legend:

Classification	Level of Government	Council Action
1	Federal / State	Lobby
2	Federal / State	Facilitate
3	Local	Action

lOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

ID No	CCP Recommendation	Classification	Council Action	Actioned
E1	**Mitigation Plans** **Energy** **We all agree and recommend Uralla Shire Council volunteer to be a Lighthouse model of local mitigation & adaptability to Climate Change**	1, 2, 3	Refer to Council's adopted Management Plan, Volume 1 (page 2) The Council's Charter, Principle 5 "to properly manage, develop, protect, restore, enhance and conserve the environment of the area for which it is responsible, in a manner that is consistent with and promotes the principles of ecologically sustainable development"	LG Act determines the Charter Being a Light-house model included in Mission Statement (5)

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

E2	**USC harnesses the enthusiasm and drive in the local community to progress any of the issues raised in this document**	3	Refer to Council's adopted Management Plan, Volume 1 (pg 2) The Council's Charter, Principle 8 "to facilitate the involvement of councillors, members of the public, users of facilities and services and council staff in the development, improvement and coordination of local government"	Existing Ongoing by the utilisation of the UC3F Group and its recommendations to Council through the Environmental Committee.
E3	**Create a Mission Statement for our community articulating our goals to be a carbon neutral community**	3	**Recommend that:** When Council's Management Plan is reviewed, the "Mission Statement" be amended to incorporate the wording **"carbon neutral community"** as an additional aim.	Included in Mission Statement (1)
E4	**Uralla Council undertake an audit to establish the carbon footprint of both the USC and the Shire (council leadership)**	3	**Recommend that:** Council incorporate this recommendation as a goal linked to a specific Climate change Section in the 2009 comprehensive State of the Environment Report. Once listed, an annual report will be undertaken.	Included in State of Environment Report, November 2009 adopted by Council on 23 November 2009 (Resolution 507/09)
E5	**Uralla Shire needs to become a carbon sink, increase biomass (eg. tree planting, increased native pasture retention etc)**	3	**Recommend that:** Council be proactive regarding implementation of these actions as adopted in the Management Plan and State of the Environment Report.	Ongoing action in Council's operations and strategic planning
E6	**Establish with the community an Energy Task group.**	3	**Recommend that:** Council's Environmental Committee list this recommendation on its Watching Brief.	Watching Brief for E6,7,8,11, 12, C15, 16 T19, 20, 23 W 24 L28 ED 31, 33, USC 36, 37

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

E6	**Establish with the community an Energy Task group, via a Business Feasibility Study to establish which renewable energy sources (eg. wind, solar, waste, burning of methane from waste (to reduce greenhouse effect by 87%), biomass or geothermal) are the most viable for community power production**	3	**Recommend that:** Council's Environmental Committee list this recommendation on its Watching Brief to work with the community regarding the establishment of an Energy Task Group.	The Energy Task Group had a core role at the CCP Forum with all members adopting various renewable energy projects and reporting back to Council. A legal entity to be established and future direction determined
E7	**Target replacement of electric hot water systems**	3	**Recommend that:** Council's Environmental Committee investigate and report on the most appropriate course of action to facilitate, eg; investigate parallel rebates with State and/or Federal Government.	Ongoing investigation
E8	**Create a highly visible demonstration council building (eg: install photovoltaic cells)**	3	**Recommend that:** Council investigate the purchase and installation of Solar Panels onto highly visible building/s (eg. Library, VIC, Council Chambers and inform residents on the project via Council Newsletters and Uralla Wordsworth.	PV. Panels installed at Library and Solar HW on the VIC. 2nd Origin Solar Information session to occur in 2010 for students. McMaugh Gardens funded for PV panels in 2010/2011.
E9	**Council support bulk purchase of renewable systems for homes**	2, 3	**Note that:** An initiative from the New England Sustainability Strategy to cluster purchase premium solar power systems at 1/3rd the usual price. Support requested from Council includes: a) Endorsement of the Solar New England Region Project by 1) Joint promotion of the Project (media, email) 2) Hosting a public meeting 3) Facilitating contact with local tradespeople interested in the installation work and training/accreditation	Introduced and supported by Council with great success.

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

E9	**Council support bulk purchase of renewable systems for homes (Continue)**		**Recommend that:** Council refer this recommendation to the Environmental Committee to ascertain the most appropriate course of action to take, eg; investigate parallel rebates with State Government and/or Federal Government.	Parrallel rebates under investigation.
E10	**Lobby state government to expand the solar schools program**	2,3	**Recommend that:** Council write to: 1. The Hon. Verity Firth, Member of NSW Legislative Assembly, Member for Balmain, Minister for Education and Training and Minister for Women; 2. To Mr Michael Coutts-Trotter, Director General of Education and Training, NSW; 3. The Hon. Julia Gillard, Deputy Prime Minister; Minister for Employment and Workplace Relations; Minister for Education; Minister for Social Inclusion, **seeking** an expansion of the existing program to encompass all schools across the State.	
E11	**Promote and support genuine 'Green Power', and expand the availability to all energy users (eg. Schools and businesses)**	2, 3	**Recommend that:** Council refer the recommendation to the Environmental Committee to investigate and ascertain "Genuine" Green Power providers and report back to Council. "Council then raise the matter through the B division of the Shires Association and write to the State Government to promote and support genuine Green Power and expand the availability to all energy users throughout the Community.	Not actioned to date as there is a lack of information regarding "Green Power".

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

E12	**Simplify the rebate system for domestic renewable energy products (ie. Supplier receives subsidies following installation rather than the consumer)**	2, 3	**Recommend that:** Council refer this recommendation to the Environmental Committee to ascertain the most appropriate course of action to take, ie; investigate rebates with State Government and/or Federal Government to locate appropriate contact. Council then write to the State Government to request direct payment to supplier following satisfactory installation of the product. This course of action negates the community member needing to have the additional funds up front.	For consideration in future budgets after investigation.
E13	**USC to lobby for legislation to provide fair returns for feed-in tariff**	1, 2, 3	**Recommend that:** Council write to a) the Hon. Tony Windsor MP, Member for New England commending his Private Members Bill to Federal Parliament b) the Hon. Nathan Rees, Member of the Legislative Assembly, Member for Toongabbie, Premier and Minister for the Arts, commending his upcoming initiative on feed in tariffs.	
E14	**USC to lobby for all direct and indirect fossil fuel subsidies to be removed and the savings used to fund renewable energy and energy efficiency programs**	1, 3	**Recommend that:** Council write to; the Senator the Hon. Penny Wong, Minister for Climate Change and Water, Senator for South Australia, and to the Hon. Peter Garrett AM MP, Minister for Environment, Heritage and the Arts, Member for Kingsford Smith promoting and supporting this community recommendation.	

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

C15	**Community** **Ensure streetscapes are shaded and more conducive to pedestrian & cycle use**	3	**Recommend that:** Council's Environmental Committee investigate what upgrading is required to the existing streetscapes and forward appropriate recommendation to the Director of Engineering Services and flag these issues to the Consultants currently reviewing the Social Plan.	Cr Powley has continuing to investigate issue since September 2009 All cycle / walk pathway projects will include vegetation.
C16	**Limit vegetation clearing by power authorities along streetscapes (while ensuring safety is maintained)**	3	**Recommend that:** Council's Environmental Committee liaises with and forms a working relationship with representatives from the Power authorities to establish protocols for vegetation clearing along/adjacent to streetscapes. Once established, these protocols will be monitored by Council Staff and Power Authorities jointly.	M.O.U. between Country Energy and Council under review
T17 T18 T19	**Transport - Rail** **Lobby State Government to maintain and improve existing rail infrastructure** **Councils engage with major freight users re: road/rail ratio** **Lobby State Government to Improve/expand passenger rail system**	2, 3 2, 3 2, 3	**Recommend that:** 1) Council write to the SRA detailing the concerns raised in Recommendations T17, T18, T19. Council contact Glen Innes Severn 2) Council to discuss the rail issues and raise the issue through the NELG and Shires Association B Division. 3) Council support NELG initiatives for re-establishment of the previous rail network which operated across Southern New England Tablelands. 4) Councils Environmental committee investigate new and/or alternative energy sources for railway stock.	Ongoing through New England Local Government (NELG) with Cr S Toms, Mayor of Glen Severn as the leader.

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

T20	**Transport – Vehicle** **Invest in Research & Development of alternative fuels for vehicle fleets (eg. hydrogen vehicles, electric cars +recharge points)**	3	**Recommend that:** Council's Environmental Committee add this recommendation to its Watching Brief acknowledging that by doing so USC commences an investment strategy (in-kind) and confirm support for Research & Development of alternative fuels. Council to support Council support the evolution to green and fuel efficient vehicles.	Commenced and Ongoing. Council has been changing its car fleet during February to May 2010. An integral part of this process has been moving towards green and fuel efficient vehicles.
T21	**Transport - Buses:** **Investigate current services with the aim to better coordinate and promote timetables.**	3	**Recommend that:** 1) Council Survey the community to establish the most appropriate times for bus services and speak with the Bus companies about the provision of these services to the community." 2) Council link this recommendation with T17, T18, T19 to investigate rail shuttle service availability.	Survey completed, collated and results to the June 2009 Council meeting.
T22	**Transport – Bicycles** **Establish cycle ways within and between communities**	3	**Note that:** Councils Manager of Planning and Development Engineer are currently reviewing subdivision standards for the purpose of the drafting of a new subdivision code. Included in this review are appropriate footpath widths, ramp access, bike use, skateboard use etc.	Ongoing investigation

STATEMENT OF PRINCIPAL ACTIVITIES

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

T22	**Transport – Bicycles** **Establish cycle ways within and between communities (Continued)**		**Recommend that:** 1. Council write to Armidale Dumaresq Council seeking information regarding their "Cycle Committee" recommendations for possible duplication in Uralla LGA. 2.Council's Director of Engineering Services to investigate the feasibility of upgrading existing infrastructure and all avenues of funding available, then provide a report for Council's consideration for inclusion in the 2010-2011 Draft Budget.	Ongoing investigation
T23	**Reduce the need for goods transportation – increase local production & marketing within the Shire**	3	**Recommend that:** a) Council's Environmental Committee investigate the "Transition Town" (see web link http://transitiontowns.org/) concept adopted by Armidale Dumaresq Council and, b) Council support any potential opportunities to increase local production and marketing leading to a reduction in goods transportation.	Project Officer, Mrs Little, is investigating Transition Towns.
W24	**Water** **Install water tanks to save the energy from transporting water**	3	**Recommend that:** Council's Environmental Committee investigate creating a rebate scheme for installation of water tanks to existing dwellings.	Ongoing investigation
W25	**Encourage and implement water use efficiency and recycling to conserve water for feeding into environment**	3	**Recommend that:** a) Council undertake an audit regarding the amount of water used in all facets of it's operations;	a) commencing in 2010

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

W25	**Encourage and implement water use efficiency and recycling to conserve water for feeding into environment (Continued)**	3	**Recommend that:** b) Council encourage the use of grey water storage tanks in conjunction with On-site Waste Treatment Devices (anaerobic type) with either existing or new approvals; c) Council's Environmental Project Officer to commence and then continue to provide regular community updates regarding water usage and recycling tips via the Newsletter.	b) ongoing c) Ongoing
LM 26	**Land &Use & Land Management** **Manage native vegetation at a landscape level & revegetate using multi-purpose tree species. Continue to rehabilitate and revegetate waterways and riparian zones. Manage riparian zone vegetation to restrict weed growth.**	3	Refer to Council's Charter Item 5. "to properly manage, develop, protect, restore, enhance an conserve the environment of the area for which it is responsible, in a manner that is consistent with and promotes the principles of ecologically sustainable development Refer to "State of Environment Report" Section 3 – Land Use and Management, Sec 3.4 Response - Table 3.6 Land Use and Management Actions/Outcomes Sec 3.4.2 Community and Government Agency Actions Tables 3.7. and 3.8 SNELC On-Ground Outputs in NESAC Region for 2007-2008 and Environmental Projects Funding Summary for 2007-2008 Sec 3.5 Recommendations for 2008-2009	

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

LM 26	**Land &Use & Land Management** **Manage native vegetation at a landscape level & revegetate using multi-purpose tree species. Continue to rehabilitate and revegetate waterways and riparian zones. Manage riparian zone vegetation to restrict weed growth. (Continued)**	3	**Recommend that:** 1. Council incorporate the NIWAC protocols in "Management of Roadside Vegetation – a Management plan for reducing the spread of roadside weeds" and its Standard Operating Procedures for managing the spread of weeds on roadsides, clean-down Procedures, Inspection Procedures and Wash Down Bay Specifications. **Recommend that:** 2. Council incorporate NEWA protocols being developed by the NESAC Works Directorate.	Introduced and Ongoing Introduced.
LM 27	**Create an avenue of funding to Councils to support projects with Landcare, CMAs and other NRM Bodies (create synergy between initiatives)**	3	**Note that:** Council's Environmental Levy can be used for environmental projects in conjunction with Landcare, Catchment Management Authorities and Natural Resource Management (NRM) bodies and will continue to raise these funds. **Recommend that:** Council continue to liaise with State and Regional Bodies and organisations (DECC, DPI, DWE, CMAs, SNELCC etc) to source and secure funding allocations for projects.	Ongoing
L28	**Landfill** **Create an opportunity for locals to re-purchase items from the waste management centre**	3	**Recommend that:** Council's Environment Committee adds this recommendation to its Watching Brief to investigate construction of an "Op Shop" at Uralla and Bundarra Landfills.	Building Community Partnerships funding successful & Federal Infrastructure funding allocated. Jan. 2010. ComputerBank opened on 23/2/2010

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

L29	**Identify appropriate waste disposal for existing and new waste sources created by new technologies (eg. Light bulbs containing mercury and batteries)**	3	**Recommend that:** Council, through its membership of Northern Inland Regional Waste (NIRW), ensure staff is kept informed regarding the latest recommended disposal methods for waste generated by new technology.	Ongoing
U30	**Urban Development** **Enable legislative powers for Local Government to set and enforce appropriate energy efficiency and sustainability criteria covering local building and commercial development codes for their region, to strengthen and improve energy efficiency, sustainability and health criteria for buildings**	2,3	**Recommend that:** Council make submissions to the Department of Planning regarding BASIC requirements. These should include: a) A strengthening of energy efficiency standards appropriate to local area; b) Strengthening of sustainability criteria for local area buildings; c) Strengthening of sustainability criteria for local area commercial development codes; d) Strengthening of health criteria in local area building codes covering natural light, external shade & shelter, passive solar design (for increased warmth) **and Recommend that:** Council endorse Manager of Planning to review DCPs to incorporate energy efficiency and sustainability criteria.	Ongoing Reviews and submissions required To be reviewed
Ed 31	**Education** **Start education for sustainability at a very early age and continue lifetime learning**	3	**Recommend that:** Council's Environmental Committee add this recommendation to its Watching Brief to investigate early learning education.	

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

Ed 31	**Education** **Start education for sustainability at a very early age and continue lifetime learning (Continued)**	3	**Suggestions to facilitate Recommendations:** a) Recycling in Shire Schools : (provision of bins, information, Councillor visits and discussion with children) b) NIRW Program : – Investigate with NIRW Education Officer to develop program for Uralla Shire – investigate Education trailer available to visit Shire schools c) Investigate Education trailer availability from CMAs.	Rocky River School garden opened 28 Sept 2009. Kingstown School Recycling Station and Education program - November 2010 NIRW brochures at Council for distribution to schools in 2010, to be done.
Ed 32	**Community Education via Shopfront – Provide materials, displays, information, working models on display - Must be interactive and accessible**	3	**Recommend that:** Council institute an ongoing education program by providing materials, displays, information and working models. Larger, more interactive displays would be set up in the Library Foyer while general information would always be available in Councils offices. Displays will be sourced and monitored by Council's Environmental Project Officer.	"Mr Smiley" Information display erected in Library grounds. Unveiled by Tony Windsor attended by schools. Web monitoring device on Council's website to display on web and in Library foyer the Library PV Panels energy generation.
Ed 33	**Develop a Communication strategy to inform businesses and residences on matters relating to environmental values. Place information sheets in doctor's surgeries, hair dressers etc on sustainability practices**	3	**Recommend that:** Council's Environmental Committee investigate and formulate an Environmental Communication Policy.	Being developed. In the meantime action has been taken refer next section.

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

Ed 33	**Develop a Communication strategy to inform businesses and residences on matters relating to environmental values. Place information sheets in doctor's surgeries, hair dressers etc on sustainability practices (Continued)**	3	**Suggestions for Recommendations:** The policies' key strategies will encompass the following: a) Information sheets on environmental values and sustainability practices (these would be left at surgeries, hairdressers etc) b) Environmental and Sustainability information articles prepared for Council newsletter and the Uralla Wordsworth	Articles in newsletter on current projects. "Let's Talk *More* Garbage" pamphlet to residents May 2010. More to come
Ed 34	**Explore the funding opportunities from DECC under the "Green Precinct Fund" through State and Federal avenues.**			**Note:** Application was not successful, however every funding avenue being continually explored.
USC 35	**Uralla Shire Council Council explore ways of reducing emissions from fleet**	3	**Note that:** Council vehicle purchases are factoring in the inclusion of energy and fuel saving vehicles into the fleet with each new purchase. **Recommend that**: Council's Works Committee facilitates an internal audit on the vehicle fleet and report back to Council via Committee's Minutes.	Council has commenced reducing engine sizes (ie 6 to 4 cyclinders) preferred. (Refer to T20)
USC 36	**Create a Council calendar to notify community of events and give tips on sustainable living in that calendar**	3	**Recommend that:** Council refer this recommendation to the Environmental Committee to investigate the production of a bi-annual calendar to advise the community of pre-planned events, and recommend updates be placed into the Council Newsletter.	Distributed fridge magnets calanders with Recycling strategy in 2009 2010 Fridge magnets distributed. Council website to be updated 5/10 – 8/10

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

USC 37	**Create Community vegetable gardens - local community responsibility with council support**	3	**Note that:** Council's Manager of Health & Building Services will investigate current community and school use of the site. **Recommend that:** 1. Council invite Expressions of Interest from the community. This invitation will encompass the following 1. Explore the project, set usage guidelines to conform with Zoning regulations (eg. confirm produce consumed and not sold etc.), source volunteer key community members to manage the site, educate the community about the project etc. 2. Council allocate Community Land – Part Rotary Park (vacant land beside swimming pool) to this project. Lot 1 Section 27 DP 759022 Open space, Crown Land, Area 8087m2 with small area initially set aside and if project is taken up by the community to increase the size to approximately 5,000 m2. 3. Public toilets on-site, investigate solar panels to provide power to the amenities block 4. Council fence the land with rural-type fencing. 5. Parking is available adjacent to the site 6. Street access available from the northern and the southern ends of the lot. 7. Expressions of Interest to be referred to Environmental Committee for assessment and report to Council. 8. Review the project annually.	Investigations commenced Rocky River School Garden opened Sept 2009. Searching for funding. On-going project

LOCAL LEVEL RECOMMENDATIONS - PRIORITY MITIGATION

Table 1.

USC 38	**Create wider footpaths in new developments and along the main street to facilitate safe and more pedestrian and cycle journeys**	3	Refer to Councils Adopted Management Plan Section 10.5 **Note that:** Councils Manager of Planning and Development Engineer are currently reviewing subdivision standards for the purpose of the drafting of a new subdivision code. Included in this review are appropriate footpath widths, ramp access, bike use, skateboard use etc. **Recommend that:** Council endorse Director of Engineering Services and Manager of Planning to formulate specifications to include this recommendation.	Ongoing
USC 39	**Involve community in planting appropriate trees in town and maintaining their health**	3	**Recommend that:** Council, while mindful that street trees have a defined life which require management and regular replacement, plant and maintain appropriate trees within its parks and street verges in consultation with its community.	Ongoing (trees , suitable for urban environment – sewer and water piping – to be provided to new dwellings)

Note: End of Mitigation Recommendations

LOCAL LEVEL RECOMMENDATIONS - PRIORITY ADAPTATION

Statement:

We all agree that Council adopt the following Slogan regarding Climate change:

"Be prepared, be adaptable, be conducive to change, be flexible, be open-minded"

Table 1.

USC 40	**a)** All Participants agree that our Council must have the foresight and will to act; to put the planning and thought into understanding the risks; and to then carry out the actions required to cope with the predicted changes in climate. All Participants agree that our Council recognise that we need to be adaptable in our response as information and technology becomes available. **b)** In this assessment we believe these are some of the issues that will need to be addressed in the creation and adoption of a climate risk management strategy: **Health Issues** **Adapting lifestyles to changing conditions** **Population change :** - increase, mobility & changing vocational emphasis **Environment** **-Agriculture** - Adapting farm strategies - Bush fire strategies - Insurance Issues - Storm & Tempest - Food - Water Reservoirs - Alternatives to Scarce resources **Building & Design** -Adaptation Education **Local industries** - Tourism, - Sustainability Industries **Transport**	3	**Recommend that:** **In response to:** **The Statement Item a)** **and** **Item b)** Council modifies the values expressed in Volume 1 of the Management Plan by incorporating: Openness and adaptability with flexibility which enables change. b) The New England Strategic Alliance of Councils is undertaking a climate change risk assessment under the Australian Government's Local Adaptation Pathway Program (LAPP). The objective of this project is to identify and assess the key risks that climate change poses to the achievement of local government objectives in the New England region of NSW and identify appropriate risk management and adaptation strategies.	Modifications made to Management Plan Volume 1 for 2009/2010 and continuing into 2010/2011 b) Completed in April 2009

STATEMENT OF PRINCIPAL ACTIVITIES

In the process of assessing the Local Recommendations some of the Council Actions proposed will involve implementing ongoing strategies and others will require changes to Council's Management Plan, State of the Environment Report and Social Plan. The ongoing strategies will be investigated and assessed by Council's Environmental Committee, subsequently reporting to Council to assist in prioritising actions for budgeting purposes.

At its meeting of Monday 15 December 2008 Council resolved (438/08) that Council:

1. Integrate the Local Recommendations as listed in Table 1 through the stated Actions into the strategic planning process via the Management Plan including the State of the Environment Report and the Social Plan.
2. A full copy of the report and subsequent resolutions be forwarded to the Nature Conservation Council of NSW for their information.
3. Write to all participants of the Uralla Climate Consensus Forum Workshop to:
   a) thank them for giving their time, effort and energy to this project.
   b) request their ongoing support and contribution to the CCP as Council meets its obligations to the community with mitigation and adaptation responses and actions to Climate Change.

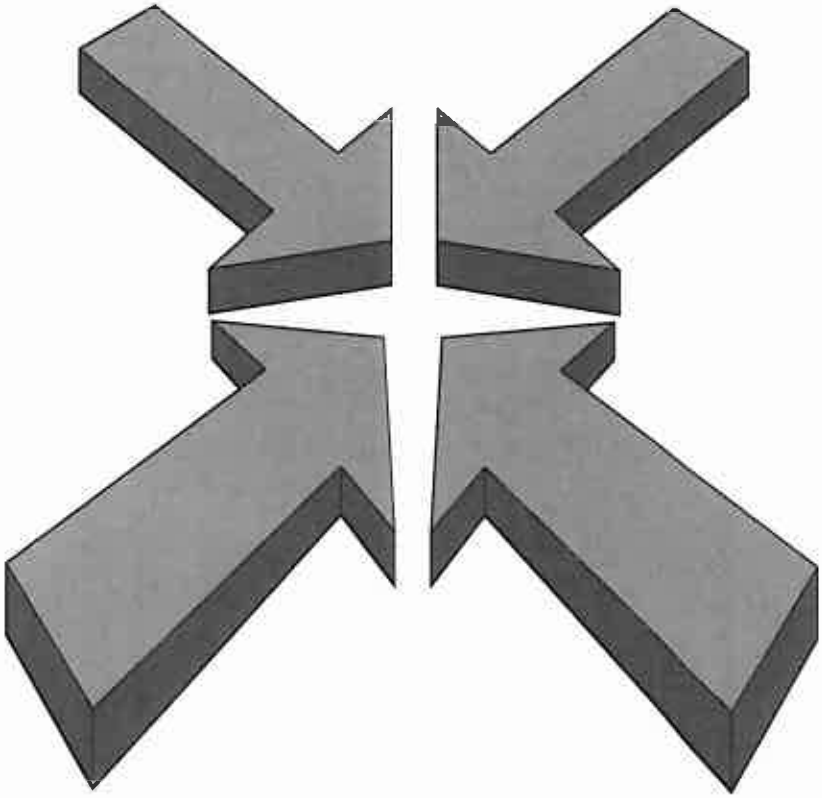
Council's Environmental Committee continues to utilise the UC3F Group's members' expertise and community liaison skills to work with the recommendations and monitor the progression of these outcomes.

Objectives and Performance Targets of the Principal Activities

Volume 4 Part A of the Management Plan gives further details concerning Council's Principal Activities particularly in respect to objectives and performance targets for each activity within the Principal Activity. Volume 4 Part A also outlines the Strategic Objective and links the activity to the Statement of Goals outlined in Volume 1 of the Management Plan.

Details of the funding of all the activities of Council are provided in Volume 4 Part B of the Management Plan, the Budget Estimates. The budget allocations are provided to projects that form the components of each Principal Activity.

ADOPTED MANAGEMENT PLAN



VOLUME 4 PART A - 2010/2013 DETAILS OF OBJECTIVES

Management Plan adopted by Council on Monday 28 June 2010 (Resolution 220/10).

VOLUME 4 PART A – DETAILS OF OBJECTIVES
Index

ACTIVITY	NUMBER	SERVICE	PAGE
Administration	1.1	Governance	1
	1.2	Corporate support	2
	1.3	Plant services	4
Public order and safety	2.1	Fire protection	5
	2.2	Animal and abandoned articles	5
	2.3	Emergency services	6
Health	3.1	Inspection services	6
	3.2	Vegetation management (Noxious plants)	7
Community services and education	4.1	Youth services and education	7
	4.2.1	Aged units	8
	4.2.2	Aged care centres	8
	4.2.3	Community Support Options Programmes	9
	4.2.4	Tablelands Community Transport	9
	4.2.5	Community centre	10
	4.2.6	Bundarra Neighbour Aid	10
		Other Community Services	11
Housing and Community Amenities	5.1	Urban and rural planning and development assessment	11
	5.2	Garbage collection and disposal services	12
	5.3	Streetscape (Street cleaning)	13
	5.4	Urban stormwater drainage	13
	5.5	Public cemeteries	14
	5.6	Environmental control	15
	5.7	Other conveniences	16
	6.1	Uralla water supply	16
	6.2	Bundarra water supply	17
	6.3	Rural water supply	18
	7.1	Uralla sewerage	18
		Bundarra sewerage	19
	7.3	Rural waste water	20

VOLUME 4 PART A – DETAILS OF OBJECTIVES
Index (Continued)

Recreation and culture	8.1	Public library - Uralla	20
	8.2	Public halls	21
	8.3	Swimming facilities	21
	8.4	Sporting grounds and facilities	22
	8.5	Parks, gardens and reserves	23
	8.6	Other recreation and culture	23
Mining, Manufacturing and Construction	9.1	Quarries and pits	24
Transport and Communications	10.1	Urban roads	24
	10.2	Sealed rural roads	25
	10.3	Unsealed rural roads	27
	10.4	Bridges	28
	10.5	Footpaths	29
	10.6	Parking areas	29
	10.7	Miscellaneous	30
Economic Affairs	11.1	Camping and caravan areas	31
	11.2	Tourism Development and Visitor Information Centre	31
	11.3	Economic, Social and Community Development	32
	11.4	Private works	32
	11.5	Other business	33
	11.6	TV Blackspot	33

URALLA SHIRE COUNCIL
MANAGEMENT PLAN – VOLUME 4 PART A – 2010/2013

Principal Activity: **1. Administration**
Service: **1.1 Governance**
Strategic Objective: To provide appropriate opportunity for residents to attend Council Meetings, to advertise its proposals openly, to ensure convenient access to its management plans and associated reports and to encourage the democratic process.

Principal Responsibility: **Mayor and General Manager**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 2, 4

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Council meetings held monthly.	1. Meetings held monthly on the fourth Monday of the month other than when the Monday is a public holiday.	1. Twelve meetings a year, one per month.	GM
2. No complaints received each quarter about inconvenient meeting times.	2. Council to set meeting times at times which suit residents.	2. No complaints received about inconvenient meeting times.	PA
3. Distribute Business Papers prior to meeting.	3. Reports for Business Paper close 10 working days prior to ordinary meeting.	3. Business Paper distributed 5 days prior to meeting.	PA
4. Minutes of meeting prepared and distributed.	4. Preparation of the minutes given top priority following meeting.	4. Minutes prepared and distributed within 5 working days of meeting.	PA
5. Council activities publicised.	5. Staff to prepare a one-page monthly ***Newsletter*** distributed to all postal addresses in the Shire.	5. (a) 12 issues per year of Council's ***Newsletter*** produced. (b) No more than 1 complaint per issue received.	 PA AA
6. Improve the efficiency of communication to Councillors by meeting work related e-mail expenses and connecting Councillors to an ISP where relevant.	6. Funds in the budget and the current policy amended.	6. All Councillors using this e-mail facility.	GM
7. Comply with statutory requirements of the Local Government and other Acts.	7. Utilise the Strategic Tasks for Council's Checklist prepared by the Division of Local Government.	7. All items on the Strategic Tasks for Council's Checklist completed within statutory timeframes.	GM
8. Incorporate Integrated Planning and Reporting guidelines into Council Strategic Planning.	8. Public Forums to discuss Activities and levels of service to be provided.	8. i) Community Strategic Plan developed and adopted by 30/6/2011 ii) Delivery Program developed for next election candidates by 30/6/2011. iii) Operational Plan for 2011/2012 developed and ready for adoption by 30 April 2011	 GM GM

The Governance service is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $411,038 (2010/2011 - $418,451) recurrent expenditure and $ Nil (2009/2010 – Nil) capital expenditure.

URALLA SHIRE COUNCIL
MANAGEMENT PLAN – VOLUME 4 PART A – 2010/2011

Principal Activity: **1. Administration**
Service: **1.2 Corporate Support Services**
Strategic Objective: To provide the optimum level of staff and equipment to enable Council to operate as a corporate body in an efficient and cost effective manner so that Council is properly funded and professionally managed in accordance with appropriate Acts and Regulations for the good of all residents of the Shire.
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 2, 3, 4, 5, 8, 9, and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To consult widely in the preparation of Council's Operational Plan.	1. Press releases, advertising in Newsletter, available at the public library and other convenient access points.	1. At least 15 copies of the Operational Plan are distributed and at least 3 comments on Plan received	GM
2. To develop best practice and utilise service delivery and co-operative arrangements for the provision of services, wherever economical	2. i) Outsourced IT service.	2. i) Operating with reports each quarter to Finance Committee.	GM/DAS
	ii) Investigate outsourcing of high level HR, Plant and Fleet and LEP.	ii) Investigated and reported to Council	GM/DAS/ DES
3. To ensure the individual rate burden on the Shire is reasonable.	3. Council to set rate levels each year.	3. Rate per capita is no higher in comparison to the Group 10 Councils in DLG Comparative Information: 6th highest (of 24) for residential, and 15th highest (of 24) for business.	GM GM
4. To ensure financial stability by ensuring that rates, user charges and contracted grants to total revenue does not fall below 65%.	4. Council to set rate levels each year.	4. Budgeted ratio achieved.	GM
5. Have in place and operating a best practice management accounting reporting system.	5. Continued development of Council's management accounting format.	5. Monthly reports to users on 1st working day and to Finance Committee on 2nd Monday of month.	DAS
6. Within Local Government guidelines and Council's policies invest funds to the best advantage of Council.	6. Invest funds principally in term deposits with a spread of risk.	6. (a) Interest earned on investment for all funds to be $300,000 for year.	DAS
		(b) Weekly reports to Manex of cash position.	DAS
7. To assess the degree to which revenues are committed to the repayment of debt in the General Fund.	7. Analysis of Annual Financial Statements.	7. The underlying debt service ratio (not including debt redemption) to be less that 4%.	DAS
8. To ensure the receipt of monies due to Council.	8. Strict and constant Debtor Control.	8. Ratio of over three months overdue amounts to be less that 7.5% of outstanding debtors.	GM/DAS

Principal Activity: 1. Administration (Continued)
Service: 1.2 Corporate Support Services (Continued)

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer
9. To maintain a high level of Rate Debtor collection to provide the funds to resource the Council's activities.	9. (a) To ensure that, as far as possible, all general rates are paid within the prescribed period by instituting a sound follow-up system. (b) Maintain staff expertise and communications skills, through rates training and seminars.	9. (a) Report percentage of rates collected quarterly as a % of levy and total due. * First quarter 30% * Second quarter 53% * Third quarter 77% * Fourth quarter 97%. (b) Two training session attended per annum.	FM FM
10. Invest adequate resources into training staff to maintain necessary skill levels.	10. Develop Training Plan through Consultative Committee and allocate funds in Budget.	10. Percentage of staff training budget to salaries and wages costs to be no less than 2%.	DES
11. To continue to provide safe and comfortable working conditions at Uralla offices and Uralla and Bundarra Works Depots.	11. Provide upgrade fuel distribution systems.	11. Works completed and OH and S issues cleared.	DES
12. To maintain effective control over stock on hand with minimal stock write-off.	12. (a) Ensure that a sound stock control system is being maintained with spot check conducted by nominated staff. (b) Ensure an adequate skill level is maintained by the supervising storemen.	12. (a) Value of stock written off is less than $1,500 per annum. (b) Storeman attends 1 training course or seminar per year.	DES DES
13. To lose no work days to industrial disputes.	13. Effective operation of the Consultative Committee.	13. No days lost to industrial disputes of a local nature.	HRO
14. To maintain a low rate of occupational injuries.	14. Effective operation of the Occupational Health and Safety (OH & S) Committee.	14. Workplace lost time injury claims to be less than 5 per 100 workers per quarter. (with General employees less than 4 and McMaugh Aged Care employees less than 7 per hundred).	HRO

The Corporate Support (including Engineering and Depot) service is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $1,994,282 (2009/2010 - $2,455,249) recurrent expenditure and $11,630 (2009/2010 - $14,825) capital expenditure.

The net recurrent costs of Administration, after allowing for income of $109,460, totalling $1,175,941 (2009/2010 $106,800 and total of $1,616,801) are distributed over all other Principal Activities in proportion to the recurrent costs of those activities less debt servicing and depreciation per schedule attached at the end of Volume 4 Part B. Similarly, after allowing for income of $10,000 an amount of $720,143 is distributed to engineering projects (2009/2010 $5,000 and total of $1,063,607). It is intended to selectively move towards direct charging of identified engineering costs to state funded projects leaving the allocation based on expenditure for local funded projects.

URALLA SHIRE COUNCIL
MANAGEMENT PLAN – VOLUME 4 PART A – 2010/2011

Principal Activity: **1. Administration**
Service: **1.3 Plant Services**
Strategic Objective To own and operate a modern plant fleet, of appropriate size and composition, effectively and efficiently, in order to carry out the provision of services for the benefit of the Shire's residents.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 3, 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Staff
1. To ensure that equipment and vehicles are maintained in a serviceable condition at all times.	1. Maintain a Service Register of all major equipment and ensure that staff and skill levels are maintained to achieve full servicing.	1. Report to management on the number of major breakdowns/or accidents due to faulty plant.	DES
2. To ensure Council's operators and workshop staff are adequately skilled and appropriately licensed and have access to modern tools and equipment.	2. (a) Send staff to appropriate training courses which are to be included in Council's training plan.	2 (a) All staff with appropriate licences.	DES
	(b) Keep staff records of all licences needed and held.	(b) Records maintained up to date.	DES
	(c) Small plant and tools maintained.	(c) Small plant and tools up-dated.	DES
3. To achieve no less than 1000 operating hours per year for major plant items and 1500 operating hours for key machines such as graders.	3. (a) Start and finish crews on the job when working at sites more than 30km from the depot.	3. (a) All Graders, other than Bundarra Grader, operate for 1,500 hrs per annum. Report reasons for any plant items not meeting the targets hours.	DES DES
	(b) Review work practices to take advantage of good weather conditions.	(b) Work practices reviewed.	DES
4. To set plant hire rates which will cover plant operating costs.	4. Rates set by staff using historical records.	4. Surplus on plant operation plus depreciation to fund plant purchases.	DAS/ SE
5. Replace Plant and vehicles as determined by the Works Committee meeting.	5. By tender or quotation.	5. Purchases, to approved listing completed by March 2011.	DES
6. Maintain a five year Plant Replacement Program.	6. Plant utilisation and Service Register for data.	6. Five year Plan updated for Budget 2011/2012.	DES/SE

The Plant service is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $Nil, after distribution of costs of $1,751,261 (2009/2010 - $295,154, after distribution of costs of $1,465,000) net recurrent expenditure and $717,400 - $919,500 less trades of $202,100 (2009/2010 - $699,000 - $1.070,000 less trades of $371,000) net capital expenditure.

Principal Activity: **2. Public Order and Safety**
Service: **2.1 Fire Protection**
Strategic Objective: To provide effective, cost-efficient fire protection for the residents of Uralla Shire.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 2, 3, 4, 5, and 6

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To facilitate an effective Bush Fire protection through a mutually agreed Service Level Agreement with the Rural Fire Service.	1. Service Level Agreement with the Rural Fire Service and the DES.	1. SLA reviewed annually by December and reported to Council by February.	DES
2. To facilitate an effective Urban Fire protection through a mutually agreed Service Level Agreement with the Board of Fire Commissioners.	2. Liaison with the Zone Commander of the NSW Fire Brigade.	2. Annual attendance and report to Council by the Zone Commander of the NSW Fire Brigade held.	DES

The Fire Protection service is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $204,864 (2009/2010 -$234,102) recurrent expenditure and $Nil (2009/2010 - $114,000) capital expenditure.

Principal Activity: **2. Public Health and Safety**
Service: **2.2 Animal and Abandoned Articles Control**
Strategic Objective: To ensure the residents of Uralla Council are protected from animal nuisance and that safety and amenity is enhanced by removal of stock and abandoned articles from public areas
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To protect the residents of the Shire from animal nuisance and reduce number of associated complaints.	1. Provide adequate numbers of authorised impounding staff, through outsourced service with Armidale Dumaresq Council, and by providing an education program for owners.	1. The number of complaints per • 100 registered dogs • 100 registered cats • other total complaints reduced by 5% from prior year.	ADC Rangers under contract
2. Provide an efficient and effective pound facility.	2. Regional dog and cat pound, ADC and local rangers.	2. Cost of operating of the joint facility per head of population maintained at or below $6.25.	MHBES
3. To have abandoned articles and vehicles removed from public areas.	3. Own staff and plant.	3. All complaints actioned within 3 working days.	MHBES

The Animal and Abandoned Articles Control service is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $37,366 (2009/2010 - $30,336) recurrent expenditure and $5,180 (2009/2010 - $4,861) capital expenditure.

Principal Activity: **2. Public Order and Safety**
Service: **2.3 Emergency Services**
Strategic Objective: To provide a management structure for the efficient operation and coordination of Emergency Services, welfare support and rehabilitation in the event of an emergency occurring.
To aid in the protection of the community through cooperation with local policing authority.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To ensure currency of the DISPLAN.	1. Uralla Shire DISPLAN in conjunction with the SES Namoi headquarters.	1. Review and update the Uralla Shire DISPLAN by March 2011.	DES
2. To ensure an effective SES service is provided.	2. Purpose built headquarters with $120,000 funding from SES in 2011/2012.	2. Building erected on corner of Uralla Depot site.	GM
3. Local SES Group operates efficiently and effectively.	3. Appointment of SES Co-ordinator and appropriate accommodation of the service.	3. The number of incidents attended by the SES reported to Council.	DES

The Emergency Services are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $7,334 (2009/2010 - $5,160) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **3. Health**
Service: **3.1 Inspection Services**
Strategic Objective: To assist in the maintenance and improvement of the general overall health of all residents of, and visitors to, the Shire of Uralla.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To ensure that effective Health Inspection services are conducted in accordance with the appropriate Acts, regulations and local policies that result in an annual improvement in premises that do not meet satisfactory standards.	1. (a) MHBES to ensure that: (i) Health related inspections are conducted as required and (ii) that inspections are carried out following any complaint or request. (b) MHBES to ensure the issuing or serving of orders, where necessary.	1 (a) (i) MHBES to report on the number of complaints received. (ii) All inspections from complaints or requests are carried out immediately for food and within 2 working days for other complaints. (b) Orders issued promptly.	 MHBES MHBES MHBES
2. To ensure that inspections are carried out at less than full net cost to the general community and are partially on a "user pays" basis.	2. Set fees and charges in Annual Budget.	2. Fees for inspection services set to recover costs less 25% CSO.	MHBES

The Inspection Services are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $48,637 (2009/2010 - $76,485) recurrent expenditure and $Nil (2009/2010 - $ Nil) capital expenditure.

Principal Activity: **3. Health**
Service: **3.2 Noxious Plant Control**
Strategic Objective: To contribute to the overall control of noxious weeds in the Council area to protect the natural environment
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 6

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To support membership of the New England Tablelands (Noxious Weeds) County Council at previous year's level plus rate pegging increase.	1. Pay contribution to New England Weeds County Council increased by 3.2%.	1. Contribution made.	GM

The Noxious Weed Control service is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $68,556 (2009/2010 - $68,192) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **4. Community Services and Education**
Service: **4.1 Youth Services and Education**
Strategic Objective: To support the providers of services aimed at enhancing the quality of life for the Shire's youth, particularly where these services result in people continuing to live in the Shire or moving to the Shire.
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To meet all costs of transporting the Life Education Van into and around the Shire on its annual visit to the schools in the Shire.	1. Plant and works personnel to move Life Education van.	1. Van moved when requested.	DES
2. To facilitate the provision of recreational and leisure opportunities and support programs for youth.	2. Financial assistance to private clubs and other organisations that provide services for youth.	2. Financial assistance provided.	GM
3. Ascertain and facilitate Youth activities for non sport activities.	3. Tablelands Youth Survey 2010 and follow-up survey	3. Report to Council of programs to be funded from 2011/2012.	GM
4. To maintain Council's education facilities.	4. Maintenance of the outside of the Uralla Pre-School building.	4. All requested and identified work completed.	MHBES
5. Support Youth Week Activities	5. Provide matching funding to grant funds to Uralla Neighbourhood Centre	5. Successful Youth Week Activities	GM/DAS

The Youth Services and Education is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $8,364 (2009/2010 - $9,051) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

URALLA SHIRE COUNCIL
MANAGEMENT PLAN – VOLUME 4 PART A – 2010/2011

Principal Activity: **4. Community Services and Education**
Service: **4.2.1. Aged and Disabled Services (Aged Units)**
Strategic Objective: To support the providers of services aimed at enhancing the quality of life of the Shire's aged and disabled people particularly where these services result in those people continuing to live in the Shire or the region.
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To continue to provide accommodation for the aged in self-contained units in Uralla at no net cost to the community.	1 (a) Renting of the four Hill Street Units. (b) carry out improvements.	1 (a) Rental income exceeds expenditure with a return on Capital invested. (b) Work completed.	GM MHBES
2. To research the methods and funding sources to provide additional units in Hill Street.	2. Review of funding sources and survey of potential residents.	2. Report to Council in March 2010.	GM/MHBES

The Aged and Disabled Services (Aged Units) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $15,381 (2009/2010 - $16,406) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **4. Community Services and Education**
Service: **4.2.2. Aged and Disabled Services (Aged Care Centres)**
Strategic Objective: (as above).
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To operate the McMaugh Gardens Aged Care Centre through an Advisory Committees of Council, with Council representation on the Committee.	1. Delegation under Section 355 of the Local Government Act, with Council representatives and DAS attending Committee meetings as necessary.	1. Meetings held, attended by Finance Manager and Council representatives.	GM/ DAS
2. To assist McMaugh Gardens Aged Care Centre by operating their accounts providing advice and other financial, administrative services to Management and the Committees so that they can operate as an autonomous viable unit	2. Council administration staff to provide service (at a fee) and DAS to advise Centre Manager as necessary.	2. (a) Service fee charged. (b) Centre meets the performance requirements of accreditation.	DAS/FM McM Manager
3. To operate McMaugh Gardens Aged Care Centre as a viable autonomous unit	3. Centre Management and staff.	3. Centre operates with income in excess of expenditure.	McM Manager
4. To operate the Grace Munro Centre Aged Care Facility through a management agreement with Grace Munro Aged Care Centre Ltd.	4. Management agreement operating at cost to council; debt servicing of $35,887 ($35,883) and building operation costs of $28,951 ($29,004)	4. Report on operation for prior year received by Council management from GMACC Ltd and reported to Manex.	GM

The Aged and Disabled Services (Aged Care Centres) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $1,602,375 (2009/2010 - $1,812,755) recurrent expenditure and $152,785 (2009/2010 - $2,627) capital expenditure.

Principal Activity: **4. Community Services and Education**
Service: **4.2 3 Aged and Disabled Services (Community Support Options Programs)**
Strategic Objective: To support the providers of services aimed at enhancing the quality of life of the Shire's aged and disabled people particularly where these services result in those people continuing to live in the Shire or the region.
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To auspice the Tablelands Community Support Options Project, on a 100% grant funding basis through an Advisory Committee as a Committee of Council.	1. Advisory Committee with delegation under Section 355 of the LG Act - Tablelands Community Support Options Advisory Committee.	1. Meetings held.	TSCOP Manager
2. To auspice the Tablelands Community Support Options Project and Kamilaroi Ageing and Disabilities Services on a 100% grant funding basis employing the staff, operating the project accounts and providing office accommodation.	2. Council staff and resources to operate accounts on a fee-for-service basis and rental for accommodation with the Director Administrative Services and Finance Manager advising the Project Manager on financial matters.	2. (a) Service fee charged. (b) Rental fee charged. (c) Acquittal lodged and acknowledged.	 DAS/FM DAS/FM DAS/FM

The Aged and Disabled Services (Community Options Programs) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $2,809,1213 (2009/2010 - $2,703,177) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **4. Community Services and Education**
Service: **4.2 4 Aged and Disabled Services (Tablelands Community Transport)**
Strategic Objective: (as above)
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To auspice the Tablelands Community Transport, on a 100% grant funding basis through an Advisory Committee.	1. Advisory Committee with delegation under Section 355 of the LG Act.	1. Meetings held.	TCT Manager
2. To auspice the Tablelands Community Transport, on a 100% grant funding basis employing the staff, operating the project accounts and providing office accommodation.	2. Council staff and resources to operate accounts on a fee-for-service basis and rental for accommodation with the DAS advising the Project Manager on financial matters.	2. (a) Service fee charged. (b) Rental fee charged. (c) Acquittal lodged and acknowledged.	 DAS/FM DAS/FM DAS/FM

The Aged and Disabled Services (Tablelands Community Transport) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $237,060 (2009/2010 - $229,838) recurrent expenditure and $Nil (2009/2010 - $ Nil) capital expenditure.

Principal Activity: **4. Community Services and Education**
Service: **4.2 5 Aged and Disabled Services (Community Centre)**
Strategic Objective: To support the providers of services aimed at enhancing the quality of life of the Shire's aged and disabled people particularly where these services result in those people continuing to live in the Shire or the region.
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Operate the Community Centre in Uralla at minimal net cost to the community.	1. Set rents to cover operating costs.	1. Income plus 25% CSO exceeds the expenses.	MHBES
	2. Maintain the building to a set maintenance schedule.	2. Works completed.	MHBES
	3. Advertising the facilities to the Community through the Newsletter and other media.	3. Additional use of the Centre over the base year of 2005/2006.	GM

The Aged and Disabled Services (Community Centre) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $69,522 (2009/2010 - $68,720) recurrent expenditure and $4,093 (2009/2010 - $3,838) capital expenditure.

Principal Activity: **4. Community Services and Education**
Service: **4.2 6 Aged and Disabled Services (Bundarra Neighbour Aid)**
Strategic Objective: (as above).
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To auspice the Bundarra Neighbour Aid, on a 100% grant funding basis through an Advisory Committee as a Committee of Council.	1. Advisory Committee with delegation under Section 355 of the LG Act.	1. (a) Meetings held.	GM
		(b) Bundarra Neighbour Aid management confirms satisfaction with advice and service.	BNAS Manager
2. To auspice the Bundarra Neighbour Aid, on a 100% grant funding basis employing the staff, operating the project accounts and providing office accommodation.	2. Council staff and resources to operate accounts on a fee-for-service basis and rental for accommodation with FM advising the Project Manager on financial matters.	2. (a) Service fee charged.	DAS/FM
		(b) Rental fee charged.	DAS/FM
		(c) Acquittal lodged and acknowledged.	DAS/FM

The Aged and Disabled Services (Bundarra Neighbour Aid) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $62,365 (2009/2010 -$57,957) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **4. Community Services and Education**
Service: **4.2 7 Aged and Disabled Services (Other Community Services)**
Strategic Objective: To support the providers of services aimed at enhancing the quality of life of the Shire's aged and disabled people particularly where these services result in those people continuing to live in the Shire or the region.
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Community Services to pay administration calculated on a percentage of grants received rather than on expenditure.	1. Council accepts the differential between the administration fee calculated on percentage of grant income and on expenditure.	1. Council contribution minimised.	GM

The Aged and Disabled Services (Other Community Services) does not require funding in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) as there is a recovery of $33,253 of $30,203 of absorbed administration costs for McMaugh Gardens and $63,456 recovered from other State and Federal Funded Programs. In 2009/2010 there was a budget allocation of $101,741 to absorb $53,161 of McMaugh Gardens and $48,580 of other State and Federal Funded Programs.

Principal Activity: **5. Housing and Community Amenities**
Service: **5.1 Urban and Rural Planning and Development Assessment**
Strategic Objective: To manage and control development and service provision within the Shire to ensure that it is balanced and environmentally sensitive, that the overall aesthetic value of the Shire is maintained and that services are provided to match the needs of the Shire's residents.
To ensure that Council consciously adopts a fully ecologically sustainable development focus.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 2, 4, 6, and 7

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Community to be satisfied with land use control.	1. Consulting with the public on proposed amendments to planning instruments and major developments.	1. Number and type of objections received from Shire residents to decisions of Council.	MP
2. To ensure that DAs and land use enquiries are dealt with as expeditiously as possible.	2. (a) Utilising trained staff and having the DAU meet as required to deal with applications in an efficient manner.	2. (a) To meet the following process times: DAs (net mean): less than 25 days CDC – 40% of DAs Construction. Certificates: less than 15 days.	 MP MP MP
	(b) By delegations of authority where appropriate.	(b) Use of Delegation of authority reported to management and Council monthly.	MP/GM
	(c) By reviewing Council's local approvals and orders policies regularly.	(c) Minimise appeals that go to the Land and Environment Court are lost.	MP

Principal Activity: **5. Housing and Community Amenities (Continued)**
Service: 5.1 Urban and Rural Planning and Development Assessment (Continued)

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
3. A Joint Regional Local Environmental Plan to incorporate the Local Environmental Plan.	3 Consultants and Council staff	3. i) Work on Regional LEP as far as can be achieved jointly. ii) LEP developed from the Regional LEP as a similar but separate document after differences emerge. iii) Uralla DCP developed	MP MP
4. To access appropriate Heritage advice and guidance and support heritage projects.	4. Heritage Advisor and funding for projects	4. Council and staff refer items to Heritage advisor	MP
5. Support the Armidale and Uralla Heritage and Design awards	5. Funding from Heritage	5. Heritage Awards judged and made.	GM

The Housing and Community Amenities (Urban and Rural Planning and Development Assessment) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $220,332 (Development Control) and $61,553 (Heritage) (2009/2010 - $237,157) recurrent expenditure and $NIL (2009/2010 - $ NIL) capital expenditure.

Principal Activity: **5. Housing and Community Amenities**
Service: **5.2 Garbage Collection and Disposal Services**
Strategic Objective: To provide an efficient, cost-effective and environmentally responsible waste collection, recycling and/or disposal service, for all ratepayers of the Uralla Shire.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To ensure an efficient and effective waste collection service in Uralla, Bundarra, Invergowrie and Kellys Plains with a contract operation for Walcha.	1. By Council single person collection trucks.	1. Number of complaints concerning missed collections less than 12 per quarter.	MHBES
2. To ensure an efficient and effective weekly recycling service in Uralla and Invergowrie.	2. By Council day labour and by continual reinforcement through Council Newsletter and other media.	2. Per head per annum Recycled - 400kgs Domestic waste – 300 kgs. (2008/2009 figures were 340 and 395 Kgs respectively)	Technical Services Assistant
3. Operate the Uralla landfill site as a separate viable operation.	3. By Council day labour.	3. Landfill site operates within budget.	MHBES
4. Comply with EPA Licence Conditions at Waste Disposal Tips.	4. By monitoring of operation at landfill site and manning the Bundarra landfill site.	4. Non compliance limited to 4 per year.	MHBES

The Housing and Community Amenities (Garbage Collection and Disposal) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $369,113 for collections and $383,491 for landfill operations (2009/2010 - $409,696 for collections and $474,606 for landfill operations) recurrent expenditure and $149,624 (2009/2010 - $48,000) capital expenditure.

Principal Activity: **5. Housing and Community Amenities**
Service: **5.3 Streetscape (formerly called Street Cleaning)**
Strategic Objective: To sweep and rinse gutters and empty street garbage bins to provide a clean and pleasant streetscape in Uralla and Bundarra towns.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. In Uralla,	1.	1.	
(a) to sweep gutters on Monday, Wednesday and Friday.	(a) Council day labour - by hand.	(a) No more than 3 complaints per quarter about dirty gutters or overflowing or smelly bins.	DES
(b) empty bins daily in the CBD that is: Bridge Street, from the Coachwood and Cedar Hotel to the Tourist Information Centre, and in Hill Street from the Post Office to Bridge Street.	(b) Council day labour - by hand.	(b) No missed collection days.	DES
(c) provide 25 hours per week of cleaning of the CBD, footpath, blisters and gutters.	(c) Council day labour - by hand.	(c) no more than 1 complaint per quarter about dirty footpaths or untidy blisters.	DES
2. In Bundarra, to empty street bins on Mondays.	2. Council day labour - by hand.	2.	
		(a) No days missed.	DES
		(b) No more than 1 complaint per quarter about overflowing or smelly bins.	DES
3. In Invergowrie, to slash public areas around Fire Shed.	3. Council day labour and plant as requested.	3. Cleared at least twice a year.	DES

The Housing and Community Amenities (Streetscapes) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B - page 16) with an allocation of $63,127 (2009/2010 - $69,403) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **5. Housing and Community Amenities**
Service: **5.4 Urban Stormwater Drainage**
Strategic Objective: To plan, design, construct and manage new and additional stormwater drainage systems and catchment areas, to collect, transport and discharge stormwater runoff effectively, efficiently and economically to reduce flooding, soil erosion, pollution and improve water quality.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 2, 3, 4, 5, 6, 9 and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Continue current level of routine maintenance of existing storm water drainage system (5.6km).	1. Council day labour.	1.	
		(a) No more than 1 complaint per quarter about drainage problems.	DES
		(b) Cost of maintenance per km of existing stormwater pipe at $1,000 per km per annum.	DES

Principal Activity: **5. Housing and Community Amenities (Continued)**
Service: **5.4 Urban Stormwater Drainage (continued)**

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
2. Improve quality of water flow at Shanahan's Bridge, Uralla Creek, and clean up of environmental weeds along the surrounding Uralla Creek.	2. Council day labour.	2. Removal of environmental weeds and replanting with appropriate vegetation in defined area.	DES DES
3. Monitor the effectiveness of gross pollution traps.	3. Council day labour.	3. Report to Council on the annual volume of gross pollutants recovered from traps	DES
4. Maintain the retention basins.	4. Council day labour.	4. maintenance completed within budget and retention basins clean.	DES
5. Involvement in the HiCUB (Biodiversity in High Places Urban Areas) project.	5. SNELCC, Project Director Uralla Shire Council GM chair of the Steering Committee.	5. Creek-land improvements per submission actioned.	GM
6. Community consultation and involvement with Council Stormwater Management Projects and additional revenue for projects sourced.	6. Meeting between relevant community groups, Catchment Management Authority, General Manager Project Manager. Council to pursue any additional funding possibilities.	6. All opportunities for additional funding taken. All offers of non-council assistance with stormwater management projects taken.	DES GM

The Housing and Community Amenities (Urban Stormwater Drainage) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $40,259 (2009/2010 - $42,789) recurrent expenditure and $Nil (2009/2010 - $ Nil) capital expenditure.

Principal Activity: **5. Housing and Community Amenities**
Service: **5.5 Public Cemeteries**
Strategic Objective: To provide cemetery facilities for the public, which are attractive, efficient, cost-effective and are adequately maintained and that preserve the history of the area.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 5

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To keep an accurate perpetual record of details of all interment.	1. Record all details on a permanent register.	1. No more than 3 enquiries per quarter that were not satisfied because of inadequate records, for records of interments after 1968.	Technical Services Assistant

Principal Activity: **5. Housing and Community Amenities (Continued)**
Service: **5.5 Public Cemeteries (Continued)**

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
2. To ensure that all cemeteries are adequately and attractively maintained.	2. (a) Ensure that regular inspections are carried out on all cemeteries. (b) Repair any damage to fencing.	2. (a) Number of complaints received in respect of maintenance of cemeteries and cemetery facilities. (b) Repairs completed.	Technical Services Assistant MHBES
3. To aim that eventually all cemetery facilities and services are provided at no net direct cost to Council.	3. Set fees and charges to recover no less than 50% (2009/2010 45%) of operating costs. (which is 50% CSO).	3. Fees and charges at 50% or more of operating costs.	GM
4. Improve historical cemetery	4 (a) Seek heritage funding for the planned restoration of the old cemetery in Uralla. (b) Construct new fencing and improve parking area	4. (a) Heritage funding application lodged (b) Parking area constructed.	GM/MP DES

The Housing and Community Amenities (Public Cemeteries) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $34,154 (2009/2010 - $34,272) recurrent expenditure and $10,000 (2009/2010 - $ NIL) capital expenditure.

Principal Activity: **5. Housing and Community Amenities**
Service: **5.6 Environmental Management**
Strategic Objective: To implement programs aimed at protecting and enhancing the environment of the Shire to ensure the health and well being of its residents.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 2, 4, and 6

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Review and update the State of Environment Report annually and use it to identify specific environmental programs.	1. Contracted through Armidale Dumaresq Council.	1. (a) Report completed. (b) Programs identified in the SOE report incorporated into the next budget.	MHBES GM/MP
2. Utilising the Climate Consensus Project outcomes and recommendations.	2. Recommendations set out in Volume 3 pages 4 to 19	2. Checklist for Items listed in E6 considered at each Environment Committee meeting.	MHBES/ Project Officer
3. Extend Council's Environmental Projects to improve the Gwydir River catchment within the Shire.	3. Council's Project Officer and the HiCUB Project Director.	3. Grants obtained and project developed for Council's approval.	MHBES Project Officer

The Housing and Community Amenities (Environmental Management) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with $152,188 (2009/2010 - $83,453) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **5. Housing and Community Amenities**
Service: **5.7 Other Conveniences**
Strategic Objective: To provide community amenities for the general convenience of residents of and visitors to the Shire.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 4

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Clean, maintain and repair public toilets to a satisfactory condition.	1. (a) Council day labour to clean and maintain facilities with at least one service weekday and once on weekends. (b) Random inspection of public toilets.	1. (a) No more than 6 complaints per quarter regarding unsatisfactory toilet conditions. (b) Inspections find public privies to be well maintained.	Technical Services Assistant MHBES
2. To provide a community asset in the form of a taxi shelter and street store facilities.	2. Council providing funding for the renting of the street store from donation of $8,350 by Governance.	2. Street stall used at least 12 weekends per quarter.	GM/Technical Services Assistant

The Housing and Community Amenities (Other Conveniences) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $50,891 for Public Privies and $4,886 (plus $8,350 of Street Store cost) for Urban Facilities (2009/2010 - $54,887 and $3,384 plus $8,100 respectively) recurrent expenditure and $9,900 (2009/2010- $Nil) capital expenditure.

Principal Activity: **6. Water Supplies**
Service: **6.1 Uralla Water Supply**
Strategic Objective: To provide safe, cost effective and affordable water supply facilities complying with statutory requirements, for the benefit of both present and future residents of the town of Uralla.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To comply with current drinking water guidelines and improve the quality of water delivered to the reticulation system by best practice methodology.	1. (a) Operate the Treatment Plant effectively and regularly test raw and treated water. (b) DES to maintain staff skill levels to effectively carry out these duties.	1. (a) No samples of treated water samples which do not comply with the Drinking Water Guidelines. (b) Water operator and back up operator have Level III training in plant operation.	DES DES
2. Aim of an average annual residential consumption rate of not more than 200 Kl per connection in Uralla	2. User pays principles under best practice pricing to control consumption.	2. Report to Council on the annual water consumption per connection in June.	DES
3. Provide water main to boundary of the Industrial development.	3. Council day labour and carry over funds from 2008/2009.	3. Mains provided when development confirmed	DES

Principal Activity: **6. Water Supplies**
Service: **6.1 Uralla Water Supply (Continued)**

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
4. Progressively replace old mains on a planned basis.	4. Council day labour and budget allocation of $121,000.	4. 100 metres of main replaced.	DES
5. Maintain reservoir condition.	5. Council day labour funded by a budget allocation of $4.615.	5. Upgrade completed.	DES
6. Replace meters, extend mains, make connections as required	6. Council day labour	6. all necessary replacements, extensions and connections made.	DES

Principal Activity: **6. Water Supplies**
Service: **6.2 Bundarra Water Supply**
Strategic Objective: To provide safe, cost-effective and affordable water supply facilities complying with statutory requirements, for the benefit of both present and future residents of the village of Bundarra.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To comply with current drinking water guidelines and improve the quality of water delivered to the reticulation system by best practice methodology.	1. Operate the treatment plant effectively and regularly test raw and treated water.	1. No samples of treated water samples which do not comply with the Drinking Water Guidelines.	DES
2. Aim of an average annual residential consumption rate of not more than 150 Kl per connection in Bundarra.	2. User pays principles under best practice pricing to control consumption.	2. Report to Council on the annual water consumption per connection in June.	DES
3. Replace meters, extend mains, make connections as required	3. Council day labour	3. all necessary replacements, extensions and connections made	DES

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Operate Uralla and Bundarra Water Supplies from a joint Water Fund.	1. Identify cash funds of the Uralla Water Fund at 30 June 2010 (at 30 June 2009 was $614,000) and use funds on Uralla Scheme.	1. Funds identified and reported to Council	GM

The Water Supplies are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $576,976 (2009/2010 - $667,719) recurrent expenditure and $136,000 (2009/2010 - $146,029) capital expenditure.

Principal Activity: **6. Water Supply**
Service: **6.3 Rural Water Supplies**
Strategic Objective: To control water storage capacity on rural residential blocks, provide advice on water storage and quality to rural residents and to provide a water quality testing service
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To ensure that rural residential dwellings have adequate available water supplies.	1. DES to apply the provisions of DCP No 2 in respect of quantities of water available to rural residential residents.	1. Report to management on the volume of water sold from Uralla and Bundarra water supplies.	DES
2. To provide advice on the quality of water to rural residents and monitor the quality of that water.	2. (a) MHBES to provide a water testing service for rural residents on a fee for service basis. (b) MHBES to monitor and record requests for results of tests and from where the water was drawn.	2. Report to management on (a) The number of tests requested. (b) The number and percentage of tests that pass and do not pass.	MHBES MHBES

The Water Supplies (Rural) requires no separate funding through the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B).

Principal Activity: **7. Sewerage Services**
Service: **7.1 Uralla Sewerage**
Strategic Objective: To provide safe, cost-effective and affordable sewerage facilities complying with statutory requirements, for the benefit of both present and future residents of the village of Uralla, without creating significant pollution problems in the disposal of the wastewater.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To maintain a net debt ratio for the fund of less than 2%.	1. No new borrowings until at least 2020.	1. Net debt service ratio less than 2%.	GM
2. To comply with the licensing requirements of the EPA in relation to quality of effluent discharged to Rocky Creek and noise levels on and near the site.	2. (a) Operate the plant effectively and regularly test effluent quality. (b) Monitor noise levels.	2. (a) No samples of treated effluent water samples which do not comply with EPA licence. (b) Compliance with noise level limits.	DES DES
3. To extend the hours of operation of the waste water treatment plant to give higher quality discharge.	3. Hours extended during daylight saving days and aeration method modified to improve aeration and reduce noise.	3. Nitrate levels maintained below EPA limits	DES

Principal Activity: 7. Sewerage Services
Service: 7.1 Uralla Sewerage (Continued)

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
4. Upgrade the sewer pipe system to cater for growth and increased flows.	4. Operate "black box" flow recorder in the pipe network to monitor flows and rainfall.	4. Report to Council of current likely expected upgrading requirements and timeframes each January.	DES
5. Provide sewer main to boundary of the Industrial development.	5. Council day labour.	5. Mains provided when development confirmed.	DES
6. Extend sewer mains to long term plan.	6. Council day labour.	6. Extension completed and operating.	DES

The Sewer Services (Uralla) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $355,552 (2009/2010 - $325,040) recurrent expenditure and $120,000 (2009/2010 - $293,060) capital expenditure.

Principal Activity: 7. Sewerage Services
Service: 7.2 Bundarra Sewerage
Strategic Objective: To introduce a safe, cost-effective and affordable sewerage facilities complying with statutory requirements, for the benefit of both present and future residents of the village of Bundarra, without creating significant pollution problems in the disposal of wastewater.
Principal Responsibility: Director Engineering Services
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. The community and Council have recognised the need to replace the septic tank and absorption trench method of disposing of wastewater, particularly south of the Gwydir River and that a sewerage/common effluent scheme may not be affordable for the residents of Bundarra based on current government subsidy rates of 50% or less of capital cost.	1. Council, on behalf of the community, continue to pursue the full funding eligibility of such works for both Federal and State Government Funding by using the DPWS Report No SR 103 dated November 1989 in submissions and delegations to DEUAS, State and Federal Politicians.	1. a) All opportunities for funding taken. b) With a fully funded scheme, the Bundarra Community would have a sewer access charge of $528 on a $170,000 operating cost for a sewer scheme) compared to that of the Uralla users 2010/2011charge of $448.90. A joint water and sewer scheme would cost in the order of $750.	GM
2. When funding has been achieved to proceed with the works in stages.	2. Responding to any written offer made.	2. All offers responded to in a timely manner.	GM/DES

The Sewer Services (Bundarra) has no specific funding in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) at this time and all preliminary funding application costs are carried by the Governance and Corporate Support Services functions of Council. Council was unsuccessful in obtaining funding for the Bundarra Sewerage Scheme through its application for funding (Resolution 448/08; 15 December 2008 meeting) to the Federal Government Regional and Local Community Infrastructure Program

Principal Activity: **7. Sewerage Services**
Service: **7.3 Rural Waste Water**
Strategic Objective: To ensure that the health of rural residents and the quality of groundwater and surface waters is not threatened by wastewater disposal in areas where sewerage is not available.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, and 10

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To ensure that installed aerated waste treatment plants are regularly serviced by qualified people.	1. MHBES to raise a register of dates of services to plants installed.	1. Register maintained and manufacturers advised when services are overdue.	Technical Services Assistant
2. Carry out necessary registration and inspection of Sewage Treatment Devices.	2. In-house staff.	2. (a) No less than 40 devices inspected per annum. (b) Register of the Number of devices maintained.	 MHBES Technical Services Assistant

The Sewer Services (Rural Waste Water) requires no separate funding through the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B).

Principal Activity: **8. Recreation and Culture**
Service: **8.1 Public Libraries – Uralla**
Strategic Objective: To provide a service to assist and support the community's cultural, educational and recreational needs.
Principal Responsibility: **Director Administrative Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To maintain the number of member borrowers at 1,490 or more (1,400 at Uralla and 90 at Bundarra) and the annual number of books borrowed at 28,000.	1. (a) Continue the opening hours of 30h/week in new Library. (b) Increase the type and number of books available. (c) Publicise access for member borrowers to use Armidale and Inverell Libraries.	1. a) Library operating 30 hours per week. (b) Number of member borrowers at or above 1,490. (c) Books borrowed. * First quarter 5,000 * Second quarter 15,000 * Third quarter 22,000 * Fourth quarter 28,000	 GM Librarian Librarian
2. To increase the ratio of books borrowed to number of books in stock to 3.5:1 and to member borrowers to 19:1.	2. Librarian to use CNL to increase stock replacement rate, weed out unpopular material, and increase the number of popular categories of stock.	2. Annual Ratio of 3.5:1 for issues to stock and 19:1 for issues to members.	Librarian
3. To operate the new Library as a branch library of a regional library system.	3. Through Tamworth Regional Council until 30 June 2014.	3. New agreement with TRC formalised.	GM

The Recreation and Culture Services (Public Libraries) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $260,265 (2009/2010 - $295,024) recurrent expenditure and $17,851 (2009/2010 - $17,851) capital expenditure.

Principal Activity: **8. Recreation and Culture**
Service: **8.2 Public Halls**
Strategic Objective: To maintain the School of Arts Hall at Bundarra and the Uralla Memorial Hall as the centres of focus for the local community so that provision is made for recreational, educational, cultural and sporting activities.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To ensure that the halls are adequately maintained and are available for public use at minimal net cost to the community.	1. (a) By delegation to Management Committees for Bundarra, by lease of Uralla Hall to Uralla Neighbourhood Centre and by Council staff. (b) MBHS to inspect the halls annually and report to Council. (c) Halls to be provided at a CSO contribution of 45% including depreciation.	1. (a) The halls are used for activities on at least 150 days per annum for the Uralla Hall and 50 days per year for the Bundarra School of Arts Hall. (b) Report to management on the condition of the halls each quarter. (c) Income to be 75% of operating cost without depreciation.	MHBES MHBES GM
2. Advertise the availability of the halls for hire and use at every possible occasion.	2. Newsletter and other media sources.	2. Increased use of the facilities with new users.	MHBES

The Recreation and Culture Services (Public Halls) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $17,258 (2009/2010 - $17,562) recurrent expenditure and $Nil (2009/2010 - $ Nil) capital expenditure.

Principal Activity: **8. Recreation and Culture**
Service: **8.3 Swimming Facilities**
Strategic Objective: To provide economical recreational and sporting water facilities for present and future residents of the Shire
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To provide an adequate number of appropriately trained staff to manage the Uralla Swimming Pool.	1. Manage the pool by Council day labour and to be open for 7 days per week.	1. Pool appropriately staffed for 7-day weeks during the pool season.	MHBES
2. To aim that attendance at the Uralla Pool be 10,000 people in a good year.	2. Pool to operate 7-day weeks for a pool season of 21 weeks (24 weeks and 1 day in 2009/2010).	2. Annual pool attendance to be no less than 10,000 when average temperature at 3.00 pm is more than 23 degrees.	MHBES
3. Ensure that at all times the water quality is within the Water Quality Guidelines.	3. Water tests to be carried out regularly and appropriate action taken to correct anomalies.	3. Chlorine levels and pH to be checked at least three times daily, bacteriological tests to be taken at least weekly and full chemical analysis every six weeks.	MHBES

Principal Activity: **8. Recreation and Culture**
Service: **8.3 Swimming Facilities (Continued)**

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
4. While acknowledging that currently each pool user is subsidised at a rate of at least $5.00 per attendance (on average) the community acknowledges that to increase pool entry fees to the maximum level is more than the market will bear without discouraging attendance.	4. Sale of books of multiples of 10 tickets at discounts per Revenue Policy (page 15).	4. (a) Report to Council in May 2010 of the cost per head of use of the CSO for the operation of the swimming pool. (b) Report to Manex regularly, during the season, on attendance of ticket holders, early morning swimmers and gate payers. (c) Report to Council in August regarding staffing or contract operation of the facility.	GM GM MHBES
5. Continue to upgrade and improve the facility and operation of the Uralla Swimming Pool Complex.	5. Recommendations from the Uralla Swimming Pool Advisory Committee and grants obtained by Council staff.	5. Grants obtained.	MHBES/ Project Officer

The Recreation and Culture Services (Swimming Facilities) are funded in the Draft Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $114.448 (2009/2010 - $94,159) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure (There was a $101,409 of carry over funds from 2008/2009 for 2009/2010 capital expenditure).

Principal Activity: **8. Recreation and Culture**
Service: **8.4 Sporting Grounds and Facilities**
Strategic Objective: To provide suitable sporting facilities for the present and future residents of Uralla and the Shire.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To maintain the existing grounds, fields and facilities to the community's satisfaction.	1. Council day labour.	1. No more than 2 complaints per quarter received about unsatisfactory conditions.	Technical Services Assistant
2. Improve the amenities at Council's ovals and active recreation areas.	2. Upgrade lighting at Sporting complex	2. Lighting installed	DES

The Recreation and Culture Services (Sporting Grounds and Facilities) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $31,888 (2009/2010 - $35,846) recurrent expenditure and $Nil (2009/2010 - $ Nil) capital expenditure The capital expenditure of $45,000 for the lighting of the sporting Complex is included in the capital expenditure of Parks, Gardens and Reserves (next page).

Principal Activity: **8. Recreation and Culture**
Service: **8.5 Parks, Gardens and Reserves**
Strategic Objective: To maintain and improve parks, gardens and reserves and, over time, upgrade facilities for the benefit of all present and future users.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To maintain the existing parks, gardens and reserves to the community's satisfaction.	1. Council day labour and Landcare groups.	1. No more than 2 complaints per quarter received about unsatisfactory conditions.	Technical Services Assistant
2. Improve the amenities at Council's passive parks and gardens on a regular basis.	2. Reticulate Alma Park.	2. Reticulation in Alma Park installed.	DES
3. Increase Council's budget allocations to maintain the works and improvements in parks and creeklands.	3. Increased budget allocation and the application of additional resources to ensure maintenance.	3. New Areas maintained.	DES

The Recreation and Culture Services (Parks, Gardens and Reserves) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $154,069 (2009/2010 - $140,915) recurrent expenditure and $55,000 (2009/2010 - $15,024) capital expenditure.

Principal Activity: **8. Recreation and Culture**
Service: **8.6 Other Recreation and Culture**
Strategic Objective: To continue to develop cultural and historical activities to the benefit of the Shire's residents.
Principal Responsibility: **Director Corporate and Community Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Encourage the continued work of the Uralla Arts Council in promoting cultural activities and concentrate on local activities.	1. Funding the employment of the Regional Arts Development Officer (RADO).	1. UAC continues and community activities resumed.	GM
2. Encourage the continued operation of the Uralla Historical Society.	2. Continue to make the Thunderbolt Paintings available to the Society for display in McCrossin's Mill.	2. (a) Annual income from the display of the paintings. (b) UHS continues.	 GM GM
3. To provide financial support to Thunderbolt Country Fair and other events.	3. Financial contribution to Uralla Events Committee (Council's Section 355 Committee).	3. Payment made.	DAS

The Recreation and Culture Services (Other Recreation and Culture) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $19,306 (2009/2010 - $19,956) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **9. Mining, Manufacturing and Construction**
Service: **9.1 Quarries and Pits**
Strategic Objective: To manage, operate and control gravel pits and quarries in the Shire, in an economical and environmentally appropriate manner.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 6, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To operate and access material from pits and quarries to support the Council's Works Program.	1. Council day labour and contract.	1. DES to report total volume of material won by Council from its pits.	DES
2. Ensure that use of sand and gravel won from gravel pits in the Shire is used for the benefit of Uralla Shire residents or, if used outside the Shire, road usage costs are charged.	2. Reconciling annually costs and charges imposed in development consents (Section 94 Contributions charges) relating to material used outside the Shire.	2. Income and expenditure from Section 94 charges reconciled quarterly.	DAS

The Mining, Manufacturing and Construction Services are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $7,409 (2009/2010 - $8,055) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **10. Transport and Communications**
Service: **10.1 Urban Roads**
Strategic Objective: To manage, maintain and develop the system of urban roads in the Shire effectively and efficiently
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To seal all the streets in the Uralla village area by the Year 2014.	1. Plan the future sealing of the remaining unsealed roads in Uralla.	1. No sealing of urban roads in Uralla until 2011/2012.	DES
2. To seal streets in Bundarra by the Year 2014.	2. Plan the future sealing of the remaining unsealed roads in Bundarra.	2. No sealing of urban roads in Bundarra until 2011/2012	DES
3. To grade all unsealed roads on average once per year, efficiently and effectively.	3. Council day labour and Council's grading crews.	3. 1.4 kms of unsealed urban roads graded.	DES
4. To reseal all sealed pavements on average once every 12 years.	4. (a) Program works to budget allocation. (b) Work carried out by combination of Council day labour, contract and Strategic Alliance.	4. (a) Budget allocation made up to 7.5% of sealed road length. (b) 1,700 metres of road resealed this year.	GM

Principal Activity: **10. Transport and Communications**
Service: **10.1 Urban Roads (Continued)**

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
5. To kerb and gutter all urban streets on a progressive basis.	5. (a) Program works to budget allocation. (b) Council day labour and contract. (b) Ratepayer contribution of $60.00 per metre. .	5. (a) Kerb and Guttering program completed.	DES

The Transport and Communication Services (Urban Roads) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $149,687 (2009/2010 - $202,114) and $71,394 kerb and gutter (2009/2010 - $27,862 616) recurrent expenditure plus capital expenditure of $40,480 (2009/2010 - $11,120) for Urban Roads and $31,700 (2009/2010 - $30,120) for Kerb and Guttering.

Principal Activity: **10. Transport and Communications**
Service: **10.2 Sealed Rural Roads**
Strategic Objective: To manage, maintain and develop the system of sealed rural roads effectively and efficiently.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
A. Local Roads - [256km]			
1. To reseal all sealed pavements on average once every 12 years.	a) Program works to budget allocation.	1. (a) Budget allocation made up to 8.33% (21,300 metres) of sealed road length.	GM
	b) Work carried out by combination of Council day labour, contract and Strategic Alliance.	(b) 21,300 metres of road resealed this year (at 12 years reseal).	DES
2. Mow road shoulders on average twice/year.	2. Combination of Council day labour and contract.	2. 320 kms of shoulder mowed twice per year.	DES
3. Grade ungrassed road shoulders on average once every two years.	3. Council's grading crews.	3. 100 kms of shoulder of un-sealed, ungrassed shoulder graded.	DES
4. Undertake Roads to Recovery projects	4. Program works to budget allocation by a combination of Council day labour and contract	4. Works as recommended by the works committee and approved by Council completed.	DES

The Transport and Communication Services (Rural Sealed Local Roads) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $1,428,488 (2009/2010 - $1,013,294) recurrent expenditure and $351,820 (2009/2010 - $383,400) capital expenditure.

Principal Activity: **10. Transport and Communications**
Service: **10.2 Sealed Rural Roads (Continued)**

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
B Regional Roads [127.4 km]			
1. Maintain a reseal program based on a once every 12-year average resealing target.	1. a) RTA Block Grant. b) Work carried out by combination of Council day labour, contract and Strategic Alliance.	1. a) Block Grant received and Budget allocation made up to 7.5% (10,100 metres) of sealed road length. b) 10,100 metres of road resealed this year.	GM DES
2. Mow road shoulders on average twice/year.	2. Combination of Council day labour and contract.	2. 200 kms of shoulder mowed twice per year.	DES
3. Grade un-grassed road shoulders on average once every two years.	3. Council's grading crews.	3. 5 kms of shoulder of ungrassed shoulder graded.	DES
4. Continue the Construction of new road alignment over the Pinnacles on Bundarra Road - MR 124 (three year project)	4. Combination of Council day labour and contract.	4 Construction completed on time and within budget.	DES

The Transport and Communication Services (Rural Sealed Regional Roads) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $1,217,894 (2009/2010 - $1,158,327) recurrent expenditure and $1,369,995 (2009/2010 - $554,800) capital expenditure.

Principal Activity: **10. Transport and Communications**
Service: **10.3 Unsealed Rural Roads**
Strategic Objective: To manage, maintain and develop the system of unsealed rural roads effectively and efficiently and only plan to seal them when economically justified
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
A Local Roads [512km]			
1. To grade all roads on average of once per year and the busier collector roads at least twice per year, thereby grading 312km once per year and 200km twice per year being a total grading length of 712 km p.a.	1. a) Council's three grading crews assisted by its one construction grader plus local contractors. (b) Crews to start and finish on the job whenever working at sites located greater than 30km from the depot.	1 (a) 712 kms of road graded in the year. (b) Report to in May each year to Works Committee on the roads that have not been graded for more than eight months.	DES DES

Principal Activity: **10. Transport and Communications**
Service: **10.3 Unsealed Rural Roads**

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
A Local Roads [512km]			
2. Sealing of gravel roads which have traffic volumes (AADT) in excess of 150 vehicles per day and to determine priorities for such work based on * AADT * accident history, deferred until no earlier than 2009/1010.	2. Seal 1 kilometre of road in 2010/2011 with the reintroduction of the sealing program and funding of $156,500 in sealed local roads. The projections are for 8.8 kms in 2011/2012 and 7.7 kms in 2012/2103 to be sealed	2. 1 Kilometre sealed per Works Committee determination.	DES
3. To gravel resheet 12km of pavement every year.	3. Work carried out by combination of Council day labour and contract.	3. 12 kms of road resheeted with gravel per year.	DES

The Transport and Communication Services (Unsealed Rural Local Roads) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $1,265,676 (2009/2010 - $1,143,515) recurrent expenditure and $264,500 (2009/2010 - $21,160) capital expenditure.

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
B. Regional Roads [13.7 km]			
1. To grade the roads on average of three times per year.	1. Funded by the RTA Block Grant (a) Council's three grading crews assisted by its one construction grader, plus local contractors and Strategic Alliance from time to time. (b) Crews to start and finish on the job whenever working at sites located greater than 30km from the depot.	1. (a) 42 kms of road graded in the year. (b) Report to in May each year to Works Committee on the roads that have not been graded for more than eight months.	DES DES
2. To gravel resheet 0.8km of pavement every year.	2. Work carried out by combination of Council day labour and contract.	2. 0.8 kms of road resheeted with gravel per year.	DES

The Transport and Communication Services (Unsealed Rural Regional Roads) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $57,532 (2009/2010 - $65,383) recurrent expenditure and $15,000 (2009/2010 - $Nil) capital expenditure.

URALLA SHIRE COUNCIL
MANAGEMENT PLAN – VOLUME 4 PART A – 2010/2011

Principal Activity: **10. Transport and Communications**
Service: **10.4 Bridges**
Strategic Objective: To manage, maintain and develop the system of bridges effectively and efficiently for:
(A) Local Roads: 12 timber, two steel and 17 concrete and steel bridges and culverts.
(B) Regional Roads: 2 timber, one steel and 23 concrete and steel bridges and culverts.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
A. Local Roads			
1. Continue program of test boring timber bridges and replacing unserviceable components as necessary.	1. Council day labour.	1. Report to Works Committee on the number of bridges assessed to be in poor condition.	DES
2. Repaint all steel elements of bridges on average of once every ten years.	2. Council day labour.	2. Report to Works Committee on the number of bridges not painted for more than 10 years.	DES
3. Replace the wooden bridges as per programme in strategic review	3. Salisbury Waters Bridge programmed for 2011/2012.	3. No bridges on local roads replaced in 2010/2011.	DES
B. Regional Roads			
1. Continue program of test boring timber bridges and replacing unserviceable components as necessary.	1. Council day labour.	1. Report to Council on the number of bridges assessed to be in poor condition.	DES
2. Repaint all steel elements of bridges on average of once every ten years.	2. Council day labour.	2. Report to Council on the number of bridges not painted for more than 10 years.	DES
3. Complete the replacement of the timber bridge at Abington with a concrete bridge.	3. Dependent upon 50:50 funding from RTA with Contractors and Council day labour with matched funding from budget allocation in 2010/2011.	3. Bridge constructed by June 2011 if RTA funding confirmed	DES

The Transport and Communication Services (Bridges) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $510,766 (2009/2010 - $369,285) recurrent expenditure and $1,262,342 (2009/2010 - $207,994) capital expenditure.

Principal Activity: **10. Transport and Communications**
Service: **10.5 Footpaths**
Strategic Objective: To manage, maintain and develop the system of footpaths in the urban centres in the Shire efficiently and effectively
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To maintain existing paved surfaces at their current levels.	1. Council day labour.	1. Number of complaints received on condition of paved surfaces.	Technical Services Assistant
2. To slash unpaved footpaths in Uralla, Bundarra, Kingstown and Kentucky regularly.	2. Council day labour.	2. Unpaved footpaths mowed three times per year.	DES
3. Construction of 600 metres of new concrete path per annum.	3. Council day labour and plant.	3. Work completed.	DES

The Transport and Communication Services (Footpaths) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $100,967 (2009/2010 - $92,091) recurrent expenditure and $30,460 (2009/2010 - $30,320) capital expenditure.

Principal Activity: **10. Transport and Communications**
Service: **10.6 Parking Areas**
Strategic Objective: To maintain the off-street car park in Bridge Street, Uralla to the community's satisfaction and to encourage increased usage.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Have no complaints about the condition of the car park.	1. Council day labour maintenance.	1. Number of complaints received.	Technical Services Assistant
2. Increased patronage of the rear of CBD car park.	2 Regular surveys	2. Report to Council on usage of rear car park.	DES

The Transport and Communication Services (Parking Areas) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $19,946 (2009/2010 - $20,382) recurrent expenditure and $52,409 for loan repayments (2009/2010 - $51,786).

URALLA SHIRE COUNCIL
MANAGEMENT PLAN – VOLUME 4 PART A – 2010/2011

Principal Activity: **10. Transport and Communications**
Service: **10.7 Miscellaneous**
Strategic Objective: To protect the road system from damage, enhance and beautify it, to provide safe road conditions and to provide suitable signposting.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7, and 9

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Develop and extend the current street lighting system as development occurs in urban areas.	1 Funds provided by the Street lighting subsidy, developer contributions and Council. Council requesting additional streetlights when required with work carried out by Country Energy.	1. a) Street lighting to at least minimum standard. b) Approved additional streetlights installed when requested. c) Regular visual checks reported to Country Energy	 DES DES DES
2. To maintain road centreline markings where they are currently used and repaint other surface markings at least once every two years.	2. With Council and RTA Block Grant funds maintain and provide by contract.	2. Programmed works undertaken	DES
3. To ensure all roads are adequately signposted with nameplates and that direction and warning signposting is adequate for the needs of road users.	3. Supplied by contract and erected by day labour with funds from the RTA Block Grant and Council.	3. a) Programmed works undertaken. b) Report to Council on the number of complaints about inadequate signposting quarterly.	 DES Technical Services Assistant
4. To prevent unnecessary damage to road pavements caused by overloaded vehicles.	4. Retain membership of Mid-North Weight of Loads Group.	4. (a) Membership retained. (b) Report to management on the number of vehicles weighed and breaches issued	 DES DES
5. To maintain and replace damaged and dead street trees within the urban areas of the Shire.	5. Council day labour.	5. Number of replaced trees reported to management.	DES

The Transport and Communication Services (Miscellaneous) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with allocations of $38,507 for Road Safety, $59,846 for Street Lighting and $6,315 for Cycle-ways (2009/2010 - $101,183, $65,796 and $6,315 respectively) recurrent expenditure and capital expenditure of $Nil for Cycle-ways (2009/2010 - $5,976).

Principal Activity: **11. Economic Affairs**
Service: **11.1 Camping and Caravan Areas**
Strategic Objective To extend Alma Park by ensuring the removal, or relocation, of the Caravan Park and not to be directly involved in the provision of camping and caravan areas.
Principal Responsibility: **Director Corporate and Community Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, and 7

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. To work with the lessees of the Caravan Park to maintain the Tourist Park to the two and a half star rating.	1. Work by Caravan Park lessees, supported by Council.	1. Report annually to Council in August on the operation of the lease.	GM
2. To work with the managers of the Bundarra Caravan Park, the Bundarra Economic Development, Tourism and Caravan Park Committee to provide comfortable overnight facility.	2. Council workforce during week days and Committee on weekends.	2. Report annually to Council in August on the operation of the park.	GM

Economic Affairs Services (Camping and Caravan Areas) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $8,993 (2009/2010 - $7,568) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **11. Economic Affairs**
Service: **11.2 Tourism Development and Visitor Information Centre**
Strategic Objective: To promote tourism services; which are efficient, cost effective and readily available so that the whole Shire community may benefit financially.
Principal Responsibility: **Director Corporate and Community Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, 7, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
A. Tourism			
1. To progressively increase the number of visitors to the Uralla Shire and number of internet hits to the Uralla Tourism website on tourism matters and to satisfy those enquiries.	1. Staff the V.I.C to provide tourism services with Council employees.	1. (a) Monthly report to Council by Visitor Information Manager on visitor numbers. (b) Report to Council quarterly by the V.I.C. Manager.	GM DAS
2. Participate in Regional Tourism Organisations.	2. Financial contribution to regional projects and campaigns.	2. Numbers through the VIC stabilised and web site hits continue to grow.	GM
4. To provide hosting and general promotion of the Shire area.	4. Hosting visits and receptions for visitors	4. Functions held with positive outcomes	GM GM

Economic Affairs Services (Tourism) is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $108,407 (2009/2010 -$111,844) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **11. Economic Affairs**
Service: **11.3 Economic Social and Community Development**
Strategic Objective: To promote social community and economic development services; which are efficient, cost effective and readily available so that the whole Shire community may benefit financially.
Principal Responsibility: **Director Corporate and Community Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, 7, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
B. Community Development			
1. To achieve new developments or expand existing developments in the Shire and the region.	1. The Council's General Manager supported by the Planning Manager.	1. (a) Funding received. (b) Monthly reports by EDO to Council.	 GM GM
2. Uralla Shire Development Advisory Committee to advise Council on Development priorities	2. Section 355 Committee	2. Bimonthly meetings held.	GM GM
3. Provide a new, attractive, interactive website that contains a range of variously presented information to locals, tourists and tree changers to facilitate and bolster community, cultural and economic development.	3. Community Development Officer and Web-master.	3. (a) New Website launched. (b) Number of "hits" recorded and reported to Council.	 GM DAS

Economic Social and Community Development Services are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $113,928 (2009/2010 - $Nil) and $6,197 capital expenditure (2009/2010 - $Nil). The Economic Development portion is funded in the Budget Estimates of the Uralla Shire Council through Governance and Planning with no separate allocation.

Principal Activity: **11. Economic Affairs**
Service: **11.4 Private Works**
Strategic Objective: To carry out private works to assist local residents but without adversely affecting local private contractors.
Principal Responsibility: **Director Engineering Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 3, 5, 7

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Actively seek and carry out works in accordance with Competition Policy at a small profit.	1. Council day labour as and when requested. 2. Advertise availability of the service through the Council Newsletter	1. a) Income exceeds the cost of operation. b) Number of customers.	 DES DES

Economic Affairs Services (Private Works) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $198,195 (2009/2010 - $212,483) recurrent expenditure; providing a surplus of $51,805 (26.1%) and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **11. Economic Affairs**
Service: **11.4 Other Business**
Strategic Objective: To ensure a profit is returned on commercial ventures of an entrepreneurial nature.
Principal Responsibility: **Director Corporate and Community Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, and 7

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
Old Court House Building			
1. Rent the office and Court Room sections of the Courthouse building at prevailing commercial rates.	1. Leased to appropriate organisations servicing the community.	1. a) Rental at commercial rates. b) Income exceeds expenditure including depreciation.	 GM GM
Visitor Information Building			
2. To continue to rent the café portion of the VIC at prevailing commercial rates.	2. Leased at commercial rates adjusted for CSO activities, cleaning toilets.	2. a) Rental charged and up to date.	GM

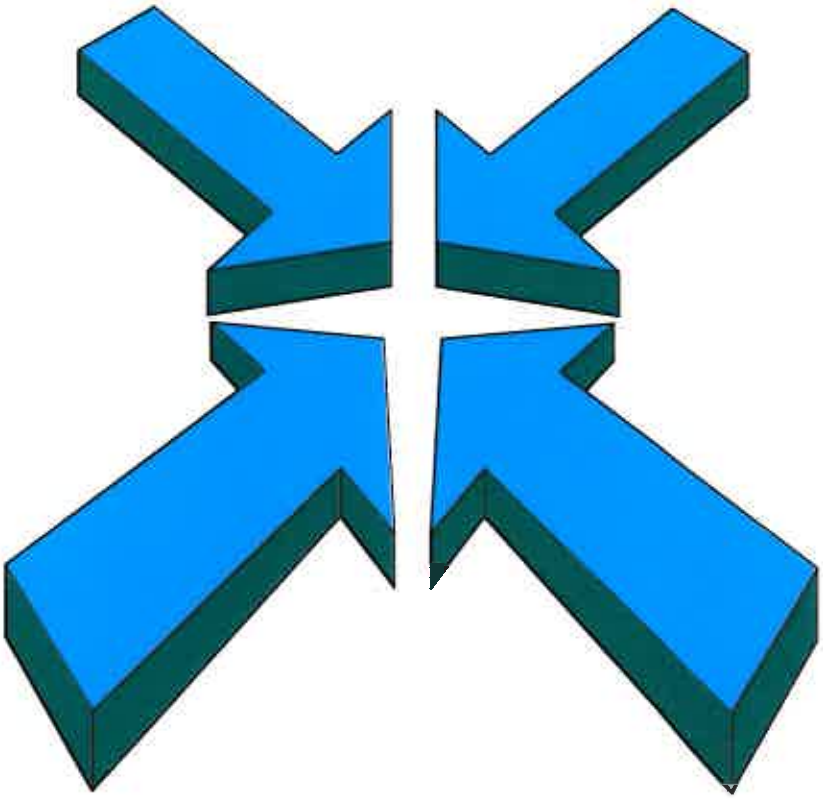
Economic Affairs Services (Other Business) are funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $18,354 (2009/2010 - $17,334) recurrent expenditure and $Nil (2009/2010 - $Nil) capital expenditure.

Principal Activity: **11. Economic Affairs**
Service: **11.6 Television re-transmission Tower**
Strategic Objective: To provide a facility for television broadcasters to utilise to transmit television to the area around the township of Uralla that previously paid the special rate.
Principal Responsibility: **Director Corporate and Community Services**
GOAL NUMBERS THIS ACTIVITY AIMS TO ASSIST IN ACHIEVING: 1, 5, 7, and 8

Objectives and Performance Targets	Statement of Means	Performance Assessment	Responsible Officer.
1. Operate TV retransmission facility in Uralla.	1. Facility funded by the Federal Department of Communications, Information Technology and the Arts (DoCITA) and maintained by Contractors and Council day labour.	1. Facility operating	GM

The TV Transmission facility is funded in the 2010/2011 Budget Estimates of the Uralla Shire Council (Management Plan Vol 4 Part B) with an allocation of $19,598 (2009/2010 - $20,277) for recurrent expenditures and $Nil capital expenditure (2009/2010 - $Nil).

ADOPTED MANAGEMENT PLAN



VOLUME 4 PART B - BUDGET ESTIMATES 2010/2011 to 2012/2013

Management Plan adopted by Council on Monday 28 June 2010 (Resolution 220/10).

MANAGEMENT PLAN

VOLUME 4 – PART B

Index

ACTIVITY	SERVICE	PAGE
Budget Totals– All Funds	Summary	Summary
Operating Income and Expenditure		**24 Pages**
Administration	Governance	1
	Administration Support	2
	Engineering and Works Services	2
	Fleet Operations	2
	Employees on costs	2
	Risk Management	3
Public order and safety	Bushfire protection	3
	Emergency services	3
	Animal and abandoned articles	3
Health	Inspection services	3
	Noxious plant control (Vegetation Management)	3
Community services and Education	McMaugh Gardens Aged Care	4
	Bundarra Neighbour Aid	5
	Youth services and education	5
	Aged Units	5
	Grace Munro Centre	5
	Community Support Options Programmes	6 to 8
	Tablelands Community Transport	8
	Kamilaroi aged and Disabled Service	8 to 11
	Community centre	11
Housing and Community Amenities	Heritage and Culture	11
	Urban and rural planning and development assessment	11
	Urban stormwater drainage	12
	Public cemeteries	12
	Public Toilets	12
	Section 94	12
	Environmental Management and Projects	12
	Building Control	13
	Domestic Waste	13
	Other Waste management	13

Index (Continued)

ACTIVITY	SERVICE	PAGE
Operating Income and Expenditure		**24 Pages**
Recreation and culture	Public halls	14
	Swimming facilities	14
	Other culture and recreation	14
	Public library – Uralla	15
	Sporting grounds and facilities	15
	Parks, gardens and reserves	15
Mining, Manufacturing and		
Construction	Quarries and pits	16
Transport and Communications	Streetscapes – Street cleaning	16
	Parking areas	16
	Kerb and Guttering	16
	Street Lighting	16
	Urban Facilities	16
	Sealed regional rural roads	17
	Unsealed regional rural roads	17
	Regional urban roads	17
	Local urban roads	18
	Sealed local rural roads	18
	Unsealed local rural roads	18
	Urban local bridges	19
	Urban regional bridges	19
	Rural local bridges	19
	Rural regional bridges	19
	Road safety	20
	Cycleways	20
	Footpaths	20
Economic Affairs	Main Street Loans	20
	Rental properties	20
	Community development	21
	Private works	21
	Bundarra Rural Transaction Centre	21
	Tourism	21
	Camping and caravan areas	21
	Television Black-spot program	22
General Purpose Revenue		22

Index (Continued)

Water Funds		
Combined Funds		22 to 23

Sewer Funds		
Uralla Sewer		23 to 24

Fund Statements		
Income Statement	Including Capital expenditure analysis	25 to 27
Review Today Template	Including net debt and Infrastructure backlog	28 to 29
Cash Flow Statement		30
Balance Sheet		31

INDEX TO COLOUR CODE IN ESTIMATES

Revenue and Expenditure
Figures direct from Human Resource Plan for 2010/2011
Figures extracted from Human Resource Plan for 2010/2011
Figures from individual estimates
Administration charges from interactive calculator
Internal rents agreeing with income

Income statement
Offset amounts (revenue which will be transferred to Capital)
Control figures for the Review Today analysis

Cash Flow and Balance Sheet
Balance from Income and Expenditure
Movements for year from Balance Sheet Item Movement Schedule
Non cash movements
Balance brought forward from previous year Balance Sheet
and to the next Balance Sheet
Excess or reduced cash from operation to investment
Subtotals

URALLA SHIRE COUNCIL

FIRST YEAR FOR THE FORWARD OPERATIONAL FORECASTS OF TEN YEARS 2010/2011 TO 2019/2020

BUDGET ESTIMATES FOR YEAR 2010/2011

INDEX

Summary of Draft Estimates, by General Fund, McMaugh Gardens, Domestic Waste, Water and Sewer Funds.		One page
Detailed income and Expenditure by Principal Activity		Pages 1 to24
Income Statement		Pages 25 to 27
Summary of capital expenditure		Page 27
Review Today Template summarising Operating and Capital Budgets, Net Debt, Infrastructure Backlog calculation, Financial Projection Assumptions.		Page 28
Real Services and Real Capital Enhancement per resident. Transport and Communication totals net of administration and depreciation charges		Page 29
Detailed Cash Flow Statement		Page 30
Detailed Balance Sheet		Page 31

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS TEN YEAR FORECASTS

BUDGET ESTIMATES FOR THE YEAR 2010/2011

Operating	General Fund	McMaugh Gardens	Domestic Waste 2010/2011	Water	Sewer Uralla	Total 2010/2011
Receipts - operating	$ (10,708,398)	$ (1,882,500)	$ (416,425)	$ (714,143)	$ (479,876)	$ (14,201,342)
Expenditure - operating	$ 11,289,690	$ 1,610,011	$ 369,113	$ 576,976	$ 355,552	$ 14,201,342
Operating (Surplus) Deficit	$ 581,292	$ (272,489)	$ (47,312)	$ (137,167)	$ (124,324)	$ 0
Capital Grants	$ (1,673,183)					$ (1,673,183)
	$ (1,091,891)	$ (272,489)	$ (47,312)	$ (137,167)	$ (124,324)	$ (1,673,183)
Non operating items						
Depreciation added back	$ (3,259,380)	$ (46,000)	$ (46,900)	$ (54,459)	$ (16,800)	$ (3,423,539)
Proceeds of Asset Sales	$ (202,100)					$ (202,100)
Proceeds of Loans	$ 0					$ 0
Capital purchases	$ 4,404,355	$ 150,000	$ 94,000	$ 136,000	$ 120,000	$ 4,904,355
Repayment of Loans	$ 149,016	$ 2,785	$ 0	$ 0	$ 0	$ 151,801
	$ 1,091,891	$ 106,785	$ 47,100	$ 81,541	$ 103,200	$ 1,430,517
Working Capital (Surplus) Deficit	$ 0	$ (165,704)	$ (212)	$ (55,626)	$ (21,124)	$ (242,666)

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Governance						
Civic Governance Salary Oncosts	E1			$ 0	$ 63,537	$ 0
Civic Governance Ordinary Salaries	E2			$ 0	$ 181,830	$ 0
Civic Governance Travel & Accommodation	E4			$ 0	$ 4,500	$ 0
Civic Governance Advertising	E23			$ 0	$ 1,000	$ 0
Civic Governance Donations and Contributions	E32			$ 0	$ 2,000	$ 0
Civic Governance Election Expenses	E30			$ 0	$ 0	$ 0
Civic Governance Miscellaneous Insurance	E18			$ 0	$ 2,500	$ 0
Civic Governance Mayoral Allowance	E15			$ 0	$ 14,000	$ 0
Civic Governance Councillor Fees	E16			$ 0	$ 83,250	$ 0
Civic Governance Members' Expenses	E17			$ 0	$ 30,000	$ 0
Civic Governance Promotions and Publicity	E28			$ 0	$ 3,000	$ 0
Civic Governance Subscriptions and Publications	E31			$ 0	$ 19,975	$ 0
Civic Governance Telephone	E21			$ 0	$ 1,000	$ 0
Civic Governance Plant Hire Expense	E38			$ 0	$ 7,500	$ 0
Civic Governance Materials and Consumables	E10			$ 0	$ 1,000	$ 0
Civic Governance Purchase Card Fees	E23			$ 0	$ 160	$ 0
Civic Governance Overheads Transferred In	E39			$ 0	$ 33,768	$ 0
Civic Governance Overheads Transferred Out	E39			$ 0	$ (37,982)	$ 0
sub-total Civic Governance				$ 0	$ 411,038	$ 0
Total Governance				$ 0	$ 411,038	$ 0
Administration						
CAB Grounds/Facilities M&R Principal Loan Repayments	E101			$ 0	$ 0	$ 6,630
CAB Grounds/Facilities M&R Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (6,630)
CAB Grounds/Facilities M&R Interest on Loans	E11			$ 0	$ 699	$ 0
sub-total CAB Grounds/Facilities M&R				$ 0	$ 699	$ 0
Council Administration Support Principal Loan Repayments	E101			$ 0	$ 0	$ 0
Council Administration Support Principal Loan Repayments Offset	E102			$ 0	$ 0	$ 0
Council Administration Support Legal Fees		I30		$ (3,000)	$ 0	$ 0
Council Administration Support 603 Certificate Income		I19		$ (8,000)	$ 0	$ 0
Council Administration Support Rent and Lease Income		I20		$ (250)	$ 0	$ 0
Council Administration Support Other Operating Revenues		I34		$ (5,500)	$ 0	$ 0
Council Administration Support Sundry Sales		I33		$ (210)	$ 0	$ 0
Council Administration Support Salary Oncosts	E1			$ 0	$ 171,884	$ 0
Council Administration Support Ordinary Salaries	E2			$ 0	$ 463,548	$ 0
Council Administration Support Overtime Salaries	E2			$ 0	$ 2,000	$ 0
Council Administration Support Casual Salaries	E2			$ 0	$ 500	$ 0
Council Administration Support Staff Medicals	E9			$ 0	$ 100	$ 0
Council Administration Support Interest on Loans	E11			$ 0	$ 0	$ 0
Council Administration Support Office Equip Depreciation	E13			$ 0	$ 72,238	$ 0
Council Administration Support F & F Depreciation	E13			$ 0	$ 5,967	$ 0
Council Administration Support Buildings Depreciation	E13			$ 0	$ 11,225	$ 0
Council Administration Support Audit Expenses	E36			$ 0	$ 20,000	$ 0
Council Administration Support Advertising	E23			$ 0	$ 2,500	$ 0
Council Administration Support Bad Debts Expense	E34			$ 0	$ 2,500	$ 0
Council Administration Support Donations and Contributions	E32			$ 0	$ 2,000	$ 0
Council Administration Support Asset Insurance	E18			$ 0	$ 3,750	$ 0
Council Administration Support Public Indemnity Insurance	E18			$ 0	$ 33,200	$ 0
Council Administration Support Miscellaneous Insurance	E18			$ 0	$ 2,800	$ 0
Council Administration Support Other Legal Fees	E37			$ 0	$ 10,000	$ 0
Council Administration Support Electricity	E20			$ 0	$ 12,000	$ 0
Council Administration Support Postage and Freight	E25			$ 0	$ 8,500	$ 0
Council Administration Support Printing and Stationery	E27			$ 0	$ 16,000	$ 0
Council Administration Support Promotions and Publicity	E28			$ 0	$ 1,000	$ 0
Council Administration Support Subscriptions and Publications	E31			$ 0	$ 6,750	$ 0
Council Administration Support Internet Exp	E21			$ 0	$ 4,655	$ 0
Council Administration Support Telephone	E21			$ 0	$ 11,000	$ 0
Council Administration Support Valuations - Rating	E29			$ 0	$ 14,500	$ 0
Council Administration Support Valuations - Assets	E29			$ 0	$ 0	$ 0
Council Administration Support Council Rates - Business (within LG Area	E33			$ 0	$ 1,300	$ 0
Council Administration Support Repairs and Maintenance	E10			$ 0	$ 37,500	$ 0
Council Administration Support Plant Hire Expense	E38			$ 0	$ 7,500	$ 0
Council Administration Support Materials and Consumables	E10			$ 0	$ 335,000	$ 0
Council Administration Support Licence Fees	E10			$ 0	$ 3,500	$ 0
Council Administration Support Write off Expense Small Balances	E43			$ 0	$ 23	$ 0
Council Administration Support Overheads Transferred Out	E39			$ 0	$ (1,175,941)	$ 0
sub-total Council Administration Support				$ (109,460)	$ 87,499	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Engineering & Works Materials and Consumables	E10		$ 0	$ 0	$ 5,000
Engineering & Works Capitalised Expenses	E104		$ 0	$ 0	$ (5,000)
Engineering & Works Education & Training Grants State		I54	$ (10,000)	$ 0	$ 0
Engineering & Works Salary Oncosts	E1		$ 0	$ 132,419	$ 0
Engineering & Works Ordinary Salaries	E2		$ 0	$ 360,676	$ 0
Engineering & Works Overtime Salaries	E2		$ 0	$ 6,000	$ 0
Engineering & Works Workers Training Costs	E8		$ 0	$ 17,000	$ 0
Engineering & Works Safety Clothing	E9		$ 0	$ 18,000	$ 0
Engineering & Works Staff Medicals	E9		$ 0	$ 100	$ 0
Engineering & Works Plant & Equip Depreciation	E13		$ 0	$ 1,754	$ 0
Engineering & Works Office Equip Depreciation	E13		$ 0	$ 62	$ 0
Engineering & Works Buildings Depreciation	E13		$ 0	$ 8,942	$ 0
Engineering & Works Asset Insurance	E18		$ 0	$ 2,600	$ 0
Engineering & Works Public Liability Insurance	E18		$ 0	$ 56,100	$ 0
Engineering & Works Electricity	E20		$ 0	$ 700	$ 0
Engineering & Works Gas	E20		$ 0	$ 240	$ 0
Engineering & Works Postage and Freight	E25		$ 0	$ 250	$ 0
Engineering & Works Subscriptions and Publications	E31		$ 0	$ 9,000	$ 0
Engineering & Works Internet Exp	E21		$ 0	$ 1,200	$ 0
Engineering & Works Telephone	E21		$ 0	$ 2,000	$ 0
Engineering & Works Communications	E21		$ 0	$ 1,000	$ 0
Engineering & Works Council Rates - Business (within LG Area	E33		$ 0	$ 2,900	$ 0
Engineering & Works Plant Hire Expense	E38		$ 0	$ 90,000	$ 0
Engineering & Works Materials and Consumables	E10		$ 0	$ 18,500	$ 0
Engineering & Works Consultancies	E35		$ 0	$ 500	$ 0
Engineering & Works Medical Expenses	E9		$ 0	$ 0	$ 0
Engineering & Works Overheads Transferred Out	E39		$ 0	$ (720,143)	$ 0
sub-total Engineering & Works			$ (10,000)	$ 10,000	$ 0
Fleet Operations Proceeds from Sale of P&E		I64	$ (202,100)	$ 0	$ 0
Fleet Operations Proceeds Offset Account		I65	$ 202,100	$ 0	$ 0
Fleet Operations Profit on Sale of P&E		I66	$ 0	$ 0	$ 0
Fleet Operations Asset Purchases	E10		$ 0	$ 0	$ 919,500
Fleet Operations Write off Expense Plant and Equip	E104		$ 0	$ 0	$ (919,500)
Fleet Operations Insurance Claims		I31	$ 0	$ 0	$ 0
Fleet Operations Salary Oncosts	E1		$ 0	$ 91,338	$ 0
Fleet Operations Ordinary Salaries	E2		$ 0	$ 165,839	$ 0
Fleet Operations Overtime Salaries	E2		$ 0	$ 1,000	$ 0
Fleet Operations Plant & Equip Depreciation	E13		$ 0	$ 683,590	$ 0
Fleet Operations Comprehensive Insurance	E18		$ 0	$ 51,000	$ 0
Fleet Operations CTP Insurance	E18		$ 0	$ 28,000	$ 0
Fleet Operations Gas	E20		$ 0	$ 200	$ 0
Fleet Operations Postage and Freight	E25		$ 0	$ 2,000	$ 0
Fleet Operations Materials and Consumables	E10		$ 0	$ 220,000	$ 0
Fleet Operations Registration of Plant Items	E10		$ 0	$ 28,000	$ 0
Fleet Operations Fuel	E10		$ 0	$ 450,000	$ 0
Fleet Operations Diesel Fuel Rebate	E10		$ 0	$ (50,000)	$ 0
Fleet Operations Plant Running Income	E38		$ 0	$ (1,751,261)	$ 0
Fleet Operations Overheads Transferred In	E39		$ 0	$ 80,294	$ 0
sub-total Fleet Operations			$ 0	$ 0	$ 0
Oncosts Oncost Credit	E1		$ 0	$ (1,888,354)	$ 0
Oncosts Allowance Salaries	E1		$ 0	$ 0	$ 0
Oncosts Annual Leave	E3		$ 0	$ 413,474	$ 0
Oncosts Long Service Leave	E3		$ 0	$ 134,379	$ 0
Oncosts Sick Leave	E3		$ 0	$ 256,176	$ 0
Oncosts Public Holidays	E3		$ 0	$ 206,737	$ 0
Oncosts Other Leave	E3		$ 0	$ 0	$ 0
Oncosts Accrued Leave	E3		$ 0	$ 0	$ 0
Oncosts Maternity Leave	E3		$ 0	$ 0	$ 0
Oncosts Superannuation	E5		$ 0	$ 626,758	$ 0
Oncosts Workers Compensation Insurance	E6		$ 0	$ 214,830	$ 0
Oncosts Workers Compensation Wages	E6		$ 0	$ 0	$ 0
Oncosts Workers Compensation Claimed	E6		$ 0	$ 0	$ 0
Oncosts Fringe Benefits Tax	E7		$ 0	$ 36,000	$ 0
sub-total Oncosts			$ 0	$ 0	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Risk Management Salary oncosts	E1			$ 0	$ 1,760	$ 0
Risk Management Ordinary Salaries	E2			$ 0	$ 4,000	$ 0
Risk Management Plant Hire Expense	E38			$ 0	$ 500	$ 0
Risk Management Materials and Consumables	E10			$ 0	$ 0	$ 0
sub-total Risk Management				$ 0	$ 6,260	$ 0
Total Administration				$ (119,460)	**$ 104,458**	**$ 0**
Public Order and Safety						
Bushfire Services Other Operating Revenues		I58	S		$ 0	$ 0
Bushfire Services Asset Purchases	E10			$ 0	$ 0	$ 0
Bushfire Services Capitalise Expenses	E104			$ 0	$ 0	$ 0
Bushfire Services Bushfire Contributions & Donations		I52	S	$ (56,200)	$ 0	$ 0
Bushfire Services Salary Oncosts	E1			$ 0	$ 2,500	$ 0
Bushfire Services Ordinary Salaries	E2			$ 0	$ 6,500	$ 0
Bushfire Services Training Costs	E8			$ 0	$ 1,000	$ 0
Bushfire Services Plant & Equip Depreciation	E13			$ 0	$ 26,500	$ 0
Bushfire Services Contributions to Regional Bodies	E22			$ 0	$ 93,600	$ 0
Bushfire Services Asset Insurance	E18			$ 0	$ 1,000	$ 0
Bushfire Services Comprehensive Insurance	E18			$ 0	$ 10,500	$ 0
Bushfire Services Postage and Freight	E25			$ 0	$ 2,700	$ 0
Bushfire Services Telephone	E21			$ 0	$ 10,200	$ 0
Bushfire Services Repairs and Maintenance	E10			$ 0	$ 12,500	$ 0
Bushfire Services Materials and Consumables	E10			$ 0	$ 4,500	$ 0
Bushfire Services Fuel	E10			$ 0	$ 7,000	$ 0
Bushfire Services Overheads Transferred In	E39			$ 0	$ 26,364	$ 0
sub-total Bushfire Services				$ (56,200)	$ 204,864	$ 0
Emergency Services Support Ordinary Salaries	E2			$ 0	$ 500	$ 0
Emergency Services Support Asset Insurance	E18			$ 0	$ 0	$ 0
Emergency Services Support Telephone	E21			$ 0	$ 1,500	$ 0
Emergency Services Support Materials and Consumables	E10			$ 0	$ 4,000	$ 0
Emergency Services Support Fuel	E10			$ 0	$ 250	$ 0
Emergency Services Support Overheads Transferred In	E39			$ 0	$ 1,084	$ 0
sub-total Emergency Services Support				$ 0	$ 7,334	$ 0
Animal Control Principal Loan Repayments	E101			$ 0	$ 0	$ 5,180
Animal Control Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (5,180)
Animal Control Other Fees		I25		$ (7,000)	$ 0	$ 0
Animal Control Fines		I29		$ (150)	$ 0	$ 0
Animal Control Salary Oncosts	E1			$ 0	$ 800	$ 0
Animal Control Ordinary Salaries	E2			$ 0	$ 2,000	$ 0
Animal Control Overtime Salaries	E2			$ 0	$ 1,700	$ 0
Animal Control Interest on Loans	E11			$ 0	$ 540	$ 0
Animal Control Buildings Depreciation	E13			$ 0	$ 331	$ 0
Animal Control Council Rates - Business (within LG Area	E33			$ 0	$ 1,150	$ 0
Animal Control Materials and Consumables	E10			$ 0	$ 28,100	$ 0
Animal Control Overheads Transferred In	E39			$ 0	$ 2,745	$ 0
sub-total Animal Control				$ (7,150)	$ 37,366	$ 0
Total Public Order and Safety				$ (63,350)	**$ 249,564**	**$ 0**
Health						
Health Regulatory/Statutory Fees		I25		$ (2,000)	$ 0	$ 0
Health Inspection Fees		I25		$ (1,500)	$ 0	$ 0
Health Other Operating Revenues		I34		$ (750)	$ 0	$ 0
Health Fines		I29		$ (800)	$ 0	$ 0
Health Salary Oncosts	E1			$ 0	$ 10,010	$ 0
Health Ordinary Salaries	E2			$ 0	$ 17,565	$ 0
Health Office Equip Depreciation	E13			$ 0	$ 275	$ 0
Health Plant Hire Expense	E38			$ 0	$ 12,650	$ 0
Health Materials and Consumables	E10			$ 0	$ 4,500	$ 0
Health Overheads Transferred In	E39			$ 0	$ 3,637	$ 0
sub-total Health				$ (5,050)	$ 48,637	$ 0
Vegetation Management Contributions to Regional Bodies	E22			$ 0	$ 63,400	$ 0
Vegetation Management Overheads Transferred In	E39			$ 0	$ 5,156	$ 0
sub-total Vegetation Management				$ 0	$ 68,556	$ 0
Total Health				$ (5,050)	**$ 117,193**	**$ 0**

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Community Services & Education						
McMaugh Gardens Homes Principal Loan Repayments	E101			$ 0	$ 0	$ 2,785
McMaugh Gardens Homes Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (2,785)
McMaugh Gardens Homes Plant Hire Expense	E38			$ 0	$ 0	$ 0
McMaugh Gardens Homes Materials and Consumables	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Asset Purchases	E10			$ 0	$ 0	$ 150,000
McMaugh Gardens Homes Capitalise Expenses	E104			$ 0	$ 0	$ (150,000)
McMaugh Gardens Homes Other Operating Revenues		I34		$ (5,000)	$ 0	$ 0
McMaugh Gardens Homes Interest on Retirement Home Bonds		I27		$ (67,000)	$ 0	$ 0
McMaugh Gardens Homes Mark to Market Adjustment		I28		$ 0	$ 0	$ 0
McMaugh Gardens Homes Aged Accommodation Grants Federal		I41	F	$ (1,300,000)	$ 0	$ 0
McMaugh Gardens Homes Aged Homes Contributions		I16		$ (500,000)	$ 0	$ 0
McMaugh Gardens Homes Other Contributions & Donations		I62		$ 0	$ 0	$ 0
McMaugh Gardens Homes Profit on Sale of Financial Assets		I69		$ 0	$ 0	$ 0
McMaugh Gardens Homes Insurance Claims		I31		$ 0	$ 0	$ 0
McMaugh Gardens Homes Operating Expense Prototyping	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Salary Oncosts	E1			$ 0	$ 261,103	$ 0
McMaugh Gardens Homes Ordinary Salaries	E2			$ 0	$ 764,763	$ 0
McMaugh Gardens Homes Allowance Salaries	E2			$ 0	$ 16,500	$ 0
McMaugh Gardens Homes Training Costs	E8			$ 0	$ 14,000	$ 0
McMaugh Gardens Homes Staff Uniform Expense	E10			$ 0	$ 8,500	$ 0
McMaugh Gardens Homes Interest on Loans	E11			$ 0	$ 5,259	$ 0
McMaugh Gardens Homes F & F Depreciation	E13			$ 0	$ 46,000	$ 0
McMaugh Gardens Homes Advertising	E23			$ 0	$ 2,000	$ 0
McMaugh Gardens Homes Asset Insurance	E18			$ 0	$ 8,500	$ 0
McMaugh Gardens Homes Electricity	E20			$ 0	$ 45,000	$ 0
McMaugh Gardens Homes Gas	E20			$ 0	$ 15,000	$ 0
McMaugh Gardens Homes Postage and Freight	E25			$ 0	$ 1,750	$ 0
McMaugh Gardens Homes Printing and Stationery	E27			$ 0	$ 6,000	$ 0
McMaugh Gardens Homes Software Maintenance	E10			$ 0	$ 3,000	$ 0
McMaugh Gardens Homes Subscriptions and Publications	E31			$ 0	$ 6,000	$ 0
McMaugh Gardens Homes Internet Exp	E21			$ 0	$ 1,200	$ 0
McMaugh Gardens Homes Telephone	E21			$ 0	$ 10,000	$ 0
McMaugh Gardens Homes Council Rates - Sewer (within LG Area)	E33			$ 0	$ 0	$ 0
McMaugh Gardens Homes Council Rates - Business (within LG Area	E33			$ 0	$ 3,500	$ 0
McMaugh Gardens Homes Council Water Rates (within LG Area)	E33			$ 0	$ 5,000	$ 0
McMaugh Gardens Homes Cleaning Supplies	E10			$ 0	$ 15,000	$ 0
McMaugh Gardens Homes Items for Resale	E26			$ 0	$ 1,500	$ 0
McMaugh Gardens Homes Repairs and Maintenance	E10			$ 0	$ 20,000	$ 0
McMaugh Gardens Homes Plant Hire Expense	E38			$ 0	$ 12,800	$ 0
McMaugh Gardens Homes Materials and Consumables	E10			$ 0	$ 77,000	$ 0
McMaugh Gardens Homes Physiotherapy	E10			$ 0	$ 4,000	$ 0
McMaugh Gardens Homes Licence Fees	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Medical Expenses	E10			$ 0	$ 32,000	$ 0
McMaugh Gardens Homes Food Supplies	E10			$ 0	$ 90,000	$ 0
McMaugh Gardens Homes Linen Service	E10			$ 0	$ 27,000	$ 0
McMaugh Gardens Homes Purchase Card Fees	E24			$ 0	$ 0	$ 0
McMaugh Gardens Homes Overheads Transferred In	E39			$ 0	$ 100,000	$ 0
sub-total McMaugh Gardens Homes				$ (1,872,000)	$ 1,602,375	$ 0
McMaugh Gardens Units Rents		I20		$ (10,500)	$ 0	$ 0
McMaugh Gardens Units Salary Oncosts	E1			$ 0	$ 790	$ 0
McMaugh Gardens Units Ordinary Salaries	E2			$ 0	$ 2,000	$ 0
McMaugh Gardens Units Casual Salaries	E2			$ 0	$ 400	$ 0
McMaugh Gardens Units Asset Insurance	E18			$ 0	$ 350	$ 0
McMaugh Gardens Units Plant Hire Expense	E38			$ 0	$ 200	$ 0
McMaugh Gardens Units Materials and Consumables	E10			$ 0	$ 2,200	$ 0
McMaugh Gardens Units Fuel	E10			$ 0	$ 50	$ 0
McMaugh Gardens Units Overheads Transferred In	E39			$ 0	$ 574	$ 0
sub-total McMaugh Gardens Units				$ (10,500)	$ 7,636	$ 0
Helping Children and Families Advertising	E23			$ 0	$ 0	$ 0
Helping Children and Families Postage and Freight	E25			$ 0	$ 0	$ 0
Helping Children and Families Printing and Stationery	E27			$ 0	$ 0	$ 0
Helping Children and Families Internet Exp	E21			$ 0	$ 0	$ 0
Helping Children and Families Telephone	E21			$ 0	$ 0	$ 0
Helping Children and Families Materials and Consumables	E10			$ 0	$ 0	$ 0
Helping Children and Families Fuel	E10			$ 0	$ 0	$ 0
sub-total Helping Children and Families				$ 0	$ 0	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Bundarra Neighbourhood Aid Other Fees		I25		$ (4,500)	$ 0	$ 0
Bundarra Neighbourhood Aid Sale of goods		I33		$ (4,900)	$ 0	$ 0
Bundarra Neighbourhood Aid Interest on General Fund Investments		I27		$ (750)	$ 0	$ 0
Bundarra Neighbourhood Aid Bundarra Neighbour Aid Grants State		I44	S	$ (48,500)	$ 0	$ 0
Bundarra Neighbourhood Aid Other Contributions & Donations		I62		$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Salary Oncosts	E1			$ 0	$ 9,339	$ 0
Bundarra Neighbourhood Aid Ordinary Salaries	E2			$ 0	$ 24,766	$ 0
Bundarra Neighbourhood Aid Training Costs	E8			$ 0	$ 500	$ 0
Bundarra Neighbourhood Aid Other Employee Costs	E9			$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Plant & Equip Depreciation	E13			$ 0	$ 5,900	$ 0
Bundarra Neighbourhood Aid Asset Insurance	E18			$ 0	$ 25	$ 0
Bundarra Neighbourhood Aid Comprehensive Insurance	E18			$ 0	$ 150	$ 0
Bundarra Neighbourhood Aid Electricity	E20			$ 0	$ 350	$ 0
Bundarra Neighbourhood Aid Gas	E20			$ 0	$ 300	$ 0
Bundarra Neighbourhood Aid Postage and Freight	E25			$ 0	$ 200	$ 0
Bundarra Neighbourhood Aid Printing and Stationery	E27			$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Subscriptions and Publications	E31			$ 0	$ 180	$ 0
Bundarra Neighbourhood Aid Telephone	E21			$ 0	$ 1,800	$ 0
Bundarra Neighbourhood Aid Cleaning Supplies	E10			$ 0	$ 400	$ 0
Bundarra Neighbourhood Aid Repairs and Maintenance	E10			$ 0	$ 600	$ 0
Bundarra Neighbourhood Aid Materials and Consumables	E10			$ 0	$ 8,000	$ 0
Bundarra Neighbourhood Aid Fuel	E10			$ 0	$ 2,000	$ 0
Bundarra Neighbourhood Aid Food Supplies	E10			$ 0	$ 2,500	$ 0
Bundarra Neighbourhood Aid Rents and Lease Payments	E10			$ 0	$ 990	$ 0
Bundarra Neighbourhood Aid Overheads Transferred In	E39			$ 0	$ 4,365	$ 0
sub-total Bundarra Neighbourhood Aid				$ (58,650)	$ 62,365	$ 0
Community Services Overheads Transferred In	E39			$ 0	$ (33,253)	$ 0
sub-total Community Services				$ 0	$ (33,253)	$ 0
Youth Services Other Grants State		I55	S	$ (1,250)	$ 0	$ 0
Youth Services Salary Oncosts	E1			$ 0	$ 0	$ 0
Youth Services Ordinary Salaries	E2			$ 0	$ 0	$ 0
Youth Services Overtime Salaries	E2			$ 0	$ 0	$ 0
Youth Services Buildings Depreciation	E13			$ 0	$ 3,985	$ 0
Youth Services Asset Insurance	E18			$ 0	$ 650	$ 0
Youth Services Plant Hire Expense	E38			$ 0	$ 0	$ 0
Youth Services Materials and Consumables	E10			$ 0	$ 3,400	$ 0
Youth Services Overheads Transferred In	E39			$ 0	$ 329	$ 0
sub-total Youth Services				$ (1,250)	$ 8,364	$ 0
Uralla Aged Units Rents		I20		$ (24,500)	$ 0	$ 0
Uralla Aged Units Salary Oncosts	E1			$ 0	$ 761	$ 0
Uralla Aged Units Ordinary Salaries	E2			$ 0	$ 1,730	$ 0
Uralla Aged Units Buildings Depreciation	E13			$ 0	$ 3,570	$ 0
Uralla Aged Units Asset Insurance	E18			$ 0	$ 850	$ 0
Uralla Aged Units Council Rates - Business (within LG Area	E33			$ 0	$ 1,632	$ 0
Uralla Aged Units Council Water Rates (within LG Area)	E33			$ 0	$ 250	$ 0
Uralla Aged Units Repairs and Maintenance	E10			$ 0	$ 4,000	$ 0
Uralla Aged Units Plant Hire Expense	E38			$ 0	$ 700	$ 0
Uralla Aged Units Materials and Consumables	E10			$ 0	$ 1,000	$ 0
Uralla Aged Units Overheads Transferred In	E39			$ 0	$ 888	$ 0
sub-total Uralla Aged Units				$ (24,500)	$ 15,381	$ 0
Grace Munro Centre Principal Loan Repayments	E101			$ 0	$ 0	$ 14,444
Grace Munro Centre Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (14,444)
Grace Munro Centre Asset Purchases	E10			$ 0	$ 0	$ 0
Grace Munro Centre Capitalise Expenses	E104			$ 0	$ 0	$ 0
Grace Munro Centre Salary Oncosts	E1			$ 0	$ 200	$ 0
Grace Munro Centre Ordinary Salaries	E2			$ 0	$ 500	$ 0
Grace Munro Centre Interest on Loans	E11			$ 0	$ 21,443	$ 0
Grace Munro Centre Buildings Depreciation	E13			$ 0	$ 11,650	$ 0
Grace Munro Centre Asset Insurance	E18			$ 0	$ 2,100	$ 0
Grace Munro Centre Council Rates - Business (within LG Area	E33			$ 0	$ 1,150	$ 0
Grace Munro Centre Council Water Rates (within LG Area)	E33			$ 0	$ 0	$ 0
Grace Munro Centre Repairs and Maintenance	E10			$ 0	$ 8,500	$ 0
Grace Munro Centre Plant Hire Expense	E38			$ 0	$ 350	$ 0
Grace Munro Centre Materials and Consumables	E10			$ 0	$ 3,200	$ 0
Grace Munro Centre Overheads Transferred In	E39			$ 0	$ 1,301	$ 0
sub-total Grace Munro Centre				$ 0	$ 50,394	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
TCSO: Mainstream Tablelands Community Support Options Cli		I18	$ (10,000)	$ 0	$ 0
TCSO: Mainstream Tablelands Community Support Options Sun		I18	$ (1,000)	$ 0	$ 0
TCSO: Mainstream Interest on General Fund Investments		I27	$ (3,500)	$ 0	$ 0
TCSO: Mainstream Tablelands Community Support Options Gra		I40	$ (249,888)	$ 0	$ 0
TCSO: Mainstream Salary Oncosts	E1		$ 0	$ 30,996	$ 0
TCSO: Mainstream Ordinary Salaries	E2		$ 0	$ 82,217	$ 0
TCSO: Mainstream Travel & Accommodation	E4		$ 0	$ 1,730	$ 0
TCSO: Mainstream Plant & Equip Depreciation	E13		$ 0	$ 6,476	$ 0
TCSO: Mainstream F & F Depreciation	E13		$ 0	$ 0	$ 0
TCSO: Mainstream Advertising	E23		$ 0	$ 153	$ 0
TCSO: Mainstream Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: Mainstream Printing and Stationery	E27		$ 0	$ 300	$ 0
TCSO: Mainstream Software Maintenance	E10		$ 0	$ 900	$ 0
TCSO: Mainstream Subscriptions and Publications	E31		$ 0	$ 200	$ 0
TCSO: Mainstream Telephone	E21		$ 0	$ 600	$ 0
TCSO: Mainstream Security	E10		$ 0	$ 300	$ 0
TCSO: Mainstream Repairs and Maintenance	E10		$ 0	$ 1,700	$ 0
TCSO: Mainstream Client Equipment less than $300	E10		$ 0	$ 700	$ 0
TCSO: Mainstream Brokerage Fees USC Community Services	E35		$ 0	$ 110,277	$ 0
TCSO: Mainstream Materials and Consumables	E10		$ 0	$ 800	$ 0
TCSO: Mainstream Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: Mainstream Fuel	E10		$ 0	$ 0	$ 0
TCSO: Mainstream Purchase Card Fees	E24		$ 0	$ 0	$ 0
TCSO: Mainstream Internal Rents	E42		$ 0	$ 2,050	$ 0
TCSO: Mainstream Overheads Transferred In	E39		$ 0	$ 24,989	$ 0
sub-total TCSO: Mainstream			$ (264,388)	$ 264,388	$ 0
TCSO: Aboriginal Tablelands Community Support Options Cli		I18	$ (1,000)	$ 0	$ 0
TCSO: Aboriginal Interest on General Fund Investments		I27	$ (1,750)	$ 0	$ 0
TCSO: Aboriginal Tablelands Community Support Options Gra		I40	$ (114,945)	$ 0	$ 0
TCSO: Aboriginal Salary Oncosts	E1		$ 0	$ 15,782	$ 0
TCSO: Aboriginal Ordinary Salaries	E2		$ 0	$ 41,862	$ 0
TCSO: Aboriginal Travel & Accommodation	E4		$ 0	$ 1,000	$ 0
TCSO: Aboriginal Plant & Equip Depreciation	E13		$ 0	$ 5,200	$ 0
TCSO: Aboriginal Advertising	E23		$ 0	$ 50	$ 0
TCSO: Aboriginal Printing and Stationery	E27		$ 0	$ 200	$ 0
TCSO: Aboriginal Software Maintenance	E10		$ 0	$ 600	$ 0
TCSO: Aboriginal Telephone	E21		$ 0	$ 700	$ 0
TCSO: Aboriginal Repairs and Maintenance	E10		$ 0	$ 1,600	$ 0
TCSO: Aboriginal Client Equipment less than $300	E10		$ 0	$ 2,457	$ 0
TCSO: Aboriginal Brokerage Fees USC Community Services	E35		$ 0	$ 26,051	$ 0
TCSO: Aboriginal Materials and Consumables	E10		$ 0	$ 9,673	$ 0
TCSO: Aboriginal Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: Aboriginal Fuel	E10		$ 0	$ 0	$ 0
TCSO: Aboriginal Internal Rents	E42		$ 0	$ 1,025	$ 0
TCSO: Aboriginal Overheads Transferred In	E39		$ 0	$ 11,495	$ 0
sub-total TCSO: Aboriginal			$ (117,695)	$ 117,695	$ 0
TCSO: Rural & Respite Tablelands Community Support Options Cli		I18	$ (900)	$ 0	$ 0
TCSO: Rural & Respite Interest on General Fund Investments		I27	$ (1,500)	$ 0	$ 0
TCSO: Rural & Respite Tablelands Community Support Options Gra		I40	$ (64,445)	$ 0	$ 0
TCSO: Rural & Respite Salary Oncosts	E1		$ 0	$ 8,451	$ 0
TCSO: Rural & Respite Ordinary Salaries	E2		$ 0	$ 22,416	$ 0
TCSO: Rural & Respite Travel & Accommodation	E4		$ 0	$ 7,300	$ 0
TCSO: Rural & Respite Advertising	E23		$ 0	$ 100	$ 0
TCSO: Rural & Respite Printing and Stationery	E27		$ 0	$ 200	$ 0
TCSO: Rural & Respite Software Maintenance	E10		$ 0	$ 0	$ 0
TCSO: Rural & Respite Telephone	E21		$ 0	$ 500	$ 0
TCSO: Rural & Respite Brokerage Fees USC Community Services	E35		$ 0	$ 16,491	$ 0
TCSO: Rural & Respite Materials and Consumables	E10		$ 0	$ 4,422	$ 0
TCSO: Rural & Respite Fuel	E10		$ 0	$ 0	$ 0
TCSO: Rural & Respite Internal Rents	E42		$ 0	$ 520	$ 0
TCSO: Rural & Respite Overheads Transferred In	E39		$ 0	$ 6,445	$ 0
sub-total TCSO: Rural & Respite			$ (66,845)	$ 66,845	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Cli		I18	$ (50,000)	$ 0	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Sun		I18	$ (1,000)	$ 0	$ 0
TCSO: CACP - Mainstream Interest on General Fund Investments		I27	$ (12,500)	$ 0	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Gra		I40	$ (761,375)	$ 0	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
TCSO: CACP - Mainstream Salary Oncosts	E1		$ 0	$ 65,841	$ 0
TCSO: CACP - Mainstream Ordinary Salaries	E2		$ 0	$ 174,644	$ 0
TCSO: CACP - Mainstream Casual Salaries	E2		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Travel & Accommodation	E4		$ 0	$ 3,500	$ 0
TCSO: CACP - Mainstream Plant & Equip Depreciation	E13		$ 0	$ 14,000	$ 0
TCSO: CACP - Mainstream Advertising	E23		$ 0	$ 200	$ 0
TCSO: CACP - Mainstream Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream CTP Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Printing and Stationery	E27		$ 0	$ 1,200	$ 0
TCSO: CACP - Mainstream Software Maintenance	E10		$ 0	$ 1,500	$ 0
TCSO: CACP - Mainstream Telephone	E21		$ 0	$ 4,000	$ 0
TCSO: CACP - Mainstream Repairs and Maintenance	E10		$ 0	$ 5,150	$ 0
TCSO: CACP - Mainstream Client Equipment less than $300	E10		$ 0	$ 2,700	$ 0
TCSO: CACP - Mainstream Brokerage Fees USC Community Services	E35		$ 0	$ 466,102	$ 0
TCSO: CACP - Mainstream Plant Hire Expense	E38		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Materials and Consumables	E10		$ 0	$ 3,750	$ 0
TCSO: CACP - Mainstream Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Fuel	E10		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Internal Rents	E42		$ 0	$ 6,150	$ 0
TCSO: CACP - Mainstream Asset Purchases	E103		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Overheads Transferred In	E39		$ 0	$ 76,138	$ 0
sub-total TCSO: CACP - Mainstream			$ (824,875)	$ 824,875	$ 0
TCSO: CACP - Aboriginal Tablelands Community Support Options Cli		I18	$ (1,000)	$ 0	$ 0
TCSO: CACP - Aboriginal Interest on General Fund Investments		I27	$ (6,250)	$ 0	$ 0
TCSO: CACP - Aboriginal Tablelands Community Support Options Gra		I40	$ (333,850)	$ 0	$ 0
TCSO: CACP - Aboriginal Salary Oncosts	E1		$ 0	$ 19,368	$ 0
TCSO: CACP - Aboriginal Ordinary Salaries	E2		$ 0	$ 51,373	$ 0
TCSO: CACP - Aboriginal Casual Salaries	E2		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Travel & Accommodation	E4		$ 0	$ 1,500	$ 0
TCSO: CACP - Aboriginal Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
TCSO: CACP - Aboriginal Buildings Depreciation	E13		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Advertising	E23		$ 0	$ 100	$ 0
TCSO: CACP - Aboriginal Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Printing and Stationery	E27		$ 0	$ 530	$ 0
TCSO: CACP - Aboriginal Software Maintenance	E10		$ 0	$ 800	$ 0
TCSO: CACP - Aboriginal Telephone	E21		$ 0	$ 700	$ 0
TCSO: CACP - Aboriginal Repairs and Maintenance	E10		$ 0	$ 2,000	$ 0
TCSO: CACP - Aboriginal Client Equipment less than $300	E10		$ 0	$ 2,000	$ 0
TCSO: CACP - Aboriginal Brokerage Fees USC Community Services	E35		$ 0	$ 218,127	$ 0
TCSO: CACP - Aboriginal Materials and Consumables	E10		$ 0	$ 3,757	$ 0
TCSO: CACP - Aboriginal Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Fuel	E10		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Internal Rents	E42		$ 0	$ 2,460	$ 0
TCSO: CACP - Aboriginal Overheads Transferred In	E39		$ 0	$ 33,385	$ 0
sub-total TCSO: CACP - Aboriginal			$ (341,100)	$ 341,100	$ 0
TCSO: Dementia Respite Tablelands Community Support Options Cli		I18	$ (4,000)	$ 0	$ 0
TCSO: Dementia Respite Interest on General Fund Investments		I27	$ (1,200)	$ 0	$ 0
TCSO: Dementia Respite Tablelands Community Support Options Gra		I40	$ (72,825)	$ 0	$ 0
TCSO: Dementia Respite Salary Oncosts	E1		$ 0	$ 4,673	$ 0
TCSO: Dementia Respite Ordinary Salaries	E2		$ 0	$ 12,396	$ 0
TCSO: Dementia Respite Travel & Accommodation	E4		$ 0	$ 1,000	$ 0
TCSO: Dementia Respite Advertising	E23		$ 0	$ 296	$ 0
TCSO: Dementia Respite Printing and Stationery	E27		$ 0	$ 150	$ 0
TCSO: Dementia Respite Software Maintenance	E10		$ 0	$ 300	$ 0
TCSO: Dementia Respite Telephone	E21		$ 0	$ 500	$ 0
TCSO: Dementia Respite Brokerage Fees USC Community Services	E35		$ 0	$ 48,562	$ 0
TCSO: Dementia Respite Materials and Consumables	E10		$ 0	$ 2,250	$ 0
TCSO: Dementia Respite Fuel	E10		$ 0	$ 0	$ 0
TCSO: Dementia Respite Internal Rents	E42		$ 0	$ 615	$ 0
TCSO: Dementia Respite Overheads Transferred In	E39		$ 0	$ 7,283	$ 0
sub-total TCSO: Dementia Respite			$ (78,025)	$ 78,025	$ 0
TCSO: National Attendant Care Interest on General Fund Investments		I27	$ (2,500)	$ 0	$ 0
TCSO: National Attendant Care Tablelands Community Support Options Gra		I40	$ (77,575)	$ 0	$ 0
TCSO: National Attendant Care Salary Oncosts	E1		$ 0	$ 1,470	$ 0
TCSO: National Attendant Care Ordinary Salaries	E2		$ 0	$ 3,898	$ 0
TCSO: National Attendant Care Telephone	E21		$ 0	$ 0	$ 0
TCSO: National Attendant Care Brokerage Fees USC Community Service	E35		$ 0	$ 65,749	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
TCSO: National Attendant Care Materials and Consumables	E10		$ 0	$ 1,200	$ 0
TCSO: National Attendant Care Fuel	E10		$ 0	$ 0	$ 0
TCSO: National Attendant Care Internal Rents	E42		$ 0	$ 0	$ 0
TCSO: National Attendant Care Overheads Transferred In	E39		$ 0	$ 7,758	$ 0
sub-total TCSO: National Attendant Care			$ (80,075)	$ 80,075	$ 0
TCSO: Elders Program Tablelands Community Support Options Cli		I18	$ (500)	$ 0	$ 0
TCSO: Elders Program Tablelands Community Support Options Sun		I18	$ (50)	$ 0	$ 0
TCSO: Elders Program Interest on General Fund Investments		I27	$ (1,000)	$ 0	$ 0
TCSO: Elders Program Tablelands Community Support Options Gra		I40	$ (64,475)	$ 0	$ 0
TCSO: Elders Program Salary Oncosts	E1		$ 0	$ 10,097	$ 0
TCSO: Elders Program Ordinary Salaries	E2		$ 0	$ 26,781	$ 0
TCSO: Elders Program Travel & Accommodation	E4		$ 0	$ 1,000	$ 0
TCSO: Elders Program Advertising	E23		$ 0	$ 75	$ 0
TCSO: Elders Program Printing and Stationery	E27		$ 0	$ 204	$ 0
TCSO: Elders Program Software Maintenance	E10		$ 0	$ 500	$ 0
TCSO: Elders Program Telephone	E21		$ 0	$ 400	$ 0
TCSO: Elders Program Brokerage Fees USC Community Services	E35		$ 0	$ 6,000	$ 0
TCSO: Elders Program Materials and Consumables	E10		$ 0	$ 13,005	$ 0
TCSO: Elders Program Fuel	E10		$ 0	$ 0	$ 0
TCSO: Elders Program Rents and Lease Payments	E10		$ 0	$ 1,000	$ 0
TCSO: Elders Program Internal Rents	E42		$ 0	$ 515	$ 0
TCSO: Elders Program Asset Purchases	E10		$ 0	$ 0	$ 0
TCSO: Elders Program Overheads Transferred In	E39		$ 0	$ 6,448	$ 0
sub-total TCSO: Elders Program			$ (66,025)	$ 66,025	$ 0
TCT - Home & Community Care Tablelands Community Support Options Sun		I43	$ (3,000)	$ 0	$ 0
TCT - Home & Community Care Interest on General Fund Investments		I27	$ (5,000)	$ 0	$ 0
TCT - Home & Community Care Tablelands Community Transport Grants St		I43	$ (184,800)	$ 0	$ 0
TCT - Home & Community Care Tablelands Community Transport Grants Fe		I43	$ (15,000)	$ 0	$ 0
TCT - Home & Community Care Salary Oncosts	E1		$ 0	$ 31,210	$ 0
TCT - Home & Community Care Ordinary Salaries	E2		$ 0	$ 88,023	$ 0
TCT - Home & Community Care Travel & Accommodation	E4		$ 0	$ 500	$ 0
TCT - Home & Community Care Training Costs	E8		$ 0	$ 1,300	$ 0
TCT - Home & Community Care Plant & Equip Depreciation	E13		$ 0	$ 11,000	$ 0
TCT - Home & Community Care Advertising	E23		$ 0	$ 500	$ 0
TCT - Home & Community Care Asset Insurance	E18		$ 0	$ 0	$ 0
TCT - Home & Community Care Comprehensive Insurance	E18		$ 0	$ 1,250	$ 0
TCT - Home & Community Care Postage and Freight	E25		$ 0	$ 1,000	$ 0
TCT - Home & Community Care Printing and Stationery	E27		$ 0	$ 1,550	$ 0
TCT - Home & Community Care Subscriptions and Publications	E31		$ 0	$ 1,400	$ 0
TCT - Home & Community Care Telephone	E21		$ 0	$ 4,410	$ 0
TCT - Home & Community Care Repairs and Maintenance	E10		$ 0	$ 3,655	$ 0
TCT - Home & Community Care Materials and Consumables	E10		$ 0	$ 34,567	$ 0
TCT - Home & Community Care Registration of Plant Items	E10		$ 0	$ 600	$ 0
TCT - Home & Community Care Fuel	E10		$ 0	$ 3,400	$ 0
TCT - Home & Community Care Purchase Card Fees	E24		$ 0	$ 78	$ 0
TCT - Home & Community Care Internal Rents	E42		$ 0	$ 5,225	$ 0
TCT - Home & Community Care Overheads Transferred In	E39		$ 0	$ 18,132	$ 0
sub-total TCT - Home & Community Care			$ (207,800)	$ 207,800	$ 0
TCT - Community Transport Program Tablelands Community Transport Grants		I43	$ (29,260)	$ 0	$ 0
TCT - Community Transport Program Salary Oncosts	E1		$ 0	$ 1,922	$ 0
TCT - Community Transport Program Ordinary Salaries	E2		$ 0	$ 4,805	$ 0
TCT - Community Transport Program Postage and Freight	E25		$ 0	$ 300	$ 0
TCT - Community Transport Program Printing and Stationery	E27		$ 0	$ 200	$ 0
TCT - Community Transport Program Telephone	E21		$ 0	$ 810	$ 0
TCT - Community Transport Program Materials and Consumables	E10		$ 0	$ 18,090	$ 0
TCT - Community Transport Program Internal Rents	E42		$ 0	$ 500	$ 0
TCT - Community Transport Program Overheads Transferred In	E39		$ 0	$ 2,633	$ 0
sub-total TCT - Community Transport Program			$ (29,260)	$ 29,260	$ 0
KADS: Boggabilla Neighbour Aid Program Tablelands Community Support Opti		I18	$ (250)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Interest on General Fund Investment		I27	$ (1,750)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Transport Grants State		I42	$ (93,675)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Aged and Community Services State		I42	$ (32,340)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Salary Oncosts	E1		$ 0	$ 20,840	$ 0
KADS: Boggabilla Neighbour Aid Program Ordinary Salaries	E2		$ 0	$ 55,279	$ 0
KADS: Boggabilla Neighbour Aid Program Travel & Accommodation	E4		$ 0	$ 500	$ 0
KADS: Boggabilla Neighbour Aid Program Plant & Equip Depreciation	E13		$ 0	$ 5,500	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
KADS: Boggabilla Neighbour Aid Program Advertising	E23			$ 0	$ 100	$ 0
KADS: Boggabilla Neighbour Aid Program Electricity	E20			$ 0	$ 500	$ 0
KADS: Boggabilla Neighbour Aid Program Printing and Stationery	E27			$ 0	$ 600	$ 0
KADS: Boggabilla Neighbour Aid Program Software Maintenance	E10			$ 0	$ 500	$ 0
KADS: Boggabilla Neighbour Aid Program Telephone	E21			$ 0	$ 2,040	$ 0
KADS: Boggabilla Neighbour Aid Program Repairs and Maintenance	E10			$ 0	$ 3,000	$ 0
KADS: Boggabilla Neighbour Aid Program Client Equipment less than $30	E10			$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Materials and Consumables	E10			$ 0	$ 18,733	$ 0
KADS: Boggabilla Neighbour Aid Program Registration of Plant Items	E10			$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Fuel	E10			$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Food Supplies	E10			$ 0	$ 7,000	$ 0
KADS: Boggabilla Neighbour Aid Program Rents and Lease Payments	E10			$ 0	$ 2,082	$ 0
KADS: Boggabilla Neighbour Aid Program Overheads Transferred In	E39			$ 0	$ 11,341	$ 0
sub-total KADS: Boggabilla Neighbour Aid Program				$ (128,015)	$ 128,015	$ 0
KADS: Inverell Elders Group Tablelands Community Support Options Cli		I18		$ (100)	$ 0	$ 0
KADS: Inverell Elders Group Interest on General Fund Investments		I27		$ (1,250)	$ 0	$ 0
KADS: Inverell Elders Group Aged and Community Services State		I42		$ (85,295)	$ 0	$ 0
KADS: Inverell Elders Group Salary Oncosts	E1			$ 0	$ 15,080	$ 0
KADS: Inverell Elders Group Ordinary Salaries	E2			$ 0	$ 40,001	$ 0
KADS: Inverell Elders Group Travel & Accommodation	E4			$ 0	$ 500	$ 0
KADS: Inverell Elders Group Plant & Equip Depreciation	E13			$ 0	$ 5,000	$ 0
KADS: Inverell Elders Group Advertising	E23			$ 0	$ 50	$ 0
KADS: Inverell Elders Group Electricity	E20			$ 0	$ 400	$ 0
KADS: Inverell Elders Group Printing and Stationery	E27			$ 0	$ 200	$ 0
KADS: Inverell Elders Group Software Maintenance	E10			$ 0	$ 400	$ 0
KADS: Inverell Elders Group Telephone	E21			$ 0	$ 1,500	$ 0
KADS: Inverell Elders Repairs and Maintenance	E10			$ 0	$ 2,300	$ 0
KADS: Inverell Elders Group Materials and Consumables	E10			$ 0	$ 4,609	$ 0
KADS: Inverell Elders Group Registration of Plant Items	E10			$ 0	$ 0	$ 0
KADS: Inverell Elders Group Fuel	E10			$ 0	$ 0	$ 0
KADS: Inverell Elders Group Food Supplies	E10			$ 0	$ 4,500	$ 0
KADS: Inverell Elders Group Rents and Lease Payments	E10			$ 0	$ 4,428	$ 0
KADS: Inverell Elders Group Overheads Transferred In	E39			$ 0	$ 7,677	$ 0
sub-total KADS: Inverell Elders Group				$ (86,645)	$ 86,645	$ 0
KADS: Disability Respite Interest on General Fund Investments		I27		$ (1,250)	$ 0	$ 0
KADS: Disability Respite Aged and Community Services State		I42		$ (72,225)	$ 0	$ 0
KADS: Disability Respite Salary Oncosts	E1			$ 0	$ 3,680	$ 0
KADS: Disability Respite Ordinary Salaries	E2			$ 0	$ 9,763	$ 0
KADS: Disability Respite Travel & Accommodation	E4			$ 0	$ 50	$ 0
KADS: Disability Respite Printing and Stationery	E27			$ 0	$ 500	$ 0
KADS: Disability Respite Software Maintenance	E10			$ 0	$ 100	$ 0
KADS: Disability Respite Telephone	E21			$ 0	$ 300	$ 0
KADS: Disability Respite Brokerage Fees USC Community Services	E35			$ 0	$ 49,182	$ 0
KADS: Disability Respite Materials and Consumables	E10			$ 0	$ 350	$ 0
KADS: Disability Respite Fuel	E10			$ 0	$ 0	$ 0
KADS: Disability Respite Major Contracts	E35			$ 0	$ 0	$ 0
KADS: Disability Respite Rents and Lease Payments	E10			$ 0	$ 3,000	$ 0
KADS: Disability Respite Overheads Transferred In	E39			$ 0	$ 6,500	$ 0
sub-total KADS: Disability Respite				$ (73,475)	$ 73,475	$ 0
KADS: Respite (DSP) Interest on General Fund Investments		I27		$ (1,250)	$ 0	$ 0
KADS: Respite (DSP) Aged and Community Services State		I42		$ (87,865)	$ 0	$ 0
KADS: Respite (DSP) Salary Oncosts	E1			$ 0	$ 4,505	$ 0
KADS: Respite (DSP) Ordinary Salaries	E2			$ 0	$ 11,951	$ 0
KADS: Respite (DSP) Travel & Accommodation	E4			$ 0	$ 50	$ 0
KADS: Respite (DSP) Advertising	E23			$ 0	$ 50	$ 0
KADS: Respite (DSP) Printing and Stationery	E27			$ 0	$ 250	$ 0
KADS: Respite (DSP) Software Maintenance	E10			$ 0	$ 100	$ 0
KADS: Respite (DSP) Telephone	E21			$ 0	$ 200	$ 0
KADS: Respite (DSP) Cleaning Supplies	E10			$ 0	$ 50	$ 0
KADS: Respite (DSP) Brokerage Fees USC Community Services	E35			$ 0	$ 61,901	$ 0
KADS: Respite (DSP) Materials and Consumables	E10			$ 0	$ 150	$ 0
KADS: Respite (DSP) Fuel	E10			$ 0	$ 0	$ 0
KADS: Respite (DSP) Rents and Lease Payments	E10			$ 0	$ 2,000	$ 0
KADS: Respite (DSP) Overheads Transferred In	E39			$ 0	$ 7,908	$ 0
sub-total KADS: Respite (DSP)				$ (89,115)	$ 89,115	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
KADS: HACC Multiservice Tablelands Community Support Options Cli		I18	$ (350)	$ 0	$ 0
KADS: HACC Multiservice Interest on General Fund Investments		I27	$ (3,000)	$ 0	$ 0
KADS: HACC Multiservice Aged and Community Services State		I42	$ (145,100)	$ 0	$ 0
KADS: HACC Multiservice Salary Oncosts	E1		$ 0	$ 19,945	$ 0
KADS: HACC Multiservice Ordinary Salaries	E2		$ 0	$ 52,747	$ 0
KADS: HACC Multiservice Travel & Accommodation	E4		$ 0	$ 2,000	$ 0
KADS: HACC Multiservice Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: HACC Multiservice Advertising	E23		$ 0	$ 150	$ 0
KADS: HACC Multiservice Comprehensive Insurance	E18		$ 0	$ 0	$ 0
KADS: HACC Multiservice Electricity	E20		$ 0	$ 1,750	$ 0
KADS: HACC Multiservice Printing and Stationery	E27		$ 0	$ 650	$ 0
KADS: HACC Multiservice Software Maintenance	E10		$ 0	$ 1,500	$ 0
KADS: HACC Multiservice Telephone	E21		$ 0	$ 3,500	$ 0
KADS: HACC Multiservice Cleaning Supplies	E10		$ 0	$ 500	$ 0
KADS: HACC Multiservice Repairs and Maintenance	E10		$ 0	$ 2,750	$ 0
KADS: HACC Multiservice Brokerage Fees USC Community Services	E35		$ 0	$ 2,700	$ 0
KADS: HACC Multiservice Materials and Consumables	E10		$ 0	$ 26,449	$ 0
KADS: HACC Multiservice Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Fuel	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Food Supplies	E10		$ 0	$ 6,000	$ 0
KADS: HACC Multiservice Rents and Lease Payments	E10		$ 0	$ 9,750	$ 0
KADS: HACC Multiservice Asset Purchases	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Write off Expense Plant and Equip	E104		$ 0	$ 0	$ 0
KADS: HACC Multiservice Overheads Transferred In	E39		$ 0	$ 13,059	$ 0
sub-total KADS: HACC Multiservice			$ (148,450)	$ 148,450	$ 0
KADS: WH, Q & WC Elders Group Interest on General Fund Investments		I27	$ (1,500)	$ 0	$ 0
KADS: WH, Q & WC Elders Group Aged and Community Services State		I42	$ (55,975)	$ 0	$ 0
KADS: WH, Q & WC Elders Group Salary Oncosts	E1		$ 0	$ 9,347	$ 0
KADS: WH, Q & WC Elders Group Ordinary Salaries	E2		$ 0	$ 24,794	$ 0
KADS: WH, Q & WC Elders Group Travel & Accommodation	E4		$ 0	$ 500	$ 0
KADS: WH, Q & WC Elders Group Plant & Equip Depreciation	E13		$ 0	$ 350	$ 0
KADS: WH, Q & WC Elders Group Advertising	E23		$ 0	$ 50	$ 0
KADS: WH, Q & WC Elders Group CTP Insurance	E18		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Printing and Stationery	E27		$ 0	$ 400	$ 0
KADS: WH, Q & WC Elders Group Software Maintenance	E10		$ 0	$ 600	$ 0
KADS: WH, Q & WC Elders Group Telephone	E21		$ 0	$ 600	$ 0
KADS: WH, Q & WC Elders Group Cleaning Supplies	E10		$ 0	$ 80	$ 0
KADS: WH, Q & WC Elders Group Repairs and Maintenance	E10		$ 0	$ 1,000	$ 0
KADS: WH, Q & WC Elders Group Client Equipment less than $300	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Plant Hire Expense	E38		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Materials and Consumables	E10		$ 0	$ 6,131	$ 0
KADS: WH, Q & WC Elders Group Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Fuel	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Food Supplies	E10		$ 0	$ 6,085	$ 0
KADS: WH, Q & WC Elders Group Rents and Lease Payments	E10		$ 0	$ 2,500	$ 0
KADS: WH, Q & WC Elders Group Asset Purchases	E103		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Overheads Transferred In	E39		$ 0	$ 5,038	$ 0
sub-total KADS: WH, Q & WC Elders Group			$ (57,475)	$ 57,475	$ 0
KADS: Commonwealth Respite Tablelands Community Support Options Cli		I18	$ (100)	$ 0	$ 0
KADS: Commonwealth Respite Interest on General Fund Investments		I27	$ (1,750)	$ 0	$ 0
KADS: Commonwealth Respite Aged and Community Services State		I42	$ (111,615)	$ 0	$ 0
KADS: Commonwealth Respite Salary Oncosts	E1		$ 0	$ 14,201	$ 0
KADS: Commonwealth Respite Ordinary Salaries	E2		$ 0	$ 37,670	$ 0
KADS: Commonwealth Respite Travel & Accommodation	E4		$ 0	$ 300	$ 0
KADS: Commonwealth Respite Plant & Equip Depreciation	E13		$ 0	$ 1,200	$ 0
KADS: Commonwealth Respite Advertising	E23		$ 0	$ 150	$ 0
KADS: Commonwealth Respite Printing and Stationery	E27		$ 0	$ 500	$ 0
KADS: Commonwealth Respite Software Maintenance	E10		$ 0	$ 900	$ 0
KADS: Commonwealth Respite Subscriptions and Publications	E31		$ 0	$ 100	$ 0
KADS: Commonwealth Respite Telephone	E21		$ 0	$ 800	$ 0
KADS: Commonwealth Respite Brokerage Fees USC Community Service	E35		$ 0	$ 25,521	$ 0
KADS: Commonwealth Respite Materials and Consumables	E10		$ 0	$ 12,078	$ 0
KADS: Commonwealth Respite Fuel	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Respite Food Supplies	E10		$ 0	$ 3,000	$ 0
KADS: Commonwealth Respite Rents and Lease Payments	E10		$ 0	$ 7,000	$ 0
KADS: Commonwealth Respite Overheads Transferred In	E39		$ 0	$ 10,045	$ 0
sub-total KADS: Commonwealth Respite			$ (113,465)	$ 113,465	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
KADS: Commonwealth Aged Care Packages Tablelands Community Support O		I18	$ (100)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Interest on General Fund Investm		I27	$ (7,500)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Tablelands Community Support O		I42	$ (265,855)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Salary Oncosts	E1		$ 0	$ 17,570	$ 0
KADS: Commonwealth Aged Care Packages Ordinary Salaries	E2		$ 0	$ 46,604	$ 0
KADS: Commonwealth Aged Care Packages Travel & Accommodation	E4		$ 0	$ 1,000	$ 0
KADS: Commonwealth Aged Care Packages Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: Commonwealth Aged Care Packages Advertising	E23		$ 0	$ 250	$ 0
KADS: Commonwealth Aged Care Packages Electricity	E20		$ 0	$ 900	$ 0
KADS: Commonwealth Aged Care Packages Printing and Stationery	E27		$ 0	$ 550	$ 0
KADS: Commonwealth Aged Care Packages Software Maintenance	E10		$ 0	$ 1,500	$ 0
KADS: Commonwealth Aged Care Packages Telephone	E21		$ 0	$ 1,750	$ 0
KADS: Commonwealth Aged Care Packages Cleaning Supplies	E10		$ 0	$ 600	$ 0
KADS: Commonwealth Aged Care Packages Repairs and Maintenance	E10		$ 0	$ 4,000	$ 0
KADS: Commonwealth Aged Care Packages Brokerage Fees USC Comm	E35		$ 0	$ 135,145	$ 0
KADS: Commonwealth Aged Care Packages Materials and Consumables	E10		$ 0	$ 17,250	$ 0
KADS: Commonwealth Aged Care Packages Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Fuel	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Major Contracts	E35		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Food Supplies	E10		$ 0	$ 8,000	$ 0
KADS: Commonwealth Aged Care Packages Rents and Lease Payments	E10		$ 0	$ 6,750	$ 0
KADS: Commonwealth Aged Care Packages Asset Purchases	E103		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Overheads Transferred In	E39		$ 0	$ 26,586	$ 0
sub-total KADS: Commonwealth Aged Care Packages			$ (273,455)	$ 273,455	$ 0
Uralla Community Centre Principal Loan Repayments	E101		$ 0	$ 0	$ 4,093
Uralla Community Centre Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (4,093)
Uralla Community Centre Asset Purchases	E103		$ 0	$ 0	$ 0
Uralla Community Centre Capitalise Expenses	E104		$ 0	$ 0	$ 0
Uralla Community Centre Rents		I20	$ (14,000)	$ 0	$ 0
Uralla Community Centre Internal Rents		I67	$ (13,335)	$ 0	$ 0
Uralla Community Centre Salary Oncosts	E1		$ 0	$ 5,352	$ 0
Uralla Community Centre Ordinary Salaries	E2		$ 0	$ 14,194	$ 0
Uralla Community Centre Overtime Salaries	E2		$ 0	$ 0	$ 0
Uralla Community Centre Casual Salaries	E2		$ 0	$ 0	$ 0
Uralla Community Centre Allowance Salaries	E2		$ 0	$ 500	$ 0
Uralla Community Centre Interest on Loans	E11		$ 0	$ 4,742	$ 0
Uralla Community Centre Buildings Depreciation	E13		$ 0	$ 18,400	$ 0
Uralla Community Centre Asset Insurance	E18		$ 0	$ 1,650	$ 0
Uralla Community Centre Electricity	E20		$ 0	$ 3,900	$ 0
Uralla Community Centre Gas	E20		$ 0	$ 1,000	$ 0
Uralla Community Centre Council Rates - Business (within LG Area	E33		$ 0	$ 2,640	$ 0
Uralla Community Centre Repairs and Maintenance	E10		$ 0	$ 1,200	$ 0
Uralla Community Centre Plant Hire Expense	E38		$ 0	$ 500	$ 0
Uralla Community Centre Materials and Consumables	E10		$ 0	$ 2,600	$ 0
Uralla Community Centre Fuel	E10		$ 0	$ 100	$ 0
Uralla Community Centre Medical Expenses	E9		$ 0	$ 9,256	$ 0
Uralla Community Centre Overheads Transferred In	E39		$ 0	$ 3,488	$ 0
sub-total Uralla Community Centre			$ (27,335)	$ 69,522	$ 0
Total Community Services & Education			$ (5,040,418)	**$ 4,828,967**	**$ 0**
Housing & Community Amenities					
Heritage Heritage and Culture Grants State		I55	$ (14,100)	$ 0	$ 0
Heritage Salary Oncosts	E1		$ 0	$ 0	$ 0
Heritage Ordinary Salaries	E2		$ 0	$ 0	$ 0
Heritage Heritage Depreciation	E13		$ 0	$ 350	$ 0
Heritage Plant Hire Expense	E38		$ 0	$ 0	$ 0
Heritage Materials and Consumables	E10		$ 0	$ 56,600	$ 0
Heritage Overheads Transferred In	E39		$ 0	$ 4,603	$ 0
sub-total Heritage			$ (14,100)	$ 61,553	$ 0
Development Control Management 149 Planning Certificate Income		I19	$ (12,500)	$ 0	$ 0
Development Control Management DA Fees		I19	$ (32,000)	$ 0	$ 0
Development Control Management Construction Certificates		I19	$ (12,500)	$ 0	$ 0
Development Control Management Section 68 Fee		I19	$ (500)	$ 0	$ 0
Development Control Management Hoarding Fee		I19	$ (2,500)	$ 0	$ 0
Development Control Management CDC Application Fee		I19	$ (17,500)	$ 0	$ 0
Development Control Management Other Fees		I19	$ 0	$ 0	$ 0
Development Control Management Commissions		I32	$ (1,250)	$ 0	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Development Control Management Salary Oncosts	E1		$ 0	$ 34,218	$ 0
Development Control Management Ordinary Salaries	E2		$ 0	$ 90,744	$ 0
Development Control Management Training Costs	E8		$ 0	$ 4,000	$ 0
Development Control Management Travel & Accommodation	E4		$ 0	$ 0	$ 0
Development Control Management Advertising	E23		$ 0	$ 2,000	$ 0
Development Control Management Printing and Stationery	E27		$ 0	$ 5,000	$ 0
Development Control Management Telephone	E21		$ 0	$ 300	$ 0
Development Control Management Plant Hire Expense	E38		$ 0	$ 15,000	$ 0
Development Control Management Materials and Consumables	E10		$ 0	$ 52,500	$ 0
Development Control Management Overheads Transferred In	E39		$ 0	$ 16,570	$ 0
sub-total Development Control Management			$ (78,750)	$ 220,332	$ 0
Urban Stormwater Management Special Drainage Charge		I9	$ (27,163)	$ 0	$ 0
Urban Stormwater Management Salary Oncosts	E1		$ 0	$ 1,980	$ 0
Urban Stormwater Management Ordinary Salaries	E2		$ 0	$ 4,500	$ 0
Urban Stormwater Management Overtime Salaries	E2		$ 0	$ 0	$ 0
Urban Stormwater Management Stormwater Depreciation	E13		$ 0	$ 14,819	$ 0
Urban Stormwater Management Plant Hire Expense	E38		$ 0	$ 5,000	$ 0
Urban Stormwater Management Materials and Consumables	E10		$ 0	$ 10,200	$ 0
Urban Stormwater Management Overheads Transferred In	E39		$ 0	$ 3,760	$ 0
sub-total Urban Stormwater Management			$ (27,163)	$ 40,259	$ 0
Cemetery Grounds Salary Oncosts	E1		$ 0	$ 0	$ 2,000
Cemetery Grounds Ordinary Salaries	E2		$ 0	$ 0	$ 5,000
Cemetery Grounds Plant Hire Expense	E38		$ 0	$ 0	$ 3,000
Cemetery Grounds Materials and Consumables	E10		$ 0	$ 0	$ 0
Cemetery Grounds Capitalise Expenses	E104		$ 0	$ 0	$ (10,000)
Cemetery Grounds Public Cemeteries		I23	$ (17,500)	$ 0	$ 0
Cemetery Grounds Salary Oncosts	E1		$ 0	$ 4,327	$ 0
Cemetery Grounds Ordinary Salaries	E2		$ 0	$ 9,800	$ 0
Cemetery Grounds Overtime Salaries	E2		$ 0	$ 700	$ 0
Cemetery Grounds Casual Salaries	E2		$ 0	$ 100	$ 0
Cemetery Grounds Other Structures Depreciation	E13		$ 0	$ 1,250	$ 0
Cemetery Grounds Plant Hire Expense	E38		$ 0	$ 6,750	$ 0
Cemetery Grounds Materials and Consumables	E10		$ 0	$ 8,000	$ 0
Cemetery Grounds Overheads Transferred In	E39		$ 0	$ 3,227	$ 0
sub-total Cemetery Grounds			$ (17,500)	$ 34,154	$ 0
Public Toilets Other Grants Federal		I55	$ 0	$ 0	$ 0
Public Toilets Materials and Consumables	E10		$ 0	$ 0	$ 0
Public Toilets Salary Oncosts	E1		$ 0	$ 7,260	$ 0
Public Toilets Ordinary Salaries	E2		$ 0	$ 16,500	$ 0
Public Toilets Overtime Salaries	E2		$ 0	$ 100	$ 0
Public Toilets Casual Salaries	E2		$ 0	$ 0	$ 0
Public Toilets Other Structures Depreciation	E13		$ 0	$ 5,850	$ 0
Public Toilets Asset Insurance	E18		$ 0	$ 650	$ 0
Public Toilets Postage and Freight	E25		$ 0	$ 100	$ 0
Public Toilets Council Rates - Sewer (within LG Area)	E33		$ 0	$ 0	$ 0
Public Toilets Council Rates - Business (within LG Area	E33		$ 0	$ 2,250	$ 0
Public Toilets Repairs and Maintenance	E10		$ 0	$ 500	$ 0
Public Toilets Plant Hire Expense	E38		$ 0	$ 6,000	$ 0
Public Toilets Chemical Costs	E10		$ 0	$ 100	$ 0
Public Toilets Materials and Consumables	E10		$ 0	$ 5,000	$ 0
Public Toilets Overheads Transferred In	E39		$ 0	$ 6,671	$ 0
sub-total Public Toilets			$ 0	$ 50,981	$ 0
Section 94 Interest on S94 Contributions		I27	$ (7,000)	$ 0	$ 0
Section 94 S94 Roadworks Contributions		I59	$ (22,000)	$ 0	$ 0
Section 94 S94 Community Facilities Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Other Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Bushfire Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Traffic Facilities Contributions		I59	$ 0	$ 0	$ 0
sub-total Section 94			$ (29,000)	$ 0	$ 0
Environmental Management Other Grants Federal		I55	$ 0	$ 0	$ 0
Environmental Management Salary Oncosts	E1		$ 0	$ 33,678	$ 0
Environmental Management Ordinary Salaries	E2		$ 0	$ 87,065	$ 0
Environmental Management Donations and Contributions	E32		$ 0	$ 20,000	$ 0
Environmental Management Overheads Transferred In	E39		$ 0	$ 11,445	$ 0
sub-total Environmental Management			$ 0	$ 152,188	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Building Control Inspection Fees		I19	$ (15,000)	$ 0	$ 0
Building Control 149(a) Building Certificate Income		I19	$ (200)	$ 0	$ 0
Building Control Salary Oncosts	E1		$ 0	$ 42,025	$ 0
Building Control Ordinary Salaries	E2		$ 0	$ 77,767	$ 0
Building Control Other Legal Fees	E37		$ 0	$ 500	$ 0
Building Control Materials and Consumables	E10		$ 0	$ 6,500	$ 0
Building Control Overheads Transferred In	E39		$ 0	$ 10,311	$ 0
sub-total Building Control			$ (15,200)	$ 137,103	$ 0
Domestic Waste Management Materials and Consumables	E10		$ 0	$ 0	$ 94,000
Domestic Waste Management Other Capitalised Expenses	E104		$ 0	$ 0	$ (94,000)
Domestic Waste Management Domestic Waste Mgt Annual Charge		I5	$ (298,175)	$ 0	$ 0
Domestic Waste Management Private Works		I17	$ (54,250)	$ 0	$ 0
Domestic Waste Management Sale of goods		I33	$ (62,500)	$ 0	$ 0
Domestic Waste Management Mark to Market Adjustment		I28	$ 0	$ 0	$ 0
Domestic Waste Management Profit on Sale of Financial Assets		I69	$ 0	$ 0	$ 0
Domestic Waste Management Salary Oncosts	E1		$ 0	$ 49,317	$ 0
Domestic Waste Management Ordinary Salaries	E2		$ 0	$ 130,785	$ 0
Domestic Waste Management Overtime Salaries	E2		$ 0	$ 4,300	$ 0
Domestic Waste Management Casual Salaries	E2		$ 0	$ 3,200	$ 0
Domestic Waste Management Allowance Salaries	E2		$ 0	$ 500	$ 0
Domestic Waste Management Other Assets Depreciation	E13		$ 0	$ 46,900	$ 0
Domestic Waste Management Asset Insurance	E18		$ 0	$ 0	$ 0
Domestic Waste Management Other Legal Fees	E37		$ 0	$ 0	$ 0
Domestic Waste Management Postage and Freight	E25		$ 0	$ 100	$ 0
Domestic Waste Management Council Rates - Business (within LG Area	E33		$ 0	$ 690	$ 0
Domestic Waste Management Council Water Rates (within LG Area)	E33		$ 0	$ 90	$ 0
Domestic Waste Management Plant Hire Expense	E38		$ 0	$ 64,000	$ 0
Domestic Waste Management Materials and Consumables	E10		$ 0	$ 9,100	$ 0
Domestic Waste Management Fuel	E10		$ 0	$ 200	$ 0
Domestic Waste Management Licence Fees	E10		$ 0	$ 1,700	$ 0
Domestic Waste Management Medical Expenses	E10		$ 0	$ 0	$ 0
Domestic Waste Management Overheads Transferred In	E39		$ 0	$ 58,231	$ 0
sub-total Domestic Waste Management			$ (416,425)	$ 369,113	$ 0
Other Waste Management Other Asset Purchases	E10		$ 0	$ 0	$ 45,000
Other Waste Management Other Capitalised Expenses	E104		$ 0	$ 0	$ (45,000)
Landfill Operation Principal Loan Repayments	E101		$ 0	$ 0	$ 5,624
Landfill Operation Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (5,624)
Other Waste Management Other Waste Mgt Annual Charge		I14	$ (497,957)	$ 0	$ 0
Other Waste Management Other Waste Mgt User Charges		I6	$ 0	$ 0	$ 0
Other Waste Management Other Fees		I25	$ (18,000)	$ 0	$ 0
Other Waste Management Sale of goods		I33	$ (60,000)	$ 0	$ 0
Other Waste Management Contributions & Donations		I62	$ 0	$ 0	$ 0
Other Waste Management Salary Oncosts	E1		$ 0	$ 49,522	$ 0
Other Waste Management Ordinary Salaries	E2		$ 0	$ 131,330	$ 0
Other Waste Management Overtime Salaries	E2		$ 0	$ 0	$ 0
Other Waste Management Casual Salaries	E2		$ 0	$ 5,200	$ 0
Other Waste Management Allowance Salaries	E2		$ 0	$ 720	$ 0
Other Waste Management Training Costs	E8		$ 0	$ 800	$ 0
Other Waste Management Safety Clothing	E9		$ 0	$ 2,000	$ 0
Other Waste Management Other Assets Depreciation	E13		$ 0	$ 9,300	$ 0
Other Waste Management Advertising	E23		$ 0	$ 400	$ 0
Other Waste Management Asset Insurance	E18		$ 0	$ 750	$ 0
Other Waste Management Electricity	E20		$ 0	$ 1,800	$ 0
Other Waste Management Postage and Freight	E25		$ 0	$ 9,500	$ 0
Other Waste Management Telephone	E21		$ 0	$ 2,200	$ 0
Other Waste Management Security	E10		$ 0	$ 800	$ 0
Landfill Operation Interest on Loans	E11		$ 0	$ 2,362	$ 0
Landfill Operation - Unwound net present value	E12		$ 0	$ 0	$ 0
Other Waste Management Repairs and Maintenance	E10		$ 0	$ 6,000	$ 0
Other Waste Management Plant Hire Expense	E38		$ 0	$ 79,300	$ 0
Other Waste Management Materials and Consumables	E10		$ 0	$ 39,600	$ 0
Other Waste Management Overheads Transferred In	E39		$ 0	$ 38,007	$ 0
Other Waste Management Buildings Depreciation	E13		$ 0	$ 0	$ 0
Other Waste Management Printing and Stationery	E27		$ 0	$ 0	$ 0
sub-total Other Waste Management			$ (575,957)	$ 383,491	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Landfill Operation Other Contributions & Donations		I62	$ 0	$ 0	$ 0
sub-total Landfill Operation			$ 0	$ 0	$ 0
Total Housing & Community Amenities			$ (1,174,095)	**$ 1,449,174**	**$ 0**
Recreation and Culture					
Public Halls Asset Purchases	E10		$ 0	$ 0	$ 0
Public Halls Capitalise Expenses	E104		$ 0	$ 0	$ 0
Public Halls Other Operating Revenues		I34	$ (10,230)	$ 0	$ 0
Public Halls Other Grants State		I55	$ 0	$ 0	$ 0
Public Halls Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Public Halls Salary Oncosts	E1		$ 0	$ 484	$ 0
Public Halls Ordinary Salaries	E2		$ 0	$ 1,100	$ 0
Public Halls Buildings Depreciation	E13		$ 0	$ 4,500	$ 0
Public Halls Asset Insurance	E18		$ 0	$ 300	$ 0
Public Halls Electricity	E20		$ 0	$ 0	$ 0
Public Halls Telephone	E21		$ 0	$ 0	$ 0
Public Halls Council Rates - Business (within LG Area	E33		$ 0	$ 2,365	$ 0
Public Halls Council Water Rates (within LG Area)	E33		$ 0	$ 400	$ 0
Public Halls Repairs and Maintenance	E10		$ 0	$ 2,800	$ 0
Public Halls Plant Hire Expense	E38		$ 0	$ 750	$ 0
Public Halls Materials and Consumables	E10		$ 0	$ 3,500	$ 0
Public Halls Licence Fees	E10		$ 0	$ 100	$ 0
Public Halls Overheads Transferred In	E39		$ 0	$ 959	$ 0
sub-total Public Halls			$ (10,230)	$ 17,258	$ 0
Swimming Pools & Aquatic Centres Other Grants Federal		I55	$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Transfer To From Workorders	E40		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Swimming Pool Entry Fees		I22	$ (23,500)	$ 0	$ 0
Swimming Pools & Aquatic Centres Sale of goods		I33	$ (11,000)	$ 0	$ 0
Swimming Pools & Aquatic Centres Salary Oncosts	E1		$ 0	$ 15,612	$ 0
Swimming Pools & Aquatic Centres Ordinary Salaries	E2		$ 0	$ 19,346	$ 0
Swimming Pools & Aquatic Centres Overtime Salaries	E2		$ 0	$ 24,000	$ 0
Swimming Pools & Aquatic Centres Casual Salaries	E2		$ 0	$ 15,976	$ 0
Swimming Pools & Aquatic Centres Other Structures Depreciation	E13		$ 0	$ 7,900	$ 0
Swimming Pools & Aquatic Centres Advertising	E23		$ 0	$ 500	$ 0
Swimming Pools & Aquatic Centres Asset Insurance	E18		$ 0	$ 575	$ 0
Swimming Pools & Aquatic Centres Electricity	E20		$ 0	$ 3,600	$ 0
Swimming Pools & Aquatic Centres Gas	E20		$ 0	$ 250	$ 0
Swimming Pools & Aquatic Centres Postage and Freight	E25		$ 0	$ 50	$ 0
Swimming Pools & Aquatic Centres Subscriptions and Publications	E31		$ 0	$ 100	$ 0
Swimming Pools & Aquatic Centres Promotions and Publicity	E28		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Telephone	E21		$ 0	$ 300	$ 0
Swimming Pools & Aquatic Centres Council Rates - Sewer (within LG Are	E33		$ 0	$ 450	$ 0
Swimming Pools & Aquatic Centres Council Rates - Business (within LG A	E33		$ 0	$ 1,700	$ 0
Swimming Pools & Aquatic Centres Council Water Rates (within LG Area)	E33		$ 0	$ 200	$ 0
Swimming Pools & Aquatic Centres Items for Resale	E26		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Plant Hire Expense	E38		$ 0	$ 540	$ 0
Swimming Pools & Aquatic Centres Chemical Costs	E10		$ 0	$ 600	$ 0
Swimming Pools & Aquatic Centres Materials and Consumables	E10		$ 0	$ 7,000	$ 0
Swimming Pools & Aquatic Centres Overheads Transferred In	E39		$ 0	$ 15,749	$ 0
sub-total Swimming Pools & Aquatic Centres			$ (34,500)	$ 114,448	$ 0
Other Cultural & Recreational Materials and Consumables	E10		$ 0	$ 0	$ 0
Other Cultural & Recreational Other Grants State		I55	$ (1,000)	$ 0	$ 0
Other Cultural & Recreational Other Contributions & Donations		I62	$ (750)	$ 0	$ 0
Other Cultural & Recreational Salary Oncosts	E1		$ 0	$ 154	$ 0
Other Cultural & Recreational Ordinary Salaries	E2		$ 0	$ 350	$ 0
Other Cultural & Recreational Buildings Depreciation	E13		$ 0	$ 0	$ 0
Other Cultural & Recreational Donations and Contributions	E32		$ 0	$ 13,750	$ 0
Other Cultural & Recreational Contributions to Regional Bodies	E22		$ 0	$ 3,500	$ 0
Other Cultural & Recreational Asset Insurance	E18		$ 0	$ 100	$ 0
Other Cultural & Recreational Promotions and Publicity	E28		$ 0	$ 0	$ 0
Other Cultural & Recreational Plant Hire Expense	E38		$ 0	$ 0	$ 0
Other Cultural & Recreational Materials and Consumables	E10		$ 0	$ 0	$ 0
Other Cultural & Recreational Overheads Transferred In	E39		$ 0	$ 1,452	$ 0
sub-total Other Cultural & Recreational			$ (3,250)	$ 19,306	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Library Principal Loan Repayments	E101		$ 0	$ 0	$ 17,851
Library Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (17,851)
Library Library Grants State		I53	$ (28,381)	$ 0	$ 0
Library Salary Oncosts	E1		$ 0	$ 20,285	$ 0
Library Ordinary Salaries	E2		$ 0	$ 57,048	$ 0
Library Overtime Salaries	E2		$ 0	$ 0	$ 0
Library Casual Salaries	E2		$ 0	$ 300	$ 0
Library Interest on Loans	E11		$ 0	$ 27,431	$ 0
Library Office Equip Depreciation	E13		$ 0	$ 20,716	$ 0
Library Contributions to Regional Bodies	E22		$ 0	$ 89,809	$ 0
Library Asset Insurance	E18		$ 0	$ 3,600	$ 0
Library Electricity	E20		$ 0	$ 4,000	$ 0
Library Postage and Freight	E25		$ 0	$ 500	$ 0
Library Printing and Stationery	E27		$ 0	$ 0	$ 0
Library Subscriptions and Publications	E31		$ 0	$ 0	$ 0
Library Internet Exp	E21		$ 0	$ 1,700	$ 0
Library Telephone	E21		$ 0	$ 1,900	$ 0
Library Council Rates - Business (within LG Area	E33		$ 0	$ 4,900	$ 0
Library Council Water Rates (within LG Area)	E33		$ 0	$ 300	$ 0
Library Repairs and Maintenance	E10		$ 0	$ 1,250	$ 0
Library Plant Hire Expense	E38		$ 0	$ 750	$ 0
Library Chemical Costs	E10		$ 0	$ 200	$ 0
Library Materials and Consumables	E10		$ 0	$ 9,124	$ 0
Library Overheads Transferred In	E39		$ 0	$ 15,952	$ 0
sub-total Library			$ (28,381)	$ 260,265	$ 0
Ovals Active Use Salary Oncosts	E1		$ 0	$ 3,630	$ 0
Ovals Active Use Ordinary Salaries	E2		$ 0	$ 8,250	$ 0
Ovals Active Use Other Structures Depreciation	E13		$ 0	$ 5,039	$ 0
Ovals Active Use Asset Insurance	E18		$ 0	$ 850	$ 0
Ovals Active Use Electricity	E20		$ 0	$ 0	$ 0
Ovals Active Use Council Rates - Business (within LG Area	E33		$ 0	$ 1,650	$ 0
Ovals Active Use Council Water Rates (within LG Area)	E33		$ 0	$ 0	$ 0
Ovals Active Use Plant Hire Expense	E38		$ 0	$ 6,000	$ 0
Ovals Active Use Materials and Consumables	E10		$ 0	$ 2,500	$ 0
Ovals Active Use Overheads Transferred In	E39		$ 0	$ 3,969	$ 0
sub-total Ovals Active Use			$ 0	$ 31,888	$ 0
Parks & Reserves Salary Oncosts	E1		$ 0	$ 0	$ 2,000
Parks & Reserves Ordinary Salary	E1		$ 0	$ 0	$ 5,000
Parks & Reserves Materials and Consumables	E10		$ 0	$ 0	$ 45,000
Parks & Reserves Plant Hire Expense	E38		$ 0	$ 0	$ 3,000
Parks & Reserves Capitalised Expenses	E104		$ 0	$ 0	$ (55,000)
Parks & Reserves Other Grants State		I55	$ (6,000)	$ 0	$ 0
Parks & Reserves Salary Oncosts	E1		$ 0	$ 20,000	$ 0
Parks & Reserves Ordinary Salaries	E2		$ 0	$ 50,000	$ 0
Parks & Reserves Other Structures Depreciation	E13		$ 0	$ 8,638	$ 0
Parks & Reserves Asset Insurance	E18		$ 0	$ 200	$ 0
Parks & Reserves Electricity	E20		$ 0	$ 1,200	$ 0
Parks & Reserves Postage and Freight	E25		$ 0	$ 100	$ 0
Parks & Reserves Council Rates - Business (within LG Area	E33		$ 0	$ 11,000	$ 0
Parks & Reserves Council Water Rates (within LG Area)	E33		$ 0	$ 0	$ 0
Parks & Reserves Repairs and Maintenance	E10		$ 0	$ 5,000	$ 0
Parks & Reserves Plant Hire Expense	E38		$ 0	$ 20,955	$ 0
Parks & Reserves Materials and Consumables	E10		$ 0	$ 7,350	$ 0
Parks & Reserves Overheads Transferred In	E39		$ 0	$ 29,626	$ 0
sub-total Parks & Reserves			$ (6,000)	$ 154,069	$ 0
Parks for Passive Use Principal Loan Repayments	E101		$ 0	$ 0	$ 12,750
Parks for Passive Use Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (12,750)
Parks for Passive Use Interest on Loans	E11		$ 0	$ 11,514	$ 0
Parks for Passive Use Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Parks for Passive Use			$ 0	$ 11,514	$ 0
Total Recreation and Culture			$ (82,361)	**$ 608,748**	**$ 0**

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Mining, Mfg and Construction					
Gravel Pits Salary Oncosts	E1		$ 0	$ 440	$ 0
Gravel Pits Ordinary Salaries	E2		$ 0	$ 1,000	$ 0
Gravel Pits Other Assets Depreciation	E13		$ 0	$ 908	$ 0
Gravel Pits Council Rates - Business (within LG Area	E33		$ 0	$ 500	$ 0
Gravel Pits Plant Hire Expense	E38		$ 0	$ 1,600	$ 0
Gravel Pits Materials and Consumables	E10		$ 0	$ 2,000	$ 0
Gravel Pits Overheads Transferred In	E39		$ 0	$ 961	$ 0
sub-total Gravel Pits			$ 0	$ 7,409	$ 0
Total Mining, Mfg and Construction			**$ 0**	**$ 7,409**	**$ 0**
Transport and Communication					
Streetscapes Salary Oncosts	E1		$ 0	$ 11,396	$ 0
Streetscapes Ordinary Salaries	E2		$ 0	$ 25,900	$ 0
Streetscapes Overtime Salaries	E2		$ 0	$ 1,000	$ 0
Streetscapes Postage and Freight	E25		$ 0	$ 100	$ 0
Streetscapes Plant Hire Expense	E38		$ 0	$ 12,400	$ 0
Streetscapes Materials and Consumables	E10		$ 0	$ 3,000	$ 0
Streetscapes Overheads Transferred In	E39		$ 0	$ 9,331	$ 0
sub-total Streetscapes			$ 0	$ 63,127	$ 0
Parking Areas Interest on Loans	E12		$ 0	$ 0	$ 0
Parking Areas Principal Loan Repayments	E101		$ 0	$ 0	$ 52,409
Parking Areas Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (52,409)
Parking Areas Salary Oncosts	E1		$ 0	$ 220	$ 0
Parking Areas Ordinary Salaries	E2		$ 0	$ 500	$ 0
Parking Areas Interest on Loans	E11		$ 0	$ 11,172	$ 0
Parking Areas Footpaths Depreciation	E13		$ 0	$ 6,756	$ 0
Parking Areas Materials and Consumables	E10		$ 0	$ 500	$ 0
Parking Areas Overheads Transferred In	E39		$ 0	$ 298	$ 0
sub-total Parking Areas			$ 0	$ 19,946	$ 0
Kerb & Gutter K&G/Footpaving Cont'n		I62	$ (15,060)	$ 0	$ 0
Kerb & Gutter Salary Oncosts	E1		$ 0	$ 0	$ 1,200
Kerb & Gutter Ordinary Salaries	E2		$ 0	$ 0	$ 3,000
Kerb & Gutter Plant Hire Expense	E38		$ 0	$ 0	$ 7,500
Kerb & Gutter Materials and Consumables	E10		$ 0	$ 0	$ 20,000
Kerb & Gutter Capitalise Expenses	E104		$ 0	$ 0	$ (31,700)
Kerb & Gutter Salary Oncosts	E1		$ 0	$ 2,750	$ 0
Kerb & Gutter Ordinary Salaries	E2		$ 0	$ 6,250	$ 0
Kerb & Gutter Overtime Salaries	E2		$ 0	$ 0	$ 0
Kerb & Gutter road structure depreciation	E13		$ 0	$ 48,470	
Kerb & Gutter Plant Hire Expense	E38		$ 0	$ 3,100	$ 0
Kerb & Gutter Materials and Consumables	E10		$ 0	$ 2,750	$ 0
Kerb & Gutter Overheads Transferred In	E39		$ 0	$ 8,074	$ 0
sub-total Kerb & Gutter			$ (15,060)	$ 71,394	$ 0
Street Lighting Other Grants State		I55	$ (5,000)	$ 0	$ 0
Street Lighting Electricity	E19		$ 0	$ 51,000	$ 0
Street Lighting Overheads Transferred In	E39		$ 0	$ 8,846	$ 0
sub-total Street Lighting			$ (5,000)	$ 59,846	$ 0
Urban Facilities Salary Oncosts	E1		$ 0	$ 0	$ 1,400
Urban Facilities Ordinary Salaries	E2		$ 0	$ 0	$ 3,500
Urban Facilities Materials and Consumables	E10		$ 0	$ 0	$ 5,000
Urban Facilities Capitalise Expenses	E104		$ 0	$ 0	$ (9,900)
Urban Facilities Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Urban Facilities Salary Oncosts	E1		$ 0	$ 120	$ 0
Urban Facilities Ordinary Salaries	E2		$ 0	$ 300	$ 0
Urban Facilities Other Structures Depreciation	E13		$ 0	$ 997	$ 0
Urban Facilities Asset Insurance	E18		$ 0	$ 10	$ 0
Urban Facilities Electricity	E20		$ 0	$ 600	$ 0
Urban Facilities Repairs and Maintenance	E10		$ 0	$ 700	$ 0
Urban Facilities Plant Hire Expense	E38		$ 0	$ 120	$ 0
Urban Facilities Materials and Consumables	E10		$ 0	$ 0	$ 0
Urban Facilities Rents and Lease Payments	E10		$ 0	$ 0	$ 0
Urban Facilities Overheads Transferred In	E39		$ 0	$ 2,039	$ 0
sub-total Urban Facilities			$ 0	$ 4,886	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Roads & Transport Management Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads & Transport Management Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads & Transport Management Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Roads & Transport Management			$ 0	$ 0	$ 0
Roads Regional Rural Sealed RTA Contributions		I60	$ (580,500)	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 124,400
Roads Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 311,000
Roads Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 350,910
Roads Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 374,690
Roads Regional Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ (1,161,000)
Roads Regional Rural Sealed Salary Oncosts - Resealing	E1		$ 0	$ 0	$ 9,365
Roads Regional Rural Sealed Ordinary Salaries - Resealing	E2		$ 0	$ 0	$ 23,415
Roads Regional Rural Sealed Plant Hire Expense - Resealing	E38		$ 0	$ 0	$ 16,221
Roads Regional Rural Sealed Materials and Consumables - Resealing	E10		$ 0	$ 0	$ 159,994
Roads Regional Rural Sealed Capitalise Expenses (resealing)	E104		$ 0	$ 0	$ (208,995)
Roads Regional Rural Sealed Transport Grants State		I56	$ 0	$ 0	$ 0
Roads Regional Rural Sealed RTA Contributions		I70	$ (710,000)	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 40,480	$ 0
Roads Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 92,000	$ 0
Roads Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 5,000	$ 0
Roads Regional Rural Sealed Roads Structure Depreciation	E13		$ 0	$ 465,502	$ 0
Roads Regional Rural Sealed Gas	E20		$ 0	$ 200	$ 0
Roads Regional Rural Sealed Postage and Freight	E25		$ 0	$ 100	$ 0
Roads Regional Rural Sealed Repairs and Maintenance	E10		$ 0	$ 1,000	$ 0
Roads Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 93,000	$ 0
Roads Regional Rural Sealed Plant Hire: Contractors Wet Hire	E35		$ 0	$ 5,000	$ 0
Roads Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 201,400	$ 0
Roads Regional Rural Sealed Fuel	E10		$ 0	$ 500	$ 0
Roads Regional Rural Sealed Overheads Transferred In	E39		$ 0	$ 313,712	$ 0
sub-total Roads Regional Rural Sealed			$ (1,290,500)	$ 1,217,894	$ 0
Roads Regional Rural Unsealed RTA Contributions		I70	$ (50,000)	$ 0	$ 0
Roads Regional Rural Unsealed Salary Oncosts - resheeting	E1		$ 0	$ 0	$ 1,700
Roads Regional Rural Unsealed Ordinary Salaries - resheeting	E2		$ 0	$ 0	$ 4,300
Roads Regional Rural Unsealed Plant Hire Expense - resheeting	E38		$ 0	$ 0	$ 6,000
Roads Regional Rural Unsealed Materials and Consumables - resheeting	E10		$ 0	$ 0	$ 3,000
Roads Regional Rural Unsealed Capitalise Expenses (resheeting)	E104		$ 0	$ 0	$ (15,000)
Roads Regional Rural Unsealed Salary Oncosts	E1		$ 0	$ 5,780	$ 0
Roads Regional Rural Unsealed Ordinary Salaries	E2		$ 0	$ 12,700	$ 0
Roads Regional Rural Unsealed Overtime Salaries	E2		$ 0	$ 1,000	$ 0
Roads Regional Rural Unsealed Plant Hire Expense	E38		$ 0	$ 12,000	$ 0
Roads Regional Rural Unsealed Materials and Consumables	E10		$ 0	$ 4,000	$ 0
Roads Regional Rural Unsealed Roads Structure Depreciation	E13		$ 0	$ 13,062	$ 0
Roads Regional Rural Unsealed Fuel	E10		$ 0	$ 200	$ 0
Roads Regional Rural Unsealed Overheads Transferred In	E39		$ 0	$ 8,790	$ 0
sub-total Roads Regional Rural Unsealed			$ (50,000)	$ 57,532	$ 0
Roads Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 1,600
Roads Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 4,000
Roads Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 3,000
Roads Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 3,800
Roads Regional Urban Capitalise Expenses	E104		$ 0	$ 0	$ (12,400)
Roads Regional Urban Salary Oncosts - resealing	E1		$ 0	$ 0	$ 0
Roads Regional Urban Ordinary Salaries - resealing	E2		$ 0	$ 0	$ 0
Roads Regional Urban Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 0
Roads Regional Urban Materials and Consumables - resealing	E10		$ 0	$ 0	$ 0
Roads Regional Urban Capitalise Expenses -resealing	E104		$ 0	$ 0	$ 0
Roads Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Urban Sealed Roads Structure Depreciation	E13		$ 0	$ 21,922	$ 0
Roads Regional Urban Unsealed Roads Depreciation	E13		$ 0	$ 0	$ 0
Roads Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Regional Urban Overheads Transferred In	E39		$ 0	$ 1,008	$ 0
sub-total Roads Regional Urban			$ 0	$ 22,930	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Roads Local Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Local Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Local Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Local Urban Capitalise Expenses	E104		$ 0	$ 0	$ 0
Roads Local Urban Salary Oncosts - resealing	E1		$ 0	$ 0	$ 880
Roads Local Urban Ordinary Salaries -resealing	E2		$ 0	$ 0	$ 2,000
Roads Local Urban Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 4,000
Roads Local Urban Materials and Consumables - resealing	E10		$ 0	$ 0	$ 21,200
Roads Local Urban Capitalise Expenses - resealing	E104		$ 0	$ 0	$ (28,080)
Roads Local Urban Salary Oncosts	E1		$ 0	$ 7,238	$ 0
Roads Local Urban Ordinary Salaries	E2		$ 0	$ 16,300	$ 0
Roads Local Urban Overtime Salaries	E2		$ 0	$ 300	$ 0
Roads Local Urban Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Allowance Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Sealed Roads Structure Depreciation	E13		$ 0	$ 62,312	$ 0
Roads Local Urban Unsealed Roads Depreciation	E13		$ 0	$ 993	$ 0
Roads Local Urban Plant Hire Expense	E38		$ 0	$ 16,050	$ 0
Roads Local Urban Materials and Consumables	E10		$ 0	$ 10,035	$ 0
Roads Local Urban Fuel	E10		$ 0	$ 0	$ 0
Roads Local Urban Consultancies	E35		$ 0	$ 0	$ 0
Roads Local Urban Overheads Transferred In	E39		$ 0	$ 13,529	$ 0
sub-total Roads Local Urban			$ 0	$ 126,757	$ 0
Roads Local Rural Sealed Other Grants Federal		I56	$ (130,183)	$ 0	$ 0
Roads Local Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 12,000
Roads Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 30,000
Roads Local Rural Sealed Overtime Salaries	E2		$ 0	$ 0	$ 1,000
Roads Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 50,500
Roads Local Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 63,000
Roads Local Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ (156,500)
Roads Local Rural Sealed Salary Oncosts - resealing	E1		$ 0	$ 0	$ 3,520
Roads Local Rural Sealed Ordinary Salaries - resealing	E2		$ 0	$ 0	$ 8,000
Roads Local Rural Sealed Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 16,000
Roads Local Rural Sealed Materials and Consumables - resealing	E10		$ 0	$ 0	$ 167,800
Roads Local Rural Sealed Capitalise Expenses - resealing	E104		$ 0	$ 0	$ (195,320)
Roads Local Rural Sealed Roads to Recovery Grants - Federal		I56	$ 0	$ 0	$ 0
Roads Local Rural Sealed Salary Oncosts	E1		$ 0	$ 40,700	$ 0
Roads Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 92,500	$ 0
Roads Local Rural Sealed Overtime Salaries	E2		$ 0	$ 1,000	$ 0
Roads Local Rural Sealed Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Sealed Allowance Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Sealed Sealed Roads Structure Depreciation	E13		$ 0	$ 938,335	$ 0
Roads Local Rural Sealed Gas	E20		$ 0	$ 300	$ 0
Roads Local Rural Sealed Postage and Freight	E25		$ 0	$ 100	$ 0
Roads Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 100,000	$ 0
Roads Local Rural Sealed Materials and Consumables	E10		$ 0	$ 131,100	$ 0
Roads Local Rural Sealed Consultancies	E35		$ 0	$ 0	$ 0
Roads Local Rural Sealed Overheads Transferred In	E39		$ 0	$ 124,453	$ 0
sub-total Roads Local Rural Sealed			$ (130,183)	$ 1,428,488	$ 0
Roads Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 0	$ 2,000
Roads Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 0	$ 5,000
Roads Local Rural Unsealed Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 0	$ 10,000
Roads Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 0	$ 8,000
Roads Local Rural Unsealed Capitalise Expenses	E104		$ 0	$ 0	$ (25,000)
Roads Local Rural Unsealed Salary Oncosts - resheeting	E1		$ 0	$ 0	$ 18,000
Roads Local Rural Unsealed Ordinary Salaries - resheeting	E2		$ 0	$ 0	$ 45,000
Roads Local Rural Unsealed Overtime Salaries - resheeting	E2		$ 0	$ 0	$ 1,000
Roads Local Rural Unsealed Plant Hire Expense - resheeting	E38		$ 0	$ 0	$ 124,000
Roads Local Rural Unsealed Materials and Consumables - resheeting	E10		$ 0	$ 0	$ 51,500
Roads Local Rural Unsealed Capitalise Expenses - resheeting	E104		$ 0	$ 0	$ (239,500)
Roads Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 92,400	$ 0
Roads Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 210,000	$ 0
Roads Local Rural Unsealed Overtime Salaries	E2		$ 0	$ 6,000	$ 0
Roads Local Rural Unsealed Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Unsealed Roads Depreciation	E13		$ 0	$ 477,710	$ 0
Roads Local Rural Unsealed Postage and Freight	E25		$ 0	$ 500	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Roads Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 240,000	$ 0
Roads Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 83,500	$ 0
Roads Local Rural Unsealed Fuel	E10		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Overheads Transferred In	E39		$ 0	$ 155,566	$ 0
sub-total Roads Local Rural Unsealed			$ 0	$ 1,265,676	$ 0
Bridges Local Urban Salary Oncosts	E1		$ 0	$ 440	$ 0
Bridges Local Urban Ordinary Salaries	E2		$ 0	$ 1,000	$ 0
Bridges Local Urban Asset Insurance	E18		$ 0	$ 0	$ 0
Bridges Local Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Local Urban Materials and Consumables	E10		$ 0	$ 600	$ 0
Bridges Local Urban Overheads Transferred In	E39		$ 0	$ 354	$ 0
sub-total Bridges Local Urban			$ 0	$ 2,394	$ 0
Bridges Regional Urban Principal Loan Repayments	E101		$ 0	$ 0	$ 6,342
Bridges Regional Urban Sealed Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (6,342)
Bridges Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Capitalise Expenses	E104		$ 0	$ 0	$ 0
Bridges Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Interest on Loans	E11		$ 0	$ 25,464	$ 0
Bridges Regional Urban Postage and Freight	E25		$ 0	$ 0	$ 0
Bridges Regional Urban Repairs and Maintenance	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire: Contractors Wet Hire	E35		$ 0	$ 0	$ 0
Bridges Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Bridges Regional Urban			$ 0	$ 25,464	$ 0
Bridges Local Rural Sealed Principal Loan Repayments	E101		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Local Rural Capitalise Expenses	E104		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Salary Oncosts	E1		$ 0	$ 4,400	$ 0
Bridges Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 10,000	$ 0
Bridges Local Rural Sealed Overtime Salaries	E2		$ 0	$ 1,000	$ 0
Bridges Local Rural Sealed Interest on Loans	E11		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Bridges Depreciation	E13		$ 0	$ 82,978	$ 0
Bridges Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 6,000	$ 0
Bridges Local Rural Sealed Materials and Consumables	E10		$ 0	$ 19,000	$ 0
Bridges Local Rural Sealed Overheads Transferred In	E39		$ 0	$ 7,007	$ 0
sub-total Bridges Local Rural Sealed			$ 0	$ 130,385	$ 0
Bridges Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 880	$ 0
Bridges Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 2,000	$ 0
Bridges Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 1,000	$ 0
Bridges Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 6,200	$ 0
Bridges Local Rural Unsealed Overheads Transferred In	E39		$ 0	$ 1,749	$ 0
sub-total Bridges Local Rural Unsealed			$ 0	$ 11,829	$ 0
Bridges Regional Rural Sealed Transport Grants State		I56	$ (328,000)	$ 0	$ 0
Bridges Regional Rural Sealed RTA Contributions		I60	$ (612,500)	$ 0	$ 0
Bridges Regional Rural Sealed Loan Proceeds		I71	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Proceeds Offset Account		I72	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 20,000
Bridges Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 50,000
Bridges Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 136,060
Bridges Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 1,049,940
Bridges Regional Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ (1,256,000)
Roads Regional Rural Unsealed RTA Contributions		I70	$ (64,000)	$ 0	$ 0
Bridges Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 6,160	$ 0
Bridges Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 14,000	$ 0
Bridges Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 1,000	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Bridges Regional Rural Sealed Unsealed Roads Depreciation	E13			$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Bridges Depreciation	E13			$ 0	$ 86,982	$ 0
Bridges Regional Rural Sealed Plant Hire Expense	E38			$ 0	$ 4,000	$ 0
Bridges Regional Rural Sealed Materials and Consumables	E10			$ 0	$ 5,400	$ 0
Bridges Regional Rural Sealed Overheads Transferred In	E39			$ 0	$ 223,152	$ 0
sub-total Bridges Regional Rural Sealed				$ (1,004,500)	$ 340,694	$ 0
Road Safety RTA Contributions		I70		$ 0	$ 0	$ 0
Road Safety Salary Oncosts	E1			$ 0	$ 4,000	$ 0
Road Safety Ordinary Salaries	E2			$ 0	$ 10,000	$ 0
Road Safety Overtime Salaries	E2			$ 0	$ 0	$ 0
Road Safety Plant Hire Expense	E38			$ 0	$ 6,000	$ 0
Road Safety Materials and Consumables	E10			$ 0	$ 12,815	$ 0
Road Safety Overheads Transferred In	E39			$ 0	$ 5,692	$ 0
sub-total Road Safety				$ 0	$ 38,507	$ 0
Cycleways Principal Loan Repayments	E101			$ 0	$ 0	$ 0
Cycleways Principal Loan Repayments Offset	E102			$ 0	$ 0	$ 0
Cycleways Salary Oncosts	E1			$ 0	$ 0	$ 0
Cycleways Ordinary Salaries	E2			$ 0	$ 0	$ 0
Cycleways Interest on Loans	E11			$ 0	$ 0	$ 0
Cycleways Footpaths Depreciation	E13			$ 0	$ 0	$ 0
Cycleways Overheads Transferred In	E39			$ 0	$ 0	$ 0
sub-total Cycleways				$ 0	$ 0	$ 0
Footpath RTA Contributions		I70		$ (15,000)	$ 0	$ 0
Footpath Salary Oncosts	E1			$ 0	$ 0	$ 3,520
Footpath Ordinary Salaries	E2			$ 0	$ 0	$ 8,000
Footpath Plant Hire Expense	E38			$ 0	$ 0	$ 4,140
Footpath Materials and Consumables	E10			$ 0	$ 0	$ 14,800
Footpath Capitalise Expenses	E104			$ 0	$ 0	$ (30,460)
Footpath Salary Oncosts	E1			$ 0	$ 12,100	$ 0
Footpath Ordinary Salaries	E2			$ 0	$ 27,500	$ 0
Footpath Overtime Salaries	E2			$ 0	$ 0	$ 0
Footpath Footpaths Depreciation	E13			$ 0	$ 14,932	$ 0
Footpath Plant Hire Expense	E38			$ 0	$ 20,200	$ 0
Footpath Materials and Consumables	E10			$ 0	$ 2,250	$ 0
Footpath Overheads Transferred In	E39			$ 0	$ 16,046	$ 0
sub-total Footpath				$ (15,000)	$ 93,028	$ 0
Total Transport and Communication				$ (2,510,243)	$ 4,980,777	$ 0
Economic Affairs						
Main Street Principal Loan Repayments	E101			$ 0	$ 0	$ 17,496
Main Street Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (17,496)
Main Street Interest on Loans	E11			$ 0	$ 22,708	$ 0
Main Street Overheads Transferred In	E39			$ 0	$ 0	
sub-total Main Street				$ 0	$ 22,708	$ 0
Rental Other Properties Rents		I20		$ (15,590)	$ 0	$ 0
Rental Other Properties Internal Rents		I67		$ (5,725)	$ 0	$ 0
Rental Other Properties Salary Oncosts	E1			$ 0	$ 611	$ 0
Rental Other Properties Ordinary Salaries	E2			$ 0	$ 1,275	$ 0
Rental Other Properties Casual Salaries	E2			$ 0	$ 400	$ 0
Rental Other Properties Buildings Depreciation	E13			$ 0	$ 6,347	$ 0
Rental Other Properties Asset Insurance	E18			$ 0	$ 1,550	$ 0
Rental Other Properties Electricity	E20			$ 0	$ 2,200	$ 0
Rental Other Properties Gas	E20			$ 0	$ 1,400	$ 0
Rental Other Properties Council Rates - Sewer (within LG Area)	E33			$ 0	$ 1,300	$ 0
Rental Other Properties Council Rates - Business (within LG Area	E33			$ 0	$ 778	$ 0
Rental Other Properties Council Water Rates (within LG Area)	E33			$ 0	$ 240	$ 0
Rental Other Properties Plant Hire Expense	E38			$ 0	$ 150	$ 0
Rental Other Properties Materials and Consumables	E10			$ 0	$ 1,200	$ 0
Rental Other Properties Overheads Transferred In	E39			$ 0	$ 903	$ 0
sub-total Rental Other Properties				$ (21,315)	$ 18,354	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Community Development Principal Loan Repayments	E101		$ 0	$ 0	$ 6,197
Community Development Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (6,197)
Community Development Salary Oncosts	E1		$ 0	$ 18,278	$ 0
Community Development Ordinary Salaries	E2		$ 0	$ 66,752	$ 0
Community Development Interest on Loans	E11		$ 0	$ 357	$ 0
Community Development Advertising	E23		$ 0	$ 0	$ 0
Community Development Subscriptions and Publications	E31		$ 0	$ 0	$ 0
Community Development Telephone	E21		$ 0	$ 0	$ 0
Community Development Materials and Consumables	E10		$ 0	$ 20,000	$ 0
Community Development Overheads Transferred In	E39		$ 0	$ 8,541	$ 0
sub-total Community Development			$ 0	$ 113,928	$ 0
Private Works Private Works		I17	$ (250,000)	$ 0	$ 0
Private Works Other Councils		I61	$ 0	$ 0	$ 0
Private Works Salary Oncosts	E1		$ 0	$ 21,200	$ 0
Private Works Ordinary Salaries	E2		$ 0	$ 53,000	$ 0
Private Works Overtime Salaries	E2		$ 0	$ 2,000	$ 0
Private Works Postage and Freight	E25		$ 0	$ 200	$ 0
Private Works Plant Hire Expense	E38		$ 0	$ 60,000	$ 0
Private Works Materials and Consumables	E10		$ 0	$ 32,000	$ 0
Private Works Fuel	E10		$ 0	$ 500	$ 0
Private Works Overheads Transferred In	E39		$ 0	$ 29,295	$ 0
sub-total Private Works			$ (250,000)	$ 198,195	$ 0
Bundarra Rural Transaction Centre Rents		I20	$ 0	$ 0	$ 0
Bundarra Rural Transaction Centre Other Operating Revenues		I34	$ (3,000)	$ 0	$ 0
Bundarra Rural Transaction Centre Interest on General Fund Investments		I27	$ (1,100)	$ 0	$ 0
Bundarra Rural Transaction Centre F & F Depreciation	E13		$ 0	$ 3,167	$ 0
Bundarra Rural Transaction Centre Electricity	E20		$ 0	$ 500	$ 0
Bundarra Rural Transaction Centre Rents and Lease Payments	E10		$ 0	$ 2,400	$ 0
Bundarra Rural Transaction Centre Overheads Transferred In	E39		$ 0	$ 236	$ 0
sub-total Bundarra Rural Transaction Centre			$ (4,100)	$ 6,303	$ 0
Tourist Office Salary Oncosts	E1		$ 0	$ 563	$ 0
Tourist Office Ordinary Salaries	E2		$ 0	$ 1,240	$ 0
Tourist Office Casual Salaries	E2		$ 0	$ 120	$ 0
Tourist Office Travel & Accommodation	E4		$ 0	$ 0	$ 0
Tourist Office Buildings Depreciation	E13		$ 0	$ 9,230	$ 0
Tourist Office Advertising	E23		$ 0	$ 0	$ 0
Tourist Office Asset Insurance	E18		$ 0	$ 600	$ 0
Tourist Office Electricity	E20		$ 0	$ 0	$ 0
Tourist Office Printing and Stationery	E27		$ 0	$ 1,500	$ 0
Tourist Office Promotions and Publicity	E28		$ 0	$ 7,500	$ 0
Tourist Office Subscriptions and Publications	E31		$ 0	$ 5,875	$ 0
Tourist Office Internet Exp	E21		$ 0	$ 1,200	$ 0
Tourist Office Telephone	E21		$ 0	$ 0	$ 0
Tourist Office Cleaning Supplies	E10		$ 0	$ 300	$ 0
Tourist Office Council Rates - Business (within LG Area	E33		$ 0	$ 0	$ 0
Tourist Office Council Water Rates (within LG Area)	E33		$ 0	$ 200	$ 0
Tourist Office Security	E10		$ 0	$ 1,600	$ 0
Tourist Office Repairs and Maintenance	E10		$ 0	$ 720	$ 0
Tourist Office Plant Hire Expense	E38		$ 0	$ 0	$ 0
Tourist Office Materials and Consumables	E10		$ 0	$ 70,300	$ 0
Tourist Office Overheads Transferred In	E39		$ 0	$ 7,459	$ 0
sub-total Tourist Office			$ 0	$ 108,407	$ 0
Caravan Park Other User Charges		I15	$ (500)	$ 0	$ 0
Caravan Park Rents		I20	$ (12,400)	$ 0	$ 0
Caravan Park Salary Oncosts	E1		$ 0	$ 158	$ 0
Caravan Park Ordinary Salaries	E2		$ 0	$ 325	$ 0
Caravan Park Casual Salaries	E2		$ 0	$ 100	$ 0
Caravan Park Buildings Depreciation	E13		$ 0	$ 4,000	$ 0
Caravan Park Asset Insurance	E18		$ 0	$ 325	$ 0
Caravan Park Council Rates - Business (within LG Area	E33		$ 0	$ 795	$ 0
Caravan Park Materials and Consumables	E10		$ 0	$ 802	$ 0
Caravan Park Rents and Lease Payments	E10		$ 0	$ 1,650	$ 0
Caravan Park Overheads Transferred In	E39		$ 0	$ 738	$ 0
sub-total Caravan Park			$ (12,900)	$ 8,993	$ 0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Television Blackspot Program Rents		I20	$ 0	$ 0	$ 0
Television Blackspot Program Other Structures Depreciation	E13		$ 0	$ 18,300	$ 0
Television Blackspot Program Asset Insurance	E18		$ 0	$ 350	$ 0
Television Blackspot Program Electricity	E20		$ 0	$ 0	$ 0
Television Blackspot Program Materials and Consumables	E10		$ 0	$ 250	$ 0
Television Blackspot Program Overheads Transferred In	E39		$ 0	$ 98	$ 0
sub-total Television Blackspot Program			$ 0	$ 19,598	$ 0
Total Economic Affairs			$ (288,315)	**$ 496,486**	**$ 0**
General Purpose Revenue					
General Purpose Revenue Residential Rates		I1	$ (1,113,707)	$ 0	$ 0
General Purpose Revenue Pension Rebate Granted by Council - Resi		I1	$ 95,000	$ 0	$ 0
General Purpose Revenue Farmland Rates		I2	$ (1,917,000)	$ 0	$ 0
General Purpose Revenue Pension Rebate Granted by Council - Farm		I2	$ 10,000	$ 0	$ 0
General Purpose Revenue Business Rates		I3	$ (73,557)	$ 0	$ 0
General Purpose Revenue Extra Charges		I26	$ (22,000)	$ 0	$ 0
General Purpose Revenue Legal Fees		I30	$ (15,000)	$ 0	$ 0
General Purpose Revenue Financial Assistance Grants (GPR)		I35	$ (1,955,000)	$ 0	$ 0
General Purpose Revenue Pension Rebate Grant Income (GPR)		I36	$ (57,750)	$ 0	$ 0
General Purpose Revenue Other Legal Fees	E37		$ 0	$ 15,000	$ 0
Financial Services Interest on General Fund Investments		I27	$ (348,200)	$ 0	$ 0
sub-total General Purpose Revenue			$ (5,397,214)	$ 15,000	$ 0
Total General Purpose Revenue			$ (5,397,214)	**$ 15,000**	**$ 0**
TOTAL GENERAL FUND, DOMESTIC WASTE AND McMAUGH			$ (14,680,506)	**$ 13,268,814**	**$ 0**
Water Supplies					
Water Management - Administration Capitalise Expenses	E104		$ 0	$ 0	$ (136,000)
Water Management - Administration Water Rates		I7	$ (342,500)	$ 0	$ 0
Water Management - Administration Extra Charges		I26	$ (10,300)	$ 0	$ 0
Water Management - Administration Water User Charges		I11	$ (342,940)	$ 0	$ 0
Water Management - Administration Other Fees		I25	$ (4,500)	$ 0	$ 0
Water Management - Administration Rebates		I7	$ 25,500	$ 0	$ 0
Water Management - Administration Sundry Sales		I33	$ 0	$ 0	$ 0
Water Management - Administration Interest on Water Fund Investments		I27	$ (18,378)	$ 0	$ 0
Water Management - Administration Mark to Market Adjustment		I28	$ 0	$ 0	$ 0
Water Management - Administration Pension Rebate Grant Income (Water)		I38	$ (14,025)	$ 0	$ 0
Water Management - Administration Profit on Sale of Financial Assets		I69	$ 0	$ 0	$ 0
Water Management - Administration Training Costs	E8		$ 0	$ 2,500	$ 0
Water Management - Administration Asset Insurance	E18		$ 0	$ 6,000	$ 0
Water Management - Administration Overheads Transferred In	E39		$ 0	$ 144,211	$ 0
sub-total Water Management - Administration			$ (707,143)	$ 152,711	$ (136,000)
Dams and Weirs Salary Oncosts	E1		$ 0	$ 380	$ 0
Dams and Weirs Ordinary Salaries	E2		$ 0	$ 750	$ 0
Dams and Weirs Water Supply Depreciation	E13		$ 0	$ 485	$ 0
Dams and Weirs Electricity	E20		$ 0	$ 0	$ 0
Dams and Weirs Plant Hire Expense	E38		$ 0	$ 1,000	$ 0
Dams and Weirs Materials and Consumables	E10		$ 0	$ 2,000	$ 0
Water Management - Administration Overheads Transferred In	E39		$ 0		$ 0
sub-total Dams and Weirs			$ 0	$ 4,615	$ 0
Water Mains Other User Charges		I15	$ (2,000)	$ 0	$ 0
Water Mains Salary Oncosts	E1		$ 0	$ 0	$ 6,900
Water Mains Ordinary Salaries	E2		$ 0	$ 0	$ 17,300
Water Mains Plant Hire Expense	E38		$ 0	$ 0	$ 20,800
Water Mains Materials and Consumables	E10		$ 0	$ 0	$ 76,000
Water Mains Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Water Mains Salary Oncosts	E1		$ 0	$ 7,216	$ 0
Water Mains Ordinary Salaries	E2		$ 0	$ 16,400	$ 0
Water Mains Overtime Salaries	E2		$ 0	$ 3,200	$ 0
Water Mains Water Supply Depreciation	E13		$ 0	$ 1,044	$ 0
Water Mains Postage and Freight	E25		$ 0	$ 400	$ 0
Water Mains Plant Hire Expense	E38		$ 0	$ 7,500	$ 0
Water Mains Materials and Consumables	E10		$ 0	$ 20,500	$ 0
Water Mains Testing Costs	E10		$ 0	$ 500	$ 0
Water Mains Administration Overheads Transferred In	E39		$ 0		$ 0
sub-total Water Mains			$ (7,000)	$ 56,760	$ 121,000

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Reservoirs Materials and Consumables	E10	$ 0	$ 0	$ 15,000
Reservoirs Salary Oncosts	E1	$ 0	$ 1,540	$ 0
Reservoirs Ordinary Salaries	E2	$ 0	$ 3,500	$ 0
Reservoirs Overtime Salaries	E2	$ 0	$ 350	$ 0
Reservoirs Water Supply Depreciation	E13	$ 0	$ 6,792	$ 0
Reservoirs Electricity	E20	$ 0	$ 400	$ 0
Reservoirs Plant Hire Expense	E38	$ 0	$ 2,500	$ 0
Reservoirs Materials and Consumables	E10	$ 0	$ 2,500	$ 0
Reservoirs Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Reservoirs		$ 0	$ 17,582	$ 15,000
Water Pumping Stations Salary Oncosts	E1	$ 0	$ 2,200	$ 0
Water Pumping Stations Ordinary Salaries	E2	$ 0	$ 5,000	$ 0
Water Pumping Stations Water Supply Depreciation	E13	$ 0	$ 914	$ 0
Water Pumping Stations Asset Insurance	E18	$ 0	$ 0	$ 0
Water Pumping Stations Electricity	E20	$ 0	$ 6,500	$ 0
Water Pumping Stations Postage and Freight	E25	$ 0	$ 100	$ 0
Water Pumping Stations Council Rates - Business (within LG Area	E33	$ 0	$ 3,680	$ 0
Water Pumping Stations Repairs and Maintenance	E10	$ 0	$ 1,250	$ 0
Water Pumping Stations Plant Hire Expense	E38	$ 0	$ 1,600	$ 0
Water Pumping Stations Materials and Consumables	E10	$ 0	$ 3,000	$ 0
Water Pumping Stations Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Pumping Stations		$ 0	$ 24,244	$ 0
Water Treatment Salary Oncosts	E1	$ 0	$ 29,920	$ 0
Water Treatment Ordinary Salaries	E2	$ 0	$ 68,000	$ 0
Water Treatment Overtime Salaries	E2	$ 0	$ 20,000	$ 0
Water Treatment Allowance Salaries	E2	$ 0	$ 0	$ 0
Water Treatment Water Supply Depreciation	E13	$ 0	$ 45,224	$ 0
Water Treatment Electricity	E20	$ 0	$ 31,920	$ 0
Water Treatment Postage and Freight	E25	$ 0	$ 3,500	$ 0
Water Treatment Repairs and Maintenance	E10	$ 0	$ 500	$ 0
Water Treatment Plant Hire Expense	E38	$ 0	$ 32,000	$ 0
Water Treatment Chemical Costs	E10	$ 0	$ 45,000	$ 0
Water Treatment Materials and Consumables	E10	$ 0	$ 38,000	$ 0
Water Treatment Testing Costs	E10	$ 0	$ 7,000	$ 0
Water Treatment Consultancies	E35	$ 0	$ 0	$ 0
Water Treatment Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Treatment		$ 0	$ 321,064	$ 0
Water Other Salary Oncosts	E1	$ 0	$ 0	$ 0
Water Other Ordinary Salaries	E2	$ 0	$ 0	$ 0
Water Other Plant Hire Expense	E38	$ 0	$ 0	$ 0
Water Other Materials and Consumables	E10	$ 0	$ 0	$ 0
Water Management - Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Other		$ 0	$ 0	$ 0
Total Water Supplies		$ (714,143)	**$ 576,976**	**$ 0**
Sewerage Services				
Sewer Management - Administration Asset Insurance	E18	$ 0	$ 750	$ 0
Sewer Management - Administration Overheads Transferred In	E39	$ 0	$ 107,846	$ 0
sub-total Sewer Management - Administration		$ 0	$ 108,596	$ 0
Sewer Mains Salary Oncosts	E1	$ 0	$ 0	$ 8,100
Sewer Mains Ordinary Salaries	E2	$ 0	$ 0	$ 20,250
Sewer Mains Plant Hire Expense	E38	$ 0	$ 0	$ 24,465
Sewer Mains Materials and Consumables	E10	$ 0	$ 0	$ 62,185
Sewer Mains Capitalise Expenses	E104	$ 0	$ 0	$ (120,000)
Sewer Mains Salary Oncosts	E1	$ 0	$ 5,500	$ 0
Sewer Mains Ordinary Salaries	E2	$ 0	$ 12,500	$ 0
Sewer Mains Overtime Salaries	E2	$ 0	$ 3,500	$ 0
Sewer Mains Allowance Salaries	E2	$ 0	$ 1,000	$ 0
Sewer Mains Training Costs	E8	$ 0	$ 600	$ 0
Sewer Mains Sewerage Depreciation	E13	$ 0	$ 4,030	$ 0
Sewer Mains Plant Hire Expense	E38	$ 0	$ 4,000	$ 0
Sewer Mains Materials and Consumables	E10	$ 0	$ 10,000	$ 0
Sewer Management - Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Sewer Mains		$ 0	$ 41,130	$ (5,000)

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
Sewer Pumping Stations Salary Oncosts	E1			$ 0	$ 1,628	$ 0
Sewer Pumping Stations Ordinary Salaries	E2			$ 0	$ 3,700	$ 0
Sewer Pumping Stations Overtime Salaries	E2			$ 0	$ 700	$ 0
Sewer Pumping Stations Sewerage Depreciation	E13			$ 0	$ 2,996	$ 0
Sewer Pumping Stations Electricity	E20			$ 0	$ 1,000	$ 0
Sewer Pumping Stations Postage and Freight	E25			$ 0	$ 20	$ 0
Sewer Pumping Stations Council Rates - Business (within LG Area	E33			$ 0	$ 0	$ 0
Sewer Pumping Stations Plant Hire Expense	E38			$ 0	$ 1,000	$ 0
Sewer Pumping Stations Materials and Consumables	E10			$ 0	$ 4,000	$ 0
Sewer Management - Administration Overheads Transferred In	E39			$ 0		$ 0
sub-total Sewer Pumping Stations				$ 0	$ 15,044	$ 0
Sewer Treatment Operation Salary Oncosts	E1			$ 0	$ 0	$ 0
Sewer Treatment Operation Ordinary Salaries	E2			$ 0	$ 0	$ 0
Sewer Treatment Operation Materials and Consumables	E10			$ 0	$ 0	$ 0
Sewer Treatment Operation Capitalise Expenses	E104			$ 0	$ 0	$ 0
Sewer Treatment Operation Salary Oncosts	E1			$ 0	$ 16,808	$ 0
Sewer Treatment Operation Ordinary Salaries	E2			$ 0	$ 38,200	$ 0
Sewer Treatment Operation Overtime Salaries	E2			$ 0	$ 25,000	$ 0
Sewer Treatment Operation Casual Salaries	E2			$ 0	$ 0	$ 0
Sewer Treatment Operation Allowance Salaries	E2			$ 0	$ 400	$ 0
Sewer Treatment Operation Buildings Depreciation	E13			$ 0	$ 3,798	$ 0
Sewer Treatment Operation Sewerage Depreciation	E13			$ 0	$ 5,976	$ 0
Sewer Treatment Operation Electricity	E20			$ 0	$ 51,000	$ 0
Sewer Treatment Operation Telephone	E21			$ 0	$ 1,600	$ 0
Sewer Treatment Operation Council Rates - Business (within LG Area	E33			$ 0	$ 2,000	$ 0
Sewer Treatment Operation Council Water Rates (within LG Area)	E33			$ 0	$ 1,800	$ 0
Sewer Treatment Operation Plant Hire Expense	E38			$ 0	$ 8,100	$ 0
Sewer Treatment Operation Chemical Costs	E10			$ 0	$ 10,000	$ 0
Sewer Treatment Operation Materials and Consumables	E10			$ 0	$ 16,600	$ 0
Sewer Treatment Operation Testing Costs	E10			$ 0	$ 6,000	$ 0
Sewer Treatment Operation Consultancies	E35			$ 0	$ 0	$ 0
Sewer Management - Administration Overheads Transferred In	E39			$ 0		$ 0
sub-total Sewer Treatment Operation				$ 0	$ 190,782	$ 0
Sewer Other Materials and Consumables	E10			$ 0	$ 0	$ 5,000
Sewer Other Sewer User Charges		I12		$ (4,000)	$ 0	$ 0
Sewer Other Sewer Rates		I8		$ (465,826)	$ 0	$ 0
Sewer Other Extra Charges		I26		$ (2,500)	$ 0	$ 0
Sewer Other Trade Waste Charges		I12		$ (9,600)	$ 0	$ 0
Sewer Other Rebates		I8		$ 26,775	$ 0	$ 0
Sewer Other Interest on Sewer Fund Investments		I27		$ (10,000)	$ 0	$ 0
Sewer Other Pension Rebate Grant Income (GPR)		I39		$ (14,725)	$ 0	$ 0
sub-total Sewer Other				$ (479,876)	$ 0	$ 5,000
Total Sewerage Services				$ (479,876)	$ 355,552	$ 0
				$ (15,874,525)	$ 14,201,342	$ 0

Net Operational and Capital cost (including Depreciation)	$	(1,673,183)	$ 3,180,873
Depreciation added back			$ (3,423,539)
Budgeted cash movement			$ (242,666)
Operational Surplus	$	**(1,673,183)**	

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
INCOME STATEMENT				
EXPENDITURE				
Employee Costs				
Oncosts	E1	0 $	(223,585)	223,585
Wages and Salaries	E2	0 $	4,431,578	541,765
Employee Leave Entitlements	E3	0 $	1,010,766	0
Travelling and allowances	E4	0 $	26,930	0
Superannuation	E5	0 $	626,758	0
Workers Compensation Insurance	E6	0 $	214,830	0
Fringe Benefits Tax	E7	0 $	36,000	0
Training Costs	E8	0 $	42,200	0
Other	E9	0 $	29,656	0
		0	6,195,133	765,350
Materials and Contracts				
Raw materials and consumables	E10	0	2,752,287	3,359,409
Shared services costs	E41	0	0	0
Contractors and consultancy (including brokerage contracts)	E35	0	1,237,308	0
Audit fees	E36	0	20,000	0
Legal expenses	E37	0	25,500	0
Plant hire internal cost	E38	0 $	(779,596)	779,596
Administration overheads	E39	0 $	0	0
Workorders transfers	E40	0	0	0
Internal rents	E42	0	19,060	0
Borrowing Costs				
Interest on Loans	E11	0	133,691	0
Unwound NPV	E12	0	0	0
Depreciation and Amortisation				
Depreciation	E13	0	3,423,539	0
Future Rehabilitation of tip amortisation	E14	0	0	0
Other expenses				
Mayoral fees	E15	0	14,000	0
Councillors fees and allowances	E16	0	83,250	0
Councillors expenses	E17	0	30,000	0
Insurances	E18	0	223,785	0
Street Lighting	E19	0	51,000	0
Light, power and heating	E20	0	189,110	0
Telephones and communications	E21	0	78,065	0
Donations and Contributions to Local and Regional Bodies	E22	0	250,309	0
Advertising	E23	0	10,834	0
Bank charges	E24	0	78	0
Postage and freight	E25	0	32,070	0
Items for resale	E26	0	1,500	0
Printing and Stationary	E27	0	36,684	0
Promotion and Publicity	E28	0	11,500	0
Valuation fees	E29	0	14,500	0
Election expenses	E30	0	0	0
Subscriptions and publications	E31	0	49,580	0
Donations and Contributions	E32	0	37,750	0
Rates (contra'd)	E33	0	57,882	0
Bad debts	E34	0	2,500	0
Small balances	E43	0	23	0
		0	1,174,420	0
Operating expenditure subtotal		0	14,201,342	
Capital items				
Loan Repayments	E101	0	0	151,801
Loan repayments offset	E102	0	0	-151,801
Asset purchases	E103	0	0	0
Capital purchases offset	E104	0	0	-4,904,355
	E105	0	0	0
TOTAL EXPENDITURE		0	14,201,342	0
			0 $	0.00

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
INCOME STATEMENT (CONTINUED)				
INCOME				
Rates and Annual Charges				
Residential Rates	I1	-1,018,707	0	0
Farmland	I2	-1,907,000	0	0
Business	I3	-73,557	0	0
Special Rates	I4	0	0	0
Domestic Waste Management	I5	-298,175	0	0
Other Waste Management (Environmental Levy)	I6	0	0	0
Water Supply	I7	-317,000	0	0
Sewerage Services	I8	-439,051	0	0
Drainage Levy	I9	-27,163	0	0
		-4,080,653	**0**	**0**
User Charges and Fees				
User Charges				
Domestic Waste Management	I10	0	0	0
Water Supply	I11	-347,940	0	0
Sewerage Services	I12	-13,600	0	0
Drainage Services	I13	0	0	0
Other Waste Management	I14	-497,957	0	0
Other	I15	-2,500	0	0
		-861,997	0	0
Fees				
Aged Care	I16	-500,000	0	0
Private Works	I17	-304,250	0	0
Tablelands Community Support Options	I18	-70,350	0	0
Town Planning	I19	-100,700	0	0
Rents	I20	-77,240	0	0
Internal Rents	I67	-19,060	0	0
Tablands Community Transport	I21	0	0	0
Swimming Pool	I22	-23,500	0	0
Cemeteries	I23	-17,500	0	0
Sale of Scrap Metal	I24	0	0	0
Other	I25	-37,500	0	0
		-1,150,100	0	0
Total User Charges and Fees		**-2,012,097**	**0**	**0**
Investment Revenues				
Rates and Charges Debtors Interest	I26	-34,800	0	0
Cash and Term Investment Interest	I27	-508,378	0	0
Mark to Market adjustment	I28	0	0	0
		-543,178	**0**	**0**
Other Revenue				
Other fines	I29	-950	0	0
Legal Fees Recovered	I30	-18,000	0	0
Insurance Claims	I31	0	0	0
Commission and Agency Fees	I32	-48,750	0	0
Miscellaneous Sales	I33	-140,110	0	0
Other	I34	-69,480	0	0
		-277,290	**0**	**0**
Grants and Contributions				
Grants				
Legislative				
Financial Assistance Grant	I35	-1,955,000	0	0
Pensioner Rates Subsidies - General	I36	-57,750	0	0
Pensioner Rates Subsidies - Domestic Waste Management	I37	0	0	0
Pensioner Rates Subsidies - Water	I38	-14,025	0	0
Pensioner Rates Subsidies - Sewerage Services	I39	-14,725	0	0
		-2,041,500	0	0
Contractual				
Tablelands Community Support Options - Operating	I40	-1,739,378	0	0
Aged Care Facilities - Operating	I41	-1,300,000	0	0
Other Frail and Disabled Services - Operating	I42	-949,945	0	0
Tablelands Community Transport - Operating	I43	-232,060	0	0
Bundarra Neighbour Aid Service - Operating	I44	-48,500	0	0
Tablelands Community Support Options - Capital	I45	0	0	0
Aged Care Facilities - Capital	I46	0	0	0
		-4,269,883	0	0

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital
INCOME STATEMENT (CONTINUED)				
INCOME				
Grants and Contributions (Continued)				
Grants (Continued)				
Vulnerable				
Roads and Bridges - Operating	I50	0	0	0
Community Care Services - Operating	I51	0	0	0
Rural Fire Service - Operating	I52	-56,200	0	0
Library - Operating	I53	-28,381	0	0
Employment and Training - Operating	I54	-10,000	0	0
Other - Operating	I55	-27,350	0	0
Roads and Bridges - Capital	I56	-458,183	0	0
Community Care Services - Capital	I57	0	0	0
Rural Fire Service - Capital	I58	0	0	0
		-580,114	0	0
Grants Total		-6,891,497	0	0
Contributions				
Section 94 - capital	I59	-22,000	0	0
RTA Contributions - capital	I60	-1,193,000	0	0
RTA Contributions - operating	I70	-839,000	0	0
Other Councils - Joint Works - operating	I61	0	0	0
Other - operating	I62	-15,810	0	0
		-2,069,810	0	0
Total Grants and Contributions		**-8,961,307**	**0**	**0**
Profit on Sale of Assets				
Infrastructure, Plant and Equipment	I66	0	0	0
Financial Assets	I69	0	0	0
		0	**0**	**0**
Capital				
Transfers from Reserves	I63	0	0	0
Proceeds from Sales	I64	-202,100	0	0
Sale of Asset offset	I65	202,100	0	0
Proceeds of Loans	I71	0	0	0
Proceeds of Loans Offset	I72	0	0	0
		0	**0**	**0**
		-15,874,525	14,201,342	
		$ 0		
Net Operating surplus			$ (1,673,183)	-1,673,183
Capital Grants and Contributions				-1,673,183
Net Operating (surplus) deficit before Capital Grants and Contributions				0

Capital Expenditure

Plant	$	1,121,600
Infrastructure - General Fund	$	3,469,955
Infrastructure - Water Fund	$	136,000
Infrastructure - Sewer Fund	$	120,000
Other - General Fund		108,900
Other - McMaugh Gardens Aged Care Centre	$	150,000
		5,106,455.00

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

	REVENUE	EXPENDITURE	
	Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital

REVIEW TODAY TEMPLATE

10 Year Financial Projections (including inflation) **- Existing Policy**

	2010/2011	
Operating Budget		
Rates and annual charges	4,080,653	
User fees and charges	1,437,247	
User fees and charges - Contractual	574,850	
Government operating grants - Contractual	4,269,883	
Government operating grants - Legislative	2,041,500	
Government operating grants - Vulnerable	121,931	
Contribution - Operating	854,810	
Interest income	543,178	
Other operating revenue	277,290	
Total Revenue (excluding capital grants)	14,201,342	TRUE
Interest expense	133,691	
Maintenance expense - non road assets	539,159	
Maintenance expense - road assets	2,615,896	
Depreciation provision	3,423,539	
Tendered services	4,710,923	
Other services expenses (excluding maintenance)	2,778,134	
Total Expenses	14,201,342	TRUE
Operating Surplus/ (Deficit) exc capital and realised net gains/ losses on asset sales and revaluations	0	
Capital Budget		
Depreciation provision	3,423,539	
Government capital grants	458,183	
Capital contributions and asset donations	1,215,000	TRUE
Other capital receipts (inc asset sales)	202,100	
Total Receipts	5,298,822	
Capital Catchup Expenditure	181,500	
Capital renewals	4,347,295	
Plant replacement	1,121,600	
Capital expansion	375,560	
Total Payments	6,025,955	
Capital Surplus/ (Deficit)	-727,133	
Total Fiscal Surplus / (Deficit)	-727,133	

Net Debt	
Net Debt = Original Net Debt+ Fiscal Deficit each year (Negative figures are Fiscal Surplus)	-325,168
Infrastructure Backlog (on existing intervention levels)	3,030,636
Catchup expenditure growth (Average 30 years)	3,435,938
Infrastructure Stock (at replacement cost before dep)	143,768,406
Programmed maintenance required (increased by other operating cost increas)	1,846,636

URALLA SHIRE COUNCIL

ADOPTED BUDGET ESTIMATES, FIRST YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

	REVENUE	EXPENDITURE	
	Budget 2010/2011	Budget 2010/2011 Operating	Budget 2010/2011 Capital

Financial Projection Assumptions used in estimates:

- Annual CPI inflation rate %	2.5%
- Annual increase in resident population %	1.0%
- Annual Increase in rateable dwellings %	1.0%
- Annual increase in govt operat grants %	4.0%
- Annual increase in govt operat tendered grants %	3.0%
- Annual increase in govt capital grants %	2.5%
- Annual increase in rates %	2.6%
- Annual increase in fees and charges %	3.5%
- Annual wages inflation rate %	3.0%
- Annual other operating cost inflation rate %	3.0%
- Annual capital cost inflation rate %	3.0%
- Annual staffing (FTE) growth rate %	0.0%
- Annual semi-govt interest rate %	7.5%
- Annual investment income yield %	6.0%
- Annual debt interest rate %	7.5%
- Annual increase in capital contributions %	0.0%

Rateable Assessments - total No. (existing plus growth)	2,905
Average Rates (Including Domestic Waste) - control (2009/2010 multiplied by annual increa	$1,158

Real services expenditure per resident	**2010/11**
Other Services Expenditure (Opex)	2,778,134
Divide by Operating Cost Index (wages & other costs)	1.051
Equal Real Other Services Expenditure per resident	2,605,046
Real Service Impact per resident (expressed as an index)	91.85

Real capital enhancement expend per resident	**2010/11**
Expansion Expenditure	375,560
Divide by Capital Cost Index	1.051
Equals Real Expansion Impact per resident	350,420
Real Expansion per resident (expressed as an index)	171.25

Note:

Adminstration charge to Transport and Communication	$ 899,646	$ 0
Depreciation of road asset	$ 2,220,951	$ 0
Transport and Communication	$ 4,980,777	$ 3,359,955
Actual expenditure on road asset	$ 1,860,180	$ 3,359,955
Administration percentage on in total expenditure less administration charge	12.1%	
Administration percentage on in total expenditure less administration charge and depreciation	17.2%	

URALLA SHIRE COUNCIL
PROJECTED CASH FLOW STATEMENT AND
BALANCE SHEET ESTIMATE FOR ADOPTED BUDGET

	DETAIL	BALANCE	
		Budget 2010/2011	
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	4,080,653	3,960,271	15,874,525
Rates and Annual charges Variation to Current Assets and advance payments	-62,500		
Rates and Annual charges internal contra'd	-57,882		15,874,525
User Charges and fees - Accounts	2,012,097	2,012,097	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	543,178	525,178	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	-18,000		
Grants and Contributions - Accounts	8,961,307	8,961,307	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	277,290	277,290	
Other Receipts - Variation to Current Assets	0		
Other Receipts - Variation to Deposits and bonds	0		
	15,736,143	15,736,143	
Payment			
Employee Costs	-6,195,133	-6,195,133	-10,777,803
Employee Costs - Variation to Provisions	0		-3,423,539
Material and Contracts	-3,274,559	-3,274,559	0
Material and Contracts - Variation to Current Assets	0		-14,201,342
Material and Contracts - Variation to Current Liabilities	0		
Material and Contracts - adjustment to asset purchases	0		-1,673,183
Material and Contracts - adjustment to loan repayments	0		
Borrowing costs	-133,691	-133,691	151,801
Non NPV of interest free loan			0
			151,801
Other Operating Costs	-1,174,420	-1,174,420	-139,040
Less: Rates and Annual charges internal contra'd	57,882		-1,232,000
Other Operating Costs - Variations to Current Liabilities	0		-1,719,239
	-10,719,921	-10,777,803	
Net Cash provided by Operating Activities	5,016,222		
Investing Activities			
Profit on Sale of Assets	0	202,100	
Adjustment of cost for Proceeds from Sale of Assets	202,100		
Profit from Sale of Investment Securities - Accounts	0	0	
Value of Investment sold	0		
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,904,355	-4,904,355	
Purchase of Infrastructure, Property, Plant and Equipment - unexplained	0		0
Purchase of Infrastructure, Property, Plant and Equipment - Adjustment	0		0
Purchase of Infrastructure, Property, Plant and Equipment - adjustment	0		
Purchase of Investment Securities	-300,000	-300,000	
	-5,002,255	-5,002,255	
Financing Activities			
Loan proceeds	0	0	
Repayment of Borrowings and Advances - Above	-151,801	-151,801	
Adjustment required			
Non NPV of interest free loan			
Retirement Home Contributions debtor received	0	0	
Net Retirement Home Contributions received and repaid	0	0	
	-151,801	-151,801	
Net Increase (Decrease) in cash held	-137,834		

URALLA SHIRE COUNCIL
PROJECTED CASH FLOW STATEMENT AND
BALANCE SHEET ESTIMATE FOR ADOPTED BUDGET

	DETAIL	BALANCE
	Budget 2010/2011	
BALANCE SHEET		
Current Assets		
Bank Account	1,195,315	
Increase (decrease) for year	-137,834	
Investments - Term Deposits	5,000,000	
Change for the year	300,000	
CDOs and FRNs	500,000	
Value of Investment sold	0	
Change for year	0	
Rates and Annual Charges Debtors	282,500	
Change for year	80,500	
Other Current Assets	803,000	
Change for year	0	
	8,023,481	7,780,815
Current Liabilities		
Payables	-980,000	
Change for the year	0	
Payments received in advance	-62,500	
Change for the year	0	
Accommodation bonds	-1,300,000	
Change for the year	0	
Inter fund	0	
Borrowings	-151,803	
Change for the year	151,801	
Transfer from/to LT Borrowings	-150,874	
Provisions	-1,200,000	
Transfer from/to LSL		
Transfer from/to Landfill Rehabilitation Provision		
Change for the year	0	
	-3,693,376	-3,694,303
Non Current Assets		
Receivables	0	
Change for the year	0	
Infrastructure, Property, Plant and Equipment	276,842,246	
Depreciation for the year	-3,423,539	
Asset purchases for the year	4,904,355	
Asset Revaluation for the year	0	
Net asset sold for the year	-202,100	
	278,120,962	276,842,246
Non Current Liabilities		
Borrowings	-1,738,961	
New Loans	0	
Transfer to/from Current Liabilities	150,874	
Provisions	-450,000	
Change in the year	0	
Re-instatements	-584,197	
Transfer from/to Landfill Rehabilitation Provision Current Liability		
Change in the year (non-cash)	0	
	-2,622,284	-2,773,158
Net Assets	279,828,783	278,155,600
Net Equity		
Accumulated Surpluses		
Opening Balance	-67,269,996	
Prior year adjustment re Revaluations		
Net Surplus (deficit)	-1,673,183	
	-68,943,179	
Revaluation Reserves		
Opening Balance	-210,885,603	
Revaluations		
	-210,885,603	-278,155,600
	-279,828,783	0

URALLA SHIRE COUNCIL

SECOND YEAR FOR THE FORWARD OPERATIONAL FORECASTS OF TEN YEARS 2010/2011 TO 2019/2020

BUDGET ESTIMATES FOR YEAR 2011/2012

INDEX

Summary of Draft Estimates, by General Fund, McMaugh Gardens, Domestic Waste, Water and Sewer Funds.		One page
Detailed income and Expenditure by Principal Activity		Pages 1 to24
Income Statement		Pages 25 to 27
Summary of capital expenditure		Page 27
Review Today Template summarising Operating and Capital Budgets, Net Debt, Infrastructure Backlog calculation, Financial Projection Assumptions.		Page 28
Real Services and Real Capital Enhancement per resident. Transport and Communication totals net of administration and depreciation charges		Page 29
Detailed Cash Flow Statement		Page 30
Detailed Balance Sheet		Page 31

URALLA SHIRE COUNCIL

DRAFT BUDGET ESTIMATES SECOND YEAR FOR THE OPERATIONAL FORECASTS
TEN YEAR FORECASTS

	BUDGET ESTIMATES FOR THE YEAR 2011/2012					
Operating	General Fund	McMaugh Gardens	Domestic Waste 2011/2012	Water	Sewer Uralla	Total 2011/2012
Receipts - operating	$ (11,042,681)	$ (1,948,388)	$ (413,813)	$ (738,898)	$ (496,180)	$ (14,639,960)
Expenditure - operating	$ 11,451,913	$ 1,805,064	$ 418,645	$ 595,938	$ 368,401	$ 14,639,960
Operating (Surplus) Deficit	$ 409,232	$ (143,325)	$ 4,832	$ (142,960)	$ (127,780)	$ 0
Capital Grants	$ (752,953)					$ (752,953)
	$ (343,721)	$ (143,325)	$ 4,832	$ (142,960)	$ (127,780)	$ (752,953)
Non operating items						
Depreciation added back	$ (3,341,533)	$ (53,500)	$ (51,600)	$ (57,179)	$ (19,200)	$ (3,523,012)
Proceeds of Asset Sales	$ (412,300)					$ (412,300)
Proceeds of Loans	$ 0					$ 0
Capital purchases	$ 3,949,641	$ 193,000	$ 46,000	$ 140,129	$ 123,657	$ 4,452,427
Repayment of Loans	$ 147,913	$ 2,962	$ 0	$ 0	$ 0	$ 150,875
	$ 343,721	$ 142,462	$ (5,600)	$ 82,950	$ 104,457	$ 667,990
Working Capital (Surplus) Deficit	$ 0	$ (863)	$ (768)	$ (60,010)	$ (23,323)	$ (84,963)

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Governance					
Civic Governance Salary Oncosts	E1		$ 0	$ 65,570	$ 0
Civic Governance Ordinary Salaries	E2		$ 0	$ 187,649	$ 0
Civic Governance Travel & Accommodation	E4		$ 0	$ 6,000	$ 0
Civic Governance Advertising	E23		$ 0	$ 1,030	$ 0
Civic Governance Donations and Contributions	E32		$ 0	$ 2,060	$ 0
Civic Governance Election Expenses	E30		$ 0	$ 0	$ 0
Civic Governance Miscellaneous Insurance	E18		$ 0	$ 2,580	$ 0
Civic Governance Mayoral Allowance	E15		$ 0	$ 14,500	$ 0
Civic Governance Councllor Fees	E16		$ 0	$ 85,500	$ 0
Civic Governance Members' Expenses	E17		$ 0	$ 30,000	$ 0
Civic Governance Promotions and Publicity	E28		$ 0	$ 3,090	$ 0
Civic Governance Subscriptions and Publications	E31		$ 0	$ 20,574	$ 0
Civic Governance Telephone	E21		$ 0	$ 1,030	$ 0
Civic Governance Plant Hire Expense	E38		$ 0	$ 7,725	$ 0
Civic Governance Materials and Consumables	E10		$ 0	$ 1,030	$ 0
Civic Governance Purchase Card Fees	E23		$ 0	$ 165	$ 0
Civic Governance Overheads Transferred In	E39		$ 0	$ 34,654	$ 0
Civic Governance Overheads Transferred Out	E39		$ 0	$ (40,559)	$ 0
sub-total Civic Governance			$ 0	$ 422,598	$ 0
Total Governance			**$ 0**	**$ 422,598**	**$ 0**
Administration					
CAB Grounds/Facilities M&R Principal Loan Repayments	E101		$ 0	$ 0	$ 427
CAB Grounds/Facilities M&R Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (427)
CAB Grounds/Facilities M&R Interest on Loans	E11		$ 0	$ 42	$ 0
sub-total CAB Grounds/Facilities M&R			$ 0	$ 42	$ 0
Council Administration Support Principal Loan Repayments	E101		$ 0	$ 0	$ 0
Council Administration Support Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
Council Administration Support Legal Fees		I30	$ (3,090)	$ 0	$ 0
Council Administration Support 603 Certificate Income		I19	$ (8,280)	$ 0	$ 0
Council Administration Support Rent and Lease Income		I20	$ (258)	$ 0	$ 0
Council Administration Support Other Operating Revenues		I34	$ (5,693)	$ 0	$ 0
Council Administration Support Sundry Sales		I33	$ (216)	$ 0	$ 0
Council Administration Support Salary Oncosts	E1		$ 0	$ 177,384	$ 0
Council Administration Support Ordinary Salaries	E2		$ 0	$ 478,382	$ 0
Council Administration Support Overtime Salaries	E2		$ 0	$ 2,060	$ 0
Council Administration Support Casual Salaries	E2		$ 0	$ 515	$ 0
Council Administration Support Staff Medicals	E9		$ 0	$ 103	$ 0
Council Administration Support Interest on Loans	E11		$ 0	$ 0	$ 0
Council Administration Support Office Equip Depreciation	E13		$ 0	$ 72,238	$ 0
Council Administration Support F & F Depreciation	E13		$ 0	$ 5,967	$ 0
Council Administration Support Buildings Depreciation	E13		$ 0	$ 11,225	$ 0
Council Administration Support Audit Expenses	E36		$ 0	$ 20,600	$ 0
Council Administration Support Advertising	E23		$ 0	$ 2,575	$ 0
Council Administration Support Bad Debts Expense	E34		$ 0	$ 2,575	$ 0
Council Administration Support Donations and Contributions	E32		$ 0	$ 2,060	$ 0
Council Administration Support Asset Insurance	E18		$ 0	$ 3,938	$ 0
Council Administration Support Public Indemnity Insurance	E18		$ 0	$ 34,860	$ 0
Council Administration Support Miscellaneous Insurance	E18		$ 0	$ 2,940	$ 0
Council Administration Support Other Legal Fees	E37		$ 0	$ 10,300	$ 0
Council Administration Support Electricity	E20		$ 0	$ 12,360	$ 0
Council Administration Support Postage and Freight	E25		$ 0	$ 8,755	$ 0
Council Administration Support Printing and Stationery	E27		$ 0	$ 16,480	$ 0
Council Administration Support Promotions and Publicity	E28		$ 0	$ 1,030	$ 0
Council Administration Support Subscriptions and Publications	E31		$ 0	$ 6,953	$ 0
Council Administration Support Internet Exp	E21		$ 0	$ 4,795	$ 0
Council Administration Support Telephone	E21		$ 0	$ 11,330	$ 0
Council Administration Support Valuations - Rating	E29		$ 0	$ 14,935	$ 0
Council Administration Support Valuations - Assets	E29		$ 0	$ 0	$ 0
Council Administration Support Council Rates - Business (within LG Area	E33		$ 0	$ 1,346	$ 0
Council Administration Support Repairs and Maintenance	E10		$ 0	$ 33,000	$ 0
Council Administration Support Plant Hire Expense	E38		$ 0	$ 7,725	$ 0
Council Administration Support Materials and Consumables	E10		$ 0	$ 286,050	$ 0
Council Administration Support Licence Fees	E10		$ 0	$ 3,627	$ 0
Council Administration Support Write off Expense Small Balances	E43		$ 0	$ 20	$ 0
Council Administration Support Overheads Transferred Out	E39		$ 0	$ (1,151,007)	$ 0
sub-total Council Administration Support			$ (112,812)	$ 85,121	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Engineering & Works Materials and Consumables	E10		$ 0	$ 0	$ 5,000
Engineering & Works Capitalised Expenses	E104		$ 0	$ 0	$ (5,000)
Engineering & Works Education & Training Grants State		I54	$ (10,000)	$ 0	$ 0
Engineering & Works Salary Oncosts	E1		$ 0	$ 136,656	$ 0
Engineering & Works Ordinary Salaries	E2		$ 0	$ 372,218	$ 0
Engineering & Works Overtime Salaries	E2		$ 0	$ 6,192	$ 0
Engineering & Works Workers Training Costs	E8		$ 0	$ 17,510	$ 0
Engineering & Works Safety Clothing	E9		$ 0	$ 18,540	$ 0
Engineering & Works Staff Medicals	E9		$ 0	$ 103	$ 0
Engineering & Works Plant & Equip Depreciation	E13		$ 0	$ 1,754	$ 0
Engineering & Works Office Equip Depreciation	E13		$ 0	$ 62	$ 0
Engineering & Works Buildings Depreciation	E13		$ 0	$ 8,942	$ 0
Engineering & Works Asset Insurance	E18		$ 0	$ 2,730	$ 0
Engineering & Works Public Liability Insurance	E18		$ 0	$ 57,783	$ 0
Engineering & Works Electricity	E20		$ 0	$ 721	$ 0
Engineering & Works Gas	E20		$ 0	$ 247	$ 0
Engineering & Works Postage and Freight	E25		$ 0	$ 258	$ 0
Engineering & Works Subscriptions and Publications	E31		$ 0	$ 9,270	$ 0
Engineering & Works Internet Exp	E21		$ 0	$ 1,236	$ 0
Engineering & Works Telephone	E21		$ 0	$ 2,060	$ 0
Engineering & Works Communications	E21		$ 0	$ 1,030	$ 0
Engineering & Works Council Rates - Business (within LG Area	E33		$ 0	$ 3,002	$ 0
Engineering & Works Plant Hire Expense	E38		$ 0	$ 87,700	$ 0
Engineering & Works Materials and Consumables	E10		$ 0	$ 19,055	$ 0
Engineering & Works Consultancies	E35		$ 0	$ 515	$ 0
Engineering & Works Medical Expenses	E9		$ 0	$ 0	$ 0
Engineering & Works Overheads Transferred Out	E39		$ 0	$ (737,790)	$ 0
sub-total Engineering & Works			$ (10,000)	$ 10,000	$ 0
Fleet Operations Proceeds from Sale of P&E		I64	$ (412,300)	$ 0	$ 0
Fleet Operations Proceeds Offset Account		I65	$ 412,300	$ 0	$ 0
Fleet Operations Profit on Sale of P&E		I66	$ 0	$ 0	$ 0
Fleet Operations Asset Purchases	E10		$ 0	$ 0	$ 1,100,265
Fleet Operations Write off Expense Plant and Equip	E104		$ 0	$ 0	$ (1,100,265)
Fleet Operations Insurance Claims		I31	$ 0	$ 0	$ 0
Fleet Operations Salary Oncosts	E1		$ 0	$ 94,261	$ 0
Fleet Operations Ordinary Salaries	E2		$ 0	$ 171,146	$ 0
Fleet Operations Overtime Salaries	E2		$ 0	$ 1,032	$ 0
Fleet Operations Plant & Equip Depreciation	E13		$ 0	$ 700,160	$ 0
Fleet Operations Comprehensive Insurance	E18		$ 0	$ 52,530	$ 0
Fleet Operations CTP Insurance	E18		$ 0	$ 28,840	$ 0
Fleet Operations Gas	E20		$ 0	$ 206	$ 0
Fleet Operations Postage and Freight	E25		$ 0	$ 2,060	$ 0
Fleet Operations Materials and Consumables	E10		$ 0	$ 226,600	$ 0
Fleet Operations Registration of Plant Items	E10		$ 0	$ 28,840	$ 0
Fleet Operations Fuel	E10		$ 0	$ 466,500	$ 0
Fleet Operations Diesel Fuel Rebate	E10		$ 0	$ (51,500)	$ 0
Fleet Operations Plant Running Income	E38		$ 0	$ (1,803,205)	$ 0
Fleet Operations Overheads Transferred In	E39		$ 0	$ 82,530	$ 0
sub-total Fleet Operations			$ 0	$ 0	$ 0
Oncosts Oncost Credit	E1		$ 0	$ (1,962,971)	$ 0
Oncosts Allowance Salaries	E1		$ 0	$ 0	$ 0
Oncosts Annual Leave	E3		$ 0	$ 426,705	$ 0
Oncosts Long Service Leave	E3		$ 0	$ 138,679	$ 0
Oncosts Sick Leave	E3		$ 0	$ 264,374	$ 0
Oncosts Public Holidays	E3		$ 0	$ 213,353	$ 0
Oncosts Other Leave	E3		$ 0	$ 0	$ 0
Oncosts Accrued Leave	E3		$ 0	$ 0	$ 0
Oncosts Maternity Leave	E3		$ 0	$ 0	$ 0
Oncosts Superannuation	E5		$ 0	$ 646,814	$ 0
Oncosts Workers Compensation Insurance	E6		$ 0	$ 237,046	$ 0
Oncosts Workers Compensation Wages	E6		$ 0	$ 0	$ 0
Oncosts Workers Compensation Claimed	E6		$ 0	$ 0	$ 0
Oncosts Fringe Benefits Tax	E7		$ 0	$ 36,000	$ 0
sub-total Oncosts			$ 0	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Risk Management Salary oncosts	E1			$ 0	$ 3,000	$ 0
Risk Management Ordinary Salaries	E2			$ 0	$ 7,500	$ 0
Risk Management Plant Hire Expense	E38			$ 0	$ 1,700	$ 0
Risk Management Materials and Consumables	E10			$ 0	$ 0	$ 0
sub-total Risk Management				$ 0	$ 12,200	$ 0
Total Administration				$ (122,812)	**$ 107,363**	**$ 0**
Public Order and Safety						
Bushfire Services Other Operating Revenues		I58	S	$ 0	$ 0	$ 0
Bushfire Services Asset Purchases	E10			$ 0	$ 0	$ 0
Bushfire Services Capitalise Expenses	E104			$ 0	$ 0	$ 0
Bushfire Services Bushfire Contributions & Donations		I52	S	$ (60,140)	$ 0	$ 0
Bushfire Services Salary Oncosts	E1			$ 0	$ 2,580	$ 0
Bushfire Services Ordinary Salaries	E2			$ 0	$ 6,708	$ 0
Bushfire Services Training Costs	E8			$ 0	$ 1,030	$ 0
Bushfire Services Plant & Equip Depreciation	E13			$ 0	$ 26,500	$ 0
Bushfire Services Contributions to Regional Bodies	E22			$ 0	$ 93,600	$ 0
Bushfire Services Asset Insurance	E18			$ 0	$ 1,000	$ 0
Bushfire Services Comprehensive Insurance	E18			$ 0	$ 10,815	$ 0
Bushfire Services Postage and Freight	E25			$ 0	$ 2,781	$ 0
Bushfire Services Telephone	E21			$ 0	$ 10,506	$ 0
Bushfire Services Repairs and Maintenance	E10			$ 0	$ 12,875	$ 0
Bushfire Services Materials and Consumables	E10			$ 0	$ 4,635	$ 0
Bushfire Services Fuel	E10			$ 0	$ 7,210	$ 0
Bushfire Services Overheads Transferred In	E39			$ 0	$ 28,410	$ 0
sub-total Bushfire Services				$ (60,140)	$ 208,650	$ 0
Emergency Services Support Ordinary Salaries	E2			$ 0	$ 516	$ 0
Emergency Services Support Asset Insurance	E18			$ 0	$ 0	$ 0
Emergency Services Support Telephone	E21			$ 0	$ 1,545	$ 0
Emergency Services Support Materials and Consumables	E10			$ 0	$ 22,120	$ 0
Emergency Services Support Fuel	E10			$ 0	$ 258	$ 0
Emergency Services Support Overheads Transferred In	E39			$ 0	$ 4,516	$ 0
sub-total Emergency Services Support				$ 0	$ 28,955	$ 0
Animal Control Principal Loan Repayments	E101			$ 0	$ 0	$ 5,346
Animal Control Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (5,346)
Animal Control Other Fees		I25		$ (7,245)	$ 0	$ 0
Animal Control Fines		I29		$ (155)	$ 0	$ 0
Animal Control Salary Oncosts	E1			$ 0	$ 826	$ 0
Animal Control Ordinary Salaries	E2			$ 0	$ 2,064	$ 0
Animal Control Overtime Salaries	E2			$ 0	$ 1,754	$ 0
Animal Control Interest on Loans	E11			$ 0	$ 274	$ 0
Animal Control Buildings Depreciation	E13			$ 0	$ 331	$ 0
Animal Control Council Rates - Business (within LG Area	E33			$ 0	$ 1,190	$ 0
Animal Control Materials and Consumables	E10			$ 0	$ 28,943	$ 0
Animal Control Overheads Transferred In	E39			$ 0	$ 2,812	$ 0
sub-total Animal Control				$ (7,400)	$ 38,194	$ 0
Total Public Order and Safety				$ (67,540)	**$ 275,799**	**$ 0**
Health						
Health Regulatory/Statutory Fees		I25		$ (2,070)	$ 0	$ 0
Health Inspection Fees		I25		$ (1,553)	$ 0	$ 0
Health Other Operating Revenues		I34		$ (750)	$ 0	$ 0
Health Fines		I29		$ (828)	$ 0	$ 0
Health Salary Oncosts	E1			$ 0	$ 10,330	$ 0
Health Ordinary Salaries	E2			$ 0	$ 18,127	$ 0
Health Office Equip Depreciation	E13			$ 0	$ 275	$ 0
Health Plant Hire Expense	E38			$ 0	$ 13,030	$ 0
Health Materials and Consumables	E10			$ 0	$ 4,635	$ 0
Health Overheads Transferred In	E39			$ 0	$ 3,730	$ 0
sub-total Health				$ (5,201)	$ 50,127	$ 0
Vegetation Management Contributions to Regional Bodies	E22			$ 0	$ 65,302	$ 0
Vegetation Management Overheads Transferred In	E39			$ 0	$ 5,281	$ 0
sub-total Vegetation Management				$ 0	$ 70,583	$ 0
Total Health				$ (5,201)	**$ 120,710**	**$ 0**

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Community Services & Education						
McMaugh Gardens Homes Principal Loan Repayments	E101			$ 0	$ 0	$ 2,962
McMaugh Gardens Homes Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (2,962)
McMaugh Gardens Homes Plant Hire Expense	E38			$ 0	$ 0	$ 0
McMaugh Gardens Homes Materials and Consumables	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Asset Purchases	E10			$ 0	$ 0	$ 193,000
McMaugh Gardens Homes Capitalise Expenses	E104			$ 0	$ 0	$ (193,000)
McMaugh Gardens Homes Other Operating Revenues		I34		$ (5,175)	$ 0	$ 0
McMaugh Gardens Homes Interest on Retirement Home Bonds		I27		$ (69,345)	$ 0	$ 0
McMaugh Gardens Homes Mark to Market Adjustment		I28		$ 0	$ 0	$ 0
McMaugh Gardens Homes Aged Accommodation Grants Federal		I41	F	$ (1,345,500)	$ 0	$ 0
McMaugh Gardens Homes Aged Homes Contributions		I16		$ (517,500)	$ 0	$ 0
McMaugh Gardens Homes Other Contributions & Donations		I62		$ 0	$ 0	$ 0
McMaugh Gardens Homes Profit on Sale of Financial Assets		I69		$ 0	$ 0	$ 0
McMaugh Gardens Homes Insurance Claims		I31		$ 0	$ 0	$ 0
McMaugh Gardens Homes Operating Expense Prototyping	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Salary Oncosts	E1			$ 0	$ 309,458	$ 0
McMaugh Gardens Homes Ordinary Salaries	E2			$ 0	$ 889,235	$ 0
McMaugh Gardens Homes Allowance Salaries	E2			$ 0	$ 17,028	$ 0
McMaugh Gardens Homes Training Costs	E8			$ 0	$ 14,420	$ 0
McMaugh Gardens Homes Staff Uniform Expense	E10			$ 0	$ 8,755	$ 0
McMaugh Gardens Homes Interest on Loans	E11			$ 0	$ 5,083	$ 0
McMaugh Gardens Homes F & F Depreciation	E13			$ 0	$ 53,500	$ 0
McMaugh Gardens Homes Advertising	E23			$ 0	$ 2,060	$ 0
McMaugh Gardens Homes Asset Insurance	E18			$ 0	$ 8,925	$ 0
McMaugh Gardens Homes Electricity	E20			$ 0	$ 45,000	$ 0
McMaugh Gardens Homes Gas	E20			$ 0	$ 15,450	$ 0
McMaugh Gardens Homes Postage and Freight	E25			$ 0	$ 1,803	$ 0
McMaugh Gardens Homes Printing and Stationery	E27			$ 0	$ 6,180	$ 0
McMaugh Gardens Homes Software Maintenance	E10			$ 0	$ 3,090	$ 0
McMaugh Gardens Homes Subscriptions and Publications	E31			$ 0	$ 6,180	$ 0
McMaugh Gardens Homes Internet Exp	E21			$ 0	$ 1,236	$ 0
McMaugh Gardens Homes Telephone	E21			$ 0	$ 10,300	$ 0
McMaugh Gardens Homes Council Rates - Sewer (within LG Area)	E33			$ 0	$ 0	$ 0
McMaugh Gardens Homes Council Rates - Business (within LG Area	E33			$ 0	$ 3,623	$ 0
McMaugh Gardens Homes Council Water Rates (within LG Area)	E33			$ 0	$ 5,175	$ 0
McMaugh Gardens Homes Cleaning Supplies	E10			$ 0	$ 15,450	$ 0
McMaugh Gardens Homes Items for Resale	E26			$ 0	$ 1,545	$ 0
McMaugh Gardens Homes Repairs and Maintenance	E10			$ 0	$ 20,600	$ 0
McMaugh Gardens Homes Plant Hire Expense	E38			$ 0	$ 13,184	$ 0
McMaugh Gardens Homes Materials and Consumables	E10			$ 0	$ 79,310	$ 0
McMaugh Gardens Homes Physiotherapy	E10			$ 0	$ 4,120	$ 0
McMaugh Gardens Homes Licence Fees	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Medical Expenses	E10			$ 0	$ 32,960	$ 0
McMaugh Gardens Homes Food Supplies	E10			$ 0	$ 92,700	$ 0
McMaugh Gardens Homes Linen Service	E10			$ 0	$ 27,810	$ 0
McMaugh Gardens Homes Purchase Card Fees	E24			$ 0	$ 0	$ 0
McMaugh Gardens Homes Overheads Transferred In	E39			$ 0	$ 103,000	$ 0
sub-total McMaugh Gardens Homes				$ (1,937,520)	$ 1,797,180	$ 0
McMaugh Gardens Units Rents		I20		$ (10,868)	$ 0	$ 0
McMaugh Gardens Units Salary Oncosts	E1			$ 0	$ 815	$ 0
McMaugh Gardens Units Ordinary Salaries	E2			$ 0	$ 2,064	$ 0
McMaugh Gardens Units Casual Salaries	E2			$ 0	$ 413	$ 0
McMaugh Gardens Units Asset Insurance	E18			$ 0	$ 368	$ 0
McMaugh Gardens Units Plant Hire Expense	E38			$ 0	$ 206	$ 0
McMaugh Gardens Units Materials and Consumables	E10			$ 0	$ 2,266	$ 0
McMaugh Gardens Units Fuel	E10			$ 0	$ 52	$ 0
McMaugh Gardens Units Overheads Transferred In	E39			$ 0	$ 590	$ 0
sub-total McMaugh Gardens Units				$ (10,868)	$ 7,884	$ 0
Helping Children and Families Advertising	E23			$ 0	$ 0	$ 0
Helping Children and Families Postage and Freight	E25			$ 0	$ 0	$ 0
Helping Children and Families Printing and Stationery	E27			$ 0	$ 0	$ 0
Helping Children and Families Internet Exp	E21			$ 0	$ 0	$ 0
Helping Children and Families Telephone	E21			$ 0	$ 0	$ 0
Helping Children and Families Materials and Consumables	E10			$ 0	$ 0	$ 0
Helping Children and Families Fuel	E10			$ 0	$ 0	$ 0
sub-total Helping Children and Families				$ 0	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Bundarra Neighbourhood Aid Other Fees		I25		$ (4,658)	$ 0	$ 0
Bundarra Neighbourhood Aid Sale of goods		I33		$ (5,047)	$ 0	$ 0
Bundarra Neighbourhood Aid Interest on General Fund Investments		I27		$ (773)	$ 0	$ 0
Bundarra Neighbourhood Aid Bundarra Neighbour Aid Grants State		I44	S	$ (49,955)	$ 0	$ 0
Bundarra Neighbourhood Aid Other Contributions & Donations		I62		$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Salary Oncosts	E1			$ 0	$ 9,638	$ 0
Bundarra Neighbourhood Aid Ordinary Salaries	E2			$ 0	$ 25,559	$ 0
Bundarra Neighbourhood Aid Training Costs	E8			$ 0	$ 515	$ 0
Bundarra Neighbourhood Aid Other Employee Costs	E9			$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Plant & Equip Depreciation	E13			$ 0	$ 5,900	$ 0
Bundarra Neighbourhood Aid Asset Insurance	E18			$ 0	$ 26	$ 0
Bundarra Neighbourhood Aid Comprehensive Insurance	E18			$ 0	$ 158	$ 0
Bundarra Neighbourhood Aid Electricity	E20			$ 0	$ 361	$ 0
Bundarra Neighbourhood Aid Gas	E20			$ 0	$ 309	$ 0
Bundarra Neighbourhood Aid Postage and Freight	E25			$ 0	$ 206	$ 0
Bundarra Neighbourhood Aid Printing and Stationery	E27			$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Subscriptions and Publications	E31			$ 0	$ 185	$ 0
Bundarra Neighbourhood Aid Telephone	E21			$ 0	$ 1,854	$ 0
Bundarra Neighbourhood Aid Cleaning Supplies	E10			$ 0	$ 412	$ 0
Bundarra Neighbourhood Aid Repairs and Maintenance	E10			$ 0	$ 618	$ 0
Bundarra Neighbourhood Aid Materials and Consumables	E10			$ 0	$ 8,240	$ 0
Bundarra Neighbourhood Aid Fuel	E10			$ 0	$ 2,060	$ 0
Bundarra Neighbourhood Aid Food Supplies	E10			$ 0	$ 2,575	$ 0
Bundarra Neighbourhood Aid Rents and Lease Payments	E10			$ 0	$ 1,020	$ 0
Bundarra Neighbourhood Aid Overheads Transferred In	E39			$ 0	$ 4,496	$ 0
sub-total Bundarra Neighbourhood Aid				$ (60,433)	$ 64,132	$ 0
Community Services Overheads Transferred In	E39			$ 0	$ (21,573)	$ 0
sub-total Community Services				$ 0	$ (21,573)	$ 0
Youth Services Other Grants State		I55	S	$ (1,250)	$ 0	$ 0
Youth Services Salary Oncosts	E1			$ 0	$ 0	$ 0
Youth Services Ordinary Salaries	E2			$ 0	$ 0	$ 0
Youth Services Overtime Salaries	E2			$ 0	$ 0	$ 0
Youth Services Buildings Depreciation	E13			$ 0	$ 3,985	$ 0
Youth Services Asset Insurance	E18			$ 0	$ 683	$ 0
Youth Services Plant Hire Expense	E38			$ 0	$ 0	$ 0
Youth Services Materials and Consumables	E10			$ 0	$ 3,502	$ 0
Youth Services Overheads Transferred In	E39			$ 0	$ 338	$ 0
sub-total Youth Services				$ (1,250)	$ 8,508	$ 0
Uralla Aged Units Rents		I20		$ (25,358)	$ 0	$ 0
Uralla Aged Units Salary Oncosts	E1			$ 0	$ 785	$ 0
Uralla Aged Units Ordinary Salaries	E2			$ 0	$ 1,785	$ 0
Uralla Aged Units Buildings Depreciation	E13			$ 0	$ 3,570	$ 0
Uralla Aged Units Asset Insurance	E18			$ 0	$ 893	$ 0
Uralla Aged Units Council Rates - Business (within LG Area	E33			$ 0	$ 1,689	$ 0
Uralla Aged Units Council Water Rates (within LG Area)	E33			$ 0	$ 259	$ 0
Uralla Aged Units Repairs and Maintenance	E10			$ 0	$ 4,120	$ 0
Uralla Aged Units Plant Hire Expense	E38			$ 0	$ 721	$ 0
Uralla Aged Units Materials and Consumables	E10			$ 0	$ 1,030	$ 0
Uralla Aged Units Overheads Transferred In	E39			$ 0	$ 912	$ 0
sub-total Uralla Aged Units				$ (25,358)	$ 15,764	$ 0
Grace Munro Centre Principal Loan Repayments	E101			$ 0	$ 0	$ 15,407
Grace Munro Centre Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (15,407)
Grace Munro Centre Asset Purchases	E10			$ 0	$ 0	$ 0
Grace Munro Centre Capitalise Expenses	E104			$ 0	$ 0	$ 0
Grace Munro Centre Salary Oncosts	E1			$ 0	$ 206	$ 0
Grace Munro Centre Ordinary Salaries	E2			$ 0	$ 516	$ 0
Grace Munro Centre Interest on Loans	E11			$ 0	$ 20,480	$ 0
Grace Munro Centre Buildings Depreciation	E13			$ 0	$ 11,650	$ 0
Grace Munro Centre Asset Insurance	E18			$ 0	$ 2,205	$ 0
Grace Munro Centre Council Rates - Business (within LG Area	E33			$ 0	$ 1,190	$ 0
Grace Munro Centre Council Water Rates (within LG Area)	E33			$ 0	$ 0	$ 0
Grace Munro Centre Repairs and Maintenance	E10			$ 0	$ 8,755	$ 0
Grace Munro Centre Plant Hire Expense	E38			$ 0	$ 361	$ 0
Grace Munro Centre Materials and Consumables	E10			$ 0	$ 3,296	$ 0
Grace Munro Centre Overheads Transferred In	E39			$ 0	$ 1,337	$ 0
sub-total Grace Munro Centre				$ 0	$ 49,996	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
TCSO: Mainstream Tablelands Community Support Options Cli		I18	$ (10,300)	$ 0	$ 0
TCSO: Mainstream Tablelands Community Support Options Sun		I18	$ (1,030)	$ 0	$ 0
TCSO: Mainstream Interest on General Fund Investments		I27	$ (3,605)	$ 0	$ 0
TCSO: Mainstream Tablelands Community Support Options Gra		I40	$ (257,385)	$ 0	$ 0
TCSO: Mainstream Salary Oncosts	E1		$ 0	$ 31,988	$ 0
TCSO: Mainstream Ordinary Salaries	E2		$ 0	$ 84,848	$ 0
TCSO: Mainstream Travel & Accommodation	E4		$ 0	$ 1,782	$ 0
TCSO: Mainstream Plant & Equip Depreciation	E13		$ 0	$ 6,476	$ 0
TCSO: Mainstream F & F Depreciation	E13		$ 0	$ 0	$ 0
TCSO: Mainstream Advertising	E23		$ 0	$ 158	$ 0
TCSO: Mainstream Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: Mainstream Printing and Stationery	E27		$ 0	$ 309	$ 0
TCSO: Mainstream Software Maintenance	E10		$ 0	$ 927	$ 0
TCSO: Mainstream Subscriptions and Publications	E31		$ 0	$ 206	$ 0
TCSO: Mainstream Telephone	E21		$ 0	$ 618	$ 0
TCSO: Mainstream Security	E10		$ 0	$ 309	$ 0
TCSO: Mainstream Repairs and Maintenance	E10		$ 0	$ 1,751	$ 0
TCSO: Mainstream Client Equipment less than $300	E10		$ 0	$ 721	$ 0
TCSO: Mainstream Brokerage Fees USC Community Services	E35		$ 0	$ 113,585	$ 0
TCSO: Mainstream Materials and Consumables	E10		$ 0	$ 824	$ 0
TCSO: Mainstream Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: Mainstream Fuel	E10		$ 0	$ 0	$ 0
TCSO: Mainstream Purchase Card Fees	E24		$ 0	$ 0	$ 0
TCSO: Mainstream Internal Rents	E42		$ 0	$ 2,112	$ 0
TCSO: Mainstream Overheads Transferred In	E39		$ 0	$ 25,739	$ 0
sub-total TCSO: Mainstream			$ (272,320)	$ 272,353	$ 0
TCSO: Aboriginal Tablelands Community Support Options Cli		I18	$ (1,030)	$ 0	$ 0
TCSO: Aboriginal Interest on General Fund Investments		I27	$ (1,803)	$ 0	$ 0
TCSO: Aboriginal Tablelands Community Support Options Gra		I40	$ (118,393)	$ 0	$ 0
TCSO: Aboriginal Salary Oncosts	E1		$ 0	$ 16,287	$ 0
TCSO: Aboriginal Ordinary Salaries	E2		$ 0	$ 43,202	$ 0
TCSO: Aboriginal Travel & Accommodation	E4		$ 0	$ 1,030	$ 0
TCSO: Aboriginal Plant & Equip Depreciation	E13		$ 0	$ 5,200	$ 0
TCSO: Aboriginal Advertising	E23		$ 0	$ 52	$ 0
TCSO: Aboriginal Printing and Stationery	E27		$ 0	$ 206	$ 0
TCSO: Aboriginal Software Maintenance	E10		$ 0	$ 618	$ 0
TCSO: Aboriginal Telephone	E21		$ 0	$ 721	$ 0
TCSO: Aboriginal Repairs and Maintenance	E10		$ 0	$ 1,648	$ 0
TCSO: Aboriginal Client Equipment less than $300	E10		$ 0	$ 2,531	$ 0
TCSO: Aboriginal Brokerage Fees USC Community Services	E35		$ 0	$ 26,833	$ 0
TCSO: Aboriginal Materials and Consumables	E10		$ 0	$ 9,963	$ 0
TCSO: Aboriginal Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: Aboriginal Fuel	E10		$ 0	$ 0	$ 0
TCSO: Aboriginal Internal Rents	E42		$ 0	$ 1,056	$ 0
TCSO: Aboriginal Overheads Transferred In	E39		$ 0	$ 11,839	$ 0
sub-total TCSO: Aboriginal			$ (121,226)	$ 121,186	$ 0
TCSO: Rural & Respite Tablelands Community Support Options Cli		I18	$ (932)	$ 0	$ 0
TCSO: Rural & Respite Interest on General Fund Investments		I27	$ (1,545)	$ 0	$ 0
TCSO: Rural & Respite Tablelands Community Support Options Gra		I40	$ (66,378)	$ 0	$ 0
TCSO: Rural & Respite Salary Oncosts	E1		$ 0	$ 8,721	$ 0
TCSO: Rural & Respite Ordinary Salaries	E2		$ 0	$ 23,133	$ 0
TCSO: Rural & Respite Travel & Accommodation	E4		$ 0	$ 7,519	$ 0
TCSO: Rural & Respite Advertising	E23		$ 0	$ 103	$ 0
TCSO: Rural & Respite Printing and Stationery	E27		$ 0	$ 206	$ 0
TCSO: Rural & Respite Software Maintenance	E10		$ 0	$ 0	$ 0
TCSO: Rural & Respite Telephone	E21		$ 0	$ 515	$ 0
TCSO: Rural & Respite Brokerage Fees USC Community Services	E35		$ 0	$ 16,986	$ 0
TCSO: Rural & Respite Materials and Consumables	E10		$ 0	$ 4,555	$ 0
TCSO: Rural & Respite Fuel	E10		$ 0	$ 0	$ 0
TCSO: Rural & Respite Internal Rents	E42		$ 0	$ 536	$ 0
TCSO: Rural & Respite Overheads Transferred In	E39		$ 0	$ 6,638	$ 0
sub-total TCSO: Rural & Respite			$ (68,855)	$ 68,912	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Cli		I18	$ (51,500)	$ 0	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Sun		I18	$ (1,030)	$ 0	$ 0
TCSO: CACP - Mainstream Interest on General Fund Investments		I27	$ (12,875)	$ 0	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Gra		I40	$ (784,216)	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
TCSO: CACP - Mainstream Salary Oncosts	E1		$ 0	$ 67,948	$ 0
TCSO: CACP - Mainstream Ordinary Salaries	E2		$ 0	$ 180,233	$ 0
TCSO: CACP - Mainstream Casual Salaries	E2		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Travel & Accommodation	E4		$ 0	$ 3,605	$ 0
TCSO: CACP - Mainstream Plant & Equip Depreciation	E13		$ 0	$ 14,000	$ 0
TCSO: CACP - Mainstream Advertising	E23		$ 0	$ 206	$ 0
TCSO: CACP - Mainstream Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream CTP Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Printing and Stationery	E27		$ 0	$ 1,236	$ 0
TCSO: CACP - Mainstream Software Maintenance	E10		$ 0	$ 1,545	$ 0
TCSO: CACP - Mainstream Telephone	E21		$ 0	$ 4,120	$ 0
TCSO: CACP - Mainstream Repairs and Maintenance	E10		$ 0	$ 5,305	$ 0
TCSO: CACP - Mainstream Client Equipment less than $300	E10		$ 0	$ 2,781	$ 0
TCSO: CACP - Mainstream Brokerage Fees USC Community Services	E35		$ 0	$ 480,085	$ 0
TCSO: CACP - Mainstream Plant Hire Expense	E38		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Materials and Consumables	E10		$ 0	$ 3,863	$ 0
TCSO: CACP - Mainstream Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Fuel	E10		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Internal Rents	E42		$ 0	$ 6,335	$ 0
TCSO: CACP - Mainstream Asset Purchases	E103		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Overheads Transferred In	E39		$ 0	$ 78,422	$ 0
sub-total TCSO: CACP - Mainstream			$ (849,621)	$ 849,684	$ 0
TCSO: CACP - Aboriginal Tablelands Community Support Options Cli		I18	$ (1,030)	$ 0	$ 0
TCSO: CACP - Aboriginal Interest on General Fund Investments		I27	$ (6,438)	$ 0	$ 0
TCSO: CACP - Aboriginal Tablelands Community Support Options Gra		I40	$ (343,866)	$ 0	$ 0
TCSO: CACP - Aboriginal Salary Oncosts	E1		$ 0	$ 19,988	$ 0
TCSO: CACP - Aboriginal Ordinary Salaries	E2		$ 0	$ 53,017	$ 0
TCSO: CACP - Aboriginal Casual Salaries	E2		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Travel & Accommodation	E4		$ 0	$ 1,545	$ 0
TCSO: CACP - Aboriginal Plant & Equip Depreciation	E13		$ 0	$ 5,150	$ 0
TCSO: CACP - Aboriginal Buildings Depreciation	E13		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Advertising	E23		$ 0	$ 103	$ 0
TCSO: CACP - Aboriginal Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Printing and Stationery	E27		$ 0	$ 546	$ 0
TCSO: CACP - Aboriginal Software Maintenance	E10		$ 0	$ 824	$ 0
TCSO: CACP - Aboriginal Telephone	E21		$ 0	$ 721	$ 0
TCSO: CACP - Aboriginal Repairs and Maintenance	E10		$ 0	$ 2,060	$ 0
TCSO: CACP - Aboriginal Client Equipment less than $300	E10		$ 0	$ 2,060	$ 0
TCSO: CACP - Aboriginal Brokerage Fees USC Community Services	E35		$ 0	$ 224,671	$ 0
TCSO: CACP - Aboriginal Materials and Consumables	E10		$ 0	$ 3,870	$ 0
TCSO: CACP - Aboriginal Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Fuel	E10		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Internal Rents	E42		$ 0	$ 2,534	$ 0
TCSO: CACP - Aboriginal Overheads Transferred In	E39		$ 0	$ 34,387	$ 0
sub-total TCSO: CACP - Aboriginal			$ (351,334)	$ 351,476	$ 0
TCSO: Dementia Respite Tablelands Community Support Options Cli		I18	$ (4,120)	$ 0	$ 0
TCSO: Dementia Respite Interest on General Fund Investments		I27	$ (1,236)	$ 0	$ 0
TCSO: Dementia Respite Tablelands Community Support Options Gra		I40	$ (75,010)	$ 0	$ 0
TCSO: Dementia Respite Salary Oncosts	E1		$ 0	$ 4,823	$ 0
TCSO: Dementia Respite Ordinary Salaries	E2		$ 0	$ 12,793	$ 0
TCSO: Dementia Respite Travel & Accommodation	E4		$ 0	$ 1,030	$ 0
TCSO: Dementia Respite Advertising	E23		$ 0	$ 305	$ 0
TCSO: Dementia Respite Printing and Stationery	E27		$ 0	$ 155	$ 0
TCSO: Dementia Respite Software Maintenance	E10		$ 0	$ 309	$ 0
TCSO: Dementia Respite Telephone	E21		$ 0	$ 515	$ 0
TCSO: Dementia Respite Brokerage Fees USC Community Services	E35		$ 0	$ 50,019	$ 0
TCSO: Dementia Respite Materials and Consumables	E10		$ 0	$ 2,318	$ 0
TCSO: Dementia Respite Fuel	E10		$ 0	$ 0	$ 0
TCSO: Dementia Respite Internal Rents	E42		$ 0	$ 633	$ 0
TCSO: Dementia Respite Overheads Transferred In	E39		$ 0	$ 7,501	$ 0
sub-total TCSO: Dementia Respite			$ (80,366)	$ 80,401	$ 0
TCSO: National Attendant Care Interest on General Fund Investments		I27	$ (2,575)	$ 0	$ 0
TCSO: National Attendant Care Tablelands Community Support Options Gra		I40	$ (79,902)	$ 0	$ 0
TCSO: National Attendant Care Salary Oncosts	E1		$ 0	$ 1,517	$ 0
TCSO: National Attendant Care Ordinary Salaries	E2		$ 0	$ 4,023	$ 0
TCSO: National Attendant Care Telephone	E21		$ 0	$ 0	$ 0
TCSO: National Attendant Care Brokerage Fees USC Community Service	E35		$ 0	$ 67,721	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
TCSO: National Attendant Care Materials and Consumables	E10		$ 0	$ 1,236	$ 0
TCSO: National Attendant Care Fuel	E10		$ 0	$ 0	$ 0
TCSO: National Attendant Care Internal Rents	E42		$ 0	$ 0	$ 0
TCSO: National Attendant Care Overheads Transferred In	E39		$ 0	$ 7,990	$ 0
sub-total TCSO: National Attendant Care			$ (82,477)	$ 82,487	$ 0
TCSO: Elders Program Tablelands Community Support Options Cli		I18	$ (515)	$ 0	$ 0
TCSO: Elders Program Tablelands Community Support Options Sun		I18	$ (52)	$ 0	$ 0
TCSO: Elders Program Interest on General Fund Investments		I27	$ (1,030)	$ 0	$ 0
TCSO: Elders Program Tablelands Community Support Options Gra		I40	$ (66,409)	$ 0	$ 0
TCSO: Elders Program Salary Oncosts	E1		$ 0	$ 10,420	$ 0
TCSO: Elders Program Ordinary Salaries	E2		$ 0	$ 27,638	$ 0
TCSO: Elders Program Travel & Accommodation	E4		$ 0	$ 1,000	$ 0
TCSO: Elders Program Advertising	E23		$ 0	$ 77	$ 0
TCSO: Elders Program Printing and Stationery	E27		$ 0	$ 210	$ 0
TCSO: Elders Program Software Maintenance	E10		$ 0	$ 515	$ 0
TCSO: Elders Program Telephone	E21		$ 0	$ 412	$ 0
TCSO: Elders Program Brokerage Fees USC Community Services	E35		$ 0	$ 6,180	$ 0
TCSO: Elders Program Materials and Consumables	E10		$ 0	$ 13,395	$ 0
TCSO: Elders Program Fuel	E10		$ 0	$ 0	$ 0
TCSO: Elders Program Rents and Lease Payments	E10		$ 0	$ 1,030	$ 0
TCSO: Elders Program Internal Rents	E42		$ 0	$ 530	$ 0
TCSO: Elders Program Asset Purchases	E10		$ 0	$ 0	$ 0
TCSO: Elders Program Overheads Transferred In	E39		$ 0	$ 6,641	$ 0
sub-total TCSO: Elders Program			$ (68,006)	$ 68,048	$ 0
TCT - Home & Community Care Tablelands Community Support Options Sun		I43	$ (3,090)	$ 0	$ 0
TCT - Home & Community Care Interest on General Fund Investments		I27	$ (5,150)	$ 0	$ 0
TCT - Home & Community Care Tablelands Community Transport Grants St		I43	$ (190,344)	$ 0	$ 0
TCT - Home & Community Care Tablelands Community Transport Grants Fe		I43	$ (15,450)	$ 0	$ 0
TCT - Home & Community Care Salary Oncosts	E1		$ 0	$ 32,209	$ 0
TCT - Home & Community Care Ordinary Salaries	E2		$ 0	$ 90,840	$ 0
TCT - Home & Community Care Travel & Accommodation	E4		$ 0	$ 515	$ 0
TCT - Home & Community Care Training Costs	E8		$ 0	$ 1,339	$ 0
TCT - Home & Community Care Plant & Equip Depreciation	E13		$ 0	$ 11,000	$ 0
TCT - Home & Community Care Advertising	E23		$ 0	$ 515	$ 0
TCT - Home & Community Care Asset Insurance	E18		$ 0	$ 0	$ 0
TCT - Home & Community Care Comprehensive Insurance	E18		$ 0	$ 1,250	$ 0
TCT - Home & Community Care Postage and Freight	E25		$ 0	$ 1,030	$ 0
TCT - Home & Community Care Printing and Stationery	E27		$ 0	$ 1,597	$ 0
TCT - Home & Community Care Subscriptions and Publications	E31		$ 0	$ 1,442	$ 0
TCT - Home & Community Care Telephone	E21		$ 0	$ 4,542	$ 0
TCT - Home & Community Care Repairs and Maintenance	E10		$ 0	$ 3,765	$ 0
TCT - Home & Community Care Materials and Consumables	E10		$ 0	$ 35,604	$ 0
TCT - Home & Community Care Registration of Plant Items	E10		$ 0	$ 618	$ 0
TCT - Home & Community Care Fuel	E10		$ 0	$ 3,502	$ 0
TCT - Home & Community Care Purchase Card Fees	E24		$ 0	$ 80	$ 0
TCT - Home & Community Care Internal Rents	E42		$ 0	$ 5,382	$ 0
TCT - Home & Community Care Overheads Transferred In	E39		$ 0	$ 18,676	$ 0
sub-total TCT - Home & Community Care			$ (214,034)	$ 213,906	$ 0
TCT - Community Transport Program Tablelands Community Transport Grants		I43	$ (30,138)	$ 0	$ 0
TCT - Community Transport Program Salary Oncosts	E1		$ 0	$ 1,984	$ 0
TCT - Community Transport Program Ordinary Salaries	E2		$ 0	$ 4,959	$ 0
TCT - Community Transport Program Postage and Freight	E25		$ 0	$ 309	$ 0
TCT - Community Transport Program Printing and Stationery	E27		$ 0	$ 206	$ 0
TCT - Community Transport Program Telephone	E21		$ 0	$ 834	$ 0
TCT - Community Transport Program Materials and Consumables	E10		$ 0	$ 18,633	$ 0
TCT - Community Transport Program Internal Rents	E42		$ 0	$ 515	$ 0
TCT - Community Transport Program Overheads Transferred In	E39		$ 0	$ 2,712	$ 0
sub-total TCT - Community Transport Program			$ (30,138)	$ 30,152	$ 0
KADS: Boggabilla Neighbour Aid Program Tablelands Community Support Opti		I18	$ (258)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Interest on General Fund Investment		I27	$ (1,803)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Transport Grants State		I42	$ (96,485)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Aged and Community Services State		I42	$ (33,310)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Salary Oncosts	E1		$ 0	$ 21,507	$ 0
KADS: Boggabilla Neighbour Aid Program Ordinary Salaries	E2		$ 0	$ 57,048	$ 0
KADS: Boggabilla Neighbour Aid Program Travel & Accommodation	E4		$ 0	$ 515	$ 0
KADS: Boggabilla Neighbour Aid Program Plant & Equip Depreciation	E13		$ 0	$ 5,500	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
KADS: Boggabilla Neighbour Aid Program Advertising	E23		$ 0	$ 103	$ 0
KADS: Boggabilla Neighbour Aid Program Electricity	E20		$ 0	$ 515	$ 0
KADS: Boggabilla Neighbour Aid Program Printing and Stationery	E27		$ 0	$ 618	$ 0
KADS: Boggabilla Neighbour Aid Program Software Maintenance	E10		$ 0	$ 515	$ 0
KADS: Boggabilla Neighbour Aid Program Telephone	E21		$ 0	$ 2,101	$ 0
KADS: Boggabilla Neighbour Aid Program Repairs and Maintenance	E10		$ 0	$ 3,090	$ 0
KADS: Boggabilla Neighbour Aid Program Client Equipment less than $30	E10		$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Materials and Consumables	E10		$ 0	$ 19,295	$ 0
KADS: Boggabilla Neighbour Aid Program Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Fuel	E10		$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Food Supplies	E10		$ 0	$ 7,210	$ 0
KADS: Boggabilla Neighbour Aid Program Rents and Lease Payments	E10		$ 0	$ 2,144	$ 0
KADS: Boggabilla Neighbour Aid Program Overheads Transferred In	E39		$ 0	$ 11,682	$ 0
sub-total KADS: Boggabilla Neighbour Aid Program			$ (131,856)	$ 131,843	$ 0
KADS: Inverell Elders Group Tablelands Community Support Options Cli		I18	$ (103)	$ 0	$ 0
KADS: Inverell Elders Group Interest on General Fund Investments		I27	$ (1,288)	$ 0	$ 0
KADS: Inverell Elders Group Aged and Community Services State		I42	$ (87,854)	$ 0	$ 0
KADS: Inverell Elders Group Salary Oncosts	E1		$ 0	$ 15,563	$ 0
KADS: Inverell Elders Group Ordinary Salaries	E2		$ 0	$ 41,281	$ 0
KADS: Inverell Elders Group Travel & Accommodation	E4		$ 0	$ 515	$ 0
KADS: Inverell Elders Group Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: Inverell Elders Group Advertising	E23		$ 0	$ 52	$ 0
KADS: Inverell Elders Group Electricity	E20		$ 0	$ 412	$ 0
KADS: Inverell Elders Group Printing and Stationery	E27		$ 0	$ 206	$ 0
KADS: Inverell Elders Group Software Maintenance	E10		$ 0	$ 412	$ 0
KADS: Inverell Elders Group Telephone	E21		$ 0	$ 1,545	$ 0
KADS: Inverell Elders Repairs and Maintenance	E10		$ 0	$ 2,369	$ 0
KADS: Inverell Elders Group Materials and Consumables	E10		$ 0	$ 4,747	$ 0
KADS: Inverell Elders Group Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: Inverell Elders Group Fuel	E10		$ 0	$ 0	$ 0
KADS: Inverell Elders Group Food Supplies	E10		$ 0	$ 4,635	$ 0
KADS: Inverell Elders Group Rents and Lease Payments	E10		$ 0	$ 4,561	$ 0
KADS: Inverell Elders Group Overheads Transferred In	E39		$ 0	$ 7,907	$ 0
sub-total KADS: Inverell Elders Group			$ (89,245)	$ 89,205	$ 0
KADS: Disability Respite Interest on General Fund Investments		I27	$ (1,288)	$ 0	$ 0
KADS: Disability Respite Aged and Community Services State		I42	$ (74,392)	$ 0	$ 0
KADS: Disability Respite Salary Oncosts	E1		$ 0	$ 3,798	$ 0
KADS: Disability Respite Ordinary Salaries	E2		$ 0	$ 10,075	$ 0
KADS: Disability Respite Travel & Accommodation	E4		$ 0	$ 52	$ 0
KADS: Disability Respite Printing and Stationery	E27		$ 0	$ 515	$ 0
KADS: Disability Respite Software Maintenance	E10		$ 0	$ 103	$ 0
KADS: Disability Respite Telephone	E21		$ 0	$ 309	$ 0
KADS: Disability Respite Brokerage Fees USC Community Services	E35		$ 0	$ 50,657	$ 0
KADS: Disability Respite Materials and Consumables	E10		$ 0	$ 361	$ 0
KADS: Disability Respite Fuel	E10		$ 0	$ 0	$ 0
KADS: Disability Respite Major Contracts	E35		$ 0	$ 0	$ 0
KADS: Disability Respite Rents and Lease Payments	E10		$ 0	$ 3,090	$ 0
KADS: Disability Respite Overheads Transferred In	E39		$ 0	$ 6,695	$ 0
sub-total KADS: Disability Respite			$ (75,680)	$ 75,707	$ 0
KADS: Respite (DSP) Interest on General Fund Investments		I27	$ (1,288)	$ 0	$ 0
KADS. Respite (DSP) Aged and Community Services State		I42	$ (90,501)	$ 0	$ 0
KADS: Respite (DSP) Salary Oncosts	E1		$ 0	$ 4,649	$ 0
KADS. Respite (DSP) Ordinary Salaries	E2		$ 0	$ 12,333	$ 0
KADS: Respite (DSP) Travel & Accommodation	E4		$ 0	$ 52	$ 0
KADS: Respite (DSP) Advertising	E23		$ 0	$ 52	$ 0
KADS: Respite (DSP) Printing and Stationery	E27		$ 0	$ 258	$ 0
KADS: Respite (DSP) Software Maintenance	E10		$ 0	$ 103	$ 0
KADS: Respite (DSP) Telephone	E21		$ 0	$ 206	$ 0
KADS: Respite (DSP) Cleaning Supplies	E10		$ 0	$ 52	$ 0
KADS: Respite (DSP) Brokerage Fees USC Community Services	E35		$ 0	$ 63,758	$ 0
KADS: Respite (DSP) Materials and Consumables	E10		$ 0	$ 155	$ 0
KADS: Respite (DSP) Fuel	E10		$ 0	$ 0	$ 0
KADS: Respite (DSP) Rents and Lease Payments	E10		$ 0	$ 2,060	$ 0
KADS: Respite (DSP) Overheads Transferred In	E39		$ 0	$ 8,145	$ 0
sub-total KADS: Respite (DSP)			$ (91,789)	$ 91,823	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
KADS: HACC Multiservice Tablelands Community Support Options Cli		I18	$ (361)	$ 0	$ 0
KADS: HACC Multiservice Interest on General Fund Investments		I27	$ (3,090)	$ 0	$ 0
KADS: HACC Multiservice Aged and Community Services State		I42	$ (149,453)	$ 0	$ 0
KADS: HACC Multiservice Salary Oncosts	E1		$ 0	$ 20,583	$ 0
KADS: HACC Multiservice Ordinary Salaries	E2		$ 0	$ 54,435	$ 0
KADS: HACC Multiservice Travel & Accommodation	E4		$ 0	$ 2,060	$ 0
KADS: HACC Multiservice Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: HACC Multiservice Advertising	E23		$ 0	$ 155	$ 0
KADS: HACC Multiservice Comprehensive Insurance	E18		$ 0	$ 0	$ 0
KADS: HACC Multiservice Electricity	E20		$ 0	$ 1,803	$ 0
KADS: HACC Multiservice Printing and Stationery	E27		$ 0	$ 670	$ 0
KADS: HACC Multiservice Software Maintenance	E10		$ 0	$ 1,545	$ 0
KADS: HACC Multiservice Telephone	E21		$ 0	$ 3,605	$ 0
KADS: HACC Multiservice Cleaning Supplies	E10		$ 0	$ 515	$ 0
KADS: HACC Multiservice Repairs and Maintenance	E10		$ 0	$ 2,833	$ 0
KADS: HACC Multiservice Brokerage Fees USC Community Services	E35		$ 0	$ 2,781	$ 0
KADS: HACC Multiservice Materials and Consumables	E10		$ 0	$ 27,242	$ 0
KADS: HACC Multiservice Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Fuel	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Food Supplies	E10		$ 0	$ 6,180	$ 0
KADS: HACC Multiservice Rents and Lease Payments	E10		$ 0	$ 10,043	$ 0
KADS: HACC Multiservice Asset Purchases	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Write off Expense Plant and Equip	E104		$ 0	$ 0	$ 0
KADS: HACC Multiservice Overheads Transferred In	E39		$ 0	$ 13,451	$ 0
sub-total KADS: HACC Multiservice			$ (152,904)	$ 152,901	$ 0
KADS: WH, Q & WC Elders Group Interest on General Fund Investments		I27	$ (1,545)	$ 0	$ 0
KADS: WH, Q & WC Elders Group Aged and Community Services State		I42	$ (57,654)	$ 0	$ 0
KADS: WH, Q & WC Elders Group Salary Oncosts	E1		$ 0	$ 9,646	$ 0
KADS: WH, Q & WC Elders Group Ordinary Salaries	E2		$ 0	$ 25,587	$ 0
KADS: WH, Q & WC Elders Group Travel & Accommodation	E4		$ 0	$ 515	$ 0
KADS: WH, Q & WC Elders Group Plant & Equip Depreciation	E13		$ 0	$ 350	$ 0
KADS: WH, Q & WC Elders Group Advertising	E23		$ 0	$ 52	$ 0
KADS: WH, Q & WC Elders Group CTP Insurance	E18		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Printing and Stationery	E27		$ 0	$ 412	$ 0
KADS: WH, Q & WC Elders Group Software Maintenance	E10		$ 0	$ 618	$ 0
KADS: WH, Q & WC Elders Group Telephone	E21		$ 0	$ 618	$ 0
KADS: WH, Q & WC Elders Group Cleaning Supplies	E10		$ 0	$ 82	$ 0
KADS: WH, Q & WC Elders Group Repairs and Maintenance	E10		$ 0	$ 1,030	$ 0
KADS: WH, Q & WC Elders Group Client Equipment less than $300	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Plant Hire Expense	E38		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Materials and Consumables	E10		$ 0	$ 6,315	$ 0
KADS: WH, Q & WC Elders Group Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Fuel	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Food Supplies	E10		$ 0	$ 6,268	$ 0
KADS: WH, Q & WC Elders Group Rents and Lease Payments	E10		$ 0	$ 2,575	$ 0
KADS: WH, Q & WC Elders Group Asset Purchases	E103		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Overheads Transferred In	E39		$ 0	$ 5,189	$ 0
sub-total KADS: WH, Q & WC Elders Group			$ (59,199)	$ 59,257	$ 0
KADS: Commonwealth Respite Tablelands Community Support Options Cli		I18	$ (103)	$ 0	$ 0
KADS: Commonwealth Respite Interest on General Fund Investments		I27	$ (1,803)	$ 0	$ 0
KADS: Commonwealth Respite Aged and Community Services State		I42	$ (114,963)	$ 0	$ 0
KADS: Commonwealth Respite Salary Oncosts	E1		$ 0	$ 14,655	$ 0
KADS: Commonwealth Respite Ordinary Salaries	E2		$ 0	$ 38,875	$ 0
KADS: Commonwealth Respite Travel & Accommodation	E4		$ 0	$ 309	$ 0
KADS: Commonwealth Respite Plant & Equip Depreciation	E13		$ 0	$ 1,236	$ 0
KADS: Commonwealth Respite Advertising	E23		$ 0	$ 155	$ 0
KADS: Commonwealth Respite Printing and Stationery	E27		$ 0	$ 515	$ 0
KADS: Commonwealth Respite Software Maintenance	E10		$ 0	$ 927	$ 0
KADS: Commonwealth Respite Subscriptions and Publications	E31		$ 0	$ 103	$ 0
KADS: Commonwealth Respite Telephone	E21		$ 0	$ 824	$ 0
KADS: Commonwealth Respite Brokerage Fees USC Community Service	E35		$ 0	$ 26,287	$ 0
KADS: Commonwealth Respite Materials and Consumables	E10		$ 0	$ 12,440	$ 0
KADS: Commonwealth Respite Fuel	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Respite Food Supplies	E10		$ 0	$ 3,090	$ 0
KADS: Commonwealth Respite Rents and Lease Payments	E10		$ 0	$ 7,210	$ 0
KADS: Commonwealth Respite Overheads Transferred In	E39		$ 0	$ 10,347	$ 0
sub-total KADS: Commonwealth Respite			$ (116,869)	$ 116,973	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
KADS: Commonwealth Aged Care Packages Tablelands Community Support O		I18	$ (103)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Interest on General Fund Investm		I27	$ (7,725)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Tablelands Community Support O		I42	$ (273,831)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Salary Oncosts	E1		$ 0	$ 18,132	$ 0
KADS: Commonwealth Aged Care Packages Ordinary Salaries	E2		$ 0	$ 48,095	$ 0
KADS: Commonwealth Aged Care Packages Travel & Accommodation	E4		$ 0	$ 1,030	$ 0
KADS: Commonwealth Aged Care Packages Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: Commonwealth Aged Care Packages Advertising	E23		$ 0	$ 258	$ 0
KADS: Commonwealth Aged Care Packages Electricity	E20		$ 0	$ 927	$ 0
KADS: Commonwealth Aged Care Packages Printing and Stationery	E27		$ 0	$ 567	$ 0
KADS: Commonwealth Aged Care Packages Software Maintenance	E10		$ 0	$ 1,545	$ 0
KADS: Commonwealth Aged Care Packages Telephone	E21		$ 0	$ 1,803	$ 0
KADS: Commonwealth Aged Care Packages Cleaning Supplies	E10		$ 0	$ 618	$ 0
KADS: Commonwealth Aged Care Packages Repairs and Maintenance	E10		$ 0	$ 4,120	$ 0
KADS: Commonwealth Aged Care Packages Brokerage Fees USC Comm	E35		$ 0	$ 139,199	$ 0
KADS: Commonwealth Aged Care Packages Materials and Consumables	E10		$ 0	$ 17,768	$ 0
KADS: Commonwealth Aged Care Packages Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Fuel	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Major Contracts	E35		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Food Supplies	E10		$ 0	$ 8,240	$ 0
KADS: Commonwealth Aged Care Packages Rents and Lease Payments	E10		$ 0	$ 6,953	$ 0
KADS: Commonwealth Aged Care Packages Asset Purchases	E103		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Overheads Transferred In	E39		$ 0	$ 27,383	$ 0
sub-total KADS: Commonwealth Aged Care Packages			$ (281,659)	$ 281,638	$ 0
Uralla Community Centre Principal Loan Repayments	E101		$ 0	$ 0	$ 4,332
Uralla Community Centre Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (4,332)
Uralla Community Centre Asset Purchases	E103		$ 0	$ 0	$ 0
Uralla Community Centre Capitalise Expenses	E104		$ 0	$ 0	$ 0
Uralla Community Centre Rents		I20	$ (14,490)	$ 0	$ 0
Uralla Community Centre Internal Rents		I67	$ (13,736)	$ 0	$ 0
Uralla Community Centre Salary Oncosts	E1		$ 0	$ 5,523	$ 0
Uralla Community Centre Ordinary Salaries	E2		$ 0	$ 14,648	$ 0
Uralla Community Centre Overtime Salaries	E2		$ 0	$ 0	$ 0
Uralla Community Centre Casual Salaries	E2		$ 0	$ 0	$ 0
Uralla Community Centre Allowance Salaries	E2		$ 0	$ 515	$ 0
Uralla Community Centre Interest on Loans	E11		$ 0	$ 4,503	$ 0
Uralla Community Centre Buildings Depreciation	E13		$ 0	$ 18,400	$ 0
Uralla Community Centre Asset Insurance	E18		$ 0	$ 1,733	$ 0
Uralla Community Centre Electricity	E20		$ 0	$ 4,017	$ 0
Uralla Community Centre Gas	E20		$ 0	$ 1,030	$ 0
Uralla Community Centre Council Rates - Business (within LG Area	E33		$ 0	$ 2,732	$ 0
Uralla Community Centre Repairs and Maintenance	E10		$ 0	$ 1,236	$ 0
Uralla Community Centre Plant Hire Expense	E38		$ 0	$ 515	$ 0
Uralla Community Centre Materials and Consumables	E10		$ 0	$ 2,678	$ 0
Uralla Community Centre Fuel	E10		$ 0	$ 103	$ 0
Uralla Community Centre Medical Expenses	E9		$ 0	$ 9,534	$ 0
Uralla Community Centre Overheads Transferred In	E39		$ 0	$ 3,580	$ 0
sub-total Uralla Community Centre			$ (28,226)	$ 70,747	$ 0
Total Community Services & Education			$ (5,201,233)	**$ 5,130,588**	**$ 0**
Housing & Community Amenities					
Heritage Heritage and Culture Grants State		I55	$ 0	$ 0	$ 0
Heritage Salary Oncosts	E1		$ 0	$ 0	$ 0
Heritage Ordinary Salaries	E2		$ 0	$ 0	$ 0
Heritage Heritage Depreciation	E13		$ 0	$ 2,854	$ 0
Heritage Plant Hire Expense	E38		$ 0	$ 0	$ 0
Heritage Materials and Consumables	E10		$ 0	$ 10,000	$ 0
Heritage Overheads Transferred In	E39		$ 0	$ 809	$ 0
sub-total Heritage			$ 0	$ 13,663	$ 0
Development Control Management 149 Planning Certificate Income		I19	$ (12,938)	$ 0	$ 0
Development Control Management DA Fees		I19	$ (33,120)	$ 0	$ 0
Development Control Management Construction Certificates		I19	$ (12,938)	$ 0	$ 0
Development Control Management Section 68 Fee		I19	$ (518)	$ 0	$ 0
Development Control Management Hoarding Fee		I19	$ (2,588)	$ 0	$ 0
Development Control Management CDC Application Fee		I19	$ (18,113)	$ 0	$ 0
Development Control Management Other Fees		I19	$ 0	$ 0	$ 0
Development Control Management Commissions		I32	$ (1,294)	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Development Control Management Salary Oncosts	E1		$ 0	$ 35,313	$ 0
Development Control Management Ordinary Salaries	E2		$ 0	$ 93,648	$ 0
Development Control Management Training Costs	E8		$ 0	$ 4,120	$ 0
Development Control Management Travel & Accommodation	E4		$ 0	$ 0	$ 0
Development Control Management Advertising	E23		$ 0	$ 2,060	$ 0
Development Control Management Printing and Stationery	E27		$ 0	$ 5,150	$ 0
Development Control Management Telephone	E21		$ 0	$ 309	$ 0
Development Control Management Plant Hire Expense	E38		$ 0	$ 15,450	$ 0
Development Control Management Materials and Consumables	E10		$ 0	$ 12,075	$ 0
Development Control Management Overheads Transferred In	E39		$ 0	$ 13,596	$ 0
sub-total Development Control Management			$ (81,509)	$ 181,721	$ 0
Urban Stormwater Management Special Drainage Charge		I9	$ (27,435)	$ 0	$ 0
Urban Stormwater Management Salary Oncosts	E1		$ 0	$ 2,043	$ 0
Urban Stormwater Management Ordinary Salaries	E2		$ 0	$ 4,644	$ 0
Urban Stormwater Management Overtime Salaries	E2		$ 0	$ 0	$ 0
Urban Stormwater Management Stormwater Depreciation	E13		$ 0	$ 14,819	$ 0
Urban Stormwater Management Plant Hire Expense	E38		$ 0	$ 5,150	$ 0
Urban Stormwater Management Materials and Consumables	E10		$ 0	$ 10,506	$ 0
Urban Stormwater Management Overheads Transferred In	E39		$ 0	$ 4,129	$ 0
sub-total Urban Stormwater Management			$ (27,435)	$ 41,291	$ 0
Cemetery Grounds Salary Oncosts	E1		$ 0	$ 0	$ 2,000
Cemetery Grounds Ordinary Salaries	E2		$ 0	$ 0	$ 5,000
Cemetery Grounds Plant Hire Expense	E38		$ 0	$ 0	$ 3,000
Cemetery Grounds Materials and Consumables	E10		$ 0	$ 0	$ 11,000
Cemetery Grounds Capitalise Expenses	E104		$ 0	$ 0	$ (21,000)
Cemetery Grounds Public Cemeteries		I23	$ (18,113)	$ 0	$ 0
Cemetery Grounds Salary Oncosts	E1		$ 0	$ 4,465	$ 0
Cemetery Grounds Ordinary Salaries	E2		$ 0	$ 10,114	$ 0
Cemetery Grounds Overtime Salaries	E2		$ 0	$ 722	$ 0
Cemetery Grounds Casual Salaries	E2		$ 0	$ 103	$ 0
Cemetery Grounds Other Structures Depreciation	E13		$ 0	$ 1,250	$ 0
Cemetery Grounds Plant Hire Expense	E38		$ 0	$ 6,953	$ 0
Cemetery Grounds Materials and Consumables	E10		$ 0	$ 8,240	$ 0
Cemetery Grounds Overheads Transferred In	E39		$ 0	$ 4,173	$ 0
sub-total Cemetery Grounds			$ (18,113)	$ 36,020	$ 0
Public Toilets Other Grants Federal		I55	$ 0	$ 0	$ 0
Public Toilets Materials and Consumables	E10		$ 0	$ 0	$ 0
Public Toilets Salary Oncosts	E1		$ 0	$ 7,492	$ 0
Public Toilets Ordinary Salaries	E2		$ 0	$ 17,028	$ 0
Public Toilets Overtime Salaries	E2		$ 0	$ 103	$ 0
Public Toilets Casual Salaries	E2		$ 0	$ 0	$ 0
Public Toilets Other Structures Depreciation	E13		$ 0	$ 5,850	$ 0
Public Toilets Asset Insurance	E18		$ 0	$ 683	$ 0
Public Toilets Postage and Freight	E25		$ 0	$ 103	$ 0
Public Toilets Council Rates - Sewer (within LG Area)	E33		$ 0	$ 0	$ 0
Public Toilets Council Rates - Business (within LG Area	E33		$ 0	$ 2,329	$ 0
Public Toilets Repairs and Maintenance	E10		$ 0	$ 515	$ 0
Public Toilets Plant Hire Expense	E38		$ 0	$ 6,180	$ 0
Public Toilets Chemical Costs	E10		$ 0	$ 103	$ 0
Public Toilets Materials and Consumables	E10		$ 0	$ 5,150	$ 0
Public Toilets Overheads Transferred In	E39		$ 0	$ 7,333	$ 0
sub-total Public Toilets			$ 0	$ 52,869	$ 0
Section 94 Interest on S94 Contributions		I27	$ (7,000)	$ 0	$ 0
Section 94 S94 Roadworks Contributions		I59	$ (22,770)	$ 0	$ 0
Section 94 S94 Community Facilities Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Other Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Bushfire Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Traffic Facilities Contributions		I59	$ 0	$ 0	$ 0
sub-total Section 94			$ (29,770)	$ 0	$ 0
Environmental Management Other Grants Federal		I55	$ 0	$ 0	$ 0
Environmental Management Salary Oncosts	E1		$ 0	$ 34,756	$ 0
Environmental Management Ordinary Salaries	E2		$ 0	$ 89,851	$ 0
Environmental Management Donations and Contributions	E32		$ 0	$ 20,600	$ 0
Environmental Management Overheads Transferred In	E39		$ 0	$ 11,743	$ 0
sub-total Environmental Management			$ 0	$ 156,950	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Building Control Inspection Fees		I19	$ (15,525)	$ 0	$ 0
Building Control 149(a) Building Certificate Income		I19	$ (207)	$ 0	$ 0
Building Control Salary Oncosts	E1		$ 0	$ 43,370	$ 0
Building Control Ordinary Salaries	E2		$ 0	$ 80,256	$ 0
Building Control Other Legal Fees	E37		$ 0	$ 515	$ 0
Building Control Materials and Consumables	E10		$ 0	$ 6,695	$ 0
Building Control Overheads Transferred In	E39		$ 0	$ 10,581	$ 0
sub-total Building Control			$ (15,732)	$ 141,417	$ 0
Domestic Waste Management Materials and Consumables	E10		$ 0	$ 0	$ 46,000
Domestic Waste Management Other Capitalised Expenses	E104		$ 0	$ 0	$ (46,000)
Domestic Waste Management Domestic Waste Mgt Annual Charge		I5	$ (308,611)	$ 0	$ 0
Domestic Waste Management Private Works		I17	$ (56,149)	$ 0	$ 0
Domestic Waste Management Sale of goods		I33	$ (47,500)	$ 0	$ 0
Domestic Waste Management Mark to Market Adjustment		I28	$ 0	$ 0	$ 0
Domestic Waste Management Profit on Sale of Financial Assets		I69	$ 0	$ 0	$ 0
Domestic Waste Management Salary Oncosts	E1		$ 0	$ 56,895	$ 0
Domestic Waste Management Ordinary Salaries	E2		$ 0	$ 149,970	$ 0
Domestic Waste Management Overtime Salaries	E2		$ 0	$ 4,438	$ 0
Domestic Waste Management Casual Salaries	E2		$ 0	$ 3,302	$ 0
Domestic Waste Management Allowance Salaries	E2		$ 0	$ 516	$ 0
Domestic Waste Management Other Assets Depreciation	E13		$ 0	$ 51,600	$ 0
Domestic Waste Management Asset Insurance	E18		$ 0	$ 0	$ 0
Domestic Waste Management Other Legal Fees	E37		$ 0	$ 0	$ 0
Domestic Waste Management Postage and Freight	E25		$ 0	$ 103	$ 0
Domestic Waste Management Council Rates - Business (within LG Area	E33		$ 0	$ 714	$ 0
Domestic Waste Management Council Water Rates (within LG Area)	E33		$ 0	$ 93	$ 0
Domestic Waste Management Plant Hire Expense	E38		$ 0	$ 81,920	$ 0
Domestic Waste Management Materials and Consumables	E10		$ 0	$ 8,498	$ 0
Domestic Waste Management Fuel	E10		$ 0	$ 206	$ 0
Domestic Waste Management Licence Fees	E10		$ 0	$ 1,751	$ 0
Domestic Waste Management Medical Expenses	E10		$ 0	$ 0	$ 0
Domestic Waste Management Overheads Transferred In	E39		$ 0	$ 58,639	$ 0
sub-total Domestic Waste Management			$ (413,813)	$ 418,645	$ 0
Other Waste Management Other Asset Purchases	E10		$ 0	$ 0	$ 15,000
Other Waste Management Other Capitalised Expenses	E104		$ 0	$ 0	$ (15,000)
Landfill Operation Principal Loan Repayments	E101		$ 0	$ 0	$ 6,026
Landfill Operation Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (6,026)
Other Waste Management Other Waste Mgt Annual Charge		I14	$ (515,385)	$ 0	$ 0
Other Waste Management Other Waste Mgt User Charges		I6	$ 0	$ 0	$ 0
Other Waste Management Other Fees		I25	$ (18,630)	$ 0	$ 0
Other Waste Management Sale of goods		I33	$ (39,600)	$ 0	$ 0
Other Waste Management Contributions & Donations		I62	$ 0	$ 0	$ 0
Other Waste Management Salary Oncosts	E1		$ 0	$ 51,107	$ 0
Other Waste Management Ordinary Salaries	E2		$ 0	$ 135,533	$ 0
Other Waste Management Overtime Salaries	E2		$ 0	$ 0	$ 0
Other Waste Management Casual Salaries	E2		$ 0	$ 5,366	$ 0
Other Waste Management Allowance Salaries	E2		$ 0	$ 743	$ 0
Other Waste Management Training Costs	E8		$ 0	$ 824	$ 0
Other Waste Management Safety Clothing	E9		$ 0	$ 2,060	$ 0
Other Waste Management Other Assets Depreciation	E13		$ 0	$ 11,100	$ 0
Other Waste Management Advertising	E23		$ 0	$ 400	$ 0
Other Waste Management Asset Insurance	E18		$ 0	$ 788	$ 0
Other Waste Management Electricity	E20		$ 0	$ 1,854	$ 0
Other Waste Management Postage and Freight	E25		$ 0	$ 9,785	$ 0
Other Waste Management Telephone	E21		$ 0	$ 2,266	$ 0
Other Waste Management Security	E10		$ 0	$ 824	$ 0
Landfill Operation Interest on Loans	E11		$ 0	$ 2,480	$ 0
Landfill Operation - Unwound net present value	E12		$ 0	$ 0	$ 0
Other Waste Management Repairs and Maintenance	E10		$ 0	$ 6,180	$ 0
Other Waste Management Plant Hire Expense	E38		$ 0	$ 81,679	$ 0
Other Waste Management Materials and Consumables	E10		$ 0	$ 40,788	$ 0
Other Waste Management Overheads Transferred In	E39		$ 0	$ 36,428	$ 0
Other Waste Management Buildings Depreciation	E13		$ 0	$ 0	$ 0
Other Waste Management Printing and Stationery	E27		$ 0	$ 0	$ 0
sub-total Other Waste Management			$ (573,615)	$ 394,222	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Landfill Operation Other Contributions & Donations		I62	$ 0	$ 0	$ 0
sub-total Landfill Operation			$ 0	$ 0	$ 0
Total Housing & Community Amenities			$ (1,159,987)	**$ 1,436,797**	**$ 0**
Recreation and Culture					
Public Halls Asset Purchases	E10		$ 0	$ 0	$ 0
Public Halls Capitalise Expenses	E104		$ 0	$ 0	$ 0
Public Halls Other Operating Revenues		I34	$ (10,588)	$ 0	$ 0
Public Halls Other Grants State		I55	$ 0	$ 0	$ 0
Public Halls Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Public Halls Salary Oncosts	E1		$ 0	$ 499	$ 0
Public Halls Ordinary Salaries	E2		$ 0	$ 1,135	$ 0
Public Halls Buildings Depreciation	E13		$ 0	$ 4,500	$ 0
Public Halls Asset Insurance	E18		$ 0	$ 315	$ 0
Public Halls Electricity	E20		$ 0	$ 0	$ 0
Public Halls Telephone	E21		$ 0	$ 0	$ 0
Public Halls Council Rates - Business (within LG Area	E33		$ 0	$ 2,448	$ 0
Public Halls Council Water Rates (within LG Area)	E33		$ 0	$ 414	$ 0
Public Halls Repairs and Maintenance	E10		$ 0	$ 6,000	$ 0
Public Halls Plant Hire Expense	E38		$ 0	$ 800	$ 0
Public Halls Materials and Consumables	E10		$ 0	$ 4,000	$ 0
Public Halls Licence Fees	E10		$ 0	$ 253	$ 0
Public Halls Overheads Transferred In	E39		$ 0	$ 1,283	$ 0
sub-total Public Halls			$ (10,588)	$ 21,647	$ 0
Swimming Pools & Aquatic Centres Other Grants Federal		I55	$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Transfer To From Workorders	E40		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Swimming Pool Entry Fees		I22	$ (23,500)	$ 0	$ 0
Swimming Pools & Aquatic Centres Sale of goods		I33	$ (11,000)	$ 0	$ 0
Swimming Pools & Aquatic Centres Salary Oncosts	E1		$ 0	$ 16,112	$ 0
Swimming Pools & Aquatic Centres Ordinary Salaries	E2		$ 0	$ 19,965	$ 0
Swimming Pools & Aquatic Centres Overtime Salaries	E2		$ 0	$ 24,768	$ 0
Swimming Pools & Aquatic Centres Casual Salaries	E2		$ 0	$ 16,487	$ 0
Swimming Pools & Aquatic Centres Other Structures Depreciation	E13		$ 0	$ 7,900	$ 0
Swimming Pools & Aquatic Centres Advertising	E23		$ 0	$ 500	$ 0
Swimming Pools & Aquatic Centres Asset Insurance	E18		$ 0	$ 604	$ 0
Swimming Pools & Aquatic Centres Electricity	E20		$ 0	$ 3,708	$ 0
Swimming Pools & Aquatic Centres Gas	E20		$ 0	$ 258	$ 0
Swimming Pools & Aquatic Centres Postage and Freight	E25		$ 0	$ 52	$ 0
Swimming Pools & Aquatic Centres Subscriptions and Publications	E31		$ 0	$ 103	$ 0
Swimming Pools & Aquatic Centres Promotions and Publicity	E28		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Telephone	E21		$ 0	$ 309	$ 0
Swimming Pools & Aquatic Centres Council Rates - Sewer (within LG Are	E33		$ 0	$ 466	$ 0
Swimming Pools & Aquatic Centres Council Rates - Business (within LG A	E33		$ 0	$ 1,760	$ 0
Swimming Pools & Aquatic Centres Council Water Rates (within LG Area)	E33		$ 0	$ 207	$ 0
Swimming Pools & Aquatic Centres Items for Resale	E26		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Plant Hire Expense	E38		$ 0	$ 556	$ 0
Swimming Pools & Aquatic Centres Chemical Costs	E10		$ 0	$ 618	$ 0
Swimming Pools & Aquatic Centres Materials and Consumables	E10		$ 0	$ 9,000	$ 0
Swimming Pools & Aquatic Centres Overheads Transferred In	E39		$ 0	$ 17,642	$ 0
sub-total Swimming Pools & Aquatic Centres			$ (34,500)	$ 121,015	$ 0
Other Cultural & Recreational Materials and Consumables	E10		$ 0	$ 0	$ 0
Other Cultural & Recreational Other Grants State		I55	$ (1,000)	$ 0	$ 0
Other Cultural & Recreational Other Contributions & Donations		I62	$ (750)	$ 0	$ 0
Other Cultural & Recreational Salary Oncosts	E1		$ 0	$ 159	$ 0
Other Cultural & Recreational Ordinary Salaries	E2		$ 0	$ 361	$ 0
Other Cultural & Recreational Buildings Depreciation	E13		$ 0	$ 0	$ 0
Other Cultural & Recreational Donations and Contributions	E32		$ 0	$ 14,163	$ 0
Other Cultural & Recreational Contributions to Regional Bodies	E22		$ 0	$ 3,605	$ 0
Other Cultural & Recreational Asset Insurance	E18		$ 0	$ 105	$ 0
Other Cultural & Recreational Promotions and Publicity	E28		$ 0	$ 0	$ 0
Other Cultural & Recreational Plant Hire Expense	E38		$ 0	$ 0	$ 0
Other Cultural & Recreational Materials and Consumables	E10		$ 0	$ 0	$ 0
Other Cultural & Recreational Overheads Transferred In	E39		$ 0	$ 1,487	$ 0
sub-total Other Cultural & Recreational			$ (3,303)	$ 19,880	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Library Principal Loan Repayments	E101		$ 0	$ 0	$ 19,068
Library Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (19,068)
Library Library Grants State		I53	$ (29,374)	$ 0	$ 0
Library Salary Oncosts	E1		$ 0	$ 20,934	$ 0
Library Ordinary Salaries	E2		$ 0	$ 58,874	$ 0
Library Overtime Salaries	E2		$ 0	$ 0	$ 0
Library Casual Salaries	E2		$ 0	$ 310	$ 0
Library Interest on Loans	E11		$ 0	$ 26,213	$ 0
Library Office Equip Depreciation	E13		$ 0	$ 20,716	$ 0
Library Contributions to Regional Bodies	E22		$ 0	$ 92,952	$ 0
Library Asset Insurance	E18		$ 0	$ 3,780	$ 0
Library Electricity	E20		$ 0	$ 4,120	$ 0
Library Postage and Freight	E25		$ 0	$ 515	$ 0
Library Printing and Stationery	E27		$ 0	$ 0	$ 0
Library Subscriptions and Publications	E31		$ 0	$ 0	$ 0
Library Internet Exp	E21		$ 0	$ 1,751	$ 0
Library Telephone	E21		$ 0	$ 1,957	$ 0
Library Council Rates - Business (within LG Area	E33		$ 0	$ 5,072	$ 0
Library Council Water Rates (within LG Area)	E33		$ 0	$ 311	$ 0
Library Repairs and Maintenance	E10		$ 0	$ 1,288	$ 0
Library Plant Hire Expense	E38		$ 0	$ 773	$ 0
Library Chemical Costs	E10		$ 0	$ 206	$ 0
Library Materials and Consumables	E10		$ 0	$ 9,398	$ 0
Library Overheads Transferred In	E39		$ 0	$ 16,397	$ 0
sub-total Library			$ (29,374)	$ 266,082	$ 0
Ovals Active Use Salary Oncosts	E1		$ 0	$ 3,746	$ 0
Ovals Active Use Ordinary Salaries	E2		$ 0	$ 8,514	$ 0
Ovals Active Use Other Structures Depreciation	E13		$ 0	$ 5,039	$ 0
Ovals Active Use Asset Insurance	E18		$ 0	$ 893	$ 0
Ovals Active Use Electricity	E20		$ 0	$ 0	$ 0
Ovals Active Use Council Rates - Business (within LG Area	E33		$ 0	$ 1,708	$ 0
Ovals Active Use Council Water Rates (within LG Area)	E33		$ 0	$ 0	$ 0
Ovals Active Use Plant Hire Expense	E38		$ 0	$ 6,180	$ 0
Ovals Active Use Materials and Consumables	E10		$ 0	$ 2,575	$ 0
Ovals Active Use Overheads Transferred In	E39		$ 0	$ 4,364	$ 0
sub-total Ovals Active Use			$ 0	$ 33,019	$ 0
Parks & Reserves Salary Oncosts	E1		$ 0	$ 0	$ 2,500
Parks & Reserves Ordinary Salary	E1		$ 0	$ 0	$ 6,250
Parks & Reserves Materials and Consumables	E10		$ 0	$ 0	$ 19,000
Parks & Reserves Plant Hire Expense	E38		$ 0	$ 0	$ 1,750
Parks & Reserves Capitalised Expenses	E104		$ 0	$ 0	$ (29,500)
Parks & Reserves Other Grants State		I55	$ 0	$ 0	$ 0
Parks & Reserves Salary Oncosts	E1		$ 0	$ 20,640	$ 0
Parks & Reserves Ordinary Salaries	E2		$ 0	$ 51,600	$ 0
Parks & Reserves Other Structures Depreciation	E13		$ 0	$ 8,638	$ 0
Parks & Reserves Asset Insurance	E18		$ 0	$ 210	$ 0
Parks & Reserves Electricity	E20		$ 0	$ 1,236	$ 0
Parks & Reserves Postage and Freight	E25		$ 0	$ 103	$ 0
Parks & Reserves Council Rates - Business (within LG Area	E33		$ 0	$ 11,385	$ 0
Parks & Reserves Council Water Rates (within LG Area)	E33		$ 0	$ 0	$ 0
Parks & Reserves Repairs and Maintenance	E10		$ 0	$ 5,150	$ 0
Parks & Reserves Plant Hire Expense	E38		$ 0	$ 21,584	$ 0
Parks & Reserves Materials and Consumables	E10		$ 0	$ 10,571	$ 0
Parks & Reserves Overheads Transferred In	E39		$ 0	$ 28,085	$ 0
sub-total Parks & Reserves			$ 0	$ 159,202	$ 0
Parks for Passive Use Principal Loan Repayments	E101		$ 0	$ 0	$ 13,798
Parks for Passive Use Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (13,798)
Parks for Passive Use Interest on Loans	E11		$ 0	$ 10,466	$ 0
Parks for Passive Use Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Parks for Passive Use			$ 0	$ 10,466	$ 0
Total Recreation and Culture			$ (77,765)	$ 631,310	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Mining, Mfg and Construction					
Gravel Pits Salary Oncosts	E1		$ 0	$ 454	$ 0
Gravel Pits Ordinary Salaries	E2		$ 0	$ 1,032	$ 0
Gravel Pits Other Assets Depreciation	E13		$ 0	$ 908	$ 0
Gravel Pits Council Rates - Business (within LG Area	E33		$ 0	$ 518	$ 0
Gravel Pits Plant Hire Expense	E38		$ 0	$ 1,648	$ 0
Gravel Pits Materials and Consumables	E10		$ 0	$ 2,060	$ 0
Gravel Pits Overheads Transferred In	E39		$ 0	$ 1,056	$ 0
sub-total Gravel Pits			$ 0	$ 7,676	$ 0
Total Mining, Mfg and Construction			**$ 0**	**$ 7,676**	**$ 0**
Transport and Communication					
Streetscapes Salary Oncosts	E1		$ 0	$ 11,761	$ 0
Streetscapes Ordinary Salaries	E2		$ 0	$ 26,729	$ 0
Streetscapes Overtime Salaries	E2		$ 0	$ 1,032	$ 0
Streetscapes Postage and Freight	E25		$ 0	$ 103	$ 0
Streetscapes Plant Hire Expense	E38		$ 0	$ 12,772	$ 0
Streetscapes Materials and Consumables	E10		$ 0	$ 3,090	$ 0
Streetscapes Overheads Transferred In	E39		$ 0	$ 10,253	$ 0
sub-total Streetscapes			$ 0	$ 65,740	$ 0
Parking Areas Interest on Loans	E12		$ 0	$ 0	$ 0
Parking Areas Principal Loan Repayments	E101		$ 0	$ 0	$ 56,404
Parking Areas Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (56,404)
Parking Areas Salary Oncosts	E1		$ 0	$ 227	$ 0
Parking Areas Ordinary Salaries	E2		$ 0	$ 516	$ 0
Parking Areas Interest on Loans	E11		$ 0	$ 7,177	$ 0
Parking Areas Footpaths Depreciation	E13		$ 0	$ 6,756	$ 0
Parking Areas Materials and Consumables	E10		$ 0	$ 515	$ 0
Parking Areas Overheads Transferred In	E39		$ 0	$ 327	$ 0
sub-total Parking Areas			$ 0	$ 16,033	$ 0
Kerb & Gutter K&G/Footpaving Cont'n		I62	$ (16,330)	$ 0	$ 0
Kerb & Gutter Salary Oncosts	E1		$ 0	$ 0	$ 1,238
Kerb & Gutter Ordinary Salaries	E2		$ 0	$ 0	$ 3,096
Kerb & Gutter Plant Hire Expense	E38		$ 0	$ 0	$ 7,725
Kerb & Gutter Materials and Consumables	E10		$ 0	$ 0	$ 20,600
Kerb & Gutter Capitalise Expenses	E104		$ 0	$ 0	$ (32,659)
Kerb & Gutter Salary Oncosts	E1		$ 0	$ 2,838	$ 0
Kerb & Gutter Ordinary Salaries	E2		$ 0	$ 6,450	$ 0
Kerb & Gutter Overtime Salaries	E2		$ 0	$ 0	$ 0
Kerb & Gutter road structure depreciation	E13		$ 0	$ 49,104	
Kerb & Gutter Plant Hire Expense	E38		$ 0	$ 3,193	$ 0
Kerb & Gutter Materials and Consumables	E10		$ 0	$ 2,833	$ 0
Kerb & Gutter Overheads Transferred In	E39		$ 0	$ 8,865	$ 0
sub-total Kerb & Gutter			$ (16,330)	$ 73,283	$ 0
Street Lighting Other Grants State		I55	$ (5,000)	$ 0	$ 0
Street Lighting Electricity	E19		$ 0	$ 60,000	$ 0
Street Lighting Overheads Transferred In	E39		$ 0	$ 11,087	$ 0
sub-total Street Lighting			$ (5,000)	$ 71,087	$ 0
Urban Facilities Salary Oncosts	E1		$ 0	$ 0	$ 0
Urban Facilities Ordinary Salaries	E2		$ 0	$ 0	$ 0
Urban Facilities Materials and Consumables	E10		$ 0	$ 0	$ 0
Urban Facilities Capitalise Expenses	E104		$ 0	$ 0	$ 0
Urban Facilities Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Urban Facilities Salary Oncosts	E1		$ 0	$ 124	$ 0
Urban Facilities Ordinary Salaries	E2		$ 0	$ 310	$ 0
Urban Facilities Other Structures Depreciation	E13		$ 0	$ 997	$ 0
Urban Facilities Asset Insurance	E18		$ 0	$ 11	$ 0
Urban Facilities Electricity	E20		$ 0	$ 618	$ 0
Urban Facilities Repairs and Maintenance	E10		$ 0	$ 721	$ 0
Urban Facilities Plant Hire Expense	E38		$ 0	$ 124	$ 0
Urban Facilities Materials and Consumables	E10		$ 0	$ 0	$ 0
Urban Facilities Rents and Lease Payments	E10		$ 0	$ 0	$ 0
Urban Facilities Overheads Transferred In	E39		$ 0	$ 352	$ 0
sub-total Urban Facilities			$ 0	$ 3,257	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Roads & Transport Management Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads & Transport Management Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads & Transport Management Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Roads & Transport Management			$ 0	$ 0	$ 0
Roads Regional Rural Sealed RTA Contributions		I60	$ (300,000)	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts - Resealing	E1		$ 0	$ 0	$ 9,665
Roads Regional Rural Sealed Ordinary Salaries - Resealing	E2		$ 0	$ 0	$ 24,164
Roads Regional Rural Sealed Plant Hire Expense - Resealing	E38		$ 0	$ 0	$ 16,708
Roads Regional Rural Sealed Materials and Consumables - Resealing	E10		$ 0	$ 0	$ 164,794
Roads Regional Rural Sealed Capitalise Expenses (resealing)	E104		$ 0	$ 0	$ (215,331)
Roads Regional Rural Sealed Transport Grants State		I56	$ 0	$ 0	$ 0
Roads Regional Rural Sealed RTA Contributions		I70	$ (734,850)	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 41,775	$ 0
Roads Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 94,944	$ 0
Roads Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 5,160	$ 0
Roads Regional Rural Sealed Roads Structure Depreciation	E13		$ 0	$ 479,202	$ 0
Roads Regional Rural Sealed Gas	E20		$ 0	$ 206	$ 0
Roads Regional Rural Sealed Postage and Freight	E25		$ 0	$ 103	$ 0
Roads Regional Rural Sealed Repairs and Maintenance	E10		$ 0	$ 1,030	$ 0
Roads Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 95,790	$ 0
Roads Regional Rural Sealed Plant Hire: Contractors Wet Hire	E35		$ 0	$ 5,150	$ 0
Roads Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 207,442	$ 0
Roads Regional Rural Sealed Fuel	E10		$ 0	$ 515	$ 0
Roads Regional Rural Sealed Overheads Transferred In	E39		$ 0	$ 123,338	$ 0
sub-total Roads Regional Rural Sealed			$ (1,034,850)	$ 1,054,655	$ 0
Roads Regional Rural Unsealed RTA Contributions		I70	$ (51,750)	$ 0	$ 0
Roads Regional Rural Unsealed Salary Oncosts - resheeting	E1		$ 0	$ 0	$ 1,754
Roads Regional Rural Unsealed Ordinary Salaries - resheeting	E2		$ 0	$ 0	$ 4,438
Roads Regional Rural Unsealed Plant Hire Expense - resheeting	E38		$ 0	$ 0	$ 6,180
Roads Regional Rural Unsealed Materials and Consumables - resheeting	E10		$ 0	$ 0	$ 3,090
Roads Regional Rural Unsealed Capitalise Expenses (resheeting)	E104		$ 0	$ 0	$ (15,462)
Roads Regional Rural Unsealed Salary Oncosts	E1		$ 0	$ 5,965	$ 0
Roads Regional Rural Unsealed Ordinary Salaries	E2		$ 0	$ 13,106	$ 0
Roads Regional Rural Unsealed Overtime Salaries	E2		$ 0	$ 1,032	$ 0
Roads Regional Rural Unsealed Plant Hire Expense	E38		$ 0	$ 12,360	$ 0
Roads Regional Rural Unsealed Materials and Consumables	E10		$ 0	$ 4,120	$ 0
Roads Regional Rural Unsealed Roads Structure Depreciation	E13		$ 0	$ 13,812	
Roads Regional Rural Unsealed Fuel	E10		$ 0	$ 206	$ 0
Roads Regional Rural Unsealed Overheads Transferred In	E39		$ 0	$ 9,656	$ 0
sub-total Roads Regional Rural Unsealed			$ (51,750)	$ 60,257	$ 0
Roads Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 1,651
Roads Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 4,128
Roads Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 3,090
Roads Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 3,914
Roads Regional Urban Capitalise Expenses	E104		$ 0	$ 0	$ (12,783)
Roads Regional Urban Salary Oncosts - resealing	E1		$ 0	$ 0	$ 0
Roads Regional Urban Ordinary Salaries - resealing	E2		$ 0	$ 0	$ 0
Roads Regional Urban Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 0
Roads Regional Urban Materials and Consumables - resealing	E10		$ 0	$ 0	$ 0
Roads Regional Urban Capitalise Expenses -resealing	E104		$ 0	$ 0	$ 0
Roads Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Urban Sealed Roads Structure Depreciation	E13		$ 0	$ 22,542	$ 0
Roads Regional Urban Unsealed Roads Depreciation	E13		$ 0	$ 0	$ 0
Roads Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Regional Urban Overheads Transferred In	E39		$ 0	$ 1,034	$ 0
sub-total Roads Regional Urban			$ 0	$ 23,576	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Roads Local Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Local Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Local Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Local Urban Capitalise Expenses	E104		$ 0	$ 0	$ 0
Roads Local Urban Salary Oncosts - resealing	E1		$ 0	$ 0	$ 908
Roads Local Urban Ordinary Salaries -resealing	E2		$ 0	$ 0	$ 2,064
Roads Local Urban Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 4,120
Roads Local Urban Materials and Consumables - resealing	E10		$ 0	$ 0	$ 21,836
Roads Local Urban Capitalise Expenses - resealing	E104		$ 0	$ 0	$ (28,928)
Roads Local Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Local Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Allowance Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Sealed Roads Structure Depreciation	E13		$ 0	$ 64,709	$ 0
Roads Local Urban Unsealed Roads Depreciation	E13		$ 0		$ 0
Roads Local Urban Plant Hire Expense	E38		$ 0	$ 16,532	$ 0
Roads Local Urban Materials and Consumables	E10		$ 0	$ 10,336	$ 0
Roads Local Urban Fuel	E10		$ 0	$ 0	$ 0
Roads Local Urban Consultancies	E35		$ 0	$ 0	$ 0
Roads Local Urban Overheads Transferred In	E39		$ 0	$ 10,310	$ 0
sub-total Roads Local Urban			$ 0	$ 101,887	$ 0
Roads Local Rural Sealed Other Grants Federal		I56	$ (430,183)	$ 0	$ 0
Roads Local Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 103,500
Roads Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 258,750
Roads Local Rural Sealed Overtime Salaries	E2		$ 0	$ 0	$ 1,500
Roads Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 458,633
Roads Local Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 542,425
Roads Local Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ (1,364,808)
Roads Local Rural Sealed Salary Oncosts - resealing	E1		$ 0	$ 0	$ 20,000
Roads Local Rural Sealed Ordinary Salaries - resealing	E2		$ 0	$ 0	$ 50,000
Roads Local Rural Sealed Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 65,000
Roads Local Rural Sealed Materials and Consumables - resealing	E10		$ 0	$ 0	$ 450,000
Roads Local Rural Sealed Capitalise Expenses - resealing	E104		$ 0	$ 0	$ (585,000)
Roads Local Rural Sealed Roads to Recovery Grants - Federal		I56	$ 0	$ 0	$ 0
Roads Local Rural Sealed Salary Oncosts	E1		$ 0	$ 42,002	$ 0
Roads Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 95,460	$ 0
Roads Local Rural Sealed Overtime Salaries	E2		$ 0	$ 1,032	$ 0
Roads Local Rural Sealed Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Sealed Allowance Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Sealed Sealed Roads Structure Depreciation	E13		$ 0	$ 955,926	$ 0
Roads Local Rural Sealed Gas	E20		$ 0	$ 309	$ 0
Roads Local Rural Sealed Postage and Freight	E25		$ 0	$ 103	$ 0
Roads Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 103,000	$ 0
Roads Local Rural Sealed Materials and Consumables	E10		$ 0	$ 135,033	$ 0
Roads Local Rural Sealed Consultancies	E35		$ 0	$ 0	$ 0
Roads Local Rural Sealed Overheads Transferred In	E39		$ 0	$ 429,961	$ 0
sub-total Roads Local Rural Sealed			$ (430,183)	$ 1,762,826	$ 0
Roads Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 0	$ 2,064
Roads Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 0	$ 5,160
Roads Local Rural Unsealed Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 0	$ 10,300
Roads Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 0	$ 8,240
Roads Local Rural Unsealed Capitalise Expenses	E104		$ 0	$ 0	$ (25,764)
Roads Local Rural Unsealed Salary Oncosts - resheeting	E1		$ 0	$ 0	$ 18,576
Roads Local Rural Unsealed Ordinary Salaries - resheeting	E2		$ 0	$ 0	$ 46,440
Roads Local Rural Unsealed Overtime Salaries - resheeting	E2		$ 0	$ 0	$ 1,032
Roads Local Rural Unsealed Plant Hire Expense - resheeting	E38		$ 0	$ 0	$ 132,020
Roads Local Rural Unsealed Materials and Consumables - resheeting	E10		$ 0	$ 0	$ 62,676
Roads Local Rural Unsealed Capitalise Expenses - resheeting	E104		$ 0	$ 0	$ (260,744)
Roads Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 95,357	$ 0
Roads Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 216,720	$ 0
Roads Local Rural Unsealed Overtime Salaries	E2		$ 0	$ 6,192	$ 0
Roads Local Rural Unsealed Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Unsealed Roads Depreciation	E13		$ 0	$ 490,935	$ 0
Roads Local Rural Unsealed Postage and Freight	E25		$ 0	$ 515	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Roads Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 248,000	$ 0
Roads Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 85,688	$ 0
Roads Local Rural Unsealed Fuel	E10		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Overheads Transferred In	E39		$ 0	$ 173,514	$ 0
sub-total Roads Local Rural Unsealed			$ 0	$ 1,316,921	$ 0
Bridges Local Urban Salary Oncosts	E1		$ 0	$ 454	$ 0
Bridges Local Urban Ordinary Salaries	E2		$ 0	$ 1,032	$ 0
Bridges Local Urban Asset Insurance	E18		$ 0	$ 0	$ 0
Bridges Local Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Local Urban Materials and Consumables	E10		$ 0	$ 618	$ 0
Bridges Local Urban Overheads Transferred In	E39		$ 0	$ 389	$ 0
sub-total Bridges Local Urban			$ 0	$ 2,493	$ 0
Bridges Regional Urban Principal Loan Repayments	E101		$ 0	$ 0	$ 6,891
Bridges Regional Urban Sealed Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (6,891)
Bridges Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Capitalise Expenses	E104		$ 0	$ 0	$ 0
Bridges Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Interest on Loans	E11		$ 0	$ 24,915	$ 0
Bridges Regional Urban Postage and Freight	E25		$ 0	$ 0	$ 0
Bridges Regional Urban Repairs and Maintenance	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire: Contractors Wet Hire	E35		$ 0	$ 0	$ 0
Bridges Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Bridges Regional Urban			$ 0	$ 24,915	$ 0
Bridges Local Rural Sealed Principal Loan Repayments	E101		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 16,000
Bridges Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 40,000
Bridges Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 30,000
Bridges Local Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 120,000
Bridges Local Rural Capitalise Expenses	E104		$ 0	$ 0	$ (206,000)
Bridges Local Rural Sealed Salary Oncosts	E1		$ 0	$ 4,541	$ 0
Bridges Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 10,320	$ 0
Bridges Local Rural Sealed Overtime Salaries	E2		$ 0	$ 1,032	$ 0
Bridges Local Rural Sealed Interest on Loans	E11		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Bridges Depreciation	E13		$ 0	$ 82,978	$ 0
Bridges Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 6,180	$ 0
Bridges Local Rural Sealed Materials and Consumables	E10		$ 0	$ 19,570	$ 0
Bridges Local Rural Sealed Overheads Transferred In	E39		$ 0	$ 45,762	$ 0
sub-total Bridges Local Rural Sealed			$ 0	$ 170,383	$ 0
Bridges Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 908	$ 0
Bridges Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 2,064	$ 0
Bridges Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 1,030	$ 0
Bridges Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 6,386	$ 0
Bridges Local Rural Unsealed Overheads Transferred In	E39		$ 0	$ 1,920	$ 0
sub-total Bridges Local Rural Unsealed			$ 0	$ 12,308	$ 0
Bridges Regional Rural Sealed Transport Grants State		I56	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed RTA Contributions		I60	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Loan Proceeds		I71	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Proceeds Offset Account		I72	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ 0
Roads Regional Rural Unsealed RTA Contributions		I70	$ (66,240)	$ 0	$ 0
Bridges Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 6,357	$ 0
Bridges Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 14,448	$ 0
Bridges Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 1,032	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Bridges Regional Rural Sealed Unsealed Roads Depreciation	E13			$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Bridges Depreciation	E13			$ 0	$ 99,542	$ 0
Bridges Regional Rural Sealed Plant Hire Expense	E38			$ 0	$ 4,120	$ 0
Bridges Regional Rural Sealed Materials and Consumables	E10			$ 0	$ 5,562	$ 0
Bridges Regional Rural Sealed Overheads Transferred In	E39			$ 0	$ 5,824	$ 0
sub-total Bridges Regional Rural Sealed				$ (66,240)	$ 136,885	$ 0
Road Safety RTA Contributions		I70		$ 0	$ 0	$ 0
Road Safety Salary Oncosts	E1			$ 0	$ 4,128	$ 0
Road Safety Ordinary Salaries	E2			$ 0	$ 10,320	$ 0
Road Safety Overtime Salaries	E2			$ 0	$ 0	
Road Safety Plant Hire Expense	E38			$ 0	$ 6,180	$ 0
Road Safety Materials and Consumables	E10			$ 0	$ 13,199	$ 0
Road Safety Overheads Transferred In	E39			$ 0	$ 6,251	$ 0
sub-total Road Safety				$ 0	$ 40,078	$ 0
Cycleways Principal Loan Repayments	E101			$ 0	$ 0	$ 0
Cycleways Principal Loan Repayments Offset	E102			$ 0	$ 0	$ 0
Cycleways Salary Oncosts	E1			$ 0	$ 0	$ 0
Cycleways Ordinary Salaries	E2			$ 0	$ 0	$ 0
Cycleways Interest on Loans	E11			$ 0	$ 0	$ 0
Cycleways Footpaths Depreciation	E13			$ 0	$ 0	$ 0
Cycleways Overheads Transferred In	E39			$ 0	$ 0	$ 0
sub-total Cycleways				$ 0	$ 0	$ 0
Footpath RTA Contributions		I70		$ (15,525)	$ 0	$ 0
Footpath Salary Oncosts	E1			$ 0	$ 0	$ 3,633
Footpath Ordinary Salaries	E2			$ 0	$ 0	$ 8,256
Footpath Plant Hire Expense	E38			$ 0	$ 0	$ 4,264
Footpath Materials and Consumables	E10			$ 0	$ 0	$ 15,244
Footpath Capitalise Expenses	E104			$ 0	$ 0	$ (31,397)
Footpath Salary Oncosts	E1			$ 0	$ 12,487	$ 0
Footpath Ordinary Salaries	E2			$ 0	$ 28,380	$ 0
Footpath Overtime Salaries	E2			$ 0	$ 0	$ 0
Footpath Footpaths Depreciation	E13			$ 0	$ 15,541	$ 0
Footpath Plant Hire Expense	E38			$ 0	$ 20,806	$ 0
Footpath Materials and Consumables	E10			$ 0	$ 2,318	$ 0
Footpath Overheads Transferred In	E39			$ 0	$ 17,627	$ 0
sub-total Footpath				$ (15,525)	$ 97,159	$ 0
Total Transport and Communication				$ (1,619,878)	$ 5,033,743	$ 0
Economic Affairs						
Main Street Principal Loan Repayments	E101			$ 0	$ 0	$ 18,596
Main Street Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (18,596)
Main Street Interest on Loans	E11			$ 0	$ 21,608	$ 0
Main Street Overheads Transferred In	E39			$ 0	$ 0	
sub-total Main Street				$ 0	$ 21,608	$ 0
Rental Other Properties Rents		I20		$ (16,136)	$ 0	$ 0
Rental Other Properties Internal Rents		I67		$ (5,897)	$ 0	$ 0
Rental Other Properties Salary Oncosts	E1			$ 0	$ 631	$ 0
Rental Other Properties Ordinary Salaries	E2			$ 0	$ 1,316	$ 0
Rental Other Properties Casual Salaries	E2			$ 0	$ 413	$ 0
Rental Other Properties Buildings Depreciation	E13			$ 0	$ 6,347	$ 0
Rental Other Properties Asset Insurance	E18			$ 0	$ 1,628	$ 0
Rental Other Properties Electricity	E20			$ 0	$ 2,266	$ 0
Rental Other Properties Gas	E20			$ 0	$ 1,442	$ 0
Rental Other Properties Council Rates - Sewer (within LG Area)	E33			$ 0	$ 1,346	$ 0
Rental Other Properties Council Rates - Business (within LG Area	E33			$ 0	$ 805	$ 0
Rental Other Properties Council Water Rates (within LG Area)	E33			$ 0	$ 248	$ 0
Rental Other Properties Plant Hire Expense	E38			$ 0	$ 155	$ 0
Rental Other Properties Materials and Consumables	E10			$ 0	$ 1,236	$ 0
Rental Other Properties Overheads Transferred In	E39			$ 0	$ 929	$ 0
sub-total Rental Other Properties				$ (22,033)	$ 18,762	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Community Development Principal Loan Repayments	E101		$ 0	$ 0	$ 1,618
Community Development Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (1,618)
Community Development Salary Oncosts	E1		$ 0	$ 18,863	$ 0
Community Development Ordinary Salaries	E2		$ 0	$ 68,888	$ 0
Community Development Interest on Loans	E11		$ 0	$ 74	$ 0
Community Development Advertising	E23		$ 0	$ 0	$ 0
Community Development Subscriptions and Publications	E31		$ 0	$ 0	$ 0
Community Development Telephone	E21		$ 0	$ 0	$ 0
Community Development Materials and Consumables	E10		$ 0	$ 5,000	$ 0
Community Development Overheads Transferred In	E39		$ 0	$ 7,501	$ 0
sub-total Community Development			$ 0	$ 100,326	$ 0
Private Works Other Council Shared Service Contributio	E41		$ 0	$ 0	$ 0
Private Works Private Works		I17	$ (258,750)	$ 0	$ 0
Private Works Other Councils		I61	$ 0	$ 0	$ 0
Private Works Salary Oncosts	E1		$ 0	$ 21,878	$ 0
Private Works Ordinary Salaries	E2		$ 0	$ 54,696	$ 0
Private Works Overtime Salaries	E2		$ 0	$ 2,064	$ 0
Private Works Postage and Freight	E25		$ 0	$ 200	$ 0
Private Works Plant Hire Expense	E38		$ 0	$ 61,800	$ 0
Private Works Materials and Consumables	E10		$ 0	$ 32,960	$ 0
Private Works Fuel	E10		$ 0	$ 515	$ 0
Private Works Overheads Transferred In	E39		$ 0	$ 32,175	$ 0
sub-total Private Works			$ (258,750)	$ 206,288	$ 0
Bundarra Rural Transaction Centre Rents		I20	$ 0	$ 0	$ 0
Bundarra Rural Transaction Centre Other Operating Revenues		I34	$ (3,105)	$ 0	$ 0
Bundarra Rural Transaction Centre Interest on General Fund Investments		I27	$ (1,139)	$ 0	$ 0
Bundarra Rural Transaction Centre F & F Depreciation	E13		$ 0	$ 3,167	$ 0
Bundarra Rural Transaction Centre Electricity	E20		$ 0	$ 515	$ 0
Bundarra Rural Transaction Centre Rents and Lease Payments	E10		$ 0	$ 2,472	$ 0
Bundarra Rural Transaction Centre Overheads Transferred In	E39		$ 0	$ 242	$ 0
sub-total Bundarra Rural Transaction Centre			$ (4,244)	$ 6,396	$ 0
Tourist Office Salary Oncosts	E1		$ 0	$ 581	$ 0
Tourist Office Ordinary Salaries	E2		$ 0	$ 1,280	$ 0
Tourist Office Casual Salaries	E2		$ 0	$ 124	$ 0
Tourist Office Travel & Accommodation	E4		$ 0	$ 0	$ 0
Tourist Office Buildings Depreciation	E13		$ 0	$ 9,230	$ 0
Tourist Office Advertising	E23		$ 0	$ 0	$ 0
Tourist Office Asset Insurance	E18		$ 0	$ 630	$ 0
Tourist Office Electricity	E20		$ 0	$ 0	$ 0
Tourist Office Printing and Stationery	E27		$ 0	$ 1,545	$ 0
Tourist Office Promotions and Publicity	E28		$ 0	$ 7,725	$ 0
Tourist Office Subscriptions and Publications	E31		$ 0	$ 6,051	$ 0
Tourist Office Internet Exp	E21		$ 0	$ 1,236	$ 0
Tourist Office Telephone	E21		$ 0	$ 0	$ 0
Tourist Office Cleaning Supplies	E10		$ 0	$ 309	$ 0
Tourist Office Council Rates - Business (within LG Area	E33		$ 0	$ 0	$ 0
Tourist Office Council Water Rates (within LG Area)	E33		$ 0	$ 207	$ 0
Tourist Office Security	E10		$ 0	$ 1,648	$ 0
Tourist Office Repairs and Maintenance	E10		$ 0	$ 742	$ 0
Tourist Office Plant Hire Expense	E38		$ 0	$ 0	$ 0
Tourist Office Materials and Consumables	E10		$ 0	$ 72,409	$ 0
Tourist Office Overheads Transferred In	E39		$ 0	$ 7,641	$ 0
sub-total Tourist Office			$ 0	$ 111,358	$ 0
Caravan Park Other User Charges		I15	$ (500)	$ 0	$ 0
Caravan Park Rents		I20	$ (12,834)	$ 0	$ 0
Caravan Park Salary Oncosts	E1		$ 0	$ 163	$ 0
Caravan Park Ordinary Salaries	E2		$ 0	$ 335	$ 0
Caravan Park Casual Salaries	E2		$ 0	$ 103	$ 0
Caravan Park Buildings Depreciation	E13		$ 0	$ 4,000	$ 0
Caravan Park Asset Insurance	E18		$ 0	$ 341	$ 0
Caravan Park Council Rates - Business (within LG Area	E33		$ 0	$ 823	$ 0
Caravan Park Materials and Consumables	E10		$ 0	$ 826	$ 0
Caravan Park Rents and Lease Payments	E10		$ 0	$ 1,700	$ 0
Caravan Park Overheads Transferred In	E39		$ 0	$ 812	$ 0
sub-total Caravan Park			$ (13,334)	$ 9,206	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Television Blackspot Program Rents		I20	$ 0	$ 0	$ 0
Television Blackspot Program Other Structures Depreciation	E13		$ 0	$ 18,300	$ 0
Television Blackspot Program Asset Insurance	E18		$ 0	$ 368	$ 0
Television Blackspot Program Electricity	E20		$ 0	$ 0	$ 0
Television Blackspot Program Materials and Consumables	E10		$ 0	$ 258	$ 0
Television Blackspot Program Overheads Transferred In	E39		$ 0	$ 101	$ 0
sub-total Television Blackspot Program			$ 0	$ 19,645	$ 0
Total Economic Affairs			$ (298,361)	**$ 493,588**	**$ 0**
General Purpose Revenue					
General Purpose Revenue Residential Rates		I1	$ (1,152,687)	$ 0	$ 0
General Purpose Revenue Pension Rebate Granted by Council - Resi		I1	$ 100,000	$ 0	$ 0
General Purpose Revenue Farmland Rates		I2	$ (1,984,095)	$ 0	$ 0
General Purpose Revenue Pension Rebate Granted by Council - Farm		I2	$ 10,000	$ 0	$ 0
General Purpose Revenue Business Rates		I3	$ (76,131)	$ 0	$ 0
General Purpose Revenue Extra Charges		I26	$ (22,770)	$ 0	$ 0
General Purpose Revenue Legal Fees		I30	$ (15,450)	$ 0	$ 0
General Purpose Revenue Financial Assistance Grants (GPR)		I35	$ (2,023,425)	$ 0	$ 0
General Purpose Revenue Pension Rebate Grant Income (GPR)		I36	$ (60,500)	$ 0	$ 0
General Purpose Revenue Other Legal Fees	E37		$ 0	$ 15,450	$ 0
Financial Services Interest on General Fund Investments		I27	$ (380,000)	$ 0	$ 0
sub-total General Purpose Revenue			$ (5,605,058)	$ 15,450	$ 0
Total General Purpose Revenue			$ (5,605,058)	**$ 15,450**	**$ 0**
TOTAL GENERAL FUND, DOMESTIC WASTE AND McMAUGH			$ (14,157,835)	**$ 13,675,622**	**$ 0**
Water Supplies					
Water Management - Administration Capitalise Expenses	E104		$ 0	$ 0	$ (140,129)
Water Management - Administration Water Rates		I7	$ (354,488)	$ 0	$ 0
Water Management - Administration Extra Charges		I26	$ (10,661)	$ 0	$ 0
Water Management - Administration Water User Charges		I11	$ (354,943)	$ 0	$ 0
Water Management - Administration Other Fees		I25	$ (4,658)	$ 0	$ 0
Water Management - Administration Rebates		I7	$ 25,500	$ 0	$ 0
Water Management - Administration Sundry Sales		I33	$ 0	$ 0	$ 0
Water Management - Administration Interest on Water Fund Investments		I27	$ (18,378)	$ 0	$ 0
Water Management - Administration Mark to Market Adjustment		I28	$ 0	$ 0	$ 0
Water Management - Administration Pension Rebate Grant Income (Water)		I38	$ (14,025)	$ 0	$ 0
Water Management - Administration Profit on Sale of Financial Assets		I69	$ 0	$ 0	$ 0
Water Management - Administration Training Costs	E8		$ 0	$ 2,575	$ 0
Water Management - Administration Asset Insurance	E18		$ 0	$ 6,300	$ 0
Water Management - Administration Overheads Transferred In	E39		$ 0	$ 148,668	$ 0
sub-total Water Management - Administration			$ (731,653)	$ 157,543	$ (140,129)
Dams and Weirs Salary Oncosts	E1		$ 0	$ 392	$ 0
Dams and Weirs Ordinary Salaries	E2		$ 0	$ 774	$ 0
Dams and Weirs Water Supply Depreciation	E13		$ 0	$ 485	$ 0
Dams and Weirs Electricity	E20		$ 0	$ 0	$ 0
Dams and Weirs Plant Hire Expense	E38		$ 0	$ 1,030	$ 0
Dams and Weirs Materials and Consumables	E10		$ 0	$ 2,060	$ 0
Water Management - Administration Overheads Transferred In	E39		$ 0		$ 0
sub-total Dams and Weirs			$ 0	$ 4,741	$ 0
Water Mains Other User Charges		I15	$ (2,070)	$ 0	$ 0
Water Mains Salary Oncosts	E1		$ 0	$ 0	$ 7,121
Water Mains Ordinary Salaries	E2		$ 0	$ 0	$ 17,854
Water Mains Plant Hire Expense	E38		$ 0	$ 0	$ 21,424
Water Mains Materials and Consumables	E10		$ 0	$ 0	$ 78,280
Water Mains Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Water Mains Salary Oncosts	E1		$ 0	$ 7,447	$ 0
Water Mains Ordinary Salaries	E2		$ 0	$ 16,925	$ 0
Water Mains Overtime Salaries	E2		$ 0	$ 3,302	$ 0
Water Mains Water Supply Depreciation	E13		$ 0	$ 3,764	$ 0
Water Mains Postage and Freight	E25		$ 0	$ 412	$ 0
Water Mains Plant Hire Expense	E38		$ 0	$ 7,725	$ 0
Water Mains Materials and Consumables	E10		$ 0	$ 21,115	$ 0
Water Mains Testing Costs	E10		$ 0	$ 515	$ 0
Water Mains Administration Overheads Transferred In	E39		$ 0		$ 0
sub-total Water Mains			$ (7,245)	$ 61,205	$ 124,679

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Reservoirs Materials and Consumables	E10	$ 0	$ 0	$ 15,450
Reservoirs Salary Oncosts	E1	$ 0	$ 1,589	$ 0
Reservoirs Ordinary Salaries	E2	$ 0	$ 3,612	$ 0
Reservoirs Overtime Salaries	E2	$ 0	$ 361	$ 0
Reservoirs Water Supply Depreciation	E13	$ 0	$ 6,792	$ 0
Reservoirs Electricity	E20	$ 0	$ 412	$ 0
Reservoirs Plant Hire Expense	E38	$ 0	$ 2,575	$ 0
Reservoirs Materials and Consumables	E10	$ 0	$ 2,575	$ 0
Reservoirs Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Reservoirs		$ 0	$ 17,916	$ 15,450
Water Pumping Stations Salary Oncosts	E1	$ 0	$ 2,270	$ 0
Water Pumping Stations Ordinary Salaries	E2	$ 0	$ 5,160	$ 0
Water Pumping Stations Water Supply Depreciation	E13	$ 0	$ 914	$ 0
Water Pumping Stations Asset Insurance	E18	$ 0	$ 0	$ 0
Water Pumping Stations Electricity	E20	$ 0	$ 6,695	$ 0
Water Pumping Stations Postage and Freight	E25	$ 0	$ 103	$ 0
Water Pumping Stations Council Rates - Business (within LG Area	E33	$ 0	$ 3,790	$ 0
Water Pumping Stations Repairs and Maintenance	E10	$ 0	$ 1,288	$ 0
Water Pumping Stations Plant Hire Expense	E38	$ 0	$ 1,648	$ 0
Water Pumping Stations Materials and Consumables	E10	$ 0	$ 3,090	$ 0
Water Pumping Stations Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Pumping Stations		$ 0	$ 24,958	$ 0
Water Treatment Salary Oncosts	E1	$ 0	$ 30,877	$ 0
Water Treatment Ordinary Salaries	E2	$ 0	$ 70,178	$ 0
Water Treatment Overtime Salaries	E2	$ 0	$ 20,640	$ 0
Water Treatment Allowance Salaries	E2	$ 0	$ 0	$ 0
Water Treatment Water Supply Depreciation	E13	$ 0	$ 45,224	$ 0
Water Treatment Electricity	E20	$ 0	$ 32,878	$ 0
Water Treatment Postage and Freight	E25	$ 0	$ 3,605	$ 0
Water Treatment Repairs and Maintenance	E10	$ 0	$ 515	$ 0
Water Treatment Plant Hire Expense	E38	$ 0	$ 32,960	$ 0
Water Treatment Chemical Costs	E10	$ 0	$ 46,350	$ 0
Water Treatment Materials and Consumables	E10	$ 0	$ 39,140	$ 0
Water Treatment Testing Costs	E10	$ 0	$ 7,210	$ 0
Water Treatment Consultancies	E35	$ 0	$ 0	$ 0
Water Treatment Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Treatment		$ 0	$ 329,575	$ 0
Water Other Salary Oncosts	E1	$ 0	$ 0	$ 0
Water Other Ordinary Salaries	E2	$ 0	$ 0	$ 0
Water Other Plant Hire Expense	E38	$ 0	$ 0	$ 0
Water Other Materials and Consumables	E10	$ 0	$ 0	$ 0
Water Management - Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Other		$ 0	$ 0	$ 0
Total Water Supplies		$ (738,898)	**$ 595,938**	**$ 0**
Sewerage Services				
Sewer Management - Administration Asset Insurance	E18	$ 0	$ 788	$ 0
Sewer Management - Administration Overheads Transferred In	E39	$ 0	$ 111,116	$ 0
sub-total Sewer Management - Administration		$ 0	$ 111,904	$ 0
Sewer Mains Salary Oncosts	E1	$ 0	$ 0	$ 8,359
Sewer Mains Ordinary Salaries	E2	$ 0	$ 0	$ 20,898
Sewer Mains Plant Hire Expense	E38	$ 0	$ 0	$ 25,199
Sewer Mains Materials and Consumables	E10	$ 0	$ 0	$ 64,051
Sewer Mains Capitalise Expenses	E104	$ 0	$ 0	$ (123,657)
Sewer Mains Salary Oncosts	E1	$ 0	$ 5,676	$ 0
Sewer Mains Ordinary Salaries	E2	$ 0	$ 12,900	$ 0
Sewer Mains Overtime Salaries	E2	$ 0	$ 3,612	$ 0
Sewer Mains Allowance Salaries	E2	$ 0	$ 1,032	$ 0
Sewer Mains Training Costs	E8	$ 0	$ 618	$ 0
Sewer Mains Sewerage Depreciation	E13	$ 0	$ 6,430	$ 0
Sewer Mains Plant Hire Expense	E38	$ 0	$ 4,120	$ 0
Sewer Mains Materials and Consumables	E10	$ 0	$ 10,300	$ 0
Sewer Management - Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Sewer Mains		$ 0	$ 44,688	$ (5,150)

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
Sewer Pumping Stations Salary Oncosts	E1			$ 0	$ 1,680	$ 0
Sewer Pumping Stations Ordinary Salaries	E2			$ 0	$ 3,818	$ 0
Sewer Pumping Stations Overtime Salaries	E2			$ 0	$ 722	$ 0
Sewer Pumping Stations Sewerage Depreciation	E13			$ 0	$ 2,996	$ 0
Sewer Pumping Stations Electricity	E20			$ 0	$ 1,030	$ 0
Sewer Pumping Stations Postage and Freight	E25			$ 0	$ 21	$ 0
Sewer Pumping Stations Council Rates - Business (within LG Area	E33			$ 0	$ 0	$ 0
Sewer Pumping Stations Plant Hire Expense	E38			$ 0	$ 1,030	$ 0
Sewer Pumping Stations Materials and Consumables	E10			$ 0	$ 4,120	$ 0
Sewer Management - Administration Overheads Transferred In	E39			$ 0		$ 0
sub-total Sewer Pumping Stations				$ 0	$ 15,417	$ 0
Sewer Treatment Operation Salary Oncosts	E1			$ 0	$ 0	$ 0
Sewer Treatment Operation Ordinary Salaries	E2			$ 0	$ 0	$ 0
Sewer Treatment Operation Materials and Consumables	E10			$ 0	$ 0	$ 0
Sewer Treatment Operation Capitalise Expenses	E104			$ 0	$ 0	$ 0
Sewer Treatment Operation Salary Oncosts	E1			$ 0	$ 17,346	$ 0
Sewer Treatment Operation Ordinary Salaries	E2			$ 0	$ 39,422	$ 0
Sewer Treatment Operation Overtime Salaries	E2			$ 0	$ 25,800	$ 0
Sewer Treatment Operation Casual Salaries	E2			$ 0	$ 0	$ 0
Sewer Treatment Operation Allowance Salaries	E2			$ 0	$ 413	$ 0
Sewer Treatment Operation Buildings Depreciation	E13			$ 0	$ 3,798	$ 0
Sewer Treatment Operation Sewerage Depreciation	E13			$ 0	$ 5,976	$ 0
Sewer Treatment Operation Electricity	E20			$ 0	$ 52,530	$ 0
Sewer Treatment Operation Telephone	E21			$ 0	$ 1,648	$ 0
Sewer Treatment Operation Council Rates - Business (within LG Area	E33			$ 0	$ 2,070	$ 0
Sewer Treatment Operation Council Water Rates (within LG Area)	E33			$ 0	$ 1,863	$ 0
Sewer Treatment Operation Plant Hire Expense	E38			$ 0	$ 8,343	$ 0
Sewer Treatment Operation Chemical Costs	E10			$ 0	$ 10,300	$ 0
Sewer Treatment Operation Materials and Consumables	E10			$ 0	$ 17,098	$ 0
Sewer Treatment Operation Testing Costs	E10			$ 0	$ 6,180	$ 0
Sewer Treatment Operation Consultancies	E35			$ 0	$ 0	$ 0
Sewer Management - Administration Overheads Transferred In	E39			$ 0		$ 0
sub-total Sewer Treatment Operation				$ 0	$ 196,392	$ 0
Sewer Other Materials and Consumables	E10			$ 0	$ 0	$ 5,150
Sewer Other Sewer User Charges		I12		$ (4,000)	$ 0	$ 0
Sewer Other Sewer Rates		I8		$ (482,130)	$ 0	$ 0
Sewer Other Extra Charges		I26		$ (2,500)	$ 0	$ 0
Sewer Other Trade Waste Charges		I12		$ (9,600)	$ 0	$ 0
Sewer Other Rebates		I8		$ 26,775	$ 0	$ 0
Sewer Other Interest on Sewer Fund Investments		I27		$ (10,000)	$ 0	$ 0
Sewer Other Pension Rebate Grant Income (GPR)		I39		$ (14,725)	$ 0	$ 0
sub-total Sewer Other				$ (496,180)	$ 0	$ 5,150
Total Sewerage Services				$ (496,180)	**$ 368,401**	**$ 0**
				$ (15,392,913)	**$ 14,639,960**	**$ 0**
Net Operational and Capital cost (including Depreciation)					$ (752,953)	$ 3,438,050
Depreciation added back						$ (3,523,012)
Budgeted cash movement						$ (84,963)
Operational Surplus					**$ (752,953)**	

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
INCOME STATEMENT				
EXPENDITURE				
Employee Costs				
Oncosts	E1	0	$ (205,219)	205,219
Wages and Salaries	E2	0	$ 4,674,623	492,780
Employee Leave Entitlements	E3	0	$ 1,043,111	0
Travelling and allowances	E4	0	$ 29,074	0
Superannuation	E5	0	$ 646,814	0
Workers Compensation Insurance	E6	0	$ 237,046	0
Fringe Benefits Tax	E7	0	$ 36,000	0
Training Costs	E8	0	$ 43,466	0
Other	E9	0	$ 30,546	0
		0	$ 6,535,461	697,999
Materials and Contracts				
Raw materials and consumables	E10	0	$ 2,692,624	2,965,015
Shared services costs	E41	0	$ 0	0
Contractors and consultancy (including brokerage contracts)	E35	0	$ 1,274,427	0
Audit fees	E36	0	$ 20,600	0
Legal expenses	E37	0	$ 26,265	0
Plant hire internal cost	E38	0	$ (789,374)	789,413
Administration overheads	E39	0	$ 1	0
Workorders transfers	E40	0	$ 0	0
Internal rents	E42	0	$ 19,633	0
Borrowing Costs				
Interest on Loans	E11	0	$ 123,315	0
Unwound NPV	E12	0	$ 0	0
Depreciation and Amortisation				
Depreciation	E13	0	$ 3,523,012	0
Future Rehabilitation of tip amortisation	E14	0	$ 0	0
Other expenses				
Mayoral fees	E15	0	$ 14,500	0
Councillors fees and allowances	E16	0	$ 85,500	0
Councillors expenses	E17	0	$ 30,000	0
Insurances	E18	0	$ 231,901	0
Street Lighting	E19	0	$ 60,000	0
Light, power and heating	E20	0	$ 193,435	0
Telephones and communications	E21	0	$ 80,407	0
Donations and Contributions to Local and Regional Bodies	E22	0	$ 255,459	0
Advertising	E23	0	$ 11,136	0
Bank charges	E24	0	$ 80	0
Postage and freight	E25	0	$ 33,028	0
Items for resale	E26	0	$ 1,545	0
Printing and Stationary	E27	0	$ 37,787	0
Promotion and Publicity	E28	0	$ 11,845	0
Valuation fees	E29	0	$ 14,935	0
Election expenses	E30	0	$ 0	0
Subscriptions and publications	E31	0	$ 51,067	0
Donations and Contributions	E32	0	$ 38,883	0
Rates (contra'd)	E33	0	$ 59,893	0
Bad debts	E34	0	$ 2,575	0
Small balances	E43	0	$ 20	0
		0	$ 1,213,996	0
Operating expenditure subtotal		0	$ 14,639,960	
Capital items				
Loan Repayments	E101	0	$ 0	150,875
Loan repayments offset	E102	0	$ 0	-150,875
Asset purchases	E103	0	$ 0	0
Capital purchases offset	E104	0	$ 0	-4,452,427
	E105	0	$ 0	0
TOTAL EXPENDITURE		0	$ 14,639,960	0
		$	0 $	0.00

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
INCOME STATEMENT (CONTINUED)				
INCOME				
Rates and Annual Charges				
Residential Rates	I1	-1,052,687 $	0	0
Farmland	I2	-1,974,095 $	0	0
Business	I3	-76,131 $	0	0
Special Rates	I4	0 $	0	0
Domestic Waste Management	I5	-308,611 $	0	0
Other Waste Management (Environmental Levy)	I6	0 $	0	0
Water Supply	I7	-328,988 $	0	0
Sewerage Services	I8	-455,355 $	0	0
Drainage Levy	I9	-27,435 $	0	0
		-4,223,302 $	**0**	**0**
User Charges and Fees				
User Charges				
Domestic Waste Management	I10	0 $	0	0
Water Supply	I11	-360,118 $	0	0
Sewerage Services	I12	-13,600 $	0	0
Drainage Services	I13	0 $	0	0
Other Waste Management	I14	-515,385 $	0	0
Other	I15	-2,570 $	0	0
		-891,673 $	0	0
Fees				
Aged Care	I16	-517,500 $	0	0
Private Works	I17	-314,899 $	0	0
Tablelands Community Support Options	I18	-72,467 $	0	0
Town Planning	I19	-104,227 $	0	0
Rents	I20	-79,944 $	0	0
Internal Rents	I67	-19,633 $	0	0
Tablands Community Transport	I21	0 $	0	0
Swimming Pool	I22	-23,500 $	0	0
Cemeteries	I23	-18,113 $	0	0
Sale of Scrap Metal	I24	0 $	0	0
Other	I25	-38,814 $	0	0
		-1,189,097 $	0	0
Total User Charges and Fees		**-2,080,770 $**	**0**	**0**
Investment Revenues				
Rates and Charges Debtors Interest	I26	-35,931 $	0	0
Cash and Term Investment Interest	I27	-544,275 $	0	0
Mark to Market adjustment	I28	0 $	0	0
		-580,206 $	**0**	**0**
Other Revenue				
Other fines	I29	-983 $	0	0
Legal Fees Recovered	I30	-18,540 $	0	0
Insurance Claims	I31	0 $	0	0
Commission and Agency Fees	I32	-50,219 $	0	0
Miscellaneous Sales	I33	-104,916 $	0	0
Other	I34	-71,661 $	0	0
		-246,319 $	**0**	**0**
Grants and Contributions				
Grants				
Legislative				
Financial Assistance Grant	I35	-2,023,425 $	0	0
Pensioner Rates Subsidies - General	I36	-60,500 $	0	0
Pensioner Rates Subsidies - Domestic Waste Management	I37	0 $	0	0
Pensioner Rates Subsidies - Water	I38	-14,025 $	0	0
Pensioner Rates Subsidies - Sewerage Services	I39	-14,725 $	0	0
		-2,112,675 $	0	0
Contractual				
Tablelands Community Support Options - Operating	I40	-1,791,559 $	0	0
Aged Care Facilities - Operating	I41	-1,345,500 $	0	0
Other Frail and Disabled Services - Operating	I42	-978,443 $	0	0
Tablelands Community Transport - Operating	I43	-239,022 $	0	0
Bundarra Neighbour Aid Service - Operating	I44	-49,955 $	0	0
Tablelands Community Support Options - Capital	I45	0 $	0	0
Aged Care Facilities - Capital	I46	0 $	0	0
		-4,404,479 $	0	0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital
INCOME STATEMENT (CONTINUED)				
INCOME				
Grants and Contributions (Continued)				
Grants (Continued)				
Vulnerable				
Roads and Bridges - Operating	I50	0 $	0	0
Community Care Services - Operating	I51	0 $	0	0
Rural Fire Service - Operating	I52	-60,140 $	0	0
Library - Operating	I53	-29,374 $	0	0
Employment and Training - Operating	I54	-10,000 $	0	0
Other - Operating	I55	-7,250 $	0	0
Roads and Bridges - Capital	I56	-430,183 $	0	0
Community Care Services - Capital	I57	0 $	0	0
Rural Fire Service - Capital	I58	0 $	0	0
		-536,947 $	0	0
Grants Total		-7,054,101 $	0	0
Contributions				
Section 94 - capital	I59	-22,770 $	0	0
RTA Contributions - capital	I60	-300,000 $	0	0
RTA Contributions - operating	I70	-868,365 $	0	0
Other Councils - Joint Works - operating	I61	0 $	0	0
Other - operating	I62	-17,080 $	0	0
		-1,208,215 $	0	0
Total Grants and Contributions		**-8,262,316 $**	**0**	**0**
Profit on Sale of Assets				
Infrastructure, Plant and Equipment	I66	0 $	0	0
Financial Assets	I69	0 $	0	0
		0 $	**0**	**0**
Capital				
Transfers from Reserves	I63	0 $	0	0
Proceeds from Sales	I64	-412,300 $	0	0
Sale of Asset offset	I65	412,300 $	0	0
Proceeds of Loans	I71	0 $	0	0
Proceeds of Loans Offset	I72	0 $	0	0
		0	**0**	**0**
		-15,392,913	$ 14,639,960	
		$ 0		
Net Operating surplus			$ (752,953)	-752,953
Capital Grants and Contributions				-752,953
Net Operating (surplus) deficit before Capital Grants and Contributions				1

Capital Expenditure	
Plant	$ 1,100,265
Infrastructure - General Fund	$ 2,844,376
Infrastructure - Water Fund	$ 140,129
Infrastructure - Sewer Fund	$ 123,657
Other - General Fund	51,000
Other - McMaugh Gardens Aged Care Centre	$ 193,000
	4,452,427.00

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

	REVENUE	EXPENDITURE	
	Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital

REVIEW TODAY TEMPLATE

10 Year Financial Projections (including inflation) **- Existing Policy**

	2011/2012	
Operating Budget		
Rates and annual charges	4,223,302	
User fees and charges	1,486,145	
User fees and charges - Contractual	594,625	
Government operating grants - Contractual	4,404,479	
Government operating grants - Legislative	2,112,675	
Government operating grants - Vulnerable	106,764	
Contribution - Operating	885,445	
Interest income	580,206	
Other operating revenue	246,319	
Total Revenue (excluding capital grants)	14,639,960	TRUE
Interest expense	123,315	
Maintenance expense - non road assets	555,515	
Maintenance expense - road assets	2,597,978	
Depreciation provision	3,523,012	
Tendered services	4,999,264	
Other services expenses (excluding maintenance)	2,840,877	
Total Expenses	14,639,960	TRUE
Operating Surplus/ (Deficit) exc capital and realised net gains/ losses on asset sales and revaluations	-1	
Capital Budget		
Depreciation provision	3,523,012	
Government capital grants	430,183	
Capital contributions and asset donations	322,770	TRUE
Other capital receipts (inc asset sales)	412,300	
Total Receipts	4,688,265	
Capital Catchup Expenditure	1,596,572	
Capital renewals	1,399,965	
Plant replacement	1,100,265	
Capital expansion	355,625	
Total Payments	4,452,427	
Capital Surplus/ (Deficit)	235,838	
Total Fiscal Surplus / (Deficit)	235,838	

Net Debt	
Net Debt = Original Net Debt+ Fiscal Deficit each year (Negative figures are Fiscal Surplus)	-561,005
Infrastructure Backlog (on existing intervention levels)	3,411,689
Catchup expenditure growth (Average 30 years)	3,286,671
Infrastructure Stock (at replacement cost before dep)	144,697,821
Programmed maintenance required (increased by other operating cost increas)	2,099,229

URALLA SHIRE COUNCIL

DRAFT ESTIMATES FOR THE SECOND YEAR FORWARD OPERATIONAL FORECASTS

TEN YEAR FORECASTS

	REVENUE	EXPENDITURE	
	Budget 2011/2012	Budget 2011/2012 Operating	Budget 2011/2012 Capital

Financial Projection Assumptions used in estimates:

	2011/2012
- Annual CPI inflation rate %	3.0%
- Annual increase in resident population %	1.0%
- Annual increase in rateable dwellings %	1.0%
- Annual increase in govt operat grants %	3.5%
- Annual increase in govt operat tendered grants %	3.0%
- Annual increase in govt capital grants %	2.5%
- Annual increase in rates %	3.5%
- Annual increase in fees and charges %	3.5%
- Annual wages inflation rate %	3.2%
- Annual other operating cost inflation rate %	3.0%
- Annual capital cost inflation rate %	3.0%
- Annual staffing (FTE) growth rate %	0.0%
- Annual semi-govt interest rate %	7.5%
- Annual investment income yield %	6.0%
- Annual debt interest rate %	7.5%
- Annual increase in capital contributions %	0.0%

Rateable Assessments - total No. (existing plus growth)	2,934
Average Rates (Including Domestic Waste) - control (2009/2010 multiplied by annual increa	$1,199

Real services expenditure per resident	**2011/2012**
Other Services Expenditure (Opex)	2,840,877
Divide by Operating Cost Index (wages & other costs)	1.082
Equal Real Other Services Expenditure per resident	2,567,038
Real Service Impact per resident (expressed as an index)	90.51

Real capital enhancement expend per resident	**2011/2012**
Expansion Expenditure	355,625
Divide by Capital Cost Index	1.082
Equals Real Expansion Impact per resident	322,155
Real Expansion per resident (expressed as an index)	157.43

Note:

Adminstration charge to Transport and Communication	$	856,470	$	0
Depreciation of road asset	$	2,282,044	$	0
Transport and Communication	$	5,033,743	$	2,778,876
Actual expenditure on road asset	$	1,895,229	$	2,778,876
Administration percentage on in total expenditure less administration charge		12.3%		
Administration percentage on in total expenditure less administration charge and depreciation		18.3%		

URALLA SHIRE COUNCIL
DRAFT BUDGET PROJECTED CASH FLOW STATEMENT AND BALANCE SHEET ESTIMATE

	DETAIL	BALANCE Budget 2011/2012	
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	4,223,302	4,129,909	15,392,913
Rates and Annual charges Variation to Current Assets and advance payments	-33,500		
Rates and Annual charges internal contra'd	-59,893		15,392,913
User Charges and fees - Accounts	2,080,770	2,080,770	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	580,206	573,206	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	-7,000		
Grants and Contributions - Accounts	8,262,316	8,262,316	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	246,319	246,319	
Other Receipts - Variation to Current Assets	0		
Other Receipts - Variation to Deposits and bonds	0		
	15,292,520	15,292,520	
Payment			
Employee Costs	-6,535,461	-6,535,461	-11,116,948
Employee Costs - Variation to Provisions	0		-3,523,012
Material and Contracts	-3,244,176	-3,244,176	0
Material and Contracts - Variation to Current Assets	0		-14,639,960
Material and Contracts - Variation to Current Liabilities	0		
Material and Contracts - adjustment to asset purchases	0		-752,953
Material and Contracts - adjustment to loan repayments	0		
Borrowing costs	-123,315	-123,315	150,875
Non NPV of interest free loan			0
			150,875
Other Operating Costs	-1,213,996	-1,213,996	-139,040
Less: Rates and Annual charges internal contra'd	59,893		-1,232,000
Other Operating Costs - Variations to Current Liabilities	0		-1,220,165
	-11,057,055	-11,116,948	
Net Cash provided by Operating Activities	4,235,465		
Investing Activities			
Profit on Sale of Assets	0	412,300	
Adjustment of cost for Proceeds from Sale of Assets	412,300		
Profit from Sale of Investment Securities - Accounts	0	0	
Value of Investment sold	0		
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,452,427	-4,452,427	
Purchase of Infrastructure, Property, Plant and Equipment - unexplained	0		0
Purchase of Infrastructure, Property, Plant and Equipment - Adjustment	0		0
Purchase of Infrastructure, Property, Plant and Equipment - adjustment	0		
Purchase of Investment Securities	-150,000	-150,000	
	-4,190,127	-4,190,127	
Financing Activities			
Loan proceeds	0	0	
Repayment of Borrowings and Advances - Above	-150,875	-150,875	
Adjustment required			
Non NPV of interest free loan			
Retirement Home Contributions debtor received	0	0	
Net Retirement Home Contributions received and repaid	0	0	
	-150,875	-150,875	
Net Increase (Decrease) in cash held	-105,537		

URALLA SHIRE COUNCIL
DRAFT BUDGET PROJECTED CASH FLOW STATEMENT AND BALANCE SHEET ESTIMATE

	DETAIL	BALANCE
	Budget 2011/2012	
BALANCE SHEET		
Current Assets		
Bank Account	1,057,481	
Increase (decrease) for year	-105,537	
Investments - Term Deposits	5,300,000	
Change for the year	150,000	
CDOs and FRNs	500,000	
Value of Investment sold	0	
Change for year	0	
Rates and Annual Charges Debtors	365,000	
Change for year	40,500	
Other Current Assets	803,000	
Change for year	0	
	8,108,444	8,023,481
Current Liabilities		
Payables	-980,000	
Change for the year	0	
Payments received in advance	-62,500	
Change for the year	0	
Accommodation bonds	-1,300,000	
Change for the year	0	
Inter fund	0	
Borrowings	-150,876	
Change for the year	150,875	
Transfer from/to LT Borrowings	-130,931	
Provisions	-1,200,000	
Transfer from/to LSL		
Transfer from/to Landfill Rehabilitation Provision		
Change for the year	0	
	-3,673,432	-3,693,376
Non Current Assets		
Receivables	0	
Change for the year	0	
Infrastructure, Property, Plant and Equipment	278,120,962	
Depreciation for the year	-3,523,012	
Asset purchases for the year	4,452,427	
Asset Revaluation for the year	0	
Net asset sold for the year	-412,300	
	278,638,076	278,120,962
Non Current Liabilities		
Borrowings	-1,588,087	
New Loans	0	
Transfer to/from Current Liabilities	130,931	
Provisions	-450,000	
Change in the year	0	
Re-instatements	-584,197	
Transfer from/to Landfill Rehabilitation Provision Current Liability		
Change in the year (non-cash)	0	
	-2,491,353	-2,622,284
Net Assets	280,581,735	279,828,783
Net Equity		
Accumulated Surpluses		
Opening Balance	-68,943,179	
Prior year adjustment re Revaluations		
Net Surplus (deficit)	-752,953	
	-69,696,132	
Revaluation Reserves		
Opening Balance	-210,885,603	
Revaluations		
	-210,885,603	-279,828,783
	-280,581,735	0

URALLA SHIRE COUNCIL

THIRD YEAR FOR THE FORWARD OPERATIONAL FORECASTS OF TEN YEARS 2010/2011 TO 2019/2020

BUDGET ESTIMATES FOR YEAR 2012/2013

INDEX

Summary of Draft Estimates, by General Fund, McMaugh Gardens, Domestic Waste, Water and Sewer Funds.		One page
Detailed income and Expenditure by Principal Activity		Pages 1 to24
Income Statement		Pages 25 to 27
Summary of capital expenditure		Page 27
Review Today Template summarising Operating and Capital Budgets, Net Debt, Infrastructure Backlog calculation, Financial Projection Assumptions.		Page 28
Real Services and Real Capital Enhancement per resident. Transport and Communication totals net of administration and depreciation charges		Page 29
Detailed Cash Flow Statement		Page 30
Detailed Balance Sheet		Page 31

URALLA SHIRE COUNCIL

DRAFT BUDGET ESTIMATES THIRD YEAR FOR THE OPERATIONAL FORECASTS
TEN YEAR FORECASTS

	BUDGET ESTIMATES FOR THE YEAR 2012/2013					
Operating	General Fund	McMaugh Gardens	Domestic Waste 2012/2013	Water	Sewer Uralla	Total 2012/2013
Receipts - operating	$ (11,525,682)	$ (2,016,582)	$ (426,633)	$ (764,196)	$ (513,055)	$ (15,246,148)
Expenditure - operating	$ 11,766,225	$ 2,053,945	$ 427,503	$ 616,246	$ 382,229	$ 15,246,148
Operating (Surplus) Deficit	$ 240,543	$ 37,363	$ 870	$ (147,950)	$ (130,826)	$ (0)
Capital Grants	$ (753,750)					$ (753,750)
	$ (513,207)	$ 37,363	$ 870	$ (147,950)	$ (130,826)	$ (753,750)
Non operating items						
Depreciation added back	$ (3,465,275)	$ (63,150)	$ (53,900)	$ (59,982)	$ (21,673)	$ (3,663,979)
Proceeds of Asset Sales	$ (417,250)					$ (417,250)
Proceeds of Loans	$ 0					$ 0
Capital purchases	$ 4,267,949	$ 22,500	$ 52,000	$ 144,383	$ 127,426	$ 4,614,258
Repayment of Loans	$ 127,783	$ 3,149	$ 0	$ 0	$ 0	$ 130,932
	$ 513,207	$ (37,501)	$ (1,900)	$ 84,401	$ 105,753	$ 663,961
Working Capital (Surplus) Deficit	$ 0	$ (138)	$ (1,030)	$ (63,549)	$ (25,073)	$ (89,790)

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Governance					
Civic Governance Salary Oncosts	E1		$ 0	$ 67,668	$ 0
Civic Governance Ordinary Salaries	E2		$ 0	$ 193,654	$ 0
Civic Governance Travel & Accommodation	E4		$ 0		$ 0
Civic Governance Advertising	E23		$ 0	$ 1,061	$ 0
Civic Governance Donations and Contributions	E32		$ 0	$ 2,122	$ 0
Civic Governance Election Expenses	E30		$ 0	$ 35,000	$ 0
Civic Governance Miscellaneous Insurance	E18		$ 0	$ 2,663	$ 0
Civic Governance Mayoral Allowance	E15		$ 0	$ 15,000	$ 0
Civic Governance Councllor Fees	E16		$ 0	$ 87,750	$ 0
Civic Governance Members' Expenses	E17		$ 0	$ 30,900	$ 0
Civic Governance Promotions and Publicity	E28		$ 0	$ 3,183	$ 0
Civic Governance Subscriptions and Publications	E31		$ 0	$ 21,191	$ 0
Civic Governance Telephone	E21		$ 0	$ 1,061	$ 0
Civic Governance Plant Hire Expense	E38		$ 0	$ 7,957	$ 0
Civic Governance Materials and Consumables	E10		$ 0	$ 1,061	$ 0
Civic Governance Purchase Card Fees	E23		$ 0	$ 170	$ 0
Civic Governance Overheads Transferred In	E39		$ 0	$ 37,816	$ 0
Civic Governance Overheads Transferred Out	E39		$ 0	$ (42,465)	$ 0
sub-total Civic Governance			$ 0	$ 465,792	$ 0
Total Governance			**$ 0**	**$ 465,792**	**$ 0**
Administration					
CAB Grounds/Facilities M&R Principal Loan Repayments	E101		$ 0	$ 0	$ 0
CAB Grounds/Facilities M&R Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
CAB Grounds/Facilities M&R Interest on Loans	E11		$ 0	$ 0	$ 0
sub-total CAB Grounds/Facilities M&R			$ 0	$ 0	$ 0
Council Administration Support Principal Loan Repayments	E101		$ 0	$ 0	$ 0
Council Administration Support Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
Council Administration Support Legal Fees		I30	$ (3,183)	$ 0	$ 0
Council Administration Support 603 Certificate Income		I19	$ (8,570)	$ 0	$ 0
Council Administration Support Rent and Lease Income		I20	$ (266)	$ 0	$ 0
Council Administration Support Other Operating Revenues		I34	$ (5,892)	$ 0	$ 0
Council Administration Support Sundry Sales		I33	$ (222)	$ 0	$ 0
Council Administration Support Salary Oncosts	E1		$ 0	$ 183,060	$ 0
Council Administration Support Ordinary Salaries	E2		$ 0	$ 493,690	$ 0
Council Administration Support Overtime Salaries	E2		$ 0	$ 2,122	$ 0
Council Administration Support Casual Salaries	E2		$ 0	$ 530	$ 0
Council Administration Support Staff Medicals	E9		$ 0	$ 106	$ 0
Council Administration Support Interest on Loans	E11		$ 0	$ 0	$ 0
Council Administration Support Office Equip Depreciation	E13		$ 0	$ 72,238	$ 0
Council Administration Support F & F Depreciation	E13		$ 0	$ 5,967	$ 0
Council Administration Support Buildings Depreciation	E13		$ 0	$ 11,225	$ 0
Council Administration Support Audit Expenses	E36		$ 0	$ 21,218	$ 0
Council Administration Support Advertising	E23		$ 0	$ 2,652	$ 0
Council Administration Support Bad Debts Expense	E34		$ 0	$ 2,652	$ 0
Council Administration Support Donations and Contributions	E32		$ 0	$ 2,122	$ 0
Council Administration Support Asset Insurance	E18		$ 0	$ 4,134	$ 0
Council Administration Support Public Indemnity Insurance	E18		$ 0	$ 36,603	$ 0
Council Administration Support Miscellaneous Insurance	E18		$ 0	$ 3,087	$ 0
Council Administration Support Other Legal Fees	E37		$ 0	$ 10,609	$ 0
Council Administration Support Electricity	E20		$ 0	$ 12,731	$ 0
Council Administration Support Postage and Freight	E25		$ 0	$ 9,018	$ 0
Council Administration Support Printing and Stationery	E27		$ 0	$ 16,974	$ 0
Council Administration Support Promotions and Publicity	E28		$ 0	$ 1,061	$ 0
Council Administration Support Subscriptions and Publications	E31		$ 0	$ 7,162	$ 0
Council Administration Support Internet Exp	E21		$ 0	$ 4,939	$ 0
Council Administration Support Telephone	E21		$ 0	$ 11,670	$ 0
Council Administration Support Valuations - Rating	E29		$ 0	$ 15,383	$ 0
Council Administration Support Valuations - Assets	E29		$ 0	$ 0	$ 0
Council Administration Support Council Rates - Business (within LG Area	E33		$ 0	$ 1,393	$ 0
Council Administration Support Repairs and Maintenance	E10		$ 0	$ 33,000	$ 0
Council Administration Support Plant Hire Expense	E38		$ 0	$ 7,957	$ 0
Council Administration Support Materials and Consumables	E10		$ 0	$ 294,632	$ 0
Council Administration Support Licence Fees	E10		$ 0	$ 3,736	$ 0
Council Administration Support Write off Expense Small Balances	E43		$ 0	$ 26	$ 0
Council Administration Support Overheads Transferred Out	E39		$ 0	$ (1,190,738)	$ 0
sub-total Council Administration Support			$ (116,267)	$ 80,959	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Engineering & Works Materials and Consumables	E10		$ 0	$ 0	$ 5,000
Engineering & Works Capitalised Expenses	E104		$ 0	$ 0	$ (5,000)
Engineering & Works Education & Training Grants State		I54	$ (10,000)	$ 0	$ 0
Engineering & Works Salary Oncosts	E1		$ 0	$ 141,029	$ 0
Engineering & Works Ordinary Salaries	E2		$ 0	$ 384,129	$ 0
Engineering & Works Overtime Salaries	E2		$ 0	$ 6,390	$ 0
Engineering & Works Workers Training Costs	E8		$ 0	$ 18,035	$ 0
Engineering & Works Safety Clothing	E9		$ 0	$ 19,096	$ 0
Engineering & Works Staff Medicals	E9		$ 0	$ 106	$ 0
Engineering & Works Plant & Equip Depreciation	E13		$ 0	$ 1,754	$ 0
Engineering & Works Office Equip Depreciation	E13		$ 0	$ 62	$ 0
Engineering & Works Buildings Depreciation	E13		$ 0	$ 8,942	$ 0
Engineering & Works Asset Insurance	E18		$ 0	$ 2,867	$ 0
Engineering & Works Public Liability Insurance	E18		$ 0	$ 59,516	$ 0
Engineering & Works Electricity	E20		$ 0	$ 743	$ 0
Engineering & Works Gas	E20		$ 0	$ 254	$ 0
Engineering & Works Postage and Freight	E25		$ 0	$ 266	$ 0
Engineering & Works Subscriptions and Publications	E31		$ 0	$ 9,548	$ 0
Engineering & Works Internet Exp	E21		$ 0	$ 1,273	$ 0
Engineering & Works Telephone	E21		$ 0	$ 2,122	$ 0
Engineering & Works Communications	E21		$ 0	$ 1,061	$ 0
Engineering & Works Council Rates - Business (within LG Area	E33		$ 0	$ 3,107	$ 0
Engineering & Works Plant Hire Expense	E38		$ 0	$ 90,331	$ 0
Engineering & Works Materials and Consumables	E10		$ 0	$ 19,627	$ 0
Engineering & Works Consultancies	E35		$ 0	$ 530	$ 0
Engineering & Works Medical Expenses	E9		$ 0	$ 0	$ 0
Engineering & Works Overheads Transferred Out	E39		$ 0	$ (761,000)	$ 0
sub-total Engineering & Works			$ (10,000)	$ 10,000	$ 0
Fleet Operations Proceeds from Sale of P&E		I64	$ (417,250)	$ 0	$ 0
Fleet Operations Proceeds Offset Account		I65	$ 417,250	$ 0	$ 0
Fleet Operations Profit on Sale of P&E		I66	$ 0	$ 0	$ 0
Fleet Operations Asset Purchases	E10		$ 0	$ 0	$ 1,123,000
Fleet Operations Write off Expense Plant and Equip	E104		$ 0	$ 0	$ (1,123,000)
Fleet Operations Insurance Claims		I31	$ 0	$ 0	$ 0
Fleet Operations Salary Oncosts	E1		$ 0	$ 97,277	$ 0
Fleet Operations Ordinary Salaries	E2		$ 0	$ 176,623	$ 0
Fleet Operations Overtime Salaries	E2		$ 0	$ 1,065	$ 0
Fleet Operations Plant & Equip Depreciation	E13		$ 0	$ 702,941	$ 0
Fleet Operations Comprehensive Insurance	E18		$ 0	$ 54,106	$ 0
Fleet Operations CTP Insurance	E18		$ 0	$ 29,705	$ 0
Fleet Operations Gas	E20		$ 0	$ 212	$ 0
Fleet Operations Postage and Freight	E25		$ 0	$ 2,122	$ 0
Fleet Operations Materials and Consumables	E10		$ 0	$ 233,398	$ 0
Fleet Operations Registration of Plant Items	E10		$ 0	$ 29,705	$ 0
Fleet Operations Fuel	E10		$ 0	$ 469,998	$ 0
Fleet Operations Diesel Fuel Rebate	E10		$ 0	$ (53,045)	$ 0
Fleet Operations Plant Running Income	E38		$ 0	$ (1,827,801)	$ 0
Fleet Operations Overheads Transferred In	E39		$ 0	$ 83,694	$ 0
sub-total Fleet Operations			$ 0	$ 0	$ 0
Oncosts Oncost Credit	E1		$ 0	$ (2,063,525)	$ 0
Oncosts Allowance Salaries	E1		$ 0	$ 0	$ 0
Oncosts Annual Leave	E3		$ 0	$ 440,360	$ 0
Oncosts Long Service Leave	E3		$ 0	$ 143,117	$ 0
Oncosts Sick Leave	E3		$ 0	$ 272,834	$ 0
Oncosts Public Holidays	E3		$ 0	$ 220,180	$ 0
Oncosts Other Leave	E3		$ 0	$ 0	$ 0
Oncosts Accrued Leave	E3		$ 0	$ 0	$ 0
Oncosts Maternity Leave	E3		$ 0	$ 0	$ 0
Oncosts Superannuation	E5		$ 0	$ 687,859	$ 0
Oncosts Workers Compensation Insurance	E6		$ 0	$ 263,175	$ 0
Oncosts Workers Compensation Wages	E6		$ 0	$ 0	$ 0
Oncosts Workers Compensation Claimed	E6		$ 0	$ 0	$ 0
Oncosts Fringe Benefits Tax	E7		$ 0	$ 36,000	$ 0
sub-total Oncosts			$ 0	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Risk Management Salary oncosts	E1			$ 0	$ 3,096	$ 0
Risk Management Ordinary Salaries	E2			$ 0	$ 7,740	$ 0
Risk Management Plant Hire Expense	E38			$ 0	$ 1,751	$ 0
Risk Management Materials and Consumables	E10			$ 0	$ 0	$ 0
sub-total Risk Management				$ 0	$ 12,587	$ 0
Total Administration				$ (126,267)	**$ 103,546**	**$ 0**
Public Order and Safety						
Bushfire Services Other Operating Revenues		I58	S	$ 0	$ 0	$ 0
Bushfire Services Asset Purchases	E10			$ 0	$ 0	$ 0
Bushfire Services Capitalise Expenses	E104			$ 0	$ 0	$ 0
Bushfire Services Bushfire Contributions & Donations		I52	S	$ (61,932)	$ 0	$ 0
Bushfire Services Salary Oncosts	E1			$ 0	$ 2,663	$ 0
Bushfire Services Ordinary Salaries	E2			$ 0	$ 6,923	$ 0
Bushfire Services Training Costs	E8			$ 0	$ 1,061	$ 0
Bushfire Services Plant & Equip Depreciation	E13			$ 0	$ 26,500	$ 0
Bushfire Services Contributions to Regional Bodies	E22			$ 0	$ 93,600	$ 0
Bushfire Services Asset Insurance	E18			$ 0	$ 1,000	$ 0
Bushfire Services Comprehensive Insurance	E18			$ 0	$ 11,139	$ 0
Bushfire Services Postage and Freight	E25			$ 0	$ 2,864	$ 0
Bushfire Services Telephone	E21			$ 0	$ 10,821	$ 0
Bushfire Services Repairs and Maintenance	E10			$ 0	$ 13,261	$ 0
Bushfire Services Materials and Consumables	E10			$ 0	$ 4,774	$ 0
Bushfire Services Fuel	E10			$ 0	$ 7,426	$ 0
Bushfire Services Overheads Transferred In	E39			$ 0	$ 28,375	$ 0
sub-total Bushfire Services				$ (61,932)	$ 210,407	$ 0
Emergency Services Support Ordinary Salaries	E2			$ 0	$ 533	$ 0
Emergency Services Support Asset Insurance	E18			$ 0	$ 0	$ 0
Emergency Services Support Telephone	E21			$ 0	$ 1,591	$ 0
Emergency Services Support Materials and Consumables	E10			$ 0	$ 22,784	$ 0
Emergency Services Support Fuel	E10			$ 0	$ 266	$ 0
Emergency Services Support Overheads Transferred In	E39			$ 0	$ 4,593	$ 0
sub-total Emergency Services Support				$ 0	$ 29,767	$ 0
Animal Control Principal Loan Repayments	E101			$ 0	$ 0	$ 0
Animal Control Principal Loan Repayments Offset	E102			$ 0	$ 0	$ 0
Animal Control Other Fees		I25		$ (7,499)	$ 0	$ 0
Animal Control Fines		I29		$ (160)	$ 0	$ 0
Animal Control Salary Oncosts	E1			$ 0	$ 852	$ 0
Animal Control Ordinary Salaries	E2			$ 0	$ 2,130	$ 0
Animal Control Overtime Salaries	E2			$ 0	$ 1,810	$ 0
Animal Control Interest on Loans	E11			$ 0	$ 274	$ 0
Animal Control Buildings Depreciation	E13			$ 0	$ 331	$ 0
Animal Control Council Rates - Business (within LG Area	E33			$ 0	$ 1,232	$ 0
Animal Control Materials and Consumables	E10			$ 0	$ 29,811	$ 0
Animal Control Overheads Transferred In	E39			$ 0	$ 2,881	$ 0
sub-total Animal Control				$ (7,659)	$ 39,321	$ 0
Total Public Order and Safety				$ (69,591)	**$ 279,495**	**$ 0**
Health						
Health Regulatory/Statutory Fees		I25		$ (2,142)	$ 0	$ 0
Health Inspection Fees		I25		$ (1,607)	$ 0	$ 0
Health Other Operating Revenues		I34		$ (750)	$ 0	$ 0
Health Fines		I29		$ (857)	$ 0	$ 0
Health Salary Oncosts	E1			$ 0	$ 10,661	$ 0
Health Ordinary Salaries	E2			$ 0	$ 18,707	$ 0
Health Office Equip Depreciation	E13			$ 0	$ 275	$ 0
Health Plant Hire Expense	E38			$ 0	$ 13,421	$ 0
Health Materials and Consumables	E10			$ 0	$ 4,774	$ 0
Health Overheads Transferred In	E39			$ 0	$ 3,823	$ 0
sub-total Health				$ (5,356)	$ 51,661	$ 0
Vegetation Management Contributions to Regional Bodies	E22			$ 0	$ 61,285	$ 0
Vegetation Management Overheads Transferred In	E39			$ 0	$ 4,926	$ 0
sub-total Vegetation Management				$ 0	$ 66,211	$ 0
Total Health				$ (5,356)	**$ 117,872**	**$ 0**

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Community Services & Education						
McMaugh Gardens Homes Principal Loan Repayments	E101			$ 0	$ 0	$ 3,149
McMaugh Gardens Homes Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (3,149)
McMaugh Gardens Homes Plant Hire Expense	E38			$ 0	$ 0	$ 0
McMaugh Gardens Homes Materials and Consumables	E10			$ 0	$ 0	$ 22,500
McMaugh Gardens Homes Asset Purchases	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Capitalise Expenses	E104			$ 0	$ 0	$ (22,500)
McMaugh Gardens Homes Other Operating Revenues		I34		$ (5,356)	$ 0	$ 0
McMaugh Gardens Homes Interest on Retirement Home Bonds		I27		$ (71,772)	$ 0	$ 0
McMaugh Gardens Homes Mark to Market Adjustment		I28		$ 0	$ 0	$ 0
McMaugh Gardens Homes Aged Accommodation Grants Federal		I41	F	$ (1,392,593)	$ 0	$ 0
McMaugh Gardens Homes Aged Homes Contributions		I16		$ (535,613)	$ 0	$ 0
McMaugh Gardens Homes Other Contributions & Donations		I62		$ 0	$ 0	$ 0
McMaugh Gardens Homes Profit on Sale of Financial Assets		I69		$ 0	$ 0	$ 0
McMaugh Gardens Homes Insurance Claims		I31		$ 0	$ 0	$ 0
McMaugh Gardens Homes Operating Expense Prototyping	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Salary Oncosts	E1			$ 0	$ 359,761	$ 0
McMaugh Gardens Homes Ordinary Salaries	E2			$ 0	$ 1,017,691	$ 0
McMaugh Gardens Homes Allowance Salaries	E2			$ 0	$ 17,573	$ 0
McMaugh Gardens Homes Training Costs	E8			$ 0	$ 14,853	$ 0
McMaugh Gardens Homes Staff Uniform Expense	E10			$ 0	$ 9,018	$ 0
McMaugh Gardens Homes Interest on Loans	E11			$ 0	$ 4,896	$ 0
McMaugh Gardens Homes F & F Depreciation	E13			$ 0	$ 63,150	$ 0
McMaugh Gardens Homes Advertising	E23			$ 0	$ 2,122	$ 0
McMaugh Gardens Homes Asset Insurance	E18			$ 0	$ 9,371	$ 0
McMaugh Gardens Homes Electricity	E20			$ 0	$ 50,000	$ 0
McMaugh Gardens Homes Gas	E20			$ 0	$ 15,914	$ 0
McMaugh Gardens Homes Postage and Freight	E25			$ 0	$ 1,857	$ 0
McMaugh Gardens Homes Printing and Stationery	E27			$ 0	$ 6,365	$ 0
McMaugh Gardens Homes Software Maintenance	E10			$ 0	$ 3,183	$ 0
McMaugh Gardens Homes Subscriptions and Publications	E31			$ 0	$ 6,365	$ 0
McMaugh Gardens Homes Internet Exp	E21			$ 0	$ 1,273	$ 0
McMaugh Gardens Homes Telephone	E21			$ 0	$ 10,609	$ 0
McMaugh Gardens Homes Council Rates - Sewer (within LG Area)	E33			$ 0	$ 0	$ 0
McMaugh Gardens Homes Council Rates - Business (within LG Area	E33			$ 0	$ 3,750	$ 0
McMaugh Gardens Homes Council Water Rates (within LG Area)	E33			$ 0	$ 5,356	$ 0
McMaugh Gardens Homes Cleaning Supplies	E10			$ 0	$ 15,914	$ 0
McMaugh Gardens Homes Items for Resale	E26			$ 0	$ 1,591	$ 0
McMaugh Gardens Homes Repairs and Maintenance	E10			$ 0	$ 35,000	$ 0
McMaugh Gardens Homes Plant Hire Expense	E38			$ 0	$ 13,580	$ 0
McMaugh Gardens Homes Materials and Consumables	E10			$ 0	$ 81,689	$ 0
McMaugh Gardens Homes Physiotherapy	E10			$ 0	$ 4,244	$ 0
McMaugh Gardens Homes Licence Fees	E10			$ 0	$ 0	$ 0
McMaugh Gardens Homes Medical Expenses	E10			$ 0	$ 33,949	$ 0
McMaugh Gardens Homes Food Supplies	E10			$ 0	$ 122,000	$ 0
McMaugh Gardens Homes Linen Service	E10			$ 0	$ 28,644	$ 0
McMaugh Gardens Homes Purchase Card Fees	E24			$ 0	$ 0	$ 0
McMaugh Gardens Homes Overheads Transferred In	E39			$ 0	$ 106,090	$ 0
sub-total McMaugh Gardens Homes				$ (2,005,334)	$ 2,045,808	$ 0
McMaugh Gardens Units Rents		I20		$ (11,248)	$ 0	$ 0
McMaugh Gardens Units Salary Oncosts	E1			$ 0	$ 841	$ 0
McMaugh Gardens Units Ordinary Salaries	E2			$ 0	$ 2,130	$ 0
McMaugh Gardens Units Casual Salaries	E2			$ 0	$ 426	$ 0
McMaugh Gardens Units Asset Insurance	E18			$ 0	$ 386	$ 0
McMaugh Gardens Units Plant Hire Expense	E38			$ 0	$ 212	$ 0
McMaugh Gardens Units Materials and Consumables	E10			$ 0	$ 2,334	$ 0
McMaugh Gardens Units Fuel	E10			$ 0	$ 54	$ 0
McMaugh Gardens Units Overheads Transferred In	E39			$ 0	$ 605	$ 0
sub-total McMaugh Gardens Units				$ (11,248)	$ 8,137	$ 0
Helping Children and Families Advertising	E23			$ 0	$ 0	$ 0
Helping Children and Families Postage and Freight	E25			$ 0	$ 0	$ 0
Helping Children and Families Printing and Stationery	E27			$ 0	$ 0	$ 0
Helping Children and Families Internet Exp	E21			$ 0	$ 0	$ 0
Helping Children and Families Telephone	E21			$ 0	$ 0	$ 0
Helping Children and Families Materials and Consumables	E10			$ 0	$ 0	$ 0
Helping Children and Families Fuel	E10			$ 0	$ 0	$ 0
sub-total Helping Children and Families				$ 0	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Bundarra Neighbourhood Aid Other Fees		I25		$ (4,821)	$ 0	$ 0
Bundarra Neighbourhood Aid Sale of goods		I33		$ (5,198)	$ 0	$ 0
Bundarra Neighbourhood Aid Interest on General Fund Investments		I27		$ (796)	$ 0	$ 0
Bundarra Neighbourhood Aid Bundarra Neighbour Aid Grants State		I44	S	$ (51,454)	$ 0	$ 0
Bundarra Neighbourhood Aid Other Contributions & Donations		I62		$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Salary Oncosts	E1			$ 0	$ 9,946	$ 0
Bundarra Neighbourhood Aid Ordinary Salaries	E2			$ 0	$ 26,377	$ 0
Bundarra Neighbourhood Aid Training Costs	E8			$ 0	$ 530	$ 0
Bundarra Neighbourhood Aid Other Employee Costs	E9			$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Plant & Equip Depreciation	E13			$ 0	$ 5,900	$ 0
Bundarra Neighbourhood Aid Asset Insurance	E18			$ 0	$ 28	$ 0
Bundarra Neighbourhood Aid Comprehensive Insurance	E18			$ 0	$ 165	$ 0
Bundarra Neighbourhood Aid Electricity	E20			$ 0	$ 372	$ 0
Bundarra Neighbourhood Aid Gas	E20			$ 0	$ 318	$ 0
Bundarra Neighbourhood Aid Postage and Freight	E25			$ 0	$ 212	$ 0
Bundarra Neighbourhood Aid Printing and Stationery	E27			$ 0	$ 0	$ 0
Bundarra Neighbourhood Aid Subscriptions and Publications	E31			$ 0	$ 191	$ 0
Bundarra Neighbourhood Aid Telephone	E21			$ 0	$ 1,910	$ 0
Bundarra Neighbourhood Aid Cleaning Supplies	E10			$ 0	$ 424	$ 0
Bundarra Neighbourhood Aid Repairs and Maintenance	E10			$ 0	$ 637	$ 0
Bundarra Neighbourhood Aid Materials and Consumables	E10			$ 0	$ 8,487	$ 0
Bundarra Neighbourhood Aid Fuel	E10			$ 0	$ 2,122	$ 0
Bundarra Neighbourhood Aid Food Supplies	E10			$ 0	$ 2,652	$ 0
Bundarra Neighbourhood Aid Rents and Lease Payments	E10			$ 0	$ 1,051	$ 0
Bundarra Neighbourhood Aid Overheads Transferred In	E39			$ 0	$ 4,631	$ 0
sub-total Bundarra Neighbourhood Aid				$ (62,269)	$ 65,953	$ 0
Community Services Overheads Transferred In	E39			$ 0	$ (23,515)	$ 0
sub-total Community Services				$ 0	$ (23,515)	$ 0
Youth Services Other Grants State		I55	S	$ (1,250)	$ 0	$ 0
Youth Services Salary Oncosts	E1			$ 0	$ 0	$ 0
Youth Services Ordinary Salaries	E2			$ 0	$ 0	$ 0
Youth Services Overtime Salaries	E2			$ 0	$ 0	$ 0
Youth Services Buildings Depreciation	E13			$ 0	$ 3,985	$ 0
Youth Services Asset Insurance	E18			$ 0	$ 717	$ 0
Youth Services Plant Hire Expense	E38			$ 0	$ 0	$ 0
Youth Services Materials and Consumables	E10			$ 0	$ 3,607	$ 0
Youth Services Overheads Transferred In	E39			$ 0	$ 348	$ 0
sub-total Youth Services				$ (1,250)	$ 8,657	$ 0
Uralla Aged Units Rents		I20		$ (26,246)	$ 0	$ 0
Uralla Aged Units Salary Oncosts	E1			$ 0	$ 810	$ 0
Uralla Aged Units Ordinary Salaries	E2			$ 0	$ 1,842	$ 0
Uralla Aged Units Buildings Depreciation	E13			$ 0	$ 3,570	$ 0
Uralla Aged Units Asset Insurance	E18			$ 0	$ 937	$ 0
Uralla Aged Units Council Rates - Business (within LG Area	E33			$ 0	$ 1,748	$ 0
Uralla Aged Units Council Water Rates (within LG Area)	E33			$ 0	$ 268	$ 0
Uralla Aged Units Repairs and Maintenance	E10			$ 0	$ 4,244	$ 0
Uralla Aged Units Plant Hire Expense	E38			$ 0	$ 743	$ 0
Uralla Aged Units Materials and Consumables	E10			$ 0	$ 1,061	$ 0
Uralla Aged Units Overheads Transferred In	E39			$ 0	$ 937	$ 0
sub-total Uralla Aged Units				$ (26,246)	$ 16,160	$ 0
Grace Munro Centre Principal Loan Repayments	E101			$ 0	$ 0	$ 16,434
Grace Munro Centre Principal Loan Repayments Offset	E102			$ 0	$ 0	$ (16,434)
Grace Munro Centre Asset Purchases	E10			$ 0	$ 0	$ 0
Grace Munro Centre Capitalise Expenses	E104			$ 0	$ 0	$ 0
Grace Munro Centre Salary Oncosts	E1			$ 0	$ 213	$ 0
Grace Munro Centre Ordinary Salaries	E2			$ 0	$ 533	$ 0
Grace Munro Centre Interest on Loans	E11			$ 0	$ 19,454	$ 0
Grace Munro Centre Buildings Depreciation	E13			$ 0	$ 11,650	$ 0
Grace Munro Centre Asset Insurance	E18			$ 0	$ 2,315	$ 0
Grace Munro Centre Council Rates - Business (within LG Area	E33			$ 0	$ 1,232	$ 0
Grace Munro Centre Council Water Rates (within LG Area)	E33			$ 0	$ 0	$ 0
Grace Munro Centre Repairs and Maintenance	E10			$ 0	$ 9,018	$ 0
Grace Munro Centre Plant Hire Expense	E38			$ 0	$ 372	$ 0
Grace Munro Centre Materials and Consumables	E10			$ 0	$ 3,395	$ 0
Grace Munro Centre Overheads Transferred In	E39			$ 0	$ 1,373	$ 0
sub-total Grace Munro Centre				$ 0	$ 49,555	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
TCSO: Mainstream Tablelands Community Support Options Cll		I18	$ (10,609)	$ 0	$ 0
TCSO: Mainstream Tablelands Community Support Options Sun		I18	$ (1,061)	$ 0	$ 0
TCSO: Mainstream Interest on General Fund Investments		I27	$ (3,713)	$ 0	$ 0
TCSO: Mainstream Tablelands Community Support Options Gra		I40	$ (265,107)	$ 0	$ 0
TCSO: Mainstream Salary Oncosts	E1		$ 0	$ 33,012	$ 0
TCSO: Mainstream Ordinary Salaries	E2		$ 0	$ 87,563	$ 0
TCSO: Mainstream Travel & Accommodation	E4		$ 0	$ 1,835	$ 0
TCSO: Mainstream Plant & Equip Depreciation	E13		$ 0	$ 6,476	$ 0
TCSO: Mainstream F & F Depreciation	E13		$ 0	$ 0	$ 0
TCSO: Mainstream Advertising	E23		$ 0	$ 163	$ 0
TCSO: Mainstream Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: Mainstream Printing and Stationery	E27		$ 0	$ 318	$ 0
TCSO: Mainstream Software Maintenance	E10		$ 0	$ 955	$ 0
TCSO: Mainstream Subscriptions and Publications	E31		$ 0	$ 212	$ 0
TCSO: Mainstream Telephone	E21		$ 0	$ 637	$ 0
TCSO: Mainstream Security	E10		$ 0	$ 318	$ 0
TCSO: Mainstream Repairs and Maintenance	E10		$ 0	$ 1,804	$ 0
TCSO: Mainstream Client Equipment less than $300	E10		$ 0	$ 743	$ 0
TCSO: Mainstream Brokerage Fees USC Community Services	E35		$ 0	$ 116,993	$ 0
TCSO: Mainstream Materials and Consumables	E10		$ 0	$ 849	$ 0
TCSO: Mainstream Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: Mainstream Fuel	E10		$ 0	$ 0	$ 0
TCSO: Mainstream Purchase Card Fees	E24		$ 0	$ 0	$ 0
TCSO: Mainstream Internal Rents	E42		$ 0	$ 2,175	$ 0
TCSO: Mainstream Overheads Transferred In	E39		$ 0	$ 26,511	$ 0
sub-total TCSO: Mainstream			$ (280,490)	$ 280,564	$ 0
TCSO: Aboriginal Tablelands Community Support Options Cli		I18	$ (1,061)	$ 0	$ 0
TCSO: Aboriginal Interest on General Fund Investments		I27	$ (1,857)	$ 0	$ 0
TCSO: Aboriginal Tablelands Community Support Options Gra		I40	$ (121,945)	$ 0	$ 0
TCSO: Aboriginal Salary Oncosts	E1		$ 0	$ 16,808	$ 0
TCSO: Aboriginal Ordinary Salaries	E2		$ 0	$ 44,584	$ 0
TCSO: Aboriginal Travel & Accommodation	E4		$ 0	$ 1,061	$ 0
TCSO: Aboriginal Plant & Equip Depreciation	E13		$ 0	$ 5,200	$ 0
TCSO: Aboriginal Advertising	E23		$ 0	$ 54	$ 0
TCSO: Aboriginal Printing and Stationery	E27		$ 0	$ 212	$ 0
TCSO: Aboriginal Software Maintenance	E10		$ 0	$ 637	$ 0
TCSO: Aboriginal Telephone	E21		$ 0	$ 743	$ 0
TCSO: Aboriginal Repairs and Maintenance	E10		$ 0	$ 1,697	$ 0
TCSO: Aboriginal Client Equipment less than $300	E10		$ 0	$ 2,607	$ 0
TCSO: Aboriginal Brokerage Fees USC Community Services	E35		$ 0	$ 27,638	$ 0
TCSO: Aboriginal Materials and Consumables	E10		$ 0	$ 10,262	$ 0
TCSO: Aboriginal Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: Aboriginal Fuel	E10		$ 0	$ 0	$ 0
TCSO: Aboriginal Internal Rents	E42		$ 0	$ 1,088	$ 0
TCSO: Aboriginal Overheads Transferred In	E39		$ 0	$ 12,195	$ 0
sub-total TCSO: Aboriginal			$ (124,863)	$ 124,786	$ 0
TCSO: Rural & Respite Tablelands Community Support Options Cli		I18	$ (965)	$ 0	$ 0
TCSO: Rural & Respite Interest on General Fund Investments		I27	$ (1,591)	$ 0	$ 0
TCSO: Rural & Respite Tablelands Community Support Options Gra		I40	$ (68,369)	$ 0	$ 0
TCSO: Rural & Respite Salary Oncosts	E1		$ 0	$ 9,000	$ 0
TCSO: Rural & Respite Ordinary Salaries	E2		$ 0	$ 23,873	$ 0
TCSO: Rural & Respite Travel & Accommodation	E4		$ 0	$ 7,745	$ 0
TCSO: Rural & Respite Advertising	E23		$ 0	$ 106	$ 0
TCSO: Rural & Respite Printing and Stationery	E27		$ 0	$ 212	$ 0
TCSO: Rural & Respite Software Maintenance	E10		$ 0	$ 0	$ 0
TCSO: Rural & Respite Telephone	E21		$ 0	$ 530	$ 0
TCSO: Rural & Respite Brokerage Fees USC Community Services	E35		$ 0	$ 17,496	$ 0
TCSO: Rural & Respite Materials and Consumables	E10		$ 0	$ 4,692	$ 0
TCSO: Rural & Respite Fuel	E10		$ 0	$ 0	$ 0
TCSO: Rural & Respite Internal Rents	E42		$ 0	$ 552	$ 0
TCSO: Rural & Respite Overheads Transferred In	E39		$ 0	$ 6,837	$ 0
sub-total TCSO: Rural & Respite			$ (70,925)	$ 71,043	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Cli		I18	$ (53,045)	$ 0	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Sun		I18	$ (1,061)	$ 0	$ 0
TCSO: CACP - Mainstream Interest on General Fund Investments		I27	$ (13,261)	$ 0	$ 0
TCSO: CACP - Mainstream Tablelands Community Support Options Gra		I40	$ (807,742)	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
TCSO: CACP - Mainstream Salary Oncosts	E1		$ 0	$ 70,122	$ 0
TCSO: CACP - Mainstream Ordinary Salaries	E2		$ 0	$ 186,000	$ 0
TCSO: CACP - Mainstream Casual Salaries	E2		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Travel & Accommodation	E4		$ 0	$ 3,713	$ 0
TCSO: CACP - Mainstream Plant & Equip Depreciation	E13		$ 0	$ 14,000	$ 0
TCSO: CACP - Mainstream Advertising	E23		$ 0	$ 212	$ 0
TCSO: CACP - Mainstream Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream CTP Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Printing and Stationery	E27		$ 0	$ 1,273	$ 0
TCSO: CACP - Mainstream Software Maintenance	E10		$ 0	$ 1,591	$ 0
TCSO: CACP - Mainstream Telephone	E21		$ 0	$ 4,244	$ 0
TCSO: CACP - Mainstream Repairs and Maintenance	E10		$ 0	$ 5,464	$ 0
TCSO: CACP - Mainstream Client Equipment less than $300	E10		$ 0	$ 2,864	$ 0
TCSO: CACP - Mainstream Brokerage Fees USC Community Services	E35		$ 0	$ 494,488	$ 0
TCSO: CACP - Mainstream Plant Hire Expense	E38		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Materials and Consumables	E10		$ 0	$ 3,979	$ 0
TCSO: CACP - Mainstream Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Fuel	E10		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Internal Rents	E42		$ 0	$ 6,525	$ 0
TCSO: CACP - Mainstream Asset Purchases	E103		$ 0	$ 0	$ 0
TCSO: CACP - Mainstream Overheads Transferred In	E39		$ 0	$ 80,774	$ 0
sub-total TCSO: CACP - Mainstream			$ (875,109)	$ 875,249	$ 0
TCSO: CACP - Aboriginal Tablelands Community Support Options Cli		I18	$ (1,061)	$ 0	$ 0
TCSO: CACP - Aboriginal Interest on General Fund Investments		I27	$ (6,631)	$ 0	$ 0
TCSO: CACP - Aboriginal Tablelands Community Support Options Gra		I40	$ (354,182)	$ 0	$ 0
TCSO: CACP - Aboriginal Salary Oncosts	E1		$ 0	$ 20,628	$ 0
TCSO: CACP - Aboriginal Ordinary Salaries	E2		$ 0	$ 54,714	$ 0
TCSO: CACP - Aboriginal Casual Salaries	E2		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Travel & Accommodation	E4		$ 0	$ 1,591	$ 0
TCSO: CACP - Aboriginal Plant & Equip Depreciation	E13		$ 0	$ 5,305	$ 0
TCSO: CACP - Aboriginal Buildings Depreciation	E13		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Advertising	E23		$ 0	$ 106	$ 0
TCSO: CACP - Aboriginal Asset Insurance	E18		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Printing and Stationery	E27		$ 0	$ 562	$ 0
TCSO: CACP - Aboriginal Software Maintenance	E10		$ 0	$ 849	$ 0
TCSO: CACP - Aboriginal Telephone	E21		$ 0	$ 743	$ 0
TCSO: CACP - Aboriginal Repairs and Maintenance	E10		$ 0	$ 2,122	$ 0
TCSO: CACP - Aboriginal Client Equipment less than $300	E10		$ 0	$ 2,122	$ 0
TCSO: CACP - Aboriginal Brokerage Fees USC Community Services	E35		$ 0	$ 231,411	$ 0
TCSO: CACP - Aboriginal Materials and Consumables	E10		$ 0	$ 3,986	$ 0
TCSO: CACP - Aboriginal Registration of Plant Items	E10		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Fuel	E10		$ 0	$ 0	$ 0
TCSO: CACP - Aboriginal Internal Rents	E42		$ 0	$ 2,610	$ 0
TCSO: CACP - Aboriginal Overheads Transferred In	E39		$ 0	$ 35,418	$ 0
sub-total TCSO: CACP - Aboriginal			$ (361,874)	$ 362,167	$ 0
TCSO: Dementia Respite Tablelands Community Support Options Cli		I18	$ (4,244)	$ 0	$ 0
TCSO: Dementia Respite Interest on General Fund Investments		I27	$ (1,273)	$ 0	$ 0
TCSO: Dementia Respite Tablelands Community Support Options Gra		I40	$ (77,260)	$ 0	$ 0
TCSO: Dementia Respite Salary Oncosts	E1		$ 0	$ 4,977	$ 0
TCSO: Dementia Respite Ordinary Salaries	E2		$ 0	$ 13,202	$ 0
TCSO: Dementia Respite Travel & Accommodation	E4		$ 0	$ 1,061	$ 0
TCSO: Dementia Respite Advertising	E23		$ 0	$ 314	$ 0
TCSO: Dementia Respite Printing and Stationery	E27		$ 0	$ 160	$ 0
TCSO: Dementia Respite Software Maintenance	E10		$ 0	$ 318	$ 0
TCSO: Dementia Respite Telephone	E21		$ 0	$ 530	$ 0
TCSO: Dementia Respite Brokerage Fees USC Community Services	E35		$ 0	$ 51,520	$ 0
TCSO: Dementia Respite Materials and Consumables	E10		$ 0	$ 2,388	$ 0
TCSO: Dementia Respite Fuel	E10		$ 0	$ 0	$ 0
TCSO: Dementia Respite Internal Rents	E42		$ 0	$ 652	$ 0
TCSO: Dementia Respite Overheads Transferred In	E39		$ 0	$ 7,726	$ 0
sub-total TCSO: Dementia Respite			$ (82,777)	$ 82,848	$ 0
TCSO: National Attendant Care Interest on General Fund Investments		I27	$ (2,652)	$ 0	$ 0
TCSO: National Attendant Care Tablelands Community Support Options Gra		I40	$ (82,299)	$ 0	$ 0
TCSO: National Attendant Care Salary Oncosts	E1		$ 0	$ 1,566	$ 0
TCSO: National Attendant Care Ordinary Salaries	E2		$ 0	$ 4,152	$ 0
TCSO: National Attendant Care Telephone	E21		$ 0	$ 0	$ 0
TCSO: National Attendant Care Brokerage Fees USC Community Service	E35		$ 0	$ 69,753	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
TCSO: National Attendant Care Materials and Consumables	E10		$ 0	$ 1,273	$ 0
TCSO: National Attendant Care Fuel	E10		$ 0	$ 0	$ 0
TCSO: National Attendant Care Internal Rents	E42		$ 0	$ 0	$ 0
TCSO: National Attendant Care Overheads Transferred In	E39		$ 0	$ 8,230	$ 0
sub-total TCSO: National Attendant Care			$ (84,951)	$ 84,974	$ 0
TCSO: Elders Program Tablelands Community Support Options Cli		I18	$ (530)	$ 0	$ 0
TCSO: Elders Program Tablelands Community Support Options Sun		I18	$ (54)	$ 0	$ 0
TCSO: Elders Program Interest on General Fund Investments		I27	$ (1,061)	$ 0	$ 0
TCSO: Elders Program Tablelands Community Support Options Gra		I40	$ (68,401)	$ 0	$ 0
TCSO: Elders Program Salary Oncosts	E1		$ 0	$ 10,753	$ 0
TCSO: Elders Program Ordinary Salaries	E2		$ 0	$ 28,522	$ 0
TCSO: Elders Program Travel & Accommodation	E4		$ 0	$ 1,000	$ 0
TCSO: Elders Program Advertising	E23		$ 0	$ 79	$ 0
TCSO: Elders Program Printing and Stationery	E27		$ 0	$ 216	$ 0
TCSO: Elders Program Software Maintenance	E10		$ 0	$ 530	$ 0
TCSO: Elders Program Telephone	E21		$ 0	$ 424	$ 0
TCSO: Elders Program Brokerage Fees USC Community Services	E35		$ 0	$ 6,365	$ 0
TCSO: Elders Program Materials and Consumables	E10		$ 0	$ 13,797	$ 0
TCSO: Elders Program Fuel	E10		$ 0	$ 0	$ 0
TCSO: Elders Program Rents and Lease Payments	E10		$ 0	$ 1,061	$ 0
TCSO: Elders Program Internal Rents	E42		$ 0	$ 546	$ 0
TCSO: Elders Program Asset Purchases	E10		$ 0	$ 0	$ 0
TCSO: Elders Program Overheads Transferred In	E39		$ 0	$ 6,840	$ 0
sub-total TCSO: Elders Program			$ (70,046)	$ 70,133	$ 0
TCT - Home & Community Care Tablelands Community Support Options Sun		I43	$ (3,183)	$ 0	$ 0
TCT - Home & Community Care Interest on General Fund Investments		I27	$ (5,305)	$ 0	$ 0
TCT - Home & Community Care Tablelands Community Transport Grants St		I43	$ (196,054)	$ 0	$ 0
TCT - Home & Community Care Tablelands Community Transport Grants Fe		I43	$ (15,914)	$ 0	$ 0
TCT - Home & Community Care Salary Oncosts	E1		$ 0	$ 33,240	$ 0
TCT - Home & Community Care Ordinary Salaries	E2		$ 0	$ 93,747	$ 0
TCT - Home & Community Care Travel & Accommodation	E4		$ 0	$ 530	$ 0
TCT - Home & Community Care Training Costs	E8		$ 0	$ 1,379	$ 0
TCT - Home & Community Care Plant & Equip Depreciation	E13		$ 0	$ 11,000	$ 0
TCT - Home & Community Care Advertising	E23		$ 0	$ 530	$ 0
TCT - Home & Community Care Asset Insurance	E18		$ 0	$ 0	$ 0
TCT - Home & Community Care Comprehensive Insurance	E18		$ 0	$ 1,250	$ 0
TCT - Home & Community Care Postage and Freight	E25		$ 0	$ 1,061	$ 0
TCT - Home & Community Care Printing and Stationery	E27		$ 0	$ 1,645	$ 0
TCT - Home & Community Care Subscriptions and Publications	E31		$ 0	$ 1,485	$ 0
TCT - Home & Community Care Telephone	E21		$ 0	$ 4,678	$ 0
TCT - Home & Community Care Repairs and Maintenance	E10		$ 0	$ 3,878	$ 0
TCT - Home & Community Care Materials and Consumables	E10		$ 0	$ 36,672	$ 0
TCT - Home & Community Care Registration of Plant Items	E10		$ 0	$ 637	$ 0
TCT - Home & Community Care Fuel	E10		$ 0	$ 3,607	$ 0
TCT - Home & Community Care Purchase Card Fees	E24		$ 0	$ 82	$ 0
TCT - Home & Community Care Internal Rents	E42		$ 0	$ 5,543	$ 0
TCT - Home & Community Care Overheads Transferred In	E39		$ 0	$ 19,236	$ 0
sub-total TCT - Home & Community Care			$ (220,456)	$ 220,200	$ 0
TCT - Community Transport Program Tablelands Community Transport Grants		I43	$ (31,042)	$ 0	$ 0
TCT - Community Transport Program Salary Oncosts	E1		$ 0	$ 2,047	$ 0
TCT - Community Transport Program Ordinary Salaries	E2		$ 0	$ 5,118	$ 0
TCT - Community Transport Program Postage and Freight	E25		$ 0	$ 318	$ 0
TCT - Community Transport Program Printing and Stationery	E27		$ 0	$ 212	$ 0
TCT - Community Transport Program Telephone	E21		$ 0	$ 859	$ 0
TCT - Community Transport Program Materials and Consumables	E10		$ 0	$ 19,192	$ 0
TCT - Community Transport Program Internal Rents	E42		$ 0	$ 530	$ 0
TCT - Community Transport Program Overheads Transferred In	E39		$ 0	$ 2,794	$ 0
sub-total TCT - Community Transport Program			$ (31,042)	$ 31,070	$ 0
KADS: Boggabilla Neighbour Aid Program Tablelands Community Support Opti		I18	$ (266)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Interest on General Fund Investment		I27	$ (1,857)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Transport Grants State		I42	$ (99,380)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Aged and Community Services State		I42	$ (34,309)	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Salary Oncosts	E1		$ 0	$ 22,195	$ 0
KADS: Boggabilla Neighbour Aid Program Ordinary Salaries	E2		$ 0	$ 58,874	$ 0
KADS: Boggabilla Neighbour Aid Program Travel & Accommodation	E4		$ 0	$ 530	$ 0
KADS: Boggabilla Neighbour Aid Program Plant & Equip Depreciation	E13		$ 0	$ 5,500	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
KADS: Boggabilla Neighbour Aid Program Advertising	E23		$ 0	$ 106	$ 0
KADS: Boggabilla Neighbour Aid Program Electricity	E20		$ 0	$ 530	$ 0
KADS: Boggabilla Neighbour Aid Program Printing and Stationery	E27		$ 0	$ 637	$ 0
KADS: Boggabilla Neighbour Aid Program Software Maintenance	E10		$ 0	$ 530	$ 0
KADS: Boggabilla Neighbour Aid Program Telephone	E21		$ 0	$ 2,164	$ 0
KADS: Boggabilla Neighbour Aid Program Repairs and Maintenance	E10		$ 0	$ 3,183	$ 0
KADS: Boggabilla Neighbour Aid Program Client Equipment less than $30	E10		$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Materials and Consumables	E10		$ 0	$ 19,874	$ 0
KADS: Boggabilla Neighbour Aid Program Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Fuel	E10		$ 0	$ 0	$ 0
KADS: Boggabilla Neighbour Aid Program Food Supplies	E10		$ 0	$ 7,426	$ 0
KADS: Boggabilla Neighbour Aid Program Rents and Lease Payments	E10		$ 0	$ 2,208	$ 0
KADS: Boggabilla Neighbour Aid Program Overheads Transferred In	E39		$ 0	$ 12,032	$ 0
sub-total KADS: Boggabilla Neighbour Aid Program			$ (135,812)	$ 135,789	$ 0
KADS: Inverell Elders Group Tablelands Community Support Options Cli		I18	$ (106)	$ 0	$ 0
KADS: Inverell Elders Group Interest on General Fund Investments		I27	$ (1,327)	$ 0	$ 0
KADS: Inverell Elders Group Aged and Community Services State		I42	$ (90,490)	$ 0	$ 0
KADS: Inverell Elders Group Salary Oncosts	E1		$ 0	$ 16,061	$ 0
KADS: Inverell Elders Group Ordinary Salaries	E2		$ 0	$ 42,602	$ 0
KADS: Inverell Elders Group Travel & Accommodation	E4		$ 0	$ 530	$ 0
KADS: Inverell Elders Group Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: Inverell Elders Group Advertising	E23		$ 0	$ 54	$ 0
KADS: Inverell Elders Group Electricity	E20		$ 0	$ 424	$ 0
KADS: Inverell Elders Group Printing and Stationery	E27		$ 0	$ 212	$ 0
KADS: Inverell Elders Group Software Maintenance	E10		$ 0	$ 424	$ 0
KADS: Inverell Elders Group Telephone	E21		$ 0	$ 1,591	$ 0
KADS: Inverell Elders Repairs and Maintenance	E10		$ 0	$ 2,440	$ 0
KADS: Inverell Elders Group Materials and Consumables	E10		$ 0	$ 4,889	$ 0
KADS: Inverell Elders Group Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: Inverell Elders Group Fuel	E10		$ 0	$ 0	$ 0
KADS: Inverell Elders Group Food Supplies	E10		$ 0	$ 4,774	$ 0
KADS: Inverell Elders Group Rents and Lease Payments	E10		$ 0	$ 4,698	$ 0
KADS: Inverell Elders Group Overheads Transferred In	E39		$ 0	$ 8,144	$ 0
sub-total KADS: Inverell Elders Group			$ (91,923)	$ 91,843	$ 0
KADS: Disability Respite Interest on General Fund Investments		I27	$ (1,327)	$ 0	$ 0
KADS: Disability Respite Aged and Community Services State		I42	$ (76,624)	$ 0	$ 0
KADS: Disability Respite Salary Oncosts	E1		$ 0	$ 3,920	$ 0
KADS: Disability Respite Ordinary Salaries	E2		$ 0	$ 10,397	$ 0
KADS: Disability Respite Travel & Accommodation	E4		$ 0	$ 54	$ 0
KADS: Disability Respite Printing and Stationery	E27		$ 0	$ 530	$ 0
KADS: Disability Respite Software Maintenance	E10		$ 0	$ 106	$ 0
KADS: Disability Respite Telephone	E21		$ 0	$ 318	$ 0
KADS: Disability Respite Brokerage Fees USC Community Services	E35		$ 0	$ 52,177	$ 0
KADS: Disability Respite Materials and Consumables	E10		$ 0	$ 372	$ 0
KADS: Disability Respite Fuel	E10		$ 0	$ 0	$ 0
KADS: Disability Respite Major Contracts	E35		$ 0	$ 0	$ 0
KADS: Disability Respite Rents and Lease Payments	E10		$ 0	$ 3,183	$ 0
KADS: Disability Respite Overheads Transferred In	E39		$ 0	$ 6,896	$ 0
sub-total KADS: Disability Respite			$ (77,951)	$ 78,007	$ 0
KADS: Respite (DSP) Interest on General Fund Investments		I27	$ (1,327)	$ 0	$ 0
KADS: Respite (DSP) Aged and Community Services State		I42	$ (93,216)	$ 0	$ 0
KADS: Respite (DSP) Salary Oncosts	E1		$ 0	$ 4,798	$ 0
KADS: Respite (DSP) Ordinary Salaries	E2		$ 0	$ 12,728	$ 0
KADS: Respite (DSP) Travel & Accommodation	E4		$ 0	$ 54	$ 0
KADS: Respite (DSP) Advertising	E23		$ 0	$ 54	$ 0
KADS: Respite (DSP) Printing and Stationery	E27		$ 0	$ 266	$ 0
KADS: Respite (DSP) Software Maintenance	E10		$ 0	$ 106	$ 0
KADS: Respite (DSP) Telephone	E21		$ 0	$ 212	$ 0
KADS: Respite (DSP) Cleaning Supplies	E10		$ 0	$ 54	$ 0
KADS: Respite (DSP) Brokerage Fees USC Community Services	E35		$ 0	$ 65,671	$ 0
KADS: Respite (DSP) Materials and Consumables	E10		$ 0	$ 160	$ 0
KADS: Respite (DSP) Fuel	E10		$ 0	$ 0	$ 0
KADS: Respite (DSP) Rents and Lease Payments	E10		$ 0	$ 2,122	$ 0
KADS: Respite (DSP) Overheads Transferred In	E39		$ 0	$ 8,389	$ 0
sub-total KADS: Respite (DSP)			$ (94,543)	$ 94,614	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
KADS: HACC Multiservice Tablelands Community Support Options Cli		I18	$ (372)	$ 0	$ 0
KADS: HACC Multiservice Interest on General Fund Investments		I27	$ (3,183)	$ 0	$ 0
KADS: HACC Multiservice Aged and Community Services State		I42	$ (153,937)	$ 0	$ 0
KADS: HACC Multiservice Salary Oncosts	E1		$ 0	$ 21,242	$ 0
KADS: HACC Multiservice Ordinary Salaries	E2		$ 0	$ 56,177	$ 0
KADS: HACC Multiservice Travel & Accommodation	E4		$ 0	$ 2,122	$ 0
KADS: HACC Multiservice Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: HACC Multiservice Advertising	E23		$ 0	$ 160	$ 0
KADS: HACC Multiservice Comprehensive Insurance	E18		$ 0	$ 0	$ 0
KADS: HACC Multiservice Electricity	E20		$ 0	$ 1,857	$ 0
KADS: HACC Multiservice Printing and Stationery	E27		$ 0	$ 690	$ 0
KADS: HACC Multiservice Software Maintenance	E10		$ 0	$ 1,591	$ 0
KADS: HACC Multiservice Telephone	E21		$ 0	$ 3,713	$ 0
KADS: HACC Multiservice Cleaning Supplies	E10		$ 0	$ 530	$ 0
KADS: HACC Multiservice Repairs and Maintenance	E10		$ 0	$ 2,918	$ 0
KADS: HACC Multiservice Brokerage Fees USC Community Services	E35		$ 0	$ 2,864	$ 0
KADS: HACC Multiservice Materials and Consumables	E10		$ 0	$ 28,059	$ 0
KADS: HACC Multiservice Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Fuel	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Food Supplies	E10		$ 0	$ 6,365	$ 0
KADS: HACC Multiservice Rents and Lease Payments	E10		$ 0	$ 10,344	$ 0
KADS: HACC Multiservice Asset Purchases	E10		$ 0	$ 0	$ 0
KADS: HACC Multiservice Write off Expense Plant and Equip	E104		$ 0	$ 0	$ 0
KADS: HACC Multiservice Overheads Transferred In	E39		$ 0	$ 13,854	$ 0
sub-total KADS: HACC Multiservice			$ (157,492)	$ 157,486	$ 0
KADS: WH, Q & WC Elders Group Interest on General Fund Investments		I27	$ (1,591)	$ 0	$ 0
KADS: WH, Q & WC Elders Group Aged and Community Services State		I42	$ (59,384)	$ 0	$ 0
KADS: WH, Q & WC Elders Group Salary Oncosts	E1		$ 0	$ 9,955	$ 0
KADS: WH, Q & WC Elders Group Ordinary Salaries	E2		$ 0	$ 26,406	$ 0
KADS: WH, Q & WC Elders Group Travel & Accommodation	E4		$ 0	$ 530	$ 0
KADS: WH, Q & WC Elders Group Plant & Equip Depreciation	E13		$ 0	$ 350	$ 0
KADS: WH, Q & WC Elders Group Advertising	E23		$ 0	$ 54	$ 0
KADS: WH, Q & WC Elders Group CTP Insurance	E18		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Printing and Stationery	E27		$ 0	$ 424	$ 0
KADS: WH, Q & WC Elders Group Software Maintenance	E10		$ 0	$ 637	$ 0
KADS: WH, Q & WC Elders Group Telephone	E21		$ 0	$ 637	$ 0
KADS: WH, Q & WC Elders Group Cleaning Supplies	E10		$ 0	$ 84	$ 0
KADS: WH, Q & WC Elders Group Repairs and Maintenance	E10		$ 0	$ 1,061	$ 0
KADS: WH, Q & WC Elders Group Client Equipment less than $300	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Plant Hire Expense	E38		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Materials and Consumables	E10		$ 0	$ 6,504	$ 0
KADS: WH, Q & WC Elders Group Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Fuel	E10		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Food Supplies	E10		$ 0	$ 6,456	$ 0
KADS: WH, Q & WC Elders Group Rents and Lease Payments	E10		$ 0	$ 2,652	$ 0
KADS: WH, Q & WC Elders Group Asset Purchases	E103		$ 0	$ 0	$ 0
KADS: WH, Q & WC Elders Group Overheads Transferred In	E39		$ 0	$ 5,345	$ 0
sub-total KADS: WH, Q & WC Elders Group			$ (60,975)	$ 61,095	$ 0
KADS: Commonwealth Respite Tablelands Community Support Options Cli		I18	$ (106)	$ 0	$ 0
KADS: Commonwealth Respite Interest on General Fund Investments		I27	$ (1,857)	$ 0	$ 0
KADS: Commonwealth Respite Aged and Community Services State		I42	$ (118,412)	$ 0	$ 0
KADS: Commonwealth Respite Salary Oncosts	E1		$ 0	$ 15,124	$ 0
KADS: Commonwealth Respite Ordinary Salaries	E2		$ 0	$ 40,119	$ 0
KADS: Commonwealth Respite Travel & Accommodation	E4		$ 0	$ 318	$ 0
KADS: Commonwealth Respite Plant & Equip Depreciation	E13		$ 0	$ 1,273	$ 0
KADS: Commonwealth Respite Advertising	E23		$ 0	$ 160	$ 0
KADS: Commonwealth Respite Printing and Stationery	E27		$ 0	$ 530	$ 0
KADS: Commonwealth Respite Software Maintenance	E10		$ 0	$ 955	$ 0
KADS: Commonwealth Respite Subscriptions and Publications	E31		$ 0	$ 106	$ 0
KADS: Commonwealth Respite Telephone	E21		$ 0	$ 849	$ 0
KADS: Commonwealth Respite Brokerage Fees USC Community Service	E35		$ 0	$ 27,076	$ 0
KADS: Commonwealth Respite Materials and Consumables	E10		$ 0	$ 12,813	$ 0
KADS: Commonwealth Respite Fuel	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Respite Food Supplies	E10		$ 0	$ 3,183	$ 0
KADS: Commonwealth Respite Rents and Lease Payments	E10		$ 0	$ 7,426	$ 0
KADS: Commonwealth Respite Overheads Transferred In	E39		$ 0	$ 10,657	$ 0
sub-total KADS: Commonwealth Respite			$ (120,375)	$ 120,589	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
KADS: Commonwealth Aged Care Packages Tablelands Community Support O		I18	$ (106)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Interest on General Fund Investm		I27	$ (7,957)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Tablelands Community Support O		I42	$ (282,046)	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Salary Oncosts	E1		$ 0	$ 18,712	$ 0
KADS: Commonwealth Aged Care Packages Ordinary Salaries	E2		$ 0	$ 49,634	$ 0
KADS: Commonwealth Aged Care Packages Travel & Accommodation	E4		$ 0	$ 1,061	$ 0
KADS: Commonwealth Aged Care Packages Plant & Equip Depreciation	E13		$ 0	$ 5,000	$ 0
KADS: Commonwealth Aged Care Packages Advertising	E23		$ 0	$ 266	$ 0
KADS: Commonwealth Aged Care Packages Electricity	E20		$ 0	$ 955	$ 0
KADS: Commonwealth Aged Care Packages Printing and Stationery	E27		$ 0	$ 584	$ 0
KADS: Commonwealth Aged Care Packages Software Maintenance	E10		$ 0	$ 1,591	$ 0
KADS: Commonwealth Aged Care Packages Telephone	E21		$ 0	$ 1,857	$ 0
KADS: Commonwealth Aged Care Packages Cleaning Supplies	E10		$ 0	$ 637	$ 0
KADS: Commonwealth Aged Care Packages Repairs and Maintenance	E10		$ 0	$ 4,244	$ 0
KADS: Commonwealth Aged Care Packages Brokerage Fees USC Comm	E35		$ 0	$ 143,375	$ 0
KADS: Commonwealth Aged Care Packages Materials and Consumables	E10		$ 0	$ 18,301	$ 0
KADS: Commonwealth Aged Care Packages Registration of Plant Items	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Fuel	E10		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Major Contracts	E35		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Food Supplies	E10		$ 0	$ 8,487	$ 0
KADS: Commonwealth Aged Care Packages Rents and Lease Payments	E10		$ 0	$ 7,162	$ 0
KADS: Commonwealth Aged Care Packages Asset Purchases	E103		$ 0	$ 0	$ 0
KADS: Commonwealth Aged Care Packages Overheads Transferred In	E39		$ 0	$ 28,205	$ 0
sub-total KADS: Commonwealth Aged Care Packages			$ (290,109)	$ 290,071	$ 0
Uralla Community Centre Principal Loan Repayments	E101		$ 0	$ 0	$ 4,584
Uralla Community Centre Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (4,584)
Uralla Community Centre Asset Purchases	E103		$ 0	$ 0	$ 0
Uralla Community Centre Capitalise Expenses	E104		$ 0	$ 0	$ 0
Uralla Community Centre Rents		I20	$ (14,997)	$ 0	$ 0
Uralla Community Centre Internal Rents		I67	$ (14,148)	$ 0	$ 0
Uralla Community Centre Salary Oncosts	E1		$ 0	$ 5,700	$ 0
Uralla Community Centre Ordinary Salaries	E2		$ 0	$ 15,117	$ 0
Uralla Community Centre Overtime Salaries	E2		$ 0	$ 0	$ 0
Uralla Community Centre Casual Salaries	E2		$ 0	$ 0	$ 0
Uralla Community Centre Allowance Salaries	E2		$ 0	$ 530	$ 0
Uralla Community Centre Interest on Loans	E11		$ 0	$ 4,251	$ 0
Uralla Community Centre Buildings Depreciation	E13		$ 0	$ 18,400	$ 0
Uralla Community Centre Asset Insurance	E18		$ 0	$ 1,819	$ 0
Uralla Community Centre Electricity	E20		$ 0	$ 4,138	$ 0
Uralla Community Centre Gas	E20		$ 0	$ 1,061	$ 0
Uralla Community Centre Council Rates - Business (within LG Area	E33		$ 0	$ 2,828	$ 0
Uralla Community Centre Repairs and Maintenance	E10		$ 0	$ 1,273	$ 0
Uralla Community Centre Plant Hire Expense	E38		$ 0	$ 530	$ 0
Uralla Community Centre Materials and Consumables	E10		$ 0	$ 2,758	$ 0
Uralla Community Centre Fuel	E10		$ 0	$ 106	$ 0
Uralla Community Centre Medical Expenses	E9		$ 0	$ 9,820	$ 0
Uralla Community Centre Overheads Transferred In	E39		$ 0	$ 3,672	$ 0
sub-total Uralla Community Centre			$ (29,145)	$ 72,003	$ 0
Total Community Services & Education			$ (5,367,205)	**$ 5,475,286**	**$ 0**
Housing & Community Amenities					
Heritage Heritage and Culture Grants State		I55	$ 0	$ 0	$ 0
Heritage Salary Oncosts	E1		$ 0	$ 0	$ 0
Heritage Ordinary Salaries	E2		$ 0	$ 0	$ 0
Heritage Heritage Depreciation	E13		$ 0	$ 2,854	$ 0
Heritage Plant Hire Expense	E38		$ 0	$ 0	$ 0
Heritage Materials and Consumables	E10		$ 0	$ 10,300	$ 0
Heritage Overheads Transferred In	E39		$ 0	$ 828	$ 0
sub-total Heritage			$ 0	$ 13,982	$ 0
Development Control Management 149 Planning Certificate Income		I19	$ (13,391)	$ 0	$ 0
Development Control Management DA Fees		I19	$ (34,279)	$ 0	$ 0
Development Control Management Construction Certificates		I19	$ (13,391)	$ 0	$ 0
Development Control Management Section 68 Fee		I19	$ (536)	$ 0	$ 0
Development Control Management Hoarding Fee		I19	$ (2,679)	$ 0	$ 0
Development Control Management CDC Application Fee		I19	$ (18,747)	$ 0	$ 0
Development Control Management Other Fees		I19	$ 0	$ 0	$ 0
Development Control Management Commissions		I32	$ (1,339)	$ 0	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Development Control Management Salary Oncosts	E1		$ 0	$ 36,443	$ 0
Development Control Management Ordinary Salaries	E2		$ 0	$ 96,645	$ 0
Development Control Management Training Costs	E8		$ 0	$ 4,244	$ 0
Development Control Management Travel & Accommodation	E4		$ 0	$ 0	$ 0
Development Control Management Advertising	E23		$ 0	$ 2,122	$ 0
Development Control Management Printing and Stationery	E27		$ 0	$ 5,305	$ 0
Development Control Management Telephone	E21		$ 0	$ 318	$ 0
Development Control Management Plant Hire Expense	E38		$ 0	$ 15,914	$ 0
Development Control Management Materials and Consumables	E10		$ 0	$ 12,437	$ 0
Development Control Management Overheads Transferred In	E39		$ 0	$ 13,941	$ 0
sub-total Development Control Management			$ (84,362)	$ 187,369	$ 0
Urban Stormwater Management Special Drainage Charge		I9	$ (27,709)	$ 0	$ 0
Urban Stormwater Management Salary Oncosts	E1		$ 0	$ 2,108	$ 0
Urban Stormwater Management Ordinary Salaries	E2		$ 0	$ 4,793	$ 0
Urban Stormwater Management Overtime Salaries	E2		$ 0	$ 0	$ 0
Urban Stormwater Management Stormwater Depreciation	E13		$ 0	$ 14,819	$ 0
Urban Stormwater Management Plant Hire Expense	E38		$ 0	$ 5,305	$ 0
Urban Stormwater Management Materials and Consumables	E10		$ 0	$ 10,821	$ 0
Urban Stormwater Management Overheads Transferred In	E39		$ 0	$ 4,201	$ 0
sub-total Urban Stormwater Management			$ (27,709)	$ 42,047	$ 0
Cemetery Grounds Salary Oncosts	E1		$ 0	$ 0	$ 0
Cemetery Grounds Ordinary Salaries	E2		$ 0	$ 0	$ 0
Cemetery Grounds Plant Hire Expense	E38		$ 0	$ 0	$ 0
Cemetery Grounds Materials and Consumables	E10		$ 0	$ 0	$ 0
Cemetery Grounds Capitalise Expenses	E104		$ 0	$ 0	$ 0
Cemetery Grounds Public Cemeteries		I23	$ (18,747)	$ 0	$ 0
Cemetery Grounds Salary Oncosts	E1		$ 0	$ 4,608	$ 0
Cemetery Grounds Ordinary Salaries	E2		$ 0	$ 10,438	$ 0
Cemetery Grounds Overtime Salaries	E2		$ 0	$ 745	$ 0
Cemetery Grounds Casual Salaries	E2		$ 0	$ 106	$ 0
Cemetery Grounds Other Structures Depreciation	E13		$ 0	$ 1,250	$ 0
Cemetery Grounds Plant Hire Expense	E38		$ 0	$ 7,162	$ 0
Cemetery Grounds Materials and Consumables	E10		$ 0	$ 8,487	$ 0
Cemetery Grounds Overheads Transferred In	E39		$ 0	$ 2,536	$ 0
sub-total Cemetery Grounds			$ (18,747)	$ 35,332	$ 0
Public Toilets Other Grants Federal		I55	$ 0	$ 0	$ 0
Public Toilets Materials and Consumables	E10		$ 0	$ 0	$ 0
Public Toilets Salary Oncosts	E1		$ 0	$ 7,732	$ 0
Public Toilets Ordinary Salaries	E2		$ 0	$ 17,573	$ 0
Public Toilets Overtime Salaries	E2		$ 0	$ 106	$ 0
Public Toilets Casual Salaries	E2		$ 0	$ 0	$ 0
Public Toilets Other Structures Depreciation	E13		$ 0	$ 5,850	$ 0
Public Toilets Asset Insurance	E18		$ 0	$ 717	$ 0
Public Toilets Postage and Freight	E25		$ 0	$ 106	$ 0
Public Toilets Council Rates - Sewer (within LG Area)	E33		$ 0	$ 0	$ 0
Public Toilets Council Rates - Business (within LG Area	E33		$ 0	$ 2,411	$ 0
Public Toilets Repairs and Maintenance	E10		$ 0	$ 530	$ 0
Public Toilets Plant Hire Expense	E38		$ 0	$ 6,365	$ 0
Public Toilets Chemical Costs	E10		$ 0	$ 106	$ 0
Public Toilets Materials and Consumables	E10		$ 0	$ 5,305	$ 0
Public Toilets Overheads Transferred In	E39		$ 0	$ 7,471	$ 0
sub-total Public Toilets			$ 0	$ 54,272	$ 0
Section 94 Interest on S94 Contributions		I27	$ (7,000)	$ 0	$ 0
Section 94 S94 Roadworks Contributions		I59	$ (23,567)	$ 0	$ 0
Section 94 S94 Community Facilities Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Other Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Bushfire Contributions		I59	$ 0	$ 0	$ 0
Section 94 S94 Traffic Facilities Contributions		I59	$ 0	$ 0	$ 0
sub-total Section 94			$ (30,567)	$ 0	$ 0
Environmental Management Other Grants Federal		I55	$ 0	$ 0	$ 0
Environmental Management Salary Oncosts	E1		$ 0	$ 35,868	$ 0
Environmental Management Ordinary Salaries	E2		$ 0	$ 92,726	$ 0
Environmental Management Donations and Contributions	E32		$ 0	$ 21,218	$ 0
Environmental Management Overheads Transferred In	E39		$ 0	$ 12,043	$ 0
sub-total Environmental Management			$ 0	$ 161,855	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Building Control Inspection Fees		I19	$ (16,068)	$ 0	$ 0
Building Control 149(a) Building Certificate Income		I19	$ (214)	$ 0	$ 0
Building Control Salary Oncosts	E1		$ 0	$ 44,758	$ 0
Building Control Ordinary Salaries	E2		$ 0	$ 82,824	$ 0
Building Control Other Legal Fees	E37		$ 0	$ 530	$ 0
Building Control Materials and Consumables	E10		$ 0	$ 6,896	$ 0
Building Control Overheads Transferred In	E39		$ 0	$ 10,853	$ 0
sub-total Building Control			$ (16,282)	$ 145,861	$ 0
Domestic Waste Management Materials and Consumables	E10		$ 0	$ 0	$ 52,000
Domestic Waste Management Other Capitalised Expenses	E104		$ 0	$ 0	$ (52,000)
Domestic Waste Management Domestic Waste Mgt Annual Charge		I5	$ (319,412)	$ 0	$ 0
Domestic Waste Management Private Works		I17	$ (58,114)	$ 0	$ 0
Domestic Waste Management Sale of goods		I33	$ (47,500)	$ 0	$ 0
Domestic Waste Management Mark to Market Adjustment		I28	$ 0	$ 0	$ 0
Domestic Waste Management Profit on Sale of Financial Assets		I69	$ 0	$ 0	$ 0
Domestic Waste Management Salary Oncosts	E1		$ 0	$ 58,716	$ 0
Domestic Waste Management Ordinary Salaries	E2		$ 0	$ 154,769	$ 0
Domestic Waste Management Overtime Salaries	E2		$ 0	$ 4,580	$ 0
Domestic Waste Management Casual Salaries	E2		$ 0	$ 3,408	$ 0
Domestic Waste Management Allowance Salaries	E2		$ 0	$ 533	$ 0
Domestic Waste Management Other Assets Depreciation	E13		$ 0	$ 53,900	$ 0
Domestic Waste Management Asset Insurance	E18		$ 0	$ 0	$ 0
Domestic Waste Management Other Legal Fees	E37		$ 0	$ 0	$ 0
Domestic Waste Management Postage and Freight	E25		$ 0	$ 106	$ 0
Domestic Waste Management Council Rates - Business (within LG Area	E33		$ 0	$ 739	$ 0
Domestic Waste Management Council Water Rates (within LG Area)	E33		$ 0	$ 96	$ 0
Domestic Waste Management Plant Hire Expense	E38		$ 0	$ 84,378	$ 0
Domestic Waste Management Materials and Consumables	E10		$ 0	$ 8,753	$ 0
Domestic Waste Management Fuel	E10		$ 0	$ 212	$ 0
Domestic Waste Management Licence Fees	E10		$ 0	$ 1,804	$ 0
Domestic Waste Management Medical Expenses	E10		$ 0	$ 0	$ 0
Domestic Waste Management Overheads Transferred In	E39		$ 0	$ 55,509	$ 0
sub-total Domestic Waste Management			$ (426,633)	$ 427,503	$ 0
Other Waste Management Other Asset Purchases	E10		$ 0	$ 0	$ 48,000
Other Waste Management Other Capitalised Expenses	E104		$ 0	$ 0	$ (48,000)
Landfill Operation Principal Loan Repayments	E101		$ 0	$ 0	$ 6,457
Landfill Operation Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (6,457)
Other Waste Management Other Waste Mgt Annual Charge		I14	$ (533,423)	$ 0	$ 0
Other Waste Management Other Waste Mgt User Charges		I6	$ 0	$ 0	$ 0
Other Waste Management Other Fees		I25	$ (19,282)	$ 0	$ 0
Other Waste Management Sale of goods		I33	$ (39,600)	$ 0	$ 0
Other Waste Management Contributions & Donations		I62	$ 0	$ 0	$ 0
Other Waste Management Salary Oncosts	E1		$ 0	$ 52,742	$ 0
Other Waste Management Ordinary Salaries	E2		$ 0	$ 139,870	$ 0
Other Waste Management Overtime Salaries	E2		$ 0	$ 0	$ 0
Other Waste Management Casual Salaries	E2		$ 0	$ 5,538	$ 0
Other Waste Management Allowance Salaries	E2		$ 0	$ 767	$ 0
Other Waste Management Training Costs	E8		$ 0	$ 849	$ 0
Other Waste Management Safety Clothing	E9		$ 0	$ 2,122	$ 0
Other Waste Management Other Assets Depreciation	E13		$ 0	$ 11,700	$ 0
Other Waste Management Advertising	E23		$ 0	$ 400	$ 0
Other Waste Management Asset Insurance	E18		$ 0	$ 827	$ 0
Other Waste Management Electricity	E20		$ 0	$ 1,910	$ 0
Other Waste Management Postage and Freight	E25		$ 0	$ 10,079	$ 0
Other Waste Management Telephone	E21		$ 0	$ 2,334	$ 0
Other Waste Management Security	E10		$ 0	$ 849	$ 0
Landfill Operation Interest on Loans	E11		$ 0	$ 1,529	$ 0
Landfill Operation - Unwound net present value	E12		$ 0	$ 0	$ 0
Other Waste Management Repairs and Maintenance	E10		$ 0	$ 6,365	$ 0
Other Waste Management Plant Hire Expense	E38		$ 0	$ 84,129	$ 0
Other Waste Management Materials and Consumables	E10		$ 0	$ 42,012	$ 0
Other Waste Management Overheads Transferred In	E39		$ 0	$ 44,180	$ 0
Other Waste Management Buildings Depreciation	E13		$ 0	$ 0	$ 0
Other Waste Management Printing and Stationery	E27		$ 0	$ 0	$ 0
sub-total Other Waste Management			$ (592,305)	$ 412,340	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Landfill Operation Other Contributions & Donations		I62	$ 0	$ 0	$ 0
sub-total Landfill Operation			$ 0	$ 0	$ 0
Total Housing & Community Amenities			$ (1,196,605)	$ 1,480,561	$ 0
Recreation and Culture					
Public Halls Asset Purchases	E10		$ 0	$ 0	$ 0
Public Halls Capitalise Expenses	E104		$ 0	$ 0	$ 0
Public Halls Other Operating Revenues		I34	$ (10,959)	$ 0	$ 0
Public Halls Other Grants State		I55	$ 0	$ 0	$ 0
Public Halls Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Public Halls Salary Oncosts	E1		$ 0	$ 515	$ 0
Public Halls Ordinary Salaries	E2		$ 0	$ 1,171	$ 0
Public Halls Buildings Depreciation	E13		$ 0	$ 4,500	$ 0
Public Halls Asset Insurance	E18		$ 0	$ 331	$ 0
Public Halls Electricity	E20		$ 0	$ 0	$ 0
Public Halls Telephone	E21		$ 0	$ 0	$ 0
Public Halls Council Rates - Business (within LG Area	E33		$ 0	$ 2,534	$ 0
Public Halls Council Water Rates (within LG Area)	E33		$ 0	$ 428	$ 0
Public Halls Repairs and Maintenance	E10		$ 0	$ 6,180	$ 0
Public Halls Plant Hire Expense	E38		$ 0	$ 824	$ 0
Public Halls Materials and Consumables	E10		$ 0	$ 4,120	$ 0
Public Halls Licence Fees	E10		$ 0	$ 261	$ 0
Public Halls Overheads Transferred In	E39		$ 0	$ 1,315	$ 0
sub-total Public Halls			$ (10,959)	$ 22,179	$ 0
Swimming Pools & Aquatic Centres Other Grants Federal		I55	$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Transfer To From Workorders	E40		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Swimming Pool Entry Fees		I22	$ (23,500)	$ 0	$ 0
Swimming Pools & Aquatic Centres Sale of goods		I33	$ (11,000)	$ 0	$ 0
Swimming Pools & Aquatic Centres Salary Oncosts	E1		$ 0	$ 16,628	$ 0
Swimming Pools & Aquatic Centres Ordinary Salaries	E2		$ 0	$ 20,604	$ 0
Swimming Pools & Aquatic Centres Overtime Salaries	E2		$ 0	$ 25,561	$ 0
Swimming Pools & Aquatic Centres Casual Salaries	E2		$ 0	$ 17,015	$ 0
Swimming Pools & Aquatic Centres Other Structures Depreciation	E13		$ 0	$ 7,900	$ 0
Swimming Pools & Aquatic Centres Advertising	E23		$ 0	$ 500	$ 0
Swimming Pools & Aquatic Centres Asset Insurance	E18		$ 0	$ 634	$ 0
Swimming Pools & Aquatic Centres Electricity	E20		$ 0	$ 3,819	$ 0
Swimming Pools & Aquatic Centres Gas	E20		$ 0	$ 266	$ 0
Swimming Pools & Aquatic Centres Postage and Freight	E25		$ 0	$ 54	$ 0
Swimming Pools & Aquatic Centres Subscriptions and Publications	E31		$ 0	$ 106	$ 0
Swimming Pools & Aquatic Centres Promotions and Publicity	E28		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Telephone	E21		$ 0	$ 318	$ 0
Swimming Pools & Aquatic Centres Council Rates - Sewer (within LG Are	E33		$ 0	$ 482	$ 0
Swimming Pools & Aquatic Centres Council Rates - Business (within LG A	E33		$ 0	$ 1,822	$ 0
Swimming Pools & Aquatic Centres Council Water Rates (within LG Area)	E33		$ 0	$ 214	$ 0
Swimming Pools & Aquatic Centres Items for Resale	E26		$ 0	$ 0	$ 0
Swimming Pools & Aquatic Centres Plant Hire Expense	E38		$ 0	$ 573	$ 0
Swimming Pools & Aquatic Centres Chemical Costs	E10		$ 0	$ 637	$ 0
Swimming Pools & Aquatic Centres Materials and Consumables	E10		$ 0	$ 9,270	$ 0
Swimming Pools & Aquatic Centres Overheads Transferred In	E39		$ 0	$ 17,971	$ 0
sub-total Swimming Pools & Aquatic Centres			$ (34,500)	$ 124,374	$ 0
Other Cultural & Recreational Materials and Consumables	E10		$ 0	$ 0	$ 0
Other Cultural & Recreational Other Grants State		I55	$ (1,000)	$ 0	$ 0
Other Cultural & Recreational Other Contributions & Donations		I62	$ (750)	$ 0	$ 0
Other Cultural & Recreational Salary Oncosts	E1		$ 0	$ 164	$ 0
Other Cultural & Recreational Ordinary Salaries	E2		$ 0	$ 372	$ 0
Other Cultural & Recreational Buildings Depreciation	E13		$ 0	$ 0	$ 0
Other Cultural & Recreational Donations and Contributions	E32		$ 0	$ 14,588	$ 0
Other Cultural & Recreational Contributions to Regional Bodies	E22		$ 0	$ 3,713	$ 0
Other Cultural & Recreational Asset Insurance	E18		$ 0	$ 110	$ 0
Other Cultural & Recreational Promotions and Publicity	E28		$ 0	$ 0	$ 0
Other Cultural & Recreational Plant Hire Expense	E38		$ 0	$ 0	$ 0
Other Cultural & Recreational Materials and Consumables	E10		$ 0	$ 0	$ 0
Other Cultural & Recreational Overheads Transferred In	E39		$ 0	$ 1,523	$ 0
sub-total Other Cultural & Recreational			$ (3,357)	$ 20,470	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Library Principal Loan Repayments	E101		$ 0	$ 0	$ 20,369
Library Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (20,369)
Library Library Grants State		I53	$ (30,402)	$ 0	$ 0
Library Salary Oncosts	E1		$ 0	$ 21,604	$ 0
Library Ordinary Salaries	E2		$ 0	$ 60,758	$ 0
Library Overtime Salaries	E2		$ 0	$ 0	$ 0
Library Casual Salaries	E2		$ 0	$ 320	$ 0
Library Interest on Loans	E11		$ 0	$ 24,913	$ 0
Library Office Equip Depreciation	E13		$ 0	$ 20,716	$ 0
Library Contributions to Regional Bodies	E22		$ 0	$ 96,205	$ 0
Library Asset Insurance	E18		$ 0	$ 3,969	$ 0
Library Electricity	E20		$ 0	$ 4,244	$ 0
Library Postage and Freight	E25		$ 0	$ 530	$ 0
Library Printing and Stationery	E27		$ 0	$ 0	$ 0
Library Subscriptions and Publications	E31		$ 0	$ 0	$ 0
Library Internet Exp	E21		$ 0	$ 1,804	$ 0
Library Telephone	E21		$ 0	$ 2,016	$ 0
Library Council Rates - Business (within LG Area	E33		$ 0	$ 5,250	$ 0
Library Council Water Rates (within LG Area)	E33		$ 0	$ 322	$ 0
Library Repairs and Maintenance	E10		$ 0	$ 1,327	$ 0
Library Plant Hire Expense	E38		$ 0	$ 796	$ 0
Library Chemical Costs	E10		$ 0	$ 212	$ 0
Library Materials and Consumables	E10		$ 0	$ 9,680	$ 0
Library Overheads Transferred In	E39		$ 0	$ 16,846	$ 0
sub-total Library			$ (30,402)	$ 272,042	$ 0
Ovals Active Use Salary Oncosts	E1		$ 0	$ 3,866	$ 0
Ovals Active Use Ordinary Salaries	E2		$ 0	$ 8,786	$ 0
Ovals Active Use Other Structures Depreciation	E13		$ 0	$ 5,039	$ 0
Ovals Active Use Asset Insurance	E18		$ 0	$ 937	$ 0
Ovals Active Use Electricity	E20		$ 0	$ 0	$ 0
Ovals Active Use Council Rates - Business (within LG Area	E33		$ 0	$ 1,768	$ 0
Ovals Active Use Council Water Rates (within LG Area)	E33		$ 0	$ 0	$ 0
Ovals Active Use Plant Hire Expense	E38		$ 0	$ 6,365	$ 0
Ovals Active Use Materials and Consumables	E10		$ 0	$ 2,652	$ 0
Ovals Active Use Overheads Transferred In	E39		$ 0	$ 4,447	$ 0
sub-total Ovals Active Use			$ 0	$ 33,860	$ 0
Parks & Reserves Salary Oncosts	E1		$ 0	$ 0	$ 2,500
Parks & Reserves Ordinary Salary	E1		$ 0	$ 0	$ 6,250
Parks & Reserves Materials and Consumables	E10		$ 0	$ 0	$ 6,000
Parks & Reserves Plant Hire Expense	E38		$ 0	$ 0	$ 1,750
Parks & Reserves Capitalised Expenses	E104		$ 0	$ 0	$ (16,500)
Parks & Reserves Other Grants State		I55	$ 0	$ 0	$ 0
Parks & Reserves Salary Oncosts	E1		$ 0	$ 21,300	$ 0
Parks & Reserves Ordinary Salaries	E2		$ 0	$ 53,251	$ 0
Parks & Reserves Other Structures Depreciation	E13		$ 0	$ 8,638	$ 0
Parks & Reserves Asset Insurance	E18		$ 0	$ 221	$ 0
Parks & Reserves Electricity	E20		$ 0	$ 1,273	$ 0
Parks & Reserves Postage and Freight	E25		$ 0	$ 106	$ 0
Parks & Reserves Council Rates - Business (within LG Area	E33		$ 0	$ 11,783	$ 0
Parks & Reserves Council Water Rates (within LG Area)	E33		$ 0	$ 0	$ 0
Parks & Reserves Repairs and Maintenance	E10		$ 0	$ 5,305	$ 0
Parks & Reserves Plant Hire Expense	E38		$ 0	$ 22,232	$ 0
Parks & Reserves Materials and Consumables	E10		$ 0	$ 10,888	$ 0
Parks & Reserves Overheads Transferred In	E39		$ 0	$ 26,064	$ 0
sub-total Parks & Reserves			$ 0	$ 161,061	$ 0
Parks for Passive Use Principal Loan Repayments	E101		$ 0	$ 0	$ 14,933
Parks for Passive Use Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (14,933)
Parks for Passive Use Interest on Loans	E11		$ 0	$ 9,331	$ 0
Parks for Passive Use Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Parks for Passive Use			$ 0	$ 9,331	$ 0
Total Recreation and Culture			$ (79,218)	**$ 643,317**	**$ 0**

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Mining, Mfg and Construction					
Gravel Pits Salary Oncosts	E1		$ 0	$ 469	$ 0
Gravel Pits Ordinary Salaries	E2		$ 0	$ 1,065	$ 0
Gravel Pits Other Assets Depreciation	E13		$ 0	$ 908	$ 0
Gravel Pits Council Rates - Business (within LG Area	E33		$ 0	$ 536	$ 0
Gravel Pits Plant Hire Expense	E38		$ 0	$ 1,697	$ 0
Gravel Pits Materials and Consumables	E10		$ 0	$ 2,122	$ 0
Gravel Pits Overheads Transferred In	E39		$ 0	$ 1,074	$ 0
sub-total Gravel Pits			$ 0	$ 7,871	$ 0
Total Mining, Mfg and Construction			**$ 0**	**$ 7,871**	**$ 0**
Transport and Communication					
Streetscapes Salary Oncosts	E1		$ 0	$ 12,137	$ 0
Streetscapes Ordinary Salaries	E2		$ 0	$ 27,584	$ 0
Streetscapes Overtime Salaries	E2		$ 0	$ 1,065	$ 0
Streetscapes Postage and Freight	E25		$ 0	$ 106	$ 0
Streetscapes Plant Hire Expense	E38		$ 0	$ 13,155	$ 0
Streetscapes Materials and Consumables	E10		$ 0	$ 3,183	$ 0
Streetscapes Overheads Transferred In	E39		$ 0	$ 10,441	$ 0
sub-total Streetscapes			$ 0	$ 67,671	$ 0
Parking Areas Interest on Loans	E12		$ 0	$ 0	$ 0
Parking Areas Principal Loan Repayments	E101		$ 0	$ 0	$ 37,754
Parking Areas Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (37,754)
Parking Areas Salary Oncosts	E1		$ 0	$ 234	$ 0
Parking Areas Ordinary Salaries	E2		$ 0	$ 533	$ 0
Parking Areas Interest on Loans	E11		$ 0	$ 2,878	$ 0
Parking Areas Footpaths Depreciation	E13		$ 0	$ 6,756	$ 0
Parking Areas Materials and Consumables	E10		$ 0	$ 530	$ 0
Parking Areas Overheads Transferred In	E39		$ 0	$ 333	$ 0
sub-total Parking Areas			$ 0	$ 11,794	$ 0
Kerb & Gutter K&G/Footpaving Cont'n		I62	$ (16,824)	$ 0	$ 0
Kerb & Gutter Salary Oncosts	E1		$ 0	$ 0	$ 1,278
Kerb & Gutter Ordinary Salaries	E2		$ 0	$ 0	$ 3,195
Kerb & Gutter Plant Hire Expense	E38		$ 0	$ 0	$ 7,957
Kerb & Gutter Materials and Consumables	E10		$ 0	$ 0	$ 21,218
Kerb & Gutter Capitalise Expenses	E104		$ 0	$ 0	$ (33,648)
Kerb & Gutter Salary Oncosts	E1		$ 0	$ 2,929	$ 0
Kerb & Gutter Ordinary Salaries	E2		$ 0	$ 6,656	$ 0
Kerb & Gutter Overtime Salaries	E2		$ 0	$ 0	$ 0
Kerb & Gutter road structure depreciation	E13		$ 0	$ 49,757	
Kerb & Gutter Plant Hire Expense	E38		$ 0	$ 3,289	$ 0
Kerb & Gutter Materials and Consumables	E10		$ 0	$ 2,918	$ 0
Kerb & Gutter Overheads Transferred In	E39		$ 0	$ 9,020	$ 0
sub-total Kerb & Gutter			$ (16,824)	$ 74,569	$ 0
Street Lighting Other Grants State		I55	$ (5,000)	$ 0	$ 0
Street Lighting Electricity	E19		$ 0	$ 61,800	$ 0
Street Lighting Overheads Transferred In	E39		$ 0	$ 11,275	$ 0
sub-total Street Lighting			$ (5,000)	$ 73,075	$ 0
Urban Facilities Salary Oncosts	E1		$ 0	$ 0	$ 0
Urban Facilities Ordinary Salaries	E2		$ 0	$ 0	$ 0
Urban Facilities Materials and Consumables	E10		$ 0	$ 0	$ 0
Urban Facilities Capitalise Expenses	E104		$ 0	$ 0	$ 0
Urban Facilities Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Urban Facilities Salary Oncosts	E1		$ 0	$ 128	$ 0
Urban Facilities Ordinary Salaries	E2		$ 0	$ 320	$ 0
Urban Facilities Other Structures Depreciation	E13		$ 0	$ 997	$ 0
Urban Facilities Asset Insurance	E18		$ 0	$ 11	$ 0
Urban Facilities Electricity	E20		$ 0	$ 637	$ 0
Urban Facilities Repairs and Maintenance	E10		$ 0	$ 743	$ 0
Urban Facilities Plant Hire Expense	E38		$ 0	$ 128	$ 0
Urban Facilities Materials and Consumables	E10		$ 0	$ 0	$ 0
Urban Facilities Rents and Lease Payments	E10		$ 0	$ 0	$ 0
Urban Facilities Overheads Transferred In	E39		$ 0	$ 359	$ 0
sub-total Urban Facilities			$ 0	$ 3,323	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Roads & Transport Management Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads & Transport Management Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads & Transport Management Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Roads & Transport Management			$ 0	$ 0	$ 0
Roads Regional Rural Sealed RTA Contributions		I60	$ (300,000)	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts - Resealing	E1		$ 0	$ 0	$ 9,974
Roads Regional Rural Sealed Ordinary Salaries - Resealing	E2		$ 0	$ 0	$ 24,937
Roads Regional Rural Sealed Plant Hire Expense - Resealing	E38		$ 0	$ 0	$ 17,209
Roads Regional Rural Sealed Materials and Consumables - Resealing	E10		$ 0	$ 0	$ 169,738
Roads Regional Rural Sealed Capitalise Expenses (resealing)	E104		$ 0	$ 0	$ (221,858)
Roads Regional Rural Sealed Transport Grants State		I56	$ 0	$ 0	$ 0
Roads Regional Rural Sealed RTA Contributions		I70	$ (760,570)	$ 0	$ 0
Roads Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 43,112	$ 0
Roads Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 97,982	$ 0
Roads Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 5,325	$ 0
Roads Regional Rural Sealed Roads Structure Depreciation	E13		$ 0	$ 481,355	$ 0
Roads Regional Rural Sealed Gas	E20		$ 0	$ 212	$ 0
Roads Regional Rural Sealed Postage and Freight	E25		$ 0	$ 106	$ 0
Roads Regional Rural Sealed Repairs and Maintenance	E10		$ 0	$ 1,061	$ 0
Roads Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 98,664	$ 0
Roads Regional Rural Sealed Plant Hire: Contractors Wet Hire	E35		$ 0	$ 5,305	$ 0
Roads Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 213,665	$ 0
Roads Regional Rural Sealed Fuel	E10		$ 0	$ 530	$ 0
Roads Regional Rural Sealed Overheads Transferred In	E39		$ 0	$ 125,487	$ 0
sub-total Roads Regional Rural Sealed			$ (1,060,570)	$ 1,072,804	$ 0
Roads Regional Rural Unsealed RTA Contributions		I70	$ (53,561)	$ 0	$ 0
Roads Regional Rural Unsealed Salary Oncosts - resheeting	E1		$ 0	$ 0	$ 1,810
Roads Regional Rural Unsealed Ordinary Salaries - resheeting	E2		$ 0	$ 0	$ 4,580
Roads Regional Rural Unsealed Plant Hire Expense - resheeting	E38		$ 0	$ 0	$ 6,365
Roads Regional Rural Unsealed Materials and Consumables - resheeting	E10		$ 0	$ 0	$ 3,183
Roads Regional Rural Unsealed Capitalise Expenses (resheeting)	E104		$ 0	$ 0	$ (15,938)
Roads Regional Rural Unsealed Salary Oncosts	E1		$ 0	$ 6,156	$ 0
Roads Regional Rural Unsealed Ordinary Salaries	E2		$ 0	$ 13,525	$ 0
Roads Regional Rural Unsealed Overtime Salaries	E2		$ 0	$ 1,065	$ 0
Roads Regional Rural Unsealed Plant Hire Expense	E38		$ 0	$ 12,715	$ 0
Roads Regional Rural Unsealed Materials and Consumables	E10		$ 0	$ 4,100	$ 0
Roads Regional Rural Unsealed Roads Structure Depreciation	E13		$ 0	$ 14,585	
Roads Regional Rural Unsealed Fuel	E10		$ 0	$ 212	$ 0
Roads Regional Rural Unsealed Overheads Transferred In	E39		$ 0	$ 9,800	$ 0
sub-total Roads Regional Rural Unsealed			$ (53,561)	$ 62,158	$ 0
Roads Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 1,704
Roads Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 4,260
Roads Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 3,183
Roads Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 4,031
Roads Regional Urban Capitalise Expenses	E104		$ 0	$ 0	$ (13,178)
Roads Regional Urban Salary Oncosts - resealing	E1		$ 0	$ 0	$ 0
Roads Regional Urban Ordinary Salaries - resealing	E2		$ 0	$ 0	$ 0
Roads Regional Urban Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 0
Roads Regional Urban Materials and Consumables - resealing	E10		$ 0	$ 0	$ 0
Roads Regional Urban Capitalise Expenses -resealing	E104		$ 0	$ 0	$ 0
Roads Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Regional Urban Sealed Roads Structure Depreciation	E13		$ 0	$ 23,181	$ 0
Roads Regional Urban Unsealed Roads Depreciation	E13		$ 0	$ 0	$ 0
Roads Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Regional Urban Overheads Transferred In	E39		$ 0	$ 1,059	$ 0
sub-total Roads Regional Urban			$ 0	$ 24,240	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Roads Local Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Local Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Overtime Salaries	E2		$ 0	$ 0	
Roads Local Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Roads Local Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Roads Local Urban Capitalise Expenses	E104		$ 0	$ 0	$ 0
Roads Local Urban Salary Oncosts - resealing	E1		$ 0	$ 0	$ 937
Roads Local Urban Ordinary Salaries -resealing	E2		$ 0	$ 0	$ 2,130
Roads Local Urban Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 4,244
Roads Local Urban Materials and Consumables - resealing	E10		$ 0	$ 0	$ 22,491
Roads Local Urban Capitalise Expenses - resealing	E104		$ 0	$ 0	$ (29,802)
Roads Local Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Roads Local Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Allowance Salaries	E2		$ 0	$ 0	$ 0
Roads Local Urban Sealed Roads Structure Depreciation	E13		$ 0	$ 66,155	$ 0
Roads Local Urban Unsealed Roads Depreciation	E13		$ 0		$ 0
Roads Local Urban Plant Hire Expense	E38		$ 0	$ 17,028	$ 0
Roads Local Urban Materials and Consumables	E10		$ 0	$ 10,646	$ 0
Roads Local Urban Fuel	E10		$ 0	$ 0	$ 0
Roads Local Urban Consultancies	E35		$ 0	$ 0	$ 0
Roads Local Urban Overheads Transferred In	E39		$ 0	$ 10,486	$ 0
sub-total Roads Local Urban			$ 0	$ 104,315	$ 0
Roads Local Rural Sealed Other Grants Federal		I56	$ (430,183)	$ 0	$ 0
Roads Local Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 110,000
Roads Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 275,000
Roads Local Rural Sealed Overtime Salaries	E2		$ 0	$ 0	$ 1,500
Roads Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 441,000
Roads Local Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 544,160
Roads Local Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ (1,371,660)
Roads Local Rural Sealed Salary Oncosts - resealing	E1		$ 0	$ 0	$ 26,400
Roads Local Rural Sealed Ordinary Salaries - resealing	E2		$ 0	$ 0	$ 66,000
Roads Local Rural Sealed Plant Hire Expense - resealing	E38		$ 0	$ 0	$ 95,000
Roads Local Rural Sealed Materials and Consumables - resealing	E10		$ 0	$ 0	$ 590,000
Roads Local Rural Sealed Capitalise Expenses - resealing	E104		$ 0	$ 0	$ (777,400)
Roads Local Rural Sealed Roads to Recovery Grants - Federal		I56	$ 0	$ 0	$ 0
Roads Local Rural Sealed Salary Oncosts	E1		$ 0	$ 42,000	$ 0
Roads Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 105,000	$ 0
Roads Local Rural Sealed Overtime Salaries	E2		$ 0	$ 1,100	$ 0
Roads Local Rural Sealed Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Sealed Allowance Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Sealed Sealed Roads Structure Depreciation	E13		$ 0	$ 1,053,416	$ 0
Roads Local Rural Sealed Gas	E20		$ 0	$ 318	$ 0
Roads Local Rural Sealed Postage and Freight	E25		$ 0	$ 106	$ 0
Roads Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 101,398	$ 0
Roads Local Rural Sealed Materials and Consumables	E10		$ 0	$ 138,944	$ 0
Roads Local Rural Sealed Consultancies	E35		$ 0	$ 0	$ 0
Roads Local Rural Sealed Overheads Transferred In	E39		$ 0	$ 463,026	$ 0
sub-total Roads Local Rural Sealed			$ (430,183)	$ 1,905,308	$ 0
Roads Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 0	$ 2,130
Roads Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 0	$ 5,325
Roads Local Rural Unsealed Overtime Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 0	$ 10,609
Roads Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 0	$ 8,487
Roads Local Rural Unsealed Capitalise Expenses	E104		$ 0	$ 0	$ (26,551)
Roads Local Rural Unsealed Salary Oncosts - resheeting	E1		$ 0	$ 0	$ 19,170
Roads Local Rural Unsealed Ordinary Salaries - resheeting	E2		$ 0	$ 0	$ 47,926
Roads Local Rural Unsealed Overtime Salaries - resheeting	E2		$ 0	$ 0	$ 1,065
Roads Local Rural Unsealed Plant Hire Expense - resheeting	E38		$ 0	$ 0	$ 138,533
Roads Local Rural Unsealed Materials and Consumables - resheeting	E10		$ 0	$ 0	$ 64,358
Roads Local Rural Unsealed Capitalise Expenses - resheeting	E104		$ 0	$ 0	$ (271,052)
Roads Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 87,000	$ 0
Roads Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 198,000	$ 0
Roads Local Rural Unsealed Overtime Salaries	E2		$ 0	$ 5,000	$ 0
Roads Local Rural Unsealed Casual Salaries	E2		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Unsealed Roads Depreciation	E13		$ 0	$ 505,260	$ 0
Roads Local Rural Unsealed Postage and Freight	E25		$ 0	$ 500	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Roads Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 213,431	$ 0
Roads Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 77,831	$ 0
Roads Local Rural Unsealed Fuel	E10		$ 0	$ 0	$ 0
Roads Local Rural Unsealed Overheads Transferred In	E39		$ 0	$ 160,434	$ 0
sub-total Roads Local Rural Unsealed			$ 0	$ 1,247,456	$ 0
Bridges Local Urban Salary Oncosts	E1		$ 0	$ 469	$ 0
Bridges Local Urban Ordinary Salaries	E2		$ 0	$ 1,065	$ 0
Bridges Local Urban Asset Insurance	E18		$ 0	$ 0	$ 0
Bridges Local Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Local Urban Materials and Consumables	E10		$ 0	$ 637	$ 0
Bridges Local Urban Overheads Transferred In	E39		$ 0	$ 397	$ 0
sub-total Bridges Local Urban			$ 0	$ 2,568	$ 0
Bridges Regional Urban Principal Loan Repayments	E101		$ 0	$ 0	$ 7,487
Bridges Regional Urban Sealed Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (7,487)
Bridges Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Capitalise Expenses	E104		$ 0	$ 0	$ 0
Bridges Regional Urban Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Urban Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Overtime Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Urban Interest on Loans	E11		$ 0	$ 24,319	$ 0
Bridges Regional Urban Postage and Freight	E25		$ 0	$ 0	$ 0
Bridges Regional Urban Repairs and Maintenance	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Urban Plant Hire: Contractors Wet Hire	E35		$ 0	$ 0	$ 0
Bridges Regional Urban Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Urban Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Bridges Regional Urban			$ 0	$ 24,319	$ 0
Bridges Local Rural Sealed Principal Loan Repayments	E101		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 20,000
Bridges Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 50,000
Bridges Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 52,000
Bridges Local Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 160,000
Bridges Local Rural Capitalise Expenses	E104		$ 0	$ 0	$ (282,000)
Bridges Local Rural Sealed Salary Oncosts	E1		$ 0	$ 4,686	$ 0
Bridges Local Rural Sealed Ordinary Salaries	E2		$ 0	$ 10,650	$ 0
Bridges Local Rural Sealed Overtime Salaries	E2		$ 0	$ 1,065	$ 0
Bridges Local Rural Sealed Interest on Loans	E11		$ 0	$ 0	$ 0
Bridges Local Rural Sealed Bridges Depreciation	E13		$ 0	$ 85,038	$ 0
Bridges Local Rural Sealed Plant Hire Expense	E38		$ 0	$ 6,365	$ 0
Bridges Local Rural Sealed Materials and Consumables	E10		$ 0	$ 20,157	$ 0
Bridges Local Rural Sealed Overheads Transferred In	E39		$ 0	$ 59,280	$ 0
sub-total Bridges Local Rural Sealed			$ 0	$ 187,241	$ 0
Bridges Local Rural Unsealed Salary Oncosts	E1		$ 0	$ 937	$ 0
Bridges Local Rural Unsealed Ordinary Salaries	E2		$ 0	$ 2,130	$ 0
Bridges Local Rural Unsealed Plant Hire Expense	E38		$ 0	$ 1,061	$ 0
Bridges Local Rural Unsealed Materials and Consumables	E10		$ 0	$ 6,578	$ 0
Bridges Local Rural Unsealed Overheads Transferred In	E39		$ 0	$ 1,954	$ 0
sub-total Bridges Local Rural Unsealed			$ 0	$ 12,660	$ 0
Bridges Regional Rural Sealed Transport Grants State		I56	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed RTA Contributions		I60	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Loan Proceeds		I71	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Proceeds Offset Account		I72	$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Capitalise Expenses	E104		$ 0	$ 0	$ 0
Roads Regional Rural Unsealed RTA Contributions		I70	$ (68,558)	$ 0	$ 0
Bridges Regional Rural Sealed Salary Oncosts	E1		$ 0	$ 6,560	$ 0
Bridges Regional Rural Sealed Ordinary Salaries	E2		$ 0	$ 14,910	$ 0
Bridges Regional Rural Sealed Overtime Salaries	E2		$ 0	$ 1,065	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Bridges Regional Rural Sealed Unsealed Roads Depreciation	E13		$ 0	$ 0	$ 0
Bridges Regional Rural Sealed Bridges Depreciation	E13		$ 0	$ 99,542	$ 0
Bridges Regional Rural Sealed Plant Hire Expense	E38		$ 0	$ 4,244	$ 0
Bridges Regional Rural Sealed Materials and Consumables	E10		$ 0	$ 5,729	$ 0
Bridges Regional Rural Sealed Overheads Transferred In	E39		$ 0	$ 5,931	$ 0
sub-total Bridges Regional Rural Sealed			$ (68,558)	$ 137,981	$ 0
Road Safety RTA Contributions		I70	$ 0	$ 0	$ 0
Road Safety Salary Oncosts	E1		$ 0	$ 4,260	$ 0
Road Safety Ordinary Salaries	E2		$ 0	$ 10,650	$ 0
Road Safety Overtime Salaries	E2		$ 0	$ 0	
Road Safety Plant Hire Expense	E38		$ 0	$ 6,365	$ 0
Road Safety Materials and Consumables	E10		$ 0	$ 13,595	$ 0
Road Safety Overheads Transferred In	E39		$ 0	$ 6,362	$ 0
sub-total Road Safety			$ 0	$ 41,232	$ 0
Cycleways Principal Loan Repayments	E101		$ 0	$ 0	$ 0
Cycleways Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
Cycleways Salary Oncosts	E1		$ 0	$ 0	$ 0
Cycleways Ordinary Salaries	E2		$ 0	$ 0	$ 0
Cycleways Interest on Loans	E11		$ 0	$ 0	$ 0
Cycleways Footpaths Depreciation	E13		$ 0	$ 0	$ 0
Cycleways Overheads Transferred In	E39		$ 0	$ 0	$ 0
sub-total Cycleways			$ 0	$ 0	$ 0
Footpath RTA Contributions		I70	$ (16,068)	$ 0	$ 0
Footpath Salary Oncosts	E1		$ 0	$ 0	$ 3,749
Footpath Ordinary Salaries	E2		$ 0	$ 0	$ 8,520
Footpath Plant Hire Expense	E38		$ 0	$ 0	$ 4,392
Footpath Materials and Consumables	E10		$ 0	$ 0	$ 15,701
Footpath Capitalise Expenses	E104		$ 0	$ 0	$ (32,362)
Footpath Salary Oncosts	E1		$ 0	$ 12,887	$ 0
Footpath Ordinary Salaries	E2		$ 0	$ 29,288	$ 0
Footpath Overtime Salaries	E2		$ 0	$ 0	$ 0
Footpath Footpaths Depreciation	E13		$ 0	$ 16,169	$ 0
Footpath Plant Hire Expense	E38		$ 0	$ 21,430	$ 0
Footpath Materials and Consumables	E10		$ 0	$ 2,388	$ 0
Footpath Overheads Transferred In	E39		$ 0	$ 17,944	$ 0
sub-total Footpath			$ (16,068)	$ 100,106	$ 0
Total Transport and Communication			$ (1,650,764)	**$ 5,152,822**	**$ 0**
Economic Affairs					
Main Street Principal Loan Repayments	E101		$ 0	$ 0	$ 19,765
Main Street Principal Loan Repayments Offset	E102		$ 0	$ 0	$ (19,765)
Main Street Interest on Loans	E11		$ 0	$ 20,438	$ 0
Main Street Overheads Transferred In	E39				
sub-total Main Street			$ 0	$ 20,438	$ 0
Rental Other Properties Rents		I20	$ (16,701)	$ 0	$ 0
Rental Other Properties Internal Rents		I67	$ (6,073)	$ 0	$ 0
Rental Other Properties Salary Oncosts	E1		$ 0	$ 651	$ 0
Rental Other Properties Ordinary Salaries	E2		$ 0	$ 1,358	$ 0
Rental Other Properties Casual Salaries	E2		$ 0	$ 426	$ 0
Rental Other Properties Buildings Depreciation	E13		$ 0	$ 6,347	$ 0
Rental Other Properties Asset Insurance	E18		$ 0	$ 1,709	$ 0
Rental Other Properties Electricity	E20		$ 0	$ 2,334	$ 0
Rental Other Properties Gas	E20		$ 0	$ 1,485	$ 0
Rental Other Properties Council Rates - Sewer (within LG Area)	E33		$ 0	$ 1,393	$ 0
Rental Other Properties Council Rates - Business (within LG Area	E33		$ 0	$ 833	$ 0
Rental Other Properties Council Water Rates (within LG Area)	E33		$ 0	$ 257	$ 0
Rental Other Properties Plant Hire Expense	E38		$ 0	$ 160	$ 0
Rental Other Properties Materials and Consumables	E10		$ 0	$ 1,273	$ 0
Rental Other Properties Overheads Transferred In	E39		$ 0	$ 955	$ 0
sub-total Rental Other Properties			$ (22,774)	$ 19,181	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Community Development Principal Loan Repayments	E101		$ 0	$ 0	$ 0
Community Development Principal Loan Repayments Offset	E102		$ 0	$ 0	$ 0
Community Development Salary Oncosts	E1		$ 0	$ 19,467	$ 0
Community Development Ordinary Salaries	E2		$ 0	$ 71,092	$ 0
Community Development Interest on Loans	E11		$ 0	$ 0	$ 0
Community Development Advertising	E23		$ 0	$ 0	$ 0
Community Development Subscriptions and Publications	E31		$ 0	$ 0	$ 0
Community Development Telephone	E21		$ 0	$ 0	$ 0
Community Development Materials and Consumables	E10		$ 0	$ 5,150	$ 0
Community Development Overheads Transferred In	E39		$ 0	$ 7,694	$ 0
sub-total Community Development			$ 0	$ 103,403	$ 0
Private Works Other Council Shared Service Contributio	E41		$ 0	$ 0	$ 0
Private Works Private Works		I17	$ (267,806)	$ 0	$ 0
Private Works Other Councils		I61	$ 0	$ 0	$ 0
Private Works Salary Oncosts	E1		$ 0	$ 22,578	$ 0
Private Works Ordinary Salaries	E2		$ 0	$ 56,446	$ 0
Private Works Overtime Salaries	E2		$ 0	$ 2,130	$ 0
Private Works Postage and Freight	E25		$ 0	$ 200	$ 0
Private Works Plant Hire Expense	E38		$ 0	$ 63,654	$ 0
Private Works Materials and Consumables	E10		$ 0	$ 33,949	$ 0
Private Works Fuel	E10		$ 0	$ 530	$ 0
Private Works Overheads Transferred In	E39		$ 0	$ 32,746	$ 0
sub-total Private Works			$ (267,806)	$ 212,233	$ 0
Bundarra Rural Transaction Centre Rents		I20	$ 0	$ 0	$ 0
Bundarra Rural Transaction Centre Other Operating Revenues		I34	$ (3,214)	$ 0	$ 0
Bundarra Rural Transaction Centre Interest on General Fund Investments		I27	$ (1,179)	$ 0	$ 0
Bundarra Rural Transaction Centre F & F Depreciation	E13		$ 0	$ 3,167	$ 0
Bundarra Rural Transaction Centre Electricity	E20		$ 0	$ 530	$ 0
Bundarra Rural Transaction Centre Rents and Lease Payments	E10		$ 0	$ 2,546	$ 0
Bundarra Rural Transaction Centre Overheads Transferred In	E39		$ 0	$ 247	$ 0
sub-total Bundarra Rural Transaction Centre			$ (4,393)	$ 6,490	$ 0
Tourist Office Salary Oncosts	E1		$ 0	$ 600	$ 0
Tourist Office Ordinary Salaries	E2		$ 0	$ 1,321	$ 0
Tourist Office Casual Salaries	E2		$ 0	$ 128	$ 0
Tourist Office Travel & Accommodation	E4		$ 0	$ 0	$ 0
Tourist Office Buildings Depreciation	E13		$ 0	$ 9,230	$ 0
Tourist Office Advertising	E23		$ 0	$ 0	$ 0
Tourist Office Asset Insurance	E18		$ 0	$ 662	$ 0
Tourist Office Electricity	E20		$ 0	$ 0	$ 0
Tourist Office Printing and Stationery	E27		$ 0	$ 1,591	$ 0
Tourist Office Promotions and Publicity	E28		$ 0	$ 7,957	$ 0
Tourist Office Subscriptions and Publications	E31		$ 0	$ 6,233	$ 0
Tourist Office Internet Exp	E21		$ 0	$ 1,273	$ 0
Tourist Office Telephone	E21		$ 0	$ 0	$ 0
Tourist Office Cleaning Supplies	E10		$ 0	$ 318	$ 0
Tourist Office Council Rates - Business (within LG Area	E33		$ 0	$ 0	$ 0
Tourist Office Council Water Rates (within LG Area)	E33		$ 0	$ 214	$ 0
Tourist Office Security	E10		$ 0	$ 1,697	$ 0
Tourist Office Repairs and Maintenance	E10		$ 0	$ 764	$ 0
Tourist Office Plant Hire Expense	E38		$ 0	$ 0	$ 0
Tourist Office Materials and Consumables	E10		$ 0	$ 74,581	$ 0
Tourist Office Overheads Transferred In	E39		$ 0	$ 7,825	$ 0
sub-total Tourist Office			$ 0	$ 114,394	$ 0
Caravan Park Other User Charges		I15	$ (500)	$ 0	$ 0
Caravan Park Rents		I20	$ (13,283)	$ 0	$ 0
Caravan Park Salary Oncosts	E1		$ 0	$ 168	$ 0
Caravan Park Ordinary Salaries	E2		$ 0	$ 346	$ 0
Caravan Park Casual Salaries	E2		$ 0	$ 106	$ 0
Caravan Park Buildings Depreciation	E13		$ 0	$ 4,000	$ 0
Caravan Park Asset Insurance	E18		$ 0	$ 358	$ 0
Caravan Park Council Rates - Business (within LG Area	E33		$ 0	$ 852	$ 0
Caravan Park Materials and Consumables	E10		$ 0	$ 851	$ 0
Caravan Park Rents and Lease Payments	E10		$ 0	$ 1,751	$ 0
Caravan Park Overheads Transferred In	E39		$ 0	$ 828	$ 0
sub-total Caravan Park			$ (13,783)	$ 9,366	$ 0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

			REVENUE	EXPENDITURE	
			Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Television Blackspot Program Rents		I20	$ 0	$ 0	$ 0
Television Blackspot Program Other Structures Depreciation	E13		$ 0	$ 18,300	$ 0
Television Blackspot Program Asset Insurance	E18		$ 0	$ 386	$ 0
Television Blackspot Program Electricity	E20		$ 0	$ 0	$ 0
Television Blackspot Program Materials and Consumables	E10		$ 0	$ 266	$ 0
Television Blackspot Program Overheads Transferred In	E39		$ 0	$ 104	$ 0
sub-total Television Blackspot Program			$ 0	$ 19,693	$ 0
Total Economic Affairs			$ (308,756)	$ 505,198	$ 0
General Purpose Revenue					
General Purpose Revenue Residential Rates		I1	$ (1,193,031)	$ 0	$ 0
General Purpose Revenue Pension Rebate Granted by Council - Resi		I1	$ 105,000	$ 0	$ 0
General Purpose Revenue Farmland Rates		I2	$ (2,053,538)	$ 0	$ 0
General Purpose Revenue Pension Rebate Granted by Council - Farm		I2	$ 10,000	$ 0	$ 0
General Purpose Revenue Business Rates		I3	$ (78,796)	$ 0	$ 0
General Purpose Revenue Extra Charges		I26	$ (23,567)	$ 0	$ 0
General Purpose Revenue Legal Fees		I30	$ (15,914)	$ 0	$ 0
General Purpose Revenue Financial Assistance Grants (GPR)		I35	$ (2,094,245)	$ 0	$ 0
General Purpose Revenue Pension Rebate Grant Income (GPR)		I36	$ (63,250)	$ 0	$ 0
General Purpose Revenue Other Legal Fees	E37		$ 0	$ 15,914	$ 0
Financial Services Interest on General Fund Investments		I27	$ (511,544)	$ 0	$ 0
sub-total General Purpose Revenue			$ (5,918,885)	$ 15,914	$ 0
Total General Purpose Revenue			$ (5,918,885)	$ 15,914	$ 0
TOTAL GENERAL FUND, DOMESTIC WASTE AND McMAUGH			$ (14,722,647)	$ 14,247,673	$ 0
Water Supplies					
Water Management - Administration Capitalise Expenses	E104		$ 0	$ 0	$ (144,383)
Water Management - Administration Water Rates		I7	$ (366,895)	$ 0	$ 0
Water Management - Administration Extra Charges		I26	$ (11,034)	$ 0	$ 0
Water Management - Administration Water User Charges		I11	$ (367,366)	$ 0	$ 0
Water Management - Administration Other Fees		I25	$ (4,500)	$ 0	$ 0
Water Management - Administration Rebates		I7	$ 25,500	$ 0	$ 0
Water Management - Administration Sundry Sales		I33	$ 0	$ 0	$ 0
Water Management - Administration Interest on Water Fund Investments		I27	$ (18,378)	$ 0	$ 0
Water Management - Administration Mark to Market Adjustment		I28	$ 0	$ 0	$ 0
Water Management - Administration Pension Rebate Grant Income (Water)		I38	$ (14,025)	$ 0	$ 0
Water Management - Administration Profit on Sale of Financial Assets		I69	$ 0	$ 0	$ 0
Water Management - Administration Training Costs	E8		$ 0	$ 2,652	$ 0
Water Management - Administration Asset Insurance	E18		$ 0	$ 6,615	$ 0
Water Management - Administration Overheads Transferred In	E39		$ 0	$ 154,017	$ 0
sub-total Water Management - Administration			$ (756,698)	$ 163,284	$ (144,383)
Dams and Weirs Salary Oncosts	E1		$ 0	$ 405	$ 0
Dams and Weirs Ordinary Salaries	E2		$ 0	$ 799	$ 0
Dams and Weirs Water Supply Depreciation	E13		$ 0	$ 485	$ 0
Dams and Weirs Electricity	E20		$ 0	$ 0	$ 0
Dams and Weirs Plant Hire Expense	E38		$ 0	$ 1,061	$ 0
Dams and Weirs Materials and Consumables	E10		$ 0	$ 2,122	$ 0
Water Management - Administration Overheads Transferred In	E39		$ 0		$ 0
sub-total Dams and Weirs			$ 0	$ 4,872	$ 0
Water Mains Other User Charges		I15	$ (2,142)	$ 0	$ 0
Water Mains Salary Oncosts	E1		$ 0	$ 0	$ 7,349
Water Mains Ordinary Salaries	E2		$ 0	$ 0	$ 18,425
Water Mains Plant Hire Expense	E38		$ 0	$ 0	$ 22,067
Water Mains Materials and Consumables	E10		$ 0	$ 0	$ 80,628
Water Mains Other Contributions & Donations		I62	$ 0	$ 0	$ 0
Water Mains Salary Oncosts	E1		$ 0	$ 7,685	$ 0
Water Mains Ordinary Salaries	E2		$ 0	$ 17,467	$ 0
Water Mains Overtime Salaries	E2		$ 0	$ 3,408	$ 0
Water Mains Water Supply Depreciation	E13		$ 0	$ 6,567	$ 0
Water Mains Postage and Freight	E25		$ 0	$ 424	$ 0
Water Mains Plant Hire Expense	E38		$ 0	$ 7,957	$ 0
Water Mains Materials and Consumables	E10		$ 0	$ 21,748	$ 0
Water Mains Testing Costs	E10		$ 0	$ 530	$ 0
Water Mains Administration Overheads Transferred In	E39		$ 0		$ 0
sub-total Water Mains			$ (7,498)	$ 65,786	$ 128,469

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Reservoirs Materials and Consumables	E10	$ 0	$ 0	$ 15,914
Reservoirs Salary Oncosts	E1	$ 0	$ 1,640	$ 0
Reservoirs Ordinary Salaries	E2	$ 0	$ 3,728	$ 0
Reservoirs Overtime Salaries	E2	$ 0	$ 373	$ 0
Reservoirs Water Supply Depreciation	E13	$ 0	$ 6,792	$ 0
Reservoirs Electricity	E20	$ 0	$ 424	$ 0
Reservoirs Plant Hire Expense	E38	$ 0	$ 2,652	$ 0
Reservoirs Materials and Consumables	E10	$ 0	$ 2,652	$ 0
Reservoirs Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Reservoirs		$ 0	$ 18,261	$ 15,914
Water Pumping Stations Salary Oncosts	E1	$ 0	$ 2,343	$ 0
Water Pumping Stations Ordinary Salaries	E2	$ 0	$ 5,325	$ 0
Water Pumping Stations Water Supply Depreciation	E13	$ 0	$ 914	$ 0
Water Pumping Stations Asset Insurance	E18	$ 0	$ 0	$ 0
Water Pumping Stations Electricity	E20	$ 0	$ 6,896	$ 0
Water Pumping Stations Postage and Freight	E25	$ 0	$ 106	$ 0
Water Pumping Stations Council Rates - Business (within LG Area	E33	$ 0	$ 3,904	$ 0
Water Pumping Stations Repairs and Maintenance	E10	$ 0	$ 1,327	$ 0
Water Pumping Stations Plant Hire Expense	E38	$ 0	$ 1,697	$ 0
Water Pumping Stations Materials and Consumables	E10	$ 0	$ 3,183	$ 0
Water Pumping Stations Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Pumping Stations		$ 0	$ 25,695	$ 0
Water Treatment Salary Oncosts	E1	$ 0	$ 31,865	$ 0
Water Treatment Ordinary Salaries	E2	$ 0	$ 72,422	$ 0
Water Treatment Overtime Salaries	E2	$ 0	$ 21,300	$ 0
Water Treatment Allowance Salaries	E2	$ 0	$ 0	$ 0
Water Treatment Water Supply Depreciation	E13	$ 0	$ 45,224	$ 0
Water Treatment Electricity	E20	$ 0	$ 33,864	$ 0
Water Treatment Postage and Freight	E25	$ 0	$ 3,713	$ 0
Water Treatment Repairs and Maintenance	E10	$ 0	$ 530	$ 0
Water Treatment Plant Hire Expense	E38	$ 0	$ 33,949	$ 0
Water Treatment Chemical Costs	E10	$ 0	$ 47,741	$ 0
Water Treatment Materials and Consumables	E10	$ 0	$ 40,314	$ 0
Water Treatment Testing Costs	E10	$ 0	$ 7,426	$ 0
Water Treatment Consultancies	E35	$ 0	$ 0	$ 0
Water Treatment Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Treatment		$ 0	$ 338,348	$ 0
Water Other Salary Oncosts	E1	$ 0	$ 0	$ 0
Water Other Ordinary Salaries	E2	$ 0	$ 0	$ 0
Water Other Plant Hire Expense	E38	$ 0	$ 0	$ 0
Water Other Materials and Consumables	E10	$ 0	$ 0	$ 0
Water Management - Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Water Other		$ 0	$ 0	$ 0
Total Water Supplies		$ (764,196)	**$ 616,246**	**$ 0**
Sewerage Services				
Sewer Management - Administration Asset Insurance	E18	$ 0	$ 827	$ 0
Sewer Management - Administration Overheads Transferred In	E39	$ 0	$ 115,067	$ 0
sub-total Sewer Management - Administration		$ 0	$ 115,894	$ 0
Sewer Mains Salary Oncosts	E1	$ 0	$ 0	$ 8,626
Sewer Mains Ordinary Salaries	E2	$ 0	$ 0	$ 21,567
Sewer Mains Plant Hire Expense	E38	$ 0	$ 0	$ 25,955
Sewer Mains Materials and Consumables	E10	$ 0	$ 0	$ 65,973
Sewer Mains Capitalise Expenses	E104	$ 0	$ 0	$ (127,426)
Sewer Mains Salary Oncosts	E1	$ 0	$ 5,858	$ 0
Sewer Mains Ordinary Salaries	E2	$ 0	$ 13,313	$ 0
Sewer Mains Overtime Salaries	E2	$ 0	$ 3,728	$ 0
Sewer Mains Allowance Salaries	E2	$ 0	$ 1,065	$ 0
Sewer Mains Training Costs	E8	$ 0	$ 637	$ 0
Sewer Mains Sewerage Depreciation	E13	$ 0	$ 8,903	$ 0
Sewer Mains Plant Hire Expense	E38	$ 0	$ 4,244	$ 0
Sewer Mains Materials and Consumables	E10	$ 0	$ 10,609	$ 0
Sewer Management - Administration Overheads Transferred In	E39	$ 0		$ 0
sub-total Sewer Mains		$ 0	$ 48,357	$ (5,305)

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

				REVENUE	EXPENDITURE	
				Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
Sewer Pumping Stations Salary Oncosts	E1			$ 0	$ 1,734	$ 0
Sewer Pumping Stations Ordinary Salaries	E2			$ 0	$ 3,940	$ 0
Sewer Pumping Stations Overtime Salaries	E2			$ 0	$ 745	$ 0
Sewer Pumping Stations Sewerage Depreciation	E13			$ 0	$ 2,996	$ 0
Sewer Pumping Stations Electricity	E20			$ 0	$ 1,061	$ 0
Sewer Pumping Stations Postage and Freight	E25			$ 0	$ 22	$ 0
Sewer Pumping Stations Council Rates - Business (within LG Area	E33			$ 0	$ 0	$ 0
Sewer Pumping Stations Plant Hire Expense	E38			$ 0	$ 1,061	$ 0
Sewer Pumping Stations Materials and Consumables	E10			$ 0	$ 4,244	$ 0
Sewer Management - Administration Overheads Transferred In	E39			$ 0		$ 0
sub-total Sewer Pumping Stations				$ 0	$ 15,803	$ 0
Sewer Treatment Operation Salary Oncosts	E1			$ 0	$ 0	$ 0
Sewer Treatment Operation Ordinary Salaries	E2			$ 0	$ 0	$ 0
Sewer Treatment Operation Materials and Consumables	E10			$ 0	$ 0	$ 0
Sewer Treatment Operation Capitalise Expenses	E104			$ 0	$ 0	$ 0
Sewer Treatment Operation Salary Oncosts	E1			$ 0	$ 17,901	$ 0
Sewer Treatment Operation Ordinary Salaries	E2			$ 0	$ 40,684	$ 0
Sewer Treatment Operation Overtime Salaries	E2			$ 0	$ 26,626	$ 0
Sewer Treatment Operation Casual Salaries	E2			$ 0	$ 0	$ 0
Sewer Treatment Operation Allowance Salaries	E2			$ 0	$ 426	$ 0
Sewer Treatment Operation Buildings Depreciation	E13			$ 0	$ 3,798	$ 0
Sewer Treatment Operation Sewerage Depreciation	E13			$ 0	$ 5,976	$ 0
Sewer Treatment Operation Electricity	E20			$ 0	$ 54,106	$ 0
Sewer Treatment Operation Telephone	E21			$ 0	$ 1,697	$ 0
Sewer Treatment Operation Council Rates - Business (within LG Area	E33			$ 0	$ 2,142	$ 0
Sewer Treatment Operation Council Water Rates (within LG Area)	E33			$ 0	$ 1,928	$ 0
Sewer Treatment Operation Plant Hire Expense	E38			$ 0	$ 8,593	$ 0
Sewer Treatment Operation Chemical Costs	E10			$ 0	$ 10,609	$ 0
Sewer Treatment Operation Materials and Consumables	E10			$ 0	$ 17,611	$ 0
Sewer Treatment Operation Testing Costs	E10			$ 0	$ 6,365	$ 0
Sewer Treatment Operation Consultancies	E35			$ 0	$ 0	$ 0
Sewer Management - Administration Overheads Transferred In	E39			$ 0		$ 0
sub-total Sewer Treatment Operation				$ 0	$ 202,175	$ 0
Sewer Other Materials and Consumables	E10			$ 0	$ 0	$ 5,305
Sewer Other Sewer User Charges		I12		$ (4,000)	$ 0	$ 0
Sewer Other Sewer Rates		I8		$ (499,005)	$ 0	$ 0
Sewer Other Extra Charges		I26		$ (2,500)	$ 0	$ 0
Sewer Other Trade Waste Charges		I12		$ (9,600)	$ 0	$ 0
Sewer Other Rebates		I8		$ 26,775	$ 0	$ 0
Sewer Other Interest on Sewer Fund Investments		I27		$ (10,000)	$ 0	$ 0
Sewer Other Pension Rebate Grant Income (GPR)		I39		$ (14,725)	$ 0	$ 0
sub-total Sewer Other				$ (513,055)	$ 0	$ 5,305
Total Sewerage Services				$ (513,055)	**$ 382,229**	**$ 0**
				$ (15,999,898)	**$ 15,246,148**	**$ 0**

Net Operational and Capital cost (including Depreciation)	$	(753,750)	$ 3,574,190
Depreciation added back			$ (3,663,979)
Budgeted cash movement			$ (89,790)
Operational Surplus	$	(753,750)	

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
INCOME STATEMENT				
EXPENDITURE				
Employee Costs				
Oncosts	E1	0 $	(221,877)	221,877
Wages and Salaries	E2	0 $	4,903,681	534,430
Employee Leave Entitlements	E3	0 $	1,076,491	0
Travelling and allowances	E4	0 $	23,735	0
Superannuation	E5	0 $	687,859	0
Workers Compensation Insurance	E6	0 $	263,175	0
Fringe Benefits Tax	E7	0 $	36,000	0
Training Costs	E8	0 $	44,770	0
Other	E9	0 $	31,462	0
		0 $	6,845,296	756,307
Materials and Contracts				
Raw materials and consumables	E10	0 $	2,791,510	3,027,687
Shared services costs	E41	0 $	0	0
Contractors and consultancy (including brokerage contracts)	E35	0 $	1,312,662	0
Audit fees	E36	0 $	21,218	0
Legal expenses	E37	0 $	27,053	0
Plant hire internal cost	E38	0 $	(830,270)	830,264
Administration overheads	E39	0 $	3	0
Workorders transfers	E40	0 $	0	0
Internal rents	E42	0 $	20,221	0
Borrowing Costs				
Interest on Loans	E11	0 $	112,283	0
Unwound NPV	E12	0 $	0	0
Depreciation and Amortisation				
Depreciation	E13	0 $	3,663,979	0
Future Rehabilitation of tip amortisation	E14	0 $	0	0
Other expenses				
Mayoral fees	E15	0 $	15,000	0
Councillors fees and allowances	E16	0 $	87,750	0
Councillors expenses	E17	0 $	30,900	0
Insurances	E18	0 $	240,333	0
Street Lighting	E19	0 $	61,800	0
Light, power and heating	E20	0 $	202,888	0
Telephones and communications	E21	0 $	82,819	0
Donations and Contributions to Local and Regional Bodies	E22	0 $	254,803	0
Advertising	E23	0 $	11,445	0
Bank charges	E24	0 $	82	0
Postage and freight	E25	0 $	33,982	0
Items for resale	E26	0 $	1,591	0
Printing and Stationary	E27	0 $	38,918	0
Promotion and Publicity	E28	0 $	12,201	0
Valuation fees	E29	0 $	15,383	0
Election expenses	E30	0 $	35,000	0
Subscriptions and publications	E31	0 $	52,599	0
Donations and Contributions	E32	0 $	40,050	0
Rates (contra'd)	E33	0 $	61,971	0
Bad debts	E34	0 $	2,652	0
Small balances	E43	0 $	26	0
		0 $	1,282,193	0
Operating expenditure subtotal		0 $	15,246,148	
Capital items				
Loan Repayments	E101	0 $	0	130,932
Loan repayments offset	E102	0 $	0	-130,932
Asset purchases	E103	0 $	0	0
Capital purchases offset	E104	0 $	0	-4,614,258
	E105	0 $	0	0
TOTAL EXPENDITURE		0 $	15,246,148	0
		$	0 $	0.00

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
INCOME STATEMENT (CONTINUED)				
INCOME				
Rates and Annual Charges				
Residential Rates	I1	-1,088,031 $	0	0
Farmland	I2	-2,043,538 $	0	0
Business	I3	-78,796 $	0	0
Special Rates	I4	0 $	0	0
Domestic Waste Management	I5	-319,412 $	0	0
Other Waste Management (Environmental Levy)	I6	0 $	0	0
Water Supply	I7	-341,395 $	0	0
Sewerage Services	I8	-472,230 $	0	0
Drainage Levy	I9	-27,709 $	0	0
		-4,371,111 $	**0**	**0**
User Charges and Fees				
User Charges				
Domestic Waste Management	I10	0 $	0	0
Water Supply	I11	-372,722 $	0	0
Sewerage Services	I12	-13,600 $	0	0
Drainage Services	I13	0 $	0	0
Other Waste Management	I14	-533,423 $	0	0
Other	I15	-2,642 $	0	0
		-922,387 $	0	0
Fees				
Aged Care	I16	-535,613 $	0	0
Private Works	I17	-325,920 $	0	0
Tablelands Community Support Options	I18	-74,647 $	0	0
Town Planning	I19	-107,875 $	0	0
Rents	I20	-82,741 $	0	0
Internal Rents	I67	-20,221 $	0	0
Tablands Community Transport	I21	0 $	0	0
Swimming Pool	I22	-23,500 $	0	0
Cemeteries	I23	-18,747 $	0	0
Sale of Scrap Metal	I24	0 $	0	0
Other	I25	-39,851 $	0	0
		-1,229,115 $	0	0
Total User Charges and Fees		**-2,151,502 $**	**0**	**0**
Investment Revenues				
Rates and Charges Debtors Interest	I26	-37,101 $	0	0
Cash and Term Investment Interest	I27	-680,046 $	0	0
Mark to Market adjustment	I28	0 $	0	0
		-717,147 $	**0**	**0**
Other Revenue				
Other fines	I29	-1,017 $	0	0
Legal Fees Recovered	I30	-19,097 $	0	0
Insurance Claims	I31	0 $	0	0
Commission and Agency Fees	I32	-51,732 $	0	0
Miscellaneous Sales	I33	-105,127 $	0	0
Other	I34	-73,912 $	0	0
		-250,885 $	**0**	**0**
Grants and Contributions				
Grants				
Legislative				
Financial Assistance Grant	I35	-2,094,245 $	0	0
Pensioner Rates Subsidies - General	I36	-63,250 $	0	0
Pensioner Rates Subsidies - Domestic Waste Management	I37	0 $	0	0
Pensioner Rates Subsidies - Water	I38	-14,025 $	0	0
Pensioner Rates Subsidies - Sewerage Services	I39	-14,725 $	0	0
		-2,186,245 $	0	0
Contractual				
Tablelands Community Support Options - Operating	I40	-1,845,305 $	0	0
Aged Care Facilities - Operating	I41	-1,392,593 $	0	0
Other Frail and Disabled Services - Operating	I42	-1,007,798 $	0	0
Tablelands Community Transport - Operating	I43	-246,193 $	0	0
Bundarra Neighbour Aid Service - Operating	I44	-51,454 $	0	0
Tablelands Community Support Options - Capital	I45	0 $	0	0
Aged Care Facilities - Capital	I46	0 $	0	0
		-4,543,343 $	0	0

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

		REVENUE	EXPENDITURE	
		Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital
INCOME STATEMENT (CONTINUED)				
INCOME				
Grants and Contributions (Continued)				
Grants (Continued)				
Vulnerable				
Roads and Bridges - Operating	I50	0 $	0	0
Community Care Services - Operating	I51	0 $	0	0
Rural Fire Service - Operating	I52	-61,932 $	0	0
Library - Operating	I53	-30,402 $	0	0
Employment and Training - Operating	I54	-10,000 $	0	0
Other - Operating	I55	-7,250 $	0	0
Roads and Bridges - Capital	I56	-430,183 $	0	0
Community Care Services - Capital	I57	0 $	0	0
Rural Fire Service - Capital	I58	0 $	0	0
		-539,767 $	0	0
Grants Total		-7,269,355 $	0	0
Contributions				
Section 94 - capital	I59	-23,567 $	0	0
RTA Contributions - capital	I60	-300,000 $	0	0
RTA Contributions - operating	I70	-898,757 $	0	0
Other Councils - Joint Works - operating	I61	0 $	0	0
Other - operating	I62	-17,574 $	0	0
		-1,239,898 $	0	0
Total Grants and Contributions		**-8,509,253 $**	**0**	**0**
Profit on Sale of Assets				
Infrastructure, Plant and Equipment	I66	0 $	0	0
Financial Assets	I69	0 $	0	0
		0 $	**0**	**0**
Capital				
Transfers from Reserves	I63	0 $	0	0
Proceeds from Sales	I64	-417,250 $	0	0
Sale of Asset offset	I65	417,250 $	0	0
Proceeds of Loans	I71	0 $	0	0
Proceeds of Loans Offset	I72	0 $	0	0
		0	**0**	**0**
		-15,999,898	$ 15,246,148	
		$ 0		
Net Operating surplus			$ (753,750)	-753,750
Capital Grants and Contributions				-753,750
Net Operating (surplus) deficit before Capital Grants and Contributions				0

Capital Expenditure	
Plant	$ 1,123,000
Infrastructure - General Fund	$ 3,139,949
Infrastructure - Water Fund	$ 144,383
Infrastructure - Sewer Fund	$ 127,426
Other - General Fund	57,000
Other - McMaugh Gardens Aged Care Centre	$ 22,500
	4,614,258.00

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

	REVENUE	EXPENDITURE	
	Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital

REVIEW TODAY TEMPLATE

10 Year Financial Projections (including inflation) - **Existing Policy**

	2012/2013	
Operating Budget		
Rates and annual charges	4,371,111	
User fees and charges	1,536,421	
User fees and charges - Contractual	615,081	
Government operating grants - Contractual	4,543,343	
Government operating grants - Legislative	2,186,245	
Government operating grants - Vulnerable	109,584	
Contribution - Operating	916,331	
Interest income	717,147	
Other operating revenue	250,885	
Total Revenue (excluding capital grants)	15,246,148	TRUE
Interest expense	112,283	
Maintenance expense - non road assets	579,769	
Maintenance expense - road assets	2,597,919	
Depreciation provision	3,663,979	
Tendered services	5,344,289	
Other services expenses (excluding maintenance)	2,947,908	
Total Expenses	15,246,148	TRUE
Operating Surplus/ (Deficit) exc capital and realised net gains/ losses on asset sales and revaluations	0	
Capital Budget		
Depreciation provision	3,663,979	
Government capital grants	430,183	
Capital contributions and asset donations	323,567	TRUE
Other capital receipts (inc asset sales)	417,250	
Total Receipts	4,834,979	
Capital Catchup Expenditure	1,680,211	
Capital renewals	1,412,050	
Plant replacement	1,123,000	
Capital expansion	398,997	
Total Payments	4,614,258	
Capital Surplus/ (Deficit)	220,721	
Total Fiscal Surplus / (Deficit)	220,722	

Net Debt	
Net Debt = Original Net Debt+ Fiscal Deficit each year (Negative figures are Fiscal Surplus)	-781,727
Infrastructure Backlog (on existing intervention levels)	3,775,738
Catchup expenditure growth (Average 30 years)	3,353,960
Infrastructure Stock (at replacement cost before dep)	145,648,099
Programmed maintenance required (increased by other operating cost increas)	2,162,205

URALLA SHIRE COUNCIL

DRAFT ESTIMATES, THIRD YEAR FOR THE OPERATIONAL FORECASTS

TEN YEAR FORECASTS

	REVENUE	EXPENDITURE	
	Budget 2012/2013	Budget 2012/2013 Operating	Budget 2012/2013 Capital

Financial Projection Assumptions used in estimates:

	2012/2013
- Annual CPI inflation rate %	3.0%
- Annual increase in resident population %	1.0%
- Annual increase in rateable dwellings %	1.0%
- Annual increase in govt operat grants %	3.5%
- Annual increase in govt operat tendered grants %	3.0%
- Annual increase in govt capital grants %	2.5%
- Annual increase in rates %	3.5%
- Annual increase in fees and charges %	3.5%
- Annual wages inflation rate %	3.2%
- Annual other operating cost inflation rate %	3.0%
- Annual capital cost inflation rate %	3.0%
- Annual staffing (FTE) growth rate %	0.0%
- Annual semi-govt interest rate %	7.5%
- Annual investment income yield %	6.0%
- Annual debt interest rate %	7.5%
- Annual increase in capital contributions %	0.0%

Rateable Assessments - total No. (existing plus growth)	2,963
Average Rates (Including Domestic Waste) - control (2009/2010 multiplied by annual increa	$1,241

Real services expenditure per resident	**2012/2013**
Other Services Expenditure (Opex)	2,947,908
Divide by Operating Cost Index (wages & other costs)	1.115
Equal Real Other Services Expenditure per resident	2,566,915
Real Service Impact per resident (expressed as an index)	90.50

Real capital enhancement expend per resident	**2012/2013**
Expansion Expenditure	398,997
Divide by Capital Cost Index	1.115
Equals Real Expansion Impact per resident	350,917
Real Expansion per resident (expressed as an index)	171.49

Note:

Adminstration charge to Transport and Communication	$	893,588	$	0
Depreciation of road asset	$	2,402,213	$	0
Transport and Communication	$	5,152,822	$	3,075,449
Actual expenditure on road asset	$	1,857,021	$	3,075,449
Administration percentage on in total expenditure less administration charge		12.2%		
Administration percentage on in total expenditure less administration charge and depreciation		18.1%		

URALLA SHIRE COUNCIL
DRAFT BUDGET PROJECTED CASH FLOW STATEMENT AND BALANCE SHEET ESTIMATE

	DETAIL	BALANCE Budget 2012/2013	
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	4,371,111	4,283,640	15,999,898
Rates and Annual charges Variation to Current Assets and advance payments	-25,500		
Rates and Annual charges internal contra'd	-61,971		15,999,898
User Charges and fees - Accounts	2,151,502	2,151,502	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	717,147	702,147	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	-15,000		
Grants and Contributions - Accounts	8,509,253	8,509,253	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	250,885	250,885	
Other Receipts - Variation to Current Assets	0		
Other Receipts - Variation to Deposits and bonds	0		
	15,897,427	15,897,427	
Payment			
Employee Costs	-6,845,296	-6,845,296	-11,582,168
Employee Costs - Variation to Provisions	0		-3,663,979
Material and Contracts	-3,342,397	-3,342,397	0
Material and Contracts - Variation to Current Assets	0		-15,246,148
Material and Contracts - Variation to Current Liabilities	0		
Material and Contracts - adjustment to asset purchases	0		-753,750
Material and Contracts - adjustment to loan repayments	0		
Borrowing costs	-112,283	-112,283	130,932
Non NPV of interest free loan			0
			130,932
Other Operating Costs	-1,282,193	-1,282,193	-139,040
Less: Rates and Annual charges internal contra'd	61,971		-1,232,000
Other Operating Costs - Variations to Current Liabilities	0		1,240,108
	-11,520,197	-11,582,168	
Net Cash provided by Operating Activities	4,377,230		
Investing Activities			
Profit on Sale of Assets	0	417,250	
Adjustment of cost for Proceeds from Sale of Assets	417,250		
Profit from Sale of Investment Securities - Accounts	0	0	
Value of Investment sold	0		
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,614,258	-4,614,258	
Purchase of Infrastructure, Property, Plant and Equipment - unexplained	0		0
Purchase of Infrastructure, Property, Plant and Equipment - Adjustment	0		0
Purchase of Infrastructure, Property, Plant and Equipment - adjustment	0		
Purchase of Investment Securities	-50,000	-50,000	
	-4,247,008	-4,247,008	
Financing Activities			
Loan proceeds	0	0	
Repayment of Borrowings and Advances - Above	-130,932	-130,932	
Adjustment required			
Non NPV of interest free loan			
Retirement Home Contributions debtor received	0	0	
Net Retirement Home Contributions received and repaid	0	0	
	-130,932	-130,932	
Net Increase (Decrease) in cash held	-710		

URALLA SHIRE COUNCIL
DRAFT BUDGET PROJECTED CASH FLOW STATEMENT AND BALANCE SHEET ESTIMATE

	DETAIL	BALANCE
	Budget 2012/2013	
BALANCE SHEET		
Current Assets		
Bank Account	951,944	
Increase (decrease) for year	-710	
Investments - Term Deposits	5,450,000	
Change for the year	50,000	
CDOs and FRNs	500,000	
Value of Investment sold	0	
Change for year	0	
Rates and Annual Charges Debtors	403,500	
Change for year	40,500	
Other Current Assets	803,000	
Change for year	0	
	8,198,234	8,108,444
Current Liabilities		
Payables	-980,000	
Change for the year	0	
Payments received in advance	-62,500	
Change for the year	0	
Accommodation bonds	-1,300,000	
Change for the year	0	
Inter fund	0	
Borrowings	-130,932	
Change for the year	130,932	
Transfer from/to LT Borrowings	-99,708	
Provisions	-1,200,000	
Transfer from/to LSL		
Transfer from/to Landfill Rehabilitation Provision		
Change for the year	0	
	-3,642,208	-3,673,432
Non Current Assets		
Receivables	0	
Change for the year	0	
Infrastructure, Property, Plant and Equipment	278,638,076	
Depreciation for the year	-3,663,979	
Asset purchases for the year	4,614,258	
Asset Revaluation for the year	0	
Net asset sold for the year	-417,250	
	279,171,105	278,638,076
Non Current Liabilities		
Borrowings	-1,457,156	
New Loans	0	
Transfer to/from Current Liabilities	99,708	
Provisions	-450,000	
Change in the year	0	
Re-instatements	-584,197	
Transfer from/to Landfill Rehabilitation Provision Current Liability		
Change in the year (non-cash)	0	
	-2,391,645	-2,491,353
Net Assets	281,335,485	280,581,735
Net Equity		
Accumulated Surpluses		
Opening Balance	-69,696,132	
Prior year adjustment re Revaluations		
Net Surplus (deficit)	-753,750	
	-70,449,882	
Revaluation Reserves		
Opening Balance	-210,885,603	
Revaluations		
	-210,885,603	-280,581,735
	-281,335,485	0

URALLA SHIRE COUNCIL

- Rates and Annual Charges (including Domestic Waste Collection) calculations for the preliminary estimates of the 2010/2011 year. (pages 1 to 4)

- Human Resource plan for 2010/2011. (pages 1 and 2)

- Loans and Loan Repayment schedule (one page).

- Administration Charge Calculator for years:
  2010/2011
  2011/2012
  2012/2013
  2013/2014
  2014/2015
  2015/2016
  2016/2017
  2017/2018
  2018/2019
  2019/2020

- Estimates of Balance Sheet Item Movement for the Projected Cash Flow Statement, with rate collection returning to Council's previous long term collection rate of 97%. (8 pages)

URALLA SHIRE COUNCIL
RATES AND ANNUAL CHARGES FROM RATE FORECASTING
FOR THE REVENUE POLICY
CALCULATION OF RATES FOR 2010/2011

		Number		Value	Percent	2009/2010	Compare
Ad valorum rate				0.003940		0.003859	102.1%
Farmland							
	Ad Valorem	587	454,963,550	1,792,556	93.51%	1,751,571	102.3%
	Base Rate	587	212.00	124,444	6.49%	121,680	102.3%
	Total			1,917,000	***61.75%***	1,873,251	102.3%
Residential							
	Ad Valorem						
	Uralla			0			
	Bundarra			0			
	Non Urban			0			
		1,361	73,279,300	288,720	50.02%	280,801	102.8%
	Base Rate						
	Uralla			0			
	Bundarra			0			
	Non Urban			0			
		1,361	212.00	288,532	49.98%	280,176	103.0%
	Total			**577,252**	***18.60%***	**560,977**	**102.9%**
Rural residential							
	Ad Valorem	755	95,531,850	376,395	70.16%	367,780	102.3%
	Base Rate	755	212.00	160,060	29.84%	155,584	102.9%
	Total			**536,455**	***17.28%***	**523,364**	**102.5%**
				1,113,708		**1,084,341**	
Business							
	Ad Valorem			0			
				0			
				0			
		155	10,329,240	40,697	55.33%	40,212	101.2%
	Base Rate			0			
				0			
				0			
		155	212.00	32,860	44.67%	32,448	101.3%
	Total			**73,557**	***2.37%***	**72,660.00**	**101.2%**
Total Rates		2,858	634,103,940	**$3,104,266**	**65.51%**	$3,030,252	102.4%
Increase in % and $					**2.44%**	**$74,014**	

Summary	General Ad Valorem rates	634,103,940	2,498,370	0.003940
	Farmland over 20%		0	
	Base rates	2,858	605,896	212.00
			3,104,266	
Variation of Total to 2009/2010				
Notional value 2009/2010			3,033,934	
Notional 2009/2010 plus 2.6% less $15,143			3,104,316	
	Variation to estimate		-51	

URALLA SHIRE COUNCIL
RATES AND ANNUAL CHARGES FROM RATE FORECASTING
FOR THE REVENUE POLICY

CALCULATION OF RATES FOR 2010/2011 (continued)

	Number		Value	Percent	2009/2010	Compare
Uralla Water						
Access Charge	1,139	$250.00	284,750	99.65%	269,287	105.7%
N/R Access	4	$250.00	1,000	0.35%	3,820	26.2%
Total			**285,750**	**6.03%**	**273,107**	104.6%
				4.63%		
Bundarra Water						
Access Charge	225	$250.00	56,250	99.12%	118,066	47.6%
N/R Access	2	$250.00	500	0.88%	3,191	15.7%
Total			**56,750**	**1.20%**	**121,257**	46.8%
				-53.20%		
			342,500		**394,364**	
				-13.15%		
Uralla Sewer						
Access Charge	909	$448.90	408,050	87.60%	391,935	104.1%
N/R Access	97	$314.25	30,482	6.54%	33,191	91.8%
Vacant land	58	$448.90	26,036	5.59%	23,055	112.9%
Non rateable Acces	4	$314.25	1,257	0.27%	0	0.0%
Urinal Charge	0	$314.25	0	0.00%	0	0.0%
Total			**465,826**	**9.83%**	**448,181**	103.9%
				3.94%		
Stormwater Levy						
Charge	892	$25.00	22,300	84.43%	20,650	108.0%
Business	80	$50.00	4,000	15.14%	6,400	62.5%
Strata	9	$12.50	113	0.43%	113	100.0%
Total			**26,413**	**0.56%**	**27,163**	97.2%
				-2.76%		
Domestic Waste	1,660		**300,404**	**6.34%**	290,364	103.5%
				3.46%		
Waste Management	3,060		**499,156**	**10.53%**	480,848	103.8%
				3.81%		
Total Rates and Annual Charges			**$4,738,564**	**100.00%**	**$4,671,171**	101.4%
				1.44%		
Variation of Total to 2009/2010			**1.44%**		**$67,392**	
			4,811,306.34	72,743		

CALCULATION OF BASE RATE FOR ASSESSMENTS

2007/2008 Base Rate	2,855		585,275	205.00	
2008/2009 Base Rate	2,857	0.07%	552,830	193.50	-5.6%
2009/2010 Base Rate	2,836	-0.74%	589,888	208.00	7.5%
Estimated Base Rate	2,858	0.78%	605,896	212.00	1.9%

URALLA SHIRE COUNCIL
RATES AND ANNUAL CHARGES FROM RATE FORECASTING
FOR THE REVENUE POLICY

BASIS FOR QUANTUM OF BASE RATE

	2010/2011	2009/2010
Governance		
Net Cost from Budget Estimates 2010/2011	399,644	415,689
	399,644	415,689
Public Order and Safety		
Net Cost from Budget Estimates 2009/2010	250,027	210,316
Less: Depreciation	26,500	28,743
Less: Depreciation	331	331
	223,196	181,242
Expenditure for base rate	622,840	596,931
Percentage of expenditure covered by base rate	97.3%	98.8%

Base Rate Totals for 2010/2011

Farm land	124,444	
Residential	288,532	
Rural Residential	160,060	
Business	32,860	
		605,896
Increase (decrease) in total base rate		2.7%

Base Rate Totals for 2009/2010

Farm land	121,680	
Residential	280,176	
Rural Residential	155,584	
Business	32,448	
		589,888

URALLA SHIRE COUNCIL
DOMESTIC AND WASTE MANAGEMENT CHARGES FROM RATE FORECASTING
FOR THE REVENUE POLICY

Calculations of Domestic Waste and Waste Management Income
2010/2011

Code	WASTE CHARGE	RECYCLING CHARGE	ENVIRO LEVY	TOTAL	NUMBER	WASTE TOTAL	RECYCLE TOTAL	ENVIRO TOTAL	YEILD
Uralla	70.00	63.00		133.00	296	20,720	18,648	0	**39,368.00**
Uralla	98.00	63.00		161.00	716	70,168	45,108	0	**115,276.00**
Uralla		63.00		63.00	-5	0	-315	0	**-315.00**
Rural	114.00	145.00		259.00	487	55,518	70,615	0	**126,133.00**
Rural		145.00		145.00	-6	0	-870	0	**-870.00**
Bundarr:	121.00			121.00	172	20,812	0	0	**20,812.00**
					1,660	**167,218**	**133,186**	**0**	**300,404.00**

Code	WASTE CHARGE	RECYCLING CHARGE	ENVIRO LEVY	TOTAL	NUMBER	WASTE TOTAL	RECYCLE TOTAL	ENVIRO TOTAL	YEILD
Envro le	0.00	0.00	168.00	168.00	2,858	0	0	480,144	**480,144.00**
Uralla	70.00			70.00	51	3,570	0	0	**3,570.00**
Uralla	98.00			98.00	123	12,054	0	0	**12,054.00**
Bundarr:	121.00			121.00	28	3,388	0	0	**3,388.00**
					3,060	**19,012**	**0**	**480,144**	**499,156.00**

Uralla	4.01%	3.28%	3.54%
Bundarr	4.03%	0.07%	3.54%

Total Collection Income	**186,230**	**133,186**	**480,144**	**799,560.00**
Increase over previous year	**4.48%**	**2.27%**	**3.76%**	**3.68%**

Calculations of Domestic Waste and Waste Management Income
2009/2010

Code	WASTE CHARGE	RECYCLING CHARGE	ENVIRO LEVY	TOTAL	NUMBER	WASTE TOTAL	RECYCLE TOTAL	ENVIRO TOTAL	YEILD
Uralla	67.30	61.00		128.30	291	19,584	17,751	0	**37,335.30**
Uralla	94.20	61.00		155.20	711	66,976	43,371	0	**110,347.20**
Uralla		61.00		61.00	-5	0	-305	0	**-305.00**
Rural	110.70	144.90		255.60	485	53,690	70,277	0	**123,966.00**
Rural		144.90		144.90	-6	0	-869	0	**-869.40**
Rural						0	0	0	**0.00**
Bundarr:	117.00			117.00	170	19,890	0	0	**19,890.00**
					1,646	**160,140**	**130,224**	**0**	**290,364.10**

Code	WASTE CHARGE	RECYCLING CHARGE	ENVIRO LEVY	TOTAL	NUMBER	WASTE TOTAL	RECYCLE TOTAL	ENVIRO TOTAL	YEILD
Envro le	0.00	0.00	162.25	162.25	2,852	0	0	462,737	**462,737.00**
Uralla	67.30			67.30	50	3,365	0	0	**3,365.00**
Uralla	94.20			94.20	123	11,587	0	0	**11,586.60**
Bundarr:	117.00			117.00	27	3,159	0	0	**3,159.00**
					3,052	**18,111**	**0**	**462,737**	**480,847.60**

Total Collection Income	**178,251**	**130,224**	**462,737**	**771,211.70**

URALLA SHIRE COUNCIL - WAGE AND SALARY COSTS PROJECTION FOR 2010 - 2011

EMP #	%	Hrs worked	Hrs Normal	ANNUAL (with award inc)	ANNUAL with step increase	NET WAGES	WAGES w/- ONCOST	ONCOST		ANNUAL LEAVE	PUBLIC HOLIDAYS	SICK LEAVE NORMAL	SICK LEAVE DEFERRED
	Annualised Factor			0.989333333									
	Period Start Date												
	Period End Date												
	Days in Year												
	SASS employer contribution												
Governance				$ 194,705.88	$ 194,705.88	$ 181,631	$ 245,368	$ 63,637	34.9%	$ 14,977.38	$ 7,488.69	$ 1,077.19	$ 10,155.65
Administration				$ 510,372.14	$ 510,372.14	$ 449,391	$ 616,936	$ 166,846	37.1%	$ 39,259.40	$ 19,629.70	$ 9,814.85	$ 19,629.70
Town Planning				$ 104,859.74	$ 104,859.74	$ 90,744	$ 124,962	$ 34,218	37.7%	$ 8,066.13	$ 4,033.07	$ 2,016.53	$ 4,033.07
Health, Building and Environment				$ 210,770.72	$ 210,770.72	$ 182,398	$ 268,110	$ 85,712	47.0%	$ 16,213.13	$ 8,106.57	$ 4,053.28	$ 8,106.57
Cleaners				$ 26,280.07	$ 26,280.07	$ 22,742	$ 31,318	$ 8,576	37.7%	$ 2,021.54	$ 1,010.77	$ 505.39	$ 1,010.77
Centre caretakers				$ 16,336.93	$ 16,401.60	$ 14,194	$ 19,546	$ 5,352	37.7%	$ 1,261.66	$ 630.83	$ 315.42	$ 630.83
Uralla Swimming Pool				$ 64,816.89	$ 64,816.89	$ 59,322	$ 74,935	$ 15,612	26.3%	$ 3,139.76	$ 1,569.88	$ 784.94	$ 784.94
Engineering				$ 311,364.22	$ 311,364.22	$ 278,860	$ 380,465	$ 101,605	36.4%	$ 23,951.09	$ 11,975.55	$ 5,987.77	$ 11,975.55
Depot				$ 94,426.88	$ 94,426.88	$ 81,716	$ 112,529	$ 30,814	37.7%	$ 7,263.61	$ 3,631.80	$ 1,815.90	$ 3,631.80
Workshop				$ 191,628.72	$ 191,628.72	$ 166,833	$ 257,193	$ 91,361	55.1%	$ 14,740.67	$ 7,370.34	$ 3,685.17	$ 7,370.34
Uralla Water				$ 80,704.87	$ 80,704.87	$ 69,841	$ 102,306	$ 32,465	46.5%	$ 6,208.07	$ 3,104.03	$ 1,552.02	$ 3,104.03
Uralla Sewerage				$ 80,704.87	$ 80,704.87	$ 69,841	$ 102,306	$ 32,465	46.5%	$ 6,208.07	$ 3,104.03	$ 1,552.02	$ 3,104.03
Bundarra Water				$ 24,220.46	$ 24,220.46	$ 20,960	$ 34,377	$ 13,417	64.0%	$ 1,863.11	$ 931.56	$ 465.78	$ 931.56
Waste Management Tip Operation				$ 151,129.57	$ 151,129.57	$ 130,788	$ 180,102	$ 49,317	37.7%	$ 11,625.35	$ 5,812.68	$ 2,906.34	$ 5,812.68
Waste Management Recycling				$ 151,759.02	$ 151,759.02	$ 131,330	$ 180,852	$ 49,522	37.7%	$ 11,673.77	$ 5,836.89	$ 2,918.44	$ 5,836.89
Bundarra landfill site				$ 30,801.35	$ 30,801.35	$ 26,656	$ 36,114	$ 9,459	35.5%	$ 2,369.33	$ 1,184.67	$ 592.33	$ 592.33
Library Services				$ 62,182.97	$ 62,182.97	$ 57,046	$ 77,333	$ 20,285	35.6%	$ 4,781.77	$ 2,390.88	$ 1,195.44	$ 2,390.88
Community Options Project				$ 506,425.03	$ 506,425.03	$ 438,262	$ 603,510	$ 165,248	37.7%	$ 38,955.77	$ 19,477.89	$ 9,738.94	$ 19,477.89
Kamilaroi Aged and Disabled Service				$ 295,988.67	$ 295,988.67	$ 256,144	$ 352,732	$ 96,588	37.7%	$ 22,768.36	$ 11,384.18	$ 5,692.09	$ 11,384.18
Tablelands Community Transport				$ 97,347.99	$ 97,347.99	$ 84,243	$ 114,138	$ 29,895	35.5%	$ 7,488.31	$ 3,744.15	$ 1,872.08	$ 1,872.08
McMaugh Gardens Hostel				$ 867,539.07	$ 867,539.07	$ 764,763	$ 1,025,866	$ 261,103	34.1%	$ 58,729.34	$ 29,364.67	$ 14,682.34	$ 14,682.34
Bundarra Neighbour Aid				$ 28,618.89	$ 28,618.89	$ 24,766	$ 34,105	$ 9,339	37.7%	$ 2,201.45	$ 1,100.73	$ 550.36	$ 1,100.73
Community Development Officer				$ 58,013.68	$ 58,013.68	$ 48,473	$ 66,752	$ 18,278	37.7%	$ 4,308.74	$ 2,154.37	$ 1,077.19	$ 2,154.37
				$ 4,158,978.61	$ 4,159,043.28	$ 3,650,232	$ 5,040,956	$ 1,390,724		$ 310,075.82	$ 155,037.91	$ 74,851.60	$ 139,773.38
Outdoor Staff				$ 1,376,013.49	$ 1,376,013.49	$ 1,199,066	$ 1,692,698	$ 497,631	41.6%	$ 103,398.39	$ 51,699.20	$ 25,849.60	$ 51,699.20
				$ 5,534,992.10	$ 5,535,056.77	$ 4,849,298	$ 6,733,653	$ 1,888,355	39.0%	$ 413,474.21	$ 206,737.11	$ 100,701.40	$ 191,472.58
Percentages								39.0%		8.5%	4.3%	2.1%	4.0%
													FBT
										401,058.08	200,529.04	97,597.36	185,264.51
													2010/2011
													2009/2010
													2008/2009
													2007/2008
													2006/2007
													2005/2006
													2004/2005
													2003/2004

URALLA SHIRE COUNCIL - WAGE AND SALARY COSTS PROJECTION FOR 2010 - 2011

EMP #	%	Hrs worked	Hrs Normal	L.S.L	LEAVE ENTITLEMENTS	WORKERS COMPENSATION	SUPER 9%	SASS EMPLOYER	SASS EMPLOYEES	
	Annualised Factor									
	Period Start Date									
	Period End Date									
	Days in Year									
	SASS employer contribution									
Governance				$ 4,867.66	$ 38,566.74	$ 7,446.50	$ 17,523.53	$ -	$ -	63,536.77
Administration				$ 12,769.30	$ 101,092.94	$ 19,519.11	$ 45,933.49	$ -	$ -	166,545.54
Town Planning				$ 2,621.49	$ 20,770.29	$ 4,010.34	$ 9,437.38	$ -	$ -	34,218.02
Health, Building and Environment				$ 5,269.27	$ 41,748.82	$ 8,633.52	$ 9,835.61	$ 25,494.35	$ 6,709.04	85,712.29
Cleaners				$ 657.00	$ 5,205.48	$ 1,005.08	$ 2,365.21	$ -	$ -	8,575.76
Centre caretakers				$ 410.04	$ 3,248.78	$ 627.28	$ 1,476.14	$ -	$ -	5,352.20
Uralla Swimming Pool				$ 1,020.42	$ 7,299.94	$ 2,478.91	$ 5,833.52	$ -	$ -	15,612.38
Engineering				$ 7,754.11	$ 61,674.07	$ 11,908.08	$ 28,022.78	$ -	$ -	101,604.93
Depot				$ 2,360.87	$ 18,703.79	$ 3,611.34	$ 8,498.42	$ -	$ -	30,813.55
Workshop				$ 4,790.72	$ 37,957.23	$ 8,303.67	$ 2,502.10	$ 42,597.82	$ 11,209.90	91,360.61
Uralla Water				$ 2,017.62	$ 15,985.77	$ 3,293.81	$ -	$ 13,185.35	$ 3,469.83	32,464.94
Uralla Sewerage				$ 2,017.62	$ 15,985.77	$ 3,293.81	$ -	$ 13,185.35	$ 3,469.83	32,464.94
Bundarra Water				$ 605.51	$ 4,797.51	$ 1,112.76	$ -	$ 7,506.82	$ 1,975.48	13,417.09
Waste Management Tip Operation				$ 3,778.24	$ 29,935.28	$ 5,779.93	$ 13,601.66	$ -	$ -	49,316.87
Waste Management Recycling				$ 3,793.98	$ 30,059.96	$ 5,804.00	$ 13,658.31	$ -	$ -	49,522.27
Bundarra landfill site				$ 770.03	$ 5,508.70	$ 1,177.99	$ 2,772.12	$ -	$ -	9,458.82
Library Services				$ 1,554.07	$ 12,313.05	$ 2,377.41	$ 5,594.67	$ -	$ -	20,285.13
Community Options Project				$ 12,660.63	$ 100,311.11	$ 19,368.15	$ 45,576.26	$ -	$ -	165,257.51
Kamilaroi Aged and Disabled Service				$ 7,399.72	$ 58,628.52	$ 11,320.04	$ 26,638.98	$ -	$ -	96,587.55
Tablelands Community Transport				$ 2,433.70	$ 17,410.31	$ 3,723.06	$ 8,761.32	$ -	$ -	29,894.69
McMaugh Gardens Hostel				$ 19,087.04	$ 136,545.72	$ 33,396.28	$ 65,616.16	$ 25,544.74	$ 6,722.30	261,102.87
Bundarra Neighbour Aid				$ 715.47	$ 5,668.74	$ 1,094.53	$ 2,575.70	$ -	$ -	9,338.97
Community Development Officer				$ 1,400.34	$ 11,095.02	$ 2,142.23	$ 5,041.23	$ -	$ -	18,278.48
				$ 100,774.64	$ 780,513.55	$ 161,427.80	$ 321,266.57	$ 127,514.24	$ 33,556.38	1,390,722.16
Outdoor Staff				$ 33,604.48	$ 266,250.86	$ 53,402.97	$ 85,930.42	$ 92,047.02	$ 24,222.90	497,831.28
				$ 134,379.12	$ 1,046,764.41	$ 214,830.77	$ 407,196.99	$ 219,561.26	$ 57,779.28	1,888,353.43
Percentages				2.8%	21.6%	4.4%	11.3%	11.32%		
				15,000						
				130,343.88	1,014,792.87	208,243.15	407,196.99	193,190.56	50,839.62	1,823,423.56
				6,176,815	3.50%	$216,188.53	$498,155.11	@9%		
				6,533,930	3.31%	$216,410.53				
				6,262,626	2.40%	$150,854.00				
				6,434,098	4.85%	$312,001.09	$128,803.14	Additional cost of defined benefits		
				6,004,885	4.86%	$291,866.11				
				5,297,483	6.41%	$339,571.09				
				5,112,626	5.25%	$268,902.95				
				4,540,517	3.71%	$168,446.83				

URALLA SHIRE COUNCIL

	PA1	PA2	PA4			PA5	PA8		PA10				PA11	TOTAL	
	Administration	Area Pound	McMaugh	GMC	Com Centre	Landfill	Library	Parks	CVC Projects	Bridge	Paving	Parking	Econ Dev		
30-June-2010	7,057.38	10,527.53	83,271.52	321,789.54	81,391.78	33,016.44	402,233.41	140,030.42	50,322.17	294,187.08	312,555.27	146,567.02	7,814.87	1,890,764.43	
Interest	698.86	540.16	5,259.09	21,442.84	4,741.51	2,362.28	27,431.30	11,514.10	3,207.75	25,464.06	19,499.41	11,172.04	356.89	133,690.29	
Repayment	6,630.16	5,181.18	2,785.63	14,444.78	4,093.17	5,623.87	17,851.03	12,749.72	6,216.25	6,341.82	11,279.52	52,409.29	6,196.64	151,803.06	
Average Interest	9.90%	5.13%	6.32%	6.66%	5.83%	7.15%	6.82%	8.22%	6.37%	8.66%	6.24%	7.62%	4.57%	7.07%	
30-June-2011	427.22	5,346.35	80,485.89	307,344.76	77,298.61	27,392.57	384,382.38	127,280.70	44,105.92	287,845.26	301,275.75	94,157.73	1,618.23	1,738,961.37	
Interest	42.31	274.32	5,083.16	20,480.29	4,503.06	1,959.90	26,213.90	10,465.75	2,811.50	24,915.13	18,795.71	7,177.15	73.90	122,796.09	
Repayment	427.22	5,346.35	2,961.56	15,407.33	4,331.62	6,026.25	19,068.43	13,798.07	6,612.50	6,890.75	11,983.22	56,404.18	1,618.23	150,875.70	
30-June-2012	0.00	0.00	77,524.33	291,937.43	72,966.99	21,366.32	365,313.95	113,482.63	37,493.42	280,954.51	289,292.53	37,753.55	0.00	1,588,085.67	TRUE
Interest			4,896.12	19,453.61	4,250.72	1,528.73	24,913.49	9,331.19	2,389.99	24,318.68	18,048.12	2,877.76		112,008.40	
Repayment			3,148.60	16,434.01	4,583.96	6,457.42	20,368.84	14,932.63	7,034.01	7,487.20	12,730.81	37,753.55		130,931.03	
30-June-2013	0.00	0.00	74,375.73	275,503.42	68,383.03	14,908.90	344,945.11	98,549.99	30,459.41	273,467.31	276,561.72	0.00	0.00	1,457,154.64	TRUE
Interest			4,697.27	18,358.51	3,983.68	1,066.71	23,524.38	8,103.34	1,941.61	23,670.61	17,253.88			102,600.00	
Repayment			3,347.45	17,529.11	4,851.00	6,919.44	21,757.95	16,160.48	7,482.39	8,135.27	13,525.05			99,708.13	
30-June-2014	0.00	0.00	71,028.28	257,974.31	63,532.03	7,989.46	323,187.16	82,389.52	22,977.02	265,332.04	263,036.67	0.00	0.00	1,357,446.50	TRUE
Interest			4,485.86	17,190.43	3,701.08	571.63	22,040.55	6,774.54	1,464.65	22,966.44	16,410.09			95,605.28	
Repayment			3,558.86	18,697.19	5,133.60	7,414.52	23,241.78	17,489.28	7,959.35	8,839.44	14,368.84			106,702.85	
30-June-2015	0.00	0.00	67,469.42	239,277.12	58,398.44	574.95	299,945.38	64,900.23	15,017.68	256,492.61	248,667.83	0.00	0.00	1,250,743.65	TRUE
Interest			4,261.09	15,944.52	3,402.02	41.14	20,455.52	5,336.47	957.29	22,201.33	15,513.66			88,113.04	
Repayment			3,783.63	19,943.10	5,432.66	574.95	24,826.81	18,927.35	8,466.71	9,604.55	15,265.27			106,825.03	
30-June-2016	0.00	0.00	63,685.79	219,334.03	52,965.78	0.00	275,118.57	45,972.88	6,550.97	246,888.05	233,402.56	0.00	0.00	1,143,918.62	TRUE
Interest			4,022.14	14,615.59	3,085.54		18,762.39	3,780.15	417.59	21,369.98	14,561.30			80,614.68	
Repayment			4,022.58	21,272.03	5,749.14		26,519.94	20,483.67	6,550.97	10,435.90	16,217.63			111,251.86	
30-June-2017	0.00	0.00	59,663.21	198,062.00	47,216.64	0.00	248,598.63	25,489.21	0.00	236,452.15	217,184.93	0.00	0.00	1,032,666.76	TRUE
Interest			3,768.09	13,198.10	2,750.62		16,953.80	2,095.87		20,466.68	13,549.53			72,782.69	
Repayment			4,276.63	22,689.52	6,084.06		28,328.53	22,167.95		11,339.20	17,229.40			112,115.29	
30-June-2018	0.00	0.00	55,386.57	175,372.48	41,132.58	0.00	220,270.09	3,321.26	0.00	225,112.95	199,955.53	0.00	0.00	920,551.47	TRUE
Interest			3,497.99	11,686.16	2,396.19		15,021.86	273.09		19,485.18	12,474.64			64,835.13	
Repayment			4,546.73	24,201.46	6,438.49		30,260.47	3,321.26		12,320.70	18,304.29			99,393.39	
30-June-2019	0.00	0.00	50,839.84	151,171.02	34,694.10	0.00	190,009.63	0.00	0.00	212,792.26	181,651.24	0.00	0.00	821,158.09	TRUE
Interest			3,210.84	10,073.47	2,021.12		12,958.18			18,418.74	11,332.69			58,015.03	
Repayment			4,833.88	25,814.15	6,813.56		32,324.15			13,387.14	19,446.24			102,619.13	
30-June-2020	0.00	0.00	46,005.96	125,356.87	27,880.54	0.00	157,685.47	0.00	0.00	199,405.11	162,205.00	0.00	0.00	718,538.95	TRUE
Interest			2,905.55	8,353.31	1,624.19		10,753.75			17,259.98	10,119.50			51,016.28	
Repayment			5,139.17	27,534.31	7,210.49		34,528.58			14,545.90	20,659.43			109,617.88	
30-June-2021	0.00	0.00	40,866.79	97,822.56	20,670.05	0.00	123,156.89	0.00	0.00	184,859.22	141,545.57	0.00	0.00	608,921.07	TRUE

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2010/2011

FA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	emance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	415,282					415,282	2.87%	33,766		33,766						33,766	8.1%
1.3	Plant Services	1,670,967	683,590				987,377	6.83%	80,294		80,294						80,294	8.1%
2.1	Fire Protection - Bushfire services	178,500	26,500		0		152,000	1.05%	12,361		12,361	152,000	1.94%	14,003			26,364	17.3%
2.2	Animal & Abandoned Articles Control	34,621	331	540	5,180	5,180	33,750	0.23%	2,745		2,745						2,745	8.1%
2.3	Emergency Services	6,250					6,250	0.04%	508		508	6,250	0.08%	576			1,084	17.3%
3.1	Health Inspections	45,000	275				44,725	0.31%	3,637		3,637						3,637	8.1%
3.2	Noxious Plant Control - vegetation	63,400					63,400	0.44%	5,156		5,156						5,156	8.1%
4.1	Youth	8,035	3,986				4,050	0.03%	329		329						329	8.1%
4.2	Community Services - auspiced	2,821,323	69,626		0		2,751,697	19.03%	223,769	287,225	(63,456)						223,769	8.1%
4.2.1	Aged Units	14,493	3,570				10,923	0.08%	888		888						888	8.1%
4.2.2	Grace Munro	49,093	11,880	21,443	14,444	14,444	16,000	0.11%	1,301		1,301						1,301	8.1%
4.2.5	Community Centre	66,034	18,400	4,742	4,093	4,093	42,892	0.30%	3,488		3,488						3,488	8.1%
4.2.2	McMaugh Garden Units	7,062					7,062	0.05%	574		574						574	8.1%
4.2.2	McMaugh Gardens	1,802,378	46,000	5,259	152,785	2,785	1,801,116	11.07%	130,203	100,000	30,203						130,203	8.1%
5.1	Development Control	203,762					203,762	1.41%	16,570		16,570						16,570	8.1%
5.1	Building Control	126,792					126,792	0.88%	10,311		10,311						10,311	8.1%
5.1	Heritage	56,950	350				56,600	0.39%	4,603		4,603						4,603	8.1%
5.2	Domestic Waste	310,882	46,900		94,000		357,982	2.48%	29,111		29,111	357,982	2.50%	18,004	11,116	11,116	58,231	13.2%
5.2	Garbage Collection & Disposal-Landfill	346,484	9,300	2,362	50,524	5,624	378,822	2.62%	30,806		30,806	378,822	1.00%	7,201			38,007	10.0%
5.3	Street Cleaning	53,796					53,796	0.37%	4,375		4,375	53,796	0.68%	4,956			9,331	17.3%
5.4	Stormwater Drainage	38,499	14,819				21,680	0.15%	1,763		1,763	21,680	0.28%	1,997			3,760	17.3%
5.5	Public Cemeteries - Grounds	30,927	1,250		10,000		39,677	0.27%	3,227		3,227						3,227	8.1%
5.6	Environmental Control and Projects	140,743					140,743	0.97%	11,445		11,445						11,445	8.1%
5.7	Other Conveniences - Public Toilets	44,310	5,850		0		38,460	0.27%	3,128		3,128	38,460	0.49%	3,543			6,671	17.3%
6.1	Uralla and Bundarra Water Supply -	432,785	54,469		136,000		514,306	3.56%	41,824		41,824	514,306	12.00%	66,417	15,970	15,970	144,211	24.9%
6.3	Rural Water Supplies						0	0.00%	-		-	0	0.00%	-			0	
7.1	Uralla Sewerage Services - Admin	247,706	15,500	0	120,000	0	350,906	2.43%	28,536		28,536	350,906	9.50%	68,414	10,896	10,896	107,846	27.6%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			0	
8.1	Public Libraries	244,313	20,716	27,431	17,851	17,851	196,166	1.36%	15,952		15,952						15,952	8.1%
8.2	Public Halls & Centres - Bundarra/Uralla	16,299	4,500		0		11,799	0.08%	959		959						959	8.1%
8.3	Swimming Facilities	95,699	7,900		0		90,799	0.63%	7,384		7,384	90,799	1.16%	8,365			15,749	17.3%
8.4	Sporting Grounds & Facilities	27,918	5,039				22,880	0.16%	1,861		1,861	22,880	0.29%	2,108			3,969	17.3%
8.5	Parks, Gardens & Reserves	124,443	8,638		55,000		170,805	1.18%	13,890		13,890	170,805	2.18%	15,736			29,626	17.3%
	Parks for Active Use	0					0	0.00%	-		-						0	
	Parks for Passive Use	11,514		11,514	12,750	12,750	0	0.00%	-		-						0	
8.6	Other Recreation & Culture	17,654	0		0		17,654	0.12%	1,452		1,452						1,452	8.1%
9.1	Quarries & Pits	6,448	908				5,540	0.04%	451		451	5,540	0.07%	510			961	17.3%
10.1	Urban Roads - Local	113,228	63,305		28,080		78,003	0.54%	6,343		6,343	78,003	1.00%	7,186			13,529	17.3%
10.1	Urban Roads - Regional	21,922	21,922		12,400		12,400	0.09%	1,008		1,008						1,008	8.1%
10.2	Sealed Rural Roads - Local	1,304,035	938,335		351,820		717,520	4.96%	58,349		58,349	717,520	9.18%	66,104			124,453	17.3%
	Sealed Rural Roads - Regional	904,182	485,502		1,369,995		1,808,675	12.51%	147,082		147,082	1,808,675	23.14%	166,630			313,712	17.3%
10.3	Unsealed Rural Roads - Local	1,110,110	477,710		264,500		896,900	6.20%	72,936		72,936	896,900	11.47%	82,630			155,566	17.3%
	Unsealed Rural Roads - Regional	48,742	13,062		15,000		50,680	0.35%	4,121		4,121	50,680	0.65%	4,669			8,790	17.3%
10.4	Bridges Urban - Local	2,040					2,040	0.01%	166		166	2,040	0.03%	188			354	17.4%
	Bridges Urban - Regional	26,484		26,484	6,342	6,342	0	0.00%	-		-						0	
	Bridges Rural Sealed - Local	123,378	82,978	0	0	0	40,400	0.28%	3,285		3,285	40,400	0.52%	3,722			7,007	17.3%
	Bridges Rural Sealed - Regional	117,542	86,982		1,256,000		1,286,560	8.90%	104,624		104,624	1,286,560	16.46%	118,528			223,152	17.3%
	Bridges Rural Unsealed - Local	10,080					10,080	0.07%	820		820	10,080	0.13%	929			1,749	17.4%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			0	
	Street Lighting	51,000					51,000	0.35%	4,147		4,147	51,000	0.65%	4,699			8,846	17.3%
10.5	Footpaths	76,982	14,932		30,460		92,510	0.64%	7,523		7,523	92,510	1.18%	8,523			16,046	17.3%
	Kerb & Gutter	63,320	48,470		31,700		46,550	0.32%	3,785		3,785	46,550	0.60%	4,289			8,074	17.3%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						0	
10.6	Parking Areas	19,848	9,756	11,172	52,409	52,409	1,720	0.01%	140		140	1,720	0.02%	158			298	17.3%
10.7	Urban Facilities - Street stall/Taxi shelter	2,847	997		9,900		11,750	0.08%	956		956	11,750	0.15%	1,083			2,039	17.4%
10.7	Main Street	22,708		22,708	17,496	17,496	0	0.00%	-		-	0	0.00%	-			0	
10.7	Road Safety	32,815			0		32,815	0.23%	2,669		2,669	32,815	0.42%	3,023			5,692	17.3%
10.7	Road and Traffic Management	0					0	0.00%	-		-						0	
11.1	Camping Areas & Caravan Parks	8,255	4,000				4,255	0.03%	346		346	4,255	0.05%	392			738	17.3%
11.2	Tourism and economic development	100,948	9,230		0		91,718	0.63%	7,459		7,459						7,459	8.1%
11.2	Economic Development	105,387	0	357	6,197	6,197	105,030	0.73%	8,541		8,541						8,541	8.1%
11.4	Rental Property	17,451	6,347				11,104	0.08%	903		903						903	8.1%
11.3	Private Works	168,900					168,900	1.17%	13,735		13,735	168,900	2.16%	15,560			29,295	17.3%
11.4	Bundarra Rural Transaction Centre	6,067	3,167				2,900	0.02%	236		236						236	8.1%
11.5	TV Blackspot	19,500	18,300				1,200	0.01%	98		98						98	8.2%
		13,937,081	3,323,351	132,892	4,125,026	145,171	14,460,573	100.00%	1,175,941	387,225	788,716	7,484,584	100.00%	720,143	37,982	37,982	1,934,066	
	Administration %	8.1% Net										9.6%			5.5%			
		8.5% Gross										Engineering	Plant	total	449,020			TRUE
							expenses		1,285,399	387,225	898,174	730,143	1,751,261	2,481,404	Governance			
							income		(109,460)		(109,460)	(10,000)	(1,751,261)	(1,761,261)				
							net		1,175,939	387,225	788,714	720,143	0	720,143				

S:\Corporate Services\Finance and Admin\DCCS\Review Today\Detailed Workings\Ten year forward projections to 2019_2020 from 30 June 2009 Actuals Admin Calculator 2010_2011

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2010/2011

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total		
1.2	Administration	1,285,399	89,430	699	8,630	8,630	1,195,270		
1.2	Engineering	730,143	10,758		5,000		724,385		
1.3	Plant Operation offset	-1,751,261			919,500		-831,761		
	On-costs expenses	1,888,354					1,888,354		
	On costs recovery	-1,888,354					-1,888,354		
	Total	14,201,342	3,423,539	133,691	5,056,156	151,801	15,548,467		
	General Fund expenditure	11,259,690	3,250,380	128,432	4,853,371	148,016	12,306,233	16,843,061	
	Waste Management expenditure	369,113	46,900	0	94,000	0	416,213	463,113	
	Uralla Water Fund expenditure	578,978	54,459	0	136,000	0	658,517	712,978	
	Bundarra Water Fund expenditure						0	0	
	Uralla Sewer Fund expenditure	355,552	16,800	0	120,000	0	458,752	475,552	
	McMaugh Gardens Aged Care Centre	1,610,011	46,000	5,259	152,785	2,785	1,706,782	1,762,796	
							0	0	
							0	0	
		14,201,342	3,423,539	133,691	5,056,156	151,801	15,548,467	19,257,498	TRUE
	Variation	-0	0	0	0	0			

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	%	Administration charges distributed: Contribution	charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(63,456.00)
4.2.3	TCSO: Mainstream	239,399	6,476				232,923	1.61%	18,941	24,989.00	
4.2.3	TCSO: Aboriginal	106,200	5,200				101,000	0.70%	8,213	11,495.00	
4.2.3	TCSO: Rural & Respite	60,400					60,400	0.42%	4,912	6,445.00	
4.2.3	TCSO: CACP - Mainstream	748,737	14,000				734,737	5.08%	59,749	76,138.00	
4.2.3	TCSO: CACP - Aboriginal	307,715	5,000				302,715	2.09%	24,617	33,385.00	
4.2.3	TCSO: Dementia	70,742					70,742	0.49%	5,753	7,283.00	
4.2.3	TCSO: National Attendant Care	72,317					72,317	0.50%	5,881	7,758.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	59,577					59,577	0.41%	4,846	6,448.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	116,674	5,500		0		111,174	0.77%	9,041	11,341.00	
4.2.3	KADS: Inverell Elders Group	78,968	5,000				73,968	0.51%	6,015	7,677.00	
4.2.3	KADS: Disability Respite	66,975					66,975	0.46%	5,446	6,500.00	
4.2.3	KADS: Respite (DSP)	81,207					81,207	0.56%	6,604	7,906.00	
4.2.3	KADS: HACC Multiservice	135,391	5,000				130,391	0.90%	10,603	13,059.00	
4.2.3	KADS: WH, Q & WC Elders Group	52,437	350				52,087	0.36%	4,236	5,036.00	
4.2.3	KADS: Commonwealth Respite	103,420	1,200				102,220	0.71%	8,313	10,045.00	
4.2.3	KADS: Commonwealth Aged Care Packag	246,889	5,000				241,889	1.67%	19,669	26,586.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	189,868	11,000				178,868	1.24%	14,829	16,132.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	28,627					26,627	0.18%	2,165	2,633.00	
4.2.6	Bundarra Neighbour Aid	58,000	5,900				52,100	0.36%	4,237	4,365.00	
		2,821,323	69,626	0	0	0	2,751,697	19.03%	223,769	287,225.00	-63,456.00
							2,751,697			287,225.00	
									1,628,317	1,751,261	3,379,578
									-119,460	-1,751,261	-1,870,721
									1,508,857	0	1,508,857

Activities charged at a fixed rate	1,602,016.00
Activities to be apportioned	5,862,568.00
Activities not included	6,812,072.00
	14,276,656.00

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2011/2012

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	428,603					428,603	3.01%	34,654		34,654						34,654.00	8.1%
1.3	Plant Services	1,720,875	700,160				1,020,515	7.17%	82,530		82,530						82,530.00	8.1%
2.1	Fire Protection - Bushfire services	180,240	26,500		0		153,740	1.08%	12,433		12,433	153,740	2.17%	15,977			28,410.00	18.5%
2.2	Animal & Abandoned Articles Control	35,362	331	274	5,346	5,346	34,777	0.24%	2,812		2,812						2,812.00	8.1%
2.3	Emergency Services	24,439					24,439	0.17%	1,976		1,976	24,439	0.34%	2,540			4,516.00	18.5%
3.1	Health Inspections	46,397	275				46,122	0.32%	3,730		3,730						3,730.00	8.1%
3.2	Noxious Plant Control - vegetation	65,302					65,302	0.46%	5,281		5,281						5,281.00	8.1%
4.1	Youth	8,170	3,985				4,185	0.03%	338		338						338.00	8.1%
4.2	Community Services - auspiced	2,906,244	69,812		0		2,836,432	19.93%	229,386	295,840	(66,454)						229,386.00	8.1%
4.2.1	Aged Units	14,862	3,570				11,292	0.08%	912		912						912.00	8.1%
4.2.2	Grace Munro	48,669	11,850	20,480	15,407	18,407	16,829	0.12%	1,337		1,337						1,337.00	8.1%
4.2.5	Community Centre	87,187	18,400	4,503	4,332	4,332	44,284	0.31%	3,580		3,580						3,580.00	8.1%
4.2.2	McMaugh Garden Units	7,294					7,294	0.05%	590		590						590.00	8.1%
4.2.2	McMaugh Gardens	1,694,160	53,500	8,083	188,962	2,962	1,828,597	12.85%	147,881	103,000	44,881						147,881.00	8.1%
5.1	Development Control	168,125					168,125	1.18%	13,596		13,596						13,596.00	8.1%
5.1	Building Control	130,836					130,836	0.92%	10,581		10,581						10,581.00	8.1%
5.1	Heritage	12,864	2,864				10,000	0.07%	809		809						809.00	8.1%
5.2	Domestic Waste	360,008	51,600		46,000		354,408	2.49%	28,661		28,661	354,408	2.50%	18,445	11,533.00	11,533.00	58,639.00	13.3%
5.2	Garbage Collection & Disposal-Landfill	357,794	11,100	2,480	21,026	6,026	359,214	2.52%	29,050		29,050	359,214	1.00%	7,378			36,428.00	10.1%
5.3	Street Cleaning	55,487					55,487	0.39%	4,487		4,487	55,487	0.78%	5,766			10,253.00	18.5%
5.4	Stormwater Drainage	37,162	14,819				22,343	0.16%	1,807		1,807	22,343	0.31%	2,322			4,129.00	18.5%
5.5	Public Cemeteries - Grounds	51,847	1,250		21,000		51,597	0.36%	4,173		4,173						4,173.00	8.1%
5.6	Environmental Control and Projects	145,207					145,207	1.02%	11,743		11,743						11,743.00	8.1%
5.7	Other Conveniences - Public Toilets	45,836	5,850		0		39,986	0.28%	3,209		3,209	39,986	0.56%	4,124			7,333.00	18.5%
6.1	Uralla Water Supply -	447,270	57,179		140,129		530,220	3.73%	42,879		42,879	530,220	12.00%	88,535	17,254.00	17,254.00	148,668.00	24.8%
6.2	Bundarra Water Supply						0	0.00%	-		-	0		-	0.00		-	
6.3	Rural Water Supplies						0	0.00%	-		-	0	0.00%	-			-	
7.1	Uralla Sewerage Services - Admin	287,285	19,200	0	123,657	0	391,742	2.64%	29,254		29,254	391,742	9.50%	79,090	11,772.00	11,772.00	111,116.00	27.5%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	249,885	20,715	26,213	19,068	19,068	202,756	1.42%	16,397		16,397						16,397.00	8.1%
8.2	Public Halls & Centres - Bundarra/Uralla	20,364	4,500		0		15,864	0.11%	1,283		1,283						1,283.00	8.1%
8.3	Swimming Facilities	103,373	7,900		0		95,473	0.67%	7,721		7,721	95,473	1.34%	9,921			17,642.00	18.5%
8.4	Sporting Grounds & Facilities	28,656	5,039				23,616	0.17%	1,910		1,910	23,616	0.33%	2,454			4,364.00	18.5%
8.5	Parks, Gardens & Reserves	131,117	8,638		29,500		151,979	1.07%	12,291		12,291	151,979	2.14%	15,794			28,085.00	18.5%
	Parks for Active Use	0					0	0.00%	-		-						-	
	Parks for Passive Use	10,466		10,466	13,798	13,798	0	0.00%	-		-						-	
8.6	Other Recreation & Culture	18,393	0		0		18,393	0.13%	1,487		1,487						1,487.00	8.1%
	Public Places	0					0	0.00%	-		-						-	
9.1	Quarries & Pits	6,620	908				5,712	0.04%	462		462	5,712	0.08%	594			1,056.00	18.5%
10.1	Urban Roads - Local	91,577	64,709		28,928		55,796	0.39%	4,512		4,512	55,796	0.79%	5,798			10,310.00	18.5%
10.1	Urban Roads - Regional	22,542	22,542		12,783		12,783	0.09%	1,034		1,034						1,034.00	8.1%
10.2	Sealed Rural Roads - Local	1,332,886	955,926		1,949,808		2,326,747	16.38%	188,167		188,167	2,326,747	32.77%	241,794			429,961.00	18.5%
	Sealed Rural Roads - Regional	931,317	479,202		215,331		667,446	4.69%	53,977		53,977	667,446	9.40%	69,361			123,338.00	18.5%
10.3	Unsealed Rural Roads - Local	1,143,407	490,935		286,508		938,980	6.60%	75,938		75,938	938,980	13.23%	97,576			173,514.00	18.5%
	Unsealed Rural Roads - Regional	60,601	13,812		15,462		52,251	0.37%	4,226		4,226	52,251	0.74%	5,430			9,656.00	18.5%
10.4	Bridges Urban - Local	2,104					2,104	0.01%	170		170	2,104	0.03%	219			389.00	18.5%
	Bridges Urban - Regional	24,915		24,915	6,691	6,691	0	0.00%	-		-						-	
	Bridges Rural Sealed - Local	124,821	82,978	0	206,000	0	247,843	1.74%	20,027		20,027	247,843	3.49%	25,735			45,762.00	18.5%
	Bridges Rural Sealed - Regional	131,061	99,542		0		31,519	0.22%	2,549		2,549	31,519	0.44%	3,275			5,824.00	18.5%
	Bridges Rural Unsealed - Local	10,388					10,388	0.07%	840		840	10,388	0.15%	1,080			1,920.00	18.5%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	60,000					60,000	0.42%	4,852		4,852	60,000	0.85%	6,235			11,087.00	18.5%
10.5	Footpaths	79,832	15,541		31,397		95,688	0.67%	7,714		7,714	95,688	1.34%	9,913			17,627.00	18.5%
	Kerb & Gutter	64,416	49,104		32,659		47,973	0.34%	3,880		3,880	47,973	0.68%	4,985			8,865.00	18.5%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						-	
10.6	Parking Areas	15,706	6,756	7,177	56,404	56,404	1,773	0.01%	143		143	1,773	0.02%	184			327.00	18.4%
10.7	Urban Facilities - Street stall/Taxi shelter	2,905	997		0		1,908	0.01%	154		154	1,908	0.03%	198			352.00	18.5%
10.7	Main Street	21,608		21,608	18,596	18,596	0	0.00%	-		-						-	
10.7	Road Safety	33,827			0		33,827	0.24%	2,736		2,736	33,827	0.48%	3,515			6,251.00	18.5%
10.7	Road and Traffic Management	0					0	0.00%	-		-						-	
11.1	Camping Areas & Caravan Parks	5,394	4,000				4,394	0.03%	355		355	4,394	0.06%	457			812.00	18.5%
11.2	Tourism and economic development	103,717	9,230		0		94,487	0.66%	7,641		7,641						7,641.00	8.1%
11.2	Economic Development	92,828	0	74	1,618	1,618	92,751	0.65%	7,501		7,501						7,501.00	8.1%
11.4	Rental Property	17,833	6,347				11,486	0.08%	929		929						929.00	8.1%
11.3	Private Works	174,113					174,113	1.22%	14,081		14,081	174,113	2.45%	18,094			32,175.00	18.5%
11.4	Bundarra Rural Transaction Centre	6,154	3,167				2,987	0.02%	242		242						242.00	8.1%
11.5	TV Blackspot	19,944	18,300				1,244	0.01%	101		101						101.00	8.1%
		14,431,555	3,422,824	123,273	3,497,610	150,448	14,232,619	100.00%	1,151,007	398,840	752,167	8,930,305	100.00%	737,791	40,559.00	40,559.00	1,929,357.00	
	Administration %	8.1%										10.6%			8.8%			TRUE
		8.4%													463,157.00			

expenses	1,265,820	398,840	864,980	Engineering	Plant	total
income	(112,812)		(112,812)	747,790	1,803,205	2,550,995
net	1,151,008	398,840	752,168	(10,000)	(1,803,205)	(1,813,205)
				737,790	0	737,790

Governance

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URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2011/2012

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	
1.2	Administration	1,263,838	89,430	42	427	427	1,174,346	
1.2	Engineering	747,795	10,756		5,000		742,032	
1.3	Plant Operation offset	-1,803,205			1,100,265		-702,940	
	On-costs expenses	1,962,971					1,962,971	
	On costs recovery	-1,962,971					-1,962,971	
	Total	14,639,959	3,623,012	123,315	4,603,302	150,875	15,446,059	
	General Fund expenditure	11,451,912	3,341,833	116,232	4,097,584	147,913	11,941,768	16,849,468
	Waste Management expenditure	418,645	51,600	0	46,000	0	413,045	464,645
	Uralla Water Fund expenditure	595,938	57,179	0	140,129	0	678,888	736,067
	Bundarra Water Fund expenditure						0	0
	Uralla Sewer Fund expenditure	358,401	19,200	0	123,657	0	472,858	492,058
	McMaugh Gardens Aged Care Centre	1,805,064	53,500	5,083	195,962	2,962	1,939,481	2,001,026
							0	0
							0	0
		14,639,959	3,623,012	123,315	4,603,302	150,875	15,446,059	19,243,281 TRUE
	Variation	1	0	0	0	0		

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(66,454.00)
4.2.3	TCSO: Mainstream	246,614	6,476				240,138	1.69%	19,420	25,739.00	
4.2.3	TCSO: Aboriginal	109,347	5,200				104,147	0.73%	8,422	11,839.00	
4.2.3	TCSO: Rural & Respite	62,274					62,274	0.44%	5,036	6,638.00	
4.2.3	TCSO: CACP - Mainstream	771,262	14,000				757,262	5.32%	61,241	78,422.00	
4.2.3	TCSO: CACP - Aboriginal	317,089	5,150				311,939	2.19%	25,227	34,387.00	
4.2.3	TCSO: Dementia	72,900					72,900	0.51%	5,898	7,501.00	
4.2.3	TCSO: National Attendant Care	74,497					74,497	0.52%	6,025	7,990.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	61,407					61,407	0.43%	4,966	6,641.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	120,161	5,500		0		114,661	0.81%	9,273	11,662.00	
4.2.3	KADS: Inverell Elders Group	81,298	5,000				76,298	0.54%	6,170	7,907.00	
4.2.3	KADS: Disability Respite	69,012					69,012	0.48%	5,581	6,895.00	
4.2.3	KADS: Respite (DSP)	83,678					83,678	0.59%	6,767	8,145.00	
4.2.3	KADS: HACC Multiservice	139,450	5,000				134,450	0.94%	10,873	13,451.00	
4.2.3	KADS: WH, Q & WC Elders Group	54,068	350				53,718	0.38%	4,344	5,189.00	
4.2.3	KADS: Commonwealth Respite	106,626	1,236				105,390	0.74%	8,523	10,347.00	
4.2.3	KADS: Commonwealth Aged Care Packag	254,255	5,000				249,255	1.75%	20,158	27,383.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	195,230	11,000				184,230	1.29%	14,899	18,676.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	27,440					27,440	0.19%	2,219	2,712.00	
4.2.6	Bundarra Neighbour Aid	59,636	5,900				53,736	0.38%	4,346	4,498.00	
		2,906,244	69,812	0	0	0	2,836,432	19.93%	229,360	295,840.00	-66,454.00
							2,836,432			295,840.00	

Engineering and Plant charges distributed		
Activities	%	Contribution
1,612,770	1,803,205	3,415,975
-122,812	-1,803,205	-1,926,017
1,489,958	0	1,489,958

Activities charged at a fixed rate	1,605,581
Activities to be apportioned	5,324,724
Activities not included	7,302,315
	14,232,619

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR 2012/2013

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	470,441					470,441	3.18%	37,816		37,816						37,816.00	8.0%
1.3	Plant Services	1,744,107	702,941				1,041,166	7.03%	83,694		83,694						83,694.00	8.0%
2.1	Fire Protection - Bushfire services	182,032	26,500		0		156,532	1.06%	12,502		12,502	156,532	2.09%	15,873			28,375.00	18.2%
2.2	Animal & Abandoned Articles Control	36,440	331	274	0	0	35,835	0.24%	2,861		2,861						2,861.00	8.0%
2.3	Emergency Services	26,174					26,174	0.17%	2,024		2,024	26,174	0.34%	2,569			4,593.00	18.2%
3.1	Health Inspections	47,636	276				47,563	0.32%	3,823		3,823						3,823.00	8.0%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.41%	4,926		4,926						4,926.00	8.0%
4.1	Youth	8,309	3,985				4,324	0.03%	348		348						348.00	8.0%
4.2	Community Services - auspiced	2,993,767	70,004		0		2,923,763	19.74%	235,026	304,714	(69,688)						235,026.00	8.0%
4.2.1	Aged Units	15,223	3,570				11,653	0.08%	937		937						937.00	8.0%
4.2.2	Grace Munro	48,182	11,850	19,454	16,434	16,434	17,076	0.12%	1,373		1,373						1,373.00	8.0%
4.2.5	Community Centre	68,331	18,400	4,251	4,584	4,584	45,680	0.31%	3,672		3,672						3,672.00	8.0%
4.2.2	McMaugh Garden Units	7,532					7,532	0.05%	605		605						605.00	8.0%
4.2.2	McMaugh Gardens	1,939,716	53,160	4,896	26,649	3,149	1,894,172	12.79%	152,263	106,090	46,173						152,263.00	8.0%
5.1	Development Control	173,428					173,428	1.17%	13,941		13,941						13,941.00	8.0%
5.1	Building Control	136,008					136,008	0.91%	10,853		10,853						10,853.00	8.0%
5.1	Heritage	13,154	2,854				10,300	0.07%	828		828						828.00	8.0%
5.2	Domestic Waste	371,994	53,900				318,094	2.15%	25,570		25,570	318,094	2.50%	19,025	10,914.00	10,914.00	55,509.00	14.0%
5.2	Garbage Collection & Disposal-Landfill	368,150	11,700	1,529	106,457	6,457	454,931	3.07%	36,570		36,570	454,931	1.00%	7,610			44,180.00	9.7%
5.3	Street Cleaning	57,230					57,230	0.39%	4,600		4,600	57,230	0.77%	5,841			10,441.00	18.2%
5.4	Stormwater Drainage	37,846	14,819				23,027	0.16%	1,851		1,851	23,027	0.31%	2,350			4,201.00	18.2%
5.5	Public Cemeteries - Grounds	32,796	1,250		0		31,546	0.21%	2,536		2,536						2,536.00	8.0%
5.6	Environmental Control and Projects	149,612					149,612	1.01%	12,043		12,043						12,043.00	8.0%
5.7	Other Conveniences - Public Toilets	46,801	5,850		0		40,951	0.28%	3,292		3,292	40,951	0.55%	4,179			7,471.00	18.2%
6.1	Uralla Water Supply -	482,229	59,982		144,383		546,630	3.69%	43,941		43,941	546,630	12.00%	91,320	18,756.00	18,756.00	154,017.00	24.7%
7.1	Uralla Sewerage Services - Admin	297,162	21,873	0	127,426	0	372,915	2.52%	29,977		29,977	372,915	9.50%	72,295	12,795.00	12,795.00	115,067.00	27.4%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	255,196	20,716	24,913	20,369	20,369	209,867	1.41%	16,846		16,846						16,846.00	8.0%
8.2	Public Halls & Centres - Bundarra/Uralla	20,884	4,500		0		16,384	0.11%	1,315		1,315						1,315.00	8.0%
8.3	Swimming Facilities	106,403	7,900		0		98,503	0.66%	7,910		7,910	98,503	1.32%	10,053			17,971.00	18.2%
8.4	Sporting Grounds & Facilities	29,413	5,039				24,374	0.16%	1,959		1,959	24,374	0.33%	2,488			4,447.00	18.2%
8.5	Parks, Gardens & Reserves	134,997	8,638		16,500		142,859	0.96%	11,484		11,484	142,859	1.92%	14,580			26,064.00	18.2%
	Parks for Passive Use	9,331		9,331	14,933	14,933	0	0.00%	-		-						-	
8.6	Other Recreation & Culture	18,947	0		0		18,947	0.13%	1,523		1,523						1,523.00	8.0%
9.1	Quarries & Pits	5,797	908				5,889	0.04%	473		473	5,889	0.08%	601			1,074.00	18.2%
10.1	Urban Roads - Local	93,829	66,155		29,802		57,476	0.39%	4,620		4,620	57,476	0.77%	5,866			10,486.00	18.2%
10.1	Urban Roads - Regional	23,151	23,151		13,178		13,178	0.09%	1,059		1,059						1,059.00	8.0%
10.2	Sealed Rural Roads - Local	1,442,282	1,053,416		2,149,060		2,537,926	17.13%	204,011		204,011	2,537,926	34.04%	259,015			463,026.00	18.2%
	Sealed Rural Roads - Regional	947,317	481,355		221,859		687,820	4.64%	55,290		55,290	687,820	9.22%	70,197			125,487.00	18.2%
10.3	Unsealed Rural Roads - Local	1,087,022	505,260		297,603		879,365	5.94%	70,688		70,688	879,365	11.79%	89,746			160,434.00	18.2%
	Unsealed Rural Roads - Regional	52,358	14,585		15,938		53,711	0.36%	4,318		4,318	53,711	0.72%	5,482			9,800.00	18.2%
10.4	Bridges Urban - Local	2,171					2,171	0.01%	175		175	2,171	0.03%	222			397.00	18.3%
	Bridges Urban - Regional	24,319		24,319	7,487	7,487	0	0.00%	-		-						-	
	Bridges Rural Sealed - Local	127,961	85,038	0	282,000	0	324,923	2.19%	26,119		26,119	324,923	4.36%	33,161			59,280.00	18.2%
	Bridges Rural Sealed - Regional	132,050	99,642		0		32,508	0.22%	2,613		2,613	32,508	0.44%	3,318			5,931.00	18.2%
	Bridges Rural Unsealed - Local	10,706					10,706	0.07%	861		861	10,706	0.14%	1,093			1,954.00	18.3%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	61,600					61,600	0.42%	4,968		4,968	61,600	0.83%	6,307			11,275.00	18.2%
10.5	Footpaths	82,182	16,169		32,362		98,355	0.66%	7,906		7,906	98,355	1.32%	10,038			17,944.00	18.2%
	Kerb & Gutter	86,649	49,757		33,648		49,440	0.33%	3,974		3,974	49,440	0.66%	5,046			9,020.00	18.2%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						-	
10.6	Parking Areas	11,461	6,756	2,878	37,764	37,764	1,827	0.01%	147		147	1,827	0.02%	186			333.00	18.2%
10.7	Urban Facilities - Street stall/Taxi shelter	2,964	997		0		1,967	0.01%	158		158	1,967	0.03%	201			359.00	18.3%
10.7	Main Street	20,438		20,438	19,765	19,765	0	0.00%	-		-						-	
10.7	Road Safety	34,870			0		34,870	0.24%	2,803		2,803	34,870	0.47%	3,559			6,362.00	18.2%
10.7	Road and Traffic Management	0					0	0.00%	-		-						-	
11.1	Camping Areas & Caravan Parks	8,638	4,000				4,638	0.03%	365		365	4,638	0.06%	463			828.00	18.2%
11.2	Tourism and economic development	106,569	9,230		0		97,339	0.66%	7,825		7,825						7,825.00	8.0%
11.2	Economic Development	98,709	0	0	0	0	98,709	0.65%	7,894		7,894						7,694.00	8.0%
11.4	Rental Property	18,226	6,347				11,879	0.08%	955		955						955.00	8.0%
11.3	Private Works	179,487					179,487	1.21%	14,428		14,428	179,487	2.41%	18,318			32,746.00	18.2%
11.4	Bundarra Rural Transaction Centre	6,243	3,167				3,076	0.02%	247		247						247.00	8.0%
11.5	TV Blackspot	19,589	18,300				1,289	0.01%	104		104						104.00	8.1%
		15,002,748	3,563,791	112,283	3,817,190	130,932	14,812,932	100.00%	1,190,738	410,804	779,934	7,264,998	100.00%	761,002	42,485.00	42,485.00	1,894,205.00	
	Administration %	8.0%										10.4%			8.4%			TRUE
		8.4%										Engineering	Plant	total	508,257.00			
							expenses		1,300,198	410,804	889,394	771,000	1,827,801	2,598,800	Governance			
							income		(109,460)		(109,460)	(10,000)	(1,827,801)	(1,837,801)				
							net		1,190,738	410,804	779,934	761,000	0	761,000				

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URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR 2012/2013

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	
1.2	Administration	1,300,198	89,430	0	0	0	1,210,768	
1.2	Engineering	771,000	15,758		9,000		765,242	
1.3	Plant Operation offset	-1,827,601			1,123,000		-704,601	
	On-costs expenses	2,063,525					2,063,525	
	On costs recovery	-2,063,525					-2,063,525	
	Total	15,246,145	3,663,979	112,283	4,745,190	130,932	16,084,141	
	General Fund expenditure	11,756,223	3,455,276	107,387	4,447,732	127,763	12,513,510	16,213,955
	Waste Management expenditure	427,603	53,900	0	0	0	373,603	427,603
	Uralla Water Fund expenditure	616,246	59,982	0	144,383	0	700,647	760,629
	Bundarra Water Fund expenditure						0	0
	Uralla Sewer Fund expenditure	382,229	21,673	0	127,426	0	487,982	509,655
	McMaugh Gardens Aged Care Centre	2,063,945	63,150	4,896	25,649	3,149	2,008,399	2,079,594
							0	0
							0	0
		15,246,145	3,663,979	112,283	4,745,190	130,932	16,084,141	19,991,335 TRUE
	Variation	2	0	0	0	0		

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(69,688.00)
4.2.3	TCSO: Mainstream	254,053	6,476				247,577	1.67%	19,901	26,511.00	
4.2.3	TCSO: Aboriginal	112,591	5,200				107,391	0.72%	8,633	12,195.00	
4.2.3	TCSO: Rural & Respite	64,206					64,206	0.43%	5,161	6,637.00	
4.2.3	TCSO: CACP - Mainstream	794,475	14,000				780,475	5.27%	62,739	80,774.00	
4.2.3	TCSO: CACP - Aboriginal	326,749	5,305				321,444	2.17%	25,839	35,418.00	
4.2.3	TCSO: Dementia	75,122					75,122	0.51%	6,039	7,725.00	
4.2.3	TCSO: National Attendant Care	76,744					76,744	0.52%	6,169	8,230.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	63,293					63,293	0.43%	5,088	6,840.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	123,757	5,500		0		118,257	0.80%	9,506	12,032.00	
4.2.3	KADS: Inverell Elders Group	83,699	5,000				78,699	0.53%	6,326	8,144.00	
4.2.3	KADS: Disability Respite	71,111					71,111	0.48%	5,716	6,696.00	
4.2.3	KADS: Respite (DSP)	86,225					86,225	0.58%	6,931	8,369.00	
4.2.3	KADS: HACC Multiservice	143,632	5,000				138,632	0.94%	11,144	13,854.00	
4.2.3	KADS: WH, G & WC Elders Group	55,750	350				55,400	0.37%	4,453	5,345.00	
4.2.3	KADS: Commonwealth Respite	109,932	1,273				108,659	0.73%	8,735	10,687.00	
4.2.3	KADS: Commonwealth Aged Care Packag	261,858	5,000				256,858	1.73%	20,648	28,205.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	200,964	11,000				189,964	1.28%	15,270	19,236.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	28,276					28,276	0.19%	2,273	2,794.00	
4.2.5	Bundarra Neighbour Aid	61,322	5,900				55,422	0.37%	4,455	4,631.00	
		2,993,767	70,004	0	0	0	2,923,763	19.74%	235,026	304,714.00	-69,688.00
							2,923,763			304,714.00	

Engineering and Plant charges distributed		
Activities	%	Contribution
1,660,394	1,827,601	3,488,194
-119,460	-1,827,601	-1,947,261
1,540,934	0	1,540,934

Activities charged at a fixed rate	1,692,570
Activities to be apportioned	5,592,429
Activities not included	7,527,933
	14,812,932

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2013/2014

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	484,750					484,750	3.13%	38,401		38,401						38,401.00	7.9%
1.3	Plant Services	1,924,985	706,136				1,218,850	7.86%	96,554		96,554						96,554.00	7.9%
2.1	Fire Protection - Bushfire services	183,880	26,500		114,000		271,380	1.76%	21,498		21,498	271,380	3.45%	27,042			48,540.00	17.9%
2.2	Animal & Abandoned Articles Control	37,630	331	274	0	0	38,925	0.24%	2,925		2,925						2,925.00	7.9%
2.3	Emergency Services	25,931					25,931	0.17%	2,054		2,054	25,931	0.33%	2,584			4,638.00	17.9%
3.1	Health Inspections	49,324	275				49,049	0.32%	3,886		3,886						3,886.00	7.9%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.40%	4,855		4,855						4,855.00	7.9%
4.1	Youth	8,452	3,985				4,467	0.03%	354		354						354.00	7.9%
4.2	Community Services - auspiced	3,084,000	70,201		0		3,013,799	19.44%	238,746	313,858	(75,109)						238,746.00	7.9%
4.2.1	Aged Units	15,606	3,570				12,036	0.08%	953		953						953.00	7.9%
4.2.2	Grace Munro	47,664	11,660	16,359	17,529	17,529	17,845	0.11%	1,398		1,398						1,398.00	7.9%
4.2.5	Community Centre	69,627	18,400	3,984	4,851	4,851	47,143	0.30%	3,735		3,735						3,735.00	7.9%
4.2.2	McMaugh Garden Units	7,778					7,778	0.05%	616		616						616.00	7.9%
4.2.2	McMaugh Gardens	1,976,190	63,150	4,897	3,347	3,347	1,908,343	12.31%	151,174	109,273	41,901						151,174.00	7.9%
5.1	Development Control	178,897					178,897	1.15%	14,172		14,172						14,172.00	7.9%
5.1	Building Control	139,313					139,313	0.90%	11,036		11,036						11,036.00	7.9%
5.1	Heritage	13,463	2,854				10,609	0.07%	840		840						840.00	7.9%
5.2	Domestic Waste	384,585	56,500				328,085	2.12%	25,990		25,990	328,085	2.50%	19,624	11,069.00	11,069.00	56,683.00	13.9%
5.2	Garbage Collection & Disposal-Landfill	380,667	13,620	1,087	102,168	6,919	461,230	2.97%	36,538		36,538	461,230	1.00%	7,849			44,387.00	9.6%
5.3	Street Cleaning	59,028					59,028	0.38%	4,676		4,676	59,028	0.75%	5,882			10,558.00	17.9%
5.4	Stormwater Drainage	38,560	14,829				23,731	0.15%	1,880		1,880	23,731	0.30%	2,365			4,245.00	17.9%
5.5	Public Cemeteries - Grounds	33,774	1,250		0		32,524	0.21%	2,576		2,576						2,576.00	7.9%
5.6	Environmental Control and Projects	154,564					154,564	1.00%	12,244		12,244						12,244.00	7.9%
5.7	Other Conveniences - Public Toilets	48,104	5,850		0		42,254	0.27%	3,347		3,347	42,254	0.54%	4,210			7,557.00	17.9%
6.1	Uralla Water Supply -	477,655	62,669		148,766		563,552	3.63%	44,643		44,643	563,552	12.00%	94,193	19,014.00	19,014.00	157,850.00	24.6%
7.1	Uralla Sewerage Services - Admin	277,342	24,222	0	131,309	0	384,429	2.48%	30,454		30,454	384,429	9.50%	74,569	12,970.00	12,970.00	117,993.00	27.3%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	260,845	20,716	23,524	21,768	21,768	218,605	1.40%	17,159		17,159						17,159.00	7.9%
8.2	Public Halls & Centres - Bundarra/Uralla	21,379	4,500		0		16,879	0.11%	1,337		1,337						1,337.00	7.9%
8.3	Swimming Facilities	109,828	7,900		0		101,828	0.66%	8,051		8,051	101,828	1.29%	10,127			18,178.00	17.9%
8.4	Sporting Grounds & Facilities	30,198	5,039				25,159	0.16%	1,993		1,993	25,159	0.32%	2,507			4,500.00	17.9%
8.5	Parks, Gardens & Reserves	139,000	8,638		6,000		136,362	0.88%	10,802		10,802	136,362	1.73%	13,588			24,390.00	17.9%
8.6	Other Recreation & Culture	19,516	0		0		19,516	0.13%	1,546		1,546						1,546.00	7.9%
	Public Places	0					0	0.00%	-		-	0					-	
9.1	Quarries & Pits	8,990	908				8,072	0.04%	461		461	8,072	0.08%	605			1,066.00	17.9%
10.1	Urban Roads - Local	98,150	87,646		30,702		59,206	0.38%	4,690		4,690	59,206	0.75%	5,900			10,590.00	17.9%
10.1	Urban Roads - Regional	23,840	23,840		13,565		13,565	0.09%	1,076		1,076						1,076.00	7.9%
10.2	Sealed Rural Roads - Local	1,677,276	1,180,869		1,813,500		2,229,907	14.38%	176,648		176,648	2,229,907	28.31%	222,200			398,848.00	17.9%
	Sealed Rural Roads - Regional	963,807	483,574		228,883		708,816	4.57%	56,151		56,151	708,816	9.00%	70,630			126,781.00	17.9%
10.3	Unsealed Rural Roads - Local	1,103,291	520,141		738,389		1,321,539	8.52%	104,689		104,689	1,321,539	16.78%	131,685			236,374.00	17.9%
	Unsealed Rural Roads - Regional	54,329	15,382		16,429		55,376	0.36%	4,387		4,387	55,376	0.70%	5,518			9,905.00	17.9%
10.4	Bridges Urban - Local	2,239					2,239	0.01%	177		177	2,239	0.03%	223			400.00	17.9%
	Bridges Urban - Regional	23,671		23,671	8,136	8,136	0	0.00%	-		-	0					-	
	Bridges Rural Sealed - Local	132,102	87,858	0	305,000	0	349,244	2.25%	27,666		27,666	349,244	4.43%	34,800			62,466.00	17.9%
	Bridges Rural Sealed - Regional	133,070	99,542		0		33,528	0.22%	2,656		2,656	33,528	0.43%	3,341			5,997.00	17.9%
	Bridges Rural Unsealed - Local	11,033					11,033	0.07%	874		874	11,033	0.14%	1,099			1,973.00	17.9%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	63,654					63,654	0.41%	5,043		5,043	63,654	0.81%	6,343			11,386.00	17.9%
10.5	Footpaths	54,873	16,816		33,358		101,415	0.66%	8,034		8,034	101,415	1.29%	10,106			18,140.00	17.9%
	Kerb & Gutter	66,718	50,430		34,667		50,953	0.33%	4,038		4,038	50,953	0.65%	5,077			9,113.00	17.9%
	Cycleways	0	0	0	0	0	0	0.00%	-		-	0					-	
10.6	Parking Areas	8,939	6,756	0	0	0	1,883	0.01%	149		149	1,883	0.02%	188			337.00	17.9%
10.7	Urban Facilities - Street stall/Taxi shelter	3,024	997		0		2,027	0.01%	161		161	2,027	0.03%	202			363.00	17.9%
10.7	Main Street	19,196		19,196	21,007	21,007	0	0.00%	-		-	0					-	
10.7	Road Safety	35,946			0		35,946	0.23%	2,848		2,848	35,946	0.46%	3,582			6,430.00	17.9%
10.7	Road and Traffic Management	0					0	0.00%	-		-	0					-	
11.1	Camping Areas & Caravan Parks	5,687	4,000				4,687	0.03%	371		371	4,687	0.06%	467			838.00	17.9%
11.2	Tourism and economic development	109,507	9,230		0		100,277	0.65%	7,944		7,944						7,944.00	7.9%
11.2	Economic Development	98,782	0	0	0	0	98,782	0.64%	7,824		7,824						7,824.00	7.9%
11.4	Rental Property	18,634	6,347				12,287	0.08%	973		973						973.00	7.9%
11.3	Private Works	185,027					185,027	1.19%	14,657		14,657	185,027	2.35%	18,437			33,094.00	17.9%
11.4	Bundarra Rural Transaction Centre	6,335	3,167				3,168	0.02%	251		251						251.00	7.9%
11.5	TV Blackspot	3,335	2,000				1,335	0.01%	106		106						106.00	7.9%
		15,591,528	3,692,477	102,875	3,809,244	99,706	15,505,714	100.00%	1,228,325	423,128	805,197	7,845,321	100.00%	784,943	43,053.00	43,053.00	2,056,321.00	
	Administration %	7.9%										10.3%			8.2%			TRUE
		6.3%										Engineering	Plant	total	523,151.00			
							expenses		1,337,786	423,128	914,658	794,942	2,021,539	2,816,481	Governance			
							income		(109,460)		(109,460)	(10,000)	(2,021,539)	(2,031,539)				
							net		1,228,326	423,128	805,198	784,942	0	784,942				

S:\Corporate Services\Finance and Admin\DCCS\Review Today\Detailed Workings\Ten year forward projections to 2019_2020 from 30 June 2009 Actuals Admin Calculator 2013_2014

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2013/2014

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total		
1.2	Administration	1,337,786	89,430	0	0	0	1,246,356		
1.2	Engineering	794,942	10,758		5,000		789,184		
1.3	Plant Operation offset	-2,021,539			1,073,765		-947,774		
	On-costs expenses	2,141,991					2,141,991		
	On costs recovery	-2,141,991					-2,141,991		
	Total	15,702,717	3,792,665	102,875	4,888,009	99,708	16,595,479		
	General Fund expenditure	12,136,762	3,588,624	98,178	4,604,587	95,359	12,988,278	16,741,339	
	Waste Management expenditure	441,268	53,900	0	0	0	387,368	441,268	
	Uralla Water Fund expenditure	635,605	62,869	0	148,766	0	721,402	784,271	
	Bundarra Water Fund expenditure						0	0	
	Uralla Sewer Fund expenditure	395,335	24,222	0	131,309	0	502,422	626,644	
	McMaugh Gardens Aged Care Centre	2,093,857	63,150	4,697	3,347	3,347	2,029,010	2,097,204	
							0	0	
							0	0	
		15,702,717	3,792,665	102,875	4,888,009	99,708	16,595,479	20,590,726	TRUE
	Variation	1	0	0	0	0			

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	%	Administration charges distributed: Contribution	charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(75,109.00)
4.2.3	TCSO: Mainstream	261,721	6,476				255,245	1.65%	20,220	27,306.00	
4.2.3	TCSO: Aboriginal	116,936	6,200				110,736	0.71%	8,772	12,560.00	
4.2.3	TCSO: Rural & Respite	66,198					66,198	0.43%	5,244	7,042.00	
4.2.3	TCSO: CACP - Mainstream	818,401	14,000				804,401	5.19%	63,723	83,197.00	
4.2.3	TCSO: CACP - Aboriginal	336,702	5,464				331,238	2.14%	26,240	36,481.00	
4.2.3	TCSO: Dementia	77,413					77,413	0.50%	6,132	7,958.00	
4.2.3	TCSO: National Attendant Care	79,068					79,068	0.51%	6,263	8,477.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	66,240					66,240	0.42%	5,186	7,045.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	127,466	5,500		0		121,966	0.79%	9,552	12,393.00	
4.2.3	KADS: Inverell Elders Group	86,178	5,000				81,178	0.52%	6,431	8,388.00	
4.2.3	KADS: Disability Respite	73,273					73,273	0.47%	5,808	7,103.00	
4.2.3	KADS: Respite (DSP)	88,848					88,848	0.57%	7,038	8,641.00	
4.2.3	KADS: HACC Multiservice	147,948	5,000				142,948	0.92%	11,324	14,270.00	
4.2.3	KADS: WH, Q & WC Elders Group	87,487	350				87,137	0.37%	4,526	5,505.00	
4.2.3	KADS: Commonwealth Respite	113,340	1,311				112,029	0.72%	8,875	10,977.00	
4.2.3	KADS: Commonwealth Aged Care Packag	269,710	5,000				264,710	1.71%	20,970	29,051.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	206,878	11,000				195,878	1.26%	15,517	19,613.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	29,140					29,140	0.19%	2,308	2,578.00	
4.2.6	Bundarra Neighbour Aid	63,063	5,900				57,163	0.37%	4,528	4,770.00	
		3,084,000	79,201	0	0	0	3,013,799	19.44%	238,746	313,885.00	-75,109.00
							3,013,799			313,885.00	

Engineering and Plant charges distributed

Activities	%	Contribution
1,709,600	2,021,539	3,731,139
-119,460	-2,021,539	-2,140,999
1,590,140	0	1,590,140

Activities charged at a fixed rate	1,737,296
Activities to be apportioned	5,908,024
Activities not included	7,860,393
	15,505,714

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2014/2015

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	499,424					499,424	3.14%	39,842		39,842						39,842.00	8.0%
1.3	Plant Services	1,966,662	710,686				1,255,976	7.91%	100,197		100,197						100,197.00	8.0%
2.1	Fire Protection - Bushfire services	185,784	26,500		56,000		215,284	1.36%	17,178		17,178	215,284	2.67%	21,639			38,814.00	18.0%
2.2	Animal & Abandoned Articles Control	38,654	331	274	0	0	38,049	0.24%	3,035		3,035						3,035.00	8.0%
2.3	Emergency Services	26,710					26,710	0.17%	2,131		2,131	26,710	0.33%	2,685			4,816.00	18.0%
3.1	Health Inspections	50,857	275				50,582	0.32%	4,035		4,035						4,035.00	8.0%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.39%	4,889		4,889						4,889.00	8.0%
4.1	Youth	8,601	3,985				4,616	0.03%	368		368						368.00	8.0%
4.2	Community Services - auspiced	3,177,009	70,404		0		3,106,605	19.56%	247,831	323,270	(75,439)						247,831.00	8.0%
4.2.1	Aged Units	16,003	3,570				12,433	0.08%	992		992						992.00	8.0%
4.2.2	Grace Munro	47,072	11,650	17,190	18,697	18,697	18,232	0.11%	1,454		1,454						1,454.00	8.0%
4.2.5	Community Centre	70,752	18,400	3,701	5,134	5,134	48,651	0.31%	3,881		3,881						3,881.00	8.0%
4.2.2	McMaugh Garden Units	8,033					8,033	0.05%	641		641						641.00	8.0%
4.2.2	McMaugh Gardens	2,034,812	53,150	4,486	3,589	3,589	1,987,176	12.38%	158,934	112,551	44,383						156,934.00	8.0%
5.1	Development Control	184,539					184,539	1.16%	14,722		14,722						14,722.00	8.0%
5.1	Building Control	143,755					143,755	0.91%	11,468		11,468						11,468.00	8.0%
5.1	Heritage	13,781	2,854				10,927	0.07%	872		872						872.00	8.0%
5.2	Domestic Waste	397,253	58,863				338,390	2.13%	26,995		26,995	338,390	2.50%	20,241	11,489.00	11,489.00	58,725.00	14.0%
5.2	Garbage Collection & Disposal-Landfill	393,489	15,540	572	58,415	7,415	425,377	2.68%	33,935		33,935	425,377	1.00%	8,096			42,031.00	9.9%
5.3	Street Cleaning	60,863					60,863	0.38%	4,857		4,857	60,863	0.76%	6,120			10,977.00	18.0%
5.4	Stormwater Drainage	39,276	14,819				24,457	0.15%	1,951		1,951	24,457	0.30%	2,458			4,409.00	18.0%
5.5	Public Cemeteries - Grounds	34,782	1,250		0		33,532	0.21%	2,675		2,675						2,675.00	8.0%
5.6	Environmental Control and Projects	159,487					159,487	1.00%	12,722		12,722						12,722.00	8.0%
5.7	Other Conveniences - Public Toilets	49,450	6,850		0		43,600	0.27%	3,478		3,478	43,600	0.54%	4,382			7,860.00	18.0%
6.1	Uralla Water Supply -	493,659	85,545		153,282		580,996	3.66%	46,350		46,350	580,996	12.00%	97,157	19,725.00	19,725.00	163,232.00	24.7%
7.1	Uralla Sewerage Services - Admin	287,841	28,548	0	138,311	0	396,305	2.50%	31,616		31,616	396,305	9.50%	76,916	13,455.00	13,455.00	121,987.00	27.4%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	266,641	20,716	22,041	23,242	23,242	223,964	1.41%	17,861		17,861						17,861.00	8.0%
8.2	Public Halls & Centres - Bundarra/Uralla	21,912	4,500		0		17,412	0.11%	1,389		1,389						1,389.00	8.0%
8.3	Swimming Facilities	112,752	7,900		0		104,852	0.66%	8,365		8,365	104,852	1.30%	10,539			18,904.00	18.0%
8.4	Sporting Grounds & Facilities	31,008	5,039				25,969	0.16%	2,072		2,072	25,969	0.32%	2,610			4,682.00	18.0%
8.5	Parks, Gardens & Reserves	143,129	8,638		6,000		140,491	0.88%	11,206		11,206	140,491	1.74%	14,121			25,329.00	18.0%
8.6	Other Recreation & Culture	20,106	0		0		20,106	0.13%	1,604		1,604						1,604.00	8.0%
9.1	Quarries & Pits	7,187	908				6,259	0.04%	499		499	6,259	0.08%	629			1,128.00	18.0%
10.1	Urban Roads - Local	98,540	69,181		31,629		60,988	0.38%	4,865		4,865	60,988	0.76%	6,130			10,995.00	18.0%
10.1	Urban Roads - Regional	24,519	24,519		14,005		14,005	0.09%	1,117		1,117						1,117.00	8.0%
10.2	Sealed Rural Roads - Local	1,698,198	1,251,544		1,733,631		2,180,285	13.73%	173,935		173,935	2,180,285	27.07%	219,148			393,083.00	18.0%
	Sealed Rural Roads - Regional	980,803	485,880		235,513		730,456	4.60%	58,273		58,273	730,456	9.07%	73,421			131,694.00	18.0%
10.3	Unsealed Rural Roads - Local	1,157,172	567,060		760,670		1,360,782	8.57%	108,558		108,558	1,360,782	16.89%	136,777			245,335.00	18.0%
	Unsealed Rural Roads - Regional	56,362	16,203		16,935		57,094	0.36%	4,555		4,555	57,094	0.71%	5,739			10,294.00	18.0%
10.4	Bridges Urban - Local	2,309					2,309	0.01%	184		184	2,309	0.03%	232			416.00	18.0%
	Bridges Urban - Regional	22,966		22,966	8,839	8,839	0	0.00%	-		-			-			-	
	Bridges Rural Sealed - Local	136,514	90,908	0	450,000	0	495,606	3.12%	39,538		39,538	495,606	6.15%	49,815			89,353.00	18.0%
	Bridges Rural Sealed - Regional	134,122	99,542				34,580	0.22%	2,759		2,759	34,580	0.43%	3,476			6,235.00	18.0%
	Bridges Rural Unsealed - Local	11,370					11,370	0.07%	907		907	11,370	0.14%	1,143			2,050.00	18.0%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	85,564					85,564	0.41%	6,230		6,230	85,564	0.81%	6,590			11,820.00	18.0%
10.5	Footpaths	87,670	17,484		34,384		104,570	0.66%	8,342		8,342	104,570	1.30%	10,511			18,853.00	18.0%
	Kerb & Gutter	57,918	51,123		35,717		52,512	0.33%	4,189		4,189	52,512	0.65%	5,278			9,467.00	18.0%
	Cycleways	0	0	0	0	0	0	0.00%	-		-			-			-	
10.6	Parking Areas	8,697	6,756	0	0	0	1,941	0.01%	155		155	1,941	0.02%	195			350.00	18.0%
10.7	Urban Facilities - Street stall/Taxi shelter	3,066	997		0		2,069	0.01%	167		167	2,069	0.03%	210			377.00	18.0%
10.7	Main Street	17,875		17,875	22,326	22,326	0	0.00%	-		-			-			-	
10.7	Road Safety	37,056			0		37,056	0.23%	2,956		2,956	37,056	0.46%	3,725			6,681.00	18.0%
10.7	Road and Traffic Management	0					0	0.00%	-		-			-			-	
11.1	Camping Areas & Caravan Parks	5,840	4,000				4,840	0.03%	386		386	4,840	0.06%	486			872.00	18.0%
11.2	Tourism and economic development	112,838	9,230		0		103,308	0.65%	8,241		8,241						8,241.00	8.0%
11.2	Economic Development	101,912	0	0	0	0	101,912	0.64%	8,130		8,130						8,130.00	8.0%
11.4	Rental Property	19,056	6,347				12,709	0.08%	1,014		1,014						1,014.00	8.0%
11.3	Private Works	190,739					190,739	1.20%	15,216		15,216	190,739	2.37%	19,172			34,388.00	18.0%
11.4	Bundarra Rural Transaction Centre	6,430	3,167				3,263	0.02%	260		260						260.00	8.0%
11.5	TV Blackspot	3,383	2,000				1,383	0.01%	110		110						110.00	8.0%
		16,112,758	3,844,342	95,880	3,817,780	106,703	15,883,613	100.00%	1,267,131	435,821	831,310	7,782,354	100.00%	809,641	44,669.00	44,669.00	2,121,441.00	
	Administration %	8.0%										10.4%			8.3%			TRUE
		8.4%										Engineering	Plant	total	539,266.00			
							expenses		1,376,592	435,821	940,771	819,639	2,066,759	2,886,398	Governance			
							income		(109,460)		(109,460)	(10,000)	(2,066,759)	(2,076,759)				
							net		1,267,132	435,821	831,311	809,639	0	809,639				

S:\Corporate Services\Finance and Admin\DCCS\Review Today\Detailed Workings\Ten year forward projections to 2019_2020 from 30 June 2009 Actuals Admin Calculator 2014_2015

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2014/2015

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total		
1.2	Administration	1,270,992	79,254	0	0	0	1,287,162		
1.2	Engineering	810,610	10,785		3,000		813,881		
1.3	Plant Operation offset	-3,065,706			1,018,000		-1,047,759		
	On-costs expenses	2,202,668					2,202,668		
	On costs recovery	-2,202,668					-2,202,668		
	Total	16,242,231	3,944,530	95,880	4,841,780	106,703	16,936,899		
	General Fund expenditure	12,563,597	3,734,787	91,394	4,549,628	103,144	13,183,600	17,113,225	
	Waste Management expenditure	455,975	53,900	0	0	0	402,075	455,975	
	Uralla Water Fund expenditure	656,791	65,845	0	153,282	0	744,228	810,073	
	Bundarra Water Fund expenditure						0	0	
	Uralla Sewer Fund expenditure	409,826	26,848	0	135,311	0	518,292	545,139	
	McMaugh Gardens Aged Care Centre	2,156,037	53,150	4,486	3,559	3,559	2,056,401	2,159,596	
							0	0	
							0	0	
		16,242,231	3,944,530	95,880	4,841,780	106,703	16,936,899	21,084,011	TRUE
	Variation	2	0	0	0	0			

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(75,439.00)
4.2.3	TCSO: Mainstream	269,629	6,476				263,153	1.66%	20,993	28,125.00	
4.2.3	TCSO: Aboriginal	119,388	5,200				114,188	0.72%	9,109	12,937.00	
4.2.3	TCSO: Rural & Respite	68,251					68,251	0.43%	5,445	7,253.00	
4.2.3	TCSO: CACP - Mainstream	843,063	14,000				829,063	5.22%	66,139	85,693.00	
4.2.3	TCSO: CACP - Aboriginal	348,969	8,628				341,331	2.15%	27,230	37,575.00	
4.2.3	TCSO: Dementia	79,773					79,773	0.50%	6,364	8,197.00	
4.2.3	TCSO: National Attendant Care	81,441					81,441	0.51%	6,497	8,731.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	67,248					67,248	0.42%	5,365	7,257.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	131,290	5,500		0		125,790	0.79%	10,035	12,765.00	
4.2.3	KADS: Inverell Elders Group	88,734	5,000				83,734	0.53%	6,680	8,640.00	
4.2.3	KADS: Disability Respite	75,499					75,499	0.48%	6,023	7,316.00	
4.2.3	KADS: Respite (DSP)	91,550					91,550	0.58%	7,303	8,900.00	
4.2.3	KADS: HACC Multiservice	152,397	5,000				147,397	0.93%	11,759	14,696.00	
4.2.3	KADS: WH, Q & WC Elders Group	59,278	350				58,928	0.37%	4,701	5,670.00	
4.2.3	KADS: Commonwealth Respite	116,853	1,350				115,503	0.73%	9,214	11,306.00	
4.2.3	KADS: Commonwealth Aged Care Packag	277,792	5,000				272,792	1.72%	21,762	29,922.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	212,950	11,000				201,950	1.27%	16,113	20,408.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	30,030					30,030	0.19%	2,396	2,964.00	
4.2.5	Bundarra Neighbour Aid	64,856	5,900				58,956	0.37%	4,703	4,913.00	
		3,177,009	70,404	0	0	0	3,106,605	19.55%	247,831	323,270.00	-75,439.00
							3,106,605			323,270.00	

Engineering and Plant charges distributed		
Activities	%	Contribution
1,760,411	2,066,759	3,827,170
-119,460	-2,066,759	-2,186,219
1,640,951	0	1,640,951

Activities charged at a fixed rate	1,741,067
Activities to be apportioned	6,041,286
Activities not included	8,101,260
	15,883,613

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2015/2016

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	476,226					476,226	2.85%	37,278		37,278						37,278.00	7.8%
1.3	Plant Services	2,159,338	709,146				1,450,192	5.85%	113,619		113,619						113,619.00	7.8%
2.1	Fire Protection - Bushfire services	167,745	28,500		0		161,245	0.97%	12,622		12,622	161,245	1.88%	15,686			28,308.00	17.6%
2.2	Animal & Abandoned Articles Control	39,813	331	274	0	0	39,208	0.23%	3,069		3,069						3,069.00	7.8%
2.3	Emergency Services	27,512					27,512	0.16%	2,154		2,154	27,512	0.32%	2,676			4,830.00	17.6%
3.1	Health Inspections	52,437	275				52,162	0.31%	4,083		4,083						4,083.00	7.8%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.37%	4,797		4,797						4,797.00	7.8%
4.1	Youth	8,756	3,985				4,771	0.03%	373		373						373.00	7.8%
4.2	Community Services - auspiced	3,272,894	70,614		(0)		3,202,280	19.16%	250,667	332,967	(82,300)						250,667.00	7.8%
4.2.1	Aged Units	16,418	3,570				12,848	0.08%	1,005		1,005						1,005.00	7.8%
4.2.2	Grace Munro	46,432	11,650	15,945	19,943	19,943	18,837	0.11%	1,475		1,475						1,475.00	7.8%
4.2.5	Community Centre	72,013	16,400	3,402	5,433	5,433	50,211	0.30%	3,930		3,930						3,930.00	7.8%
4.2.2	McMaugh Garden Units	8,298					8,298	0.05%	650		650						650.00	7.8%
4.2.2	McMaugh Gardens	2,095,287	63,160	4,261	3,784	3,784	2,027,878	12.14%	158,739	115,927	42,812						158,739.00	7.8%
5.1	Development Control	190,389					190,389	1.14%	14,901		14,901						14,901.00	7.8%
5.1	Building Control	148,339					148,339	0.89%	11,612		11,612						11,612.00	7.8%
5.1	Heritage	14,109	2,854				11,255	0.07%	881		881						881.00	7.8%
5.2	Domestic Waste	407,552	58,563				349,019	2.09%	27,321		27,321	349,019	2.50%	20,878	10,732.00	10,732.00	58,931.00	13.6%
5.2	Garbage Collection & Disposal-Landfill	405,631	17,460	41	48,575	575	437,130	2.62%	34,218		34,218	437,130	1.00%	8,351			42,569.00	9.7%
5.3	Street Cleaning	62,796					62,796	0.38%	4,916		4,916	62,796	0.73%	6,109			11,025.00	17.6%
5.4	Stormwater Drainage	40,024	14,819				25,205	0.15%	1,973		1,973	25,205	0.29%	2,452			4,425.00	17.6%
5.5	Public Cemeteries - Grounds	35,822	1,250		0		34,572	0.21%	2,706		2,706						2,706.00	7.8%
5.6	Environmental Control and Projects	164,524					164,524	0.99%	12,879		12,879						12,879.00	7.8%
5.7	Other Conveniences - Public Toilets	50,541	5,550		0		44,991	0.27%	3,522		3,522	44,991	0.52%	4,377			7,899.00	17.6%
6.1	Uralla Water Supply -	509,955	88,910		187,934		598,982	3.59%	46,887		46,887	598,982	12.00%	100,214	18,419.00	18,419.00	165,520.00	24.6%
7.1	Uralla Sewerage Services - Admin	298,665	29,554	0	139,435	0	408,546	2.45%	31,980		31,980	408,546	9.50%	79,336	12,563.00	12,563.00	123,879.00	27.2%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	272,581	20,716	20,456	24,827	24,827	231,409	1.39%	18,114		18,114						18,114.00	7.8%
8.2	Public Halls & Centres - Bundarra/Uralla	22,461	4,500		0		17,961	0.11%	1,406		1,406						1,406.00	7.8%
8.3	Swimming Facilities	116,079	7,900		0		108,179	0.65%	8,468		8,468	108,179	1.26%	10,524			18,992.00	17.6%
8.4	Sporting Grounds & Facilities	31,844	5,039				26,805	0.16%	2,098		2,098	26,805	0.31%	2,608			4,706.00	17.6%
8.5	Parks, Gardens & Reserves	147,392	6,638		6,000		144,754	0.87%	11,331		11,331	144,754	1.69%	14,082			25,413.00	17.6%
8.6	Other Recreation & Culture	20,711	0		0		20,711	0.12%	1,621		1,621						1,621.00	7.8%
9.1	Quarries & Pits	7,361	908				6,453	0.04%	505		505	6,453	0.08%	628			1,133.00	17.6%
10.1	Urban Roads - Local	101,002	70,762		50,000		80,240	0.48%	6,281		6,281	80,240	0.93%	7,806			14,087.00	17.6%
10.1	Urban Roads - Regional	25,220	28,220		14,437		14,437	0.09%	1,130		1,130						1,130.00	7.8%
10.2	Sealed Rural Roads - Local	1,798,563	1,338,228		1,768,793		2,229,230	13.35%	174,501		174,501	2,229,230	25.97%	216,865			391,366.00	17.6%
	Sealed Rural Roads - Regional	998,317	488,215		300,000		810,102	4.85%	63,413		63,413	810,102	9.44%	78,809			142,222.00	17.6%
10.3	Unsealed Rural Roads - Local	1,268,662	596,094		1,390,174		2,081,742	12.47%	162,955		162,955	2,081,742	24.25%	202,517			365,472.00	17.6%
	Unsealed Rural Roads - Regional	58,459	17,060		17,487		58,866	0.35%	4,608		4,608	58,866	0.69%	5,727			10,335.00	17.6%
10.4	Bridges Urban - Local	2,381					2,381	0.01%	186		186	2,381	0.03%	232			418.00	17.6%
	Bridges Urban - Regional	22,201		22,201	9,606	9,606	0	0.00%	-		-						-	
	Bridges Rural Sealed - Local	142,418	95,408	0	0	0	47,010	0.28%	3,680		3,680	47,010	0.55%	4,573			8,253.00	17.6%
	Bridges Rural Sealed - Regional	135,207	99,842				35,665	0.21%	2,792		2,792	35,665	0.42%	3,470			6,262.00	17.6%
	Bridges Rural Unsealed - Local	11,718					11,718	0.07%	917		917	11,718	0.14%	1,140			2,057.00	17.6%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	67,531					67,531	0.40%	5,286		5,286	67,531	0.79%	6,570			11,856.00	17.6%
10.5	Footpaths	90,552	18,171		35,442		107,823	0.65%	8,440		8,440	107,823	1.26%	10,489			18,929.00	17.6%
	Kerb & Gutter	69,158	51,636		36,796		54,118	0.32%	4,236		4,236	54,118	0.63%	5,265			9,501.00	17.6%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						-	
10.6	Parking Areas	8,757	6,756	0	0	0	2,001	0.01%	157		157	2,001	0.02%	195			352.00	17.6%
10.7	Urban Facilities - Street stall/Taxi shelter	3,150	997		0		2,153	0.01%	169		169	2,153	0.03%	209			378.00	17.6%
10.7	Main Street	18,471		18,471	23,732	23,732	0	0.00%	-		-						-	
10.7	Road Safety	38,200			0		38,200	0.23%	2,990		2,990	38,200	0.44%	3,716			6,706.00	17.6%
10.7	Road and Traffic Management	0					0	0.00%	-		-						-	
11.1	Camping Areas & Caravan Parks	9,000	4,000				5,000	0.03%	391		391	5,000	0.06%	486			877.00	17.5%
11.2	Tourism and economic development	115,654	9,230		0		106,424	0.64%	8,331		8,331						8,331.00	7.8%
11.2	Economic Development	105,162	0	0	0	0	105,162	0.63%	8,232		8,232						8,232.00	7.8%
11.4	Rental Property	19,493	6,347				13,146	0.08%	1,029		1,029						1,029.00	7.8%
11.3	Private Works	198,628					198,628	1.18%	15,392		15,392	198,628	2.29%	19,128			34,520.00	17.6%
11.4	Bundarra Rural Transaction Centre	6,528	3,167				3,361	0.02%	263		263						263.00	7.8%
11.5	TV Blackspot	3,433	2,000				1,433	0.01%	112		112						112.00	7.8%
		16,810,127	3,986,904	88,387	4,071,297	106,827	16,699,308	100.00%	1,307,191	448,894	858,297	8,232,024	100.00%	835,118	41,714.00	41,714.00	2,184,023.00	
	Administration %	7.8%										10.1%			8.1%			TRUE
		8.3%										Engineering	Plant	total	513,503.00			
							expenses		1,416,655	448,894	967,761	845,119	2,272,857	3,117,977	Governance			
							income		(109,460)		(109,460)	(10,000)	(2,272,857)	(2,282,857)				
							net		1,307,195	448,894	858,301	835,119	0	835,119				

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2015/2016

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	
1.2	Administration	1,416,669	69,430	0	0	0	1,327,228	
1.2	Engineering	845,119	10,758		5,000		839,361	
1.3	Plant Operation offset	-2,272,857			880,765		-1,392,092	
	On-costs expenses	2,300,532					2,300,532	
	On costs recovery	-2,300,532					-2,300,532	
	Total	16,799,044	4,087,092	88,387	4,957,062	106,827	17,473,800	
	General Fund expenditure	13,014,047	3,871,578	84,126	4,855,909	103,043	13,611,210	17,669,956
	Waste Management expenditure	488,813	53,900	0	0	0	412,913	466,813
	Uralla Water Fund expenditure	676,476	88,910	0	187,934	0	764,502	833,412
	Bundarra Water Fund expenditure						0	0
	Uralla Sewer Fund expenditure	422,544	29,654	0	139,435	0	532,425	561,979
	McMaugh Gardens Aged Care Centre	2,220,162	53,150	4,261	3,764	3,784	2,182,751	2,223,946
							0	0
							0	0
		16,799,044	4,087,092	88,387	4,957,062	106,827	17,473,800	21,756,106
	Variation	-1	0	0	0	0		

TRUE

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	%	Contribution	charged	to be raised
								Administration charges distributed			
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(82,300.00)
4.2.3	TCSO: Mainstream	277,779	6,476				271,303	1.62%	21,237	28,969.00	
4.2.3	TCSO: Aboriginal	122,944	5,200				117,744	0.71%	9,217	13,325.00	
4.2.3	TCSO: Rural & Respite	70,369					70,369	0.42%	5,508	7,471.00	
4.2.3	TCSO: CACP - Mainstream	868,462	14,000				854,462	5.12%	66,887	88,264.00	
4.2.3	TCSO: CACP - Aboriginal	387,530	5,797				381,733	2.11%	27,533	38,702.00	
4.2.3	TCSO: Dementia	82,206					82,206	0.49%	6,435	8,442.00	
4.2.3	TCSO: National Attendant Care	83,897					83,897	0.50%	6,567	8,993.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	69,319					69,319	0.42%	5,426	7,474.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	138,238	8,500		0		129,738	0.78%	10,155	13,148.00	
4.2.3	KADS: Inverell Elders Group	91,374	5,000				86,374	0.52%	6,761	8,899.00	
4.2.3	KADS: Disability Respite	77,798					77,798	0.47%	6,090	7,536.00	
4.2.3	KADS: Respite (DSP)	94,338					94,338	0.56%	7,384	9,167.00	
4.2.3	KADS: HACC Multiservice	156,985	5,000				151,985	0.91%	11,897	15,139.00	
4.2.3	KADS: WH, Q & WC Elders Group	61,124	350				60,774	0.36%	4,757	5,840.00	
4.2.3	KADS: Commonwealth Respite	120,475	1,391				119,084	0.71%	9,322	11,645.00	
4.2.3	KADS: Commonwealth Aged Care Packag	286,121	5,000				281,121	1.68%	22,006	30,820.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	219,272	11,000				208,272	1.25%	16,303	21,020.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	30,946					30,946	0.19%	2,422	3,053.00	
4.2.6	Bundarra Neighbour Aid	66,706	5,900				60,806	0.36%	4,760	5,060.00	
		3,272,858	70,614	0	0	0	3,202,280	19.18%	250,667	332,967.00	-82,300.00
							3,202,280			332,967.00	

Engineering and Plant charges distributed		
Activities	%	Contribution
1,812,880	2,272,857	4,085,738
-119,460	-2,272,857	-2,392,317
1,693,420	0	1,693,420

Activities charged at a fixed rate	1,793,677
Activities to be apportioned	6,438,347
Activities not included	8,467,282
	16,699,306

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2016/2017

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor FU Contribution	to be raised	Total Administration Distributed	
1.1	Governance	530,888					530,888	3.07%	41,475		41,475						41,475.00	7.8%
1.3	Plant Services	2,209,924	707,877				1,502,048	8.69%	117,347		117,347						117,347.00	7.8%
2.1	Fire Protection - Bushfire services	190,048	28,500		114,000		277,548	1.60%	21,683		21,683	277,548	3.15%	27,133			48,816.00	17.6%
2.2	Animal & Abandoned Articles Control	41,170	331	274	0	0	40,565	0.23%	3,169		3,169						3,169.00	7.8%
2.3	Emergency Services	28,473					28,473	0.16%	2,224		2,224	28,473	0.32%	2,783			5,007.00	17.6%
3.1	Health Inspections	54,166	276				53,891	0.31%	4,210		4,210						4,210.00	7.8%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.35%	4,788		4,788						4,788.00	7.8%
4.1	Youth	8,935	3,985				4,950	0.03%	387		387						387.00	7.8%
4.2	Community Services - suspiced	3,381,221	70,866				3,310,355	19.14%	258,620	342,959	(84,339)						258,620.00	7.8%
4.2.1	Aged Units	16,872	3,570				13,302	0.08%	1,039		1,039						1,039.00	7.8%
4.2.2	Grace Munro	45,800	11,550	14,616	21,272	21,272	19,534	0.11%	1,526		1,526						1,526.00	7.8%
4.2.5	Community Centre	73,417	18,400	3,086	5,749	5,749	51,931	0.30%	4,057		4,057						4,057.00	7.8%
4.2.2	McMaugh Garden Units	8,584					8,584	0.05%	671		671						671.00	7.8%
4.2.2	McMaugh Gardens	2,194,905	63,150	4,022	4,023	4,023	2,127,733	12.30%	166,228	119,985	46,243						166,228.00	7.8%
5.1	Development Control	196,583					196,583	1.14%	15,358		15,358						15,358.00	7.8%
5.1	Building Control	153,110					153,110	0.89%	11,962		11,962						11,962.00	7.8%
5.1	Heritage	14,503	2,854				11,649	0.07%	910		910						910.00	7.8%
5.2	Domestic Waste	419,388	58,883				360,503	2.08%	28,164		28,164	360,503	2.50%	21,565	11,932.00	11,932.00	61,661.00	13.5%
5.2	Garbage Collection & Disposal-Landfill	421,472	19,380	0	48,000	0	450,092	2.60%	35,163		35,163	450,092	1.00%	8,626			43,789.00	9.7%
5.3	Street Cleaning	84,859					84,859	0.38%	5,067		5,067	84,859	0.74%	6,341			11,408.00	17.6%
5.4	Stormwater Drainage	40,884	14,819				26,065	0.15%	2,036		2,036	26,065	0.30%	2,548			4,584.00	17.6%
5.5	Public Cemeteries - Grounds	36,980	1,250		0		35,730	0.21%	2,791		2,791						2,791.00	7.8%
5.6	Environmental Control and Projects	169,859					169,859	0.95%	13,270		13,270						13,270.00	7.8%
5.7	Other Conveniences - Public Toilets	52,344	5,850		0		46,494	0.27%	3,632		3,632	46,494	0.53%	4,545			8,177.00	17.6%
6.1	Uralla Water Supply -	528,108	72,069		162,728		618,768	3.58%	48,341		48,341	618,768	12.00%	103,514	20,480.00	20,480.00	172,335.00	24.5%
7.1	Uralla Sewerage Services - Admin	310,505	32,343	0	143,685	0	421,847	2.44%	32,957		32,957	421,847	9.50%	81,949	13,963.00	13,963.00	128,869.00	27.2%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	278,780	20,718	18,762	28,520	28,520	239,302	1.38%	18,695		18,695						18,695.00	7.8%
8.2	Public Halls & Centres - Bundarra/Uralla	23,090	4,500		0		18,590	0.11%	1,452		1,452						1,452.00	7.8%
8.3	Swimming Facilities	119,596	7,900		0		111,696	0.65%	8,726		8,726	111,696	1.27%	10,919			19,645.00	17.6%
8.4	Sporting Grounds & Facilities	32,786	5,039				27,717	0.16%	2,165		2,165	27,717	0.31%	2,710			4,875.00	17.6%
8.5	Parks, Gardens & Reserves	152,008	8,638		6,000		149,368	0.86%	11,669		11,669	149,368	1.69%	14,602			26,271.00	17.6%
	Parks for Passive Use	3,780		3,780	20,484	20,484	0	0.00%	-		-						-	
8.6	Other Recreation & Culture	21,437	0		0		21,437	0.12%	1,675		1,675						1,675.00	7.8%
9.1	Quarries & Pits	7,581	908				6,673	0.04%	521		521	6,673	0.08%	652			1,173.00	17.6%
10.1	Urban Roads - Local	104,860	73,262		51,514		82,812	0.48%	6,470		6,470	82,812	0.94%	8,096			14,566.00	17.6%
10.1	Urban Roads - Regional	25,941	25,941		14,883		14,883	0.09%	1,163		1,163						1,163.00	7.8%
10.2	Sealed Rural Roads - Local	1,832,572	1,429,866		1,821,722		2,227,628	12.88%	174,033		174,033	2,227,628	25.25%	217,769			391,802.00	17.6%
	Sealed Rural Roads - Regional	1,018,687	491,215		309,056		836,528	4.84%	65,353		65,353	836,528	9.48%	81,778			147,131.00	17.6%
10.3	Unsealed Rural Roads - Local	1,348,917	564,602		1,400,820		2,082,135	12.04%	162,666		162,666	2,082,135	23.60%	203,546			366,212.00	17.6%
	Unsealed Rural Roads - Regional	60,713	17,923		17,995		60,785	0.35%	4,749		4,749	60,785	0.69%	5,942			10,691.00	17.6%
10.4	Bridges Urban - Local	2,458					2,458	0.01%	192		192	2,458	0.03%	240			432.00	17.6%
	Bridges Urban - Regional	21,370		21,370	10,436	10,436	0	0.00%	-		-						-	
	Bridges Rural Sealed - Local	144,009	95,408	0	0	0	48,601	0.28%	3,797		3,797	48,601	0.55%	4,751			8,548.00	17.6%
	Bridges Rural Sealed - Regional	136,360	99,542				36,838	0.21%	2,878		2,878	36,838	0.42%	3,601			6,479.00	17.6%
	Bridges Rural Unsealed - Local	12,119					12,119	0.07%	947		947	12,119	0.14%	1,185			2,132.00	17.6%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	69,695					69,695	0.40%	5,461		5,461	69,695	0.79%	6,833			12,294.00	17.6%
10.5	Footpaths	93,668	18,860		36,533		111,308	0.64%	8,696		8,696	111,308	1.26%	10,881			19,577.00	17.6%
	Kerb & Gutter	70,469	52,574		37,912		55,807	0.32%	4,360		4,360	55,807	0.63%	5,456			9,816.00	17.6%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						-	
10.6	Parking Areas	8,824	6,756	0	0	0	2,068	0.01%	162		162	2,068	0.02%	202			364.00	17.6%
10.7	Urban Facilities - Street stall/Taxi shelter	3,222	997				2,225	0.01%	174		174	2,225	0.03%	218			392.00	17.6%
10.7	Main Street	14,979		14,979	22,759	22,759	0	0.00%	-		-						-	
10.7	Road Safety	39,488			0		39,488	0.23%	3,085		3,085	39,488	0.45%	3,860			6,945.00	17.6%
10.7	Road and Traffic Management	0					0	0.00%	-		-						-	
11.1	Camping Areas & Caravan Parks	9,180	4,000				5,180	0.03%	405		405	5,180	0.06%	506			911.00	17.6%
11.2	Tourism and economic development	119,381	9,230		0		110,151	0.64%	8,606		8,606						8,606.00	7.8%
11.2	Economic Development	108,544	0	0	0	0	108,544	0.63%	8,480		8,480						8,480.00	7.8%
11.4	Rental Property	19,975	6,347				13,628	0.08%	1,065		1,065						1,065.00	7.8%
11.3	Private Works	203,234					203,234	1.18%	15,878		15,878	203,234	2.30%	19,868			35,746.00	17.6%
11.4	Bundarra Rural Transaction Centre	6,645	3,167				3,478	0.02%	272		272						272.00	7.8%
11.5	TV Blackspot	3,489	2,000				1,489	0.01%	116		116						116.00	7.8%
		17,368,993	4,160,242	80,889	4,276,101	111,253	17,292,710	100.00%	1,350,986	462,944	888,042	8,469,211	100.00%	862,619	48,375.00	46,375.00	2,259,980.00	
	Administration %	7.8%										10.2%			8.1%			TRUE
		8.2%										Engineering	Plant	total	572,363.00			
							expenses		1,460,447	462,944	997,503	872,619	2,327,271	3,199,891	Governance			
							income		(109,460)		(109,460)	(10,000)	(2,327,271)	(2,337,271)				
							net		1,350,987	462,944	888,043	862,619	0	862,619				

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2016/2017

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total		
1.2	Administration	1,460,447	89,430	0	0	0	1,371,017		
1.2	Engineering	872,619	10,758		5,000		866,861		
1.3	Plant Operation offset	-2,327,271			1,068,000		-1,259,271		
	On-costs expenses	2,359,453					2,359,453		
	On costs recovery	-2,359,453					-2,359,453		
	Total	17,374,788	4,280,430	80,889	5,339,101	111,253	18,261,317		
	General Fund expenditure	13,429,800	4,039,988	76,867	5,028,885	107,230	14,235,399	18,456,465	
	Waste Management expenditure	481,027	53,900	0	0	0	427,127	481,027	
	Uralla Water Fund expenditure	700,443	72,069	0	162,728	0	791,103	863,171	
	Bundarra Water Fund expenditure						0	0	
	Uralla Sewer Fund expenditure	439,374	32,343	0	143,685	0	550,716	583,059	
	McMaugh Gardens Aged Care Centre	2,324,145	63,150	4,022	4,023	4,023	2,256,973	2,328,168	
							0	0	
							0	0	
		17,374,788	4,280,430	80,889	5,339,101	111,253	18,261,317	22,713,889	TRUE
	Variation	-0	0	0	0	0			

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	%	Administration charges distributed: Contribution	charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(84,339.00)
4.2.3	TCSO: Mainstream	266,875	6,476				260,399	1.62%	21,906	29,838.00	
4.2.3	TCSO: Aboriginal	126,862	5,200				121,662	0.70%	9,505	13,725.00	
4.2.3	TCSO: Rural & Respite	72,723					72,723	0.42%	5,681	7,695.00	
4.2.3	TCSO: CACP - Mainstream	897,345	14,000				883,345	5.11%	69,027	90,912.00	
4.2.3	TCSO: CACP - Aboriginal	369,793	6,000				363,793	2.10%	28,421	38,864.00	
4.2.3	TCSO: Dementia	85,022					85,022	0.49%	6,642	8,596.00	
4.2.3	TCSO: National Attendant Care	86,815					86,815	0.50%	6,782	9,263.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	71,880					71,880	0.41%	5,592	7,699.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	139,508	5,500		0		134,008	0.77%	10,469	13,542.00	
4.2.3	KADS: Inverell Elders Group	94,203	5,000				89,203	0.52%	6,969	9,166.00	
4.2.3	KADS: Disability Respite	80,471					80,471	0.47%	6,287	7,782.00	
4.2.3	KADS: Respite (DSP)	97,579					97,579	0.56%	7,623	9,442.00	
4.2.3	KADS: HACC Multiservice	162,049	5,000				157,049	0.91%	12,269	15,593.00	
4.2.3	KADS: WH, Q & WC Elders Group	83,130	350				82,780	0.36%	4,905	6,015.00	
4.2.3	KADS: Commonwealth Respite	124,510	1,440				123,070	0.71%	9,615	11,995.00	
4.2.3	KADS: Commonwealth Aged Care Packag	295,735	5,000				290,735	1.68%	22,714	31,745.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	226,099	11,000				215,099	1.24%	16,805	21,651.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	32,005					32,005	0.19%	2,500	3,144.00	
4.2.6	Bundarra Neighbour Aid	58,717	5,900				52,817	0.30%	4,908	5,212.00	
		3,381,221	70,866	0	0	0	3,310,355	19.14%	258,620	342,959.00	-84,339.00
							3,310,355			342,959.00	

Engineering and Plant charges distributed: Activities	%	Contribution
872,619	2,327,271	3,199,891
-10,000	-2,327,271	-2,337,271
862,619	0	862,619

Activities charged at a fixed rate	1,851,210
Activities to be apportioned	6,618,002
Activities not included	8,823,499
	17,292,710

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2017/2018

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	505,940					505,940	2.90%	40,494		40,494						40,494.00	8.0%
1.3	Plant Services	2,114,283	706,497				1,407,786	8.07%	112,674		112,674						112,674.00	8.0%
2.1	Fire Protection - Bushfire services	192,428	26,500		0		165,928	0.95%	13,280		13,280	165,928	1.88%	16,782			30,062.00	18.1%
2.2	Animal & Abandoned Articles Control	42,573	331	274	0	0	41,968	0.24%	3,359		3,359						3,359.00	8.0%
2.3	Emergency Services	29,468					29,468	0.17%	2,359		2,359	29,468	0.33%	2,980			5,339.00	18.1%
3.1	Health Inspections	55,952	275				55,677	0.32%	4,456		4,456						4,456.00	8.0%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.35%	4,905		4,905						4,905.00	8.0%
4.1	Youth	9,122	3,985				5,137	0.03%	411		411						411.00	8.0%
4.2	Community Services - auspiced	3,493,220	71,126		(0)		3,422,094	19.62%	273,890	353,248	(79,358)						273,890.00	8.0%
4.2.1	Aged Units	17,345	3,570				13,775	0.08%	1,103		1,103						1,103.00	8.0%
4.2.2	Grace Munro	45,105	11,850	13,198	22,890	22,890	20,257	0.12%	1,621		1,621						1,621.00	8.0%
4.2.5	Community Centre	74,863	18,400	2,751	6,084	6,084	53,712	0.31%	4,299		4,299						4,299.00	8.0%
4.2.2	McMaugh Garden Units	8,878					8,878	0.05%	711		711						711.00	8.0%
4.2.2	McMaugh Gardens	2,262,760	63,150	3,758	4,277	4,277	2,196,842	12.59%	175,748	124,184	51,564						175,748.00	8.0%
5.1	Development Control	203,011					203,011	1.16%	16,248		16,248						16,248.00	8.0%
5.1	Building Control	158,035					158,035	0.91%	12,649		12,649						12,649.00	8.0%
5.1	Heritage	14,811	2,654				12,057	0.07%	965		965						965.00	8.0%
5.2	Domestic Waste	431,228	58,863				372,365	2.13%	29,803		29,803	372,365	2.50%	22,276	11,663.00	11,663.00	63,742.00	14.0%
5.2	Garbage Collection & Disposal-Landfill	436,789	21,300	0	48,000	0	463,489	2.66%	37,096		37,096	463,489	1.00%	8,910			46,006.00	9.9%
5.3	Street Cleaning	68,991					68,991	0.39%	5,362		5,362	68,991	0.78%	6,775			12,137.00	18.1%
5.4	Stormwater Drainage	41,773	14,819				26,954	0.15%	2,157		2,157	26,954	0.31%	2,726			4,883.00	18.1%
5.5	Public Cemeteries - Grounds	38,177	1,250		0		36,927	0.21%	2,956		2,956						2,956.00	8.0%
5.6	Environmental Control and Projects	175,367					175,367	1.01%	14,036		14,036						14,036.00	8.0%
5.7	Other Conveniences - Public Toilets	53,899	5,850		0		48,049	0.28%	3,846		3,846	48,049	0.55%	4,860			8,706.00	18.1%
6.1	Uralla Water Supply -	646,874	75,323		167,666		639,219	3.66%	51,161		51,161	639,219	12.00%	106,923	20,022.00	20,022.00	178,106.00	24.7%
7.1	Uralla Sewerage Services - Admin	322,734	38,216	0	148,064	0	436,581	2.50%	34,862		34,862	435,581	9.50%	84,648	13,643.00	13,643.00	133,153.00	27.4%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	285,140	20,716	16,954	28,329	28,329	247,470	1.42%	19,807		19,807						19,807.00	8.0%
8.2	Public Halls & Centres - Bundarra/Uralla	23,741	4,500		0		19,241	0.11%	1,540		1,540						1,540.00	8.0%
8.3	Swimming Facilities	123,229	7,900		0		115,329	0.66%	9,231		9,231	115,329	1.31%	11,664			20,895.00	18.1%
8.4	Sporting Grounds & Facilities	33,700	5,039				28,661	0.16%	2,294		2,294	28,661	0.33%	2,899			5,193.00	18.1%
8.5	Parks, Gardens & Reserves	156,773	8,638		6,000		154,135	0.88%	12,336		12,336	154,135	1.75%	15,589			27,925.00	18.1%
8.6	Other Recreation & Culture	22,169	0		0		22,169	0.13%	1,776		1,776						1,776.00	8.0%
9.1	Quarries & Pits	7,810	908				6,902	0.04%	552		552	6,902	0.08%	698			1,250.00	18.1%
10.1	Urban Roads - Local	108,231	75,838		53,074		85,467	0.49%	6,840		6,840	85,467	0.97%	8,644			15,484.00	18.1%
10.1	Urban Roads - Regional	28,686	28,686		15,343		15,343	0.09%	1,228		1,228						1,228.00	8.0%
10.2	Sealed Rural Roads - Local	1,931,558	1,517,752		1,831,500		2,245,304	12.87%	179,706		179,706	2,245,304	25.49%	227,085			406,791.00	18.1%
	Sealed Rural Roads - Regional	1,039,740	494,305		318,385		863,820	4.95%	69,137		69,137	863,820	9.80%	87,365			156,502.00	18.1%
10.3	Unsealed Rural Roads - Local	1,455,491	734,643		572,052		1,292,900	7.41%	103,479		103,479	1,292,900	14.68%	130,761			234,240.00	18.1%
	Unsealed Rural Roads - Regional	63,039	18,823		18,549		62,765	0.36%	5,023		5,023	62,765	0.71%	6,348			11,371.00	18.1%
10.4	Bridges Urban - Local	2,539					2,539	0.01%	203		203	2,539	0.03%	257			460.00	18.1%
	Bridges Urban - Regional	20,467		20,467	11,339	11,339	0	0.00%	-		-						-	
	Bridges Rural Sealed - Local	140,656	96,408	0	811,000	0	856,247	4.91%	68,531		68,531	856,247	9.72%	86,599			155,130.00	18.1%
	Bridges Rural Sealed - Regional	137,593	99,542				38,051	0.22%	3,045		3,045	38,051	0.43%	3,848			6,893.00	18.1%
	Bridges Rural Unsealed - Local	12,532					12,532	0.07%	1,003		1,003	12,532	0.14%	1,267			2,270.00	18.1%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	72,341					72,341	0.41%	5,790		5,790	72,341	0.82%	7,316			13,106.00	18.1%
10.5	Footpaths	96,860	19,611		37,856		114,905	0.66%	9,197		9,197	114,905	1.30%	11,621			20,818.00	18.1%
	Kerb & Gutter	71,821	53,332		39,059		57,548	0.33%	4,606		4,606	57,548	0.65%	5,820			10,426.00	18.1%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						-	
10.6	Parking Areas	8,893	6,756	0	0	0	2,137	0.01%	171		171	2,137	0.02%	216			387.00	18.1%
10.7	Urban Facilities - Street stall/Taxi shelter	3,299	997		0		2,302	0.01%	184		184	2,302	0.03%	233			417.00	18.1%
10.7	Main Street	13,550		13,550	17,229	17,229	0	0.00%	-		-						-	
10.7	Road Safety	40,820			0		40,820	0.23%	3,267		3,267	40,820	0.46%	4,128			7,395.00	18.1%
10.7	Road and Traffic Management	0					0	0.00%	-		-						-	
11.1	Camping Areas & Caravan Parks	9,365	4,000				5,365	0.03%	429		429	5,365	0.06%	543			972.00	18.1%
11.2	Tourism and economic development	123,242	9,230		0		114,012	0.65%	9,125		9,125						9,125.00	8.0%
11.2	Economic Development	112,035	0	0	0	0	112,035	0.64%	8,967		8,967						8,967.00	8.0%
11.4	Rental Property	20,473	6,347				14,126	0.08%	1,131		1,131						1,131.00	8.0%
11.3	Private Works	210,064					210,064	1.20%	16,813		16,813	210,064	2.38%	21,245			38,058.00	18.1%
11.4	Bundarra Rural Transaction Centre	6,787	3,187				3,600	0.02%	288		288						288.00	8.0%
11.5	TV Blackspot	3,548	2,000				1,548	0.01%	124		124						124.00	8.0%
		17,789,295	4,337,096	73,058	4,178,466	112,116	17,445,491	100.00%	1,396,274	477,432	918,842	8,518,179	100.00%	891,028	45,328.00	45,328.00	2,332,628.00	
	Administration %	8.0%										10.5%			8.3%			TRUE
		8.4%										Engineering	Plant	total	546,434.00			
							expenses		1,505,737	477,432	1,028,305	901,028	2,226,957	3,127,985	Governance			
							income		(109,460)		(109,460)	(10,000)	(2,226,957)	(2,236,957)				
							net		1,396,277	477,432	918,845	891,028	0	891,028				

S:\Corporate Services\Finance and Admin\DCCS\Review Today\Detailed Workings\Ten year forward projections to 2019_2020 from 30 June 2009 Actuals Admin Calculator 2017_2018

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2017/2018

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	
1.2	Administration	1,505,737	89,420	0	0	0	1,416,307	
1.2	Engineering	901,028	10,758		5,000		895,270	
1.3	Plant Operation offset	-2,226,957			1,202,765		-1,024,192	
	On-costs expenses	2,435,571					2,435,571	
	On costs recovery	-2,435,571					-2,435,571	
	Total	17,989,105	4,437,284	73,038	5,385,231	112,118	18,732,877	
	General Fund expenditure	13,898,734	4,209,884	69,290	5,088,222	107,839	14,578,133	18,982,956
	Waste Management expenditure	494,970	53,900	0	0	0	441,070	494,970
	Uralla Water Fund expenditure	724,980	76,323	0	167,868	0	817,325	892,648
	Bundarra Water Fund expenditure						0	0
	Uralla Sewer Fund expenditure	455,887	35,216	0	145,064	0	565,734	603,951
	McMaugh Gardens Aged Care Centre	2,396,534	63,150	3,748	4,277	4,277	2,329,816	2,400,811
							0	0
							0	0
		17,989,105	4,437,284	73,038	5,385,231	112,118	18,732,877	23,358,336
	Variation	-3	0	0	0	0		

TRUE

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(79,358.00)
4.2.3	TCSO: Mainstream	298,278	8,476				289,802	1.66%	23,195	30,733.00	
4.2.3	TCSO: Aboriginal	130,909	5,200				125,709	0.72%	10,061	14,137.00	
4.2.3	TCSO: Rural & Respite	75,158					75,158	0.43%	6,015	7,926.00	
4.2.3	TCSO: CACP - Mainstream	927,596	14,000				913,596	5.24%	73,121	93,639.00	
4.2.3	TCSO: CACP - Aboriginal	382,479	6,210				376,269	2.16%	30,115	41,059.00	
4.2.3	TCSO: Dementia	87,936					87,936	0.50%	7,038	8,957.00	
4.2.3	TCSO: National Attendant Care	89,834					89,834	0.51%	7,190	9,541.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	73,917					73,917	0.42%	5,916	7,630.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	143,923	5,500		0		138,423	0.79%	11,079	13,945.00	
4.2.3	KADS: Inverell Elders Group	97,126	5,000				92,126	0.53%	7,373	9,441.00	
4.2.3	KADS: Disability Respite	83,238					83,238	0.48%	6,662	7,995.00	
4.2.3	KADS: Respite (DSP)	100,934					100,934	0.58%	8,078	9,726.00	
4.2.3	KADS: HACC Multiservice	167,282	5,000				162,282	0.93%	12,988	16,061.00	
4.2.3	KADS: WH, Q & WC Elders Group	65,202	350				64,852	0.37%	5,191	6,196.00	
4.2.3	KADS: Commonwealth Respite	128,680	1,490				127,190	0.73%	10,180	12,354.00	
4.2.3	KADS: Commonwealth Aged Care Packag	305,679	5,000				300,679	1.72%	24,065	32,697.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	233,152	11,000				222,152	1.27%	17,780	22,300.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	33,101					33,101	0.19%	2,649	3,239.00	
4.2.6	Bundarra Neighbour Aid	70,796	5,900				64,896	0.37%	5,194	5,369.00	
		3,453,229	71,136	0	0	0	3,422,094	19.62%	273,890	353,248.00	-79,358.00
							3,422,094			353,248.00	

Engineering and Plant charges distributed		
Activities	%	Contribution
1,929,333	2,226,957	4,156,290
-119,460	-2,226,957	-2,346,417
1,809,873	0	1,809,873

Activities charged at a fixed rate	1,910,654
Activities to be apportioned	6,607,525
Activities not included	8,927,312
	17,445,491

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2018/2019

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	ernance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	521,395					521,395	2.90%	41,870		41,870						41,870.00	8.0%
1.3	Plant Services	2,212,273	711,007				1,501,266	8.35%	120,557		120,557						120,557.00	8.0%
2.1	Fire Protection - Bushfire services	194,690	26,800		150,000		318,390	1.77%	25,568		25,568	318,390	3.55%	32,647			58,215.00	18.3%
2.2	Animal & Abandoned Articles Control	44,028	331	274	0	0	43,420	0.24%	3,487		3,487						3,487.00	8.0%
2.3	Emergency Services	30,497					30,497	0.17%	2,449		2,449	30,497	0.34%	3,127			5,576.00	18.3%
3.1	Health Inspections	57,798	278				57,523	0.32%	4,619		4,619						4,619.00	8.0%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.34%	4,921		4,921						4,921.00	8.0%
4.1	Youth	9,318	3,988				5,330	0.03%	428		428						428.00	8.0%
4.2	Community Services - auspiced	3,609,018	71,395				3,537,623	19.69%	284,083	363,845	(79,762)						284,083.00	8.0%
4.2.1	Aged Units	17,838	3,870				14,268	0.08%	1,146		1,146						1,146.00	8.0%
4.2.2	Grace Munro	44,343	11,850	11,856	24,201	24,201	21,007	0.12%	1,687		1,687						1,687.00	8.0%
4.2.5	Community Centre	76,350	18,400	2,396	8,438	8,438	55,554	0.31%	4,461		4,461						4,461.00	8.0%
4.2.2	McMaugh Garden Units	9,168					9,168	0.05%	736		736						736.00	8.0%
4.2.2	McMaugh Gardens	2,332,839	53,180	3,498	4,847	4,847	2,268,191	12.61%	181,983	128,531	53,452						181,983.00	8.0%
5.1	Development Control	209,849					209,849	1.17%	16,838		16,838						16,838.00	8.0%
5.1	Building Control	163,119					163,119	0.91%	13,099		13,099						13,099.00	8.0%
5.1	Heritage	15,333	2,854				12,479	0.07%	1,002		1,002						1,002.00	8.0%
5.2	Domestic Waste	443,462	58,843				384,619	2.14%	30,888		30,888	384,619	2.50%	23,009	12,055.00	12,055.00	85,950.00	14.0%
5.2	Garbage Collection & Disposal-Landfill	452,558	23,220	0	48,000	0	477,336	2.66%	38,332		38,332	477,336	1.00%	9,204			47,536.00	10.0%
5.3	Street Cleaning	69,192					69,192	0.39%	5,556		5,556	69,192	0.77%	7,095			12,651.00	18.3%
5.4	Stormwater Drainage	42,892	14,619				27,873	0.16%	2,238		2,238	27,873	0.31%	2,858			5,096.00	18.3%
5.5	Public Cemeteries - Grounds	39,414	1,250		0		38,164	0.21%	3,065		3,065						3,065.00	8.0%
5.6	Environmental Control and Projects	181,053					181,053	1.01%	14,539		14,539						14,539.00	8.0%
5.7	Other Conveniences - Public Toilets	55,504	5,850		0		49,654	0.28%	3,987		3,987	49,654	0.55%	5,091			9,078.00	18.3%
6.1	Uralla Water Supply -	566,268	78,677		172,757		660,348	3.67%	53,028		53,028	660,348	12.00%	110,445	20,697.00	20,697.00	184,170.00	24.8%
7.1	Uralla Sewerage Services - Admin	335,370	38,178	0	152,677	0	449,769	2.50%	36,118		36,118	449,769	9.50%	87,436	14,097.00	14,097.00	137,651.00	27.5%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	291,668	20,716	18,022	30,260	30,260	255,918	1.42%	20,551		20,551						20,551.00	8.0%
8.2	Public Halls & Centres - Bundarra/Uralla	24,418	4,500		0		19,918	0.11%	1,599		1,599						1,599.00	8.0%
8.3	Swimming Facilities	126,979	7,900		0		119,079	0.66%	9,562		9,562	119,079	1.33%	12,210			21,772.00	18.3%
8.4	Sporting Grounds & Facilities	34,678	8,039				29,639	0.16%	2,380		2,380	29,639	0.33%	3,039			5,419.00	18.3%
8.5	Parks, Gardens & Reserves	181,700	8,638		6,000		159,062	0.88%	12,773		12,773	159,062	1.77%	16,310			29,083.00	18.3%
8.6	Other Recreation & Culture	22,968	0		0		22,968	0.13%	1,844		1,844						1,844.00	8.0%
9.1	Quarries & Pits	8,047	908				7,139	0.04%	573		573	7,139	0.08%	732			1,305.00	18.3%
10.1	Urban Roads - Local	112,018	78,491		54,680		88,207	0.49%	7,083		7,083	88,207	0.98%	9,044			16,127.00	18.3%
10.1	Urban Roads - Regional	27,453	27,453		15,818		15,818	0.09%	1,270		1,270						1,270.00	8.0%
10.2	Sealed Rural Roads - Local	2,037,187	1,609,327		1,812,500		2,240,330	12.47%	179,906		179,906	2,240,330	24.96%	229,717			409,623.00	18.3%
	Sealed Rural Roads - Regional	1,061,500	497,489		327,997		892,008	4.96%	71,631		71,631	892,008	9.94%	91,464			163,095.00	18.3%
10.3	Unsealed Rural Roads - Local	1,822,993	763,248		1,282,424		2,012,171	11.20%	161,584		161,584	2,012,171	22.42%	206,322			367,906.00	18.3%
	Unsealed Rural Roads - Regional	65,442	19,750		19,121		64,813	0.36%	5,205		5,205	64,813	0.72%	6,646			11,851.00	18.3%
10.4	Bridges Urban - Local	2,623					2,623	0.01%	211		211	2,623	0.03%	268			480.00	18.3%
	Bridges Urban - Regional	19,486		19,486	12,321	12,321	0	0.00%	-		-						-	
	Bridges Rural Sealed - Local	150,292	103,518	0	0	0	46,774	0.26%	3,756		3,756	46,774	0.52%	4,796			8,552.00	18.3%
	Bridges Rural Sealed - Regional	138,646	99,642				39,304	0.22%	3,156		3,156	39,304	0.44%	4,030			7,186.00	18.3%
	Bridges Rural Unsealed - Local	12,960					12,960	0.07%	1,041		1,041	12,960	0.14%	1,329			2,370.00	18.3%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	74,873					74,873	0.42%	6,013		6,013	74,873	0.83%	7,677			13,690.00	18.3%
10.5	Footpaths	100,169	20,384		38,814		118,619	0.66%	9,525		9,525	118,619	1.32%	12,163			21,688.00	18.3%
	Kerb & Gutter	73,216	54,113		40,242		59,345	0.33%	4,766		4,766	59,345	0.66%	6,085			10,851.00	18.3%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						-	
10.6	Parking Areas	8,968	6,758	0	0	0	2,210	0.01%	177		177	2,210	0.02%	227			404.00	18.3%
10.7	Urban Facilities - Street stall/Taxi shelter	3,378	997		0		2,381	0.01%	191		191	2,381	0.03%	244			435.00	18.3%
10.7	Main Street	12,478		12,478	18,308	18,308	0	0.00%	-		-						-	
10.7	Road Safety	42,197			0		42,197	0.23%	3,389		3,389	42,197	0.47%	4,327			7,716.00	18.3%
10.7	Road and Traffic Management	0					0	0.00%	-		-						-	
11.1	Camping Areas & Caravan Parks	9,557	4,000				5,557	0.03%	446		446	5,557	0.06%	570			1,016.00	18.3%
11.2	Tourism and economic development	127,237	9,230		0		118,007	0.66%	9,476		9,476						9,476.00	8.0%
11.2	Economic Development	115,638	0	0	0	0	115,638	0.64%	9,286		9,286						9,286.00	8.0%
11.4	Rental Property	20,993	6,347				14,646	0.08%	1,176		1,176						1,176.00	8.0%
11.3	Private Works	217,125					217,125	1.21%	17,436		17,436	217,125	2.42%	22,263			39,699.00	18.3%
11.4	Bundarra Rural Transaction Centre	6,693	3,167				3,726	0.02%	299		299						299.00	8.0%
11.5	TV Blackspot	3,610	2,000				1,610	0.01%	129		129						129.00	8.0%
		18,432,493	4,487,485	65,109	4,190,323	99,393	17,870,850	100.00%	1,443,118	492,376	950,742	8,704,094	100.00%	920,376	46,849.00	46,849.00	2,410,341.00	
	Administration %	8.0%										10.6%			6.3%			TRUE
		8.4%										Engineering	Plant	total	563,265.00			
							expenses		1,552,578	492,376	1,060,202	930,375	2,332,830	3,263,205	Governance			
							income		(109,460)		(109,460)	(10,000)	(2,332,830)	(2,342,830)				
							net		1,443,118	492,376	950,742	920,376	0	920,376				

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2018/2019

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total		
1.2	Administration	1,562,678	89,430	0	0	0	1,463,148		
1.2	Engineering	930,376	10,759		5,000		924,617		
1.3	Plant Operation offset	-2,332,830			1,787,000		-545,830		
	On-costs expenses	2,518,221					2,518,221		
	On costs recovery	-2,518,221					-2,518,221		
	Total	19,662,617	4,587,883	65,109	5,982,323	99,393	19,812,785		
	General Fund expenditure	14,378,435	4,353,748	61,611	5,662,442	94,848	18,520,670	20,030,875	
	Waste Management expenditure	509,432	53,900	0	0	0	455,532	509,432	
	Uralla Water Fund expenditure	750,438	78,677	0	172,757	0	844,518	923,195	
	Bundarra Water Fund expenditure						0	0	
	Uralla Sewer Fund expenditure	473,021	38,178	0	152,577	0	587,420	625,598	
	McMaugh Gardens Aged Care Centre	2,471,294	63,150	3,498	4,547	4,547	2,404,646	2,475,841	
							0	0	
							0	0	
		19,662,617	4,587,883	65,109	5,982,323	99,393	19,812,785	24,564,940	TRUE
	Variation	0	0	0	0	0			

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	%	Contribution	charged	to be raised
								Administration charges distributed			
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(79,762.00)
4.2.3	TCSO: Mainstream	305,998	6,476				299,522	1.67%	24,053	31,655.00	
4.2.3	TCSO: Aboriginal	135,094	5,200				129,894	0.72%	10,431	14,661.00	
4.2.3	TCSO: Rural & Respite	77,873					77,873	0.43%	6,237	8,164.00	
4.2.3	TCSO: CACP - Mainstream	958,672	14,000				944,672	5.26%	75,660	98,449.00	
4.2.3	TCSO: CACP - Aboriginal	395,601	6,427				389,174	2.17%	31,282	42,291.00	
4.2.3	TCSO: Dementia	90,951					90,951	0.51%	7,304	9,225.00	
4.2.3	TCSO: National Attendant Care	92,959					92,959	0.52%	7,465	9,827.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	78,331					78,331	0.42%	6,130	8,166.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	148,482	5,500		0		142,982	0.80%	11,482	14,367.00	
4.2.3	KADS: Inverell Elders Group	100,145	5,000				95,145	0.53%	7,640	9,724.00	
4.2.3	KADS: Disability Respite	86,100					86,100	0.48%	6,914	8,234.00	
4.2.3	KADS: Respite (DSP)	104,406					104,406	0.58%	8,384	10,017.00	
4.2.3	KADS: HACC Multiservice	172,891	5,000				167,891	0.93%	13,486	16,543.00	
4.2.3	KADS: WH, Q & WC Elders Group	67,344	350				66,994	0.37%	5,380	6,382.00	
4.2.3	KADS: Commonwealth Respite	132,969	1,542				131,447	0.73%	10,556	12,725.00	
4.2.3	KADS: Commonwealth Aged Care Packag	316,963	6,000				310,963	1.73%	24,971	33,678.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	240,439	11,000				229,439	1.28%	18,425	22,969.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	34,235					34,235	0.19%	2,749	3,336.00	
4.2.6	Bundarra Neighbour Aid	72,945	5,900				67,045	0.37%	5,384	5,630.00	
		3,609,018	71,395	0	0	0	3,537,623	19.69%	284,083	363,845.00	-79,762.00
							3,537,623			363,845.00	

Engineering and Plant charges distributed		
Activities	%	Contribution
1,990,577	2,332,830	4,323,407
-119,460	-2,332,830	-2,452,290
1,871,117	0	1,871,117

Activities charged at a fixed rate	1,972,072
Activities to be apportioned	6,732,022
Activities not included	9,266,756
	17,970,850

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2019/2020

PA	Activity	Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	Administration charges distributed %	Contribution	charged	to be raised	Engineering and Plant charges distributed Activities	%	Contribution	...rmance charges to Minor Fu Contribution	to be raised	Total Administration Distributed	
1.1	Governance	537,263					537,263	2.86%	42,708		42,708						42,708.00	7.9%
1.3	Plant Services	2,259,845	707,767				1,551,757	8.27%	123,352		123,352						123,352.00	7.9%
2.1	Fire Protection - Bushfire services	187,437	26,500		55,000		225,937	1.20%	17,960		17,960	225,937	2.40%	22,799			40,759.00	18.0%
2.2	Animal & Abandoned Articles Control	45,527	331	274	0	0	44,922	0.24%	3,571		3,571						3,571.00	7.9%
2.3	Emergency Services	31,562					31,562	0.17%	2,509		2,509	31,562	0.34%	3,185			5,694.00	18.0%
3.1	Health Inspections	59,704	275				59,429	0.32%	4,724		4,724						4,724.00	7.9%
3.2	Noxious Plant Control - vegetation	61,285					61,285	0.33%	4,872		4,872						4,872.00	7.9%
4.1	Youth	9,516	3,985				5,531	0.03%	440		440						440.00	8.0%
4.2	Community Services - auspiced	3,728,722	71,674		0		3,657,048	19.49%	290,706	374,761	(84,055)						290,706.00	7.9%
4.2.1	Aged Units	16,344	3,570				14,774	0.08%	1,174		1,174						1,174.00	7.9%
4.2.2	Grace Munro	43,509	11,650	10,073	25,814	25,814	21,756	0.12%	1,732		1,732						1,732.00	8.0%
4.2.5	Community Centre	77,878	18,400	2,021	6,814	6,814	57,457	0.31%	4,567		4,567						4,567.00	7.9%
4.2.2	McMaugh Garden Units	9,502					9,502	0.05%	755		755						755.00	7.9%
4.2.2	McMaugh Gardens	2,408,213	63,150	3,211	79,834	4,834	2,413,862	12.86%	191,881	133,029	58,852						191,881.00	7.9%
5.1	Development Control	216,505					216,505	1.15%	17,210		17,210						17,210.00	7.9%
5.1	Building Control	168,365					168,365	0.90%	13,384		13,384						13,384.00	7.9%
5.1	Heritage	15,770	2,854				12,916	0.07%	1,027		1,027						1,027.00	8.0%
5.2	Domestic Waste	456,139	58,863				397,276	2.12%	31,580		31,580	397,276	2.50%	23,767	12,279.00	12,279.00	67,626.00	13.9%
5.2	Garbage Collection & Disposal-Landfill	468,753	25,140	0	64,000	0	507,613	2.71%	40,353		40,353	507,613	1.00%	9,507			49,860.00	9.8%
5.3	Street Cleaning	71,465					71,465	0.38%	5,681		5,681	71,465	0.76%	7,211			12,892.00	18.0%
5.4	Stormwater Drainage	43,643	14,819				28,824	0.15%	2,291		2,291	28,824	0.31%	2,909			5,200.00	18.0%
5.5	Public Cemeteries - Grounds	40,693	1,250		0		39,443	0.21%	3,135		3,135						3,135.00	7.9%
5.6	Environmental Control and Projects	186,924					186,924	1.00%	14,859		14,859						14,859.00	7.9%
5.7	Other Conveniences - Public Toilets	57,183	5,850		0		51,313	0.27%	4,079		4,079	51,313	0.54%	5,178			9,257.00	18.0%
6.1	Uralla Water Supply -	586,306	82,132		178,001		682,175	3.64%	54,227		54,227	682,175	12.00%	114,083	21,085.00	21,085.00	189,395.00	24.7%
7.1	Uralla Sewerage Services - Admin	348,418	41,229	0	157,227	0	464,416	2.48%	36,917		36,917	464,416	9.50%	90,316	14,355.00	14,355.00	141,588.00	27.4%
7.3	Rural Wastewater Facilities						0	0.00%	-		-			-			-	
8.1	Public Libraries	298,327	20,716	12,958	32,324	32,324	264,853	1.41%	21,038		21,038						21,038.00	7.9%
8.2	Public Halls & Centres - Bundarra/Uralla	25,112	4,500		0		20,612	0.11%	1,639		1,639						1,639.00	8.0%
8.3	Swimming Facilities	130,851	7,900		0		122,951	0.66%	9,774		9,774	122,951	1.31%	12,407			22,181.00	18.0%
8.4	Sporting Grounds & Facilities	36,688	5,039				30,649	0.16%	2,436		2,436	30,649	0.33%	3,093			5,529.00	18.0%
8.5	Parks, Gardens & Reserves	166,792	8,638		6,000		164,154	0.87%	13,049		13,049	164,154	1.74%	16,565			29,614.00	18.0%
8.6	Other Recreation & Culture	23,774	0		0		23,774	0.13%	1,890		1,890						1,890.00	7.9%
9.1	Quarries & Pits	8,291	908				7,383	0.04%	587		587	7,383	0.08%	745			1,332.00	18.0%
10.1	Urban Roads - Local	115,925	81,225		58,336		91,036	0.49%	7,237		7,237	91,036	0.97%	9,186			16,423.00	18.0%
10.1	Urban Roads - Regional	28,244	28,244		16,307		16,307	0.09%	1,296		1,296						1,296.00	7.9%
10.2	Sealed Rural Roads - Local	2,142,207	1,899,952		2,176,238		2,618,493	13.95%	208,145		208,145	2,618,493	27.79%	264,227			472,375.00	18.0%
	Sealed Rural Roads - Regional	1,083,990	500,789		337,897		921,118	4.91%	73,221		73,221	921,118	9.78%	92,948			166,169.00	18.0%
10.3	Unsealed Rural Roads - Local	1,416,188	825,867		1,399,141		1,989,460	10.60%	158,145		158,145	1,989,460	21.12%	200,753			358,898.00	18.0%
	Unsealed Rural Roads - Regional	67,922	20,706		19,710		66,926	0.36%	5,320		5,320	66,926	0.71%	6,753			12,073.00	18.0%
10.4	Bridges Urban - Local	2,709					2,709	0.01%	215		215	2,709	0.03%	273			488.00	18.0%
	Bridges Urban - Regional	18,419		18,419	13,387	13,387	0	0.00%	-		-						-	
	Bridges Rural Sealed - Local	161,870	103,518	0	0	0	48,352	0.26%	3,844		3,844	48,352	0.51%	4,879			8,723.00	18.0%
	Bridges Rural Sealed - Regional	140,140	99,542				40,598	0.22%	3,227		3,227	40,598	0.43%	4,097			7,324.00	18.0%
	Bridges Rural Unsealed - Local	13,402					13,402	0.07%	1,065		1,065	13,402	0.14%	1,352			2,417.00	18.0%
	Bridges Rural Unsealed - Regional						0	0.00%	-		-	0	0.00%	-			-	
	Street Lighting	77,494					77,494	0.41%	6,160		6,160	77,494	0.82%	7,820			13,980.00	18.0%
10.5	Footpaths	103,585	21,140		40,007		122,452	0.65%	9,734		9,734	122,452	1.30%	12,356			22,090.00	18.0%
	Kerb & Gutter	74,658	54,918		41,460		61,197	0.33%	4,865		4,865	61,197	0.65%	6,175			11,040.00	18.0%
	Cycleways	0	0	0	0	0	0	0.00%	-		-						-	
10.6	Parking Areas	9,040	6,756	0	0	0	2,284	0.01%	182		182	2,284	0.02%	230			412.00	18.0%
10.7	Urban Facilities - Street stall/Taxi shelter	3,459	997		0		2,462	0.01%	196		196	2,462	0.03%	248			444.00	18.0%
10.7	Main Street	11,333		11,333	19,446	19,446	0	0.00%	-		-						-	
10.7	Road Safety	43,620			0		43,620	0.23%	3,467		3,467	43,620	0.46%	4,402			7,869.00	18.0%
10.7	Road and Traffic Management	0					0	0.00%	-		-						-	
11.1	Camping Areas & Caravan Parks	9,755	4,000				5,755	0.03%	457		457	5,755	0.06%	581			1,038.00	18.0%
11.2	Tourism and economic development	131,372	9,230		0		122,142	0.65%	9,709		9,709						9,709.00	7.9%
11.2	Economic Development	119,357	0	0	0	0	119,357	0.64%	9,488		9,488						9,488.00	7.9%
11.4	Rental Property	21,531	6,347				15,184	0.08%	1,207		1,207						1,207.00	7.9%
11.3	Private Works	224,423					224,423	1.20%	17,840		17,840	224,423	2.36%	22,646			40,486.00	18.0%
11.4	Bundarra Rural Transaction Centre	7,023	3,167				3,856	0.02%	307		307						307.00	8.0%
11.5	TV Blackspot	3,674	2,000				1,674	0.01%	133		133						133.00	7.9%
		18,855,351	4,655,539	58,289	4,724,943	102,619	18,763,847	100.00%	1,491,570	507,790	983,780	9,117,629	100.00%	950,691	47,719.00	47,719.00	2,489,980.00	
	Administration %	7.9%										10.4%			8.2%			TRUE
		8.3%										Engineering	Plant	total	579,971.00			
							expenses		1,601,027	507,790	1,093,237	950,692	2,392,897	3,343,589	Governance			
							income		(109,460)		(109,460)	(10,000)	(2,392,897)	(2,392,897)				
							net		1,491,567	507,790	983,777	950,692	0	950,692				

URALLA SHIRE COUNCIL - ADMINISTRATION CHARGE CALCULATOR FOR 2019/2020

		Operating Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total		
1.2	Administration	1,601,027	89,430	0	0	0	1,511,597		
1.2	Engineering	960,692	10,758		5,000		954,934		
1.3	Plant Operation offset	-2,382,897			1,070,000		-1,312,897		
	On-costs expenses	2,630,530					2,630,530		
	On costs recovery	-2,630,530					-2,630,530		
	Total	19,034,174	4,755,727	56,289	5,799,943	102,619	19,917,482		
	General Fund expenditure	14,896,203	4,618,315	55,078	5,384,851	97,755	15,412,908	20,061,084	
	Waste Management expenditure	523,765	53,900	0	0	0	469,865	523,765	
	Uralla Water Fund expenditure	775,701	82,132	0	178,001	0	871,570	953,702	
	Bundarra Water Fund expenditure						0	0	
	Uralla Sewer Fund expenditure	490,006	41,229	0	157,227	0	606,003	647,233	
	McMaugh Gardens Aged Care Centre	2,848,500	63,150	3,211	79,834	4,864	2,867,139	2,828,334	
							0	0	
							0	0	
		19,034,174	4,755,727	56,289	5,799,943	102,619	19,917,482	24,634,117	TRUE
	Variation	-2	0	0	0	0			

		Total Expenditure	Depreciation	Interest paid	Capital Expenditure	Repayment Principal	Total	%	Contribution	Administration charges distributed: charged	to be raised
4.2	Aged & Disabled Services										
	Tableland Community Support Options										(84,055.00)
4.2.3	TCSO: Mainstream	318,045	8,476				309,569	1.65%	24,808	32,605.00	
4.2.3	TCSO: Aboriginal	139,417	5,200				134,217	0.72%	10,569	14,998.00	
4.2.3	TCSO: Rural & Respite	80,271					80,271	0.43%	6,381	8,409.00	
4.2.3	TCSO: CACP - Mainstream	990,807	14,000				976,807	5.21%	77,646	99,342.00	
4.2.3	TCSO: CACP - Aboriginal	409,173	6,652				402,521	2.15%	31,997	43,560.00	
4.2.3	TCSO: Dementia	94,068					94,068	0.50%	7,476	9,502.00	
4.2.3	TCSO: National Attendant Care	96,193					96,193	0.51%	7,647	10,122.00	
4.2.3	TCSO: Episodic Case Management	0					0	0.00%	-		
4.2.3	TCSO: Elders Program	78,825					78,825	0.42%	6,266	8,413.00	
4.2.3	KADS: Regional Office	0	0		0		0	0.00%	-	-	
4.2.3	KADS: Boggabilla Neighbour Aid Program	153,192	5,500		0		147,692	0.79%	11,740	14,798.00	
4.2.3	KADS: Inverell Elders Group	103,260	5,000				98,260	0.52%	7,811	10,016.00	
4.2.3	KADS: Disability Respite	89,061					89,061	0.47%	7,080	8,482.00	
4.2.3	KADS: Respite (DSP)	107,996					107,996	0.58%	8,585	10,318.00	
4.2.3	KADS: HACC Multiservice	178,279	5,000				173,279	0.92%	13,774	17,039.00	
4.2.3	KADS: WH, Q & WC Elders Group	89,557	350				89,207	0.37%	5,601	8,573.00	
4.2.3	KADS: Commonwealth Respite	137,444	1,596				135,848	0.72%	10,799	13,107.00	
4.2.3	KADS: Commonwealth Aged Care Packag	326,600	5,000				321,600	1.71%	25,564	34,688.00	
	Tablelands Community Transport										
4.2.4	TCT: Home & Community Care	247,964	11,000				236,964	1.26%	18,837	23,658.00	
4.2.4	TCT: Health Related Transport	0					0	0.00%	-		
4.2.4	TCT: Community Transport Program	35,407					35,407	0.19%	2,815	3,436.00	
4.2.5	Bundarra Neighbour Aid	78,163	5,900				69,263	0.37%	5,506	5,695.00	
		3,728,722	71,674	0	0	0	3,657,048	19.49%	290,706	374,761.00	-84,055.00
							3,657,048			374,761.00	

Engineering and Plant charges distributed		
Activities	%	Contribution
2,053,929	2,382,897	4,436,826
-119,460	-2,382,897	-2,502,357
1,934,469	0	1,934,469

Activities charged at a fixed rate	2,051,510
Activities to be apportioned	7,066,019
Activities not included	9,646,318
	18,763,847

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2008 Actual	2009 Actual Amount	2009 Actual Movement	2010 Estimate Amount	2010 Estimate Movement	2011 Estimate Amount	2011 Estimate Movement
Rates and Annual Charges							
Balance at 30 June	384,779.38	322,056.84	62,722.54	232,500.00	89,556.84	170,000.00	-62,500.00
Interest and extra charges	61,645.97	71,807.08	-10,161.11	50,000.00	21,807.08	32,000.00	-18,000.00
	446,425.35	393,863.92	52,561.43	282,500.00	111,363.92	202,000.00	-80,500.00
Actual percentage outstanding	**10.29%**	**9.33%**					
Target percentage outstanding				**7.00%**		**4.94%**	
Other Current Assets							
User charges	159,776.44	155,967.66	3,808.78	85,000.00	70,967.66	85,000.00	0.00
Accrued revenue	201,845.65	443,877.64	-242,031.99	150,000.00	293,877.64	150,000.00	0.00
Other Government income	26,979.18	165,421.19	-138,442.01	0.00	165,421.19	0.00	0.00
Other revenue	335,079.57	239,108.54	95,971.03	300,000.00	-60,891.46	300,000.00	0.00
Provision for Doubtful Debts	-1,958.25	-1,958.25	0.00	-2,000.00	41.75	-2,000.00	0.00
	721,722.59	1,002,416.78	-280,694.19	533,000.00	469,416.78	533,000.00	0.00
Inventory	168,460.92	186,888.73	-18,427.81	170,000.00	16,888.73	170,000.00	0.00
Prepayments(Insurance)	92,320.30	105,714.88	-13,394.58	100,000.00	5,714.88	100,000.00	0.00
	982,503.81	1,295,020.39	-312,516.58	803,000.00	492,020.39	803,000.00	0.00
Current Liabilities							
Goods and Services	675,798.65	1,048,730.82	-372,932.17	680,000.00	368,730.82	680,000.00	0.00
Accrued Expenses	301,255.96	300,703.36	552.60	300,000.00	703.36	300,000.00	0.00
Alliance creditors	622,943.56	472,740.73	150,202.83	0.00	472,740.73	0.00	0.00
	1,599,998.17	1,822,174.91	-222,176.74	980,000.00	842,174.91	980,000.00	0.00
Deposits and bonds (Trust)	0.00	30,316.33	-30,316.33	0.00	30,316.33	0.00	0.00
	1,599,998.17	1,852,491.24	-252,493.07	980,000.00	872,491.24	980,000.00	0.00
Rates and Annual Charges							
Payments received in advance	62,442.41	63,623.07	-1,180.66	62,500.00	1,123.07	62,500.00	0.00
Accommodation Bonds							
McMaugh Gardens	1,185,313.83	1,274,910.83	-89,597.00	1,300,000.00	-25,089.17	1,300,000.00	0.00

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2012 Estimate		2013 Estimate		2014 Estimate	
	Amount	Movement	Amount	Movement	Amount	Movement
Rates and Annual Charges						
Balance at 30 June	136,500.00	-33,500.00	111,000.00	-25,500.00	111,000.00	0.00
Interest and extra charges	25,000.00	-7,000.00	10,000.00	-15,000.00	10,000.00	0.00
	161,500.00	-40,500.00	121,000.00	-40,500.00	121,000.00	0.00
Actual percentage outstanding						
Target percentage outstanding	**3.82%**		**2.76%**		**2.67%**	
Other Current Assets						
User charges	85,000.00	0.00	85,000.00	0.00	85,000.00	0.00
Accrued revenue	150,000.00	0.00	150,000.00	0.00	150,000.00	0.00
Other Government income	0.00	0.00	0.00	0.00	0.00	0.00
Other revenue	300,000.00	0.00	300,000.00	0.00	300,000.00	0.00
Provision for Doubtful Debts	-2,000.00	0.00	-2,000.00	0.00	-2,000.00	0.00
	533,000.00	0.00	533,000.00	0.00	533,000.00	0.00
Inventory	170,000.00	0.00	170,000.00	0.00	170,000.00	0.00
Prepayments(Insurance)	100,000.00	0.00	100,000.00	0.00	100,000.00	0.00
	803,000.00	0.00	803,000.00	0.00	803,000.00	0.00
Current Liabilities						
Goods and Services	680,000.00	0.00	680,000.00	0.00	680,000.00	0.00
Accrued Expenses	300,000.00	0.00	300,000.00	0.00	300,000.00	0.00
Alliance creditors	0.00	0.00	0.00	0.00	0.00	0.00
	980,000.00	0.00	980,000.00	0.00	980,000.00	0.00
Deposits and bonds (Trust)	0.00	0.00	0.00	0.00	0.00	0.00
	980,000.00	0.00	980,000.00	0.00	980,000.00	0.00
Rates and Annual Charges						
Payments received in advance	62,500.00	0.00	62,500.00	0.00	62,500.00	0.00
Accommodation Bonds						
McMaugh Gardens	1,300,000.00	0.00	1,300,000.00	0.00	1,300,000.00	0.00

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2015 Estimate Amount	2015 Estimate Movement	2016 Estimate Amount	2016 Estimate Movement	2017 Estimate Amount	2017 Estimate Movement
Rates and Annual Charges						
Balance at 30 June	111,000.00	0.00	111,000.00	0.00	111,000.00	0.00
Interest and extra charges	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00
	121,000.00	0.00	121,000.00	0.00	121,000.00	0.00
Actual percentage outstanding						
Target percentage outstanding	**2.58%**		**2.49%**		**2.41%**	
Other Current Assets						
User charges	85,000.00	0.00	85,000.00	0.00	85,000.00	0.00
Accrued revenue	150,000.00	0.00	150,000.00	0.00	150,000.00	0.00
Other Government income	0.00	0.00	0.00	0.00	0.00	0.00
Other revenue	300,000.00	0.00	300,000.00	0.00	300,000.00	0.00
Provision for Doubtful Debts	-2,000.00	0.00	-2,000.00	0.00	-2,000.00	0.00
	533,000.00	0.00	533,000.00	0.00	533,000.00	0.00
Inventory	170,000.00	0.00	170,000.00	0.00	170,000.00	0.00
Prepayments(Insurance)	100,000.00	0.00	100,000.00	0.00	100,000.00	0.00
	803,000.00	0.00	803,000.00	0.00	803,000.00	0.00
Current Liabilities						
Goods and Services	680,000.00	0.00	680,000.00	0.00	680,000.00	0.00
Accrued Expenses	300,000.00	0.00	300,000.00	0.00	300,000.00	0.00
Alliance creditors	0.00	0.00	0.00	0.00	0.00	0.00
	980,000.00	0.00	980,000.00	0.00	980,000.00	0.00
Deposits and bonds (Trust)	0.00	0.00	0.00	0.00	0.00	0.00
	980,000.00	0.00	980,000.00	0.00	980,000.00	0.00
Rates and Annual Charges						
Payments received in advance	62,500.00	0.00	62,500.00	0.00	62,500.00	0.00
Accommodation Bonds						
McMaugh Gardens	1,300,000.00	0.00	1,300,000.00	0.00	1,300,000.00	0.00

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2018 Estimate		2019 Estimate		2020 Estimate	
	Amount	Movement	Amount	Movement	Amount	Movement
Rates and Annual Charges						
Balance at 30 June	111,000.00	0.00	111,000.00	0.00	111,000.00	0.00
Interest and extra charges	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00
	121,000.00	0.00	121,000.00	0.00	121,000.00	0.00
Actual percentage outstanding						
Target percentage outstanding	**2.32%**		**2.25%**		**2.17%**	
Other Current Assets						
User charges	85,000.00	0.00	85,000.00	0.00	85,000.00	0.00
Accrued revenue	150,000.00	0.00	150,000.00	0.00	150,000.00	0.00
Other Government income	0.00	0.00	0.00	0.00	0.00	0.00
Other revenue	300,000.00	0.00	300,000.00	0.00	300,000.00	0.00
Provision for Doubtful Debts	-2,000.00	0.00	-2,000.00	0.00	-2,000.00	0.00
	533,000.00	0.00	533,000.00	0.00	533,000.00	0.00
Inventory	170,000.00	0.00	170,000.00	0.00	170,000.00	0.00
Prepayments(Insurance)	100,000.00	0.00	100,000.00	0.00	100,000.00	0.00
	803,000.00	0.00	803,000.00	0.00	803,000.00	0.00
Current Liabilities						
Goods and Services	680,000.00	0.00	680,000.00	0.00	680,000.00	0.00
Accrued Expenses	300,000.00	0.00	300,000.00	0.00	300,000.00	0.00
Alliance creditors	0.00	0.00	0.00	0.00	0.00	0.00
	980,000.00	0.00	980,000.00	0.00	980,000.00	0.00
Deposits and bonds (Trust)	0.00	0.00	0.00	0.00	0.00	0.00
	980,000.00	0.00	980,000.00	0.00	980,000.00	0.00
Rates and Annual Charges						
Payments received in advance	62,500.00	0.00	62,500.00	0.00	62,500.00	0.00
Accommodation Bonds						
McMaugh Gardens	1,300,000.00	0.00	1,300,000.00	0.00	1,300,000.00	0.00

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2008 Actual	2009 Actual		2010 Estimate		2011 Estimate	
		Amount	Movement	Amount	Movement	Amount	Movement
Current Liabilities							
Employeee Leave Entitlements							
Annual Leave	539,025.00	594,636.20	-55,611.20	620,000.00	-25,363.80	620,000.00	0.00
Sick Leave	71,855.00	75,705.67	-3,850.67	77,000.00	-1,294.33	77,000.00	0.00
Long Service Leave	607,736.00	460,618.00	147,118.00	475,000.00	-14,382.00	475,000.00	0.00
Other Leave	26,829.89	26,829.89	0.00	28,000.00	-1,170.11	28,000.00	0.00
	1,245,445.89	1,157,789.76	87,656.13	1,200,000.00	-42,210.24	1,200,000.00	0.00
Reinstatements							
Landfill - Uralla	129,277.57	0.00	129,277.57	0.00	0.00	0.00	0.00
	1,374,723.46	1,157,789.76	216,933.70	1,200,000.00	-42,210.24	1,200,000.00	0.00
Non - Current Liabilities							
Employeee Leave Entitlements							
Long Service Leave	329,662.00	418,572.50	-88,910.50	450,000.00	-31,427.50	450,000.00	0.00
Reinstatements							
Landfill - Uralla	421,851.43	584,197.00	-162,345.57	584,197.00	0.00	584,197.00	0.00
	751,513.43	1,002,769.50	-251,256.07	1,034,197.00	-31,427.50	1,034,197.00	0.00

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2012 Estimate		2013 Estimate		2014 Estimate	
	Amount	Movement	Amount	Movement	Amount	Movement
Current Liabilities						
Employeee Leave Entitlements						
Annual Leave	620,000.00	0.00	620,000.00	0.00	620,000.00	0.00
Sick Leave	77,000.00	0.00	77,000.00	0.00	77,000.00	0.00
Long Service Leave	475,000.00	0.00	475,000.00	0.00	475,000.00	0.00
Other Leave	28,000.00	0.00	28,000.00	0.00	28,000.00	0.00
	1,200,000.00	0.00	1,200,000.00	0.00	1,200,000.00	0.00
Reinstatements						
Landfill - Uralla	0.00	0.00	0.00	0.00	0.00	0.00
	1,200,000.00	0.00	1,200,000.00	0.00	1,200,000.00	0.00
Non - Current Liabilities						
Employeee Leave Entitlements						
Long Service Leave	450,000.00	0.00	450,000.00	0.00	450,000.00	0.00
Reinstatements						
Landfill - Uralla	584,197.00	0.00	584,197.00	0.00	584,197.00	0.00
	1,034,197.00	0.00	1,034,197.00	0.00	1,034,197.00	0.00

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2015 Estimate		2016 Estimate		2017 Estimate	
	Amount	Movement	Amount	Movement	Amount	Movement
Current Liabilities						
Employeee Leave Entitlements						
Annual Leave	620,000.00	0.00	620,000.00	0.00	620,000.00	0.00
Sick Leave	77,000.00	0.00	77,000.00	0.00	77,000.00	0.00
Long Service Leave	475,000.00	0.00	475,000.00	0.00	475,000.00	0.00
Other Leave	28,000.00	0.00	28,000.00	0.00	28,000.00	0.00
	1,200,000.00	0.00	1,200,000.00	0.00	1,200,000.00	0.00
Reinstatements						
Landfill - Uralla	0.00	0.00	0.00	0.00	0.00	0.00
	1,200,000.00	0.00	1,200,000.00	0.00	1,200,000.00	0.00
Non - Current Liabilities						
Employeee Leave Entitlements						
Long Service Leave	450,000.00	0.00	450,000.00	0.00	450,000.00	0.00
Reinstatements						
Landfill - Uralla	584,197.00	0.00	584,197.00	0.00	584,197.00	0.00
	1,034,197.00	0.00	1,034,197.00	0.00	1,034,197.00	0.00

URALLA SHIRE COUNCIL ESTIMATES FOR BALANCE SHEET

Account	2018 Estimate		2019 Estimate		2020 Estimate	
	Amount	Movement	Amount	Movement	Amount	Movement
Current Liabilities						
Employeee Leave Entitlements						
Annual Leave	620,000.00	0.00	620,000.00	0.00	620,000.00	0.00
Sick Leave	77,000.00	0.00	77,000.00	0.00	77,000.00	0.00
Long Service Leave	475,000.00	0.00	475,000.00	0.00	475,000.00	0.00
Other Leave	28,000.00	0.00	28,000.00	0.00	28,000.00	0.00
	1,200,000.00	0.00	1,200,000.00	0.00	1,200,000.00	0.00
Reinstatements						
Landfill - Uralla	0.00	0.00	0.00	0.00	0.00	0.00
	1,200,000.00	0.00	1,200,000.00	0.00	1,200,000.00	0.00
Non - Current Liabilities						
Employeee Leave Entitlements						
Long Service Leave	450,000.00	0.00	450,000.00	0.00	450,000.00	0.00
Reinstatements						
Landfill - Uralla	584,197.00	0.00	584,197.00	0.00	584,197.00	0.00
	1,034,197.00	0.00	1,034,197.00	0.00	1,034,197.00	0.00