



ADOPTED OPERATIONAL PLAN 2013 TO 2014

Operational Plan adopted by Council at its meeting of Monday 24 June 2013.
(Resolution 159/13)



PART 1 OPERATIONAL PLAN 2013 TO 2014

SUMMARY

URALLA SHIRE COUNCIL
SUMMARY TO OPERATIONAL PLAN
FINANCIAL YEAR 2013/2014

To the Mayor, Councillors and Community of the Uralla Shire Council:

The Uralla Shire Council Community Strategic Plan 2011/2021 was endorsed by Council at its meeting of Monday 27 June 2011 (Resolution 204/11). The Plan can be read or downloaded from Council's website:

[http://www.uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Community%20Strategic%20Plan/Uralla Shire Council Community Strategic Plan.pdf](http://www.uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Community%20Strategic%20Plan/Uralla%20Shire%20Council%20Community%20Strategic%20Plan.pdf)

The Community Strategic Plan is now the Council's overriding and linking document and therefore a very important one in which many residents, ratepayers and interested persons were involved in the preparation and on which everyone was invited to have their say.

The second phase of the Integrated Planning and Reporting framework was to prepare a Delivery Program for the four years of the Council term; that is from September 2012 to September 2016. Council adopted its Delivery Program 2012/2013 to 2015/2016 at its meeting of Monday 25 February 2013 (Resolution 29/13). The Delivery Program outlines the strategic objectives, goals, strategies, action dates, performance assessments and the budget and forward estimates for operational and capital for each of the four financial years 2012/2013 to 2015/2016 for the operation of the Uralla Shire Council.

[http://www.uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Community%20Strategic%20Plan/Delivery Program 2012-2013 to 2015-2016.pdf](http://www.uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Community%20Strategic%20Plan/Delivery%20Program%202012-2013%20to%202015-2016.pdf)

The following Operational Plan is in five parts:

- Part 1 The Summary
- Part 2 Statements, Principal Activities, Key elements of the Community Strategic Plan and statements relating to the Revenue Policy
- Part 3 Strategic objectives, goals, strategies, performance assessment and funding of activities.
- Part 4 Revenue Policy 2013/2014
- Part 5 Budget Estimates 2013/2014 and Forward Estimates to 2022/2023

The Operational Plan is the single year (2013/2014) slice of the Delivery Program. Consequently, the strategic objectives, goals, strategies, performance assessments (Part 3) and funding of activities (Part 5) flow from the Delivery program to the Operational Plan. The budget estimates for 2013/2014 were developed from the forward estimates of the adopted Delivery Plan, with the employee costs reconciled to the total salary and wages estimates for all approved positions, both wages and on-costs.

This Summary put into words, on the next 7 pages, the effect of this year's budget estimates as well as the forward estimates to the financial year 2022/2023 (ten years).

The Council's Finance Committee has reviewed the estimates for 2013/2014 in detail. The Draft Detailed Budget Estimates for the year 2013/2014 is a supplementary supporting document to this Operational Plan and is available on council's website. It provides the detail that the statutory format of the Profit and Loss, Cash Flow Statement and Balance Sheet projections in Part 5 of this Operational Plan does not provide. The Uralla Shire Council's Resourcing Strategies are discussed in Part 2 pages 6 and 7. Put simply Council lives within its means, concentrating on the maintenance and renewal of its road network, while mindful of its Community's ability to pay. This prioritising of road maintenance in the past has resulted in a manageable infrastructure backlog. The Uralla Shire Council, in keeping with its community, is financially conservative.

The detailed annual forward estimates for years 2014/2023 have been based on percentage increases, as per the assumptions, and other basis for known items such as for; Plant (Sales and purchases per Fleet Renewal Program), Depreciation, Interest and Principal Repayments on Loans, Insurance, Mayoral and Councillors' Fees, and expenditure in the years that they occur, such as Election expenses in September 2012 and 2016.

Projected Annual Surpluses before Capital Grants and Capital Grants

Year	Surplus before Capital Grants		Capital Grants	Operating Surplus	
	General Fund	All Funds		General Fund	All Funds
2012/2012 Actual	(\$1,212,487)	(\$1,661,362)	\$1,092,416	(\$120,071)	(\$568,946)
2012/2013	\$254,786	\$96,972	\$150,000	\$404,786	\$246,972
2013/2014	\$1,323	\$98,779	\$637,060	\$638,383	\$735,839
2014/2015	(\$14,592)	\$289,791	\$3,141,332	\$3,126,740	\$3,431,123
2015/2016	\$49,759	\$371,400	\$774,204	\$823,963	\$1,145,604
2016/2017	(\$17,143)	\$322,540	\$151,244	\$134,101	\$473,783
2017/2018	(\$19,182)	\$339,406	\$156,458	\$137,275	\$495,863
2018/2019	(\$72,228)	\$303,561	\$161,934	\$89,706	\$465,495
2019/2020	(\$71,579)	\$322,167	\$167,601	\$96,022	\$489,768
2020/2021	(\$192,390)	\$220,100	\$173,467	(\$18,923)	\$393,568
2021/2022	(\$178,684)	\$253,370	\$179,539	\$854	\$432,909
2022/2023	(\$241,904)	\$210,566	\$185,823	(\$56,082)	\$396,388

The loss before Capital Grants for the year ended 30 June 2012 was affected by the decision of Council, on advice of the General Manager, to treat the two quarters advance of the 2012/2013 Financial Assistance Grant of \$1,081,803 in the 2011/2012 year on 12 June 2012. The Accounting Standards require that Grants be accounted for in the year in which they are received, however Council believed that the advance should be accounted for in the 2012/2013 year and therefore treated the funds as a prepayment. A similar situation will occur in the 2012/2013 year when two quarters of Financial Assistance Grants for the year 2013/2014 was paid to Councils on 6 June 2013. The Federal Budget Papers budget for only one half of the Financial Assistance Grants to be paid in the year 2013/2014 (page 105 of Budget Paper No. 3 of the Federal Budget). Council has budgeted for a full receipt of the Financial Assistance Grant for 2013/2014 as the payment received on 6 June 2013 will be treated similarly to the prior year. Should the Financial Assistance Grants for 2013/2014 be paid in accordance with the Federal Budget then a full year's receipt will be accounted for in the Uralla Shire Council's annual financial statements to 30 June 2014 and not just a half as provided in the budget papers.

The Uralla Shire Council has a practice, over a number of years, of funding its depreciation within its operating surplus and utilising the non-cash expense together with the surplus (or less any deficit) to fund its capital program for the year. The objective is to have a balanced annual working capital movement for the General Fund to maintain the \$500,000 General Fund Working Capital achieved in 2011, and increase in the year ended 30 June 2012 to \$724,000, in line with Council's external auditor's suggestion.

The current and forward estimates have been prepared with these criteria as follows:

Year	Operating Surplus		Capital	Working Capital Surplus	
	General Fund	All Funds	Expenditure	General Fund	All Funds
2013/2014	\$638,383	\$735,839	\$4,453,742	Balanced	\$278,784
2014/2015	\$3,126,740	\$3,431,123	\$7,136,377	Balanced	\$296,899
2015/2016	\$823,963	\$1,145,604	\$4,898,163	Balanced	\$315,817
2016/2017	\$134,101	\$473,783	\$4,401,402	Balanced	\$535,570
2017/2018	\$137,275	\$495,863	\$4,467,162	Balanced	\$155,678
2018/2019	\$89,706	\$465,495	\$4,883,170	Balanced	\$376,661
2019/2020	\$96,022	\$489,768	\$4,654,820	Balanced	\$698,551
2020/2021	(\$18,923)	\$393,568	\$4,873,865	Balanced	\$121,386
2021/2022	\$854	\$432,909	\$5,027,653	Balanced	\$445,305
2022/2023	(\$56,082)	\$396,388	\$5,002,596	Balanced	\$445,305

Some of the key indicators from the budget estimates for 2013/2014 and for the forward estimates 2013/2014 to 2021/2022 are set out in the following pages:

Income – Rates and Annual Charges, Financial Assistance and Other Grants

Year	Rates and Annual Charges	User Charges and Fees	Financial Assistance Grants	Other Operating Grants
2012/2013	\$4,999,027	\$1,698,349	\$2,097,000	\$6,395,414
2013/2014	\$5,159,318	\$6,747,628	\$2,168,158	\$604,430
2014/2015	\$5,463,306	\$7,030,118	\$2,244,044	\$586,930
2015/2016	\$5,671,803	\$7,255,520	\$2,322,585	\$605,796
2016/2017	\$5,877,517	\$7,488,251	\$2,403,876	\$610,755
2017/2018	\$6,084,112	\$7,728,548	\$2,488,011	\$615,794
2018/2019	\$6,298,043	\$7,979,250	\$2,575,092	\$620,830
2019/2020	\$6,519,630	\$8,238,192	\$2,665,220	\$625,946
2020/2021	\$6,749,139	\$8,505,646	\$2,758,502	\$645,576
2021/2022	\$6,986,848	\$8,781,895	\$2,855,050	\$649,603
2022/2023	\$7,233,044	\$9,067,227	\$2,954,977	\$653,717

The increase in User Fees and Charges from 2012/2013 budget to the 2013/2014 budget is the result of the change in accounting for funding received for Community Care Packages, Home and Community Care Packages and Residential Aged Care Packages for McMaugh Gardens Aged Care Centre. In 2012/2013 and previous years this funding was deemed as Contractual Grants, awarded in open competition. Since 1 July 2012 the funding is under contract for services rendered and are therefore classified as User Fees for Service. Should Council not receive this funding the positions of the employees, who are engaged subject to funding, would be made redundant. The community expectation would be removed with the funding as Council is a facilitator rather than a provider. There is no residual expectation that Council will continue to have to provide the service without State and Federal funding.

Expenditure – Employee Costs

One of the principal expenses for a local authority is Employees Costs. This Council has a very large component that is Community Services, which are labour intensive, therefore the Uralla Shire Council has a higher percentage of expenditure as Employees' costs.

Employee Costs						
Year	Amount	Percentage Increase from prior Year	Increase in excess 3.2% of General Wage Increase	Value of Additional Increase	Average Employee Cost	Number of Employees FTE
2012/2013	\$7,658,094			\$80,738	\$67,631	
2013/2014	\$8,120,843	6.0%	2.8%	\$241,427	\$69,795	3
2014/2015	\$8,511,134	4.8%	1.6%	\$129,933	\$72,029	2
2015/2016	\$8,809,024	3.5%	0.3%	\$25,533	\$74,334	
2016/2017	\$8,836,233	2.5%	(0.7%)	(\$61,663)	\$76,712	-1
2017/2018	\$9,077,638	0.2%	(3.0%)	(\$265,087)	\$79,167	-3
2018/2019	\$9,092,529	0.2%	(3.0%)	(\$272,329)	\$81,700	-3
2019/2020	\$9,811,605	7.9%	4.7%	\$461,145	\$84,315	5
2020/2021	\$9,976,923	1.6%	2.3%	\$156,986	\$87,013	2
2021/2022	\$10,357,597	3.8%	0.6%	\$59,862	\$87,013	1
2022/2023	\$10,808,627	4.3%	1.1%	\$113,934	\$89,797	1

The ability to fund the workforce into the future is consistent with Council applying more funds to re-sealing and re-sheeting its roads plus a return to sealing of unsealed local roads as illustrated in the following table:

Roads, Streets and Bridges						
Year	Maintenance	Construction	Total	Administration		Depreciation
				%	Amount	
2012/2013	\$1,795,550	\$2,988,290	\$4,783,840	20.1%	\$960,949	\$2,139,504
2013/2014	\$1,802,075	\$2,886,463	\$4,688,538	18.8%	\$835,288	\$2,203,689
2014/2015	\$1,848,230	\$5,501,456	\$7,349,686	11.7%	\$860,347	\$2,269,799
2015/2016	\$1,902,762	\$3,377,960	\$5,280,722	16.8%	\$886,158	\$2,337,893
2016/2017	\$1,958,906	\$2,749,505	\$4,708,410	19.4%	\$912,742	\$2,408,030
2017/2018	\$2,016,704	\$2,710,275	\$4,726,978	19.9%	\$940,125	\$2,492,311
2018/2019	\$2,084,768	\$2,524,035	\$4,608,803	21.1%	\$973,029	\$2,569,542
2019/2020	\$2,155,137	\$2,994,554	\$5,149,691	19.6%	\$1,007,085	\$2,669,826
2020/2021	\$2,227,889	\$2,642,379	\$4,870,268	21.4%	\$1,042,333	\$2,763,270
2021/2022	\$2,303,099	\$2,829,340	\$5,132,439	21.0%	\$1,078,815	\$2,859,985
2022/202	\$2,380,848	\$3,154,330	\$5,535,178	20.2%	\$1,116,573	\$2,859,985

The Administration charge; which is distributed proportional to expenditure (Operating and Capital) less depreciation, interest and principal repayments on loans; is around the industry standard of 20%, because it carries more of the supervisor costs, which will be progressively apportioned directly to projects and jobs.

The breakdown of the Council's road network, at present, is:

	Type of Surface		Total
	Sealed	Unsealed	
Urban	41.0	1.0	42.0
Rural - Local	260.4	515.5	775.9
Local Roads	301.4	516.5	817.9
Urban Regional	3.0	0.0	3.0
Rural - Regional	124.5	13.7	141.2
Other roads	2.0	0.0	2.0
Total Roads	430.9	530.2	961.1
Percentage	44.8%	55.2%	100.0%

The Uralla Shire Council has always prided itself in having a manageable backlog of infrastructure expenditure. This situation has not come about overnight but reflects Council's long standing practice of resealing 7.5% of its sealed road network (19.5 kilometres of Local roads and 9.5 kilometres of Regional Roads) per annum.

The road construction program, within the 2012/2013 budget estimates and forward estimates 2013/2014 to 2021/2022 forward estimates, is as follows:

Construction/Reconstruction						
Year	Regional Roads			Local roads		
	Amount	Per Km	Kms	Amount	Per Km	Kms
2012/2013	\$Nil	\$262,225	-	\$1,251,297	\$159,135	7.9
2013/2014	\$Nil	\$273,182	-	\$898,537	\$163,901	5.5
2014/2015	\$Nil	\$281,377	-	\$833,353	\$168,814	5.0
2015/2016	\$Nil	\$289,819	-	\$911,439	\$173,874	5.2
2016/2017	\$Nil	\$298,514	-	\$1,366,233	\$179,085	7.6
2017/2018	\$Nil	\$307,469	-	\$1,308,784	\$184,453	7.1
2018/2019	\$Nil	\$316,694	-	\$73,229	\$189,982	0.4
2019/2020	\$Nil	\$326,194	-	\$1,554,266	\$195,676	7.9
2020/2021	\$Nil	\$335,980	-	\$1,181,607	\$201,542	5.8
2021/2022	\$Nil	\$346,060	-	\$1,347,408	\$207,583	6.5
2022/2023	\$Nil	\$356,440	-	\$1,650,534	\$213,810	7.7

The 58.7 kilometres of construction/reconstruction in the above budget and forward estimates figures (other than the 7.9 kms for 2012/2013) will have the effect of extending Council's sealed network to 496 kilometres, and reducing the unsealed network to 465 kilometres. This would put the sealed network at 51% sealed to a high standard in line short of the goal of the Community Strategic Plan in having 52.5% of the road network sealed by 2021.

The bridge construction program, within the 2013/2014 budget estimates and forward estimates 2014/2015 to 2022/2023 forward estimates, is as follows:

Bridge Construction				
	Regional Roads		Local Roads	
	Amount	Location	Amount	Location
2012/2013	\$Nil		\$39,000	Complete Water Gully (carry over)
			\$150,000	Purlieu
			\$300,000	Commence Torryburn low level
2013/2014	\$550,000	Commence Emu Crossing	\$150,000	Complete Torryburn low level
			\$155,000	Commence Mihi
2014/2015	\$3,350,000	Continue Emu Crossing	\$150,000	Complete Mihi
2015/2016	\$1,256,000	Replacing timber bridge at Abington on Thunderbolts Way	\$Nil	
2018/2019	\$Nil		\$823,000	Complete Munsies Bridge

The construction of Emu Crossing is due to the allocation by the RMS of \$3,500,000, following successful representations by the Bundarra Community to the Minister for Roads, Hon Duncan Gay. The State's funds will be paid in two moieties, \$500,000 in the 2013/2014 financial year and \$3,000,000 in the 2014/2015 financial year. Council has applied \$400,000 of its funds towards the cost. Further funding will be sought from the Federal Government.

Because there is no certainty as to when the Abington Bridge on Thunderbolts Way may receive funding the forward estimates have provided for its replacement in the year 2015/2016 as the Timber Bridge Replacement Partnership Program for wooden bridges on Regional Roads was not provided with funding allocations by the previous state government for several years and there is no indication of the program being revived. Should the funding come earlier than 2015/2016 the \$628,000 matching funding would be provided by switching funding, in the relevant years, from the funding of the replacement of bridges on local roads listed above. At 30 June 2018 Council would have no timber bridges on local or regional roads under its care and attention.

As stated on the previous page, Council's long standing practice of resealing 7.5% of its sealed road network (19.5 kilometres of Local roads and 9.5 kilometres of Regional Roads) per annum. The 7.5 percent means that the sealed road network is resealed in about 14 years, well within the 15 to 20 year bench mark for re-sealing.

The resealing program, within the 2012/2013 budget estimates and 2013/2014 to 2021/2022 forward estimates, is as follows:

Resealing Sealed Roads						
	Regional Roads			Local roads		
Year	Amount	Per Km	Kms	Amount	Per Km	Kms
2012/2013	\$235,161	\$26,522	8.9	\$936,532	\$26,522	35.3
2013/2014	\$258,387	\$27,317	9.5	\$564,247	\$27,317	20.7
2014/2015	\$241,352	\$28,136	8.9	\$618,106	\$28,136	21.9
2015/2016	\$224,324	\$28,979	7.7	\$648,537	\$28,979	22.4
2016/2017	\$324,127	\$29,848	10.9	\$668,632	\$29,848	22.4
2017/2018	\$309,607	\$30,742	10.0	\$689,350	\$30,742	22.4
2018/2019	\$292,821	\$31,664	9.2	\$775,845	\$31,664	24.5
2019/2020	\$275,480	\$32,613	8.4	\$779,189	\$32,613	24.0
2020/2021	\$257,566	\$33,590	7.7	\$805,681	\$33,590	24.0
2021/2022	\$239,061	\$34,597	6.9	\$833,074	\$34,597	24.0
2022/2023	\$219,946	\$35,635	6.6	\$861,402	\$35,635	24.2

The 316 kilometres of resealing for the ten year period (2013/2014 to 2022/2023) maintains the average of 32 kilometres of resealing per year as has been Council's past practice. Resealing 32 kilometres of the (430 growing to 490 kilometres over the ten years) sealed road network each year would result in the sealed road network being resealed within 15 years.

The S.M.E.C. (the former Snowy Hydro Commission) in an independent evaluation; of the Uralla Shire Sealed Road network (together with Armidale Dumaresq, Guyra and Walcha Councils) for the purpose of valuation of the road asset at 30 June 2009, indicated that 0.43% (or 2 kilometres) was in very poor condition and 4.24% (or 19 kilometres) was in poor condition. The report stated that 95.33% of Council's sealed road network was at satisfactory or better standard. The above funded resealing program will maintain that standard.

To maintain an unsealed road network requires constant re-sheeting of those roads as well as a high level of regular maintenance.

The re-sheeting program, within the 2013/2014 budget estimates and the 2014/2015 to 2022/2023 forward estimates, is as follows:

Re-sheeting Unsealed Roads						
Year	Regional Roads			Local roads		
	Amount	Per Km	Kms	Amount	Per Km	Kms
2012/2013	\$15,548	\$21,217	0.7	\$267,752	\$21,217	12.6
2013/2014	\$16,740	\$21,853	0.7	\$293,247	\$21,853	13.3
2014/2015	\$17,256	\$22,508	0.7	\$291,389	\$22,508	13.0
2015/2016	\$17,788	\$23,183	0.7	\$319,871	\$23,183	13.8
2016/2017	\$18,336	\$23,878	0.7	\$372,176	\$23,878	15.5
2017/2018	\$18,902	\$24,594	0.7	\$383,632	\$24,594	15.5
2018/2019	\$19,484	\$25,331	0.8	\$539,656	\$25,331	21.3
2019/2020	\$20,085	\$26,090	0.8	\$365,535	\$26,090	14.0
2020/2021	\$20,704	\$26,872	0.8	\$376,820	\$26,872	14.0
2021/2022	\$21,343	\$27,678	0.8	\$388,454	\$27,678	14.0
2022/2023	\$22,001	\$28,508	0.8	\$400,448	\$28,508	14.0

The 142 kilometres of re-sheeting for the ten year period is an average of 14 kilometres of re-sheeting per year, which is an increased effort over previous Council's practice. The 142 kilometres is 31% of the unsealed network at 2023.

Council's estimate of the infrastructure backlog of its assets at 30 June 2012 (as included in Special Schedule 7 to the Council's Annual Financial Statements) indicated that the Roads, Streets and Bridges required \$6,201,000 to bring these assets to a satisfactory standard. The annual expenditure on construction, reconstruction and maintenance of Roads, Streets and Bridges for 2013/2014 at \$4,688,538 is 75% of the backlog and is therefore the backlog is manageable, particularly with the \$3,500,000 funding of the Emu Crossing in the years 2013/2014 and 2014/2015. The Special Schedules are not audited and represent Council's own estimates.

OTHER EXPENDITURE

Areas of growing importance for Council are the Activities of Planning and the Environment. Therefore increased funding continued to be applied to these activities.

Uralla Shire Council is committed to improving the health and condition of natural resources in the Shire. Principles of Ecologically Sustainable Development, continuing environmental degradation, and community expectations are driving an evolution in traditional Council service roles. As a result, Uralla Shire Council is taking a more active role in community Natural Resource Management and sustainability projects.

Environmental issues in the Shire can be broadly categorised as: biodiversity (including protection of native species and habitat); water quality; invasive species; the balance between development and environmental protection, air quality; the threat posed by climate change; soil health and waste management.

A variety of projects currently underway are delivering improved biodiversity values, native vegetation regeneration, investing in education resources and reducing greenhouse gas emissions.

During the public display period the Council's Environmental Management staff, Manager Waste and Resource Recovery and Environmental Project Officer, reviewed the Part 3 Strategic Objectives, Goals, Strategies and Performance Assessments of Garbage Collection and Disposal Services (pages 39 and 40) and Environmental Management (pages 45 and 46). The review identified for inclusion into the annual Operating Plan a reemphasis of Strategies and inclusion of a number (46) additional performance assessments for programs and projects, particularly educational and environmental monitoring, that have become part of Council's core business.

The success of these projects relies heavily on partnership with community, business and other Councils, and it is with the community of Uralla Shire that Council wishes to identify future environmental priorities and projects.

General

Part 3 of the Operational Plan contains the detail of the goals and strategies for 2012/2013 funded by the budget allocations contained in Part 5 and explained in the previous pages. The Operational Plan 2013/2014 is the compact between the Uralla Shire Council and the Uralla Shire Community in which the second year's response to the Community Strategic Plan is addressed.

I commend the Uralla Shire Council's Draft Operational Plan 2013/2014 for your consideration and comment.



Thomas Patrick O'Connor
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Uralla Shire Council



PART 2

OPERATIONAL PLAN

2013 TO 2014

STATEMENTS, PRINCIPAL ACTIVITIES, KEY ELEMENTS
OF THE COMMUNITY STRATEGIC PLAN AND
STATEMENTS RELATING TO THE REVENUE POLICY.

PART 2

**STATEMENTS, PRINCIPAL ACTIVITIES,
KEY ELEMENTS OF THE COMMUNITY STRATEGIC PLAN
AND STATEMENTS RELATING TO THE REVENUE POLICY**

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**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

The Uralla Shire Council has an established Vision Statement and Vision 2020 Statement that have, with only slight modification to the Vision 2020 Statement (dot points 7 and 8 and point 9 to The Mission statement, remained unchanged throughout the Community Engagement in the preparation of the Community Strategic Plan 2011 to 2021. These statements are:

THE VISION STATEMENT

The Uralla Shire Council is committed to creating a unique environment which offers an excellent quality of life and economic opportunities for its people.

THE VISION 2020 STATEMENT

says that in 2020, Uralla Shire Community should be one which:

- enjoys a high quality of life,
- has thriving business centres,
- has educational and job opportunities available for people with a wide range of skills and aptitudes,
- has an innovative, adaptive and diverse economy,
- has access to good public services and relevant infrastructure,
- has a continuing improvement in its socio economic status,
- treasures its natural and built heritage ,
- ensures sustainability and continues to be progressive,
- provides security and safety for its residents,
- has a growing population and a sound demographic structure; and
- retains its own independent community-based local government authority.

The Vision 2020 Statement was adopted by Council in December 2007 and the full four page Vision 2020 Statement can be read or downloaded from Council's website:

http://uralla.local-e.nsw.gov.au/files/2207/File/Vision_2020.pdf

SOCIAL JUSTICE PRINCIPLES

The NSW Government's Social Justice Principles of equity, access, participation and rights are required to underpin the development of a Community Strategic Plan.

These principles can be summarised as follows:

Equity - There should be fairness in decision making, prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of the community. The planning process should take particular care to involve and protect the interests of people in vulnerable circumstances.

Access - All people should have fair access to services, resources and opportunities to improve their quality of life.

Participation - Everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives.

Rights - Everyone's rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

THE MISSION STATEMENT

In support of the Vision Statement the Council has a Mission Statement that states:

The aim of Uralla Shire Council is to offer an excellent quality of life and economic opportunities for its people by means of imaginative leadership, effective teamwork, efficient management and the provision of quality services.

It will strive to:

1. preserve a high quality environment for the community and become a carbon neutral community through balanced control of development and practical, sustainable environmental management.
2. provide appropriate resources for welfare, leisure, housing, recreational, community and cultural activities.
3. provide the structures and organisation, which supplies the social and lifestyle environment for the Community members to age within their social network.
4. provide a high level of public health, safety and community services.
5. provide an efficient and effective transport and community infrastructure.
6. encourage, promote and facilitate the social and economic development of the area by becoming a lighthouse model for local mitigation and adaptability to Climate Change.
7. provide services in an efficient and economic manner which maximize resources.
8. be accountable and open to the community for its performance.
9. provide responsible, resourceful and economic representative government for its residents.
10. encourage commercial, cultural, industrial and retail development.

The Mission Statement has been revised and updated over the years especially following the adoption of the 40 recommendations of the Uralla Climate Change Consensus Forum in December 2008 (Resolution 438.08). As with the Vision Statements, the Mission Statements received continued support during the Community Consultations and submissions.

PRINCIPAL ACTIVITIES

The Uralla Shire Council delivers its services in the terms of 11 Principal Activities, each of which has a number of functions and services:

- Administration
 - * Governance
 - * Corporate Support Services
- Public Order and Safety
- Health
- Community Services and Education
- Housing and Community Amenities
- Water Supplies
- Sewerage Services
- Recreation and Culture
- Mining, Manufacturing and Construction
- Transport and Communications
- Economic Affairs

**KEY ELEMENTS OF THE COMMUNITY STRATEGIC PLAN
“QUADRUPLE BOTTOM LINE”**

The key elements within the Uralla Shire Council Community Strategic Plan, the Delivery Plan and this Operational Plan cover Council’s 11 Principle Activities and provide the guiding principles for everyday decision making actions. The key elements identified within the Community Strategic Plan are:

- People (PE),
- Place (PL) and,
- Infrastructure (IN).

The Uralla Shire Council 2009/2010 to 2011/2012 Annual Reports (pages 5 to 10) report on a Triple Bottom Line (Profit, People and Planet). The Integrated Planning and Reporting Guidelines suggest a Quadruple Bottom Line approach with Social, Civic Leadership, Economic and Environment as the four key areas. Because there is an overlap of the Social, Civic Leadership and some elements of Economic the key element for the Community Engagement was labeled “People”. The balance of Economic plus the Environment has been divided into Place and Infrastructure. The reason for this is the great importance that rural communities place upon a comprehensive and well maintained road and rail network. Therefore Council believes that Infrastructure required an area of its own.

The key elements of People, Place and Infrastructure encompass the four areas of the quadruple bottom line. The Annual Report 2009/2010 can be read or downloaded from Council’s website http://www.uralla.nsw.gov.au/files/3771/File/Annual_Report_2010.pdf

RESOURCING STRATEGIES

The principal resources required by Council is finance and workforce. For Finance, the original ten year financial plan based upon the then current strategies was prepared in February 2010 and displayed on Council’s website. The ten year financial plan provides funding of Council’s principal resource, its workforce; and for maintenance and expansion of the road network, continuation of an increased environmental focus for Council and the Community, the replacement of all timber bridges by 2018/2019 and the maintenance of a manageable infrastructure backlog by resealing and re-sheeting roads on a 13 year timetable; within a balanced budget and maintained working capital.

The ten year financial plan continually under review and has been updated from the year ended 30 June 2010 actual base to the year ended 30 June 2012 actual base and the budget estimates for 2012/2013. The preparation of the budget for 2013/2014 was based upon the forward estimates within the updated ten year financial plan. Changes to the allocations from the forward estimates to the 2013/2014 budget estimates were examined by line managers and authorised by senior management before inclusion. The Budget Estimates were then reviewed by Council’s Finance Committee on Tuesday 21 May 2013.

The Budget Estimates for 2013/2014 and the forward estimates to 2022/2023 are compiled with balanced working capital for the General Fund and the McMaugh Gardens Aged Care Centre Fund and small surpluses in the Water and Sewer Funds to fund whole of life replacement of major infrastructure.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Resourcing Strategies (Continued)

The Working Capital for the General Fund at 30 June 2012 stood at \$724,000 after allowing for \$2,522,000 of internal restrictions (Auditors' Report page 6), exceeding the target of \$500,000 suggested by the auditors. Working Capital does not need to be increased in future years, however it does need to be maintained.

The internal restricted assets, other than Employee Leave Entitlements of \$840,000 are discretionary and can be utilised or have their purpose changed by Council. Any working capital surplus in the other funds - McMaugh Gardens Aged Care, Domestic Waste, Water and Sewer Funds become external restricted assets for the sole purposes of those funds. It is most appropriate that the Water and Sewer Funds continue to acquire surpluses to meet the long term asset deterioration that has 50 to 100 year lead times.

At 30 June 2012 there were carry over works, within the funded restricted assets, totalled \$1,182,000. \$523,000 was utilised in funding the working capital deficit of the General Fund in the 2012/2013 budget for carryover road works from 2010/2011 and a further \$496,000 for accelerated bridge and telephone replacements were funded by the restricted assets in budget adjustments during the 2012/2013 year. \$89,000 of carryover works remain in the restricted assets.

The Surpluses for the individual funds for 2013/2014 are as follows:

Fund	Operating Surplus before Capital Grants	Capital Grants	Operating Surplus after Capital Grants	Working Capital Surplus (Deficit)
General Fund	\$1,323	\$637,060	\$638,383	Balanced
Water Fund	\$34,084		\$34,084	\$142,430
Sewer Fund	\$46,530		\$46,530	\$123,658
McMaugh Gardens	\$16,842		\$16,842	Balanced
Total	\$98,779	\$637,060	\$735,839	\$266,088

The Surpluses for the individual funds for 2014/2015 are as follows:

Fund	Operating Surplus before Capital Grants	Capital Grants	Operating Surplus after Capital Grants	Working Capital Surplus (Deficit)
General Fund	\$(14,592)	\$3,141,332	\$3,126,740	Balanced
Water Fund	\$183,986		\$183,986	\$295,531
Sewer Fund	\$101,229		\$101,229	\$180,660
McMaugh Gardens	\$19,169		\$19,169	Balanced
Total	\$289,791	\$3,141,332	\$3,431,123	\$476,191

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

RESOURCING STRATEGIES (Continued)

The Surpluses for the individual funds for 2015/2016 are as follows:

Fund	Operating Surplus before Capital Grants	Capital Grants	Operating Surplus after Capital Grants	Working Capital Surplus (Deficit)
General Fund	\$49,759	\$774,204	\$823,963	Balanced
Water Fund	\$190,230		\$190,230	\$305,056
Sewer Fund	\$104,285		\$104,285	\$186,086
McMaugh Gardens	\$27,126		\$27,126	Balanced
Total	\$371,400	\$774,204	\$1,145,604	\$491,142

The working capital maintenance for the General Fund and McMaugh Gardens and the modest (\$123,000 to \$305,000) annual working surpluses for the Water and Sewer Funds totalling approximately \$1,230,000 is prudent financial management, particularly with the unknown effects that the potential carbon tax will place upon costs in the future. The McMaugh Gardens capital expenditure over the next three years if to install sprinkler system to meet current requirements and a more efficient heating system. Generally the McMaugh Gardens Fund accumulates working capital surpluses in order to take advantage of any opportunistic capital grants for expansion from the existing 36 bed facility.

The Operating Surpluses after Capital Grants, plus depreciation, for the Delivery Program period will fund the following annual capital expenditures:

Year	General Fund		Water Fund	Sewer Fund	McMaugh Gardens	Total
	Plant	Other				
2013/2014	\$748,765	\$3,377,985	\$147,167	\$100,149	\$79,676	\$4,453,742
2014/2015	\$1,019,000	\$5,778,783	\$151,632	\$103,186	\$83,776	\$7,136,377
2015/2016	\$880,765	\$3,661,339	\$156,232	\$106,273	\$93,554	\$4,898,163
	\$2,648,530	\$12,818,087	\$455,031	\$309,608	\$257,006	\$16,488,262

The operating surpluses, State Government Grant of \$3,500,000 for the replacement of the Emu Crossing, depreciation and restricted assets from 30 June 2012 will fund the above capital expenditures whilst providing balanced General Fund after capital expenditure and the minor fund surpluses of approximately \$1,230,000.

STATEMENTS RELATING TO THE REVENUE POLICY

Besides Grants, Contributions and Interest Earned, Council is financed by Rates, Annual Charges, User Fees and Charges, which are raised in accordance with Council's Revenue Policy.

A Revenue Policy is prepared each year and includes statements and particulars as required by Clause 201 of the Local Government (General) Regulations 2005. The regulation requires the Revenue Policy to include:

- (a) a statement containing a detailed estimate of the council's income and expenditure.
- (b) a statement with respect to each ordinary rate and each special rate proposed to be levied.
- (c) a statement with respect to each charge proposed to be levied.
- (d) a statement of the types of fees proposed to be charged by the council and, if the fee concerned is a fee to which Division 3 of Part 10 of Chapter 15 of [the Act](#) applies, the amount of each such fee.
- (e) a statement of the council's proposed pricing methodology for determining the prices of goods and the approved fees under Division 2 of Part 10 of Chapter 15 of [the Act](#) for services provided by it, being an avoidable costs pricing methodology determined by the council in accordance with guidelines issued by the Director-General.
- (f) a statement of the amounts of any proposed borrowings (other than internal borrowing), the sources from which they are proposed to be borrowed and the means by which they are proposed to be secured.

The statement with respect to an ordinary or special rate proposed to be levied must include the following particulars:

- (a) the ad valorem amount (the amount in the dollar) of the rate,
- (b) whether the rate is to have a base amount and, if so:
 - (i) the amount in dollars of the base amount, and
 - (ii) the percentage, in conformity with [section 500](#) of [the Act](#), of the total amount payable by the levying of the rate, or, in the case of the rate, the rate for the category or sub-category concerned of the ordinary rate, that the levying of the base amount will produce,
- (c) the estimated yield of the rate,
- (d) in the case of a special rate-the purpose for which the rate is to be levied,
- (e) the categories or sub-categories of land in respect of which the council proposes to levy the rate.

The statement with respect to each charge proposed to be levied must include the following particulars:

- (a) the amount or rate per unit of the charge,
- (b) the differing amounts for the charge, if relevant,
- (c) the minimum amount or amounts of the charge, if relevant,
- (d) the estimated yield of the charge,
- (e) in relation to an annual charge for the provision by the council of coastal protection services (if any)-a map or list (or both) of the parcels of rateable land that are to be subject to the charge.

The statement of fees and the statement of the pricing methodology need not include information that could confer a commercial advantage on a competitor of the council.



PART 3 OPERATIONAL PLAN 2013 TO 2014

STRATEGIC OBJECTIVES, GOALS, STRATEGIES,
PERFORMANCE ASSESSMENT AND FUNDING OF
ACTIVITIES

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

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**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

PEOPLE ACTIVITIES

Governance Strategic Goals:

- Uralla Leadership is visionary, compassionate and inclusive and promotes the needs of the Community.
- Council is operated efficiently and effectively

PA1. Administration; Sub-Activity – PA1.1 Governance

Community Plan Strategisess	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE01 Uralla Leadership is visionary, compassionate, and representative and promotes the needs of the Community.	<ul style="list-style-type: none"> • Mayor and Councillors are freely available to the Community and strongly advocate their views to State and Federal Representatives. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	1. Uralla Shire Council strongly represents the views and needs of the Uralla Shire Community.
PE02 Council meetings held monthly.	<ul style="list-style-type: none"> • Meetings held monthly on the fourth Monday of the month other than when the Monday is a public holiday. • Council to examine a proposal to commence the meeting mid afternoon to suit residents. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	2. Twelve meetings a year, one per month. 3. No complaints received about inconvenient meeting times.
PE03 Distribute Business Papers prior to meeting.	<ul style="list-style-type: none"> • Reports for Business Paper close 10 working days prior to ordinary meeting. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	4. Business Paper distributed 5 days prior to meeting.
PE04 Minutes of meeting prepared and distributed.	<ul style="list-style-type: none"> • Preparation of the minutes given top priority following meeting and put onto the website shortly after the meeting. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	5. Minutes prepared, distributed and on the Council's website, within 8 working days of meeting.
PE05 Council activities, projects and achievements publicised widely.	<ul style="list-style-type: none"> • Staff to prepare a monthly <i>Newsletter</i> distributed to all postal addresses in the Shire. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	6. 12 issues per year of Council's <i>Newsletter</i> produced with no more than 1 complaint per issue received.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

PA1. Administration; Sub-Activity – PA1.1 Governance (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE06. Improve the efficiency of communication to Councillors, Councillors and Staff and Councillors and Staff and the Community.	<ul style="list-style-type: none"> Council to meet work related e-mail expenses and connecting Councillors to an ISP where relevant. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	7. All Councillors using the e-mail facility and protocol for e-mailing of Councillors and Staff established and advertised.
PE07 Continue to incorporate Integrated Planning and Reporting guidelines into Council Strategic Planning.	<ul style="list-style-type: none"> Regular Public Forums to discuss activities, levels of service and performance measures. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	8. Community Strategic Plan reviewed annually and Community engaged in respect to the progress in meeting Community Goals. 9. Annual Operational Plans developed and ready for adoption annually by 31 May.
PE08. Comply with statutory requirements of the Local Government and other Acts.	<ul style="list-style-type: none"> Utilise the Strategic Tasks for Council's Checklist prepared by the Division of Local Government. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	10. All items on the Strategic Tasks for Council's Checklist completed within statutory timeframes.

The Governance service is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

General Manager's Office

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$408,659	\$29,838	\$438,497	\$0	\$438,497
2013/2014 Estimates	\$403,145	\$9,173	\$412,319	\$0	\$412,319
2014/2015 Estimates	\$415,881	\$9,448	\$425,329	\$0	\$425,329
2015/2016 Estimates	\$429,018	\$9,732	\$438,750	\$0	\$438,750

Elected Members

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$145,930	\$1,286	\$147,216	\$0	\$147,216
2013/2014 Estimates	\$140,932	\$11,914	\$152,846	\$0	\$152,846
2014/2015 Estimates	\$144,745	\$12,271	\$157,016	\$0	\$157,016
2015/2016 Estimates	\$148,590	\$12,640	\$161,229	\$0	\$161,229

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Governance Strategic Goals:

- Uralla Leadership is visionary, compassionate and inclusive and promotes the needs of the Community.
- Council is operated efficiently and effectively

PA1. Administration; Sub-Activity – PA1.2 Corporate Support

Community Plan Strategiest	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE09 To consult widely in the preparation of Council's Operational Plan.	<ul style="list-style-type: none"> • Utilising Press releases, advertising in Newsletter, making available at the public library and other convenient access points. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	11. The Strategic Tasks for Council's Checklist completed within statutory timeframes.
PE10 To develop best practice and utilise service delivery and co-operative arrangements for the provision of services, wherever economical.	<ul style="list-style-type: none"> • By outsourcing IT service. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	12. IT operating effectively with reports each quarter to Finance Committee.
PE11 To ensure the individual rate burden on the Shire is reasonable.	<ul style="list-style-type: none"> • Council will set rate levels each year with a base rate equal to the cost of Governance and Public Order and Safety. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	13. Rate per capita is no higher in DLG Comparative Information Group 10 Councils: 6 th highest (of 24) for residential, and 15 th highest (of 24) for business.
PE12 To ensure financial stability by ensuring that rates, user charges and contracted grants to total revenue does not fall below 65%.	<ul style="list-style-type: none"> • Council will set the rates and charges levels each year and Council will live within its means. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	14. Budgeted ratio achieved.
PE13 To have in place and operating a best practice management accounting reporting system.	<ul style="list-style-type: none"> • Continually developing the Council's management accounting format. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	18. Monthly reports to users on 1 st working day and to Finance Committee on 2 nd Monday of month.
PE14 To invest surplus funds for the best advantage of Council, within Council's policies and Local Government guidelines.	<ul style="list-style-type: none"> • Investing surplus funds principally in term deposits with a spread of risk. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	19. Interest earned on investment for all funds as set annually. 20. Weekly reports to Manex of cash position.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

PA1. Administration; Sub-Activity – PA1.2 Corporate Support (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE15 To assess the degree to which revenues are committed to the repayment of debt in the General Fund.	<ul style="list-style-type: none"> • Analysing of Annual Financial Statements to assess effectiveness of a moratorium on loan raising. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	21. The underlying debt service ratio (not including debt redemption) to be less than 4%.
PE16 To ensure the receipt of monies due to Council.	<ul style="list-style-type: none"> • Strict and constant Debtor Control. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	22. Ratio of over three months overdue amounts to be less than 7.5% of outstanding debtors.
PE17 To maintain a high level of Rate Debtor collection to provide the funds to resource the Council's activities.	<ul style="list-style-type: none"> • Ensuring that, as far as possible, all general rates are paid within the prescribed period by instituting a sound follow-up system. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	23. Report percentage of rates collected quarterly as % of levy and total due. * First quarter 30% * Second quarter 53% * Third quarter 77% * Fourth quarter 97%.
PE18 To Invest adequate resources into training staff to maintain necessary skill levels.	<ul style="list-style-type: none"> • Maintaining staff expertise and communications skills, through rates training and seminars. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	24. Two training sessions attended per annum.
PE18 To Invest adequate resources into training staff to maintain necessary skill levels.	<ul style="list-style-type: none"> • Develop Training Plan through Consultative Committee and allocate funds in Budget. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	25. Percentage of staff training budget to salaries and wages costs to be no less than 2%.
PE19 To continue to provide safe and comfortable working conditions at Uralla offices, Uralla and Bundarra Works Depots and outside work areas.	<ul style="list-style-type: none"> • By having Council staff provide items of concern to the WH and S Committee through a workplace issues register. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	26. Works completed and WH and S issues cleared.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

PA1. Administration; Sub-Activity – PA1.2 Corporate Support (Continued)

Community Strategic Goals	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE20 To maintain effective control over stock on hand with minimal stock write-off.	<ul style="list-style-type: none"> • Ensuring that a sound stock control system is being maintained with spot check conducted by nominated staff. • Ensuring an adequate skill level is maintained by the supervising storemen. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	27. Value of stock written off is less than \$1,500 per annum.
PE21 To lose no work days to industrial disputes.	<ul style="list-style-type: none"> • Having an effective Consultative Committee. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	28. Storeman attends 1 training course or seminar per year.
PE22 To maintain a low rate of occupational injuries.	<ul style="list-style-type: none"> • Having an effective Work Health and Safety (WH &S) Committee. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	29. No days lost to industrial disputes of a local nature.
			30. Workplace lost time injury claims to be less than 5 per 100 workers per quarter. (with general employees less than 4 and McMaugh Aged Care employees less than 7 per hundred).

The Corporate Support function (including Engineering and Depot) is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Distributed	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$2,362,093	(\$2,298,714)	\$63,379	\$70,000	\$133,379
2013/2014 Estimates	\$2,304,249	(\$2,235,451)	\$68,798	\$34,604	\$103,402
2014/2015 Estimates	\$2,376,210	(\$2,302,515)	\$73,695	\$35,492	\$109,187
2015/2016 Estimates	\$2,450,460	(\$2,371,590)	\$78,870	\$36,407	\$115,277

The administration costs are distributed, net of income, over all other Principal Activities in proportion to the recurrent costs of those activities less debt servicing and depreciation.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Governance Strategic Goals:

- Uralla Leadership is visionary, compassionate and inclusive and promotes the needs of the Community.
- Council is operated efficiently and effectively

PA1. Administration; Sub-Activity – PA1.3 Plant Services

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE23 To ensure that plant, equipment and vehicles are maintained in a serviceable condition at all times.	<ul style="list-style-type: none"> • Maintain a Service Register of all major equipment and ensure that staff and skill levels are maintained to achieve full servicing. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	31. Reports to management on the number of major breakdowns/or accidents due to faulty plant.
PE24 To ensure Council's operators and workshop staff are adequately skilled and appropriately licensed and have access to modern tools and equipment.	<ul style="list-style-type: none"> • Send staff to appropriate training courses which are to be included in Council's training plan. • Keep staff records of all licences needed and held. • Small plant and tools maintained. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	32. All staff with appropriate licences. 33. Records maintained up to date. 34. Small plant and tools up-dated.
PE25 To achieve no less than 1000 operating hours per year for major plant items and 1500 operating hours for key machines such as graders.	<ul style="list-style-type: none"> • Start and finish crews on the job when working at sites more than 30km from the depot. • Review work practices to take advantage of good weather conditions. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	35. Uralla and Construction Graders operate for 1,500 hours and the Bundarra Grader operates for 1,000 hrs per annum. Report reasons for any plant items not meeting the targets hours. 36. Work practices reviewed.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

PA1. Administration; Sub-Activity – PA1.3 Plant Services (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE26 To set plant hire rates which will cover plant operating costs.	<ul style="list-style-type: none"> • Rates set by staff using historical records. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	37. Small surplus on plant operation plus depreciation to fund plant purchases and Plant Replacement restricted asset fund.
PE27 To own and operate a modern plant fleet, of appropriate size and composition by replacing plant and vehicles as recommended by the Works Progress Advisory Unit meeting to Council and approved by Council.	<ul style="list-style-type: none"> • Replacement purchases by tender and quotations and sales by auction, tender or quotation. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	38. Purchases, to approved listing completed annually by March.
PE28 Maintain a five year Plant Replacement Program to maintain a modern and efficient fleet.	<ul style="list-style-type: none"> • Maintain a Plant Utilisation and Service Register for data. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	39. Five year Plan updated annually for budget preparation.

The Plant service is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Distributed to other Activities	Net Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$1,817,681	\$345,192	(\$2,132,084)	(\$30,789)	\$788,765	\$819,554
2013/2014 Estimates	\$1,810,413	\$194,296	(\$2,198,334)	\$193,625	\$748,765	\$555,140
2014/2015 Estimates	\$1,830,046	\$200,125	(\$2,157,484)	(\$127,313)	\$1,019,000	\$891,687
2015/2016 Estimates	\$1,850,281	\$206,129	(\$2,296,576)	(\$240,166)	\$880,765	\$640,599

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Safety and Wellbeing Strategic Goals:

- All Shire Residents feel safe.
- A healthy community is encouraged and promoted.

PA2. Public Order and Safety; Sub-Activity - PA2.1 Fire Protection

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE29 To facilitate an effective Bush Fire protection through a mutually agreed Service Level Agreement with the Rural Fire Service.	<ul style="list-style-type: none"> • Annual Service Level Agreements (SLA) between the Rural Fire Service and Council for service delivery. • By an agreement through the New England Zone and RFS, sharing of costs of the Zone Operation with the costs of RFS paid to Armidale Dumaresq Council (ADC) and ADC being the host council accounting for all other payments and obtaining reimbursements so that the cost to Council is for the 11.7% of the cost of RFS. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	40. SLA reviewed annually by December and reported to Council by February.
PE30 To facilitate an effective Urban Fire protection through a mutually agreed Service Level Agreement with the Board of Fire Commissioners.	<ul style="list-style-type: none"> • Liaison with the Zone Commander of the NSW Fire Brigade. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	41. Annual attendance and report to Council by the Zone Commander of the NSW Fire Brigade held.

The Fire Protection service is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$139,676	\$7,721	\$147,407	\$0	\$147,407
2013/2014 Estimates	\$143,731	\$22,172	\$165,903	\$0	\$165,903
2014/2015 Estimates	\$148,014	\$22,837	\$170,851	\$0	\$170,851
2015/2016 Estimates	\$152,426	\$22,522	\$175,948	\$0	\$175,948

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Safety and Wellbeing Goals:

- All Shire Residents feel safe.
- A healthy community is encouraged and promoted.

PA2. Public Order and Safety; Sub-Activity – PA2.2 Animal and Abandoned Articles Control

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE31 To protect the residents of the Shire from animal nuisance and reduce number of associated complaints. (Dog complaints rank second to Unsealed road complaints for most rural councils, however top complaint for Uralla Shire Council.)	<ul style="list-style-type: none"> • Provide adequate numbers of authorised impounding staff, through outsourced service with Armidale Dumaresq Council and by providing an education program for owners. • To have the care and maintenance of companion animal items regularly in the Council's Newsletter to inform and instruct animal owners of their community responsibility to others as well as their pets. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	42. The number of complaints per <ul style="list-style-type: none"> • 100 registered dogs • 100 registered cats • other total complaints reduced by 5% from prior year.
		<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	43. At least 4 items in the Council's Newsletter annually.
PE32 Provide an efficient and effective pound facility.	<ul style="list-style-type: none"> • Utilising the Regional Animal Shelter, ADC and local rangers. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	44. The Complaints Register to be reported to council quarterly.
PE33 To have abandoned articles, animals and vehicles removed from public areas.	<ul style="list-style-type: none"> • Service provided by Council staff and plant. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	45. Cost of operating of the joint facility per head of population maintained at or below \$6.25.
			46. All complaints actioned immediately for dead animals and within 3 working days for other articles.

The Animal and Abandoned Articles Control service is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$26,874	\$1,954	\$28,828	\$0	\$28,828
2013/2014 Estimates	\$34,067	\$2,855	\$36,922	\$0	\$36,922
2014/2015 Estimates	\$35,203	\$2,941	\$38,144	\$0	\$38,144
2015/2016 Estimates	\$36,377	\$3,029	\$39,406	\$0	\$39,406

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Safety and Wellbeing Goals:

- All Shire Residents feel safe.
- A healthy community is encouraged and promoted.

PA2. Public Order and Safety; Sub-Activity – PA2.3 Emergency Services

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE34 To ensure currency of the New England Area Local Emergency Plan.	a. To ensure currency of the New England Area Local Emergency Plan. conjunction with the SES Namoi headquarters.	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	47. Review and update the New England Area Local Emergency Plan.
PE35 To ensure an effective SES service is provided.	b. Providing a purpose built headquarters.	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	48. Building operating on corner of Uralla Depot site.
PE36 Local SES Group operating efficiently and effectively.	c. The appointment of SES Co-ordinator and appropriate accommodation of the service.	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	49. The number of incidents attended by the SES reported to Council.

The Emergency Services are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$24,318	\$1,776	\$26,093	\$0	\$26,093
2013/2014 Estimates	\$25,317	\$5,089	\$30,406	\$0	\$30,406
2014/2015 Estimates	\$26,192	\$5,242	\$31,434	\$0	\$31,434
2015/2016 Estimates	\$27,098	\$5,399	\$32,497	\$0	\$32,497

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Safety and Wellbeing Goals:

- All Shire Residents feel safe.
- A healthy community is encouraged and promoted.

PA3. Health; Sub-Activity – PA3.1 Inspection Services

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE37 An annual improvement in premises that do not meet satisfactory food handling standards.	<ul style="list-style-type: none"> • Through outsourced contractor, have food inspections conducted in accordance with Council’s agreement with the NSW Food Authority to ensure food handlers comply with the Food Act. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	50. Complaints Register operating and effective and reported to Council quarterly. 51. Reports to Council on the number of complaints received.
PE38 To ensure that inspections are carried out at less than full net cost to the general community and are partially on a “user pays” basis.	<ul style="list-style-type: none"> • Inspections are carried out following any complaint or request. • Orders are issued or served, where necessary. • Set fees and charges in Annual Budget. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	52. All inspections from complaints or requests are carried out immediately for food and within 2 working days for other complaints. 53. Orders issued promptly. 54. Fees for inspection services set to recover costs less 25% CSO.

The Health Inspection Services are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$63,036	\$4,792	\$67,828	\$0	\$67,828
2013/2014 Estimates	\$54,875	\$4,622	\$59,497	\$0	\$59,497
2014/2015 Estimates	\$56,603	\$4,760	\$61,363	\$0	\$61,363
2015/2016 Estimates	\$58,386	\$4,903	\$63,289	\$0	\$63,289

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Safety and Wellbeing Goals:

- All Shire Residents feel safe.
- A healthy community is encouraged and promoted.

PA3. Health; Sub-Activity – PA3.2 Noxious Plant Control

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE39 To support the New England Tablelands (Noxious Weeds) County Council in the control; and eradication of noxious weeds.	<ul style="list-style-type: none"> • By paying a contribution to New England Weeds County Council at the previous year's level plus rate pegging increase. • By working with the New England Weeds County Council in ensuring that Council staff are trained in weed identification. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	55. Contribution made to the New England Weed Authority on time.

The Noxious Weed Control service is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$67,765	\$4,948	\$72,713	\$0	\$72,713
2013/2014 Estimates	\$67,765	\$5,886	\$73,651	\$0	\$73,651
2014/2015 Estimates	\$67,765	\$6,063	\$73,828	\$0	\$73,828
2015/2016 Estimates	\$67,765	\$6,245	\$74,010	\$0	\$74,010

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Youth Development Goals:

- Young people are supported in educational, sporting, recreational and employment endeavours.

PA4. Community Services and Education; Sub-Activity - PA4.1 Youth Services and Education

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE40 To meet all costs of transporting the Life Education Van into and around the Shire on its annual visit to the schools in the Shire.	<ul style="list-style-type: none"> • Use council's Plant and works personnel to move Life Education van. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	56. Van moved when requested.
PE41 To facilitate the provision of recreational and leisure opportunities and support programs for youth.	<ul style="list-style-type: none"> • Financial assistance to private clubs and other organisations that provide services for youth. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	57. Financial assistance provided.
PE42 AscerMSin and facilitate Youth activities for non sport activities.	<ul style="list-style-type: none"> • By providing programs identified by Youth 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	58. Report to Council of programs to be funded annually.
PE43 To maintain Council's education facilities.	<ul style="list-style-type: none"> • Maintenance of the outside of the Uralla Pre-School building. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	59. All requested and identified work completed.
PE44 Support Youth Week Activities	<ul style="list-style-type: none"> • Provide matching funding to grant funds to Uralla Neighbourhood Centre to run Youth Week 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	60. Successful Youth Week Activities reported to Communities NSW and funding acquitted.

Community Services and Education – Youth are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$16,421	\$980	\$17,401	\$0	\$17,401
2013/2014 Estimates	\$17,680	\$1,130	\$18,810	\$0	\$18,810
2014/2015 Estimates	\$18,241	\$1,164	\$19,405	\$0	\$19,405
2015/2016 Estimates	\$18,820	\$1,199	\$20,019	\$0	\$20,019

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Quality of Life Goals:

- The quality of life of the Shire's aged and disabled people is enhanced.
- The Uralla Shire Council will facilitate the provision of care packages and services to the aged and disabled in the New England North West.

PA4. Community Services and Education; Sub-Activity - PA4.2.1. Aged and Disabled Services [Aged Units]

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE45 To continue to provide accommodation for the aged in self-contained units in Uralla at no net cost to the community.	<ul style="list-style-type: none"> • By renting of the four Hill Street Units. • Carrying out improvements to maintain the attractiveness and viability of the units. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	61. Rental income exceeds expenditure with a return on Capital invested. 62. Work completed.
PE46 To research the methods and funding sources to provide additional units in Hill Street.	<ul style="list-style-type: none"> • Review of funding sources and survey of potential residents. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	63. Report to Council annually in March or when a funding source becomes available.

Community Services and Education – Aged Units are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$12,868	\$816	\$13,684	\$0	\$13,684
2013/2014 Estimates	\$12,868	\$939	\$13,807	\$0	\$13,807
2014/2015 Estimates	\$13,287	\$968	\$14,254	\$0	\$14,254
2015/2016 Estimates	\$13,720	\$997	\$14,717	\$0	\$14,717

**URALLA SHIRE COUNCIL
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Quality of Life Goals:

- The quality of life of the Shire's aged and disabled people is enhanced.

PA4. Community Services and Education; Sub-Activity - PA4.2.2. Aged and Disabled Services [Aged Care Centres].

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE47 To operate the McMaugh Gardens Aged Care Centre as an autonomous viable unit.	<ul style="list-style-type: none"> • Operate the Centre with the assistance of an Advisory Committee of Council, with Council delegation under Section 355 of the Local Government Act. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	64. Centre operates with income in excess of expenditure.
PE48 To assist McMaugh Gardens Aged Care Centre by operating their accounts providing advice and other financial, administrative services to Management and the Committees.	<ul style="list-style-type: none"> • Council representatives and DAS attending Committee meetings as necessary. • Council administration staff to provide service (at a fee) and DAS to advise Centre Manager as necessary. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	65. Meetings held, attended by DAS/Finance Manager and Council representatives 66. Service fee charged.
PE49 To operate McMaugh Gardens Aged Care Centre to the highest possible standard for accreditation	<ul style="list-style-type: none"> • Centre Management and staff well trained and motivated. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	67. The Centre maintains the past excellent performance requirements of accreditation.
PE50 To operate the Grace Munro Centre Aged Care Facility through a management agreement with Grace Munro Aged Care Centre Ltd.	<ul style="list-style-type: none"> • Management agreement operating at cost to Council of debt service of the original \$400,000 loan and building ownership costs. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	68. Report on operation for prior year received by Council management from GMACC Ltd and reported to Manex.

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PA4. Community Services and Education; Sub-Activity - PA4.2.2. Aged and Disabled Services [Aged Care Centres] (Continued)

Community Services and Education – Aged Care Centre (McMaugh Gardens Aged Care Centre) is funded in the Budget Estimates for 2012/2013 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$1,944,240	\$110,348	\$2,054,588	\$79,676	\$2,134,264
2013/2014 Estimates	\$1,958,584	\$103,391	\$2,061,976	\$22,500	\$2,084,476
2014/2015 Estimates	\$2,018,554	\$106,493	\$2,125,047	\$22,500	\$2,147,547
2015/2016 Estimates	\$2,080,420	\$109,688	\$2,190,108	\$22,500	\$2,212,608

Community Services and Education – Aged Care Centre (Grace Munro Centre) is funded in the Budget Estimates for 2012/2013 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$43,018	\$970	\$43,988	\$0	\$43,988
2013/2014 Estimates	\$43,018	\$1,113	\$44,131	\$0	\$44,131
2014/2015 Estimates	\$42,674	\$1,147	\$43,821	\$0	\$43,821
2015/2016 Estimates	\$42,281	\$1,181	\$43,463	\$0	\$43,463

**URALLA SHIRE COUNCIL
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Quality of Life Goals:

- The quality of life of the Shire's aged and disabled people is enhanced.
- The Uralla Shire Council will facilitate the provision of care packages and services to the aged and disabled in the New England North West.

PA4. Community Services and Education; Sub-Activity - PA4.2 3 Aged and Disabled Services [Community Support Options Programs]

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE51 To auspice the Tablelands Community Support Options Project (TCSOP), on a 100% grant funding basis.	<ul style="list-style-type: none"> • Operate the programs through employed staff and contracted service delivery at a standard, which meets the accreditation requirements. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	69. Acquittal lodged and acknowledged
PE52 To auspice the Kamilaroi Ageing and Disabilities Services (KADS) on a 100% grant funding basis.			70. Accreditation standards meet and reported to Council.
PE53 To assist TCSOP and KADS by operating their accounts providing advice and other financial, administrative services.	<ul style="list-style-type: none"> • Council staff and resources to operate accounts on a fee-for-service basis and rental for accommodation with the DAS advising the Project Manager on financial matters. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	71. Service fee charged. 72. Rental fee charged.

Community Services and Education:

TCSOP is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$1,784,667	\$183,080	\$1,967,748	\$0	\$1,967,748
2013/2014 Estimates	\$1,826,977	\$183,823	\$2,010,800	\$0	\$2,010,800
2014/2015 Estimates	\$1,883,061	\$189,338	\$2,072,399	\$0	\$2,072,399
2015/2016 Estimates	\$1,940,871	\$195,018	\$2,135,889	\$0	\$2,135,889

KADS is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2012/2013 Budget	\$1,18,114	\$111,153	\$1,229,267	\$0	\$1,229,267
2013/2014 Estimates	\$1,118,717	\$109,108	\$1,227,825	\$0	\$1,227,825
2014/2015 Estimates	\$1,153,247	\$112,381	\$1,265,628	\$0	\$1,265,628
2015/2016 Estimates	\$1,188,845	\$115,753	\$1,304,598	\$0	\$1,304,598

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Quality of Life Goals:

- The quality of life of the Shire's aged and disabled people is enhanced.
- The Uralla Shire Council will facilitate the provision of care packages and services to the aged and disabled in the New England North West.

PA4. Community Services and Education; Sub-Activity - PA4.2 4 Aged and Disabled Services [Tablelands Community Transport]

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE54 To auspice the Tablelands Community Transport (TCT), on a 100% grant funding basis.	<ul style="list-style-type: none"> • Operate the programs with the assistance of an Advisory Committee with delegation under Section 355 of the Local Government Act. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	73. Meetings held quarterly, reported to Council. 74. Acquittal lodged and acknowledged
PE55 To assist TCT by operating their accounts providing advice and other financial, administrative services	<ul style="list-style-type: none"> • Council staff and resources to operate accounts on a fee-for-service basis and rental for accommodation with the DAS advising the Project Manager on financial matters. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	75. Service fee charged. 76. Rental fee charged.

Community Services and Education – Tablelands Community Transport (TCT) is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2012/2013 Budget	\$233,202	\$22,402	\$255,604	\$0	\$255,604
2013/2014 Estimates	\$221,681	\$21,052	\$242,733	\$0	\$242,733
2014/2015 Estimates	\$228,505	\$21,684	\$250,189	\$0	\$250,189
2015/2016 Estimates	\$235,541	\$22,334	\$257,876	\$0	\$257,876

Quality of Life Goals:

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- The quality of life of the Shire's aged and disabled people is enhanced.
- The Uralla Shire Council will facilitate the provision of care packages and services to the aged and disabled in the New England North West.

PA4. Community Services and Education; Sub-Activity - PA4.2 5 Aged and Disabled Services [Community Centre]

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE56 Operate the Community Centre in Uralla at minimal net cost to the Community.	<ul style="list-style-type: none"> • Set rents and fees annually in the Revenue Policy to cover operating costs, less Community Service Obligations (CSO). • Maintain the building to a set maintenance schedule. • Advertise the facilities to the Community through the Newsletter and other media. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	<p>77. Income plus 50% CSO exceeds the expenses less debt service costs.</p> <p>78. Works completed.</p> <p>79. Report to Council on additional use of the Centre over the base year of 2005/2006.</p>

Community Services and Education – Community Centre is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$40,121	\$2,162	\$42,283	\$	\$42,283
2013/2014 Estimates	\$58,766	\$4,063	\$62,830	\$	\$62,830
2014/2015 Estimates	\$60,209	\$4,185	\$64,394	\$	\$64,394
2015/2016 Estimates	\$61,690	\$4,311	\$66,001	\$	\$66,001

Quality of Life Goals:

**URALLA SHIRE COUNCIL
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- The quality of life of the Shire's aged and disabled people is enhanced.
- The Uralla Shire Council will facilitate the provision of care packages and services to the aged and disabled in the New England North West.

PA4. Community Services and Education; Sub-Activity - PA4.2 6 Aged and Disabled Services [Bundarra Neighbour Aid]

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE57 To auspice the Bundarra Neighbour Aid, on a 100% grant funding basis.	<ul style="list-style-type: none"> • Operate the programs through the Tablelands Community Support Options Management and staff. 	<ul style="list-style-type: none"> • 2012/2013 • 2013/2014 • 2014/2015 • 2015/2016 	80. Bundarra Neighbour Aid management confirms satisfaction with advice and service. 81. Acquittal lodged and acknowledged
PE58 To auspice the Bundarra Neighbour Aid, on a 100% grant funding basis employing the staff, operating the project accounts and providing office accommodation.	<ul style="list-style-type: none"> • Council staff and resources to operate accounts on a fee-for-service basis and rental for accommodation with the DAS advising the Project Manager on financial matters. 	<ul style="list-style-type: none"> • 2012/2013 • 2013/2014 • 2014/2015 • 2015/2016 	82. Service fee charged. 83. Rental fee charged.

Community Services and Education – Bundarra Neighbour Aid Service (BNAS) is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$59,910	\$4,635	\$64,545	\$0	\$64,545
2013/2014 Estimates	\$59,202	\$4,635	\$63,837	\$0	\$63,837
2014/2015 Estimates	\$61,065	\$4,774	\$65,839	\$0	\$65,839
2015/2016 Estimates	\$62,987	\$4,917	\$67,904	\$0	\$67,904

Quality of Life Goals:

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- The quality of life of the Shire's aged and disabled people is enhanced.
- The Uralla Shire Council will facilitate the provision of care packages and services to the aged and disabled in the New England North West.

PA4. Community Services and Education; Sub-Activity - PA4.2 7 Aged and Disabled Services [Other Community Services]

Strategic Objective:

To support the providers of services aimed at enhancing the quality of life of the Shire's aged and disabled people particularly where these services result in those people continuing to live in the Shire or the region.

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE59 Community Services to pay administration calculated on a percentage of grants received rather than on expenditure.	<ul style="list-style-type: none"> • Council to accept the differential between the administration fees calculated on the set percentage of grant income and that calculated on expenditure. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	84. Council contribution minimised.

Community Services and Education – Other Community Services are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$0	-\$61,531	-\$61,531	\$	-\$61,531
2013/2014 Estimates	\$0	-\$155,933	-\$155,933	\$	-\$155,933
2014/2015 Estimates	\$0	-\$160,611	-\$160,611	\$	-\$160,611
2015/2016 Estimates	\$0	-\$165,429	-\$165,429	\$	-\$165,429

Economic Opportunities and Tourism Goals:

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- Commercial and tourism opportunities are promoted and supported to attract visitors and permanent residents to the Shire and ensure its economic strength and viability.

PA11. Economic Affairs; Sub-Activity - PA11.1 Camping and Caravan Areas

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE60 To work with the lessee of the Uralla Caravan Park, Alma Park, to maintain the Tourist Park to the two and a half star rating.	<ul style="list-style-type: none"> • Work carried out by the Caravan Park lessees, supported by Council. • By encouraging the lessee to provide incentives to stay at the caravan park. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	85. Report annually to Council in August on the operation of the lease.
PE61 To provide comfortable overnight caravan and camping facility in Bundarra.	<ul style="list-style-type: none"> • Through the Manager of the Commercial Hotel working with the managers of the Bundarra Caravan Park (The Bundarra Economic Development, Tourism and Caravan Park Committee Caravan Park, maintained by Council workforce during week days and the Commercial Hotel on weekends. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	86. Report annually to Council on the operation of the caravan park in Bundarra and the free camping at Emu Crossing

Economic Affairs – Camping and Caravan Areas are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2012/2013 Budget	\$6,584	\$758	\$7,342	\$0	\$7,342
2013/2014 Estimates	\$6,584	\$1,039	\$7,623	\$0	\$7,623
2014/2015 Estimates	\$6,811	\$1,070	\$7,881	\$0	\$7,881
2015/2016 Estimates	\$7,045	\$1,103	\$8,148	\$0	\$8,148

Economic Opportunities and Tourism Goals:

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- Commercial and tourism opportunities are promoted and supported to attract visitors and permanent residents to the Shire and ensure its economic strength and viability.

PA11. Economic Affairs; Sub-Activity - PA11.2 Tourism Development and Visitor Information Centre

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
Tourism:			
PE62 To progressively increase the number of visitors to the Uralla Shire and number of internet hits to the Uralla Tourism website on tourism matters and to satisfy those enquiries.	<ul style="list-style-type: none"> • Staffing the V.I.C with Council employees and volunteers to provide tourism services seven days a week. • By continually reviewing and updating the Council's general and tourism websites. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	87. Monthly report to Council by Visitor Information Centre Manager on visitor numbers.
PE63 Participate in Regional Tourism Organisations.	<ul style="list-style-type: none"> • Make financial contribution to regional projects and campaigns when considered appropriate. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	88. Report to Council quarterly by the V.I.C. Manager. 89. Statistics showing that the numbers through the VIC have stabilised and web site hits continue to grow.
PE64 To provide hosting and general promotion of the Shire area.	<ul style="list-style-type: none"> • Hosting visits and receptions for visitors 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	90. Report to Council on the cost benefit of involvement in Regional Tourism. 91. Functions held with positive outcomes reported to Council.

Economic Affairs – Tourism Development and Visitor Information Centre are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$116,230	\$8,243	\$124,474	\$0	\$124,474
2013/2014 Estimates	\$114,813	\$9,387	\$124,200	\$0	\$124,200
2014/2015 Estimates	\$118,431	\$9,669	\$128,100	\$0	\$128,100
2015/2016 Estimates	\$122,163	\$9,959	\$132,122	\$0	\$132,122

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Economic Opportunities and Tourism Goals:

- Commercial and tourism opportunities are promoted and supported to attract visitors and permanent residents to the Shire and ensure its economic strength and viability.

PA11. Economic Affairs; Sub-Activity - PA11.3 Economic, Social and Community Development

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
Community Development			
PE65 To achieve new developments or expand existing developments in the Shire and the region.	<ul style="list-style-type: none"> New developers and businesses to be assisted by Council's Mayor and General Manager supported by the Planning Manager. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	92. New businesses attracted to and commence in the Uralla Shire Area.
PE66 Uralla Shire Development Advisory Committee (USDAC) to advise Council on Development priorities	<ul style="list-style-type: none"> USDAC to be a committee of Councillors and a Section 355 Committee. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	93. Bimonthly meetings held.
PE67 To provide a new, attractive, interactive website that contains a range of variously presented information to locals, tourists and tree changers to facilitate and bolster community, cultural and economic development.	<ul style="list-style-type: none"> An attractive, interactive website maintained by the Community Development Officer. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	94. The number of Website "hits" recorded and reported to Council.
PE68 To assist the Community develop new and inclusive groups, events and functions.	<ul style="list-style-type: none"> To have a Community Development Officer responsible for the co-ordination of Community groups, activities and functions. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	95. Monthly reports by CDO to Council.

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PA11. Economic Affairs; Sub-Activity - PA11.3 Economic, Social and Community Development (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
Community Development (Continued)			
PE68 To assist the Community develop new and inclusive groups, events and functions.	<ul style="list-style-type: none"> • Seek available funding for events and activities in the Community. • By providing support to the Uralla Community Garden. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	96. Report to Council when funding is received.

Economic Affairs – Economic, Social and Community Development is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2012/2013 Budget	\$123,972	\$7,450	\$131,422	\$0	\$131,422
2013/2014 Estimates	\$119,622	\$8,225	\$127,847	\$0	\$127,847
2014/2015 Estimates	\$121,480	\$8,471	\$129,951	\$0	\$129,951
2015/2016 Estimates	\$123,356	\$8,725	\$132,081	\$0	\$132,081

Economic Affairs – Economic, Social and Community Development (Events and Functions) are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$24,708	\$1,804	\$26,512	\$0	\$26,512
2013/2014 Estimates	\$29,667	\$2,501	\$32,168	\$0	\$32,168
2014/2015 Estimates	\$30,560	\$2,576	\$33,136	\$0	\$33,136
2015/2016 Estimates	\$31,480	\$2,653	\$34,133	\$0	\$34,133

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Economic Opportunities and Tourism Goals:

- Commercial and tourism opportunities are promoted and supported to attract visitors and permanent residents to the Shire and ensure its economic strength and viability.

PA11. Economic Affairs; Sub-Activity - PA11.4 Private Works

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE69 Actively seek and carry out works in accordance with Competition Policy at a small profit.	<ul style="list-style-type: none"> • Utilising Council day labour and plant, when available and when requested. • Advertise availability of the service through the Council Newsletter 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 012/2013 • 2013/2014 • 2014/2015 • 2015/2016 	<p>97. Income exceeds the cost of operation.</p> <p>98. Number of customers and value of work consistent from year to year and budget achieved or exceeded.</p>

Economic Affairs – Private Works are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost		Income	Surplus
2013/2014 Budget	\$190,133	\$34,056	\$224,189		\$269,000	\$44,811
2013/2014 Estimates	\$189,580	\$38,258	\$227,838		\$260,820	\$32,982
2014/2015 Estimates	\$195,358	\$39,406	\$234,764		\$269,949	\$35,185
2015/2016 Estimates	\$201,312	\$40,588	\$241,900		\$279,397	\$37,497

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Economic Opportunities and Tourism Goals:

- Commercial and tourism opportunities are promoted and supported to attract visitors and permanent residents to the Shire and ensure its economic strength and viability.

PA11. Economic Affairs; Sub-Activity - PA11.5 Other Business

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE70 Rent the office and Court Room sections of the Courthouse building at prevailing commercial rates and continue to rent the café portion of the VIC at prevailing commercial rates.	<ul style="list-style-type: none"> Courthouse building rooms leased to appropriate organisations servicing the Community. Café portion of the VIC leased at commercial rates. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 2013/2014 2014/2015 2015/2016 	99. Courthouse rooms rented at commercial rates. 100. VIC café rental charged and paid up to date. 101. Income exceeds expenditure including depreciation.

PA11. Economic Affairs; Sub-Activity - PA11.6 Television Re-transmission Tower

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PE71 To have digital television available within and near Uralla.	<ul style="list-style-type: none"> By providing a digital TV retransmission facility for Uralla, consisting of tower and building, for use by Broadcasters. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	102. Digital TV Facility effectively operates at no cost to the Community through the free to air broadcasters.

Economic Affairs – Other Business is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$17,076	\$879	\$17,955	\$0	\$17,955
2013/2014 Estimates	\$17,076	\$1,009	\$18,085	\$0	\$18,085
2014/2015 Estimates	\$17,652	\$1,040	\$18,692	\$0	\$18,691
2015/2016 Estimates	\$18,249	\$1,071	\$19,320	\$0	\$19,320

Economic Affairs – Television Re-transmission is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$15,027	\$761	\$15,788	\$0	\$15,788
2013/2014 Estimates	\$15,027	\$879	\$15,906	\$0	\$15,906
2014/2015 Estimates	\$15,487	\$905	\$16,392	\$0	\$16,392
2015/2016 Estimates	\$15,961	\$932	\$16,893	\$0	\$16,893

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Social Inclusion Goals:

- Uralla is a socially inclusive environment where residents of all ages and abilities have opportunities to progress their skills, living standards and health.

PA8. Recreation and Culture; Sub-Activity - PA8.1 Public Libraries

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL29 To operate the Library as a branch library of a regional library system.	<ul style="list-style-type: none"> • Continue with the opening hours of 30h/week over a seven day week. • Utilise the contract with the Central Northern Regional Library (CNRL) managed by Tamworth Regional Council to provide back office services at the most economical rate. • By negotiating the extension of the current contract when it expires on 30 June 2014. • By updating the 6 Public Access Computers and providing a free wireless connection within the Uralla Library. • Publicise access for member borrowers to use Armidale and Inverell Libraries. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2013/2014 • 2014/2015 • 2015/2016 	<p>103. Library operating 7 days a week; 30 hours per week.</p> <p>104. The number of books borrowed for: * First quarter 5,000 * Second quarter 15,000 * Third quarter 22,000 * Fourth quarter 28,000 The number of hours of Public Access Computers: * 300 hours per month.</p> <p>105. New agreement with Tamworth Regional Council, through CNRL, negotiated before 30 June 2014.</p> <p>106. Satisfaction surveys conducted annually with positive results.</p>
PL30 To maintain the number of member borrowers at 1,500 or more (1,410 at Uralla and 90 at Bundarra) and the annual number of books borrowed at 28,000.	<ul style="list-style-type: none"> • By targeting youth as readers and users of IT equipment. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>107. The number of member borrowers is at or above 1,500.</p>

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PA5. Housing and Community Amenities; Sub-Activity - PA8.1 Public Libraries (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL31 To increase the ratio of books borrowed to number of books in stock to 3.5:1 and member borrowers to 19:1.	<ul style="list-style-type: none"> • Librarian to use CNRL to increase stock replacement rate, weed out unpopular material, and increase the number of popular categories of stock. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	108. Annual Ratio of 3.5:1 for issues to stock and 19:1 for issues to members.

Recreation and Culture – Libraries are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$232,692	\$14,746	\$247,438	\$30,024	\$277,462
2013/2014 Estimates	\$236,372	\$17,280	\$253,652	\$0	\$253,652
2014/2015 Estimates	\$242,040	\$17,799	\$259,838	\$0	\$259,838
2015/2016 Estimates	\$247,849	\$18,333	\$266,182	\$0	\$266,182

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Social Inclusion Goals:

- Uralla is a socially inclusive environment where residents of all ages and abilities have opportunities to progress their skills, living standards and health.

PA8. Recreation and Culture; Sub-Activity - PA8.2 Public Halls

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL32 To ensure that the halls (Council and Community owned) are used regularly for all manner of functions and events, well maintained and available for public use at minimal net cost to the Community.	<ul style="list-style-type: none"> • By delegation to a Management Committee for Bundarra. • By lease of Uralla Hall to Uralla Neighbourhood Centre. • Advertising the availability of the halls for hire and use at every possible occasion. • Inspections annually of both Council owned halls for major renovation requirements. • Halls to be provided at a CSO contribution of 50% including depreciation. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>109. The halls are used for activities on at least 150 days per annum for the Uralla Hall and 50 days per year for the Bundarra School of Arts Hall.</p> <p>110. Increased use of the facilities with new users.</p> <p>111. Report to management on the condition of the halls each quarter.</p> <p>112. Income to be 75% of operating cost without depreciation.</p> <p>113. Donation made and use of hall continues.</p>

Recreation and Culture – Public Halls are funded in the Budget Estimates for 2012/2013 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$80,431	\$13,431	\$93,573	\$20,000	\$113,573
2013/2014 Estimates	\$83,672	\$6,148	\$89,820	\$0	\$89,820
2014/2015 Estimates	\$86,240	\$6,333	\$92,573	\$0	\$92,573
2015/2016 Estimates	\$88,889	\$6,522	\$95,411	\$0	\$95,411

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Social Inclusion Goals:

- Uralla is a socially inclusive environment where residents of all ages and abilities have opportunities to progress their skills, living standards and health.

PA8. Recreation and Culture; Sub-Activity - PA8.3 Swimming Pool

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL34 To provide a safe and welcoming swimming facility that has an adequate number of appropriately trained staff to ensure a safe environment.	<ul style="list-style-type: none"> • Manage the pool by Council day labour and to be open for 7 days per week during the pool season. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	114. Pool appropriately staffed for 7-day weeks during the pool season.
PL35 To aim that attendance at the Uralla Pool be 10,000 people in a good year and no less than 8,500 in a poor season.	<ul style="list-style-type: none"> • Pool to operate 7-day weeks for a pool season of between 21 and 24 weeks, depending upon the weather. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	115. Annual pool attendance to be no less than 10,000 when average temperature at 3.00 pm is more than 23°C (no less than 8,500 when the average is below 23°C).
PL36 The provide access to the Swimming Pool at the most economical cost while reducing as much as possible the cost to the Community generally through its rates.	<ul style="list-style-type: none"> • Sale of books of multiples of 10 tickets at discounts per Revenue Policy. • The Community acknowledges that each pool user is subsidised on average approximately \$9.00 per attendance, however to increase pool entry fees to the maximum level is more than the market will bear without discouraging attendance 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>116. Report to Manex regularly, during the season, on attendance of ticket holders, early morning swimmers and gate payers.</p> <p>117. Report to Council, annually in May, on the attendance and the cost per head of use of the CSO of 75% for the operation of the swimming pool.</p>

PA8. Recreation and Culture; Sub-Activity - PA8.3 Swimming Pool (Continued)

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Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL35 Ensure that at all times the water quality complies with the National Health and Medical Research Council Guidelines.	<ul style="list-style-type: none"> • Water tests to be carried out regularly and appropriate action taken to correct anomalies with chlorine levels and pH to be checked and recorded at least three times daily, bacteriological tests to be taken at least weekly and full chemical analysis every six weeks. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	118. Water testing shows that the proper treatment of water is being maintained.
PL37 Continue to upgrade and improve the facility and operation of the Uralla Swimming Pool Complex.	<ul style="list-style-type: none"> • Council to consider improvement recommendations from the pool users/Swimming Club and using any opportunistic grants obtained by Council staff. • Research and review the request from Bundarra residents for a swimming pool in Bundarra 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 	119. Report to council and the Community on the cost of providing and operating a swimming pool in Bundarra.

Recreation and Culture – Swimming Pool is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$83,909	\$11,739	\$95,504	\$0	\$95,504
2013/2014 Estimates	\$96,880	\$18,796	\$115,676	\$0	\$115,676
2014/2015 Estimates	\$99,945	\$19,360	\$119,305	\$0	\$119,305
2015/2016 Estimates	\$103,108	\$19,941	\$123,049	\$0	\$123,049

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Arts and Culture Goals:

- Cultural activities are recognised and supported.

PA8. Recreation and Culture; Sub-Activity - PA8.6 Other Recreation and Culture

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL42 Encourage the continued work of the Uralla Arts Council in promoting cultural activities and concentrate on local activities.	<ul style="list-style-type: none"> ▪ By Council, in collaboration with Uralla Arts Council, developing a multifaceted and comprehensive cultural plan. ▪ Funding the employment of the Regional Arts Development Officer (RADO). 	<ul style="list-style-type: none"> • 2013/2014 • 2013/2014 • 2014/2015 • 2015/2016 	<p>120. Cultural Plan developed.</p> <p>121. Contribution to Arts North West, supported by the Uralla Arts Council and paid.</p>
PL43 Continue to make the Thunderbolt Paintings available to the Uralla Historical Society for display at McCrossin's Mill	<ul style="list-style-type: none"> ▪ Provide regular inspections, insurance and maintenance for an annual fee to the Society. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>122. Annual income from the display of the paintings received.</p>
PL44 To provide financial support to events in the Uralla Shire Council area..	<ul style="list-style-type: none"> ▪ Financial contribution to Uralla Events Committee (Council's Section 355 Committee). 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>123. Payment made to support the Thunderbolt Festival.</p>
PL45 To present artistic statements of the Uralla Shire Community to residents and visitors alike.	<ul style="list-style-type: none"> ▪ The construction of major artistic entry statements to entries in Uralla as well as locality statements for Bundarra, Invergowrie, Kingstown and Kentucky. ▪ By the continued collaboration with Uralla Arts Council in the development of The Glen as a sculpture park. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	<p>124. Council provides an amount towards the phased construction and erection of artistic entry/location statements.</p> <p>125. Council provides an amount towards the phased construction and erection of sculptures at The Glen.</p>

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PA8. Recreation and Culture; Sub-Activity - PA8.6 Other Recreation and Culture (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL46 To express a welcome to visiting groups who regularly visit the Uralla Shire Community.	<ul style="list-style-type: none"> ▪ By erecting generic welcoming signs at the town limits and welcoming and information banners on 20 banner poles. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	126. Signs designed, purchased and erected

Recreation and Culture – Other Recreation and Culture are funded in the Budget Estimates for 2012/2013 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$8,575	\$4,277	\$12,852	\$50,000	\$62,852
2013/2014 Estimates	\$8,575	\$723	\$9,298	\$51,500	\$60,798
2014/2015 Estimates	\$8,835	\$745	\$9,580	\$53,045	\$62,625
2015/2016 Estimates	\$9,102	\$767	\$9,869	\$54,636	\$64,506

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PLACE ACTIVITIES

Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA5. Housing and Community Amenities; Sub-Activity - PA5.1 Urban and Rural Planning and Development Assessment

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL01 To have a Community satisfied with land use control.	<ul style="list-style-type: none"> • Consulting with the public on proposed amendments to planning instruments and major developments. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	127. Records of the number and type of objections received from Shire residents to decisions of Council reported to Council for action.
PL02 To ensure that Development Applications and land use enquiries are dealt with as expeditiously as possible.	<ul style="list-style-type: none"> • Utilising trained staff and having the Council's Development Assessment Unit meet as required to deal with applications in an efficient manner. • Actively encouraging the utilisation of Complying Development. • By delegations of authority to planning staff, where appropriate. • By reviewing Council's policies involving local approval processes. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	128. To meet the process times for Development Applications requiring staff action (non Complying Developments) with a net mean of less than 25 days. 129. Department of Planning performance monitoring report completed with target date. 130. Department of Planning performance monitoring statistics reported to Council. 131. Use of Delegation of Authority reported to management and Council monthly. 132. Council kept apprised of changes in legislation by reports to Council. 133. Process updated and policies amended as applicable.

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PA5. Housing and Community Amenities; Sub-Activity - PA5.1 Urban and Rural Planning and Development Assessment (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL03 Having an LEP (Local Environmental Plan) that is similar, but separate document to adjoining New England Councils, to remove conflicting rules as much as possible.	<ul style="list-style-type: none"> • By seeking grants for and compiling the following studies <ul style="list-style-type: none"> - Community Based Heritage Study - Planning Proposal – Heritage - Biodiversity Study, and - Bridging Planning document - Goldmining Precinct study - Contamination Study - Village precinct investigation • By keeping procedures current with relevant legislation to enable Council to consider all planning proposals in Planning • Applications involving changes to the LEP referred to Council as changes are advised by the Department of Planning. • By updating LEPs in co-operation with neighbouring council planning staff. 	<ul style="list-style-type: none"> • 2013/2014 • 2012/2013 • 2012/2013 • 2013/2014 • 2014/2015 • 2014/2015 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2015/2016 	<p>134. The studies completed, reported to Council, community consulted (where appropriate) and adopted by Council</p> <p>135. Procedures in place and operating.</p> <p>136. Uralla LEP reviewed by 2016.</p>

Housing and Community Amenities – Urban and Rural Planning and Development Assessment is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$257,377	\$18,793	\$276,170	\$0	\$276,170
2013/2014 Estimates	\$236,434	\$26,121	\$262,555	\$0	\$262,555
2014/2015 Estimates	\$192,341	\$26,904	\$219,246	\$0	\$219,246
2015/2016 Estimates	\$198,436	\$27,712	\$226,148	\$0	\$226,148

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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA5. Housing and Community Amenities; Sub-Activity - PA5.2 Garbage Collection and Disposal Services

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL06 Coordinate and plan resource recovery under the Waste and Recycling Management Plan 2013 – 2018.	<ul style="list-style-type: none"> • To change Community attitudes from waste disposal to resource recovery, with recycling levels at State Best percentages. • To ensure efficient and effective kerbside waste collection and recycling services in Uralla, Bundarra, Invergowrie and adjacent rural service areas. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	137. Percentage of Recycling to Waste disposal better than State Average. 138. Number of media articles published on waste and recycling. 139. Number of education/extension events, schools and students involved in waste education events and projects. 140. Participation numbers of the NIRW Waste to Art Competition. 141. Litter count data and results summaries. 142. Number of kerbside collections per year. 143. Number of new home collections per year. 144. Calculation of weight per head per annum within target of the Waste Management Plan: Recycled material - 400kgs Domestic waste – 300 kgs. (2008/2009 figures were 340 and 395 Kgs respectively) 145. Number of complaints concerning missed collections less than 12 per quarter.

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PA5. Housing and Community Amenities; Sub-Activity - PA5.2 Garbage Collection and Disposal Services (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL10 Operate the Uralla Recycling/Landfill site as a separate viable operation.	<ul style="list-style-type: none"> Operate the landfills and transfer stations site as a service focused community resource/ financially/ socially/ environmental viable operation. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	146. Filling plan for Uralla Landfill completed 147. Environmental monitoring data, including, rainfall measurements and number of environmental pollution incidents.
PL11 Comply with DECCW Licence Conditions at Uralla Landfill.	<ul style="list-style-type: none"> By monitoring of operations at landfill sites, manning the Uralla and Bundarra landfill sites and providing a transfer station at Kingstown. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	148. Rejected load register introduced and number and type of loads rejected at the entrance inspection reported. 149. Daily run sheets at each facility completed by on-ground staff.
PL11 Comply with relevant government legislation in the operation of landfills and waste transfer stations.	<ul style="list-style-type: none"> Operate landfills and transfer stations in accordance with the law and adherence to the POEO Act. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	150. Completion of Asbestos Policy. 151. Review of the PIRMP for Uralla Landfill and adoption of PIRMP for Bundarra landfill

Housing and Community Amenities – Garbage Collection and Disposal Services are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2012/2013 Budget	\$184,057	\$27,965	\$212,022	\$0	\$212,022
2013/2014 Estimates	\$348,676	\$60,640	\$409,316	\$0	\$409,316
2014/2015 Estimates	\$359,616	\$62,459	\$422,078	\$0	\$422,078
2015/2016 Estimates	\$370,905	\$64,333	\$435,238	\$0	\$435,238

Housing and Community Amenities – Landfill Operations Services are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$784,472	\$122,734	\$907,206	\$100,000	\$1,007,206
2013/2014 Estimates	\$486,601	\$46,396	\$532,997	\$0	\$532,997
2014/2015 Estimates	\$500,695	\$47,788	\$548,484	\$0	\$548,484
2015/2016 Estimates	\$515,193	\$49,222	\$564,415	\$0	\$564,415

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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA5. Housing and Community Amenities; Sub-Activity - PA5.3 Street Cleaning

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL11 To present a clean and cared for look to the Main Streets of Uralla and Bundarra.	<ul style="list-style-type: none"> • In Uralla, <ul style="list-style-type: none"> (a) to sweep gutters on Monday, Wednesday and Friday. (b) empty bins daily in the CBD that is: Bridge Street, from the Coachwood and Cedar Hotel to the Tourist Information Centre, and in Hill Street from the Post Office to Bridge Street. (c) provide 25 hours per week of cleaning of the CBD, footpath, blisters and gutters. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	152. No more than 3 complaints per quarter about dirty gutters. 153. No more than 3 complaints per quarter about overflowing or smelly bins. 154. No missed collection days. 155. no more than 1 complaint per quarter about dirty footpaths or untidy blisters.
PL11 To present a clean and cared for look to the Main Streets of Uralla and Bundarra.	<ul style="list-style-type: none"> • In Bundarra, to empty street bins on Mondays. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	156. No missed collection days. 157. No more than 1 complaint per quarter about overflowing or smelly bins in Bundarra.
PL12 To have the public area at the Invergowrie Rural Fire Shed (Penelope's Park) maintained in a presentable manner.	<ul style="list-style-type: none"> • In Invergowrie, to slash public areas around Fire Shed at least twice a year. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	158. Cleared at least twice a year.

Housing and Community Amenities – Street Cleaning is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2012/2013 Budget	\$30,944	\$5,541	\$36,486	\$0	\$36,486
2013/2014 Estimates	\$27,016	\$5,447	\$32,463	\$0	\$32,463
2014/2015 Estimates	\$27,868	\$5,610	\$33,478	\$0	\$33,478
2015/2016 Estimates	\$28,747	\$5,778	\$34,526	\$0	\$34,526

**URALLA SHIRE COUNCIL
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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA5. Housing and Community Amenities; Sub-Activity – PA5.4 Urban Stormwater Drainage

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL13 To have an effective system for the collection and dispersal of stormwater arising from rain events that meet the 1 in 100 year measure;	<ul style="list-style-type: none"> • Continue current level of routine maintenance of existing storm water drainage system (5.6km). • Maintain the retention basins. • By encouraging the use in urban as well as rural areas of rain water tanks. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	159. Cost of maintenance per km of existing stormwater pipe at \$1,000 per km per annum.
		<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	160. Retention basins clean, maintenance completed within budget. 161. No more than 1 complaint per quarter about drainage problems.
PL14 Improved quality of water flow down stream at the Uralla boundary with the clean up of environmental weeds along the surrounding Uralla Creek.	<ul style="list-style-type: none"> • By the removal of environmental weeds and replanting with appropriate vegetation in defined areas. • Monitor the effectiveness of gross pollution traps 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	162. Removal of environmental weeds and replanting with appropriate vegetation in defined area reported to Council annually.
		<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	163. Report to Council on the annual volume of gross pollutants recovered from traps.

Housing and Community Amenities – Urban Stormwater Drainage is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$14,484	\$6,425	\$20,909	\$29,691	\$50,600
2013/2014 Estimates	\$12,412	\$4,504	\$16,916	\$18,193	\$35,109
2014/2015 Estimates	\$12,784	\$4,639	\$17,424	\$18,743	\$36,166
2015/2016 Estimates	\$13,168	\$4,778	\$18,947	\$19,309	\$37,256

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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA5. Housing and Community Amenities; Sub-Activity - PA5.5 Public Cemeteries

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL15 To have Community interest and involvement in the operation and care of our cemeteries.	<ul style="list-style-type: none"> • By commencing an Advisory Cemetery Committee with interested persons on the Committee and having open communication with the public. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	164. Committee formed and operating with input from the Community.
PL16 To have an accurate perpetual record of details of all interment.	<ul style="list-style-type: none"> • Record all details on a permanent register that is freely available to interested parties. • By having a computer monitor available in the reception area for access to cemetery records. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 	165. No more than 3 enquiries per quarter that were not satisfied because of inadequate records, for records of interments after 1968. 166. Computer monitor available to the public.
PL16 To ensure that all cemeteries are adequately and attractively maintained.	<ul style="list-style-type: none"> • By ensuring that regular inspections are carried out on all cemeteries and by undertaking repairs to any damage (especially fencing). • By extending the Niche Garden in the Garden Cemetery to provide for cremation ashes. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2014/2015 	167. Number of complaints received in respect of maintenance of cemeteries and cemetery facilities limited to 4 per year. 168. Niche Garden developed.
PL17 To aim that eventually all cemetery facilities and services are provided at no net direct cost to Council.	<ul style="list-style-type: none"> • By setting fees and charges to recover no less than 60% operating costs, providing a Community Service Obligation (CSO) of 40%. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	169. Fees and charges received are at 60% or more of operating costs.

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PA5. Housing and Community Amenities; Sub-Activity - PA5.5 Public Cemeteries (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL18 Improve historical cemetery	<ul style="list-style-type: none"> By seeking heritage funding for the planned restoration of the old cemetery in Uralla recommended by the Cemetery Committee and approved by Council. 	<ul style="list-style-type: none"> 2013/2014 	170. Heritage funding application lodged 171. Requested facilities, approved by Council, provided.

Housing and Community Amenities – Public Cemeteries are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$18,467	\$3,585	\$22,052	\$8,240	\$30,292
2013/2014 Estimates	\$33,620	\$3,339	\$36,959	\$8,240	\$45,199
2014/2015 Estimates	\$34,659	\$3,439	\$38,099	\$8,487	\$46,586
2015/2016 Estimates	\$35,731	\$3,543	\$39,274	\$8,742	\$48,015

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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA5. Housing and Community Amenities; Sub-Activity - PA5.6 Environmental Management

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
<p>PL19 Protect and appropriately manage significant natural features, waterways, and other landscapes (ecological and agro-ecological) across the Shire by supporting and partnering with the community and other agencies to conserve, protect and rehabilitate those assets; and by improving management on Council managed lands.</p>	<ul style="list-style-type: none"> • Protect and appropriately manage significant natural features, assets waterways and landscapes on Council managed lands. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>172. Number, scope and activities of grant funded programs are maintained, and level of Council investment is maintained.</p> <p>173. Water quality indicators show no significant decline in condition and improvements are in progress.</p> <p>174. Creek vegetation indicators shows no significant decline in condition and improvements in progress.</p> <p>175. Macroinvertebrate indicators show no significant decline in condition and improvements in progress.</p> <p>176. Community volunteers involved in Creek-land projects (number and hours).</p> <p>177. Council staff involved with volunteers (number, hours and roles).</p> <p>178. Appointment of a Bush Regenerator complete by December 2013.</p> <p>179. Scope and extent of bush regeneration activities undertaken.</p> <p>180. Management Plans for Racecourse Lagoon; Bundarra Nature Park; Mt Mutton; High Conservation value Roadside Vegetation Reserves prepared.</p>

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PA5. Housing and Community Amenities; Sub-Activity - PA5.6 Environmental Management (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
<p>PL19 Protect and appropriately manage significant natural features, waterways, and other landscapes (ecological and agro-ecological) across the Shire by supporting and partnering with the community and other agencies to conserve, protect and rehabilitate those assets; and by improving management on Council managed lands.</p>	<ul style="list-style-type: none"> • Protect and appropriately manage significant natural features, assets waterways and landscapes on Council managed lands. • Support and partner with the community and other agencies to conserve, protect and rehabilitate natural features, assets, waterways and landscapes (ecological and agro-ecological) across the Shire. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	<p>181. No significant decline in native vegetation condition.</p> <p>182. No significant increase in area of noxious weeds.</p> <p>183. Number of grant applications lodged.</p> <p>184. Number and value of successful grant applications.</p> <p>185. Sediment and Erosion control plans implemented.</p> <p>186. Review of Environmental Factors completed.</p> <p>187. Number of staff in training and development.</p> <p>188. On-ground works monitoring and evaluation data no significant decline in condition; of targeted assets and landscapes.</p> <p>189. NEWA annual reports containing, Inspection Program visits, Weed incidence in the Shire, Enforcement Procedures applied in the Shire, Weed Recording, Mapping and Reporting Activities for the Shire, Communication, Education, Extension and Trials.</p> <p>190. Number of community representatives on panels.</p> <p>191. Number and type of community members involved in activities.</p> <p>192. Number of Woodland Week activities run for the Uralla Shire Community.</p>

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PA5. Housing and Community Amenities; Sub-Activity - PA5.6 Environmental Management (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
<p>PL19 Protect and appropriately manage significant natural features, waterways, and other landscapes (ecological and agro-ecological) across the Shire by supporting and partnering with the community and other agencies to conserve, protect and rehabilitate those assets; and by improving management on Council managed lands.(Continued)</p> <p>PL20 Continually implement improvements in sustainable resource use, performance and practices across Council operations and within our community.</p>	<ul style="list-style-type: none"> • Support and partner with the community and other agencies to conserve, protect and rehabilitate natural features, assets, waterways and landscapes (ecological and agro-ecological) across the Shire. (continued) • Prepare and implement a sustainability framework for Council. • Support continued improvement in sustainable resource use, along with other sustainable lifestyle practices, across our community 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	<p>193. Number of Council staff involved in Frog Dreaming. Amount and type of Council resources committed as sponsorship.</p> <p>194. Number and type of Tree Day activities hosted.</p> <p>195. Number of weed workshops, extension visits to residents, inquiries answered, etc.</p> <p>196. Number of projects developed.</p> <p>197. Number of stories reported in the local media..</p> <p>198. Sustainability Management Planning process in place and progressing by the end of the CSP term.</p> <p>199. Number and scope of activities targeting personal behaviours.</p> <p>200. Monitoring and evaluation data shows a reduction in resource consumption levels within Council facilities.</p> <p>201. Number of forums, workshops and other capacity building events by Council staff.</p> <p>202. Number of meetings of U3CF community reference panel held.</p> <p>203. Environmental Project Officer's hours of support to community groups.</p>

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PA5. Housing and Community Amenities; Sub-Activity - PA5.6 Environmental Management (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL20 Continually implement improvements in sustainable resource use, performance and practices across Council operations and within our community. (continued).	<ul style="list-style-type: none"> • Support continued improvement in sustainable resource use, along with other sustainable lifestyle practices, across our community • Use the State of Environment reporting process to form future environmental goals/targets and make appropriate future planning decisions within Council. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	204. Number of activities undertaken and partnerships encouraged arising from the Environmental Committee's initiatives with the Community. 205. Amount of mulch provided to schools and early learning centres. 206. Amount, type and value of other resources provided to schools and early learning centres. 207. Number and type of education programs, number of people and community groups engaged. 208. Annual State of Environment Reports (SoE) written. 209. Recommendations from annual reports used to amend objectives and targets in Delivery and Operational Plans.

Housing and Community Amenities – Environmental Management is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$218,000	\$31,936	\$249,936	\$0	\$249,936
2013/2014 Estimates	\$183,073	\$30,925	\$213,998	\$0	\$213,998
2014/2015 Estimates	\$188,819	\$31,852	\$220,672	\$0	\$220,672
2015/2016 Estimates	\$194,745	\$32,808	\$227,553	\$0	\$227,553

**URALLA SHIRE COUNCIL
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Heritage Goals:

- The overall aesthetic value and heritage of the Shire is protected.

PA5. Housing and Community Amenities; Sub-Activity – PA5.7 Heritage

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL24 To provide the Community with access to appropriate Heritage advice and guidance and support heritage projects.	<ul style="list-style-type: none"> • Continue to engage a Heritage Advisor. • By setting up a Heritage Fund for funding of projects with matching grants from the NSW Heritage Office. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	210. Council and staff refer items to Heritage advisor.
PL25 To promote the retention, restoration and sympathetic renovation of Uralla Shire heritage buildings	<ul style="list-style-type: none"> • Council to implement the recommendations of the Heritage Strategy. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	211. Heritage Fund established and funds distributed. 212. Council resolutions are informed with recommendations of the Heritage Study

Housing and Community Amenities – Heritage is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$12,010	\$877	\$12,887	\$0	\$12,887
2013/2014 Estimates	\$12,010	\$1,012	\$13,022	\$0	\$13,022
2014/2015 Estimates	\$24,020	\$1,043	\$25,062	\$0	\$25,062
2015/2016 Estimates	\$24,020	\$1,074	\$25,094	\$0	\$25,094

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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA5. Housing and Community Amenities; Sub-Activity – PA5.8 Other Conveniences

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL26 To have a network of public toilets that cover the Shire so that there is no more than 40 kms between public toilets in the rural area.	<ul style="list-style-type: none"> • By having public toilets no more than 40 kilometres apart at Uralla (8), (Bundarra (3), Invergowrie, Balala, Kingstown and Kentucky. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	213. Public Toilet network maintained.
	<ul style="list-style-type: none"> • By having the public toilets, including details of disabled access toilets, listed on the National Public Toilet Map http://www.toiletmap.gov.au/ 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	214. National Public Toilet Map maintained and up to date.
PL27 To have public toilets that are clean, maintained and serviced to a high standard.	<ul style="list-style-type: none"> • Using Council day labour to clean and maintain facilities with at least one service weekday and once on weekends. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	215. No more than 3 complaints per quarter regarding unsatisfactory toilet conditions.
	<ul style="list-style-type: none"> • Random inspection of public toilets by Council's Senior Staff. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	216. Inspections find public privies to be well maintained.
PL28 To provide a community asset in the form of a taxi shelter and street store facilities in Uralla.	<ul style="list-style-type: none"> • By Council providing funding for the renting of the street store from a donation by Governance. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	217. Street store used at least 12 weeks and weekends per quarter.

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PA5. Housing and Community Amenities; Sub-Activity – PA5.8 Other Conveniences (Continued)

Housing and Community Amenities – Other Conveniences (Public Amenities) are funded in the Budget Estimates for 2012/2013 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$50,230	\$7,642	\$57,872	\$0	\$57,872
2013/2014 Estimates	\$46,300	\$7,809	\$54,109	\$0	\$54,109
2014/2015 Estimates	\$47,761	\$8,044	\$55,805	\$0	\$55,805
2015/2016 Estimates	\$49,270	\$8,285	\$57,555	\$0	\$57,555

Housing and Community Amenities – Other Conveniences (Street tore and Taxi Stall) are funded in the Budget Estimates for 2012/2013 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$6,510	\$475	\$6,985	\$0	\$6,985
2013/2014 Estimates	\$6,510	\$0	\$6,510	\$0	\$6,510
2014/2015 Estimates	\$6,705	\$0	\$6,705	\$0	\$6,705
2015/2016 Estimates	\$6,906	\$0	\$6,906	\$0	\$6,906

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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA8. Recreation and Culture: Sub - Activity - PA8.4 Sporting Grounds and Facilities

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL38 To maintain the existing grounds, fields and facilities to the community's satisfaction.	<ul style="list-style-type: none"> • Maintaining the active sporting grounds by Council day labour. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	218. No more than 2 complaints per quarter received about unsatisfactory conditions.
PL39 Improve the amenities at Council's ovals and active recreation areas.	<ul style="list-style-type: none"> • By applying for Sport and Recreation grants and matching funds from Council. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	219. Grants obtained.

Recreation and Culture – Sporting Grounds and Facilities are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$61,341	\$13,487	\$74,828	\$25,000	\$99,828
2013/2014 Estimates	\$16,341	\$1,066	\$17,407	\$0	\$17,407
2014/2015 Estimates	\$16,874	\$1,098	\$17,972	\$0	\$17,972
2015/2016 Estimates	\$17,425	\$1,131	\$18,556	\$0	\$18,556

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Liveability Goals:

- Uralla's natural beauty and distinct natural environment is protected for future generations.
- Community engagement and tourism are encouraged through the provision of recreation, leisure and tourism facilities

PA8. Recreation and Culture; Sub - Activity - PA8.5 Parks, Gardens and Reserves)

Strategic Objective:

To maintain and improve parks, gardens and reserves and, over time, upgrade facilities for the benefit of all present and future users.

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
PL40 To maintain the existing parks, gardens and reserves to the community's satisfaction.	<ul style="list-style-type: none"> • Maintaining the passive recreation grounds by Council day labour and Landcare groups. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	220. No more than 2 complaints per quarter received about unsatisfactory conditions.
PL41 To continue to improve the amenities at Council's passive parks and gardens on a regular basis.	<ul style="list-style-type: none"> • By increasing Council's budget allocations to maintain the works and improvements in parks and creeklands 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	221. New Areas maintained to the same level as previously existing areas.

Recreation and Culture – Parks, Gardens and Reserves are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$243,350	\$43,443	\$286,793	\$25,000	\$311,793
2013/2014 Estimates	\$222,180	\$45,387	\$267,567	\$0	\$267,567
2014/2015 Estimates	\$227,507	\$46,749	\$274,256	\$0	\$274,256
2015/2016 Estimates	\$232,932	\$48,151	\$281,083	\$0	\$281,083

**URALLA SHIRE COUNCIL
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INFRASTRUCTURE ACTIVITIES

Services Goals:

- Uralla Shire has safe and effective transport systems.

PA9. Mining, Manufacturing and Construction; Sub-Activity - PA9.1 Quarries and Gravel Pits

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN01 To operate and access material from pits and quarries to support the Council's Works Program.	<ul style="list-style-type: none"> • Council predominantly utilises material purchased from suppliers or won from privately owned pits within the Shire for royalties. • Council extracts material from a number of small pits and two large pits utilising Council day labour and plant. For these pits a rehabilitation fund is established based upon extraction totals. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	222. Report to management annually on total volume of material won by Council from its pits.
IN02 Ensure that use of sand and gravel won from gravel pits in the Shire is used for the benefit of Uralla Shire residents or, if used outside the Shire, road usage costs are charged.	<ul style="list-style-type: none"> • Section 94 contributions are claimed for the use of Council roads by pit operators for material from gravel and road material pits within the Shire transported on Council roads to destinations outside the Shire. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	223. Income and expenditure from Section 94 charges reconciled quarterly.

Mining, Manufacturing and Construction – Quarries and Gravel Pits are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2012/2014 Budget	\$10,314	\$1,678	\$11,992	\$0	\$11,992
2013/2014 Estimates	\$9,314	\$1,689	\$11,003	\$0	\$11,003
2014/2015 Estimates	\$9,597	\$1,740	\$11,338	\$0	\$11,338
2015/2016 Estimates	\$9,890	\$1,792	\$11,682	\$0	\$11,682

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Services Goals:

- Uralla Shire has safe and effective transport systems.

PA10. Transport and Communications; Sub- Activity - PA10.1 Urban Roads

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN03 To seal all the streets in the Uralla town area and the Bundarra village area by the Year 2014.	<ul style="list-style-type: none"> • Plan the future sealing of the remaining (400 metres) unsealed roads in Uralla and Bundarra. 	<ul style="list-style-type: none"> • 2013/2014 	224. An annual sealing of 100 metres of urban roads is completed.
IN04 To grade/mow all unsealed urban lanes on average once per year.	<ul style="list-style-type: none"> • Grade lanes to a program that utilises Council's day labour and grading crews as works supervisor within the accepted intervention levels. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	225. Urban Roads graded at or above intervention level. 226. No unsealed urban lanes below the intervention level.
IN05 To reseal all urban sealed pavements on average once every 13 years.	<ul style="list-style-type: none"> • Reseal roads to an asset management program and as determined by the Works Progress Advisory Unit within the accepted intervention levels. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	227. Budget allocation made up to 7.5% of sealed road length. 228. 1,700 metres of road resealed annually.

Transport and Communication – Urban Roads are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$204,137	\$16,174	\$220,311	\$27,557	\$247,848
2013/2014 Estimates	\$194,186	\$17,059	\$211,245	\$31,665	\$242,909
2014/2015 Estimates	\$200,011	\$17,571	\$217,582	\$32,623	\$250,205
2015/2016 Estimates	\$206,012	\$18,098	\$224,110	\$50,000	\$274,110

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PA10. Transport and Communications; Sub- Activity - PA10.1 Urban Roads (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN06 To kerb and gutter all urban streets on a progressive basis.	<ul style="list-style-type: none"> • Construct Kerb and Guttering to a program as determined by the Works Progress Advisory Unit with a property owner per metre contribution set annually in the Revenue Policy. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	229. The annual Kerb and Guttering program completed.

Transport and Communication – Kerb and Guttering (Urban roads) are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$61,725	\$10,461	\$72,186	\$44,229	\$116,415
2013/2014 Estimates	\$59,036	\$11,237	\$70,274	\$44,199	\$114,472
2014/2015 Estimates	\$60,823	\$11,574	\$72,398	\$45,553	\$117,951
2015/2016 Estimates	\$62,664	\$11,922	\$74,586	\$46,949	\$121,535

**URALLA SHIRE COUNCIL
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Services Goals:

- Uralla Shire has safe and effective transport systems

PA10. Transport and Communications; Sub-Activity - PA10.2 Sealed Rural Roads

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
A. Local Roads - [298.2km]			
IN07 To maintain the high quality of the sealed local road network by resealing all pavements on average once every 13 years.	<ul style="list-style-type: none"> • Reseal roads to an asset management program and as determined by the Works Progress Advisory Unit within the accepted intervention levels. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>230. Budget allocation made up to 7.5% (22,300 metres) of sealed road length.</p> <p>231. 22,300 metres of road resealed annually</p>
IN08 To mow road shoulders of rural sealed roads on an average of twice per year.	<ul style="list-style-type: none"> • Mow shoulders of rural sealed roads to a works program that utilises Council's day labour and plant within the accepted intervention levels. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>232. Mow 320 kms of shoulder twice per year for grassed shoulders.</p>
IN09 To grade ungrassed shoulders of rural sealed roads shoulders on average once every two years.	<ul style="list-style-type: none"> • Grade shoulders of rural sealed roads to a works program that utilises Council's day labour and plant within the accepted intervention levels. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>233. Grade annually 100 kms of shoulder for un-grassed shoulders.</p>
IN10 To construct and reconstruct at least 50 kilometres of sealed road by 2021, to extend the sealed network (local and regional) to 50% of the total road network by 2021. (Note: this construction may be on regional road – refer IN14)	<ul style="list-style-type: none"> • Plan the priorities for the future sealing of the unsealed rural roads that meet the criteria of traffic volumes (AADT) in excess of 150 vehicles per day to determine a priority listing for such work based on: <ul style="list-style-type: none"> * AADT * accident history, • Using funding from Roads to Recovery and Council Resources, Construct sealed roads to a program from the priority listing. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	<p>234. A priority listing for at least 25 kilometres of road construction and reconstruction is prepared and reviewed by the Works Progress Advisory Unit.</p> <p>235. Works as recommended by the Works Progress Advisory Unit and approved by Council completed.</p>

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PA10. Transport and Communications; Sub-Activity - PA10.2 Sealed Rural Roads (Continued)

Transport and Communication – Sealed Rural Roads (Local roads) are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$935,657	\$336,722	\$1,272,377	\$1,452,025	\$2,724,402
2013/2014 Estimates	\$974,457	\$542,908	\$1,517,365	\$1,964,858	\$3,482,223
2014/2015 Estimates	\$1,003,701	\$559,195	\$1,562,896	\$1,673,571	\$3,236,467
2015/2016 Estimates	\$1,033,823	\$575,971	\$1,609,794	\$1,686,097	\$3,295,890

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
B Regional Roads [127.52 km]			
IN11 To maintain the high quality of the sealed regional road network by resealing all pavements on average once every 13 years.	<ul style="list-style-type: none"> Utilising the Block Grant provided by the RMS, Reseal roads to an asset management program and as determined by the Works Progress Advisory Unit within the accepted intervention levels. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	<p>236. Budget allocation made up to 7.5% (9,500 metres) of sealed road length.</p> <p>237. 9,500 metres of road resealed annually</p>
IN12 To mow road shoulders of rural sealed roads on an average of twice per year.	<ul style="list-style-type: none"> Mow shoulders of rural sealed roads to a works program that utilises Council's day labour and plant within the accepted intervention levels. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	<p>238. Mow 200 kms of shoulder twice per year for grassed shoulders.</p>
IN13 To grade ungrassed shoulders of rural sealed roads shoulders on average once every two years.	<ul style="list-style-type: none"> Grade shoulders of regional sealed roads to a works program that utilises Council's day labour and plant within the accepted intervention levels. 	<ul style="list-style-type: none"> 2013/2014 2014/2015 2015/2016 	<p>239. Grade annually 5 kms of shoulder for un-grassed shoulders.</p>

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PA10. Transport and Communications; Sub-Activity - PA10.2 Sealed Rural Roads (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
<p>B Regional Roads [127.52 km] IN14 To construct and reconstruct at regional roads (Thunderbolts Way, Bundarra Road and Bundarra/Barraba Road) as RMS funding becomes available as part of the at least 50 kilometres of sealed road by 2021 outlined in IN10 on the previous page, to extend the sealed network (local and regional) to 50% of the total road network.</p>	<ul style="list-style-type: none"> • Using RMS funding matched with funds from Council Resources, construct or reconstruct sealed roads to a program, as determined by the Works Progress Advisory Unit, that utilises Council’s day labour and plant. • Detailed submission from Wollun residents for the sealing of the 3.9 kms of Bergen Road at the 7 May 2011 meeting at Kentucky. 	<ul style="list-style-type: none"> • 2012/2013 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 	<p>240. Works as recommended by the Works Progress Advisory Unit and approved by Council completed.</p>

Transport and Communication – Sealed Rural Roads (Regional roads) are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$1,180,755	\$129,917	\$1,310,672	\$258,397	\$1,569,059
2013/2014 Estimates	\$1,186,811	\$150,798	\$1,337,609	\$242,298	\$1,580,207
2014/2015 Estimates	\$1,222,772	\$155,322	\$1,378,094	\$249,651	\$1,627,745
2015/2016 Estimates	\$1,259,823	\$159,982	\$1,419,804	\$324,945	\$1,744,749

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Services Goals:

- Uralla Shire has safe and effective transport systems.

PA10. Transport and Communications; Sub-Activity - PA10.3 Unsealed Rural Road

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
A Local Roads [521.0km] IN15 To maintain the unsealed local road network at a level that provides reasonable all weather access, subject to extreme weather events. IN16 To improve the unsealed road surfaces by applying gravel (re-sheeting) to the unsealed roads during the grading process on 7.5% of the unsealed roads annually.	<ul style="list-style-type: none"> • By grading all roads on average of once per year and the busier collector roads at least twice per year, thereby grading 321km once per year and 200km twice per year being a total grading length of 712 km per annum utilising Council's two maintenance grading crews assisted by its one construction grader plus local contractors. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	241. 720 kms of road graded in the year.
	<ul style="list-style-type: none"> • Using a grading combination of Grader, Roller and Water Cart in a ripping, watering, grading and rolling regime 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	242. Report annually to Works Progress Advisory Unit on the roads that have not been graded for more than eight months.
	<ul style="list-style-type: none"> • When re-sheeting the grading combination will be supplemented with trucks and loaders. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	243. 25 kilometres of road resheeted annually.

Transport and Communication – Un-sealed Rural Roads (Local roads) are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$1,211,032	\$171,229	\$1,382,261	\$293,247	\$1,675,508
2013/2014 Estimates	\$1,192,364	\$189,448	\$1,381,812	\$312,493	\$1,694,304
2014/2015 Estimates	\$1,228,137	\$195,131	\$1,423,268	\$341,538	\$1,764,806
2015/2016 Estimates	\$1,264,983	\$200,985	\$1,465,968	\$333,795	\$1,799,764

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PA10. Transport and Communications; Sub-Activity - PA10.3 Unsealed Rural Road (Continued)

B. Regional Roads [13.68 km]			
IN17 To maintain the unsealed local road network at a level that provides reasonable all weather access, subject to extreme weather events.	<ul style="list-style-type: none"> • By grading the Barraba to Bundarra section of the regional roads three times per year with the Bundarra based grader and crew with funding from the RMS Block Grant • Using a grading combination of Grader, Roller and Water Cart in a ripping, watering, grading and rolling regime 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	244. 40 kms of road graded in the year.
IN18 To maintain the existing unsealed road surface by applying gravel (resheeting) to the unsealed roads during the grading process on 7.5% of the unsealed roads annually.	<ul style="list-style-type: none"> • When resheeting the grading combination will be supplemented with trucks and loaders. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	245. 0.8 kilometre of road resheeted annually.

Transport and Communication – Unsealed Rural Roads (Regional roads) are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$49,941	\$9,817	\$59,758	\$16,740	\$76,498
2013/2014 Estimates	\$49,242	\$10,775	\$60,017	\$16,027	\$76,043
2014/2015 Estimates	\$50,752	\$11,098	\$61,850	\$16,520	\$78,370
2015/2016 Estimates	\$52,308	\$11,431	\$63,739	\$17,028	\$80,767

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Services Goals:

- Uralla Shire has safe and effective transport systems.

PA10. Transport and Communications; Sub-Activity - PA10.4 Bridges

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
A. Bridges on Local Roads			
IN19 To have an all weather road network supported by appropriate bridges, major culverts and culverts.	<ul style="list-style-type: none"> • By continuing the program of test boring timber bridges and replacing unserviceable components as necessary. • By repainting all steel elements of bridges on average of once every ten years. 	<ul style="list-style-type: none"> • 2012/2013 • 2013/2014 • 2014/2015 • 2015/2016 	<p>246. Report to Council on any bridge assessed to be in poor condition.</p> <p>247. Report annually to Works Progress Advisory Unit on the condition of the paint surface of the McLean Bridge and when it is due for repainting.</p>
IN20 To replace the five existing timber bridges on local roads by the 2017/2018 financial year.	<ul style="list-style-type: none"> • Using funds from Council Resources, replace the timber bridges with concrete and steel bridges to a program, as determined by the Works Progress Advisory Unit, which utilises Council's day labour and plant together with outside contractors. 	<ul style="list-style-type: none"> • 2012/2013 (Complete Water Gully) • 2012/2013 (Purlieu) • 2012/2013 (commence Torryburn low Level) • 2013/2014 (complete Torryburn low Level) • 2104/2015 (Mihi) 	<p>248. Works as recommended by the Works Progress Advisory Unit and approved by Council completed.</p>

Transport and Communication – Bridges (Local roads) are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$424,241	\$174,471	\$598,712	\$305,306	\$904,018
2013/2014 Estimates	\$405,094	\$78,790	\$483,884	\$305,000	\$788,884
2014/2015 Estimates	\$415,935	\$81,154	\$497,088	\$445,000	\$942,088
2015/2016 Estimates	\$427,066	\$83,588	\$510,654	\$0	\$510,654

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PA10. Transport and Communications; Sub-Activity - PA10.4 Bridges (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
<p>B. <u>Bridges on Regional Roads</u> IN21 To have an all weather regional road network supported by appropriate bridges, major culverts and culverts.</p> <p>IN22 To complete the replacement of the timber bridge at Abington with a concrete bridge, whenever funding is provided by the RMS.</p>	<ul style="list-style-type: none"> • By continuing the program of test boring of Abington Bridge and replacing unserviceable components as necessary. • By repainting all steel elements of bridges on average of once every ten years • By reviewing the condition of the permanent steel and concrete and steel bridges and major culverts in accordance with Council's Asset Management Practices. • By continuing to ascertain from the RMS the status of the Timber Bridge Replacement Partnership funding (or similar funding) and the priority for the replacement of the Abington Bridge. • Using Timber Bridge Replacement Partnership funds matched by Council Resources, replace the timber Abington Bridge (and the Emu Crossing when funds available) with concrete and steel bridges that utilises Council's day labour and plant together with outside contractors. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2015/2016 (sooner or later as funds become available) 	<p>249. Report to Council if Abington Bridge is assessed to be in poor condition.</p> <p>250. Report to Works Progress Advisory Unit in February on the condition of the paint surface of the Gwydir River Bridge and when it is due for repainting.</p> <p>251. Report to Works Progress Advisory Unit in February on the condition of the Steel and Concrete and Steel bridges and major culverts.</p>

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PA10. Transport and Communications; Sub-Activity - PA10.4 Bridges (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
<p>B. <u>Bridges on Regional Roads</u> (Continued)</p> <p>IN23 To replace the low level Emu Crossing bridge on Thunderbolts Way with a high level concrete bridge.</p>	<ul style="list-style-type: none"> • By utilising the funding of \$3,500,000 announced by the Minister for Transport and with further submissions for Federal funding replace the low level Emu Crossing on Thunderbolts Way with a high level concrete and steel bridge. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 	<p>252. Work commenced on the construction of the high level Emu Crossing bridge approaches.</p>

Transport and Communication – Bridges (Regional roads) are funded in the Budget Estimates for 2012/2013 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$0	\$0	\$0	\$550,000	\$550,000
2013/2014 Estimates	\$0	\$0	\$0	\$0	\$0
2014/2015 Estimates	\$0	\$0	\$0	\$3,350,000	\$3,350,000
2015/2016 Estimates	\$0	\$0	\$0	\$1,256,000	\$1,256,000

**URALLA SHIRE COUNCIL
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Services Goals:

- Uralla Shire has safe and effective transport systems.

PA10. Transport and Communications; Sub-Activity - PA10.5 Footpaths

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN23. To provide the Urban areas of Uralla and Bundarra with an interconnected and safe footpath and walking/cycling track network.	<ul style="list-style-type: none"> • By maintaining existing paved surfaces at their current levels, without trip hazards. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	253. Complaints received on condition of paved surface acted upon immediately with barriers and repairs made within 3 working days.
IN24 To have cleared and maintained footpath areas in the villages and peri-urban areas.	<ul style="list-style-type: none"> • By slashing the unpaved footpaths in Uralla, Bundarra, Invergowrie Road, Kingstown and Kentucky regularly (at least three times a year). 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	254. Unpaved footpaths mowed three times per year.
IN25 To annually extend the footpath and walking/cycling track network to provide connectivity and access to historical and scenic areas.	<ul style="list-style-type: none"> • By the construction of 600 metres of new concrete path per annum 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	255. Works as recommended by the Works Progress Advisory Unit and approved by Council completed.

Transport and Communication – Footpaths are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$96,371	\$21,212	\$117,582	\$49,339	\$166,921
2013/2014 Estimates	\$93,954	\$23,400	\$117,354	\$49,290	\$166,644
2014/2015 Estimates	\$96,860	\$24,102	\$120,961	\$50,785	\$171,746
2015/2016 Estimates	\$99,855	\$24,825	\$124,680	\$52,325	\$177,005

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Services Goals:

- Uralla Shire has safe and effective transport systems.

PA10. Transport and Communications; Sub-Activity - PA10.6 Parking Areas

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN26 To provide a well maintained and useable parking area at the rear of the CBD in Uralla.	<ul style="list-style-type: none"> • Land purchased and car-parking behind the CBD was developed with loan borrowings which are repaid by 30 June 2013. 		
IN26 To provide a well maintained and usable parking area at the rear of the CBD in Uralla.	<ul style="list-style-type: none"> • Maintaining, with the assistance of volunteers, the gardens in the centre of the carpark. • By utilising Council's day labour and plant to maintain the carpark surface and garden. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	256. Have no complaints about the condition of the car park.
IN27 To have increased patronage of the rear of CBD car park to lessen the pressure on Bridge Street rear to kerb parking.	<ul style="list-style-type: none"> • By directional signage direct visitors to the rear carpark. • By including items in Council's Newsletter reminding residents of the availability of the carpark. • By regular surveys of the numbers of vehicles using the carpark ascerMSin the growth or otherwise of usage of the carpark. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	257. Report to Council on usage of rear car park as a result of the surveys.

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PA10. Transport and Communications (Sub-Activity - PA10.6 Parking Areas)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN28 To restrict the occurrences of Semitrailer, B-Double and large trucks parking overnight within the urban areas.	<ul style="list-style-type: none"> • By notification of infringements to the NSW Police. • By investigating the availability of long vehicle parking for visiting caravan/mobile homes near the CBD. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 	<p>258. Report to Council on the number of trucks parking on Council's streets overnight.</p> <p>259. Report to Council, through the Local Traffic committee, on the availability of long vehicle parking near the CBD.</p>

Transport and Communication – Parking Areas are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$11,860	\$1,120	\$12,980	\$0	\$12,980
2013/2014 Estimates	\$6,223	\$1,087	\$7,310	\$3,381	\$10,691
2014/2015 Estimates	\$6,411	\$1,119	\$7,530	\$3,490	\$11,019
2015/2016 Estimates	\$6,604	\$1,153	\$7,757	\$3,601	\$11,358

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Services Goals:

- Uralla Shire has safe and effective transport systems.

PA10. Transport and Communications; Sub-Activity - PA10.7 Miscellaneous

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN29 To develop and extend the current street lighting system as the need and new development occurs in urban areas.	<ul style="list-style-type: none"> • Utilising funds provided by the Street lighting subsidy, developer contributions and Council resources to have the electricity supplier carry out the required works. • By enquiring of Council's unmetered street light provider of the availability of LED or alternative lighting for more sustainable electricity use. • By payment to the electricity supplier of a monthly charge for the agreed provision of an unmetered supply, at a contract rate. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2013/2014 • 2014/2015 • 2015/2016 	<p>260. Street lighting provided by supplier to at least minimum standard.</p> <p>261. Approved additional streetlights installed when requested.</p> <p>262. Regular visual checks reported to the electricity supplier.</p>

Transport and Communication – Street Lighting is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$51,500	\$7,545	\$59,045	\$0	\$59,045
2013/2014 Estimates	\$51,500	\$10,398	\$61,898	\$0	\$61,898
2014/2015 Estimates	\$53,045	\$10,710	\$63,755	\$0	\$63,755
2015/2016 Estimates	\$54,045	\$11,031	\$65,667	\$0	\$65,667

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PA10. Transport and Communications; Sub-Activity - PA10.7 Miscellaneous (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN30 To maintain road centreline markings where they are currently used and repaint other surface markings at least once every two years.	<ul style="list-style-type: none"> • With RMS Block Grant funds and matching Council funds for the regional roads and Council funds for local roads maintain and provide by contract. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	263. Programmed line marking completed when required.
N31 To have all roads adequately signposted with nameplates to ensure that direction and warning signposting is adequate for the needs of road users.	<ul style="list-style-type: none"> • Supplied by contract and erected by Council day labour with funds from the RMS Block Grant and Council. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	264. Programmed signposting works completed. 265. Report to Council on the number of complaints about inadequate signposting quarterly.
IN32 To prevent unnecessary damage to road pavements caused by overloaded vehicles.	<ul style="list-style-type: none"> • Inspection of overweight vehicles achieved through membership of Mid-North Weight of Loads Group. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	266. Report to management on the number of vehicles weighed and breaches issued.
IN33 To maintain and replace damaged and dead street trees within the urban areas of the Shire.	<ul style="list-style-type: none"> • Using funds from Council Resources, replace damaged and dead trees, as required. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	267. Number of replaced trees reported in March to management.

Transport and Communication – Miscellaneous are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$57,646	\$10,480	\$68,126	\$0	\$68,126
2013/2014 Estimates	\$59,413	\$10,794	\$70,207	\$0	\$70,207
2014/2015 Estimates	\$61,234	\$11,118	\$72,352	\$0	\$72,352
2015/2016 Estimates	\$63,110	\$11,452	\$74,562	\$0	\$74,562

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Services Goals:

- Residents enjoy a high quality and safe water supply.

PA6. Water Supply; Sub-Activity - PA6.1 Uralla and Bundarra Water Supply

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN34 To comply with current drinking water guidelines and improve the quality of water delivered to the reticulation system by best practice methodology.	<ul style="list-style-type: none"> • By Operating the Treatment Plant effectively and regularly testing raw and treated water. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	268. No samples of treated water samples which do not comply with the Drinking Water Guidelines.
	<ul style="list-style-type: none"> • By maintaining staff skill levels to effectively carry out their duties. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	269. Water operator and back up operator have Level III training in plant operation.
IN35 Aim of an average annual residential consumption rate of not more than 200 Kl per connection in Uralla and 150 Kl per connection in Bundarra.	<ul style="list-style-type: none"> • By having a joint fund for Uralla and Bundarra reduce the impact of the access charge to the smaller Bundarra catchment. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	
	<ul style="list-style-type: none"> • User pays principles under best practice pricing to control consumption, with the user water charge raising 52% of the total user and access charge. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	270. Report annually to Council on the annual water consumption per connection.
IN36 Implement the recommendations of the Integrated water Cycle Management Simplified Strategy adopted by Council at its meeting of 18 April 2011.	<ul style="list-style-type: none"> • Budget for the expenditure to meet the estimated costs of implementation of \$172,000 over the five years to 2014/2015. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 	271. Funds provided in forward estimates for the implementation of the Integrated Water Cycle Management Strategy.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

PA6. Water Supply; Sub-Activity - PA6.1 Uralla and Bundarra Water Supply (Continued)

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN37 To maintain the integrity of the water distribution systems in Uralla And Bundarra.	<ul style="list-style-type: none"> • Progressively replacing old mains on a planned basis to the programmed asset management plan. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	272. Programmed mains replacement and upgrades works completed.
	<ul style="list-style-type: none"> • By monitoring and maintaining the condition of reservoirs. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	
IN38 To protect the funds accumulated by the Uralla Water users prior to the joining of the Water Funds.	<ul style="list-style-type: none"> • By reserving as restricted assets for the benefit of the Uralla Users the sum of \$479,658.06 to be used for the Uralla water distribution system enhancement. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	273. The restricted asset of \$479,658.06 specifically for Uralla water distribution system enhancement created and maintained less specific expenditure.

Uralla and Bundarra Water Supply are funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$707,947	\$113,049	\$820,996	\$147,167	\$968,163
2013/2014 Estimates	\$699,438	\$182,879	\$882,317	\$122,167	\$1,004,484
2014/2015 Estimates	\$725,117	\$188,365	\$913,482	\$125,832	\$1,039,313
2015/2016 Estimates	\$751,716	\$194,016	\$945,735	\$129,607	\$1,075,338

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Services Goals:

- Residents enjoy a high quality and safe water supply.

PA6. Water Supply; Sub-Activity - PA6.2 Rural Water Supplies

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN39 To ensure that rural residential dwellings have adequate available water supplies.	<ul style="list-style-type: none"> • By encouraging and advising rural residents on the quantities of water needed to be provided. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	274. Report to management on the volume of water sold from Uralla and Bundarra water supplies.
IN40 To provide advice on the quality of water to rural residents and monitor the quality of that water.	<ul style="list-style-type: none"> • Council officers providing a water testing service for rural residents on a fee for service basis. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	275. Report to management on the number of tests requested.

The funding of the Rural Water Supply education and advice is within the Environmental Management Urban and Rural Planning and Assessment Service costs in Housing and Community Amenities Activity.

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Services Goals:

- Liquid waste is disposed of using best practice.

PA7. Sewerage Services; Sub-Activity - PA7.1 Uralla Sewerage

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN41 To comply with the licensing requirements of the EPA in relation to quality of effluent discharged to Rocky Creek and noise levels on and near the site.	<ul style="list-style-type: none"> • By operating the plant effectively and regularly testing for effluent quality. • By constant monitoring of noise levels. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	276. No samples of treated effluent water samples which do not comply with EPA licence.
IN42 To extend the hours of operation of the waste water treatment plant to give higher quality discharge.	<ul style="list-style-type: none"> • Having the hours extended during daylight saving days and aeration method modified to improve aeration and reduce noise. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	277. Compliance with noise level limits.
IN43 To provide to users a safe, cost-effective and affordable sewerage collection system that meets community expectations.	<ul style="list-style-type: none"> • By operating a “black box” flow recorder in the pipe network to monitor flows and rainfall. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	278. Nitrate levels maintained below EPA limits.
IN44 To develop the system to meet demand as it occurs.	<ul style="list-style-type: none"> • By upgrading the sewer pipe system to cater for growth and increased flows and extending sewer mains in accordance with the long term plan 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	279. Report annually to Council on the current likely expected upgrading requirements and timeframes.
			280. Council approved extensions completed and operating.

Uralla Sewerage Service is funded in the Budget Estimates for 2013/2014 and the Forward Estimates for the years 2013/2014 to 2015/2016 as follows:

Year	Recurrent Expenditure	Administration Cost	Activity Cost	Capital Expenditure	Total Cost
2013/2014 Budget	\$438,465	\$67,655	\$506,120	\$100,149	\$606,269
2013/2014 Estimates	\$461,972	\$131,520	\$593,492	\$105,945	\$699,437
2014/2015 Estimates	\$478,191	\$135,465	\$613,656	\$109,135	\$722,791
2015/2016 Estimates	\$494,997	\$139,529	\$634,526	\$112,421	\$746,947

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Services Goals:

- Liquid waste is disposed of using best practice.

PA7. Sewerage Services; Sub-Activity - PA7.2 Bundarra Sewerage

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
<p>IN45 The community and Council have recognised the need to replace the septic tank and absorption trench method of disposing of wastewater, particularly south of the Gwydir River and that a sewerage/common effluent scheme may not be affordable for the residents of Bundarra based on current government subsidy rates of 50% or less of capital cost.</p> <p>IN46 When funding has been achieved to proceed with the works in stages.</p>	<ul style="list-style-type: none"> • Council, on behalf of the community, continue to pursue the full funding eligibility of such works for both Federal and State Government Funding by using the DPWS Report No SR 103 dated November 1989 in submissions and delegations to DEUAS, State and Federal Politicians. • By seeking and taking all opportunities for funding. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 	

**URALLA SHIRE COUNCIL
OPERATIONAL PLAN 2013/2014**

Services Goals:

- Liquid waste is disposed of using best practice.

PA7. Sewerage Services; Sub-Activity - PA7.3 Rural Waste Water

Strategic Objective:

To ensure that the health of rural residents and the quality of groundwater and surface waters is not threatened by wastewater disposal in areas where sewerage is not available.

Community Plan Strategies	Delivery Plan 2011/2016 Strategies	Years of action	Performance Assessment
IN47 To ensure that installed aerated waste treatment plants are regularly serviced by qualified people and anaerobic systems are operating effectively.	<ul style="list-style-type: none"> • Ensuring that aerated waste treatment systems are serviced quarterly by certified technicians. • Ensuring that anaerobic systems are operating in accordance with the National Plumbing and Drainage Code. • By carrying out the necessary registration and inspection of Sewerage Treatment Devices. 	<ul style="list-style-type: none"> • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 • 2013/2014 • 2014/2015 • 2015/2016 	<p>281. No less than 40 devices inspected per annum.</p> <p>282. Register maintained and manufacturers advised when services are overdue.</p>

The funding of the Rural Waste Water education and advice is within the Environmental Management Urban and Rural Planning and Assessment Service costs in Housing and Community Amenities Activity and Inspection Services within the Health Activity.



PART 4 OPERATIONAL PLAN 2013 TO 2014

REVENUE POLICY.
(Council Resolution 128/13 meeting 27 May 2013)

URALLA SHIRE COUNCIL



PART 4 OPERATIONAL PLAN 2013/2014
REVENUE POLICY 2013/2014

Revenue Policy 2013/2014

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-The following document details Council's policy for raising revenue through Rates, Charges, Fees, Private Works and Borrowings.

ORDINARY RATES

For 2013/2014, as in previous years, Council is to make an ordinary rate that consists of a base amount to which is added an Ad Valorem amount.

There are four land categories used for rating purposes: Farmland, Residential, Mining and Business. Council has made one sub-category of the Residential Category called Rural Residential. A base amount is an amount paid by every rateable property in each land category, regardless of land value and Council aims to recover the net cost of Governance and Public Order and Safety through the base rate.

An Ad Valorem amount (c in \$ applied to Land Value) is the amount calculated in addition to the base amount. The base amount and Ad Valorem amount are combined to give the total amount of the rate.

The Valuer General is the agency who values all properties within a Council area for the purposes of rating. Each five years the Valuer General re-values all properties within a Council area for the purposes of rating. A re-valuation was carried out in 2011 and was effective from 1 July 2012. Property owners would have received advice of their valuations through the mail and the period for objection to those valuations has expired. Information on the valuation methodology can be obtained through the Lands Department website http://www.lpi.nsw.gov.au/valuation/land_valuation_process and selecting *NSW Land Values*.

ORDINARY RATES TO BE LEVIED

Council has increased its notional general income by the permissible increase of 3.4% announced by the Independent Pricing and Regulatory Tribunal (IPART) on 26 November 2012 for the purpose of “rate-pegging” of increases in ordinary rates; plus an amount of \$1,807 under raised last year, which after net increase in value from subdivisions less consolidations, is an effective 3.51% increase in total rate revenue.

Tables in the following pages provide details of the name of each ordinary rate, the Ad Valorem (i.e. c in \$ applied to land value), the base amount of ordinary rates charged, the yield or amount of income that Council will raise from each rate. As stated in the previous paragraph; IPART set the rate pegging for 2013/2014 at 3.4% (being the 3.7% increase in the Local Government Cost Index less a productivity return of 0.2% less 1.0% clawback of the 4.0% allowance for the effect of the carbon tax granted last year). The 0.2% productivity factor represents a 5.41% reduction of the rate increase allowed.

The estimates may change from this management plan from now until the time that rates are levied to reflect any changes in valuations that emanate from objections included in supplementary valuation lists received from the Valuer General up to 30 June 2013. In this document properties that are levied rates are called assessments.

AMOUNT OF ORDINARY RATES

Rate Type	Category	Sub Category	Ad Valorem Amount Cents in \$		Base Amount \$		Base Amount % Yield		Rate Yield \$	
			2013/14	2012/13	2013/14	2012/13	2013/14	2012/13	2013/14	2012/13
Ordinary	Farmland	None	0.3977	0.3870	238.00	225.00	7.19%	6.97%	1,920,220	1,864,609
Ordinary	Residential		0.3977	0.3870	238.00	225.00	46.13%	45.23%	716,698	685,549
Ordinary	Residential	Rural	0.3977	0.3870	238.00	225.00	26.84%	26.08%	695,978	669,267
Ordinary	Mining	None	0.3977	0.3870	238.00	225.00	0.00%	0.00%	0.00	0.00
Ordinary	Business	None	0.3977	0.3870	238.00	225.00	39.72%	39.01%	95,278	92,383

PARTS OF THE COUNCIL AREA SUBJECT TO EACH ORDINARY RATE

Farmland Rate

The Farmland Rate applies to all rateable assessments categorised as farmland under Section 515 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Farmland Rate applies (whole of shire) is included at the end of this document.

Residential Rate

The Residential Rate applies to all rateable assessments categorised as residential under Section 516 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Residential Rate applies (whole of shire) is included at the end of this document.

Rural Residential Rate

The Rural Residential Rate applies to all rateable assessments categorised as Rural Residential under Section 529 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Rural Residential Rate applies (whole of shire) is included at the end of this document.

Mining Rate

The Mining Rate applies to all rateable assessments categorised as Mining under Section 517 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Mining Rate applies (whole of shire) is included at the end of this document.

Business Rate

The Business Rate applies to all rateable assessments categorised as Business under Section 518 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Business Rate applies (whole of shire) is included at the end of this document.

Special Rates

A special rate operated from 2003/2004 until 2007/2008 to fund running costs of a television retransmission facility to provide better television reception in and around the township of Uralla. The special rate has not applied since 2008/2009 year.

The one off capital funding to construct the television retransmission facility on Mount Mutton was provided by the Commonwealth Department of Communications, Information Technology and the Arts (DoCITA). Council is responsible for all running costs, provided originally from the Special rate and now from General Revenue. In keeping with the undertaking provided to Council by the Federal Minister for Broadband, Communications and the Digital Economy, Senator the Hon Stephen Conroy, on 30 March 2010 the self help facility had been upgrading from analog to digital by the free to air broadcasters. The switch to digital only broadcasting occurred on 27 November 2012 and is now operated at no cost to Council..

COMPARISON OF AVERAGE RATES FOR EACH LAND CATEGORY

2013/2014

	Farmland	Residential	Rural Residential	Mining	Business
Approximate Total Rates from Category	\$1,920,220	\$716,698	\$695,978	\$0	\$95,278
% of Total Rates	56.01%	20.91%	20.30%	0%	2.78%
Number of assessments	580	1,389	785	0	160
Average rates per assessment	\$3,311	\$516	\$887	\$0	\$599
Total Land Value of category	\$448,121,800	\$97,087,200	\$128,023,220	\$0	\$14,442,100
% of Total Land Value	65.16%	14.12%	18.62%	0%	2.10%

2012/2013

	Farmland	Residential	Rural Residential	Mining	Business
Approximate Total Rates from Category	\$1,864,609	\$685,549	\$669,267	\$0	\$92,383
% of Total Rates	56.31%	20.70%	20.21%	0%	2.78%
Number of assessments	578	1,381	780	0	161
Average rates per assessment	\$3,229	\$497	\$729	\$0	\$576
Total Land Value of category	\$448,206,400	\$96,853,800	\$127,588,390	\$0	\$14,511,100
% of Total Land Value	65.23%	14.09%	18.57%	0%	2.11%

CHARGES

User Pays Principle for Water Charging

The State Government has required that Council introduce full user pays water and sewerage pricing from 1 July 2004. The Division of Local Government describes such a charging system as “best practice pricing” with the aim of recovering a target of 50% from user charge from the total of annual charge and user charge for locations of less than 4,000 consumers.

Since the year 2004/2005, the first year of operation of the new pricing structure, under the “User Pays Principle”, there has been a combination of an access charge and usage charge. The effect of the new pricing is constantly monitored and it would appear that seasonal influences continue to have the major effect on water usage. The desirable outcome of a pricing structure where the water use is fully charged is that consumers will take conservation action to reduce wastage and therefore the usage cost to them. However for small schemes the reduced usage results in a higher cost per kilolitre to recover fixed costs.

An analysis of usage over the past five years has indicated a drop in the average usage in Uralla from 245 kilolitres to 138.1 kilolitres (for the 2011/2012 year) and for Bundarra from 142 kilolitres to 122.2 kilolitres representing 43.5% and 13.9% reductions respectively. For the 2010/2011 and 2011/2012 years, good rainfall through winter and early summer impacted favourably upon the water use and the aforementioned improvements.

Annual charges under Section 501 of the Local Government Act apply for Uralla Water Supply, Bundarra Water Supply and Uralla Sewerage.

Water Supply Access Charges

The Bundarra and Uralla Water Funds were joined together from 1 July 2010 so that the users of the Uralla and Bundarra Water Schemes are now charged a common access charge of \$283.00 (2011/2012 - \$259.00).

The Water Access Charge applies to all rateable assessments in the Council areas that are supplied with water from a pipe of either the Bundarra or Uralla Water Scheme, or are within 225 metres of a water pipe of the Water Supply. The same charge applies to vacant land and occupied land. The maps of the areas to which the Uralla and Bundarra Water Supplies Access Charges apply are included at the end of this document.

Council has also provides a water supply, outside the scheme boundaries, to properties on Quartz Gully Road and Thunderbolts Way up to and including a couple of houses on Rifle Range Road. The annual water access charge is therefore not automatically applied to all properties on these roads that are within 225 metres of the water main. The annual water access charge is only to apply to those properties that are connected to the water supply, with connection made on application.

Access Charges (Continued)

From 31 December 2012 Council is applying water restriction devices to water service that have outstanding balances in excess of six months and have made no arrangements to pay the outstanding debt.

The Table below details each of these proposed access charges and the anticipated revenue they should generate:

Annual Water Access Charges				
Charge	Amount		Yield	
	2013/2014	2012/2013	2013/2014	2012/2013
Uralla Water	\$283.00	\$259.00	\$334,789	\$304,843
Bundarra Water	\$283.00	\$259.00	\$ 65,656	\$ 59,829
Total			\$400,445	\$364,672

Water Pricing

As stated previously in User Pays Principle, it is mandatory that Council have a two part tariff. For all residential properties, a uniform annual access charge is required, combined with a uniform water usage charge per kilolitre. For non-residential properties, an annual access charge that increases with the size and number of the customer's water meters is required, together with a uniform water usage charge per kilolitre.

Since 1 July 2010 there had been a cross subsidy from the former Uralla Water Fund users to the former Bundarra Water Fund users with the joining of the Funds and the application of a uniform access charge. However from the 2013/2014 year this cross subsidy has been eliminated with a surplus for the Bundarra.

The aim of the pricing structure is to eliminate the cross subsidies which previously existed between high and low water users as a result of the high access charge and the provision of a allocation of water use before excess charges.

The increase in water usage charge for 2013/2014 is 14.29% (2012/2013 is 16.67%) from \$1.75 per kilolitre to \$2.00 per kilolitre for every kilolitre used, which reflects higher costs of electricity, compliance, costs to improve water quality and to maintain the percentage paid through water use charges at 50% for the joint fund. The water meters are read for the water charge be twice a year in December and June.

The Table below details each of these proposed water usage charges and the anticipated revenue they should generate:

Water Usage Charge				
Charge	Amount		Estimated Yield	
	2013/2014	2012/2013	2013/2014	2012/2013
Uralla Water Usage Charge	\$2.00	\$1.75	\$380,000	\$306,250
Bundarra Water Usage Charge	\$2.00	\$1.75	\$56,000	\$44,800
Total			\$351,050	\$351,050

Uralla Sewerage Charge

The Uralla Sewerage Charge applies to all rateable assessments in the Council area that are within 75 metres of a sewer. The same Charge applies to vacant land and occupied land. A map of the area to which the Uralla Sewerage Charge applies is included at the end of this document. The Uralla Sewerage Charge raises income to fund all aspects of the Uralla Sewerage System including collection, transport, treatment and management.

Annual Sewer Charge				
Charge	Amount		Yield	
	2012/2013	2012/2013	2012/2013	2012/2013
Uralla Sewerage	\$495.00	\$479.00	\$530,787	\$510,393

Sewerage Pricing

It is mandatory that Council applies a two part tariff for non-residential properties. Residential properties pay only a uniform annual access charge. Non-residential sewerage bills consist of an access charge that increases with the size and number of the customer's water meters, together with a sewer usage charge per kilolitre for the estimated volume discharged to the sewerage system and an additional charge where they discharge trade waste to the sewerage system.

The residential fixed charge is to be \$495.00 (\$479.00 - 2012/2013) per annum, an increase of 3.4% (rounded down). The access charge for non-residential properties, with a 20mm diameter service is 70% of the residential fixed charge at \$347.00 per year (\$335.00 – 2012/2013) plus an annual usage charge of 100c per kilolitre on the assessed percentage of water deemed to return to the sewer plus a \$68 per year trade waste fee and a trade waste usage charge of 120c per kilolitre for applicable dischargers using prescribed pretreatment. Council has assumed that all trade waste dischargers in Uralla are compliant with the requirements of prescribed pretreatment facilities. Where there is no prescribed pre-treatment, an additional trade waste charges will apply, which can be as high as 11,000c per kilolitre.

Uralla Urban Stormwater Catchment Management Levy

The stormwater management service charge covers the costs of providing new and additional stormwater management services within the Uralla Catchment. The Uralla Catchment is made up of Rocky Creek, Uralla Creek and Burial Ground Gully catchments. The levy applies to urban residential, business and industrial lots with impervious surfaces. Land that cannot be levied includes public land, vacant land, rural lands and land belonging to charities and public benevolent institutions.

Stormwater Catchment Management Levy (Section 496A)				
Charge per lot	Amount		Estimated Yield	
	2013/2014	2012/2013	2013/2014	2012/2013
Urban Residential levy	\$25.00	\$26.00	\$23,100	\$23,946
Urban Strata residential levy	\$12.50	\$13.00	\$175	\$182
Charge per 350m ²	Amount		Estimated Yield	
Urban Business and industrial	\$26.50	\$26.00	\$5,925	\$6,214

Domestic Waste Management Charge

An annual Domestic Waste Management (DWM) Charge under Section 496 of the Local Government Act applies to all rateable assessments categorised as Residential within the Domestic Waste Management Service Area of Uralla, Bundarra and Arding/ Invergowrie/ Saumarez Ponds/ Saumarez/ Rocklea.

The Domestic Waste Management Charge is also applied to assessments that are not rateable but receive a collection service and those that are categorised other than residential but have a domestic premise as well as a business on the site and generate waste of a kind and quantity ordinarily generated by domestic premises.

Council is continuing the weekly kerbside recycling pick-up service in the Uralla, Bundarra and the Arding/ Invergowrie/ Saumarez Ponds/ Saumarez/ Rocklea areas. From 1 July 2011, Council converted the General Waste 240 litre bins to recycling use and provided a 120 litre bin for general waste use. The recycling collection remained a weekly service although the recycling bin is six times the previous volume.

A controlled waste disposal site and a re-cycling operation operate at both the Uralla and Bundarra landfills. In addition to the kerbside re-cycling service, there are recycling walls at the Uralla and Bundarra landfill sites and at the Council Works Depot in the Bundarra township. During 2013/2014 a controlled waste transfer station will be constructed at the current unmanned Kingstown landfill site.

Maps of the Uralla and Invergowrie/Arding/Saumarez/Saumarez Ponds, Kelly Plains and Bundarra Domestic Waste Management Service Areas are included at the end of this document.

Domestic Waste Collection Charges have increased by 14.94% for Uralla from \$87 to \$100 per annum, 2.25% for Rural Residential from \$122.25 to \$125 and for Bundarra the charge has been rounded down from \$125.25 to \$125.00. The Recycling Charges have increased by 9.65% for Uralla and Bundarra from \$68.40 to \$75.00 per annum, and for the Rural Residential the charge has been rounded down from \$150.20 to \$150.00. The increases are to cover the higher than CPI increases in fuel, electricity prices, cost of compliance.

Waste Management Charge

An annual Waste Management Charge under Section 501 of the Local Government Act applies to all rateable assessments categorised other than residential within the Waste Management Service Area. A map of the Waste Management Service Area is included at the end of this document.

The amount of the charge differs according to whether the assessment is vacant land or has a building erected upon it. It also differs according to the number and type of bins used for collection of waste. The table on page 10 shows the differing amounts of the charges for 2013/2014 and page 11 for the comparison charges in 2012/2013.

Environmental Levy

An Environmental Levy under Section 501 of the Local Government Act applies for every rateable assessment in the Shire for the purpose of providing Waste Management Services, particularly landfill operations. The levy is used to maintain and improve services at the Shire waste depots and also to match funds for funding applications of environmental project within the Gwydir Border Rivers Catchment.

Amount of \$218,000 will be provided to fund the Environmental Project Officers and Projects. Council has, in conjunction with the Border Rivers – Gwydir Catchment Authority (BRGCMA), prepared an Uralla Sub-catchment Management Plan for the headwaters of the Gwydir River, a significant tributary into the Darling River System, work on improving the quality in the Uralla Creek and other sustainability projects are major targets for Council's increasing environmental activities. The environmental levy will also fund the maintenance of prior year environmental projects and the continuation of the bush re-generation project commenced in 2012/2013.

The Environmental Levy has increased by a rounded 11.27% (or \$21.25 per assessment) in order to fund increased costs and projects.

The bulk (62.57%) of the Environmental Levy of \$582,400 (\$364,400) is utilised in the operation of the one licensed landfill site at Uralla, one manned landfill site at Bundarra, one unregulated landfill site at Kingstown and the construction of a waste transfer station at Kingstown.

Environmental Levy				
Charge	Amount		Estimated Yield	
	2013/2014	2012/2013	2013/2014	2012/2013
Environmental Levy	\$200.00	\$179.75	\$582,400	\$520,916
Total			\$582,400	\$520,916

Note:

Assessments for properties that receive a waste removal service, or are within the declared areas described within maps on pages 39 to 41, pay for one removal service plus any additional service requested and provided over an above the single service.

Assessments are being undertaken on requests for the extension of domestic waste and recycling collection services outside of the current collection areas. Any extension of service will be after evaluation and consultation with the residents of the areas to be serviced.

DOMESTIC WASTE MANAGEMENT CHARGES (Section 496)
2013-2014

Rate Code		Waste Charge	Recycling Charge	Total Charge	No of Assess.	Estimate Yield
	Uralla					
	Residential or Non Rateable Premises per large bin	\$100.00	\$75.00	\$175.00	1,034	\$180,950
	Residential or Non Rateable Premises additional recycling bin		\$75.00	\$75.00	2	\$150
	Invergowrie					
	Residential or Non Rateable Premises per bin	\$125.00	\$150.00	\$275.00	483	\$132,825
	Residential with no recycling	\$125.00		\$125.00	6	\$750
	Bundarra					
	Residential or Non Rateable Premises per bin	\$125.00	\$75.00	\$200.00	174	\$34,800
				Total	1,699	\$349,475

(Section 501)
NON RESIDENTIAL WASTE MANAGEMENT AND ENVIRONMENTAL LEVY

Rate Code		Waste Charge	Environmental Levy	Total Charge	No of Assess.	Estimate Yield
	All Assessments					
	Environmental Levy		\$162.25	\$162.25	2,912	\$582,400
	Uralla					
	Non-residential Premises per large bin (including GST)	\$134.48		\$122.25	116	\$14,181
	Non-residential Premises per small bin (including GST)	\$95.70		\$87.00	48	\$4,176
	Bundarra					
	Non-residential Premises per bin (including GST)	\$137.89		\$125.35	26	\$3,259
				Total		\$604,016

DOMESTIC WASTE MANAGEMENT CHARGES (Section 496)
2012-2013

Rate Code		Waste Charge	Recycling Charge	Total Charge	No of Assess.	Estimate Yield
	Uralla					
	Residential or Non Rateable Premises	\$87.00	\$68.40	\$155.40	1,030	\$160,062
	Residential or Non Rateable Premises (additional recycling bins)		\$68.40	\$68.40	3	\$205
	Invergowrie					
	Residential or Non Rateable Premises	\$122.25	\$150.20	\$272.45	482	\$131,321
	Residential with no recycling	\$122.25		\$122.25	6	\$734
	Bundarra					
	Residential or Non Rateable Premises per bin	\$125.35	\$68.40	\$193.75	171	\$33,131
	Total				1,692	\$325,453

(Section 501)
NON RESIDENTIAL WASTE MANAGEMENT AND ENVIRONMENTAL LEVY

Rate Code		Waste Charge	Environmental Levy	Total Charge	No of Assess.	Estimate Yield
	All Assessments					
	Environmental Levy		\$179.75	\$179.75	2,898	\$520,916
	Uralla					
	Non-residential Premises per large bin	\$122.25		\$122.25	114	\$13,936
	Non-residential Premises per small bin	\$87.00		\$87.00	49	\$4,263
	Bundarra					
	Non-residential Premises per bin	\$125.35		\$125.35	28	\$3,384
	Total					\$542,499

Borrowings

The Uralla Shire Council is not budgeting to borrow any funds in the coming year; however may borrow \$1 million for the purposes of infrastructure renewal and industrial land development.

Fees and Charges

Council's fees and charges for 2013/2014 appear on the following pages. Those fees and charges have been prepared using the best available information in relation to the GST impact on the fees and charges at the time of publication. Whilst the Australian Tax Office rulings and legislation changes may continue to change the application of GST to individual charges, the legislation has been in force for a number of years and changes have reduced significantly.

Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.

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URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
<u>Utilities and Engineering Services</u>					
<u>Utilities</u>					
<u>Water Services</u>					
<u>Water Connection Fees</u>					
Uralla and Bundarra Service Charge	Per Connection	\$880.00	\$850.00	N	Full
<u>Other Water Fees and Charges</u>					
Water Meter supplied and fitted (20 mm)	Per Meter	\$127.00	\$122.50	N	Full
Water Meter Testing only	Per Meter	\$52.00	\$50.00	N	Full
Water Meter Special read	Per Read	\$37.50	\$36.25	N	Full
<u>Water Sales</u>					
Bulk water sales	Per 4.5 kls (1,000 gallons)	\$19.50	\$18.50	N	Full
<u>Water Restriction Devices</u>					
Installation/Removal during service hours (7.30 am to 3.30 pm)	Installation/Removal	\$135.00	\$130.00	Y	Full
<u>Sewer Charges</u>					
<u>Sewer Connection Charges</u>					
Application Fee and Provision of Connection	per connection	\$493.50	\$476.50	Y	Full
<u>Drainage Fees</u>					
House / Flats / Units / Dual Occupancy (Sewer/Septic)	per sewer/septic system	\$118.00	\$114.00	N	Full
Sewer Plan Alterations	per plan	\$69.50	\$67.50	N	Full
Copy of Drainage Plan	per plan	\$32.50	\$31.00	N	Full
<u>Waste Sundry Sales</u>					
<u>Product Sales</u>					
Worm farm	Each	\$72.50	\$72.50	Y	Full
Composting Tumbler	Each	\$187.00		Y	Full
240L Wheelie Bin	Each	\$78.25	\$78.25	Y	Full
140L Wheelie Bin	Each	\$67.50	\$67.50	Y	Full
<u>Disposal Charges</u>					
At Council Landfills		As per Attachment B	As per Attachment B	Y	Full
<u>Engineering Services</u>					
<u>General Services</u>					
<u>Kerb and Guttering</u>					
Private works (not in conjunction with works program)	Per Metre	Full cost of works per DCP plus 25%	Full cost of works per DCP plus 25%	Y	Full
Adjoining owner charges (in conjunction with works program)	Per Metre	\$70.00	\$67.50	Y	Partial
<u>Gutter Bridges</u>					
Gutter Bridge Construction	Per construction	Full cost of works plus 25%	Full cost of works plus 25%	Y	Full
<u>Landscaping: Bonds</u>					
Residential Flats/Units	Per Unit/Minimum	\$590.00	\$570.00	Y	Full
Light Industry/Industry	Per Unit/Minimum (GST is	\$2,432.50	\$2,350.00	Y	Full
<u>Rural Addressing</u>					
Installation of new/replacement numbering post		\$60.00		Y	Full

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
<u>Utilities and Engineering Services</u>					
General Services cont.					
<u>Plant Hire Charges</u> Charges by Plant Item	Per Item	Internal cost plus 25% with a minimum 1 hr applying. Grading of private roads and driveways to be charged at full crew costs (grader, water cart, roller) unless alternative work available	Internal cost plus 25% with a minimum 1 hr applying. Grading of private roads and driveways to be charged at full crew costs (grader, water cart, roller) unless alternative work available	Y	Full
<u>Truck Hire</u> Trucks for Gravelling	Per Vehicle	At Council truck hire rates plus 25%	At Council truck hire rates plus 25%	Y	Full
<u>Road Restoration Fees</u>		As per RMS Schedules	As per RMS Schedules	Y	Full
<u>Engineering Works</u>		Estimated full cost of agreed work plus 25% margin (the 25% margin may be varied subject to the nature and value of the work) or at hourly rates for unspecified work (i.e hire of plant only)	Estimated full cost of agreed work plus 25% margin (the 25% margin may be varied subject to the nature and value of the work) or at hourly rates for unspecified work (i.e hire of plant only)	Y	Full
<u>Sale of sand, gravel and topsoil</u>		At cost of winning material, plus 25% margin, subject to the following mimimums:	At cost of winning material, plus 25% margin, subject to the following mimimums:		
Unsieved sand *	Per cubic metre	\$9.00	\$8.25	Y	Full
Gravel (Granite) *	Per cubic metre	\$25.00	\$24.00	Y	Full
Topsoil *	Per cubic metre	\$46.50	\$44.50	Y	Full
* Delivery is at Council Truck hire rates (includes driver)					
<u>Bundarra Garbage Collection - outside the defined Domestic Waste Collection area</u>					
Wheelie Bin	Per Annum	\$135.00	\$135.00	Y	Full
Individual Wheelie Bin	Per Bin	\$2.50	\$2.50	Y	Full
<u>Community and Recreational Services</u>					
Recreational Services					
Sporting Fields					
<u>Field Hire</u>					
Hampden Park	Per day	\$48.50	\$46.50	Y	Partial
Uralla Sporting Complex	Per day	\$75.00	\$72.50	Y	Partial
Parks and Gardens					
<u>Casual Hiring Fee</u>					
Alma Park: Connect power to bandstand	Per day	\$27.00	\$26.00	Y	Full
Aquatic Centre					
<u>Admittance Fees</u>					
Single Admittance Fee	Admission fee, per person	\$2.00	\$2.00	Y	Partial
Books of 10	per book	\$17.00	\$17.00	Y	Partial
Books of 20	per book	\$30.00	\$30.00	Y	Partial
Books of 50	per book	\$70.00	\$70.00	Y	Partial
Library Services					
<u>Library Fees</u>					
Member overdue fee (begins 1 weeks after due date)	Per Item, Per Week	n/a	n/a	N	Partial
Visitor overdue item fee (begins 1 week after due date)	Per Item	\$1.00 up to \$5.00 maximum	\$1.00 up to \$5.00 maximum	N	Partial
Lost membership card replacement	Per card	\$2.00	\$2.00	Y	Partial
<u>Lost, damamged or stolen books</u>					
* Processing Fee	Per Item	\$11.00	\$11.00	Y	Partial
* Item Replacement	Per Item	At cost	At cost	Y	Full

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Sale of discarded books	Per Item	Price dependant upon item	Price dependant upon item	Y	Full
Community and Recreational Services					
Library Services cont					
<u>Inter-Library Loan Fee</u>					
Charge 1 (local library search)	Per Item	No charge	No charge	Y	Partial
Charge 2 (Central Northern Regional Library Search)	Per Item	\$3.00	\$3.00	Y	Partial
Charge 3 (interstate search and supply)	Per Item	\$13.20	\$13.20	Y	Full
<u>Photocopies and Printing:</u>					
A4 Black and White	Per single sided page	\$0.30	\$0.20	Y	Partial
A4 Colour	Per single sided page	\$0.60	\$0.60	Y	Partial
Cemeteries					
Search records (after 15 minutes)	Per hour	\$105.00	\$100.00	N	Full
<u>Uralla and Bundarra Lawn Cemeteries</u>					
Purchase of Double Depth Plot (does not include plaque)	Per Plot	\$1,056.00	\$1,020.00	Y	Full
Interment	Per interment	\$481.50	\$465.00	N	Full
Interment: Saturdays, Sundays and Public Holidays loading	Per interment	\$616.00	\$595.00	N	Full
Surcharge for digging of grave by hand	Per Person, Per Hour	\$48.50	\$46.50	Y	Full
<u>Uralla and Bundarra Old Section Cemeteries</u>					
Purchase of plot	Per Plot	\$450.00	\$259.00	Y	Full
Permission to carry out work at existing grave, includes monument erection and inspection	Per Plot	\$54.00	\$52.00	N	Full
Interment	Per interment	\$481.50	\$465.00	N	Full
Interment in an existing monument	Per interment	\$616.00	\$595.00	N	Full
Interment: Saturdays, Sundays and Public Holidays loading	Per interment	\$616.00	\$595.00	N	Full
Placement of ashes	Minimum Per Placement	\$129.50	\$125.00	Y	Full
<u>Uralla and Bundarra Niche Wall and Uralla Niche Garden</u>					
Purchase of Niche in wall and Interment of Ashes *	Per Niche	\$338.00	\$326.50	Y	Full
Purchase of Niche in garden	Per Niche	\$512.50	\$495.00	Y	Full
Interment of Ashes	Per interment	\$109.00	\$105.00	Y	Full
Family presence at interment after hours	Per interment	\$60.00		Y	Full
Vase	Per Vase	\$60.00	\$47.00	Y	Full
* Interment includes standard plaque 145mm x 120mm					
Additional lines on plaque	Per line	\$25.00		Y	Full
Building Rental - Uralla					
<u>35 King Street, Uralla</u>					
2 Residential Flats	Per Week	\$137.00	\$132.00	Y	Full
<u>Aged Units: Hill Street, Uralla</u>					
Single	Per Fortnight	\$238.00	\$230.00	Y	Full
Couple	Per Fortnight	\$297.00	\$287.00	Y	Full
<u>Alma Park Caravan Park</u>					
Queen Street, Uralla	Per Annum	\$13,455.00	\$13,000.00	Y	Full
<u>Old Court House</u>					
9 Hill Street, Uralla: Lessee Tablelands Community Transport	Per Week	\$119.50	\$115.38	E	Partial
Uralla Pre-School	Per Month	\$517.50	\$500.00	E	Partial

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
5 Hill Street, Uralla	Per Week	\$352.00	\$340.00	E	Full
<u>Visitor Information Centre Café</u> 104 Bridge Street, Uralla	Per Week	\$183.50	\$177.25	Y	Full
Community and Recreational Services					
Uralla Community Centre					
<u>Tablelands Community Support Options - TCSO</u>	Per Week	\$324.50	\$313.50	E	Partial
<u>Home and Community Care</u>	Per Week	\$134.20	\$134.20	Y	Full
<u>Spare Office: Number 2 (if room vacated by TCSO)</u>					
Local Groups	Per Day	\$17.00	\$16.50	Y	Partial
Non local groups	Per Day	\$36.50	\$35.25	Y	Partial
<u>Large Group Room</u>					
Local Groups	Half Day	\$31.00	\$30.00	Y	Partial
	Full day	\$52.00	\$50.00	Y	Partial
Affiliated Centre Tennants	Per Hour	\$7.50	\$7.00	Y	Partial
Non Local Groups	Half Day	\$52.00	\$50.00	Y	Partial
	Full day	\$113.50	\$110.00	Y	Partial
<u>Private Parties/Functions</u>					
Booking	Per Day	\$119.00	\$115.00	Y	Partial
Cleaning bond (refundable)	Per booking	\$207.00	\$200.00	Y	Partial
<u>Small Group Room</u>					
Local Groups	Half day	\$18.50	\$17.50	Y	Partial
Local Groups	Full day	\$32.00	\$31.00	Y	Partial
Affiliated Centre Tennants	Per Hour	\$6.50	\$6.00	Y	Partial
Non local Groups	Half day	\$41.50	\$40.00	Y	Partial
	Full day	\$62.50	\$60.00	Y	Partial
<u>Kitchen</u>					
All groups: Including crockery and cutlery	Per Day	Included in room hire	Included in room hire		
Building Rental - Bundarra					
<u>Bundarra School of Arts Hall</u>					
<u>Hall Hire</u>					
General Hall Hire <50	Per Day	\$40.00	\$40.00	Y	Full
General Hall Hire >50	Per Day	\$60.00	\$60.00	Y	Full
Kitchen Use Extra <50	Per Day	\$20.00	\$20.00	Y	Full
Kitchen Use Extra >50	Per Day	\$30.00	\$30.00	Y	Full
<u>Special Events (Kitchen use included in hire fee)</u>					
Balls	Per Day	\$115.00	\$115.00	Y	Full
Weddings	Per Day	\$115.00	\$115.00	Y	Full
Auction Sales, markets and similar uses	Per Day	\$115 plus 25% of subletting fees	\$115 plus 25% of subletting fees	Y	Full
Small Regular Usage - eg sporting clubs	Per Session	\$12.50	\$12.50	Y	Full
Cleaning bond (refundable)	Per booking	\$75.00	\$75.00	N	Full
<u>External Equipment Hire</u>					
Blue Plastic Chairs	Per Item	\$1.00	\$1.00	Y	Full
Red Metal Chairs	Per Item	\$0.50	\$0.50	Y	Full
Tables	Per Item	\$5.00	\$5.00	Y	Full
Replacement of broken or missing chairs and tables (hall or external use)	Per Item	at replacement cost	at replacement cost	Y	Full

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Community and Recreational Services					
Aged and Disabled Services					
Tableland Community Support Options					
Community Options Program - Mainstream	Per Hour	\$10.00	\$3.00 to \$10.00	N	Partial
Community Options Program - Aboriginal and Torres Strait Islanders	Per Hour	\$10.00	Up to \$5.00	N	Partial
Rural and Remote Program	Per Program	Client expenses	Client expenses	N	Partial
Dementia Respite Program	Per Hour	\$10.00	\$3.00 to \$10.00	N	Partial
Elders Group - Aboriginal and Torres Strait Islanders	Per Session	\$6.00	Up to \$5.00	N	Partial
Equipment	Per Item	Half of cost	Half of cost	N	Partial
Community Aged Care Packages - Mainstream					
Pensioner	Per Pension/Week	0 to 17.5%	0 to 17.5%	N	Partial
Other	Per Pension/Week	Negotiable	Negotiable	N	Partial
Community Aged Care Packages - Aboriginal and Torres Strait Islanders					
Pensioner	Per Pension/Week	0 to 17.5%	0 to 17.5%	N	Partial
Other	Per Pension/Week	Negotiable	Negotiable	N	Partial
McMaugh Gardens Aged Care Centre					
Accommodation Entry Bond	Per Room maximum to asset	\$171,500.00	\$161,000.00	N	Statutory Fee
		In line with the Dept of Health & Ageing regulated Pensioner Allowable limit for Accommodation Bonds.	In line with the Dept of Health & Ageing regulated Pensioner Allowable limit for Accommodation Bonds.		
Daily fees Post March 2012					
Standard Resident	Per Day	\$40.25	\$40.25	N	Statutory Fee
Protected Resident	Per Day	\$36.74	\$36.74	N	Statutory Fee
Phased Resident	Per Day	\$38.33	\$38.33	N	Statutory Fee
Non Standard Resident	Per Day	\$45.76	\$45.76	N	Statutory Fee
Respite					
Pensioner	Per Day	\$40.25	\$40.25	N	Statutory Fee
Non-Pensioner	Per Day	\$40.25	\$40.25	N	Statutory Fee
Telephone Calls					
Local	Per Call	\$0.55	\$0.55	Y	Full
STD	Per Call	At Cost	At Cost	Y	Full
Fax Transmission	Per Page	\$0.55	\$0.55	Y	Full
Transport Residents					
To Armidale	Per Return Trip	\$33.00	\$30.00	Y	Partial
From Doctors Surgery or Foot Clinic	Per Trip Each Way	\$3.30	\$3.00	Y	Partial
To and from Uralla CBD	Per Trip Each Way	\$5.50	\$5.00	Y	Partial
To Tamworth	Per Trip	By Negotiation	By Negotiation	Y	Partial
Staff Escort	per hour	\$20.90	\$17.00	Y	Partial
Visitors Meals					
	Per Meal - Lunch	\$7.25	\$7.25	Y	Partial
	Per Meal - dinner				
Tablelands Community Transport					
Tovota Hi Ace					
	Per Return Trip	\$7.70	n/a	Y	Partial
	Per One Way Trip	\$3.85	n/a	Y	Partial
Vehicle Hire Rate					
HACC Groups	Per Vehicle	\$44.00	\$30.00	Y	Partial
Non HACC Groups	Per Vehicle	\$66.00	\$50.00	Y	Partial
Plus fee for each kilometre - HACC groups	Per Kilometre	\$0.95	\$1.50	Y	Partial
Plus fee for each kilometre - Non-HACC groups	Per Kilometre	\$1.30	\$2.00	Y	Partial
Plus Driver Salary	Per Hour	\$40.70	\$37.00	Y	Partial

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Community and Recreational Services					
Tablelands Community Transport cont					
<u>Uralla HACC Bus Rate: Individual</u>	Per Return Trip	\$8.80	\$8.00	Y	Partial
	Per One Way Trip	\$4.40	\$4.00	Y	Partial
<u>Old Blokes Bus Trips</u>	Per round trip	\$22.00	\$20.00	Y	Partial
<u>Walcha HACC Bus Rate</u>					
Individual	Per Return Trip	\$17.60	\$16.00	Y	Partial
Individual	Per One Way Trip	\$8.80	\$8.00	Y	Partial
Children	Per Return Trip	\$3.30	\$3.00	Y	Partial
Passengers boarding in Uralla	Per Return Trip	\$7.70	\$7.00	Y	Partial
Passengers boarding in Uralla	Per One Way Trip	\$3.85	\$3.50	Y	Partial
<u>Scooter Hire</u>					
Armidale Bruno Scooter	Per Hour	\$2.20	\$1.50	Y	Partial
<u>Health Related Transport</u>					
Armidale to Tamworth		Per agreement with Hunter New England Health	Per agreement with Hunter New England Health	Y	Full
Uralla to Tamworth		Per agreement with Hunter New England Health	Per agreement with Hunter New England Health	Y	Full
Uralla to Armidale		Per agreement with Hunter New England Health	Per agreement with Hunter New England Health	Y	Full
<u>Individual Transport (Car) HACC</u>					
Uralla/Invergowrie to Armidale	Per Return Trip	\$16.50	\$18.00	Y	Partial
Guyra to Armidale	Per Return Trip	\$22.00	\$18.00	Y	Partial
Hillgrove to Armidale	Per Return Trip	\$33.00	\$25.00	Y	Partial
Ebor to Armidale	Per Return Trip	\$44.00	\$25.00	Y	Partial
Armidale Local	Per Return Trip	\$7.70	\$8.00	Y	Partial
Armidale Local	Per One Way Trip	\$3.85	\$4.00	Y	Partial
Armidale to Tamworth	Per Return Trip	\$49.50	\$45.00	Y	Partial
Armidale to Glen Innes	Per Return Trip	\$49.50	\$35.00	Y	Partial
Armidale to Port Macquarie	Per Return Trip	\$99.00	\$90.00	Y	Partial
Armidale to Coffs Harbour	Per Return Trip	\$99.00	\$80.00	Y	Partial
Armidale to Inverell	Per Return Trip	\$55.00	\$50.00	Y	Partial
<u>Individual Transport (Car) Non HACC</u>					
4 Cyl	Per Kilometre	\$0.85	\$0.65	Y	Partial
6 Cyl	Per Kilometre	\$0.95	\$0.74	Y	Partial
Bundarra Neighbourhood Aid Inc					
Daycare for the elderly	Per Session	\$4.40	\$3.00	Y	Partial
Daycare for the elderly	Per Meal	\$6.60	\$6.00	Y	Partial
Handyman Service	Per Hour	\$16.50	\$15.00	Y	Partial
Wood Splitting	Per Hour	\$16.50	\$15.00	Y	Partial
<u>HACC Services</u>					
Meals (Meals on Wheels)		Full cost recovery as charged to Bundarra Neighbourhood Aid	Full cost recovery as charged to Bundarra Neighbourhood Aid	Y	Full
<u>Transport</u>					
<u>Local: Around Bundarra</u>	Per Return Trip	\$3.30	\$3.00	Y	Partial
<u>Non Local</u>					
To Inverell	Per Return Trip	\$11.00	\$10.00	Y	Partial
To Uralla	Per Return Trip	\$19.80	\$18.00	Y	Partial
To Armidale	Per Return Trip	\$22.00	\$20.00	Y	Partial

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
To Tamworth	Per Return Trip	\$27.50	\$25.00	Y	Partial
Non HACC	Per Kilometre	\$0.85	\$0.70	Y	Partial
Development and Health Services					
Development Control					
Section 94 Contributions					
<u>Complying Development Certificates - fees based on construction cost</u>					
		Attachment C pages 31 to 33			
		Attachment C pages 31 to 33			
		Attachment C pages 31 to 33			
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Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
<u>Development and Health Services</u>					
Development Control					
<u>Subdivision Fees</u>					
Subdivisions - Opening of a New Road plus fee per additional lot	EPA Regulations 2000	\$665.00	\$665.00	N	Statutory Fee
Subdivisions - No opening of a New Road plus fee per additional lot	EPA Regulations 2000	\$65.00	\$65.00	N	Statutory Fee
Subdivisions - Strata Plus fee per additional lot	EPA Regulations 2000	\$330.00	\$330.00	N	Statutory Fee
	EPA Regulations 2000	\$53.00	\$53.00	N	Statutory Fee
	EPA Regulations 2000	\$330.00	\$330.00	N	Statutory Fee
	EPA Regulations 2000	\$65.00	\$65.00	N	Statutory Fee
<u>Subdivision Certificate / Title Plan Processing Fee</u>	EPA Regulations 2000	\$270.00	\$260.00	N	Full
Refund of DA fee for cancellation of DA					
Processing commenced		1/2 DA fee	1/2 DA fee	N	Full
Processing not commenced		Full DA fee	Full DA fee	N	Full
Development Applications Other					
<u>Review of Determination per s. 82A, EPA Act</u>					
Not involving building work Dwelling <\$100,000	Per Application	50% of original DA fee \$190.00	50% of original DA fee \$190.00	N	Statutory Fee
<u>All other Development Work</u>					
Less than \$5,000	Per Application	\$55.00	\$55.00	N	Statutory Fee
\$5000-\$250,000 - Fee	Per Application	\$85.00	\$85.00	N	Statutory Fee
Plus fee for each \$1,000 or part thereof	Per Application	\$1.50	\$1.50	N	Statutory Fee
\$250,001-\$500,000 - Fee	Per Application	\$620.00	\$620.00	N	Statutory Fee
Plus fee for each \$1,000 part thereof above \$250,000	Per Application	\$0.85	\$0.85	N	Statutory Fee
\$500,001-\$1,000,000 - Fee	Per Application	\$712.00	\$712.00	N	Statutory Fee
Plus fee for each \$1,000 part thereof above \$500,000	Per Application	\$0.50	\$0.50	N	Statutory Fee
\$1,000,001-\$10,000,000 - Fee	Per Application	\$987.00	\$987.00	N	Statutory Fee
Plus fee for each \$1,000 or part thereof above \$1,000,000	Per Application	\$0.40	\$0.40	N	Statutory Fee
Greater than \$10,000,001	Per Application	\$4,737.00	\$4,737.00	N	Statutory Fee
Plus fee for each \$1,000 or part thereof above \$10,000,000	Per Application	\$0.27	\$0.27	N	Statutory Fee
Plus fee for require Notice under s.82A EPA Act	Per Application	\$620.00	\$500.00	N	Statutory Fee
<u>Review of Determination per s. 82B, EPA Act (Rejection)</u>					
Less than \$100,000	Per Application	\$55.00		N	Statutory Fee
\$100,00 - \$1,000,000	Per Application	\$150.00		N	Statutory Fee
Greater than \$1,000,000	Per Application	\$250.00		N	Statutory Fee
<u>Modification of Consent at Applicants Request</u>					
96(1) - Minor Error/Discrepancy	Per Application	\$71.00	\$55.00	N	Statutory Fee
96 (1A) + 96AA(1) - Modification of minor environmental impact	Per Application	\$645.00	\$645.00	N	Statutory Fee
		or 50% or original fee whichever is lesser	or 50% or original fee whichever is lesser		
<u>Other modifications per s.96(2) or 96AA(1) not of minor environmental impact:</u>					
Original fee was less than \$100.00	Per Application	50% of original fee	50% of original fee	N	Statutory Fee
Original fee was greater than \$100.00	Per Application			N	Statutory Fee
No building or work involved	Per Application	50% of original fee	50% of original fee	N	Statutory Fee
For dwelling house costing \$100,000 or less	Per Application	\$190.00	\$190.00	N	Statutory Fee
<u>All other requests for modifications, based on estimated construction costs</u>					
Less than \$5,000	Per Application	\$55.00	\$71.00	N	Statutory Fee
\$5,001-\$250,000	Per Application	\$85.00	\$85.00	N	Statutory Fee
Plus fee for each \$1,000 or part thereof	Per Application	\$1.50	\$1.50	N	Statutory Fee
\$250,001-\$500,000	Per Application	\$500.00	\$665.00	N	Statutory Fee

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Development Applications Other cont					
Plus fee for each \$1,000 or part thereof \$500,001-\$1,000,000	Per Application	\$0.85	\$0.85	N	Statutory Fee
Plus fee for each \$1,000 or part thereof \$1,000,000-\$10,000,000	Per Application	\$712.00	\$712.00	N	Statutory Fee
Plus fee for each \$1,000 or part thereof Greater than \$10,000,000	Per Application	\$0.50	\$0.50	N	Statutory Fee
Modification to consent requiring advertisement per s96(2) or 96AA(1) EPA Act	Per Application	\$987.00	\$987.00	N	Statutory Fee
Plus fee for any consent required notice pursuant to SEPP 65	Per Application	\$0.40	\$0.40	N	Statutory Fee
	Per Application	\$4,737.00	\$4,737.00	N	Statutory Fee
	Per Application	\$0.27	\$0.27	N	Statutory Fee
	Per application, unspent	\$665.00	\$500.00	N	Statutory Fee
	Per Application	\$760.00	\$760.00	N	Statutory Fee
<u>Designated Development</u>	Per Application	\$715.00	\$715.00	N	Statutory Fee
<u>Integrated Development</u>	Per Application	\$320.00	\$320.00	N	Statutory Fee
Additional Fee to Council	Per Application	\$140.00	\$110.00	N	Statutory Fee
<u>Concurrence</u>	Per Application	\$320.00	\$320.00	N	Statutory Fee
Additional Fee to Council	Per Application	\$140.00	\$140.00	N	Statutory Fee
<u>Advertised Development</u>	Per Application	\$1,105.00	\$1,105.00	N	Statutory Fee
<u>Prohibited Development</u>	Per Application	\$830.00	\$830.00	N	Statutory Fee
<u>Building Line Variation</u>					
All premises	Per Application	\$140.00	\$140.00	N	Full
<u>Other Notice Required</u>	Per Application	\$1,105.00	\$1,105.00	N	Statutory Fee
<u>Privately Certified Certificate Registration</u>					
Residential Flat Building	Per Application	\$36.00	\$36.00	N	Statutory Fee
		\$760.00	\$760.00		
<u>Engineering Plans Checking (design and construction) - based on cost of work</u>					
Less than \$10,000		\$362.50	\$350.00	Y	Full
\$10,001-\$100,000		\$452.50	\$437.00	Y	Full
Plus fee for each \$1,000 above \$10,000 to \$100,000		\$17.50	\$17.00	Y	Full
Above \$100,000		\$2,029.00	\$1,960.00	Y	Full
Plus fee for each \$1,000 above \$100,000		\$9.50	\$9.00	Y	Full
Planning Proposal					
Deposit	Per Application	At full cost to applicant subject to \$4,000 deposit	At full cost to applicant subject to \$4,000 deposit	N	Full
SEPP Applications					
State Environmental Planning Policy 1 Objections: Mimimum plus any additional advertising fee	Per Application	\$110.00	\$110.00	N	Statutory Fee
Long Service Levy fee for cost of works > \$25,000	Cost of work	0.35%	0.35%	Part	Statutory Fee
Construction Certificates					
Last year included Complying Development Certificates	to \$5,000	\$100.00 plus \$5.50 per \$1000	\$55.00 plus \$5.50 per \$1000	Y	Full
	\$5,001 to \$100,000	\$127.50 plus \$3.85 per \$1000 above \$5 000	\$82.50 plus \$3.85 per \$1000 above \$5 000	Y	Full
	\$100,001 to \$250,000	\$493.25 plus \$2.20 per \$1000 above \$100 000	\$448.25 plus \$2.20 per \$1000 above \$100 000	Y	Full
	over \$250,000	\$823.25 plus \$1.10 per \$1000 above \$250 000	\$778.25 plus \$1.10 per \$1000 above \$250 000	Y	Full

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Fee for Basix Certificate					
Single Detached Dwellings		\$50.00	\$50.00	N	Statutory Fee
Dual occupancies, multi dwelling housing (other than residential flat buildings) and attached dwelling:					
(a) for the first 2 dwellings, and		\$80.00	\$80.00	N	Statutory Fee
(b) for each dwelling more than 2 dwellings		\$35.00	\$35.00	N	Statutory Fee
Residential flat dwelling:					
(a) for the first 3 dwellings, and		\$120.00	\$120.00	N	Statutory Fee
(b) for each dwelling more than 3 dwellings		\$20.00	\$20.00	N	Statutory Fee
Alterations and additions to Basix affected buildings - for each dwelling		\$25.00	\$25.00	N	Statutory Fee
Certified Copy of Document plan or map		\$53.00	\$53.00		
Section 68 Applications					
On-site Waste Water management system	Per Application	\$207.00	\$200.00	N	Full
Sewer supply work	Per Application	\$87.00	\$85.00	N	Full
Water supply work	Per Application	\$87.00	\$85.00	N	Full
Stormwater supply work	Per Application	\$87.00	\$85.00	N	Full
Install a manufactured home, moveable dwelling or associated structure	Per Application	\$383.00	\$370.00	N	Full
Management of waste	Per Application	\$87.00	\$85.00	N	Full
Community land	Per Application	\$264.00	\$255.00	N	Full
Public Roads	Per Application	\$87.00	\$85.00	N	Full
Caravan Park/camping ground	Per Application	\$87.00	\$85.00	N	Full
Amusement Device	Per Application	\$21.00	\$20.00	N	Full
Domestic oil or solid fuel heating appliance, other than a portable appliance	Per Application	\$87.00	\$85.00	N	Full
Use a standing vehicle or any article for the purpose of selling any article in a public place	Per Application	\$264.00	\$255.00	N	Full
Development Inspection Fees					
<u>Building Inspections (including Compliance and Occupation Certificates)</u>					
Inspection	Per Inspection	\$98.50	\$95.00	Y	Full
Inspection of dwelling for relocation	Per Hour	\$98.50 plus travel - 75c per klm.	\$95 plus travel - 75c per klm.	N	Full
Building Certificates					
<u>Domestic - Includes Initial inspection</u>					
	Per Dwelling	\$250.00	\$250.00	N	Statutory Fee
<u>Commercial:</u>					
Building Certificates - building < or = 200m2	EPA (Fees) Regulations 2001	\$250.00	\$210.00	N	Statutory Fee
Building Certificates - Fee for 200 - 2,000m2	EPA (Fees) Regulations 2001	\$250.00	\$210.00	N	Statutory Fee
	Plus per m2 >200m2	\$0.50	\$0.50	N	Statutory Fee
Building Certificates - Fee for 2,000+m2	EPA (Fees) Regulations 2001	\$1,165.00	\$1,165.00	N	Statutory Fee
	Plus per m2 >2,000m2	\$0.075	\$0.075	N	Statutory Fee
Building Certificate - additional inspections	EPA (Fees) Regulations 2001	\$90.00	\$90.00	N	Statutory Fee
Copy of Building Certificate	Per Copy	\$13.00	\$13.00	N	Statutory Fee

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Building Certificates cont					
<u>Additional fee where applicant /owner erected the building and:</u> Development consent, complying development consent or construction certificate consent was required and not obtained	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months immediately preceding		N	Statutory Fee
Penalty notice has been issued for an offence under 76A(1) of the Act in relation to erection of building and the penalty has been paid	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months immediately preceding		N	Statutory Fee
Where Order No, 2, 12, 13, 15, 18 or 19 in the Tableto s, 121B(1) of the Act has been issued	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months immediately preceding		N	Statutory Fee
Where a person has been found guilty of an offence under the Act in relation to the erection of a building	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months immediately preceding		N	Statutory Fee
Where the court has made a finding that the building was erected in contravention of a provision of the Act	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months immediately preceding		N	Statutory Fee
<u>Building Indemnity Insurance</u> Solicitor Enquiry	Per Enquiry	\$50.00	\$50.00	N	Full
Environmental Engineering					
<u>Damage Deposit</u> Kerb and guttering, footpath and roadway	Per Metre	\$145.00	\$140.00	Y	Full
<u>Inspection</u> Gutter crossing fee (installed by Private Contractor)	Per Application	\$98.50	\$30.00	Y	Full
Licencing Fees					
Advertisement/Advertising Structure Inspection	Per Inspection	\$31.00	\$30.00	N	Partial
Sandwich Board Inspection	Per Inspection	\$22.00	\$21.00	N	Partial
Cooling Tower Inspection (microbial Control)	Per Inspection	\$59.00	\$57.00	N	Partial
Essential Services (Fire Safety) Certificate Registration and Administration	Per Inspection	\$25.00	\$95.00	N	Partial
Hairdresser/Beauty Salon.Skin Penetration Inspection	Per Inspection	\$25.00	\$95.00	N	Partial
<u>Food Premises</u>					
Annual Administration/Registration Fee (includes 1 inspection)	Per Premises	\$200.00		N	Statutory Fee
Inspection Fee includes repeat inspection due to non-compliance, change of Issue of Improvement Notice	Per Premises	\$125.00		N	Statutory Fee
	Per Notice	\$330.00		N	Statutory Fee
<u>Swimming Pool</u>					
Registration on behalf of owner	Per Pool/Spa	\$10.00		N	Statutory Fee
Exemption	Per Pool/Spa	\$70.00		N	Statutory Fee
Inspection	Per Pool/Spa	\$98.50		N	Statutory Fee
Compliance Certification	Per Certificate	\$70.00		N	Statutory Fee
<u>Street Vendors</u>					
License/Approval Fee	Per Vendor	\$220.00	\$220.00	N	Full
<u>Petrol Pump Approval</u>					
	Per Pump	\$66.00	\$66.00	N	Full
<u>Hoarding Approval Fees</u>					
Type A Hoarding	Per Metre	\$50.00	\$50.00	N	Full
Type B Hoarding	Per Metre	\$75.00	\$75.00	N	Full

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Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Development and Health Services					
Development Information					
s149(2) Planning Certificate	EPA Regulations 2000	\$53.00	\$53.00	N	Statutory Fee
s149(5) Planning Certificate (includes Notices and Orders information)	EPA Regulations 2000	\$133.00	\$133.00	N	Statutory Fee
Multiple copies of Certificates	Per additional copy	\$10.00	\$10.00	N	Full
Section 735A Certificate	Per Certificate	\$100.00	\$100.00	N	Full
Section 121ZP Certificate	Per Certificate	\$100.00	\$100.00	N	Full
Other Information (note: available free of charge on Council's website)					
Confirmation of Development Information (interpreting of LEP's, existing use rights, housing entitlements, file search)	Per Hour	\$95.00	\$95.00	N	Full
Certified copy of an Environmental Planning Instrument/related document per s.150(2) EPA Act	Per Copy	\$40.00	\$40.00	N	Full
CD Rom of Council LEP, DCP or related Planning/Development Policy	Per Copy	\$25.00	\$25.00	N	Full
Other copy of Council LEP, DCP or related Planning/Development Policy				N	Full
Documents <10 pages	Per Document	\$5.00	\$5.00	N	Full
Documents 10-30 pages	Per Document	\$10.00	\$10.00	N	Full
Documents 31-50 pages	Per Document	\$20.00	\$20.00	N	Full
Documents >51 pages	Per Document	\$40.00	\$40.00	N	Full
Binders and covers (DCP)	Per Document	\$50.00	\$50.00	N	Full
LEP full size colour map sheet	Per Document	\$40.00	\$40.00	N	Full
Uralla Shire Biodiversity Strategy 2012	Per Document	\$30.00		N	Full
Uralla Biodiversity Strategy Planning Outcomes Report 2013	Per Document	\$10.00		N	Full
Effluent Disposal					
		Please refer to Attachment A	Please refer to Attachment A		
Animal Control					
<u>Companion Animal 1998 - registrations (cats and dogs)</u>					
Entire Animal (not desexed)	Per Animal	\$150.00	\$150.00	N	Statutory Fee
Desexed	Per Animal	\$40.00	\$40.00	N	Statutory Fee
Pensioner	Per Animal	\$15.00	\$15.00	N	Statutory Fee
Registered Breeders	Per Animal	\$40.00	\$40.00	N	Statutory Fee
<u>Companion Animal Control - Release/Sale/Surrender</u>					
Animal surrender	Each	\$90.00	\$72.50	Y	Full
First Release	Each	\$60.00	\$42.50	N	Full
Second Release in 12 months,	Each	\$110.00	\$85.00	N	Full
Daily Charge, Sustenance	Per day	\$17.00	\$12.50	N	Full
<u>Companion Animals - Microchipping and sales</u>					
Microchip	Per Animal	\$28.00	\$25.00	Y	Partial
Pensioner discount	Each	\$26.00	\$20.00	N	Partial
<u>Sale of dogs</u>					
* Crossbred	Per Animal	\$250.00	\$250.00	Y	Partial
* Purebred	Per Animal	\$250.00	\$250.00	Y	Partial
Sale of cats	Per Animal	\$245.00	\$245.00	Y	Partial
<u>Dog Control - Training Aids</u>					
Hire of anti-barking collar (Citronella)	Deposit - refundable	\$50.00	\$50.00	N	Full
Hire of anti-barking collar (Citronella)	Per fortnight or minimum	\$36.00	\$30.00	Y	Full
Purchase of anti-barking Citronella Collar	Per Collar	\$360.00	\$45.00	Y	Full
Kennel Runs	Deposit - refundable	\$100.00	\$22.50	N	Full
Kennel Runs	Per Week	\$28.00	\$22.50	Y	Full
Hire of Trap	Deposit - refundable	\$50.00	\$5.00	N	Full
Hire of Trap	Per hire - \$50 deposit, Per day	\$8.00	\$5.00	Y	Full

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Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Hire of Electronic Containment System	Deposit - refundable	\$100.00		N	Full
Hire of Electronic Containment System		\$105.00		Y	Full
<u>Development and Health Services</u>					
Animal Control cont					
<u>Stock Control - Release Fees</u>					
Impounding Costs	Per Hour	\$105.00	\$90.00	Y	Full
<u>Sheep/Goats</u>					
Impounded between 6.00 am - 6.00 pm Monday to Friday	Per Animal	\$12.00		Y	Full
Impounded between 6.00 am - 6.00 pm or on any time on Weekends and Public	Per Animal	\$24.00		Y	Full
<u>Other Animals</u>					
Impounded between 6.00 am - 6.00 pm Monday to Friday	Per Animal	\$42.00		Y	Full
Impounded between 6.00 am - 6.00 pm or on any time on Weekends and Public	Per Animal	\$84.00		Y	Full
<u>Sustenance costs:</u>					
* Sheep/Goats	per head / per day	\$8.00	\$5.50	Y	Full
* Other animals	per head / per day	\$17.00	\$12.50	Y	Full
Damages to garden or growing crop	Per Animal	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for veterinary care	Per Animal	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for advertising	Per Animal	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for sale of animals	Per Animal	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for serving notices	Per Animal	Full Cost Recovery	Full Cost Recovery	Y	Full
Truck/Float Hire	Per Animal	Full Cost Recovery	Full Cost Recovery	Y	Full
<u>Dog obedience classes</u>					
Puppy program (4 weeks)	Per Program	\$70.00	\$55.00	Y	Full
Introduction to Obedience Program (4 weeks)	Per Program	\$70.00	\$55.00	Y	Full
Advanced Obedience Training (Saturdays)	Per Session	\$11.00	\$8.00	Y	Full
Puppy picnic	Per Session	\$11.00	\$8.00	Y	Full
Kids and dogs workshop	Per Workshop	\$8.00	\$5.00	Y	Full

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Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
Corporate					
Administrative Services					
Corporate records					
<u>Printing and copying</u>					
A4 per copy	Single side per page	\$0.30	\$0.30	Y	Full
A3 colour	Single side per page	\$0.60	\$0.60	Y	Full
Runs in excess of 10 copies, A4	Single side per page	\$3.00 + 0.15 per copy	\$3.00 + 0.15 per copy	Y	Full
Runs in excess of 10 copies, A4 own paper supplied	Single side per page	\$3.00 + 0.13 per copy	\$3.00 + 0.13 per copy	Y	Full
<u>Printing and copying (internal)</u>					
Per copy	Single side per copy	\$0.06	\$0.06	Y	Full
<u>Plan Prints</u>					
A3 size	Each	\$10.00	\$9.75	Y	Full
A2 size	Each	\$16.00	\$15.50	Y	Full
A1 size	Each	\$37.00	\$36.00	Y	Full
A0 size	Each	\$42.00	\$40.25	Y	Full
<u>Tourism</u>					
Uralla Brochures	Per Brochure	\$0.50	\$0.50	Y	Full
Thunderbolt Folder	Per folder (subject to actual)			Y	Full
Back to Uralla Souvenir Book	Each	\$22.00	\$22.00	Y	Full
USC Historical Film	Each	\$27.00	\$27.00	Y	Full
Cemetery Book	Each	\$9.50	\$9.50	Y	Full
Public Access Act (GIPA) Income					
GIPA Application Fee	As Regulated	\$30.00	\$30.00	N	Statutory Fee
GIPA Processing Fee	Per hour, with 50% discount	\$30.00	\$30.00	N	Statutory Fee
GIPA Internal Review		\$40.00	\$40.00	N	Statutory Fee
Chamber/Office Room Hire					
<u>Hire of Meeting Rooms and Facilities</u>					
Council Chambers					
* Local groups - includes video, TV, whiteboard	Per day	\$60.00	\$50.00	Y	Partial
* Non local groups - includes video, TV, whiteboard	Per day	\$110.00	\$100.00	Y	Partial
Kitchen facilities	Per day	\$40.00	\$35.00	Y	Partial
Tea and coffee provided (excluding service)	Per person	\$6.00	\$6.00	Y	Partial
Other Miscellaneous Fees and Charges					
Staff Time	per hour	\$95.00	\$95.00	Y	Full
<u>Sale of document copies</u>					
Development Control Plan	Each	\$15.00	\$15.00	Y	Full
Heritage Study complete	Each	\$140.00	\$140.00	Y	Full
Local Environment Plan (LEP)	Each	\$25.00	\$25.00	Y	Full
Section 94 (Continued)ributions Plan	Each	\$15.50	\$15.50	Y	Full
Operating Policies	Each	\$30.00	\$30.00	Y	Full
State of Environment Report	Each	\$35.00	\$35.00	Y	Full
Tender and all other documents	Each	photocopying charges	photocopying charges	Y	Full

URALLA SHIRE COUNCIL

Description of Rate, Fee or Charge	Unit	Fee or Charge 2013/2014 Inclusive of GST	Fee or Charge 2012/2013 Inclusive of GST	Does GST Apply	Council Cost Recovery Policy
<u>Corporate</u>					
Financial Services					
General Income					
<u>Private Use of Council Vehicles - Staff Fees</u>					
Private Use					
Level 5: Private Use	Per Vehicle	\$90.00	\$88.00	Y	Full
Level 4: Private Use within 1,000 kilometres of the Shire	Per Vehicle	\$85.00	\$82.00	Y	Full
Level 3: Garaging Only - Long Distance	Per Vehicle	\$47.00	\$45.50	Y	Full
Level 2: Garaging Only - Long Distance	Per Vehicle	\$30.00	\$29.00	Y	Full
Level 1: Garaging Only - Uralla Township	Per Vehicle	n/c	n/c	N	No recovery
Private Arrangement	Per Vehicle over 2.5L/per	\$0.74	\$0.74	Y	Full
Private Arrangement	Per Vehicle under 2.5L/per	\$0.65	\$0.65	Y	Full
<u>Rate/Valuation Enquiries</u>					
Verbal	Per Property (Subject to a minimum account fee of \$12.50 where an invoice for payment is issued)	\$10.00	\$10.00	N	Full
Written/complex	Per Hour (Subject to a minimum account fee of \$12.50 where an invoice for payment is issued)	\$100.00	\$100.00	N	Full
Notices of transfer	Per Copy	\$0.30	\$0.30	Y	Full
Copy of rate notice	Per Copy	\$7.50	\$7.50	N	Full
<u>Rate Recovery</u>					
Expenses of tracing persons	Per Hour	\$115.00	\$115.00	Y	Full
<u>Interest</u>					
Overdue rates and charges	Per Annum	9%	9%	N	Full
Other agreements	Per Annum	10%	10%	Y	Full
Miscellaneous Fees					
Section 603 Certificates	Set by Department of Local	\$70.00	\$65.00	N	Statutory Fee
Dishonoured Cheque Fee	per cheque	\$36 (Bank Charge plus \$6 administration)	\$36 (Bank Charge plus \$6 administration)	Y	Full
Refund Fee	Per Refund			Y	Full

**Attachment A
RUBBISH DEPOTS - BULK DISPOSAL CHARGES**

All fees GST Taxable (12.8, 12.9,12.10,12.11)					
	TYPE OR DESCRIPTION	CHARGES		CHARGES	
		2012/2013	2013/2014	2012/2013	2013/2014
		Rate Payer	Rate Payer	Non-Rate Payer	Non-Rate Payer
1	Domestic material Cars - station wagons, sedans and vehicles primarily designed for passengers NO CHARGE FOR RESIDENTS SORTED GARBAGE/RECYCLABLES	\$5.25 inc GST	\$6.00 inc GST	Non-Shire Material \$15.50 inc GST	Non-Shire Material Not accepted
2	Domestic material Small trailers, vans and utilities NO CHARGE FOR RESIDENTS SORTED GARBAGE/RECYCLABLES	\$7.75 inc GST	\$8.00 inc GST	\$26.00 inc GST	Not accepted
3	Domestic Waste and Commercial Builders Waste Large trailers and small trucks <4t gross (Material must be sorted for recyclables)	\$15.50 inc Gst	\$15.50 inc Gst	\$41.50 inc GST	Not accepted
4a	Commercial Waste - non recyclable including C & I waste per tonne	n/a	\$20.00 inc GST	n/a	\$95.00 inc GST
4b	Commercial waste - non recycleable municipal waste (containing organics, timber, paper, cardboard)	n/a	\$20.00 inc GST	n/a	\$95.00 inc GST
5	Mattresses & Couches	n/a	\$6.00 inc GST	n/a	Not accepted
6	Metal Waste per tonne	n/a	No Charge	n/a	No charge
7	Fridges, Freezers & Airconditioning Unit containing CFCs must be degassed	n/a	No Charge	n/a	No charge
8	e-Waste (computers, kitchen appliances, TVs, printers)	n/a	No Charge	n/a	Not accepted
9	Virgin Excavated Natural Material (VENM)	n/a	No Charge	n/a	No charge
10	Clean Fill	n/a	No Charge	n/a	No charge
11	Recyclables NON CONTAMINATED	No Charge	No Charge	\$15.50 inc GST	Not accepted
12a	Green Waste Disposal NON CONTAMINATED – commercial quantities. (No charge for non commercial quantities. If contaminated normal charges apply ie determined by size of vehicle/volume of waste)	No Charge	No Charge	\$36.50 m ³ inc GST	Not accepted
12b	Green Waste (mulched) Sale of	\$18.00 m ³ inc GST	\$18.00 m ³ inc GST	\$18.00 m ³ inc GST	\$18.00 m ³ inc GST
12b	Green Waste (mulched) Sale of quantities greater than 100 cubic metres		\$12.60 m ³ inc GST		\$12.60 m ³ inc GST
13a	Dead animals - small	\$12.50 inc GST	\$12.50 inc GST	\$21.00 inc GST	Not accepted
13b	Dead animals - medium	\$15.50 inc GST	\$15.50 inc GST	\$26.00 inc GST	Not accepted
13c	Dead animals - large	\$21.00 inc GST	\$21.00 inc GST	\$36.50 inc GST	Not accepted
14	Vehicle bodies (without tyres)	No Charge	No Charge	No Charge	Not accepted

15	Tyres – each:				
15a	- car	\$7.75 inc GST	\$7.75 inc GST	\$12.50 inc GST	Not accepted
15b	- light truck	\$18.00 inc GST	\$18.00 inc GST	\$36.50 inc GST	Not accepted
15c	- large truck	\$36.00 inc GST	\$36.00 inc GST	\$72.50 inc GST	Not accepted
15d	- tractor/grader	\$125.00 inc GST	\$125.00 inc GST	\$250.00 inc GST	Not accepted
15e	- shredded rubber/m ³	\$160.00 inc GST	\$160.00 inc GST	\$345.00 inc GST	Not accepted
15f	- other tyres (Depends on size.)	Price By Arrangement	Price By Arrangement	Price By Arrangement	Not accepted

Attachment A

RUBBISH DEPOTS - BULK DISPOSAL CHARGES

	TYPE OR DESCRIPTION	CHARGES		CHARGES	
		2012/2013 Rate Payer	2013/2014 Rate Payer	2012/2013 Non-Rate Payer	2013/2014 Non-Rate Payer
16	Special waste (by special arrangement only) - Uralla Landfill Only				
16a	Low hazard - first tonne	\$155.00 inc GST	\$155.00 inc GST		
16b	- 2 tonnes or more	\$62.00 inc GST	\$66.00 inc GST		
16c	Asbestos per tonne	\$41.50 inc GST	\$220.00 inc GST		
16d	- domestic per bag including disposal cost	\$21.00 inc GST	\$16.50 inc GST		
16e	- Small trailer	\$41.50 inc GST	\$44.00 inc GST		
17	Waste requiring special precautions				
17a	- first tonne	\$466.00 inc GST	\$517.00 inc GST		
17b	- 2 tonnes or more	\$233.00 inc GST	\$253.00 inc GST		
<i>Note:</i>					
<i>All</i>					
<i>sewer</i>					
18	Septic tank effluent disposal GST Free (12.5) GST status changed				
18a	- Bundarra - use disposal area	\$31.00/tank	\$32.00/tank		

Not Accepted

ATTACHMENT B
SECTION 94 CONTRIBUTIONS

1. URALLA AND BUNDARRA TOWNS - 2(v) VILLAGE

The following are S94 contribution rates to be levied for Uralla and Bundarra Towns. They are increased annually by the CPI to 31 December (3.235% to 31 December 2011 applied to 2011/2012 charges for the 2012/2013 Revenue Policy calculated from the All Groups Index Number for Sydney being 178.7 at 31 December 2011 and 173.1 at 31 December 2011):-

i. Public open space	To be calculated as per Cl. 11-13.
ii. Roads	To be calculated as per Cl. 15.
iii. Road Maintenance royalties	To be calculated as per the formula in this schedule
iv. Traffic management issues	To be calculated as per Cl. 17
v. Car parking	To be calculated as per Cl. 18
vi. Drainage	To be calculated as per Cl 19.
vii. Land widening	To be calculated as per Cl. 20

2. ZONES 1(a) AND 1(b) RURAL

The following are S94 contribution rates to be levied for Rural Zones 1(a) and 1(b). They are increased annually by the CPI:-

i. Roads	To be calculated as per Cl 11.
ii. Road Maintenance royalties	To be calculated as per the formula in this schedule
iii. Traffic management issues	To be calculated as per Cl. 13
iv. Bushfire contributions (Provision of fire fighting equipment)	\$730 per lot (2013/2014) \$705 per lot (2012/2013)

3. ZONE 1(c) RURAL

The following are S94 contribution rates to be levied for Rural Zone 1(c). They are increased annually by the CPI:-

i. Roads	To be calculated as per Cl. 11.
ii. Road Maintenance royalties	To be calculated as per the formula in this schedule
iii. Road sealing	To be calculated as per Cl. 13
iv. Traffic management issues	To be calculated as per Cl. 14
v. Bushfire contributions (Provision of fire fighting equipment)	\$730 per lot (2013/2014) \$705 per lot (2012/2013)

ATTACHMENT B
SECTION 94 CONTRIBUTIONS

4. INVERGOWRIE - 1(c) RURAL SMALL HOLDINGS

The following are S94 contribution rates to be levied for Invergowrie (based on 500 lots). They are increased annually by the CPI:-

			2012/2013	2012/2013
i.	Sealing of main traffic routes	per lot	\$1,600.00	\$1,533.50
ii.	Provision of community buildings	per lot	\$591.00	\$570.50
iii.	Provision of fire fighting equipment	per lot	\$730.00	\$705.00
iv.	Recoupment of study and investigation costs related to development	per lot	\$105.00	\$99.50
v.	Recoupment of provision of a Type "B" intersection on Bundarra Road	per lot	\$165.00	\$157.50
vi.	Road maintenance royalties			
			\$3,191.00	\$3,066.00

Contribution calculations – Roads

♦ Cost of bitumen sealing an existing gravel road

Approximate total number of lots to be developed	500
Minimum area	2 hectares
Average frontage	120m
Total estimated	length of road $500 \div 2 \times 120 = 30,000\text{m}$ (30km)
Proportion of main or arterial road	30% = approx. 4.5 km

♦ Construction costs

Bitumen roads	10m formation 6.7m seal \$318/m
Gravel roads	10m formation \$138/m

ATTACHMENT C
SECTION 94 CONTRIBUTIONS

♦ Road maintenance royalties

Road maintenance formula – Reference 1: Pavement Design NAASRA 1987

Need present traffic volume ADT

Proportion of heavy vehicles - %

Rural roads pavement design – 20 years design life

Class of road (Reference 1, Appendix A, Table A1)

20 Calculate equivalent axle loadings (Appendix E, Reference 1).

ii. Calculation of equivalent standard axles (ESA) generated by the proposed development using Method 3, Appendix E, Reference 1.

20 Maintenance cost:

$$\frac{\text{Average cost} \times \text{extra standard axles}}{\text{present standard axles}}$$

iv. Pavement life reduction:

$$\frac{20 \text{ years} \times \text{present ESA}}{\text{present ESA} + \text{extra ESA}}$$

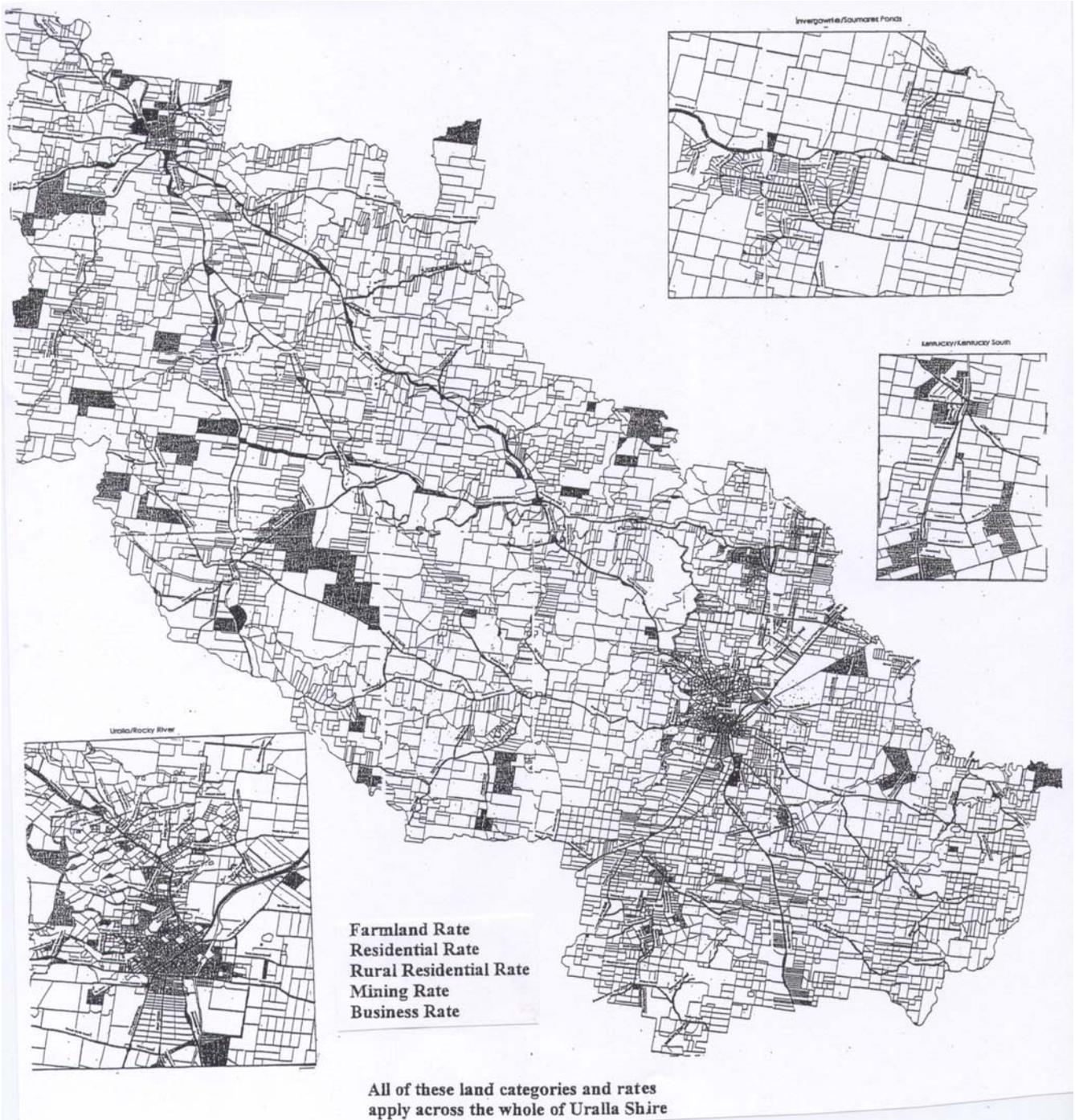
This gives the reduced pavement life.

Annual reconstruction cost

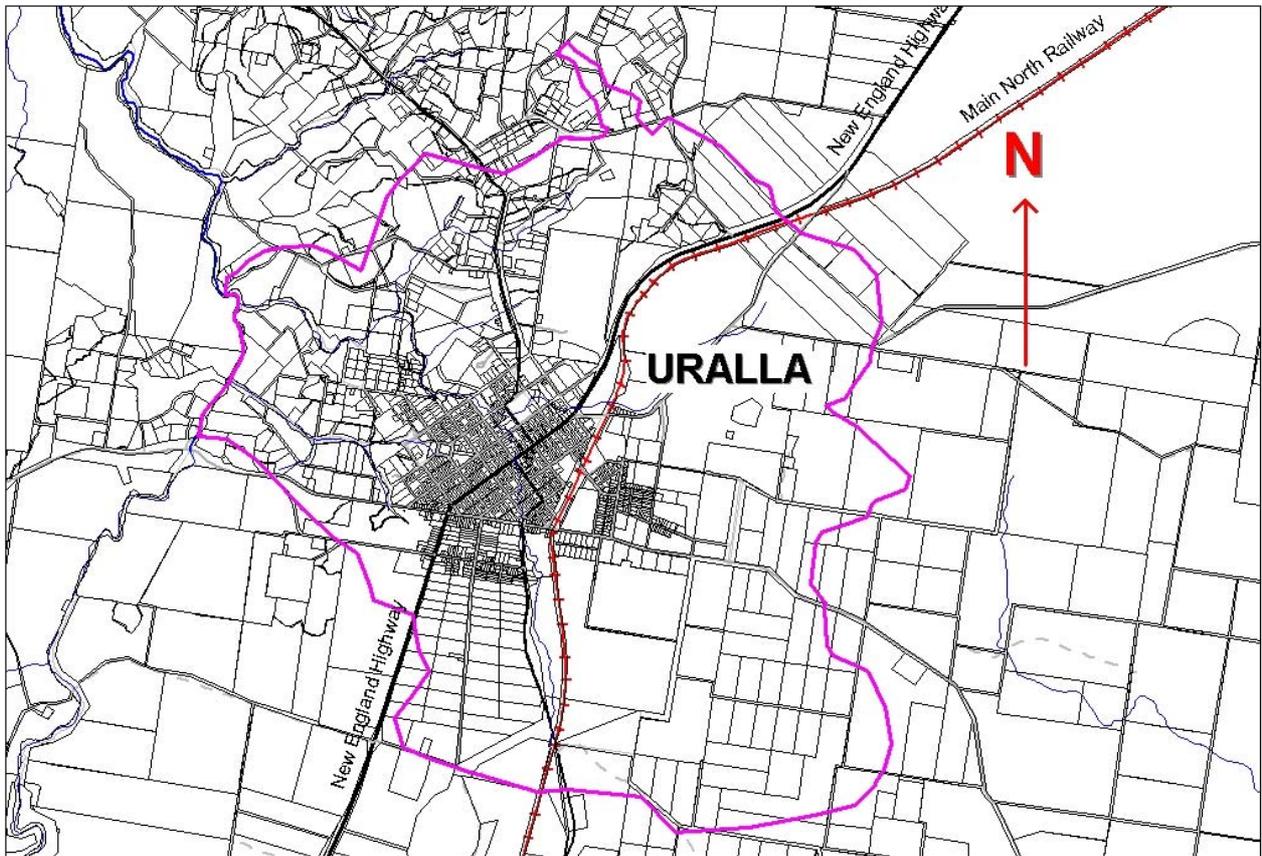
$$\frac{\text{length of road affected} \times \text{average width} \times \$/\text{m}^2}{20 \text{ years}}$$

Additional cost due to development = Annual reconstruction cost x $\frac{20 \text{ years} - 1}{\text{Reduced pavement life}}$

URALLA SHIRE COUNCIL MAP OF ORDINARY RATE AREA



**URALLA SHIRE COUNCIL
MAP OF URALLA URBAN STORMWATER CATCHMENT AREA**

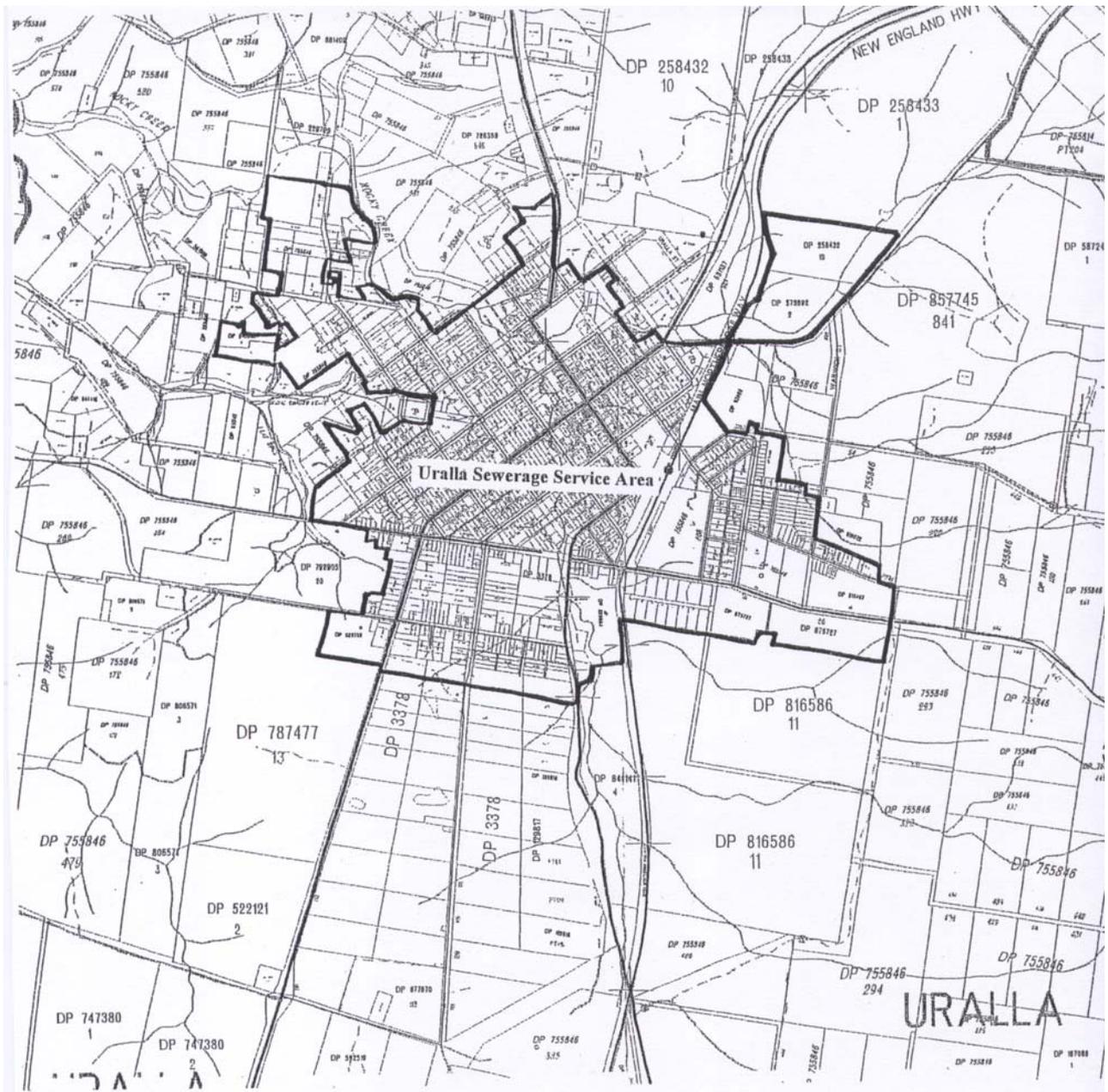


URALLA SHIRE COUNCIL URBAN STORMWATER CATCHMENT AREA

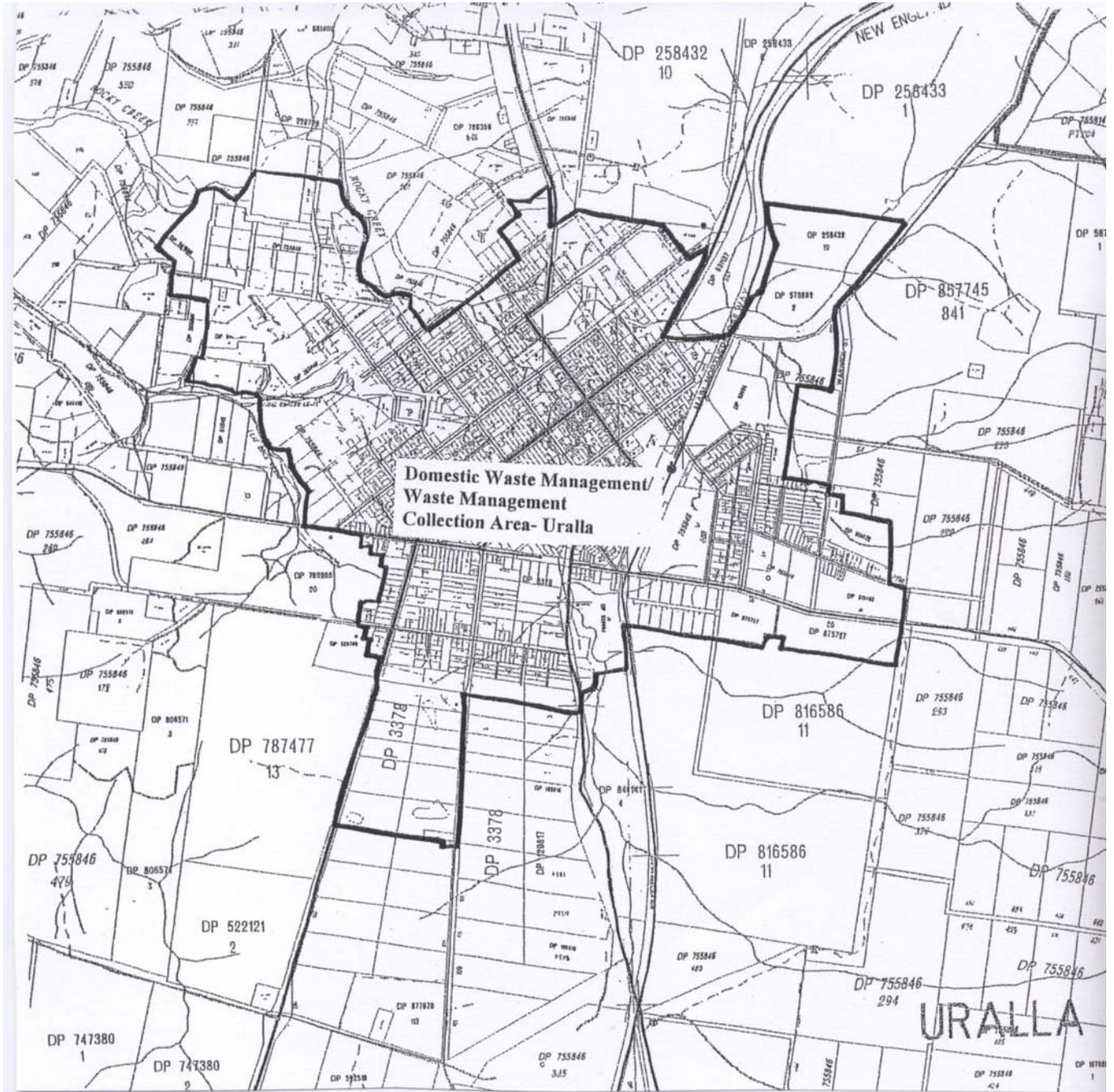
URALLA SHIRE COUNCIL
MAP OF BUNDARRA WATER SERVICE AREA
JOINT WATER FUND – URALLA AND BUNDARRA



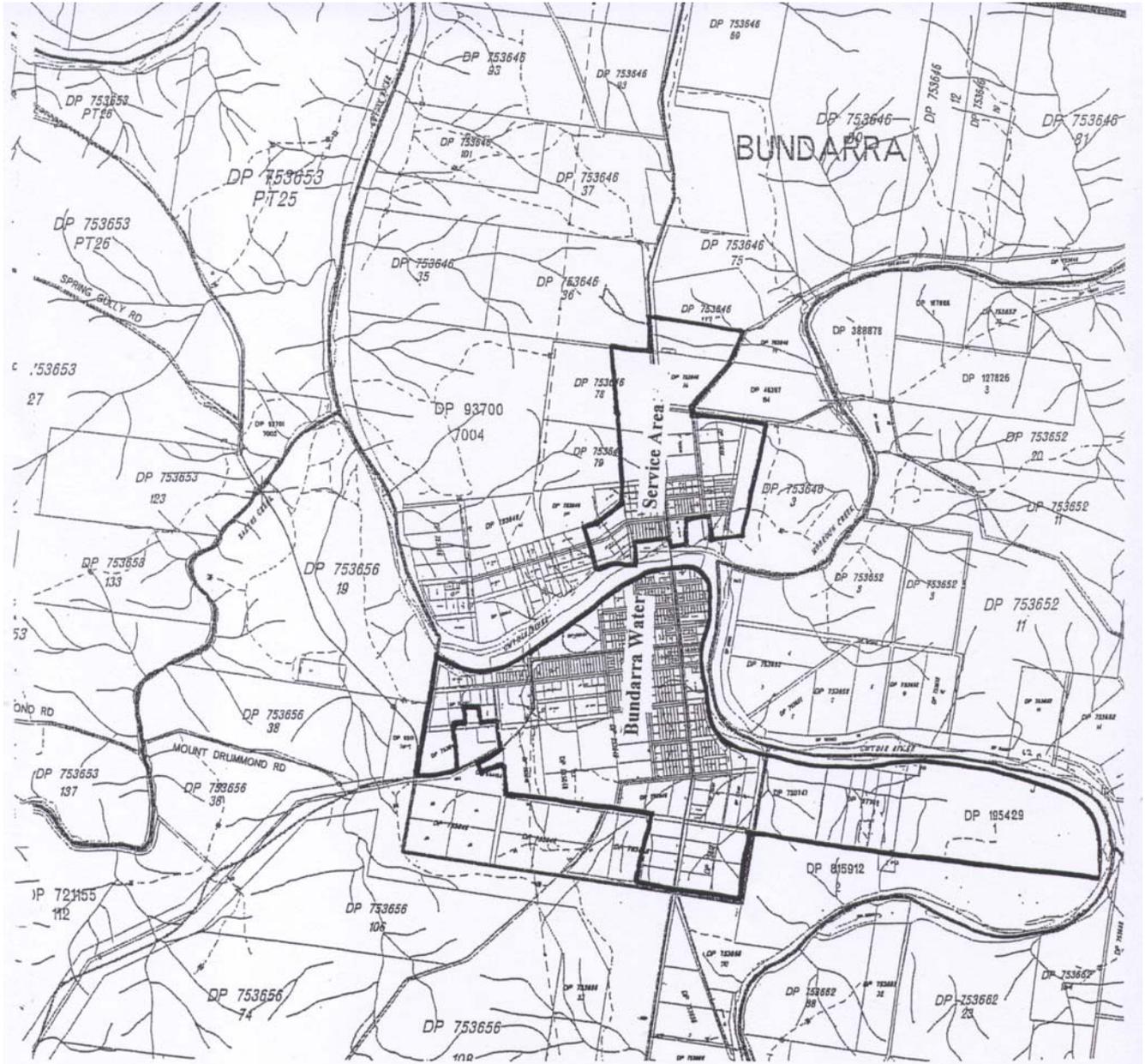
**URALLA SHIRE COUNCIL
MAP OF URALLA SEWERAGE SERVICE AREA**



**URALLA SHIRE COUNCIL
MAP OF URALLA DOMESTIC WASTE MANAGEMENT AND
WASTE MANAGEMENT SERVICE AREA**



URALLA SHIRE COUNCIL MAP OF BUNDARRA DOMESTIC WASTE MANAGEMENT AREA





PART 5

OPERATIONAL PLAN

2013 TO 2014

**BUDGET ESTIMATES 2013/2014 AND FORWARD
ESTIMATES TO 2022/2023
PROFIT AND LOSS, CASH FLOW STATEMENTS AND
BALANCE SHEETS:**

ALL FUNDS
GENERAL FUND
WATER FUND
SEWER FUND
McMAUGH GARDENS

**PROJECT LIST OF CAPITAL EXPENDITURE
2013/2014 AND FORWARD CAPITAL ESTIMATES TO
2022/2023:
ALL FUNDS**

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

CASH FLOW STATEMENT

Income figures from Profit and Loss Account	
Expense figures from Profit and Loss Account	
Balance Sheet adjustments due to change in balances	
Year end adjustment	
Non Cash Item adjustments	
Capital Expenditure - Purchase of Infrastructure, Property, Plant and Equipment	
Purchase of Investment Securities	
Capital expenditure - repayments of loans	

BALANCE SHEET

Balance Sheet amounts brought forward from previous year	
Totals	

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

Budget 2013/2014					
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	4,290,039	365,267	504,012	0	5,159,318
User Charges and Fees					
<i>User Charges</i>	195,605	437,120	14,660	0	647,385
<i>Fees</i>	739,774	8,252	4,000	719,579	1,471,606
<i>Fee for Service - Commonwealth and State</i>	3,378,637	0	0	1,250,000	4,628,637
Total User Charges and Fees	4,314,016	445,373	18,660	1,969,579	6,747,628
Investment Revenues	417,021	30,415	15,253	74,284	536,973
Other Revenue	229,019	0	0	27,567	256,586
Grants and Contributions					
Grants					
<i>Legislative</i>	2,234,158	14,033	14,725	0	2,262,916
<i>Vulnerable</i>	1,146,732	0	0	0	1,146,732
Grants Total	3,380,890	14,033	14,725	0	3,409,648
Contributions	982,295	0	0	0	982,295
Total Grants and Contributions	4,363,185	14,033	14,725	0	4,391,943
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	136,596	0	0	0	136,596
	13,749,877	855,088	552,650	2,071,430	17,229,046
EXPENDITURE					
Employee Costs	5,605,756	122,358	113,231	1,440,972	7,282,317
Materials and Contracts	3,282,023	435,279	220,338	495,527	4,433,168
Borrowing Costs	97,901	0	0	4,697	102,598
Depreciation and Amortisation	2,992,900	248,876	169,473	66,181	3,477,430
Other expenses (Note 4)	1,132,914	14,491	3,078	47,211	1,197,694
TOTAL EXPENDITURE	13,111,494	821,004	506,120	2,054,588	16,493,206
Net Operating (surplus) deficit	638,383	34,084	46,530	16,842	735,839
Capital Grants and Contributions	637,060	0	0	0	637,060
Net Operating (surplus) deficit before Capital Grants and Contr	1,323	34,084	46,530	16,842	98,779
INCOME PERCENTAGES:					
Rates and Charges				30.2%	5,159,318
Other Revenues				1.5%	256,586
User Charges and Fees				39.5%	6,747,628
Own Source Revenue				71.2%	12,163,533
Grants and Contributions - operating				22.0%	3,754,883
Grants and Contributions - capital			25.7%	3.7%	637,060
Investment Revenues				3.1%	536,973
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					17,092,449

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Budget 2013/2014		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	5,159,318	5,174,318	17,229,046
Rates and Annual charges Variation to Current Assets	15,000		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	6,747,628	6,747,628	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	536,973	556,973	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	20,000		
Grants and Contributions - Accounts	4,391,943	4,391,943	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	393,182	543,182	
Other Receipts - Variation to Current Assets	150,000		
	17,414,046	17,414,046	
Payment			
Employee Costs	7,282,317	7,480,317	13,015,777
Employee Costs - Variation to Provisions - Current	48,000		
Employee Costs - Variation to Provisions - Non Current	-50,000		
Employee Costs - Accrued Salaries and Wages	200,000		
Material and Contracts	4,433,168	4,433,168	
Material and Contracts - Capital Cost for Employee costs			
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	102,598	102,598	
Non NPV of interest free loan	0		
Other Operating Costs	1,197,694	1,245,480	
Less: Rates and Annual charges internal contra'd			
Less: Increase in doubtful Debts	47,786		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	13,261,563	13,261,563	
Net Cash provided by Operating Activities	4,152,483	4,152,483	
Investing Activities			
Profit on Sale of Assets	0	333,000	
Adjustment of cost for Proceeds from Sale of Assets	333,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,453,742	-4,180,474	
Depreciation included in cost of assets	273,268		
Purchase of Investment Securities		-300,000	
Purchased and sold Investment Securities	-300,000		
	-4,147,474	-4,147,474	
Financing Activities			
Retirement Home Contributions debtor received	100,000	600,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-99,706	-99,708	
Year end adjustment	-2		
	292	292	
Net Increase (Decrease) in cash held	5,301		4,213,269
Depreciation - non cash item			-3,477,430
			735,839
Cash and Overnight accounts at 1 July previous year	1,002,955		
Cash and Overnight accounts at 30 June	1,008,255		
Depreciation - non cash item			
Depreciation of the year			-3,750,698
Depreciation charged to accounts			-3,477,430
Depreciation included in non current asset			-273,268

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

Based upon Actual Balances for 2011/2012	PROJECTED BALANCE SHEET		
	30 June 2014		
	Draft Budget		
	Detail	1 July 2013	30 June 2014
BALANCE SHEET			
Current Assets			
Bank Account	1,002,955		1,008,255
Increase (decrease) for year	5,301		
Investments - Term Deposits	6,000,000		6,300,000
Change for the year	300,000		
CDOs and FRNs	0		0
Value of Investment sold			
Change for year			
Rates and Annual Charges Debtors	300,000		265,000
Change for year	-35,000		
Other Current Assets	1,205,214		1,103,000
Change for year	-102,214		
	8,676,255	8,508,169	8,676,255
Current Liabilities			
Payables	-755,000		-755,000
Change for the year	0		
Payments received in advance	-250,000		-50,000
Change for the year	200,000		
Accommodation bonds	-2,000,000		-2,100,000
Change for the year	-100,000		
Borrowings	-99,708		-106,703
Change for the year	99,708		
Transfer from/to LT Borrowings	-106,703		
Provisions	-1,542,000		-1,494,000
Transfer from/to LSL			
Transfer from/to Landfill Rehabilitation Provision			
Change for the year	48,000		
	-4,505,703	-4,646,708	-4,505,703
Non Current Assets			
Receivables	0		
Change for the year	0		
Infrastructure, Property, Plant and Equipment	308,592,349		312,925,664
Depreciation for the year	-3,750,698		
Asset purchases for the year	4,453,742		
Asset Revaluation for the year	3,963,270		
Net asset sold for the year	-333,000		
	312,925,664	308,592,349	312,925,664
Non Current Liabilities			
Borrowings	-1,363,897		-1,257,194
New Loans			
Transfer to/from Current Liabilities	106,703		
Provisions	-400,000		-450,000
Change in the year	-50,000		
Re-instatements	-729,681		-729,681
Change in the year (non-cash)	0		
Transfer from/to Landfill Rehabilitation Provision Current Liability			
	-2,436,875	-2,493,578	-2,436,875
Net Assets	314,659,341	309,960,232	314,659,341
Net Equity			
Accumulated Surpluses			
Opening Balance	-66,980,384		-67,716,223
Prior year adjustment re Revaluations			
Net Surplus (deficit)	-735,839		
	-67,716,223		
Revaluation Reserves			
Opening Balance	-242,979,848		-246,943,118
Revaluations	-3,963,270		
	-246,943,118	-309,960,232	-314,659,341
	-314,659,341		
	0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2014/2015				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	4,456,714	437,641	568,951	0	5,463,306
User Charges and Fees					
<i>User Charges</i>	202,434	518,477	19,720	0	740,631
<i>Fees</i>	763,479	8,366	4,000	742,966	1,518,811
<i>Fee for Service - Commonwealth and State</i>	3,480,051	0	0	1,290,625	4,770,676
Total User Charges and Fees	4,445,964	526,843	23,720	2,033,591	7,030,118
Investment Revenues	411,945	31,328	15,411	76,698	535,382
Other Revenue	235,802	0	0	28,495	264,297
Grants and Contributions					
Grants					
<i>Legislative</i>	2,310,044	14,033	14,725	0	2,338,802
<i>Vulnerable</i>	3,633,504	0	0	0	3,633,504
Grants Total	5,943,548	14,033	14,725	0	5,972,306
Contributions	984,295	0	0	0	984,295
Total Grants and Contributions	6,927,843	14,033	14,725	0	6,956,601
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	138,130	0	0	0	138,130
	16,616,399	1,009,844	622,806	2,138,784	20,387,834
EXPENDITURE					
Employee Costs	5,772,385	126,274	116,854	1,487,083	7,502,596
Materials and Contracts	3,408,353	428,183	226,997	511,014	4,574,547
Borrowing Costs	91,117	0	0	4,486	95,603
Depreciation and Amortisation	3,081,473	256,324	174,536	68,166	3,580,500
Other expenses (Note 4)	1,136,332	15,077	3,190	48,866	1,203,465
TOTAL EXPENDITURE	13,489,660	825,859	521,577	2,119,615	16,956,710
Net Operating (surplus) deficit	3,126,740	183,986	101,229	19,169	3,431,123
Capital Grants and Contributions	3,141,332	0	0	0	3,141,332
Net Operating (surplus) deficit before Capital Grants and Con	-14,592	183,986	101,229	19,169	289,791
INCOME PERCENTAGES:					
Rates and Charges				27.0%	5,463,306
Other Revenues				1.3%	264,297
User Charges and Fees				34.7%	7,030,118
Own Source Revenue				63.0%	12,757,721
Grants and Contributions - operating				18.8%	3,815,269
Grants and Contributions - capital			34.4%	15.5%	3,141,332
Investment Revenues				2.6%	535,382
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					20,249,704

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

Forward Estimates			
2014/2015			
Details	Cash Flow	Profit and Loss	
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	5,463,306	5,493,306	20,387,834
Rates and Annual charges Variation to Current Assets	30,000		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	7,030,118	7,030,118	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	535,382	538,382	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	3,000		
Grants and Contributions - Accounts	6,956,601	6,956,601	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	402,427	702,427	
Other Receipts - Variation to Current Assets	300,000		
	20,720,834	20,720,834	
Payment			
Employee Costs	7,502,596	7,563,596	13,376,211
Employee Costs - Variation to Provisions - Current	61,000		
Employee Costs - Variation to Provisions - Non Current	50,000		
Employee Costs - Accrued Salaries and Wages	-50,000		
Material and Contracts	4,574,547	4,574,547	
Material and Contracts - Capital Cost for Employee costs			
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	95,603	95,603	
Non NPV of interest free loan	0		
Other Operating Costs	1,203,465	978,465	
Less: Rates and Annual charges internal contra'd			
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	-225,000		
	13,212,211	13,212,211	
Net Cash provided by Operating Activities	7,508,623	7,508,623	
Investing Activities			
Profit on Sale of Assets	0	422,000	
Adjustment of cost for Proceeds from Sale of Assets	422,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-7,136,377	-6,850,546	
Depreciation included in cost of assets	285,831		
Purchase of Investment Securities		-850,000	
Purchased and sold Investment Securities	-850,000		
	-7,278,546	-7,278,546	
Financing Activities			
Retirement Home Contributions debtor received	-100,000	400,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-106,885	-106,703	
Year end adjustment	182		
	-206,703	-206,703	
Net Increase (Decrease) in cash held	23,374	7,011,623	
Depreciation - non cash item		-3,580,500	
		3,431,123	
Cash and Overnight accounts at 1 July previous year	1,008,255		
Cash and Overnight accounts at 30 June	1,031,629		
Depreciation - non cash item			
Depreciation of the year		-3,866,331	
Depreciation charged to accounts		-3,580,500	
Depreciation included in non current asset		-285,831	

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2015		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2014	30 June 2015
BALANCE SHEET				
Current Assets				
Bank Account		1,008,255		1,031,629
Increase (decrease) for year		23,374		
Investments - Term Deposits		6,300,000		7,150,000
Change for the year		850,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		265,000		232,000
Change for year		-33,000		
Other Current Assets		1,103,000		803,000
Change for year		-300,000		
		9,216,629	8,676,255	9,216,629
Current Liabilities				
Payables		-755,000		-980,000
Change for the year		-225,000		
Payments received in advance		-50,000		-100,000
Change for the year		-50,000		
Accommodation bonds		-2,100,000		-2,000,000
Change for the year		100,000		
Borrowings		-106,703		-106,825
Change for the year		106,703		
Transfer from/to LT Borrowings		-106,825		
Provisions		-1,494,000		-1,433,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		61,000		
		-4,619,825	-4,505,703	-4,619,825
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		312,925,664		319,872,960
Depreciation for the year		-3,866,331		
Asset purchases for the year		7,136,377		
Asset Revaluation for the year		4,099,250		
Net asset sold for the year		-422,000		
		319,872,960	312,925,664	319,872,960
Non Current Liabilities				
Borrowings		-1,257,194		-1,150,369
New Loans				
Transfer to/from Current Liabilities		106,825		
Provisions		-450,000		-400,000
Change in the year		50,000		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-2,280,050	-2,436,875	-2,280,050
Net Assets		322,189,715	314,659,341	322,189,715
Net Equity				
Accumulated Surpluses				
Opening Balance		-67,716,223		-71,147,346
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-3,431,123		
		-71,147,346		
Revaluation Reserves				
Opening Balance		-246,943,118		-251,042,368
Revaluations		-4,099,250		
		-251,042,368	-314,659,341	-322,189,715
		-322,189,715		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2015/2016				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	4,627,937	454,064	589,801	0	5,671,803
User Charges and Fees					
<i>User Charges</i>	209,502	536,619	19,720	0	765,841
<i>Fees</i>	787,977	8,484	4,000	768,970	1,569,430
<i>Fee for Service - Commonwealth and State</i>	3,584,452	0	0	1,335,797	4,920,249
Total User Charges and Fees	4,581,931	545,103	23,720	2,104,766	7,255,520
Investment Revenues	412,910	32,268	15,573	79,383	540,133
Other Revenue	240,805	0	0	29,231	270,036
Grants and Contributions					
Grants					
<i>Legislative</i>	2,391,335	14,033	14,725	0	2,420,093
<i>Vulnerable</i>	1,282,491	0	0	0	1,282,491
Grants Total	3,673,827	14,033	14,725	0	3,702,585
Contributions	986,812	0	0	0	986,812
Total Grants and Contributions	4,660,638	14,033	14,725	0	4,689,396
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	142,286	0	0	0	142,286
	14,666,507	1,045,468	643,819	2,213,381	18,569,174
EXPENDITURE					
Employee Costs	5,956,250	130,314	120,594	1,534,670	7,741,828
Materials and Contracts	3,457,423	445,238	235,885	526,530	4,665,076
Borrowing Costs	83,850	0	0	4,261	88,111
Depreciation and Amortisation	3,174,914	263,996	179,750	70,211	3,688,872
Other expenses (Note 4)	1,170,107	15,689	3,305	50,583	1,239,684
TOTAL EXPENDITURE	13,842,544	855,237	539,534	2,186,255	17,423,571
Net Operating (surplus) deficit	823,963	190,230	104,285	27,126	1,145,604
Capital Grants and Contributions	774,204	0	0	0	774,204
Net Operating (surplus) deficit before Capital Grants and Contributions	49,759	190,230	104,285	27,126	371,400
INCOME PERCENTAGES:					
Rates and Charges				30.8%	5,671,803
Other Revenues				1.5%	270,036
User Charges and Fees				39.4%	7,255,520
Own Source Revenue				71.6%	13,197,359
Grants and Contributions - operating				21.2%	3,915,193
Grants and Contributions - capital			25.4%	4.2%	774,204
Investment Revenues				2.9%	540,133
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					18,426,889

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2015/2016		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	5,671,803	5,671,803	18,569,174
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	7,255,520	7,255,520	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	540,133	540,133	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,689,396	4,689,396	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	412,322	412,322	
Other Receipts - Variation to Current Assets	0		
	<u>18,569,174</u>	<u>18,569,174</u>	
Payment			
Employee Costs	7,741,828	7,675,828	13,734,699
Employee Costs - Variation to Provisions - Current	34,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	-100,000		
Material and Contracts	4,665,076	4,665,076	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	88,111	88,111	
Non NPV of interest free loan	0		
Other Operating Costs	1,239,684	1,239,684	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	<u>13,668,699</u>	<u>13,668,699</u>	
Net Cash provided by Operating Activities	<u>4,900,475</u>	<u>4,900,475</u>	
Investing Activities			
Profit on Sale of Assets	0	365,000	
Adjustment of cost for Proceeds from Sale of Assets	365,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts	0		
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,898,163	-4,601,493	
Depreciation included in cost of assets	296,670		
Purchase of Investment Securities	-550,000	-550,000	
Purchased and sold Investment Securities	-550,000		
	<u>-4,786,493</u>	<u>-4,786,493</u>	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-99,258	-106,825	
Year end adjustment	-7,567		
	<u>-106,825</u>	<u>-106,825</u>	
Net Increase (Decrease) in cash held	<u>7,157</u>		<u>4,834,475</u>
Depreciation - non cash item			<u>-3,688,872</u>
			<u>1,145,604</u>
Cash and Overnight accounts at 1 July previous year	<u>1,031,629</u>		
Cash and Overnight accounts at 30 June	<u>1,038,787</u>		
Depreciation - non cash item			
Depreciation of the year			-3,985,542
Depreciation charged to accounts			-3,688,872
Depreciation included in non current asset			<u>-296,670</u>

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2016		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2015	30 June 2016
BALANCE SHEET				
Current Assets				
Bank Account		1,031,629		1,038,787
Increase (decrease) for year		7,157		
Investments - Term Deposits		7,150,000		7,700,000
Change for the year		550,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		9,773,787	9,216,629	9,773,787
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-100,000		-200,000
Change for the year		-100,000		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-106,825		-111,252
Change for the year		106,825		
Transfer from/to LT Borrowings		-111,252		
Provisions		-1,433,000		-1,399,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		34,000		
		-4,690,252	-4,619,825	-4,690,252
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		319,872,960		324,730,984
Depreciation for the year		-3,985,542		
Asset purchases for the year		4,898,163		
Asset Revaluation for the year		4,310,403		
Net asset sold for the year		-365,000		
		324,730,984	319,872,960	324,730,984
Non Current Liabilities				
Borrowings		-1,150,369		-1,039,117
New Loans				
Transfer to/from Current Liabilities		111,252		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-2,168,798	-2,280,050	-2,168,798
Net Assets		327,645,721	322,189,715	327,645,721
Net Equity				
Accumulated Surpluses				
Opening Balance		-71,147,346		-72,292,950
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-1,145,604		
		-72,292,950		
Revaluation Reserves				
Opening Balance		-251,042,368		-255,352,771
Revaluations		-4,310,403		
		-255,352,771	-322,189,715	-327,645,721
		-327,645,721		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2016/2017				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	4,795,072	471,064	611,381	0	5,877,517
User Charges and Fees					
<i>User Charges</i>	216,817	555,394	19,720	0	791,932
<i>Fees</i>	813,294	8,606	4,000	795,884	1,621,783
<i>Fee for Service - Commonwealth and State</i>	3,691,986	0	0	1,382,550	5,074,536
Total User Charges and Fees	4,722,097	564,000	23,720	2,178,433	7,488,251
Investment Revenues	413,904	33,236	15,740	82,161	545,041
Other Revenue	248,034	0	0	29,993	278,027
Grants and Contributions					
Grants					
<i>Legislative</i>	2,475,376	14,033	14,725	0	2,504,134
<i>Vulnerable</i>	661,742	0	0	0	661,742
Grants Total	3,137,117	14,033	14,725	0	3,165,875
Contributions	989,411	0	0	0	989,411
Total Grants and Contributions	4,126,528	14,033	14,725	0	4,155,286
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	146,566	0	0	0	146,566
	14,452,201	1,082,333	665,566	2,290,588	18,490,687
EXPENDITURE					
Employee Costs	6,145,045	134,484	124,452	1,583,779	7,987,760
Materials and Contracts	3,620,082	462,969	245,130	542,516	4,870,696
Borrowing Costs	76,591	0	0	4,022	80,613
Depreciation and Amortisation	3,271,470	271,897	185,121	72,318	3,800,806
Other expenses (Note 4)	1,204,913	16,326	3,426	52,364	1,277,029
TOTAL EXPENDITURE	14,318,100	885,676	558,130	2,254,999	18,016,904
Net Operating (surplus) deficit	134,101	196,657	107,437	35,589	473,783
Capital Grants and Contributions	151,244	0	0	0	151,244
Net Operating (surplus) deficit before Capital Grants and Contributions	-17,143	196,657	107,437	35,589	322,540
INCOME PERCENTAGES:					
Rates and Charges				32.0%	5,877,517
Other Revenues				1.5%	278,027
User Charges and Fees				40.8%	7,488,251
Own Source Revenue				74.4%	13,643,794
Grants and Contributions - operating				21.8%	4,004,043
Grants and Contributions - capital			22.7%	0.8%	151,244
Investment Revenues				3.0%	545,041
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					18,344,121

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2016/2017		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	5,877,517	5,877,517	18,490,687
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	7,488,251	7,488,251	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	545,041	545,041	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,155,286	4,155,286	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	424,593	424,593	
Other Receipts - Variation to Current Assets	0		
	<u>18,490,687</u>	<u>18,490,687</u>	
Payment			
Employee Costs	7,987,760	8,130,260	14,216,099
Employee Costs - Variation to Provisions - Current	5,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	137,500		
Material and Contracts	4,870,696	4,870,696	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	80,613	80,613	
Non NPV of interest free loan	0		
Other Operating Costs	1,277,029	1,277,029	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	<u>14,358,599</u>	<u>14,358,599</u>	
Net Cash provided by Operating Activities	<u>4,132,089</u>	<u>4,132,089</u>	
Investing Activities			
Profit on Sale of Assets	0	437,000	
Adjustment of cost for Proceeds from Sale of Assets	437,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,401,402	-4,093,766	
Depreciation included in cost of assets	307,636		
Purchase of Investment Securities		-400,000	
Purchased and sold Investment Securities	-400,000		
	<u>-4,056,766</u>	<u>-4,056,766</u>	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-103,207	-111,252	
Year end adjustment	-8,045		
	<u>-111,252</u>	<u>-111,252</u>	
Net Increase (Decrease) in cash held	<u>-35,929</u>		<u>4,274,589</u>
Depreciation - non cash item			<u>-3,800,806</u>
			<u>473,783</u>
Cash and Overnight accounts at 1 July previous year	<u>1,038,787</u>		
Cash and Overnight accounts at 30 June	<u>1,002,857</u>		
Depreciation - non cash item			
Depreciation of the year			-4,108,442
Depreciation charged to accounts			-3,800,806
Depreciation included in non current asset			<u>-307,636</u>

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2017		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2016	30 June 2017
BALANCE SHEET				
Current Assets				
Bank Account		1,038,787		1,002,857
Increase (decrease) for year		-35,929		
Investments - Term Deposits		7,700,000		8,100,000
Change for the year		400,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		10,137,857	9,773,787	10,137,857
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-200,000		-62,500
Change for the year		137,500		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-111,252		-112,115
Change for the year		111,252		
Transfer from/to LT Borrowings		-112,115		
Provisions		-1,399,000		-1,394,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		5,000		
		-4,548,615	-4,690,252	-4,548,615
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		324,730,984		329,049,022
Depreciation for the year		-4,108,442		
Asset purchases for the year		4,401,402		
Asset Revaluation for the year		4,462,077		
Net asset sold for the year		-437,000		
		329,049,022	324,730,984	329,049,022
Non Current Liabilities				
Borrowings		-1,039,117		-927,002
New Loans				
Transfer to/from Current Liabilities		112,115		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-2,056,683	-2,168,798	-2,056,683
Net Assets		332,581,581	327,645,721	332,581,581
Net Equity				
Accumulated Surpluses				
Opening Balance		-72,292,950		-72,766,733
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-473,783		
		-72,766,733		
Revaluation Reserves				
Opening Balance		-255,352,771		-259,814,848
Revaluations		-4,462,077		
		-259,814,848	-327,645,721	-332,581,581
		-332,581,581		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2017/2018				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	4,961,736	488,659	633,717	0	6,084,112
User Charges and Fees					
<i>User Charges</i>	224,388	574,826	19,720	0	818,934
<i>Fees</i>	839,458	8,732	4,000	823,739	1,675,930
<i>Fee for Service - Commonwealth and State</i>	3,802,745	0	0	1,430,939	5,233,684
Total User Charges and Fees	4,866,592	583,558	23,720	2,254,678	7,728,548
Investment Revenues	414,928	34,233	15,912	85,037	550,110
Other Revenue	255,497	0	0	30,782	286,278
Grants and Contributions					
Grants					
<i>Legislative</i>	2,562,261	14,033	14,725	0	2,591,019
<i>Vulnerable</i>	669,244	0	0	0	669,244
Grants Total	3,231,505	14,033	14,725	0	3,260,263
Contributions	992,095	0	0	0	992,095
Total Grants and Contributions	4,223,600	14,033	14,725	0	4,252,358
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	150,976	0	0	0	150,976
	14,873,329	1,120,483	688,074	2,370,497	19,052,382
EXPENDITURE					
Employee Costs	6,340,331	138,788	128,435	1,634,460	8,242,014
Materials and Contracts	3,715,102	481,351	254,746	558,988	5,010,187
Borrowing Costs	69,013	0	0	3,768	72,781
Depreciation and Amortisation	3,370,823	280,035	190,652	74,487	3,915,997
Other expenses (Note 4)	1,240,784	16,992	3,551	54,212	1,315,539
TOTAL EXPENDITURE	14,736,054	917,166	577,384	2,325,916	18,556,519
Net Operating (surplus) deficit	137,275	203,317	110,690	44,581	495,863
Capital Grants and Contributions	156,458	0	0	0	156,458
Net Operating (surplus) deficit before Capital Grants and Con	-19,182	203,317	110,690	44,581	339,406
INCOME PERCENTAGES:					
Rates and Charges				32.2%	6,084,112
Other Revenues				1.5%	286,278
User Charges and Fees				40.9%	7,728,548
Own Source Revenue				74.6%	14,098,939
Grants and Contributions - operating				21.7%	4,095,901
Grants and Contributions - capital			22.5%	0.8%	156,458
Investment Revenues				2.9%	550,110
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					18,901,406

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2017/2018		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	6,084,112	6,084,112	19,052,382
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	7,728,548	7,728,548	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	550,110	550,110	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,252,358	4,252,358	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	437,254	437,254	
Other Receipts - Variation to Current Assets	0		
	19,052,382	19,052,382	
Payment			
Employee Costs	8,242,014	8,299,014	14,640,522
Employee Costs - Variation to Provisions - Current	57,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	0		
Material and Contracts	5,010,187	5,010,187	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	72,781	72,781	
Non NPV of interest free loan	0		
Other Operating Costs	1,315,539	1,315,539	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	14,697,522	14,697,522	
Net Cash provided by Operating Activities	4,354,861	4,354,861	
Investing Activities			
Profit on Sale of Assets	0	436,000	
Adjustment of cost for Proceeds from Sale of Assets	436,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,467,612	-4,148,464	
Depreciation included in cost of assets	319,148		
Purchase of Investment Securities		-500,000	
Purchased and sold Investment Securities	-500,000		
	-4,212,464	-4,212,464	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-103,562	-112,115	
Year end adjustment	-8,553		
	-112,115	-112,115	
Net Increase (Decrease) in cash held	30,281		4,411,861
Depreciation - non cash item			-3,915,997
			495,863
Cash and Overnight accounts at 1 July previous year	1,002,857		
Cash and Overnight accounts at 30 June	1,033,138		
Depreciation - non cash item			
Depreciation of the year			-4,235,145
Depreciation charged to accounts			-3,915,997
Depreciation included in non current asset			-319,148

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2018		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2017	30 June 2018
BALANCE SHEET				
Current Assets				
Bank Account		1,002,857		1,033,138
Increase (decrease) for year		30,281		
Investments - Term Deposits		8,100,000		8,600,000
Change for the year		500,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		10,668,138	10,137,857	10,668,138
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-62,500		-62,500
Change for the year		0		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-112,115		-99,393
Change for the year		112,115		
Transfer from/to LT Borrowings		-99,393		
Provisions		-1,394,000		-1,337,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		57,000		
		-4,478,893	-4,548,615	-4,478,893
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		329,049,022		333,442,176
Depreciation for the year		-4,235,145		
Asset purchases for the year		4,467,612		
Asset Revaluation for the year		4,596,687		
Net asset sold for the year		-436,000		
		333,442,176	329,049,022	333,442,176
Non Current Liabilities				
Borrowings		-927,002		-827,608
New Loans				
Transfer to/from Current Liabilities		99,393		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-1,957,289	-2,056,683	-1,957,289
Net Assets		337,674,132	332,581,581	337,674,132
Net Equity				
Accumulated Surpluses				
Opening Balance		-72,766,733		-73,262,596
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-495,863		
		-73,262,596		
Revaluation Reserves				
Opening Balance		-259,814,848		-264,411,535
Revaluations		-4,596,687		
		-264,411,535	-332,581,581	-337,674,131
		-337,674,131		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2018/2019				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	5,134,363	506,847	656,834	0	6,298,043
User Charges and Fees					
<i>User Charges</i>	232,223	594,946	19,720	0	846,889
<i>Fees</i>	867,508	8,863	4,000	852,570	1,732,941
<i>Fee for Service - Commonwealth and State</i>	3,918,398	0	0	1,481,022	5,399,420
Total User Charges and Fees	5,018,129	603,809	23,720	2,333,592	7,979,250
Investment Revenues	416,132	35,431	16,119	88,013	555,695
Other Revenue	263,753	0	0	31,606	295,359
Grants and Contributions					
Grants					
<i>Legislative</i>	2,652,092	14,033	14,725	0	2,680,850
<i>Vulnerable</i>	677,007	0	0	0	677,007
Grants Total	3,329,098	14,033	14,725	0	3,357,856
Contributions	994,949	0	0	0	994,949
Total Grants and Contributions	4,324,047	14,033	14,725	0	4,352,805
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	156,260	0	0	0	156,260
	15,312,685	1,160,120	711,398	2,453,211	19,637,414
EXPENDITURE					
Employee Costs	6,544,435	143,229	132,544	1,686,763	8,506,971
Materials and Contracts	3,846,569	499,011	263,496	578,334	5,187,410
Borrowing Costs	61,337	0	0	3,498	64,835
Depreciation and Amortisation	3,488,879	289,865	197,359	77,094	4,053,199
Other expenses (Note 4)	1,281,759	17,725	3,693	56,327	1,359,504
TOTAL EXPENDITURE	15,222,979	949,830	597,093	2,402,017	19,171,919
Net Operating (surplus) deficit	89,706	210,289	114,305	51,195	465,495
Capital Grants and Contributions	161,934	0	0	0	161,934
Net Operating (surplus) deficit before Capital Grants and Contributions	-72,228	210,289	114,305	51,195	303,561
INCOME PERCENTAGES:					
Rates and Charges				32.3%	6,298,043
Other Revenues				1.5%	295,359
User Charges and Fees				41.0%	7,979,250
Own Source Revenue				74.8%	14,572,653
Grants and Contributions - operating				21.5%	4,190,872
Grants and Contributions - capital			22.3%	0.8%	161,934
Investment Revenues				2.9%	555,695
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					19,481,154

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2018/2019		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	6,298,043	6,298,043	19,637,414
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	7,979,250	7,979,250	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	555,695	555,695	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,352,805	4,352,805	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	451,619	451,619	
Other Receipts - Variation to Current Assets	0		
	19,637,414	19,637,414	
Payment			
Employee Costs	8,506,971	8,475,971	15,118,720
Employee Costs - Variation to Provisions - Current	-31,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	0		
Material and Contracts	5,187,410	5,187,410	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	64,835	64,835	
Non NPV of interest free loan	0		
Other Operating Costs	1,359,504	1,359,504	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	15,087,720	15,087,720	
Net Cash provided by Operating Activities	4,549,694	4,549,694	
Investing Activities			
Profit on Sale of Assets	0	747,000	
Adjustment of cost for Proceeds from Sale of Assets	747,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,883,170	-4,552,993	
Depreciation included in cost of assets	330,177		
Purchase of Investment Securities		-650,000	
Purchased and sold Investment Securities	-650,000		
	-4,455,993	-4,455,993	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-90,298	-99,393	
Year end adjustment	-9,095		
	-99,393	-99,393	
Net Increase (Decrease) in cash held	-5,693		4,518,694
Depreciation - non cash item			-4,053,199
			465,495
Cash and Overnight accounts at 1 July previous year	1,033,138		
Cash and Overnight accounts at 30 June	1,027,445		
Depreciation - non cash item			
Depreciation of the year			-4,383,376
Depreciation charged to accounts			-4,053,199
Depreciation included in non current asset			-330,177

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2019		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2018	30 June 2019
BALANCE SHEET				
Current Assets				
Bank Account		1,033,138		1,027,445
Increase (decrease) for year		-5,693		
Investments - Term Deposits		8,600,000		9,250,000
Change for the year		650,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		11,312,445	10,668,138	11,312,445
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-62,500		-62,500
Change for the year		0		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-99,393		-102,619
Change for the year		99,393		
Transfer from/to LT Borrowings		-102,619		
Provisions		-1,337,000		-1,368,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		-31,000		
		-4,513,119	-4,478,893	-4,513,119
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		333,442,176		337,924,969
Depreciation for the year		-4,383,376		
Asset purchases for the year		4,883,170		
Asset Revaluation for the year		4,729,999		
Net asset sold for the year		-747,000		
		337,924,969	333,442,176	337,924,969
Non Current Liabilities				
Borrowings		-827,608		-724,989
New Loans				
Transfer to/from Current Liabilities		102,619		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-1,854,670	-1,957,289	-1,854,670
Net Assets		342,869,625	337,674,132	342,869,625
Net Equity				
Accumulated Surpluses				
Opening Balance		-73,262,596		-73,728,091
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-465,495		
		-73,728,091		
Revaluation Reserves				
Opening Balance		-264,411,535		-269,141,534
Revaluations		-4,729,999		
		-269,141,534	-337,674,131	-342,869,625
		-342,869,625		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2019/2020				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	5,313,198	525,672	680,760	0	6,519,630
User Charges and Fees					
<i>User Charges</i>	240,334	615,768	19,720	0	875,822
<i>Fees</i>	896,528	8,998	4,000	882,410	1,791,936
<i>Fee for Service - Commonwealth and State</i>	4,037,575	0	0	1,532,858	5,570,433
Total User Charges and Fees	5,174,438	624,766	23,720	2,415,268	8,238,192
Investment Revenues	417,378	36,671	16,333	91,094	561,476
Other Revenue	272,296	0	0	32,459	304,755
Grants and Contributions					
Grants					
<i>Legislative</i>	2,744,970	14,033	14,725	0	2,773,728
<i>Vulnerable</i>	685,039	0	0	0	685,039
Grants Total	3,430,009	14,033	14,725	0	3,458,767
Contributions	997,899	0	0	0	997,899
Total Grants and Contributions	4,427,908	14,033	14,725	0	4,456,666
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	161,729	0	0	0	161,729
	15,766,946	1,201,142	735,538	2,538,821	20,242,447
EXPENDITURE					
Employee Costs	6,755,135	147,812	136,787	1,740,739	8,780,473
Materials and Contracts	3,925,779	517,296	272,564	598,349	5,313,988
Borrowing Costs	54,803	0	0	3,211	58,014
Depreciation and Amortisation	3,611,073	300,042	204,303	79,793	4,195,211
Other expenses (Note 4)	1,324,135	18,490	3,841	58,528	1,404,994
TOTAL EXPENDITURE	15,670,924	983,641	617,495	2,480,620	19,752,679
Net Operating (surplus) deficit	96,022	217,501	118,044	58,201	489,768
Capital Grants and Contributions	167,601	0	0	0	167,601
Net Operating (surplus) deficit before Capital Grants and Con	-71,579	217,501	118,044	58,201	322,167
INCOME PERCENTAGES:					
Rates and Charges				32.5%	6,519,630
Other Revenues				1.5%	304,755
User Charges and Fees				41.0%	8,238,192
Own Source Revenue				75.0%	15,062,576
Grants and Contributions - operating				21.4%	4,289,065
Grants and Contributions - capital			22.2%	0.8%	167,601
Investment Revenues				2.8%	561,476
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					<u>20,080,718</u>

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2019/20120		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	6,519,630	6,519,630	20,242,447
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	8,238,192	8,238,192	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	561,476	561,476	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,456,666	4,456,666	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	466,484	466,484	
Other Receipts - Variation to Current Assets	0		
	<u>20,242,447</u>	<u>20,242,447</u>	
Payment			
Employee Costs	8,780,473	8,920,473	15,557,469
Employee Costs - Variation to Provisions - Current	140,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	0		
Material and Contracts	5,313,988	5,313,988	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	58,014	58,014	
Non NPV of interest free loan	0		
Other Operating Costs	1,404,994	1,404,994	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	<u>15,697,469</u>	<u>15,697,469</u>	
Net Cash provided by Operating Activities	<u>4,544,978</u>	<u>4,544,978</u>	
Investing Activities			
Profit on Sale of Assets	0	371,300	
Adjustment of cost for Proceeds from Sale of Assets	371,300		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,654,820	-4,313,237	
Depreciation included in cost of assets	341,583		
Purchase of Investment Securities		-500,000	
Purchased and sold Investment Securities	-500,000		
	<u>-4,441,937</u>	<u>-4,441,937</u>	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-92,951	-102,619	
Year end adjustment	-9,668		
	<u>-102,619</u>	<u>-102,619</u>	
Net Increase (Decrease) in cash held	<u>422</u>		<u>4,684,978</u>
Depreciation - non cash item			<u>-4,195,211</u>
			<u>489,768</u>
Cash and Overnight accounts at 1 July previous year	<u>1,027,445</u>		
Cash and Overnight accounts at 30 June	<u>1,027,867</u>		
Depreciation - non cash item			
Depreciation of the year			-4,536,794
Depreciation charged to accounts			-4,195,211
Depreciation included in non current asset			<u>-341,583</u>

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2020		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2019	30 June 2020
BALANCE SHEET				
Current Assets				
Bank Account		1,027,445		1,027,867
Increase (decrease) for year		422		
Investments - Term Deposits		9,250,000		9,750,000
Change for the year		500,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		11,812,867	11,312,445	11,812,867
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-62,500		-62,500
Change for the year		0		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-102,619		-109,618
Change for the year		102,619		
Transfer from/to LT Borrowings		-109,618		
Provisions		-1,368,000		-1,228,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		140,000		
		-4,380,118	-4,513,119	-4,380,118
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		337,924,969		342,530,362
Depreciation for the year		-4,536,794		
Asset purchases for the year		4,654,820		
Asset Revaluation for the year		4,858,666		
Net asset sold for the year		-371,300		
		342,530,362	337,924,969	342,530,362
Non Current Liabilities				
Borrowings		-724,989		-615,371
New Loans				
Transfer to/from Current Liabilities		109,618		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-1,745,052	-1,854,670	-1,745,052
Net Assets		348,218,059	342,869,625	348,218,059
Net Equity				
Accumulated Surpluses				
Opening Balance		-73,728,091		-74,217,859
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-489,768		
		-74,217,859		
Revaluation Reserves				
Opening Balance		-269,141,534		-274,000,200
Revaluations		-4,858,666		
		-274,000,200	-342,869,625	-348,218,059
		-348,218,059		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2020/2021				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	5,498,460	545,155	705,524	0	6,749,139
User Charges and Fees					
<i>User Charges</i>	248,728	637,320	19,720	0	905,768
<i>Fees</i>	926,552	9,138	4,000	913,295	1,852,985
<i>Fee for Service - Commonwealth and State</i>	4,160,385	0	0	1,586,508	5,746,892
Total User Charges and Fees	5,335,666	646,458	23,720	2,499,802	8,505,646
Investment Revenues	418,667	37,954	16,555	94,282	567,458
Other Revenue	281,133	0	0	33,342	314,475
Grants and Contributions					
Grants					
<i>Legislative</i>	2,841,002	14,033	14,725	0	2,869,760
<i>Vulnerable</i>	707,784	0	0	0	707,784
Grants Total	3,548,787	14,033	14,725	0	3,577,545
Contributions	1,000,949	0	0	0	1,000,949
Total Grants and Contributions	4,549,736	14,033	14,725	0	4,578,494
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	167,389	0	0	0	167,389
	16,251,051	1,243,600	760,524	2,627,426	20,882,602
EXPENDITURE					
Employee Costs	6,972,645	152,543	141,164	1,796,443	9,062,794
Materials and Contracts	4,143,710	536,232	281,962	619,057	5,580,961
Borrowing Costs	48,111	0	0	2,905	51,016
Depreciation and Amortisation	3,737,546	310,575	211,492	82,585	4,342,198
Other expenses (Note 4)	1,367,963	19,290	3,995	60,816	1,452,064
TOTAL EXPENDITURE	16,269,974	1,018,640	638,613	2,561,807	20,489,034
Net Operating (surplus) deficit	-18,923	224,960	121,911	65,620	393,568
Capital Grants and Contributions	173,467	0	0	0	173,467
Net Operating (surplus) deficit before Capital Grants and Con	-192,390	224,960	121,911	65,620	220,100
INCOME PERCENTAGES:					
Rates and Charges				32.6%	6,749,139
Other Revenues				1.5%	314,475
User Charges and Fees				41.1%	8,505,646
Own Source Revenue				75.2%	15,569,260
Grants and Contributions - operating				21.3%	4,405,027
Grants and Contributions - capital			22.1%	0.8%	173,467
Investment Revenues				2.7%	567,458
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					20,715,212

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2020/2021		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	6,749,139	6,749,139	20,882,602
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	8,505,646	8,505,646	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	567,458	567,458	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,578,494	4,578,494	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	481,865	481,865	
Other Receipts - Variation to Current Assets	0		
	<u>20,882,602</u>	<u>20,882,602</u>	
Payment			
Employee Costs	9,062,794	8,962,794	16,146,836
Employee Costs - Variation to Provisions - Current	-100,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	0		
Material and Contracts	5,580,961	5,580,961	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	51,016	51,016	
Non NPV of interest free loan	0		
Other Operating Costs	1,452,064	1,452,064	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	<u>16,046,836</u>	<u>16,046,836</u>	
Net Cash provided by Operating Activities	<u>4,835,766</u>	<u>4,835,766</u>	
Investing Activities			
Profit on Sale of Assets	0	563,000	
Adjustment of cost for Proceeds from Sale of Assets	563,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-4,873,865	-4,520,482	
Depreciation included in cost of assets	353,383		
Purchase of Investment Securities		-750,000	
Purchased and sold Investment Securities	-750,000		
	<u>-4,707,482</u>	<u>-4,707,482</u>	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-109,617	-109,618	
Year end adjustment	-1		
	<u>-109,618</u>	<u>-109,618</u>	
Net Increase (Decrease) in cash held	<u>18,666</u>		<u>4,735,766</u>
Depreciation - non cash item			<u>-4,342,198</u>
			<u>393,568</u>
Cash and Overnight accounts at 1 July previous year	<u>1,027,867</u>		
Cash and Overnight accounts at 30 June	<u>1,046,533</u>		
Depreciation - non cash item			
Depreciation of the year			-4,695,581
Depreciation charged to accounts			-4,342,198
Depreciation included in non current asset			<u>-353,383</u>

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2021		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2020	30 June 2021
BALANCE SHEET				
Current Assets				
Bank Account		1,027,867		1,046,533
Increase (decrease) for year		18,666		
Investments - Term Deposits		9,750,000		10,500,000
Change for the year		750,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		12,581,533	11,812,867	12,581,533
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-62,500		-62,500
Change for the year		0		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-109,618		-117,100
Change for the year		109,618		
Transfer from/to LT Borrowings		-117,100		
Provisions		-1,228,000		-1,328,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		-100,000		
		-4,487,600	-4,380,118	-4,487,600
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		342,530,362		347,147,795
Depreciation for the year		-4,695,581		
Asset purchases for the year		4,873,865		
Asset Revaluation for the year		5,002,149		
Net asset sold for the year		-563,000		
		347,147,795	342,530,362	347,147,795
Non Current Liabilities				
Borrowings		-615,371		-498,271
New Loans				
Transfer to/from Current Liabilities		117,100		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-1,627,952	-1,745,052	-1,627,952
Net Assets		353,613,776	348,218,059	353,613,776
Net Equity				
Accumulated Surpluses				
Opening Balance		-74,217,859		-74,611,427
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-393,568		
		-74,611,427		
Revaluation Reserves				
Opening Balance		-274,000,200		-279,002,349
Revaluations		-5,002,149		
		-279,002,349	-348,218,059	-353,613,776
		-353,613,776		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2021/2022				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	5,690,373	565,321	731,154	0	6,986,848
User Charges and Fees					
<i>User Charges</i>	257,416	659,627	19,720	0	936,764
<i>Fees</i>	957,616	9,283	4,000	945,260	1,916,158
<i>Fee for Service - Commonwealth and State</i>	4,286,937	0	0	1,642,035	5,928,973
Total User Charges and Fees	5,501,969	668,910	23,720	2,587,295	8,781,895
Investment Revenues	420,001	39,283	16,784	97,582	573,650
Other Revenue	290,276	0	0	34,256	324,532
Grants and Contributions					
Grants					
<i>Legislative</i>	2,939,050	14,033	14,725	0	2,967,808
<i>Vulnerable</i>	716,384	0	0	0	716,384
Grants Total	3,655,434	14,033	14,725	0	3,684,192
Contributions	1,004,101	0	0	0	1,004,101
Total Grants and Contributions	4,659,535	14,033	14,725	0	4,688,293
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	173,248	0	0	0	173,248
	16,735,403	1,287,546	786,384	2,719,133	21,528,467
EXPENDITURE					
Employee Costs	7,197,183	157,423	145,680	1,853,929	9,354,216
Materials and Contracts	4,213,293	555,844	291,705	640,483	5,701,325
Borrowing Costs	40,952	0	0	2,581	43,533
Depreciation and Amortisation	3,868,449	321,478	218,933	85,476	4,494,336
Other expenses (Note 4)	1,414,671	20,125	4,155	63,197	1,502,148
TOTAL EXPENDITURE	16,734,549	1,054,870	660,473	2,645,666	21,095,558
Net Operating (surplus) deficit	854	232,676	125,911	73,467	432,909
Capital Grants and Contributions	179,539	0	0	0	179,539
Net Operating (surplus) deficit before Capital Grants and Con	-178,684	232,676	125,911	73,467	253,370
INCOME PERCENTAGES:					
Rates and Charges				32.7%	6,986,848
Other Revenues				1.5%	324,532
User Charges and Fees				41.1%	8,781,895
Own Source Revenue				75.4%	16,093,275
Grants and Contributions - operating				21.1%	4,508,755
Grants and Contributions - capital			22.0%	0.8%	179,539
Investment Revenues				2.7%	573,650
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					21,355,218

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2021/2022		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	6,986,848	6,986,848	21,528,467
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	8,781,895	8,781,895	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	573,650	573,650	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,688,293	4,688,293	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	497,780	497,780	
Other Receipts - Variation to Current Assets	0		
	<u>21,528,467</u>	<u>21,528,467</u>	
Payment			
Employee Costs	9,354,216	9,355,216	16,601,222
Employee Costs - Variation to Provisions - Current	1,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	0		
Material and Contracts	5,701,325	5,701,325	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	43,533	43,533	
Non NPV of interest free loan	0		
Other Operating Costs	1,502,148	1,502,148	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	<u>16,602,222</u>	<u>16,602,222</u>	
Net Cash provided by Operating Activities	<u>4,926,245</u>	<u>4,926,245</u>	
Investing Activities			
Profit on Sale of Assets	0	550,000	
Adjustment of cost for Proceeds from Sale of Assets	550,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-5,027,653	-4,662,062	
Depreciation included in cost of assets	365,591		
Purchase of Investment Securities		-700,000	
Purchased and sold Investment Securities	-700,000		
	<u>-4,812,062</u>	<u>-4,812,062</u>	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-117,099	-117,100	
Year end adjustment	-1		
	<u>-117,100</u>	<u>-117,100</u>	
Net Increase (Decrease) in cash held	<u>-2,917</u>		<u>4,927,245</u>
Depreciation - non cash item			<u>-4,494,336</u>
			<u>432,909</u>
Cash and Overnight accounts at 1 July previous year	<u>1,046,533</u>		
Cash and Overnight accounts at 30 June	<u>1,043,616</u>		
Depreciation - non cash item			
Depreciation of the year			-4,859,927
Depreciation charged to accounts			-4,494,336
Depreciation included in non current asset			<u>-365,591</u>

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2022		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2021	30 June 2022
BALANCE SHEET				
Current Assets				
Bank Account		1,046,533		1,043,616
Increase (decrease) for year		-2,917		
Investments - Term Deposits		10,500,000		11,200,000
Change for the year		700,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		13,278,616	12,581,533	13,278,616
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-62,500		-62,500
Change for the year		0		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-117,100		-125,099
Change for the year		117,100		
Transfer from/to LT Borrowings		-125,099		
Provisions		-1,328,000		-1,327,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		1,000		
		-4,494,599	-4,487,600	-4,494,599
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		347,147,795		351,901,618
Depreciation for the year		-4,859,927		
Asset purchases for the year		5,027,653		
Asset Revaluation for the year		5,136,097		
Net asset sold for the year		-550,000		
		351,901,618	347,147,795	351,901,618
Non Current Liabilities				
Borrowings		-498,271		-373,172
New Loans				
Transfer to/from Current Liabilities		125,099		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-1,502,853	-1,627,952	-1,502,853
		359,182,782	353,613,776	359,182,782
Net Assets				
Net Equity				
Accumulated Surpluses				
Opening Balance		-74,611,427		-75,044,335
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-432,909		
		-75,044,335		
Revaluation Reserves				
Opening Balance		-279,002,349		-284,138,446
Revaluations		-5,136,097		
		-284,138,446	-353,613,776	-359,182,782
		-359,182,782		
		0	0	0

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates 2022/2023				
	General Fund	Water Fund	Sewer Fund	McMaugh	All Funds
INCOME					
Rates and Annual Charges	5,889,170	586,192	757,682	0	7,233,044
User Charges and Fees					
<i>User Charges</i>	266,408	682,714	19,720	0	968,843
<i>Fees</i>	989,754	9,433	4,000	978,344	1,981,531
<i>Fee for Service - Commonwealth and State</i>	4,417,348	0	0	1,699,507	6,116,854
Total User Charges and Fees	5,673,510	692,147	23,720	2,677,851	9,067,227
Investment Revenues	421,380	40,658	17,022	100,997	580,057
Other Revenue	299,735	0	0	35,202	334,937
Grants and Contributions					
Grants					
<i>Legislative</i>	3,040,477	14,033	14,725	0	3,069,235
<i>Vulnerable</i>	725,282	0	0	0	725,282
Grants Total	3,765,759	14,033	14,725	0	3,794,517
Contributions	1,007,360	0	0	0	1,007,360
Total Grants and Contributions	4,773,119	14,033	14,725	0	4,801,877
Profit on Sale of Assets	0	0	0	0	0
Contra to Expenditure	179,312	0	0	0	179,312
	17,236,226	1,333,029	813,149	2,814,050	22,196,454
EXPENDITURE					
Employee Costs	7,428,980	162,461	150,342	1,913,255	9,655,038
Materials and Contracts	4,363,025	576,151	301,801	662,651	5,903,629
Borrowing Costs	33,298	0	0	2,236	35,534
Depreciation and Amortisation	4,003,938	332,764	226,636	88,468	4,651,805
Other expenses (Note 4)	1,463,067	20,997	4,322	65,674	1,554,060
TOTAL EXPENDITURE	17,292,308	1,092,373	683,101	2,732,284	21,800,066
Net Operating (surplus) deficit	-56,082	240,656	130,048	81,767	396,388
Capital Grants and Contributions	185,823	0	0	0	185,823
Net Operating (surplus) deficit before Capital Grants and Con	-241,904	240,656	130,048	81,767	210,566
INCOME PERCENTAGES:					
Rates and Charges				32.9%	7,233,044
Other Revenues				1.5%	334,937
User Charges and Fees				41.2%	9,067,227
Own Source Revenue				75.6%	16,635,209
Grants and Contributions - operating				21.0%	4,616,055
Grants and Contributions - capital			21.8%	0.8%	185,823
Investment Revenues				2.6%	580,057
Profit on Sale of Assets				0.0%	0
Income less contra to expenditure					<u>22,017,142</u>

URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

	Forward Estimates		
	2021/2022		
	Details	Cash Flow	Profit and Loss
CASH FLOW STATEMENT			
From operating activities			
Receipts			
Rates and Annual Charges - Accounts	7,233,044	7,233,044	22,196,454
Rates and Annual charges Variation to Current Assets	0		
Rates and Annual Charges paid in advance			
User Charges and fees - Accounts	9,067,227	9,067,227	
User Charges and fees - Variation to Current Assets	0		
Investment Income - Accounts	580,057	580,057	
Investment Income - Non cash write off of CDOs mark to market	0		
Investment Income - Variation to Current Assets	0		
Grants and Contributions - Accounts	4,801,877	4,801,877	
Grants and Contributions - Variation to	0		
Other Receipts - Accounts	514,249	514,249	
Other Receipts - Variation to Current Assets	0		
	22,196,454	22,196,454	
Payment			
Employee Costs	9,655,038	9,679,038	17,148,261
Employee Costs - Variation to Provisions - Current	24,000		
Employee Costs - Variation to Provisions - Non Current	0		
Employee Costs - Accrued Salaries and Wages	0		
Material and Contracts	5,903,629	5,903,629	
Material and Contracts - Capital Cost for Employee costs	0		
Material and Contracts - Variation to Current Assets	0		
Material and Contracts - Variation to Current Liabilities	0		
Borrowing costs	35,534	35,534	
Non NPV of interest free loan	0		
Other Operating Costs	1,554,060	1,554,060	
Less: Rates and Annual charges internal contra'd	0		
Less: Increase in doubtful Debts	0		
Prepaid Insurance	0		
Other Operating Costs - Variations to Current Liabilities	0		
	17,172,261	17,172,261	
Net Cash provided by Operating Activities	5,024,194	5,024,194	
Investing Activities			
Profit on Sale of Assets	0	430,000	
Adjustment of cost for Proceeds from Sale of Assets	430,000		
Income from Sale of Investment Securities - Accounts	0	0	
Income from Sale of Investment Securities - Accounts			
Purchase of Infrastructure, Property, Plant and Equipment - Above	-5,002,596	-4,624,377	
Depreciation included in cost of assets	378,219		
Purchase of Investment Securities		-700,000	
Purchased and sold Investment Securities	-700,000		
	-4,894,377	-4,894,377	
Financing Activities			
Retirement Home Contributions debtor received	0	500,000	
Net Retirement Home Contributions received and repaid	500,000		
Net Retirement Home Contributions received and repaid	-500,000	-500,000	
Repayment of Borrowings and Advances - Above	-125,098	-125,099	
Year end adjustment	-1		
	-125,099	-125,099	
Net Increase (Decrease) in cash held	4,717		5,048,194
Depreciation - non cash item			-4,651,805
			396,388
Cash and Overnight accounts at 1 July previous year	1,043,616		
Cash and Overnight accounts at 30 June	1,048,333		
Depreciation - non cash item			
Depreciation of the year			-5,030,024
Depreciation charged to accounts			-4,651,805
Depreciation included in non current asset			-378,219

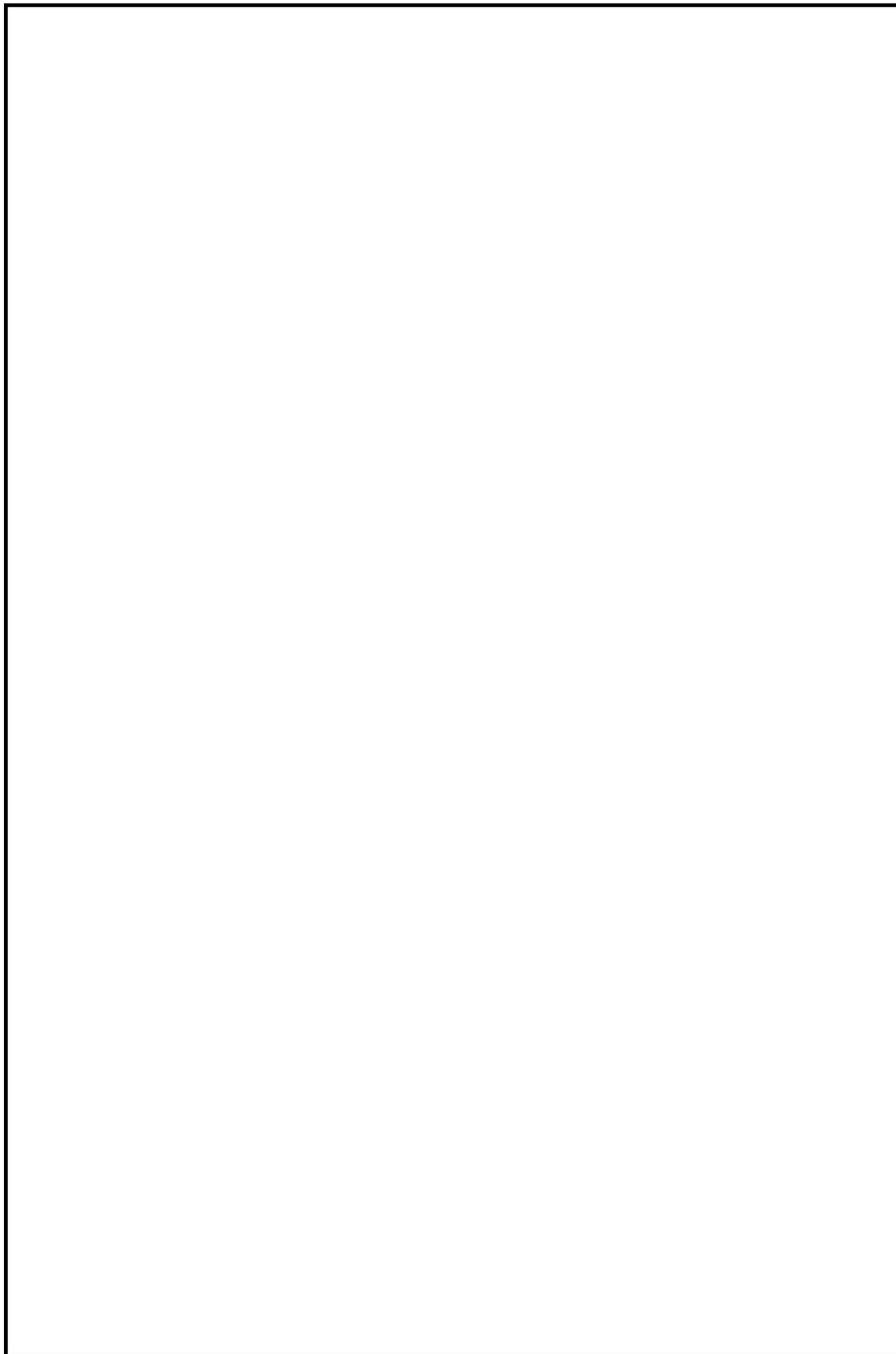
URALLA SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN 2013/2014 TO 2022/2023

		PROJECTED BALANCE SHEET		
		30 June 2023		
		Forward Estimates		
Based upon Actual Balances for 2011/2012		Detail	1 July 2022	30 June 2023
BALANCE SHEET				
Current Assets				
Bank Account		1,043,616		1,048,333
Increase (decrease) for year		4,717		
Investments - Term Deposits		11,200,000		11,900,000
Change for the year		700,000		
CDOs and FRNs		0		0
Value of Investment sold				
Change for year				
Rates and Annual Charges Debtors		232,000		232,000
Change for year		0		
Other Current Assets		803,000		803,000
Change for year		0		
		13,983,333	13,278,616	13,983,333
Current Liabilities				
Payables		-980,000		-980,000
Change for the year		0		
Payments received in advance		-62,500		-62,500
Change for the year		0		
Accommodation bonds		-2,000,000		-2,000,000
Change for the year		0		
Borrowings		-125,099		-125,099
Change for the year		125,099		
Transfer from/to LT Borrowings		-125,099		
Provisions		-1,327,000		-1,303,000
Transfer from/to LSL				
Transfer from/to Landfill Rehabilitation Provision				
Change for the year		24,000		
		-4,470,599	-4,494,599	-4,470,599
Non Current Assets				
Receivables		0		
Change for the year		0		
Infrastructure, Property, Plant and Equipment		351,901,618		356,720,474
Depreciation for the year		-5,030,024		
Asset purchases for the year		5,002,596		
Asset Revaluation for the year		5,276,284		
Net asset sold for the year		-430,000		
		356,720,474	351,901,618	356,720,474
Non Current Liabilities				
Borrowings		-373,172		-248,073
New Loans				
Transfer to/from Current Liabilities		125,099		
Provisions		-400,000		-400,000
Change in the year		0		
Re-instatements		-729,681		-729,681
Change in the year (non-cash)		0		
Transfer from/to Landfill Rehabilitation Provision Current Liability				
		-1,377,754	-1,502,853	-1,377,754
Net Assets		364,855,454	359,182,782	364,855,454
Net Equity				
Accumulated Surpluses				
Opening Balance		-75,044,335		-75,440,724
Prior year adjustment re Revaluations				
Net Surplus (deficit)		-396,388		
		-75,440,724		
Revaluation Reserves				
Opening Balance		-284,138,446		-289,414,730
Revaluations		-5,276,284		
		-289,414,730	-359,182,782	-364,855,454
		-364,855,454		
		0	0	0

Uralla Shire Council

2013-14 to 2022-23 Capital Projects

Revised 2012/2013 Budget (31/12/12)	Resp.	Master Activity	Description	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	10 Year Total
-	GM	8070	Fire Control Expenses - RFS Capital Works	-	-	-	-	-	-	-	-	-	-	-
106,000	Dir Admin	7100	Corporate Services Capital Expenditure	30,000	30,900	31,827	32,782	33,765	34,947	36,170	37,436	38,746	40,103	346,676
14,000	Dir Admin	7140	IT Services Capital Works	30,000	-	-	-	-	-	-	-	-	-	30,000
-	Dir Admin	8150	Caravan Parks & Camping Grounds Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	8170	Economic Development Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	7809	TCSO Special Projects Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	7834	KADS Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	7845	Grace Munro Centre Capital	-	-	-	-	-	-	-	-	-	-	-
50,000	Dir Admin	7890	Other Culture Capital Works	50,000	50,000	50,000	-	-	-	-	-	-	-	150,000
-	Dir Eng	7200	Engineering Operations Capital Expenditure	5,000	5,150	5,305	5,464	5,628	5,825	6,028	6,239	6,458	6,684	57,779
17,659	Dir Eng	7400	Stormwater Drainage Capital Works	29,691	30,592	31,520	32,476	33,461	34,615	35,809	37,045	38,323	39,644	343,176
22,750	Dir Eng	7230	Uralla Parks Capital Works	15,000	-	-	-	-	-	-	-	-	-	15,000
5,000	Dir Eng	7235	Bundarra Parks Capital Works	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	55,000
-	Dir Eng	7240	Sport Grounds & Recreation Facilities Capital Work	25,000	25,766	26,555	27,369	28,208	29,123	30,068	31,043	32,051	33,091	288,274
489,000	Dir Eng	7280	Bridges Capital Works	855,306	3,500,000	1,256,000	-	-	823,000	-	-	-	-	6,434,305
47,839	Dir Eng	7300	Footpaths Capital Works	49,339	50,849	52,409	54,011	55,661	57,363	59,116	60,923	62,786	64,705	567,162
45,885	Dir Eng	7310	Kerb & Gutter Capital Works	44,229	45,604	47,022	48,463	49,947	51,477	53,054	54,679	56,355	58,081	508,911
30,735	Dir Eng	7330	Local Urban Streets Capital Works	27,537	28,379	50,000	50,000	51,514	53,074	54,681	56,337	58,043	59,800	489,365
353,899	Dir Eng	7340	Regional Rural Sealed Roads Capital Works	258,387	241,352	224,324	324,127	309,607	292,821	275,480	257,566	239,061	219,946	2,642,671
15,548	Dir Eng	7345	Regional Rural Unsealed Roads Capital Works	16,740	17,256	17,788	18,336	18,902	19,484	20,085	20,704	21,343	22,001	192,639
2,112,177	Dir Eng	7350	Sealed Rural Roads Capital Works	1,435,247	1,423,079	1,509,976	1,984,865	1,946,620	796,000	2,278,773	1,930,952	2,122,440	2,452,136	17,880,088
267,752	Dir Eng	7360	Unsealed Rural Roads Capital Works	293,247	291,389	319,871	372,176	383,632	539,656	365,535	376,820	388,454	400,448	3,731,228
17,883	Dir Eng	7380	Road Safety Capital	-	-	-	-	-	-	-	-	-	-	-
3,277	Dir Eng	7500	Parking Facilities Capital Works	-	-	-	-	-	-	-	-	-	-	-
1,123,000	Dir Eng	7550	Plant Purchases	788,765	1,019,000	880,765	1,058,000	1,202,765	1,787,000	1,070,000	1,622,500	1,570,000	1,200,000	12,198,795
5,000	Dir Eng	7570	Works Depot Capital	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
-	Mgr H&B&	7490	Community Centre Capital Works	-	-	-	-	-	-	-	-	-	-	-
8,000	Mgr H&B&	7530	Cemetery Capital Works	8,240	8,487	8,742	9,004	9,274	9,599	9,935	10,282	10,642	11,015	95,220
-	Dir Admin	7710	Library Asset Purchases	30,024	-	-	-	-	-	-	-	-	-	30,024
-	Mgr H&B&	7740	Halls & Community Centres Capital Works	20,000	20,000	20,000	-	-	-	-	-	-	-	60,000
-	Dir Admin	7790	Preschool Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Mgr H&B&	7410	Waste Management Operations Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Mgr H&B&	7420	Domestic Waste Capial Works	-	-	-	-	-	-	-	-	-	-	-
55,000	Mgr H&B&	7430	Waste Disposal Site Capital Works	100,000	-	-	-	-	-	-	-	-	-	100,000
118,609	Water	27000	Water Infrastructure Capital Works Fund 2	147,167	151,632	156,232	160,973	165,857	170,889	176,074	181,417	186,922	192,594	1,689,757
102,848	Sewerage	37000	Sewerage Services Infrastructure Capital Works F3	100,149	103,166	106,273	109,474	112,771	116,547	120,450	124,485	128,655	132,965	1,154,936
22,500	McMaugh's	47000	Residential Aged Care Capital Works	79,676	83,776	93,554	103,883	50,000	51,750	53,561	55,436	57,376	59,384	688,394
13,742	Dir Admin	7105	Council Administration Building Operations Capital	-	-	-	-	-	-	-	-	-	-	-
5,048,102			Total	4,453,742	7,136,377	4,898,163	4,401,402	4,467,612	4,883,170	4,654,820	4,873,865	5,027,653	5,002,596	49,799,402





**Supplementary Documents
to be read in conjunction with the
Annual Operational Plan 2013/2014**



DETAILED BUDGET ESTIMATES YEAR 2013/2014

Detailed Budget Estimates
supporting the Income Statement, Cash Flow Statement and Projected Balance Sheet
for the year 2013/2014
to be read in conjunction with the Annual Operational Plan Part 5 for 2013/2014

**DETAILED BUDGET ESTIMATES
FOR THE YEAR 2013/2014**

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Uralla Shire Council

2013-2014 Draft Budget for USC Consolidation of All Funds

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
	<u>Revenue</u>		
5,060,473	Total Rates	5	5,340,076
107,266	Total Statutory Charges	10	131,203
829,555	User Charges	15	1,018,596
642,735	Aged Care Resident Contribution	1501	675,231
1,472,290	Total User Charges		1,693,827
151,000	Grants Subsidies Contributions	20	15,200
2,097,000	Financial Assistance Grants	2001	2,168,158
1,013,000	RTA Contributions	2002	1,067,270
2,883,542	Comm'th Grants & Subsidies	2003	2,981,092
1,984,718	State Grants & Subsidies	2004	2,242,064
430,153	Roads to Recovery	2005	430,153
8,559,414	Total Grants Subsidies Contributions		8,903,937
540,148	Total Investment Income	25	494,238
51,664	Reimbursements	30	51,070
252,000	Private Works Reimbursements	3001	269,000
303,664	Total Reimbursements		320,070
185,209	Other Revenues	35	180,532
114,500	Sales Revenue	3501	165,155
299,710	Total Other Revenues		345,688
16,342,964	TOTAL REVENUE		17,229,038
	<u>Expenses</u>		
7,792,906	Total Employee Costs	40	8,120,843
989,230	Contracts	45	527,649
27,870	Freight	4501	37,630
1,270,461	Brokerage	4502	1,212,667
237,834	Community Services External Services	4503	153,907
273,473	IT Consultants	4504	283,571
2,798,868	Total Contracts		2,215,424
4,996,632	Materials	50	4,353,885
317,488	Utilities	5001	340,879
580,112	Fuel	5002	620,823
123,250	Food & Catering	5003	127,748
74,523	Printing, Stationery, Ref. Mats etc	5004	73,710
40,288	Land Rates	5005	42,638
6,132,293	Total Materials		5,559,683

Uralla Shire Council

2013-2014 Draft Budget for USC Consolidation of All Funds

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
267,962	Other Expenses	55	294,081
56,561	Course Fees	5501	54,593
30,080	Donations Paid	5502	45,108
118,200	Elected Members Allowances & Expenses	5503	123,800
389,711	Subscriptions & Contrib to Reg Bodies	5504	400,190
-	Communications	5505	-
247,198	Insurance	5506	247,928
31,062	Motor Vehicle Registration	5507	31,994
1,140,773	Total Other Expenses		1,197,694
112,009	Total Finance Costs	60	102,598
3,829,627	Total Depreciation, Amort. & Impairment	65	3,750,698
21,806,476	TOTAL EXPENSES		20,946,940
- 5,463,511	Operating Surplus/Deficit		- 3,717,903
	<u>Extraordinary Items</u>		
-	Asset Disposal & Fair Value Adjustments	70	-
-	Amounts For New Or Upgraded Assets	75	-
- 4,940,102	Uncapitalised Wip - Contra Assets	220	- 4,453,742
- 417,250	Sale Proceeds - Contra Sales	225	- 333,000
425,251	Internal	230	333,000
-	Suspense	235	-
-	Loans Contra	215	0
- 4,932,101	TOTAL EXTRAORDINARY ITEMS		- 4,453,742
- 531,411	Net Surplus/Deficit after Extraordinary Items		735,839
	<u>Operating</u>		
16,192,964	Receipts - Operating		16,714,038
16,874,375	Expenditure - Operating		16,493,199
- 681,411	Operating Surplus/(Deficit)		220,839
150,000	Capital Grants		515,000
- 531,411			735,839
	<u>Non-Operating Items</u>		
3,829,627	Depreciation Added Back		3,750,698
417,250	Proceeds of Asset Sales		333,000
-	Proceeds of Loans		-
- 4,940,102	Capital Purchases		- 4,453,742
- 130,932	Repayment of Loans	945	- 99,706
- 824,158			- 469,751
- 1,355,568	Working Capital Surplus/(Deficit)		266,088

Uralla Shire Council

2013-2014 Draft Budget for All Activities in the General Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
	<u>Revenue</u>		
4,207,216	Total Rates	5	4,425,876
107,266	Total Statutory Charges	10	131,203
401,346	User Charges	15	498,333
-	Aged Care Resident Contribution	1501	-
401,346	Total User Charges		498,333
151,000	Grants Subsidies Contributions	20	15,200
2,097,000	Financial Assistance Grants	2001	2,168,158
1,013,000	RTA Contributions	2002	1,067,270
1,651,143	Comm'th Grants & Subsidies	2003	1,731,092
1,984,718	State Grants & Subsidies	2004	2,242,064
430,153	Roads to Recovery	2005	430,153
7,327,014	Total Grants Subsidies Contributions		7,653,937
439,446	Total Investment Income	25	390,456
51,664	Reimbursements	30	44,070
252,000	Private Works Reimbursements	3001	269,000
303,664	Total Reimbursements		313,070
178,853	Other Revenues	35	173,398
113,500	Sales Revenue	3501	163,605
292,353	Total Other Revenues		337,003
13,078,306	TOTAL REVENUE		13,749,877
	<u>Expenses</u>		
6,118,214	Total Employee Costs	40	6,413,283
965,689	Contracts	45	503,968
23,218	Freight	4501	32,703
1,270,461	Brokerage	4502	1,212,667
165,434	Community Services External Services	4503	77,575
273,473	IT Consultants	4504	283,571
2,698,275	Total Contracts		2,110,484
4,537,745	Materials	50	3,783,677
145,220	Utilities	5001	142,005
579,758	Fuel	5002	620,515
12,250	Food & Catering	5003	12,618
63,658	Printing, Stationery, Ref. Mats etc	5004	66,710
33,193	Land Rates	5005	34,355
5,371,825	Total Materials		4,659,880

Uralla Shire Council

2013-2014 Draft Budget for All Activities in the General Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
245,060	Other Expenses	55	271,224
47,909	Course Fees	5501	45,682
30,080	Donations Paid	5502	45,108
118,200	Elected Members Allowances & Expenses	5503	123,800
377,562	Subscriptions & Contrib to Reg Bodies	5504	387,677
-	Communications	5505	-
227,676	Insurance	5506	227,430
31,062	Motor Vehicle Registration	5507	31,994
1,077,549	Total Other Expenses		1,132,914
107,113	Total Finance Costs	60	97,901
3,219,189	Total Depreciation, Amort. & Impairment	65	3,251,727
18,592,164	TOTAL EXPENSES		17,666,189
- 5,513,859	Operating Surplus/Deficit		- 3,916,312
	<u>Extraordinary Items</u>		
-	Asset Disposal & Fair Value Adjustments	70	-
-	Amounts For New Or Upgraded Assets	75	-
- 4,739,475	Uncapitalised Wip - Contra Assets	220	- 4,126,750
- 417,250	Sale Proceeds - Contra Sales	225	- 333,000
- 114,537	Internal	230	- 94,944
-	Suspense	235	-
-	Loans Contra	215	0
- 5,271,262	TOTAL EXTRAORDINARY ITEMS		- 4,554,694
- 242,596	Net Surplus/Deficit after Extraordinary Items		638,382
	<u>Operating</u>		
12,928,306	Receipts - Operating		13,234,877
13,320,902	Expenditure - Operating		13,111,495
- 392,597	Operating Surplus/(Deficit)		123,382
150,000	Capital Grants		515,000
- 242,596			638,382
	<u>Non-Operating Items</u>		
3,219,189	Depreciation Added Back		3,251,727
417,250	Proceeds of Asset Sales		333,000
-	Proceeds of Loans		-
- 4,739,475	Capital Purchases		- 4,126,750
- 127,783	Repayment of Loans	945	- 96,359
- 1,230,819			- 638,383
- 1,473,416	Working Capital Surplus/(Deficit)		- 1

Uralla Shire Council

2013-2014 Draft Budget for the Water Supply Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
	<u>Revenue</u>		
352,688	Total Rates	5	390,210
-	Total Statutory Charges	10	-
359,280	User Charges	15	444,338
-	Aged Care Resident Contribution	1501	-
359,280	Total User Charges		444,338
-	Grants Subsidies Contributions	20	-
-	Financial Assistance Grants	2001	-
-	RTA Contributions	2002	-
-	Comm'th Grants & Subsidies	2003	-
-	State Grants & Subsidies	2004	-
-	Roads to Recovery	2005	-
-	Total Grants Subsidies Contributions		-
18,929	Total Investment Income	25	19,497
-	Reimbursements	30	-
-	Private Works Reimbursements	3001	-
-	Total Reimbursements		-
1,000	Other Revenues	35	1,035
-	Sales Revenue	3501	-
1,000	Total Other Revenues		1,035
731,897	TOTAL REVENUE		855,080
	<u>Expenses</u>		
163,614	Total Employee Costs	40	147,358
2,520	Contracts	45	2,596
3,531	Freight	4501	3,637
-	Brokerage	4502	-
-	Community Services External Services	4503	-
-	IT Consultants	4504	-
6,051	Total Contracts		6,232
227,320	Materials	50	277,140
57,572	Utilities	5001	76,868
-	Fuel	5002	-
-	Food & Catering	5003	-
-	Printing, Stationery, Ref. Mats etc	5004	-
1,739	Land Rates	5005	1,799
286,630	Total Materials		355,807

Uralla Shire Council

2013-2014 Draft Budget for the Water Supply Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
2,900	Other Expenses	55	2,987
2,652	Course Fees	5501	2,732
-	Donations Paid	5502	-
-	Elected Members Allowances & Expenses	5503	-
1,159	Subscriptions & Contrib to Reg Bodies	5504	1,194
-	Communications	5505	-
7,218	Insurance	5506	7,579
-	Motor Vehicle Registration	5507	-
13,929	Total Other Expenses		14,491
-	Total Finance Costs	60	-
333,070	Total Depreciation, Amort. & Impairment	65	255,512
803,294	TOTAL EXPENSES		779,400
- 71,397	Operating Surplus/Deficit		75,680
	<u>Extraordinary Items</u>		
-	Asset Disposal & Fair Value Adjustments	70	-
-	Amounts For New Or Upgraded Assets	75	-
- 118,609	Uncapitalised Wip - Contra Assets	220	- 147,167
-	Sale Proceeds - Contra Sales	225	-
251,060	Internal	230	188,762
-	Suspense	235	-
-	Loans Contra	215	-
132,451	TOTAL EXTRAORDINARY ITEMS		41,595
- 203,848	Net Surplus/Deficit after Extraordinary Items		34,084
	<u>Operating</u>		
731,897	Receipts - Operating		855,080
935,745	Expenditure - Operating		820,996
- 203,848	Operating Surplus/(Deficit)		34,084
-	Capital Grants		-
- 203,848			34,084
	<u>Non-Operating Items</u>		
333,070	Depreciation Added Back		255,512
-	Proceeds of Asset Sales		-
-	Proceeds of Loans		-
- 118,609	Capital Purchases		- 147,167
-	Repayment of Loans	945	-
214,461			108,345
10,613	Working Capital Surplus/(Deficit)		142,430

Uralla Shire Council

2013-2014 Draft Budget for the Sewerage Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
	<u>Revenue</u>		
500,569	Total Rates	5	523,990
-	Total Statutory Charges	10	-
13,600	User Charges	15	18,660
-	Aged Care Resident Contribution	1501	-
13,600	Total User Charges		18,660
-	Grants Subsidies Contributions	20	-
-	Financial Assistance Grants	2001	-
-	RTA Contributions	2002	-
-	Comm'th Grants & Subsidies	2003	-
-	State Grants & Subsidies	2004	-
-	Roads to Recovery	2005	-
-	Total Grants Subsidies Contributions		-
10,000	Total Investment Income	25	10,000
-	Reimbursements	30	-
-	Private Works Reimbursements	3001	-
-	Total Reimbursements		-
-	Other Revenues	35	-
-	Sales Revenue	3501	-
-	Total Other Revenues		-
524,169	TOTAL REVENUE		552,650
	<u>Expenses</u>		
143,929	Total Employee Costs	40	119,231
4,500	Contracts	45	4,635
622	Freight	4501	640
-	Brokerage	4502	-
-	Community Services External Services	4503	-
-	IT Consultants	4504	-
5,122	Total Contracts		5,276
121,210	Materials	50	124,846
53,447	Utilities	5001	55,067
-	Fuel	5002	-
-	Food & Catering	5003	-
-	Printing, Stationery, Ref. Mats etc	5004	-
2,100	Land Rates	5005	2,174
176,757	Total Materials		182,087

Uralla Shire Council

2013-2014 Draft Budget for the Sewerage Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
2,050	Other Expenses	55	2,112
-	Course Fees	5501	-
-	Donations Paid	5502	-
-	Elected Members Allowances & Expenses	5503	-
-	Subscriptions & Contrib to Reg Bodies	5504	-
-	Communications	5505	-
920	Insurance	5506	966
-	Motor Vehicle Registration	5507	-
2,970	Total Other Expenses		3,078
-	Total Finance Costs	60	-
213,114	Total Depreciation, Amort. & Impairment	65	177,278
541,893	TOTAL EXPENSES		486,949
- 17,723	Operating Surplus/Deficit		65,701
	<u>Extraordinary Items</u>		
-	Asset Disposal & Fair Value Adjustments	70	-
-	Amounts For New Or Upgraded Assets	75	-
- 102,848	Uncapitalised Wip - Contra Assets	220	- 100,149
-	Sale Proceeds - Contra Sales	225	-
177,849	Internal	230	119,319
-	Suspense	235	-
-	Loans Contra	215	-
75,000	TOTAL EXTRAORDINARY ITEMS		19,170
- 92,724	Net Surplus/Deficit after Extraordinary Items		46,530
	<u>Operating</u>		
524,169	Receipts - Operating		552,650
616,893	Expenditure - Operating		506,120
- 92,724	Operating Surplus/(Deficit)		46,530
-	Capital Grants		-
- 92,724			46,530
	<u>Non-Operating Items</u>		
213,114	Depreciation Added Back		177,278
-	Proceeds of Asset Sales		-
-	Proceeds of Loans		-
- 102,848	Capital Purchases		- 100,149
-	Repayment of Loans	945	-
110,266			77,129
17,542	Working Capital Surplus/(Deficit)		123,659

Uralla Shire Council

2013-2014 Draft Budget for McMaugh Gardens Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
	<u>Revenue</u>		
-	Total Rates	5	-
-	Total Statutory Charges	10	-
55,329	User Charges	15	57,266
642,735	Aged Care Resident Contribution	1501	675,231
698,064	Total User Charges		732,497
-	Grants Subsidies Contributions	20	-
-	Financial Assistance Grants	2001	-
-	RTA Contributions	2002	-
1,232,400	Comm'th Grants & Subsidies	2003	1,250,000
-	State Grants & Subsidies	2004	-
-	Roads to Recovery	2005	-
1,232,400	Total Grants Subsidies Contributions		1,250,000
71,772	Total Investment Income		74,284
-	Reimbursements	30	7,000
-	Private Works Reimbursements	3001	-
-	Total Reimbursements		7,000
5,356	Other Revenues	35	6,100
1,000	Sales Revenue	3501	1,550
6,356	Total Other Revenues		7,650
2,008,592	TOTAL REVENUE		2,071,430
	<u>Expenses</u>		
1,398,479	Total Employee Costs		1,440,972
16,520	Contracts	45	16,450
500	Freight	4501	650
-	Brokerage	4502	-
72,400	Community Services External Services	4503	76,332
-	IT Consultants	4504	-
89,420	Total Contracts		93,432
110,357	Materials	50	168,222
61,250	Utilities	5001	66,938
354	Fuel	5002	308
111,000	Food & Catering	5003	115,130
10,865	Printing, Stationery, Ref. Mats etc	5004	7,001
3,256	Land Rates	5005	4,310
297,081	Total Materials		361,909

Uralla Shire Council

2013-2014 Draft Budget for McMaugh Gardens Fund

by Resource Code 2013-14

Revised 2012-13 Budget	Classification	Resource Code	2013-14 Budget
17,952	Other Expenses	55	17,759
6,000	Course Fees	5501	6,180
-	Donations Paid	5502	-
-	Elected Members Allowances & Expenses	5503	-
10,990	Subscriptions & Contrib to Reg Bodies	5504	11,320
-	Communications	5505	-
11,384	Insurance	5506	11,953
-	Motor Vehicle Registration	5507	-
46,326	Total Other Expenses		47,211
4,896	Total Finance Costs	60	4,697
64,253	Total Depreciation, Amort. & Impairment	65	66,181
1,900,455	TOTAL EXPENSES		2,014,402
108,137	Operating Surplus/Deficit		57,028
	<u>Extraordinary Items</u>		
-	Asset Disposal & Fair Value Adjustments	70	-
-	Amounts For New Or Upgraded Assets	75	-
- 10,500	Uncapitalised Wip - Contra Assets	220	- 79,676
-	Sale Proceeds - Contra Sales	225	-
110,880	Internal	230	119,863
-	Suspense	235	-
-	Loans Contra	215	-
100,380	TOTAL EXTRAORDINARY ITEMS		40,187
7,758	Net Surplus/Deficit after Extraordinary Items		16,842
	<u>Operating</u>		
2,008,592	Receipts - Operating		2,071,430
2,000,834	Expenditure - Operating		2,054,589
7,758	Operating Surplus/(Deficit)		16,842
-	Capital Grants		-
7,758			16,842
	<u>Non-Operating Items</u>		
64,253	Depreciation Added Back		66,181
-	Proceeds of Asset Sales		-
-	Proceeds of Loans		-
- 10,500	Capital Purchases		- 79,676
- 3,149	Repayment of Loans	945	- 3,347
50,604			- 16,842
58,362	Working Capital Surplus/(Deficit)		- 0

USC General Manager

2013-14 Budget Comparison to 2012-13 Budget by Function

Group	Master Account	Budget 2012-13					Budget 2013-14					% Variance				
		Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall	Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall					
Governance																
	General Managers Office	1000	3000	7000	1,664	459,926	8,906	-	-	467,168	1,722	408,659	29,839	-	-436,776	6.5%
	Elected Members Expenses*		3020		-	137,150	11,567	-	-	148,717	-	145,930	1,286	-	-147,216	1.0%
	Other Governance	1050	3050		-	-	-	-	-	-	-	-	-	-	0	0.0%
	Total Governance				1,664	597,075	20,473	-	-	615,884	1,722	554,590	31,125	-	-583,993	5.2%
Public Order & Safety																
	Animal Control	2040	4040		7,659	32,863	2,877	-	-	-28,081	7,927	26,766	2,063	-	-20,902	25.6%
	Fire Control - RFS	2070	4070	8070	-	106,617	54,482	-	-	-161,099	-	105,742	41,665	-	-147,407	8.5%
	State Emergency Service*	2080	4080	8080	-	24,470	4,941	-	-	-29,411	-	24,318	1,776	-	-26,093	11.3%
	Other Emergency Services*		4090		-	-	-	-	-	0	-	-	-	-	0	0.0%
	Total Public Order & Safety				7,659	163,951	62,299	-	-	218,591	7,927	156,825	45,503	-	-194,402	11.1%
Administration																
	Works / Labour Overheads		3580		-	2,013,170	-	-	-	-2,013,170	-	2,249,414	-	-	-2,249,414	-11.7%
	Works / Labour Overhead Recovery		3590		-	-2,013,166	-	-	-	2,013,166	-	-2,249,414	-	-	2,249,414	11.7%
	Total Administration				-	3	-	-	-	-3	-	-	-	-	-	100.0%
	Grand Total GM				9,323	761,030	82,772	-	-	-834,479	9,649	711,415	76,629	-	-778,394	6.7%

GM Draft Budget 2013-2014

Revised Budget 2012 13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
General Managers Office							
Revenue 1000							
1,664	Reimbursements	Reimbursements Other	01000.0125.0200	1,722		1,722	
1,664				1,722		1,722	-
Mtc/Ops/Mgmt 3000							
310,432	Employee Costs	Salaries	03000.0300.0300	320,365		300,349	Reduced costs, admin assistant in other cost area
-		Other employee costs	03000.0300.0340	-	15,000	15,000	GM position recruitment
5,000	Vehicle Expenses	Plant Hire - Internal Usage	03000.0305.0970	5,000		5,000	
2,000	Staff Training	Course Seminar & Conference Fees	03000.0310.0644	2,060		2,060	
5,000		Travel Accommodation	03000.0310.0646	5,150		5,150	
59,300	Election Expenses	Other External Services	03000.0335.0410	-		-	
1,061	Administration Expenditure	Materials & Consumables	03000.0350.0506	1,093		1,093	
2,060		Advertising Other	03000.0350.0602	2,122		2,122	
170		Bank Fees & Charges	03000.0350.0613	175		175	
22,097		Other Insurance	03000.0350.0636	23,201		23,201	5% increase as per advice from JLT
28,200		Subscriptions Memberships	03000.0350.0639	29,046		29,046	
680		Telephone Charges	03000.0350.0640	700		700	
480		Mobile Phone Charges	03000.0350.0641	495		495	
4,825	Legal & Debt Recovery Cost	Other Fees & Charges	03000.0365.0611	-	5,000	5,000	
17,621	Grants / Donations Paid	External Rent	03000.0405.0408	18,150	88	18,238	
1,000		Donations Paid	03000.0405.0622	1,030		1,030	
459,926				408,587		408,659	-
Capital Works							
-	Other Capital Works (new/im	Materials & Consumables	07000.0700.0506	-		-	
- 458,262				406,865		406,937	-
General Managers Office Total Working Plan							
Depreciation & Overheads / Internal Charges							
-	Overheads / Internal Rechar	Transfer to Capital	03000.0980.0560	-		-	
37,959	Overheads / Internal Rechar	Overheads Allocated - Corporate Admin	03000.0980.0980	39,098	9,259	29,839	
		Overheads Recovered	03000.0980.0985	-		-	
37,959				39,098		29,839	-
- 496,221				445,963		436,776	-
							Employee Costs with Internal Items

Revised Budget 2012	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Elected Members Expenses*						
-	Revenue	1020					3.03%
	Mtc/Ops/Mgmt	3020					
450	Elected Members Expenses	Other Sundry Expenses	03020.0330.0603	464	2,520	2,984	
89,100		Elected Members Allowances	03020.0330.0618	94,500	2,700	91,800	Council Resolution (131/13)
14,100		Elected Members Vehicle Allowance	03020.0330.0619	16,000		16,000	adj under GM instruction reflects increased claims
5,000		Course Seminar & Conference Fees	03020.0330.0644	5,150		5,150	
3,000		Food & Catering Costs	03020.0330.0620	3,090		3,090	
8,000		Travel Accommodation	03020.0330.0646	8,240		8,240	
15,000	Mayoral expenses	Elected Members Allowances	03020.0331.0618	16,000		16,000	Council Resolution (131/13)
2,500		Donations Paid	03020.0405.0622	2,575	92	2,667	
137,150				146,018		145,930	-
	Capital Works	Not Applicable					
- 137,150		Elected Members Expenses* Total Working Plan		- 146,018		- 145,930	0
	Depreciation & Overheads / Internal Charges						
11,567	Overheads / Internal Recharge	Overheads Allocated - Corporate Admin/Eng	03020.0980.0980	11,914	1,259	10,655	
- 29,053		Overheads Recovered	03020.0980.0985	-	10,655	- 9,369	Recoup refer OH Allocation cell P9
- 17,486				11,914		1,286	-
- 119,664		Elected Members Expenses* with Internal Items		- 157,932		- 147,216	0
	Governance						
1,664	Revenue			1,722		1,722	0
597,075	Mtc/Ops/Mgmt			554,606		554,590	-
-	Capital Works			-		-	-
- 595,411		Total Working Plan		- 552,883		- 552,867	0
20,473	Depreciation & Overheads / Internal Charges			51,012		31,125	-
- 615,884	Total with Internal Items			- 603,895		- 583,993	0

Revised Budget 2012	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Animal Control							
Revenue							
160		2040					
7,499	Statutory Fees & Charges	Dog Control Infringement & Fines	02040.0105.0074	166		166	
		Animal Infringements & Fines	02040.0105.0076	7,761		7,761	
7,659				7,927		7,927	-
Mtc/Ops/Mgmt							
18,000	Administration Expenditure	4040					
		Contribution to Regional Bodies	04040.0350.0693	18,630		18,630	
1,232	Utilities	Land Rates Charges	04040.0415.0625	1,275		1,275	
6,970	Animal Control	Overtime	04040.0520.0302	7,193	- 7,193	0	
6,661		Materials & Consumables	04040.0520.0506	6,861		6,861	
32,863				33,959		26,766	-
Capital Works							
		Not Applicable					
- 25,204				- 26,032		- 18,839	-
Animal Control Total Working Plan							
Depreciation & Overheads / Internal Charges							
105	Depreciation	Depn Expense Buildings & Other Structure	04040.0680.0742	108		108	
2,772	Overheads / Internal Rechar	Overheads Allocated - Corporate Admin	04040.0980.0980	2,855	- 901	1,954	
2,877				2,963		2,063	-
- 28,081				- 28,995		- 20,902	-
Animal Control with Internal Items							
Fire Control - RFS							
Revenue							
-		2070					
Mtc/Ops/Mgmt							
3,982	Vehicle Expenses	4070					
		Wages	04070.0305.0301	4,110	- 4,110	0	
101,400	Grants / Donations Paid	Contribution to Regional Bodies	04070.0405.0693	104,442		104,442	
1,235	Building Maintenance	General Asset Insurance	04070.0530.0632	1,300		1,300	
106,617				109,852		105,742	-
Capital Works							
-		Materials & Consumables	08070.0705.0506	-		-	
- 106,617				- 109,852		- 105,742	-
Fire Control - RFS Total Working Plan							
Depreciation & Overheads / Internal Charges							
9,771	Depreciation	Depn Expense Buildings & Other Structure	04070.0680.0742	10,064		10,064	
23,184		Depn Expense 3 Plant & Equipment	04070.0680.0743	23,880		23,880	
-	Overheads / Internal Rechar	Transfer to Capital	04070.0980.0560	-		-	
21,526	Overheads / Internal Rechar	Overheads Allocated - Corporate Admin	04070.0980.0980	22,172	- 14,451	7,721	
54,482				56,116		41,665	-
- 161,099				- 165,968		- 147,407	-
Fire Control - RFS with Internal Items							

Revised Budget 2012 13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendme nts	Draft 2013- 14 Budget	Description
State Emergency Service*							
	Revenue	2080					
-				-		-	-
	Mtc/Ops/Mgmt	4080					
968	Vehicle Expenses	Wages	04080.0305.0301	999	- 999	0	
1,502		Materials & Consumables	04080.0305.0506	1,547		1,547	
22,000	Grants / Donations Paid	Contribution to Regional Bodies	04080.0405.0693	22,770		22,770	
24,470				25,317		24,318	-
	Capital Works	8080					
-				-		-	-
- 24,470				- 25,317		- 24,318	-
	State Emergency Service* Total Working Plan						
	Depreciation & Overheads / Internal Charges						
4,941	Administration Expenditure	Overheads Allocated - Corporate Admin	04080.0980.0980	5,089	- 3,314	1,776	
-	Depreciation	Depn Expense Buildings & Other Structure	04080.0680.0742	-		-	
-		Transfer to Capital	04080.0980.0560	-		-	
4,941				5,089		1,776	-
- 29,411				- 30,406		- 26,093	-
	State Emergency Service* with Internal Items						
	Public Order & Safety						
7,659		Revenue		7,927		7,927	-
163,951		Mtc/Ops/Mgmt		169,127		156,825	-
-		Capital Works		-		-	-
- 156,292		Total Working Plan		- 161,200		- 148,898	-
62,299		Depreciation & Overheads / Internal Charges		64,168		45,503	-
- 218,591		Total with Internal Items		- 225,369		- 194,402	-

Revised Budget 2012 13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Works / Labour Overheads							
	Revenue	3580					
			Not Applicable				
	Mtc/Ops/Mgmt		Not Applicable				
	Capital Works		Not Applicable				
-			Works / Labour Overheads Total Working Plan	-		-	
Depreciation & Overheads / Internal Charges							
			3580				
25,000	Employee Costs	Fringe Benefit Taxes	03580.0300.0315	25,750	-	25,750	
226,734		Public Holidays	03580.0300.0321	233,990	11,920	245,910	Adjusted by \$1 to balance rounding
472,968		Annual Leave	03580.0300.0322	488,103	23,812	511,915	
322,634		Sick Leave	03580.0300.0323	332,958	16,645	349,603	
147,377		Long Service Leave	03580.0300.0324	152,093	7,749	159,842	
463,664		Superannuation - Council Contribution	03580.0300.0330	709,870	- 181,187	528,683	Includes increased super to 9.25%
163,967		Superannuation - Council Contribution	03580.0300.0334	168,886	- 24,862	144,024	includes add super \$57,128 catchup
190,826		Workers Compensation Insurance	03580.0300.0345	285,181	- 1,494	283,687	\$20k in admin for uncovered payments
2,013,170				2,396,830		2,249,414	-
- 2,013,170			Works / Labour Overheads with Internal Items	- 2,396,830		- 2,249,414	-
Works / Labour Overhead Recovery							
	Revenue	3590					
			Not Applicable				
	Mtc/Ops/Mgmt		Not Applicable				
	Capital Works		Not Applicable				
-			Works / Labour Overhead Recovery Total Working Plan	-		-	
Depreciation & Overheads / Internal Charges							
- 2,013,166	Oncosts Recovered	Oncosts Recovered	03590.0986.0986	- 2,396,830	147,416	- 2,249,414	
2,013,166			Works / Labour Overhead Recovery with Internal Items	2,396,830		2,249,414	-
Administration							
	Revenue			-		-	
	Mtc/Ops/Mgmt			-		-	
	Capital Works			-		-	
-			Total Working Plan	-		-	
3			Depreciation & Overheads / Internal Charges	-		-	
- 3			Total with Internal Items	-		-	
- 834,479			GM	- 829,264		- 778,394	0

USC Administration

2013-14 Budget Comparison to the 2012-13 Budget by Function

Group	Master Account	Budget 2012-13					Budget 2013-14					% Variance					
		Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall	Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall						
Administration																	
	Corporate Services Management	1100	3100	7100	74,764	273,664	-	1,291,355	106,000	986,456	66,780	297,962	-	1,275,303	30,000	1,014,121	2.8%
	Council Administration Building Operations*		3105	7105	-	63,882	-	13,742	13,742	-63,882	-	53,937	-	-	-	-53,937	15.6%
	Rates	1110	3110		3,314,217	147,100	-	-	-	3,167,117	3,460,852	139,463	-	-	-	3,321,389	4.9%
	Workers Compensation	1115	3115		40,000	20,000	-	-	-	20,000	40,000	20,000	-	-	-	20,000	0.0%
	Financial Control	1120	3120		1,638,200	250,355	-	-	-	1,387,845	1,682,500	314,882	-	-	-	1,367,618	-1.5%
	IT Services*		3140	7140	-	290,436	-	14,000	14,000	-290,436	-	313,344	-	-	30,000	-343,344	-18.2%
	Records Management*		3150		-	37,894	-	-	-	-37,894	-	39,663	-	-	-	-39,663	-4.7%
	Human Resources*		3160		-	88,008	-	-	-	-88,008	-	77,486	-	-	-	-77,486	12.0%
	Customer Service*		3170		-	91,679	-	-	-	-91,679	-	108,135	-	-	-	-108,135	-17.9%
	Total Administration				5,067,181	1,263,019	-	1,319,097	133,742	4,989,517	5,250,132	1,364,873	-	1,275,303	60,000	5,100,562	2.2%
Economic Affairs																	
	Caravan Parks & Camping Grounds	2150	4150	8150	12,318	4,999	-	2,375	-	4,944	12,732	5,177	2,166	-	-	5,390	9.0%
	VIC Coffee Shop	2155	4155		8,701	3,011	-	254	-	5,436	8,580	3,145	230	-	-	5,206	-4.2%
	Old Courthouse	2156	4156		6,000	5,543	-	5,355	-	-4,899	6,180	5,727	5,453	-	-	-5,001	-2.1%
	Economic Development	2170	4170	8170	-	126,586	-	10,647	-	-137,232	-	121,230	10,192	-	-	-131,422	4.2%
	TV Blackspot*	2171	4171		3,000	10,110	-	5,324	-	-12,434	3,000	4,451	2,825	-	-	-4,276	65.6%
	Bundarra RTC	2172	4172		4,393	3,077	-	259	-	1,057	4,546	3,169	231	-	-	1,146	8.4%
	Bundarra Committees & Events	1909	3909		-	1,200	-	101	-	-1,301	-	1,236	90	-	-	-1,326	-1.9%
	Uralla Events Staging & Promotions	1910	3910		11,500	24,191	-	1,096	-	-13,787	14,845	13,000	949	-	-	896	106.5%
	Australia Day Activities	1911	3911		200	2,500	-	211	-	-2,511	200	2,575	188	-	-	-2,563	-2.1%
	Thunderbolt Festival*		3912		-	12,100	-	1,020	-	-13,120	-	7,897	577	-	-	-8,474	35.4%
	Tourism	1920	3920		13,500	108,072	-	12,349	-	-106,921	13,908	112,899	11,575	-	-	-110,567	-3.4%
	Total Economic Affairs				59,612	301,388	-	38,991	-	-280,767	63,991	280,505	34,476	-	-	-250,990	10.6%
Community Services																	
	Community Services*		3700		-	-	-	151,391	-	151,391	-	-	61,522	-	-	61,522	-59.4%
	Bundarra Neighbour Aid	1741	3741		61,896	44,040	-	10,547	-	7,309	64,545	53,682	10,863	-	-	-0	-100.0%
	Youth Services	1780	3780		1,250	11,356	-	958	-	-11,064	1,250	11,709	855	-	-	-11,314	-2.3%
	Pre-school	1790	3790		17,621	1,650	-	4,269	-	11,702	18,238	1,708	4,379	-	-	12,151	3.8%
	TCSO Special Projects	1809	3809	7809	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	TCSO- COPM Program	1811	3811		280,490	247,024	-	33,466	-	-0	291,068	256,059	35,009	-	-	-0	-8.4%
	TCSO - COPA	1812	3812		124,863	109,077	-	15,786	-	0	129,006	112,538	16,467	-	-	0	259.3%
	TCSO - R&R	1813	3813		94,925	88,772	-	6,153	-	0	96,870	88,241	8,628	-	-	0	4.5%
	TCSO - CACPM	1814	3814		875,110	810,615	-	95,227	-	-30,733	897,204	798,170	99,034	-	-	0	100.0%
	TCSO - CACPA	1815	3815		361,874	322,615	-	39,259	-	-0	373,285	332,110	41,175	-	-	0	182.2%
	TCSO - DEMR	1816	3816		82,777	75,051	-	7,726	-	-0	85,260	77,303	7,958	-	-	-0	-343.0%
	TCSO - NAC	1817	3817		84,951	77,544	-	7,407	-	-0	-	-	-	-	-	-	100.0%
	TCSO - Elders	1818	3818		70,046	63,890	-	6,156	-	0	71,055	64,714	6,341	-	-	-0	-906.8%
	TCSO - Flexible Respite Package	1820	3820		-	-	-	-	-	-	24,000	21,840	2,160	-	-	-	0.0%
	KADS - Boggabilla Neighbour Aid Program	1822	3822		136,041	119,272	-	16,769	-	-0	136,362	119,089	17,273	-	-	0	216.4%

USC Administration

2013-14 Budget Comparison to the 2012-13 Budget by Function

Group	Master Account	Budget 2012-13							Budget 2013-14					% Variance	
		Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall	Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall				
	KADS - Inverell Elders Group	1823	3823	91,922	79,262	12,660	-	1	93,314	80,273	13,040	-	0	-37.4%	
	KADS - Disability Respite	1824	3824	77,466	70,739	6,727	-	-0	76,984	70,055	6,929	-	-0	-10.6%	
	KADS - DSP Respite	1825	3825	96,340	87,894	8,446	-	-0	99,155	90,232	8,924	-	-0	-10.7%	
	KADS - HACC Tamworth Multiservice	1826	3826	184,987	163,536	21,451	-	-0	188,810	166,575	22,234	-	0	19242.4%	
	KADS - WQW Elders Group	1827	3827	60,975	62,037	9,728	-	-10,791	65,462	55,056	10,406	-	-0	100.0%	
	KADS - Commonwealth Respite	1828	3828	120,375	108,534	11,841	-	-0	123,986	111,790	12,196	-	-0	-100.6%	
	KADS - CACP	1829	3829	285,652	254,239	31,414	-	-1	304,147	270,438	33,709	-	0	116.2%	
	KADS - Narrabri	1830	3830	72,394	60,260	12,133	-	1	74,565	62,068	12,497	-	0	-85.2%	
	CMSS - Filemaker	1831	3831	-	-	-	-	-	-	-	-	-	-	0.0%	
	KADS Equipment Loan Service	1832	3832	65,000	62,570	2,430	-	-0	66,483	64,039	2,444	-	0	216.9%	
	Boggabilla Community Transport		3833	-	-	-	-	-	-	-	-	-	-	0.0%	
	KADS Special Projects Non-Recurrent	1834	3834	7834	-	-	-	-	-	-	-	-	-	0.0%	
	Grace Munro Centre*	1845	3845	7845	36,800	32,277	12,121	-	-7,598	-	12,342	-	-43,988	-479.0%	
	Hill Street Aged Units	1850	3850		25,662	10,814	2,560	-	12,288	26,432	11,170	2,513	-	12,748	3.7%
	TCT Special Projects Non-Recurrent		3860		-	-	-	-	-	-	-	-	-	-	0.0%
	Tablelands Community Transport - CTP	1861	3861		31,042	28,248	2,794	-	-0	31,973	29,096	2,878	-	0	164.3%
	TCT Transport to Safety		3862		-	-	-	-	-	-	-	-	-	-	0.0%
	Tablelands Community Transport - HACC F	1863	3863		206,050	268,373	29,210	-	-91,534	223,631	192,195	31,436	-	0	100.0%
	Street Stall Operations		3875		-	6,320	-	-	-6,320	-	6,510	-	-	-6,510	-3.0%
	Total Community Services				3,546,508	3,266,011	255,848	-	24,649	3,563,084	3,178,305	360,168	-	24,611	-0.2%
	Recreation & Culture														
	Libraries	1710	3710		29,443	228,094	23,776	-	-222,427	60,498	225,483	8,069	30,024	-186,941	16.0%
	Other Culture	1890	3890	7890	500	8,323	49,298	50,000	-8,526	515	8,575	45,723	50,000	-12,338	-44.7%
	International Womens' Day	1891	3891		2,000	2,000	-	-	-	2,060	2,060	-	-	-	0.0%
	Heritage	1930	3930		40,000	11,660	983	-	27,357	-	12,010	877	-	-12,887	-147.1%
	Total Recreation & Culture				71,943	250,077	24,539	50,000	-203,596	63,072	248,128	52,915	80,024	-212,166	-4.2%
	Grand Total Administration				8,745,243	5,080,496	1,048,798	183,742	4,529,803	8,940,278	5,071,812	933,574	140,024	4,662,017	2.9%

Administration Draft Budget 2013-2014				4,691,692			
Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Corporate Services Management							
Revenue 1100							
500	Statutory Fees & Charges	Court Fines & Costs Recovered	01100.0105.0069	515	- 515 -	0	in line with 2012-13 actual
0	User Fees & Charges	Lease/Rent Fees Received	01100.0110.0120	0		0	
26,000	Reimbursements	Other Insurance Reimbursement	01100.0125.0229	26,780		26,780	
-	Other Income	Sale of Goods	01100.0130.0146	-	5,000	5,000	in line with 2012-13 actual
48,265		Staff FBT Contributions	01100.0130.0235	49,712	- 14,712	35,000	in line with 2012-13 actual
74,764				77,007		66,780	-
Mtc/Ops/Mgmt 3100							
138,231	Employee Costs	Salaries	03100.0300.0300	142,655	16,808	159,462	Part Compliance Officer
3,000	Staff Training	Course Seminar & Conference Fees	03100.0310.0644	3,090		3,090	
1,000		Travel Accommodation	03100.0310.0646	1,030		1,030	
1,000	Occupational Health & Safety Expenses	Materials & Consumables	03100.0325.0506	-	1,030	1,030	
9,270	Administration Expenditure	Stationery & Office Consumables	03100.0350.0500	9,548		9,548	
8,765		Printing & Photocopying Costs	03100.0350.0501	9,028	5,972	15,000	in line with 2012-13 actual
10,352		Materials & Consumables	03100.0350.0506	10,662	- 8,662	2,000	in line with 2012-13 actual
9,018		Postage	03100.0350.0600	9,288		9,288	
2,652		Advertising Other	03100.0350.0602	2,732	4,768	7,500	in line with 2012-13 actual
10,300		Other Sundry Expenses	03100.0350.0603	10,609		10,609	Included costs for Annual & Strategic Plan
1,850		Food & Catering Costs	03100.0350.0620	1,906		1,906	
0		Land Rates Charges	03100.0350.0625	0		0	
4,080		General Asset Insurance	03100.0350.0632	4,284		4,284	5% increase
30,737		Public Liability Insurance	03100.0350.0633	32,274	- 6,350	25,924	adj for actual premium
3,450		Other Insurance	03100.0350.0636	3,622	- 3,622	0	in line with 2012-13 actual
5,400		Subscriptions Memberships	03100.0350.0639	5,562		5,562	
7,390		Telephone Charges	03100.0350.0640	7,612		7,612	
1,615		Mobile Phone Charges	03100.0350.0641	1,663	3,337	5,000	in line with 2012-13 actual
5,400		Internet & Other Communication Charges	03100.0350.0642	5,562	3,438	9,000	in line with 2012-13 actual
0		Licences	03100.0350.0656	0	100	100	in line with 2012-13 actual
400		Cashier under/over	03100.0350.0657	412	- 412	-	in line with 2012-13 actual
15,000	Professional Services	Consultants Other	03100.0360.0405	15,450		15,450	
321	Sundry Expenses	Small Balance Write off Expense	03100.0450.0612	330	- 330	0	in line with 2012-13 actual
4,435	Plant Hire (Internal)	Plant Hire - Internal Usage	03100.0970.0970	4,568		4,568	
273,664				281,885	16,077	297,962	-
Capital Works 7100							
15,000	Other Capital Works (new/improvements)	Materials Purchased	07100.0700.0506	15,450	14,550	30,000	
91,000		Furniture & Equip Over \$1000 - Assets	07100.0702.0551	-		-	
106,000				15,450		30,000	-
- 304,900				- 220,328	- 16,077	- 261,182	-
Corporate Services Management Total Working Plan							
Depreciation & Overheads / Internal Charges							
30,886	Depreciation	Depreciation Expense	03100.0680.0740	31,812		31,812	
28,694		Depn Expense Buildings & Other Structures	03100.0680.0742	7,925		7,925	
6,625		Depn Expense 3 Plant & Equipment	03100.0680.0743	6,823		6,823	
3,266		Depn Expense 4 Furniture & Fittings	03100.0680.0744	3,364		3,364	
40		Depn Expense 5 Roads	03100.0680.0745	41		41	
- 106,000	Overheads / Internal Recharges	Transfer to Capital	03100.0980.0560	- 15,450	- 14,550	- 30,000	
- 1,254,865		Overheads Recovered	03100.0980.0985	- 1,295,268	-	- 1,295,268	Recoup refer OH Allocation cell N9
- 1,291,355				- 1,260,753	- 14,550	- 1,275,303	-
986,456				1,040,425	- 1,527	1,014,121	-
Corporate Services Management with Internal Items							

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Council Administration Building Operations*							
Revenue							Not Applicable
Mtc/Ops/Mgmt							
		3105					
250	Utilities	Water Charges	03105.0415.0518	259		259	
21,731		Electricity	03105.0415.0520	13,113	9,887	23,000	
1,450		Land Rates Charges	03105.0415.0625	1,501		1,501	
15,200	Cleaning Costs	Salaries	03105.0425.0300	15,687	1,011	14,675	
-		Contractors	03105.0425.0401	-	1,000	1,000	Carpets & windows
600		Materials & Consumables	03105.0425.0506	618	382	1,000	in line with 2012-13 actual
300		Inventory Issued From Store	03105.0425.0507	309		309	
7,000	General Maintenance	Materials & Consumables	03105.0500.0506	7,210	6,210	1,000	in line with 2012-13 actual
1,351	Building Maintenance	Wages	03105.0530.0301	1,394	1,394	0	
10,000		Other External Services	03105.0530.0410	10,300	5,300	5,000	in line with 2012-13 actual
5,000		Materials & Consumables	03105.0530.0506	5,000	163	5,163	
1,000		Plant Hire - Internal Usage	03105.0530.0970	1,030		1,030	
63,882				56,420	2,483	53,937	-
Capital Works							
13,742	Other Capital Works (new/impro)	Other External Services	07105.0700.0410	14,154	14,154	-	See 7100 for all funds
-		Materials & Consumables	07105.0700.0506	-		-	
13,742				14,154	14,154	-	-
Depreciation & Overheads / Internal Charges							
-	13,742	Overheads / Internal Recharges Transfer to Capital	03105.0980.0560	-	14,154	-	
-	13,742			-	14,154	-	
27,484				56,420	16,637	53,937	-
Rates							
Revenue							
		1110					
683,472	Rates & Charges	Rates - Residential	01110.0100.0010	707,393	9,305	716,698	Per Revenue Policy
666,769		Rates - Rural/Residential	01110.0100.0011	690,105	5,873	695,978	Per Revenue Policy
96,867		Rates - Business	01110.0100.0012	100,257	4,979	95,278	Per Revenue Policy
1,866,102		Rates - Farmland	01110.0100.0013	1,931,416	11,196	1,920,220	Per Revenue Policy
42,012		Rates-Legal Costs Recovered	01110.0100.0014	43,272		43,272	
-	7,000	Rates-Written Off	01110.0100.0018	-	7,210	7,210	
18,996		Rates-Interest Penalty	01110.0100.0026	19,566		19,566	
-	140,000	Rates-Pensioner Concession	01110.0100.0035	-	120,000	120,000	Incorrect cal in 2012/13
77,000		Rates-Pensioner Concession Other	01110.0100.0037	66,000		66,000	Same as above
10,000	Statutory Fees & Charges	Section 603 Certificate Fees	01110.0105.0060	10,350	20,700	31,050	Original budget entry as Dr instead of Cr
3,314,217				3,441,149	19,702	3,460,852	-
Mtc/Ops/Mgmt							
		3110					
74,188	Employee Costs	Salaries	03110.0300.0300	76,562	1,203	77,766	
500	Staff Training	Course Seminar & Conference Fees	03110.0310.0644	515		515	
11,000	Administration Expenditure	Printing & Photocopying Costs	03110.0350.0501	11,330	4,830	6,500	in line with 2012-13 actual
-		Postage	03110.0350.0600	-	1,200	1,200	in line with 2012-13 actual
-		Advertising Other	03110.0350.0602	-	3,500	3,500	in line with 2012-13 actual
19,400	Professional Services	Valuation Expenses	03110.0360.0409	19,982		19,982	
42,012	Legal & Debt Recovery Costs	Debt Collection Legal Fees	03110.0365.0607	43,272	13,272	30,000	in line with 2012-13 actual
147,100				151,661	12,199	139,463	-
Capital Works							
		Not Applicable					
3,167,117				3,289,488	31,901	3,321,389	-
Rates Total Working Plan							

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Workers Compensation							
Revenue							
40,000	Reimbursements	Workers Compensation - Rebate	01115.0125.0231	41,200	- 1,200	40,000	
Mtc/Ops/Mgmt							
20,000	Employee Costs	Workers Compensation Insurance	03115.0300.0345	20,000		20,000	\$20k for uncovered payments
-		Materials & Consumables	03115.0300.0506	-		-	
20,000				20,000	-	20,000	
Capital Works							
		Not Applicable					
		Not Applicable					
20,000		Workers Compensation Total Working Plan		21,200	- 1,200	20,000	
Financial Control							
Revenue							
1,258,200	Grants & Subsidies Recurrent	Financial Assistance Grant	01120.0115.0175	1,302,237	- 2,237	1,300,000	Per Financial Assistance Estimate folder
380,000	Interest & Investment Income	Interest Received Banks & Other	01120.0120.0190	380,000		380,000	
-	Other Income	#N/A	01120.0130.0220	-	2,500	2,500	on completion
1,638,200				1,682,237	263	1,682,500	
Mtc/Ops/Mgmt							
202,553	Employee Costs	Salaries	03120.0300.0300	209,035		262,935	Includes Trainee at \$55K, part time finance officer at \$5K
500	Staff Training	Course Seminar & Conference Fees	03120.0310.0644	515	1,485	2,000	
350	Administration Expenditure	Other Sundry Expenses	03120.0350.0603	361	1,640	2,000	in line with 2012-13 actual
26,000	Professional Services	Other Audit Services	03120.0360.0605	26,780		26,780	
9,000	Bank Charges	Bank Fees & Charges	03120.0380.0613	9,270	230	9,500	
4,500		Merchant Fees	03120.0380.0614	4,635		4,635	
3,800		Australia Post Charges	03120.0380.0617	3,914	386	4,300	
2,652	Sundry Expenses	Bad & Doubtful Debts	03120.0450.0612	2,732		2,732	
1,000		Stock Revaluation Loss	03120.0450.0655	1,030	- 1,030	-	in line with 2012-13 actual
250,355				258,271	2,711	314,882	
Capital Works							
		Not Applicable					
1,387,845		Financial Control Total Working Plan		1,423,966	- 2,448	1,367,618	
IT Services							
Revenue							
Mtc/Ops/Mgmt							
18,866	Computer / IT Costs	Salaries	03140.0355.0300	19,470	2,263	21,733	
270,200		IT Consultants	03140.0355.0407	278,306	1,894	280,200	Includes \$10K support
-		Other External Services	03140.0355.0410	-	9,000	9,000	All Com
-		Software Purchase & Upgrade - Expen	03140.0355.0529	-	1,000	1,000	on line training \$1K
1,370		Licenses	03140.0355.0638	1,411		1,411	Including costs for Windows 2010
290,436				299,187	14,157	313,344	
Capital Works							
14,000	Other Capital Works (new/impro	Materials Purchased	07140.0700.0506	-	30,000	30,000	lpads - councillors + senior management
- 304,436		IT Services Total Working Plan		- 299,187	- 44,157	- 343,344	
Depreciation & Overheads / Internal Charges							
-	Depreciation	Depreciation Expense	03140.0680.0740	-		-	
- 14,000	Overheads / Internal Recharges	Transfer to Capital	03140.0980.0560	-		- 30,000	
- 14,000				-	-	30,000	
- 290,436		IT Services with Internal Items		- 299,187	- 44,157	- 313,344	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Records Management							
Revenue							
		Not Applicable					
	Mtc/Ops/Mgmt	3150					
34,694	Employee Costs	Salaries	03150.0300.0300	35,804	563	36,367	
3,200	Administration Expenditure	Materials & Consumables	03150.0350.0506	3,296		3,296	
37,894				39,100		39,663	-
Capital Works							
		Not Applicable					
- 37,894		Records Management Total Working Plan		- 39,100		- 39,663	-
Human Resources							
Revenue							
		Not Applicable					
	Mtc/Ops/Mgmt	3160					
88,008	Employee Costs	Salaries	03160.0300.0300	90,825	13,338	77,486	Reflects reduced hrs
88,008				90,825		77,486	-
Capital Works							
		Not Applicable					
- 88,008		Human Resources Total Working Plan		- 90,825		- 77,486	-
Customer Service							
Revenue							
		Not Applicable					
	Mtc/Ops/Mgmt	3170					
91,679	Employee Costs	Salaries	03170.0300.0300	94,613	13,523	108,135	Included Customer Service Officer
91,679				94,613		108,135	-
Capital Works							
		Not Applicable					
- 91,679		Customer Service Total Working Plan		- 94,613		- 108,135	-
Administration							
5,067,181		Revenue		5,241,593	18,765	5,250,132	-
1,263,019		Mtc/Ops/Mgmt		1,291,963	18,263	1,364,873	-
133,742		Capital Works		29,604	15,846	60,000	
3,670,420		Total Working Plan		3,920,026	15,343	3,825,259	
- 1,319,097		Depreciation & Overheads / Internal Charges		- 1,274,907	- 14,550	- 1,305,303	
4,989,517		Total with Internal Items		5,194,933	793	5,130,562	
Caravan Parks & Camping Grounds							
Revenue							
		2150					
11,818	User Fees & Charges	Lease/Rent Fees Received	02150.0110.0120	12,232		12,232	
500		Other User Charges (Sundry)	02150.0110.0143	500		500	
12,318				12,732		12,732	-
Mtc/Ops/Mgmt							
		4150					
500	Legal & Debt Recovery Costs	Other Fees & Charges	04150.0365.0611	515		515	
408	Insurance	General Asset Insurance	04150.0410.0632	428		428	
3,000	Utilities	Water Charges	04150.0415.0518	3,105		3,105	
991		Land Rates Charges	04150.0415.0625	1,026		1,026	
100	General Maintenance	Materials & Consumables	04150.0500.0506	103		103	
4,999				5,177		5,177	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Capital Works	8150					
-	Other Capital Works (new/impro Materials & Consumables		08150.0700.0506	-		-	
7,320		Caravan Parks & Camping Grounds Total Working Plan		7,555		7,555	-
	Depreciation & Overheads / Internal Charges						
1,251	Depreciation	Depn Expense Buildings & Other Struct	04150.0680.0742	1,288		1,288	
116		Depn Expense 4 Furniture & Fittings	04150.0680.0744	119		119	
1,009	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	04150.0980.0980	1,039	281	758	
2,375				2,447		2,166	-
4,944		Caravan Parks & Camping Grounds with Internal Items		5,109		5,390	-
	VIC Coffee Shop						
	Revenue	2155					
8,701	User Fees & Charges	Lease/Rent Fees Received	02155.0110.0120	17,285	8,705	8,580	New agreement
	Mtc/Ops/Mgmt	4155					
1,910	Administration Expenditure	General Asset Insurance	04155.0350.0632	2,006		2,006	
700		Land Rates Charges	04155.0350.0625	725		725	
400		Water Charges	04155.0350.0518	414		414	
3,011				3,145		3,145	-
	Capital Works	Not Applicable					
5,690		VIC Coffee Shop Total Working Plan		14,141		5,435	
	Depreciation & Overheads / Internal Charges						
254	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	04155.0980.0980	262	32	230	
254				262		230	
5,436		VIC Coffee Shop with Internal Items		13,879		5,206	
	Old Courthouse						
	Revenue	2156					
6,000	Other Income	Internal Rent Income	02156.0130.0987	6,180		6,180	
	Mtc/Ops/Mgmt	4156					
500	Administration Expenditure	Gas Charges	04156.0350.0521	515		515	
2,543		Land Rates Charges	04156.0350.0625	2,632		2,632	
1,000		Water Charges	04156.0350.0518	1,035		1,035	
500	General Maintenance	Materials & Consumables	04156.0500.0506	515		515	
1,000		Other External Services	04156.0500.0410	1,030		1,030	
5,543				5,727		5,727	-
	Capital Works	Not Applicable					
457		Old Courthouse Total Working Plan		453		453	-
	Depreciation & Overheads / Internal Charges						
4,335	Depreciation	Depn Expense Buildings & Other Struct	04156.0680.0742	4,465		4,465	
553		Depn Expense 4 Furniture & Fittings	04156.0680.0744	570		570	
467	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	04156.0980.0980	481	63	418	
5,355				5,516		5,453	-
- 4,899		Old Courthouse with Internal Items		5,063		5,001	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Economic Development							
Revenue							
-		2170		-		-	-
Mtc/Ops/Mgmt							
92,248	Employee Costs	Salaries	04170.0300.0300	83,367	4,350	87,717	expense over stated in 2012/13
10,000	Administration Expenditure	Materials & Consumables	04170.0350.0506	10,300		10,300	
3,900		Donations Paid	04170.0350.0622	4,017		4,017	
20,438		Interest Payments Bank Loans	04170.0350.0702	19,196	1	19,195	CVC & Paving main St
19,765		Principal Repayments	04170.0350.0945	21,007	0	21,007	
126,586				116,880		121,230	-
Capital Works							
-		8170		-		-	-
- 126,586	Economic Development Total Working Plan			- 116,880		- 121,230	-
Depreciation & Overheads / Internal Charges							
1,275	Depreciation	Depreciation Expense	04170.0680.0740	1,313		1,313	
1,114		Depn Expense Buildings & Other Struct	04170.0680.0742	1,148		1,148	
273		Depn Expense 4 Furniture & Fittings	04170.0680.0744	281		281	
7,985	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	04170.0980.0980	8,225	774	7,450	
10,647				10,966		10,192	-
- 137,232	Economic Development with Internal Items			- 127,846		- 131,422	-
TV Blackspot							
Revenue							
3,000	Other Income	Rental / Lease Properties Income	02171.0130.0138	3,105	105	3,000	
Mtc/Ops/Mgmt							
8,780	Administration Expenditure	External Rent	04171.0350.0408	9,043	7,043	2,000	Previous years licence fee was for 3 years catchup
902		Materials & Consumables	04171.0350.0506	929	1,071	2,000	Allowance for other license
428		General Asset Insurance	04171.0350.0632	449	1	450	
10,110				10,422		4,451	-
Capital Works							
- 7,110		Not Applicable		- 7,317		- 1,451	-
TV Blackspot Total Working Plan							
Depreciation & Overheads / Internal Charges							
4,471	Depreciation	Depn Expense Buildings & Other Struct	04171.0680.0742	4,605	2,105	2,500	Depreciation reduced with removal of analogue equipment (tower and building re
853	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	04171.0980.0980	879	554	325	
5,324				5,483		2,825	-
- 12,434	TV Blackspot with Internal Items			- 12,800		- 4,276	-
Bundarra RTC							
Revenue							
1,179	Other Income	Interest Received Banks & Other	02172.0130.0190	1,220		1,220	
3,214		Other Sundry Income	02172.0130.0220	3,326		3,326	
4,393				4,546		4,546	-
Mtc/Ops/Mgmt							
2,546	Administration Expenditure	External Rent	04172.0350.0408	2,623		2,623	
530		Electricity	04172.0350.0520	546		546	
3,077				3,169		3,169	-
Capital Works							
- 1,316		Not Applicable		- 1,377		- 1,377	-
Bundarra RTC Total Working Plan							

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Depreciation & Overheads / Internal Charges							
259	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	04172.0980.0980	267	- 35	231	
259				267		231	-
1,057				1,111		1,146	-
Bundarra RTC with Internal Items							
Bundarra Committees & Events							
	Revenue	1909					
	Mtc/Ops/Mgmt	3909					
1,200	Administration Expenditure	Materials & Consumables	03909.0350.0506	1,236		1,236	
1,200				1,236		1,236	-
Capital Works							
		Not Applicable					
- 1,200				- 1,236		- 1,236	-
Bundarra Committees & Events Total Working Plan							
Depreciation & Overheads / Internal Charges							
101	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03909.0980.0980	104	- 14	90	
101				104		90	-
- 1,301				- 1,340		- 1,326	-
Bundarra Committees & Events with Internal Items							
Uralla Events Staging & Promotions							
	Revenue	1910					
-	User Fees & Charges	Sponsorships Received	01910.0110.0123	-	3,000	3,000	
11,500	Grants & Subsidies Recurrent	Comm'th Grants & Subsidies	01910.0115.0170	11,845		11,845	
11,500				11,845		14,845	-
	Mtc/Ops/Mgmt	3910					
10,500	Community Programs & Events	Other External Services	03910.0460.0410	10,815	- 10,815	-	
13,191		Materials & Consumables	03910.0460.0506	2,060	7,425	9,485	Previously included carryover of Tortoise walk
		Uralla Events Advisory Committee	03910.0460.0405		3,000	3,000	GM Request taken from Thunderbolt Festival
500		Venue Hire	03910.0460.1005	515		515	
24,191				13,390	- 390	13,000	-
Capital Works							
		Not Applicable					
- 12,691				- 1,545	390	1,845	-
Uralla Events Staging & Promotions Total Working Plan							
Depreciation & Overheads / Internal Charges							
1,096	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03910.0980.0980	1,129	- 180	949	
1,096				1,129		949	-
- 13,787				- 2,674		896	-
Uralla Events Staging & Promotions with Internal Items							
Australia Day Activities							
	Revenue	1911					
200	Contributions	Donations Received	01911.0140.0174	200		200	
	Mtc/Ops/Mgmt	3911					
2,500	Community Programs & Events	Materials & Consumables	03911.0460.0506	2,575		2,575	
Capital Works							
		Not Applicable					
- 2,300				- 2,375		- 2,375	-
Australia Day Activities Total Working Plan							
Depreciation & Overheads / Internal Charges							
211	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03911.0980.0980	217	- 29	188	
211				217		188	-
- 2,511				- 2,592		- 2,563	-
Australia Day Activities with Internal Items							

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Thunderbolt Festival							
Revenue							
		Not Applicable					
Mtc/Ops/Mgmt							
	3912						
1,500	Community Programs & Events	Overtime	03912.0460.0302	1,548	- 1,548	-	
20		Employee Allowances	03912.0460.0311	21	- 21	0	
600		Materials & Consumables	03912.0460.0506	618		618	
9,280		Donations Paid	03912.0460.0622	9,558	- 3,000	6,558	see uralla events staging
700		Plant Hire - Internal Usage	03912.0460.0970	721		721	
12,100				12,466	- 4,569	7,897	-
Capital Works							
		Not Applicable					
- 12,100				- 12,466	4,569	- 7,897	-
Thunderbolt Festival Total Working Plan							
Depreciation & Overheads / Internal Charges							
1,020	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03912.0980.0980	1,051	- 474	577	
1,020				1,051		577	-
- 13,120				- 13,517		- 8,474	-
Thunderbolt Festival with Internal Items							
Tourism							
Revenue							
	1920						
13,000	User Fees & Charges	Sale of Goods	01920.0110.0146	13,390		13,390	
500	Other Income	Other Sundry Income	01920.0130.0220	518		518	
13,500				13,908		13,908	-
Mtc/Ops/Mgmt							
	3920						
55,166	Employee Costs	Salaries	03920.0300.0300	56,931	2,965	59,895	
1,500		Overtime	03920.0300.0302	1,548	- 1,548	-	
500	Staff Training	Course Seminar & Conference Fees	03920.0310.0644	515		515	
500		Travel Accommodation	03920.0310.0646	515		515	
2,900	Administration Expenditure	Stationery & Office Consumables	03920.0350.0500	2,987		2,987	
1,000		Printing & Photocopying Costs	03920.0350.0501	1,030		1,030	
5,000		Materials & Consumables	03920.0350.0506	5,150		5,150	
900		Water Charges	03920.0350.0518	932		932	
4,000		Electricity	03920.0350.0520	4,120		4,120	
9,000		Goods for Resale	03920.0350.0530	9,270		9,270	
5,000		Advertising Other	03920.0350.0602	5,150		5,150	
920		Land Rates Charges	03920.0350.0625	952		952	
1,200		Subscriptions Memberships	03920.0350.0639	1,236		1,236	
2,100		Telephone Charges	03920.0350.0640	2,163		2,163	
1,700		Internet & Other Communication Charg	03920.0350.0642	1,751		1,751	
5,906		Contribution to Regional Bodies	03920.0350.0693	6,113		6,113	
780	Insurance	General Asset Insurance	03920.0410.0632	819		819	
5,000	General Maintenance	Other External Services	03920.0500.0410	5,150		5,150	
5,000		Materials & Consumables	03920.0500.0506	5,150		5,150	
108,072				111,482		112,899	-
Capital Works							
		Not Applicable					
- 94,572				- 97,575		- 98,991	-
Tourism Total Working Plan							
Depreciation & Overheads / Internal Charges							
202	Depreciation	Depreciation Expense	03920.0680.0740	208		208	
1,352		Depn Expense Buildings & Other Struct	03920.0680.0742	1,392		1,392	
772		Depn Expense 4 Furniture & Fittings	03920.0680.0744	795		795	
909		Depn Expense 5 Roads	03920.0680.0745	936		936	
9,114	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03920.0980.0980	9,387	- 1,144	8,244	
12,349				12,719		11,575	-
- 106,921				- 110,294		- 110,567	-
Tourism with Internal Items							

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Economic Affairs							
59,612		Revenue		69,801	- 8,810	63,991	
301,388		Mtc/Ops/Mgmt		285,668	- 4,959	280,505	
-		Capital Works		-	-	-	
- 241,776		Total Working Plan		- 215,867	- 3,851	- 216,514	
38,991		Depreciation & Overheads / Internal Charges		40,161	-	34,476	
- 280,767		Total with Internal Items		- 256,028	- 3,851	- 250,990	
Community Services*							
Depreciation & Overheads / Internal Charges							
- 151,391		Overheads / Internal Recharges Overheads Allocated - Corporate Admir 03700.0980.0980		- 155,933	94,411	- 61,522	Net variance between admin based on grants and on expenditure
151,391		Community Services* with Internal Items		155,933	- 94,411	61,522	
Bundarra Neighbour Aid							
Revenue							
3,500	User Fees & Charges	Meals on Wheels client income	01741.0110.0128	3,623		3,623	
1,200		Daycare Respite Client Income	01741.0110.0129	1,242	2,558	3,800	
3,500		Home Maintenance Client Income	01741.0110.0131	3,623		3,623	
2,900		Transport Client Income	01741.0110.0132	3,002	- 1,002	2,000	
50,000	Grants & Subsidies Recurrent	State Grants & Subsidies	01741.0115.0171	51,500		51,500	
796	Other Income	Interest Received Banks & Other	01741.0130.0190	820	- 820	-	
61,896				63,809		64,545	-
Mtc/Ops/Mgmt							
2,200	Vehicle Expenses	Fuel	03741.0305.0522	2,266		2,266	
720		Motor Vehicle Registration Fees	03741.0305.0631	742		742	
734		Motor Vehicle Insurance	03741.0305.0635	771		771	
530	Staff Training	Course Seminar & Conference Fees	03741.0310.0644	546		546	
200	Meals on Wheels	Subscriptions Reference Materials	03741.0346.0503	206		206	
- 0		Materials & Consumables	03741.0346.0506	- 0		- 0	
4,000		Food & Catering Costs	03741.0346.0620	4,120		4,120	
7,659	DayCare Respite	Salaries	03741.0347.0300	7,904	- 1,228	6,676	
500		Materials & Consumables	03741.0347.0506	515		515	
840		Venue Hire	03741.0347.1005	865		865	
637	Home Maintenance	Materials & Consumables	03741.0348.0506	656		656	
600	Client Transport	Materials & Consumables	03741.0349.0506	618		618	
26,972	Administration Expenditure	Salaries	03741.0350.0300	27,835	8,583	36,417	
150		External Rent	03741.0350.0408	155		155	
- 7,309		Other External Services	03741.0350.0410	-	- 6,650	- 6,650	-\$7309.00 was a negative carryover from 11/12 (Tom to Review)
260		Stationery & Office Consumables	03741.0350.0500	268		268	
500		Printing & Photocopying Costs	03741.0350.0501	515		515	
100		Subscriptions Reference Materials	03741.0350.0503	103		103	
400		Cleaning Supplies	03741.0350.0505	412		412	
500		Materials & Consumables	03741.0350.0506	515		515	
372		Electricity	03741.0350.0520	383		383	
160		Gas Charges	03741.0350.0521	165		165	
500		Furniture & Equip under \$1000 - Expen	03741.0350.0527	515		515	
100		Postage	03741.0350.0600	103		103	
860		Advertising Other	03741.0350.0602	886		886	
250		Other Sundry Expenses	03741.0350.0603	258		258	
6		General Asset Insurance	03741.0350.0632	6	4	10	
1,600		Telephone Charges	03741.0350.0640	1,648		1,648	
44,040				52,974		53,682	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Capital Works	Not Applicable					
17,856		Bundarra Neighbour Aid Total Working Plan		10,835		10,863	-
	Depreciation & Overheads / Internal Charges						
5,976	Depreciation	Depn Expense 3 Plant & Equipment	03741.0680.0743	6,155		6,155	
70		Depn Expense 4 furniture & Fittings	03741.0680.0744	72		72	
4,500	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03741.0980.0980	4,635		4,635	9% of Grant income
10,547				10,863		10,863	-
7,309		Bundarra Neighbour Aid with Internal Items		- 28		- 0	-
	Youth Services						
	Revenue 1780						
1,250	Grants & Subsidies Recurrent	State Grants & Subsidies	01780.0115.0171	1,250		1,250	
	Mtc/Ops/Mgmt 3780						
1,056	Administration Expenditure	General Asset Insurance	03780.0350.0632	1,109		1,109	
10,300		Donations Paid	03780.0405.0622	10,609	- 9	10,600	
11,356				11,718		11,709	-
	Capital Works	Not Applicable					
- 10,106		Youth Services Total Working Plan		- 10,468		- 10,459	-
	Depreciation & Overheads / Internal Charges						
958	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03780.0980.0980	987	- 132	855	
958				987		855	-
- 11,064		Youth Services with Internal Items		- 11,454		- 11,314	-
	Pre-school						
	Revenue 1790						
17,621	User Fees & Charges	Rental / Lease Properties Income	01790.0110.0138	18,238		18,238	
	Mtc/Ops/Mgmt 3790						
400	Utilities	Water Charges	03790.0415.0518	414		414	
1,250	General Maintenance	Land Rates Charges	03790.0415.0625	1,294		1,294	
1,650				1,708		1,708	-
	Capital Works	Not Applicable					
15,971		Pre-school Total Working Plan		16,530		16,530	-
	Depreciation & Overheads / Internal Charges						
4,130	Depreciation	Depn Expense 3 Plant & Equipment	03790.0680.0742	4,254		4,254	
139	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03790.0980.0980	143	- 18	125	
4,269				4,397		4,379	-
11,702		Pre-school with Internal items		12,133		12,151	-
-		TCSO Special Projects Total Working Plan		-		-	-
	TCSO- COPM Program						
	Revenue 1811						
10,609	User Fees & Charges	Client Income	01811.0110.0152	10,927		10,927	
265,107	Grants & Subsidies	State Grants & Subsidies	01811.0115.0171	273,060	5,988	279,048	
3,713	Other Income	Interest Received Banks & Other	01811.0130.0190	3,825	- 3,825	-	should not have income as these programs reserves should be being spent
1,061		Other Sundry Income	01811.0130.0220	1,093		1,093	
280,490				288,904		291,068	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Mtc/Ops/Mgmt	3811					
117,009	Employee Costs	Salaries	03811.0300.0300	120,753	2,297	123,050	
200	Vehicle Expenses	Sheduled Maintenance	03811.0305.0413	206		206	
1,700		Fuel	03811.0305.0522	1,751		1,751	
1,800		Motor Vehicle Insurance	03811.0305.0635	1,889		1,889	
2,137	Staff Training	Salaries	03811.0310.0300	2,205	2,205	0	
1,000		Course Seminar & Conference Fees	03811.0310.0644	1,030		1,030	
1,835		Travel Accommodation	03811.0310.0646	1,891		1,891	
3,273	Administration Expenditure	IT Consultants	03811.0350.0407	3,371		3,371	
318		Stationery & Office Consumables	03811.0350.0500	328		328	
2,872		Materials & Consumables	03811.0350.0506	2,958		2,958	
163		Advertising Other	03811.0350.0602	168		168	
1,955		Other Sundry Expenses	03811.0350.0603	2,013		2,013	
800		Subscriptions Memberships	03811.0350.0639	824		824	
637		Telephone Charges	03811.0350.0640	656		656	
1,440		Internet & Other Communication Charg	03811.0350.0642	1,483		1,483	
2,175		Internal Rent Expenditure	03811.0350.1011	2,241		2,241	
500		Furniture & Equip under \$1000 - Expen	03811.0375.0527	515		515	
743	Client Expenditure	Client Equipment	03811.0462.1001	765		765	
110,742		Brokerage	03811.0462.1004	114,064	3,143	110,921	amended to balance program
247,024				254,700		256,059	-
	Capital Works						
		Not Applicable					
33,466		TCSO- COPM Program Total Working Plan		34,204		35,009	-
	Depreciation & Overheads / Internal Charges						
2,657	Depreciation	Depreciation Expense	03811.0680.0740	2,737		2,737	
5,012		Depn Expense 3 Plant & Equipment	03811.0680.0743	5,162		5,162	
1,938		Depn Expense 4 Furniture & Fittings	03811.0680.0744	1,996		1,996	
23,860	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03811.0980.0980	24,575	539	25,114	9% of Grant income
33,466				34,470		35,009	-
-		TCSO- COPM Program with Internal Items		266		0	-
	TCSO - COPA						
	Revenue	1812					
1,061	User Fees & Charges	Client Income	01812.0110.0152	1,093		1,093	
121,945	Grants & Subsidies Recurrent	State Grants & Subsidies	01812.0115.0171	125,603	2,310	127,913	
1,857	Other Income	Interest Received Banks & Other	01812.0130.0190			-	
124,863				126,696		129,006	-
	Mtc/Ops/Mgmt	3812					
58,504	Employee Costs	Salaries	03812.0300.0300	60,376	2,581	62,958	
1,697	Vehicle Expenses	Sheduled Maintenance	03812.0305.0413	1,748		1,748	
1,800		Fuel	03812.0305.0522	1,854		1,854	
578		Motor Vehicle Insurance	03812.0305.0635	606		606	
1,061	Staff Training	Travel Accommodation	03812.0310.0646	1,093		1,093	
212	Administration Expenditure	Stationery & Office Consumables	03812.0350.0500	219		219	
12,460		Materials & Consumables	03812.0350.0506	12,833		12,833	
637		Software Purchase & Upgrade - Expen	03812.0350.0529	656		656	
54		Advertising Other	03812.0350.0602	55		55	
743		Telephone Charges	03812.0350.0640	765		765	
1,088		Internal Rent Expenditure	03812.0350.1011	1,120		1,120	
2,607	Client Expenditure	Client Equipment	03812.0462.1001	2,685		2,685	
27,638		Brokerage	03812.0462.1004	28,339	2,393	25,946	amended to balance program
109,077				112,350		112,538	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Capital Works		Not Applicable					
15,786			TCSO - COPA Total Working Plan	14,346		16,468	-
Depreciation & Overheads / Internal Charges							
4,811	Depreciation	Depn Expense 3 Plant & Equipment	03812.0680.0743	4,955		4,955	
10,975	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03812.0980.0980	11,304	208	11,512	9% of Grant income
15,786				16,259		16,467	-
0			TCSO - COPA with Internal Items	- 1,913		0	-
TCSO - R&R							
Revenue		1813					
965	User Fees & Charges	Client Income	01813.0110.0152	998		998	
92,369	Grants & Subsidies Recurrent	State Grants & Subsidies	01813.0115.0171	70,420	25,451	95,871	
94,925				71,419		96,870	-
Mtc/Ops/Mgmt		3813					
29,252	Employee Costs	Salaries	03813.0300.0300	30,188	18,659	48,847	includes part compliance officer
500	Staff Training	Travel Accommodation	03813.0310.0646	515		515	
212	Administration Expenditure	Stationery & Office Consumables	03813.0350.0500	219		219	
6,153		Materials & Consumables	03813.0350.0506	16,608	10,255	6,353	
106		Advertising Other	03813.0350.0602	109		109	
530		Telephone Charges	03813.0350.0640	546		546	
552		Internal Rent Expenditure	03813.0350.1011	569		569	
40,468		Activities	03813.0462.1006	-	13,374	13,374	Amended to balance program
17,152		Brokerage Flexible Respite Package	03813.0462.1017	-	17,710	17,710	
94,925				66,774		88,241	-
Capital Works		Not Applicable					
0			TCSO - R&R Total Working Plan	4,645		8,629	-
Depreciation & Overheads / Internal Charges							
6,153	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03813.0980.0980	6,338	2,291	8,628	9% of Grant funding
- 6,153			TCSO - R&R with Internal Items	- 1,693		0	
TCSO - CACPM							
Revenue		1814					
53,045	User Fees & Charges	Client Income	01814.0110.0152	54,636		54,636	
807,742	Grants & Subsidies Recurrent	Comm'th Grants & Subsidies	01814.0115.0170	841,475		841,475	
1,061		Other Sundry Income	01814.0130.0220	1,093		1,093	
875,110				920,363		897,204	-
Mtc/Ops/Mgmt		3814					
245,718	Employee Costs	Salaries	03814.0300.0300	253,581	10,953	264,534	
1,200	Vehicle Expenses	Sheduled Maintenance	03814.0305.0413	1,236		1,236	
5,500		Fuel	03814.0305.0522	5,665		5,665	
1,890		Motor Vehicle Insurance	03814.0305.0635	1,985		1,985	
1,000	Staff Training	Course Seminar & Conference Fees	03814.0310.0644	1,030		1,030	
1,000		Travel Accommodation	03814.0310.0646	1,030		1,030	
1,273	Administration Expenditure	Stationery & Office Consumables	03814.0350.0500	1,311		1,311	
12,377		Materials & Consumables	03814.0350.0506	12,748		12,748	
1,591		Software Purchase & Upgrade - Expen	03814.0350.0529	1,639		1,639	
212		Advertising Other	03814.0350.0602	219		219	
4,244		Telephone Charges	03814.0350.0640	4,371		4,371	
6,525		Internal Rent Expenditure	03814.0350.1011	6,721		6,721	
2,864	Client Expenditure	Client Equipment	03814.0462.1001	2,950		2,950	
525,221		Brokerage	03814.0462.1004	508,400	15,669	492,731	Amended to balance Program
810,615				802,886		798,170	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Capital Works							
Not Applicable							
64,494			TCSO - CACPM Total Working Plan	117,477		99,034	-
Depreciation & Overheads / Internal Charges							
14,453	Depreciation	Depn Expense 3 Plant & Equipment	03814.0680.0743	14,887		14,887	
80,774	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03814.0980.0980	83,197	950	84,147	10% on Grant funding
95,227				98,084		99,034	-
- 30,733			TCSO - CACPM with Internal Items	19,393		0	-
TCSO - CACPA							
Revenue							
1,061	User Fees & Charges	Client Income	01815.0110.0152	1,093		1,093	
354,182	Grants & Subsidies Recurrent	Comm'th Grants & Subsidies	01815.0115.0170	372,192		372,192	
361,874				373,285		373,285	-
Mtc/Ops/Mgmt							
76,056	Employee Costs	Salaries	03815.0300.0300	78,490	7,875	86,365	
1,200	Vehicle Expenses	Sheduled Maintenance	03815.0305.0413	1,236		1,236	
2,000		Fuel	03815.0305.0522	2,060		2,060	
578		Motor Vehicle Insurance	03815.0305.0635	606		606	
1,591	Staff Training	Travel Accommodation	03815.0310.0646	1,639		1,639	
562	Administration Expenditure	Stationery & Office Consumables	03815.0350.0500	579		579	
849		Software Purchase & Upgrade - Expen	03815.0350.0529	874		874	
106		Advertising Other	03815.0350.0602	109		109	
743		Telephone Charges	03815.0350.0640	765		765	
2,610		Internal Rent Expenditure	03815.0350.1011	2,688		2,688	
3,986	Client Expenditure	Client Consumables	03815.0462.1000	4,106		4,106	
2,122		Client Equipment	03815.0462.1001	2,185		2,185	
230,213		Brokerage	03815.0462.1004	236,384	7,487	228,897	Amended to balance Program
322,615				331,721		332,110	-
Capital Works							
Not Applicable							
39,259			TCSO - CACPA Total Working Plan	41,564		41,176	-
Depreciation & Overheads / Internal Charges							
3,841	Depreciation	Depn Expense 3 Plant & Equipment	03815.0680.0743	3,956		3,956	
35,418	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03815.0980.0980	36,481	739	37,219	10% on Grant funding
39,259				40,437		41,175	-
- 0			TCSO - CACPA with Internal Items	1,127		0	-
TCSO - DEMR							
Revenue							
4,244	User Fees & Charges	Client Income	01816.0110.0152	4,371		4,371	
77,260	Grants & Subsidies Recurrent	Comm'th Grants & Subsidies	01816.0115.0170	79,578		79,578	
1,273	Other Income	Interest Received Banks & Other	01816.0130.0190	1,311		1,311	
82,777				85,260		85,260	-
Mtc/Ops/Mgmt							
17,551	Employee Costs	Salaries	03816.0300.0300	18,113	18,113	0	
1,061	Staff Training	Travel Accommodation	03816.0310.0646	1,093		1,093	
160	Administration Expenditure	Stationery & Office Consumables	03816.0350.0500	164		164	
2,945		Materials & Consumables	03816.0350.0506	3,033		3,033	
318		Software Purchase & Upgrade - Expen	03816.0350.0529	328		328	
314		Advertising Other	03816.0350.0602	324		324	
530		Telephone Charges	03816.0350.0640	546		546	
652		Internal Rent Expenditure	03816.0350.1011	672		672	
51,520	Client Expenditure	Brokerage	03816.0462.1004	53,065	18,078	71,143	Amended to balance Program
75,051				77,338		77,303	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Capital Works							
		Not Applicable					
7,726			TCSO - DEMR Total Working Plan	7,923		7,958	
Depreciation & Overheads / Internal Charges							
7,726		Overheads / Internal Recharges Overheads Allocated - Corporate Admir	03816.0980.0980	7,958	-	7,958	COPS
- 0			TCSO - DEMR with Internal Items	- 35		- 0	
TCSO - NAC							
Revenue 1817							
82,299	Grants & Subsidies Recurrent	State Grants & Subsidies	01817.0115.0171	84,768	- 84,768	-	Program finished
2,652	Other Income	Interest Received Banks & Other	01817.0130.0190	2,732	- 2,732	-	
84,951				87,500		-	
Mtc/Ops/Mgmt 3817							
5,850	Employee Costs	Salaries	03817.0300.0300	6,037	- 6,037	-	
70,421		Brokerage	03817.0462.1004	72,534	- 72,534	-	
77,544				79,882		-	
Capital Works							
		Not Applicable					
7,407			TCSO - NAC Total Working Plan	7,617		-	-
Depreciation & Overheads / Internal Charges							
7,407		Overheads / Internal Recharges Overheads Allocated - Corporate Admir	03817.0980.0980	7,629	- 7,629	-	
- 0			TCSO - NAC with Internal Items	- 12		-	-
TCSO - Elders							
Revenue 1818							
530	User Fees & Charges	Client Income	01818.0110.0152	546		546	
68,401	Grants & Subsidies Recurrent	State Grants & Subsidies	01818.0115.0171	70,453		70,453	
54		Other Sundry Income	01818.0130.0220	55		55	
70,046				72,148		71,055	-
Mtc/Ops/Mgmt 3818							
35,103	Employee Costs	Salaries	03818.0300.0300	36,226	- 1,003	35,223	
1,000	Staff Training	Travel Accommodation	03818.0310.0646	1,000	33	1,033	
216	Administration Expenditure	Stationery & Office Consumables	03818.0350.0500	223		223	
530		Software Purchase & Upgrade - Expen	03818.0350.0529	546		546	
79		Advertising Other	03818.0350.0602	82		82	
424		Telephone Charges	03818.0350.0640	437		437	
546		Internal Rent Expenditure	03818.0350.1011	562		562	
18,565	Client Expenditure	Client Consumables	03818.0462.1000	18,028	933	18,961	Amended to balance Program
6,365		Brokerage	03818.0462.1004	6,556		6,556	
1,061		Venue Hire	03818.0462.1005	1,091		1,091	
63,890				64,752		64,714	
Capital Works							
		Not Applicable					
6,156			TCSO - Elders Total Working Plan	7,396		6,340	-
Depreciation & Overheads / Internal Charges							
6,156		Overheads / Internal Recharges Overheads Allocated - Corporate Admir	03818.0980.0980	6,341	0	6,341	9% of Grant funding
0			TCSO - Elders with Internal Items	1,055		- 0	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
TCSO - Flexible Respite Packages							
	Revenue	1820					
-	Grants & Subsidies Recurrent	State Grants & Subsidies	01820.0115.0171	-	24,000	24,000	
-				-		24,000	-
	Mtc/Ops/Mgmt	3820					
-	Client Expenditure	Brokerage	03820.0462.1004	-	21,840	21,840	Amended to balance Program
-				-		21,840	-
	Capital Works	Not Applicable					
-				-			
	TCSO - Flexible Respite Packages Total Working Plan			-		2,160	-
	Depreciation & Overheads / Internal Charges						
-	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03820.0980.0980	-	2,160	2,160	
-				-		2,160	-
-				-			-
	TCSO - Flexible Respite Packages Total Working Plan			-		-	-
KADS - Boggabilla Neighbour Aid Program							
	Revenue	1822					
132,391	Grants & Subsidies Recurrent	State Grants & Subsidies	01822.0115.0171	136,362		136,362	
136,041				140,122		136,362	-
	Mtc/Ops/Mgmt	3822					
48,256	Employee Costs	Salaries	03822.0300.0300	49,800	3,028	52,828	
1,000	Vehicle Expenses	Scheduled Maintenance	03822.0305.0413	1,030		1,030	
3,500		Fuel	03822.0305.0522	3,605		3,605	
1,418		Motor Vehicle Insurance	03822.0305.0635	1,488		1,488	
530	Staff Training	Travel Accommodation	03822.0310.0646	546		546	
750	Administration Expenditure	Stationery & Office Consumables	03822.0350.0500	772		772	
4,000		Materials & Consumables	03822.0350.0506	4,120	120	4,000	
1,300		Electricity	03822.0350.0520	1,339		1,339	
767		Software Purchase & Upgrade - Expen	03822.0350.0529	790		790	
100		Advertising Other	03822.0350.0602	103		103	
1,200		Other Sundry Expenses	03822.0350.0603	1,236		1,236	
2,500		Telephone Charges	03822.0350.0640	2,575		2,575	
32,450	Office Equipment & Furniture	Furniture & Equip under \$1000 - Expen	03822.0375.0527	33,424	23,424	10,000	Amended to balance Project
9,500	HACC Transport Program	Client Transport	03822.0395.1002	9,785	8,353	18,138	Shared \$17,276 from Office equipment above
9,500	Client Expenditure	Client Consumables	03822.0462.1000	9,785	8,353	18,138	Shared \$17,276 from Office equipment above
2,500		Sundry Client Expenses	03822.0462.1003	2,575	75	2,500	
119,272				122,975		119,089	-
	Capital Works	Not Applicable					
16,769							
	KADS - Boggabilla Neighbour Aid Program Total Working Plan			17,147		17,273	-
	Depreciation & Overheads / Internal Charges						
4,673	Depreciation	Depn Expense 3 Plant & Equipment	03822.0680.0743	4,813		4,813	
182		Depn Expense 5 Roads	03822.0680.0745	187		187	
11,915	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03822.0980.0980	12,272	0	12,273	9% of Grant funding
16,769				17,273		17,273	-
-				-		0	-
	KADS - Boggabilla Neighbour Aid Program with Internal Items			-		0	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
KADS - Inverell Elders Group							
Revenue 1823							
106	User Fees & Charges	Client Income	01823.0110.0152	109		109	
90,490	Grants & Subsidies Recurrent	State Grants & Subsidies	01823.0115.0171	93,204		93,204	
1,327	Other Income	Interest Received Banks & Other	01823.0130.0190	1,366	- 1,366	-	S/Be nil
91,922				94,680		93,314	-
Mtc/Ops/Mgmt 3823							
32,169	Employee Costs	Salaries	03823.0300.0300	33,198	1,869	35,067	
3,500	Vehicle Expenses	Sheduled Maintenance	03823.0305.0413	3,605		3,605	
2,650		Fuel	03823.0305.0522	2,730		2,730	
230		Motor Vehicle Insurance	03823.0305.0635	241		241	
530	Staff Training	Travel Accommodation	03823.0310.0646	546		546	
5,628	Administration Expenditure	External Rent	03823.0350.0408	5,797		5,797	
750		Stationery & Office Consumables	03823.0350.0500	773		773	
2,000		Materials & Consumables	03823.0350.0506	2,060		2,060	
424		Electricity	03823.0350.0520	437		437	
16,193		Furniture & Equip under \$1000 - Expen	03823.0350.0527	16,679	- 1,366	15,313	
597		Software Purchase & Upgrade - Expen	03823.0350.0529	615		615	
1,600		Advertising Other	03823.0350.0602	1,648		1,648	
500		Other Sundry Expenses	03823.0350.0603	515		515	
1,591		Telephone Charges	03823.0350.0640	1,639		1,639	
5,800	Client Expenditure	Client Consumables	03823.0462.1000	5,974	- 1,938	4,036	Amended to balance Project
2,800		Client Transport	03823.0462.1002	2,884		2,884	
600		Sundry Client Expenses	03823.0462.1003	618		618	
200		Brokerage	03823.0462.1004	206		206	
1,500		Activities	03823.0462.1006	1,545		1,545	
79,262				81,709		80,273	-
Capital Works Not Applicable							
12,660				12,971		13,040	-
KADS - Inverell Elders Group Total Working Plan							
Depreciation & Overheads / Internal Charges							
4,516	Depreciation	Depn Expense 3 Plant & Equipment	03823.0680.0743	4,651		4,651	
8,144	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03823.0980.0980	8,388	0	8,388	9% of Grant funding
12,660				13,040		13,040	-
1				-		0	-
KADS - Inverell Elders Group with Internal Items							
KADS - Disability Respite							
Revenue 1824							
74,741	Grants & Subsidies Recurrent	State Grants & Subsidies	01824.0115.0171	76,984		76,984	
2,725	Other Income	Interest Received Banks & Other	01824.0130.0190	2,806	- 2,806	-	s/be nil
77,466				79,790		76,984	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Mtc/Ops/Mgmt	3824					
12,608	Employee Costs	Salaries	03824.0300.0300	13,012	1,648	14,660	
200	Staff Training	Travel Accommodation	03824.0310.0646	206		206	
8,757	Administration Expenditure	External Rent	03824.0350.0408	9,019		9,019	
750		Stationery & Office Consumables	03824.0350.0500	773		773	
54		Cleaning Supplies	03824.0350.0505	55		55	
344		Materials & Consumables	03824.0350.0506	354		354	
6,755		Furniture & Equip under \$1000 - Expen	03824.0350.0527	4,090		4,090	
170		Software Purchase & Upgrade - Expen	03824.0350.0529	176		176	
318		Telephone Charges	03824.0350.0640	328		328	
-	Client Expenditure	Brokerage	03824.0462.1004	-		-	
7,783	Client Expenditure	Brokerage Boggabilla/Narrabri	03824.0462.1012	8,016	307	7,709	Amended to balance Project
10,000		Brokerage Tenterfield/Glen Innes	03824.0462.1013	10,300	395	9,905	Amended to balance Project
14,000		Brokerage Tamworth & District	03824.0462.1014	14,420	553	13,867	Amended to balance Project
9,000		Brokerage Armidale & district	03824.0462.1015	9,270	356	8,914	Amended to balance Project
70,739				70,019		70,055	-
	Capital Works	Not Applicable					
6,727		KADS - Disability Respite Total Working Plan		9,771		6,928	-
	Depreciation & Overheads / Internal Charges						
6,727	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03824.0980.0980	6,929	0	6,929	9% of Grant Funding
-	0	KADS - Disability Respite with Internal Items		2,842		0	
	KADS - DSP Respite						
	Revenue	1825					
93,840	Grants & Subsidies Recurrent	State Grants & Subsidies	01825.0115.0171	99,155		99,155	
2,500	Other Income	Interest Received Banks & Other	01825.0130.0190	5,075	5,075	-	s/be nil
96,340				104,230		99,155	-
	Mtc/Ops/Mgmt	3825					
27,662	Employee Costs	Salaries	03825.0300.0300	28,547	2,960	31,507	
200	Staff Training	Travel Accommodation	03825.0310.0646	206		206	
5,725	Administration Expenditure	External Rent	03825.0350.0408	5,725		5,725	
750		Stationery & Office Consumables	03825.0350.0500	772		772	
54		Cleaning Supplies	03825.0350.0505	55		55	
91		Materials & Consumables	03825.0350.0506	93		93	
170		Software Purchase & Upgrade - Expen	03825.0350.0529	176		176	
100		Advertising Other	03825.0350.0602	103		103	
212		Telephone Charges	03825.0350.0640	219		219	
26,400	Client Expenditure	Brokerage Boggabilla/Narrabri	03825.0462.1012	27,192	1,568	25,624	Amended to balance Project
12,000		Brokerage Tenterfield/Glen Innes	03825.0462.1013	12,360	712	11,648	Amended to balance Project
8,731		Brokerage Tamworth & District	03825.0462.1014	8,993	518	8,475	Amended to balance Project
5,800		Brokerage Armidale & district	03825.0462.1015	5,974	344	5,630	Amended to balance Project
87,894				90,414		90,232	-
	Capital Works	Not Applicable					
8,446		KADS - DSP Respite Total Working Plan		13,816		8,924	-
	Depreciation & Overheads / Internal Charges						
8,446	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03825.0980.0980	8,699	225	8,924	9% Of grant Funding
-	0	KADS - DSP Respite with Internal Items		5,116		0	
	KADS - HACC Tamworth Multiservice*						
	Revenue	1826					
181,804	Grants & Subsidies Recurrent	State Grants & Subsidies	01826.0115.0171	188,810		188,810	
-		Enhancement Funding	01826.0115.0183	-		-	
184,987				192,088		188,810	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Mtc/Ops/Mgmt	3826					
92,563	Employee Costs	Salaries	03826.0300.0300	95,525	2,468	97,992	
2,918	Vehicle Expenses	Sheduled Maintenance	03826.0305.0413	3,006		3,006	
3,000		Fuel	03826.0305.0522	3,090		3,090	
683		Motor Vehicle Insurance	03826.0305.0635	717		717	
200	Staff Training	Travel Accommodation	03826.0310.0646	206		206	
750	Administration Expenditure	Stationery & Office Consumables	03826.0350.0500	773		773	
1,530		Cleaning Supplies	03826.0350.0505	1,576		1,576	
2,640		Electricity	03826.0350.0520	2,719		2,719	
2,301		Software Purchase & Upgrade - Expen	03826.0350.0529	2,370		2,370	
160		Advertising Other	03826.0350.0602	164		164	
5,082		Other Sundry Expenses	03826.0350.0603	5,234		5,234	
5,412		Telephone Charges	03826.0350.0640	5,575		5,575	
7,000	HACC Transport Program	Client Transport	03826.0395.1002	7,210	686	6,524	Amended to balance Project
15,000	Client Expenditure	Client Consumables	03826.0462.1000	15,450	1,468	13,982	Amended to balance Project
8,297		Client Transport	03826.0462.1002	8,546	812	7,734	Amended to balance Project
4,000		Sundry Client Expenses	03826.0462.1003	4,120	392	3,728	Amended to balance Project
4,000		Brokerage	03826.0462.1004	4,120	392	3,728	Amended to balance Project
3,000		Venue Hire	03826.0462.1005	3,090	294	2,796	Amended to balance Project
5,000	Client Expenditure	Activities	03826.0462.1006	5,150	490	4,660	Amended to balance Project
163,536				168,641		166,575	-
	Capital Works	Not Applicable					
21,451		KADS - HACC Tamworth Multiservice* Total Working Plan		23,446		22,235	-
5,089	Depreciation	Depn Expense 3 Plant & Equipment	03826.0680.0743	5,241		5,241	
16,362	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03826.0980.0980	16,853	140	16,993	9% of Grant funding
21,451				22,094		22,234	-
-		KADS - HACC Tamworth Multiservice* with Internal Items		1,352		0	-
	KADS - WQW Elders Group						
	Revenue	1827					
59,384	Grants & Subsidies Recurrent	State Grants & Subsidies	01827.0115.0171	61,165	4,297	65,462	
1,591	Other Income	Interest Received Banks & Other	01827.0130.0190	1,639	1,639	-	
60,975				62,804		65,462	-
	Mtc/Ops/Mgmt	3827					
32,308	Employee Costs	Salaries	03827.0300.0300	33,342	2,915	36,257	
1,061	Vehicle Expenses	Sheduled Maintenance	03827.0305.0413	1,093		1,093	
1,500		Fuel	03827.0305.0522	1,545		1,545	
630		Motor Vehicle Insurance	03827.0305.0635	662		662	
200	Staff Training	Travel Accommodation	03827.0310.0646	206		206	
750	Administration Expenditure	Stationery & Office Consumables	03827.0350.0500	773		773	
84		Cleaning Supplies	03827.0350.0505	87		87	
199		Furniture & Equip under \$1000 - Expen	03827.0350.0527	205	5	200	
937		Software Purchase & Upgrade - Expen	03827.0350.0529	965		965	
100		Advertising Other	03827.0350.0602	103		103	
637		Telephone Charges	03827.0350.0640	656		656	
15,246	Client Expenditure	Client Consumables	03827.0462.1000	4,590		4,590	
4,385		Client Equipment	03827.0462.1001	4,516	716	3,800	Amended to balance Program
3,000		Client Transport	03827.0462.1002	3,090		3,090	
1,000		Activities	03827.0462.1006	1,030		1,030	
62,037				52,862		55,056	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Capital Works	Not Applicable					
- 1,062		KADS - WQW Elders Group Total Working Plan		9,942		10,406	-
	Depreciation & Overheads / Internal Charges						
4,383	Depreciation	Depn Expense 3 Plant & Equipment	03827.0680.0743	4,515		4,515	
5,345	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03827.0980.0980	5,505	386	5,892	9% of Grant funding
9,728				10,020		10,406	-
- 10,791		KADS - WQW Elders Group with Internal Items		- 78		0	-
	KADS - Commonwealth Respite						
	Revenue						
106	User Fees & Charges	Client Income	01828.0110.0152	109		109	
118,412	Grants & Subsidies Recurrent	Comm'th Grants & Subsidies	01828.0115.0170	121,964		121,964	
1,857	Other Income	Interest Received Banks & Other	01828.0130.0190	1,913		1,913	
120,375				123,986		123,986	-
	Mtc/Ops/Mgmt						
48,801	Employee Costs	Salaries	03828.0300.0300	50,363	- 50,363	27,153	Admin Coordinator 50%
200	Staff Training	Travel Accommodation	03828.0310.0646	206		206	
750	Administration Expenditure	Stationery & Office Consumables	03828.0350.0500	773		773	
17,706		Materials & Consumables	03828.0350.0506	18,237		18,237	
1,278		Software Purchase & Upgrade - Expen	03828.0350.0529	1,316		1,316	
160		Advertising Other	03828.0350.0602	164		164	
106		Subscriptions Memberships	03828.0350.0639	109		109	
849		Telephone Charges	03828.0350.0640	874		874	
3,183	Client Expenditure	Client Consumables	03828.0462.1000	3,278		3,278	
27,076		Brokerage	03828.0462.1004	27,888	23,112	51,000	Amended to balance Program
7,426		Venue Hire	03828.0462.1005	7,649		7,649	
1,000		Activities	03828.0462.1006	1,030		1,030	
108,534				111,888		111,790	-
	Capital Works	Not Applicable					
11,841		KADS - Commonwealth Respite Total Working Plan		12,099		12,196	-
	Depreciation & Overheads / Internal Charges						
11,841	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03828.0980.0980	12,196	0	12,196	10% of Grant Funding
11,841				12,196		12,196	-
- 0		KADS - Commonwealth Respite with Internal Items		- 98		0	-
	KADS - CACP						
	Revenue						
106	User Fees & Charges	Client Income	01829.0110.0152	109		109	
282,046	Grants & Subsidies Recurrent	Comm'th Grants & Subsidies	01829.0115.0170	304,037		304,037	funding increase due to Compliance Officer
3,500	Other Income	Interest Received Banks & Other	01829.0130.0190	17,135	- 17,135	-	s/be nil
285,652				321,281		304,147	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Mtc/Ops/Mgmt	3829					
92,718	Employee Costs	Salaries	03829.0300.0300	95,685	10,526	106,211	includes part Compliance Officer
3,571	Vehicle Expenses	Sheduled Maintenance	03829.0305.0413	3,678		3,678	
1,700		Fuel	03829.0305.0522	1,751		1,751	
1,000		Motor Vehicle Insurance	03829.0305.0635	1,050		1,050	
200	Staff Training	Travel Accommodation	03829.0310.0646	206		206	
19,197	Administration Expenditure	External Rent	03829.0350.0408	19,773		19,773	
750		Stationery & Office Consumables	03829.0350.0500	773		773	
637		Cleaning Supplies	03829.0350.0505	656		656	
1,360		Electricity	03829.0350.0520	1,401		1,401	
2,301		Software Purchase & Upgrade - Expen	03829.0350.0529	2,370		2,370	
100		Advertising Other	03829.0350.0602	103		103	
2,618		Other Sundry Expenses	03829.0350.0603	2,697		2,697	
2,788		Telephone Charges	03829.0350.0640	2,872		2,872	
2,800	Client Expenditure	Client Equipment	03829.0462.1001	2,884		2,884	
500		Client Transport	03829.0462.1002	515		515	
2,000		Sundry Client Expenses	03829.0462.1003	2,060		2,060	
120,000		Brokerage	03829.0462.1004	123,600	2,160	121,440	Amended to balance Program
254,239				262,072		270,438	-
	Capital Works	Not Applicable					
31,413		KADS - CACP Total Working Plan		59,210		33,709	-
	Depreciation & Overheads / Internal Charges						
3,209	Depreciation	Depn Expense 3 Plant & Equipment	03829.0680.0743	3,305		3,305	
28,205	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03829.0980.0980	29,051	1,353	30,404	10% of Grant Funding
31,414				32,356		33,709	-
- 1		KADS - CACP with Internal Items		26,854		0	-
	KADS - Narrabri						
	Revenue	1830					
72,394	Grants & Subsidies Recurrent	State Grants & Subsidies	01830.0115.0171	74,565		74,565	
72,394				74,565		74,565	-
	Mtc/Ops/Mgmt	3830					
26,807	Employee Costs	Salaries	03830.0300.0300	27,665	438	28,103	
2,000	Vehicle Expenses	Sheduled Maintenance	03830.0305.0413	2,060		2,060	
1,500		Fuel	03830.0305.0522	1,545		1,545	
420		Motor Vehicle Insurance	03830.0305.0635	441		441	
750	Administration Expenditure	Stationery & Office Consumables	03830.0350.0500	773		773	
10,921		Materials & Consumables	03830.0350.0506	11,248		11,248	
1,500		Electricity	03830.0350.0520	1,545		1,545	
400		Other Sundry Expenses	03830.0350.0603	412		412	
2,062		Telephone Charges	03830.0350.0640	2,124		2,124	
7,500	Client Expenditure	Client Consumables	03830.0462.1000	7,725	500	7,225	Amended to balance Program
500		Client Transport	03830.0462.1002	515		515	
4,200		Sundry Client Expenses	03830.0462.1003	4,326		4,326	
1,700		Activities	03830.0462.1006	1,751		1,751	
60,260				62,130		62,068	-
	Capital Works	Not Applicable					
12,133		KADS - Narrabri Total Working Plan		12,435		12,497	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Depreciation & Overheads / Internal Charges							
5,618	Depreciation	Depn Expense 3 Plant & Equipment	03830.0680.0743	5,786		5,786	
6,515	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03830.0980.0980	6,710	0	6,711	9% of Grant Funding
12,133				12,497		12,497	
1		KADS - Narrabri with Internal Items		61		0	
KADS Equipment Loan Service							
Revenue 1832							
27,000	Grants & Subsidies Recurrent	State Grants & Subsidies	01832.0115.0171	27,810	657	27,153	
38,000	Reimbursements	Reimbursements Other Centrelink	01832.0125.0200	39,330		39,330	
65,000				67,140		66,483	
Mtc/Ops/Mgmt 3832							
10,805	Employee Costs	Salaries	03832.0300.0300	11,151	11,151	0	
17,585	Administration Expenditure	Furniture & Equip under \$1000 - Expen	03832.0350.0527	18,113	528	17,585	
32,680		Materials & Consumables	03832.0350.0506	33,537	11,416	44,953	Amended to balance Program
1,500		Commissions paid	03832.0350.0653	1,545	45	1,500	
62,570				64,346		64,039	
Capital Works Not Applicable							
2,430		KADS Equipment Loan Service Total Working Plan		2,794		2,444	
Depreciation & Overheads / Internal Charges							
2,430	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03832.0980.0980	2,503	59	2,444	
0		KADS Equipment Loan Service with Internal Items		291		0	
Grace Munro Centre							
Revenue 1845							
36,800	Capital Grants Received	Lease/Rent Fees Received	01845.0110.0120	-	-	-	Rental dependant upon Community Company making profit
36,800				-		-	
Mtc/Ops/Mgmt 3845							
2,400	Administration Expenditure	Water Charges	03845.0350.0518	2,484		2,484	
2,082		Land Rates Charges	03845.0350.0625	2,155		2,155	
1,000		Telephone Charges	03845.0350.0640	1,030		1,030	
19,454		Interest Payments Bank Loans	03845.0350.0702	18,358		18,358	
16,434		Principal Repayments	03845.0350.0945	17,529		17,529	
16,434		Principal Repayment Offset	03845.0350.0946	17,529		17,529	
2,930	Insurance	General Asset Insurance	03845.0410.0632	3,076		3,076	
4,040	General Maintenance	Other External Services	03845.0500.0410	4,161		4,161	
372		Plant Hire - Internal Usage	03845.0500.0970	383		383	
32,277				31,646		31,646	
Capital Works 7845							
-	Other Capital Works (new/impro	Materials & Consumables	07845.0700.0506	-		-	Community Company profit to be put towards Sprinkler system
4,523		Grace Munro Centre Total Working Plan		31,646		31,646	
Depreciation & Overheads / Internal Charges							
9,962	Depreciation	Depn Expense Buildings & Other Struct	03845.0680.0742	10,261		10,261	
1,078		Depn Expense 4 Furniture & Fittings	03845.0680.0744	1,111		1,111	
1,081	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03845.0980.0980	1,113	143	970	
12,121				12,485		12,342	
7,598		Grace Munro Centre with Internal Items		44,131		43,988	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Hill Street Aged Units							
Revenue 1850							
25,662	User Fees & Charges	Rental / Lease Properties Income	01850.0110.0138	26,432		26,432	
25,662				26,432		26,432	-
Mtc/Ops/Mgmt 3850							
1,041	Administration Expenditure	General Asset Insurance	03850.0350.0632	1,093		1,093	
350	Utilities	Water Charges	03850.0415.0518	362		362	
1,500		Electricity	03850.0415.0520	1,545		1,545	
1,875		Land Rates Charges	03850.0415.0625	1,941		1,941	
5,305	Building Maintenance	Other External Services	03850.0530.0410	5,464	- 1	5,463	
743		Plant Hire - Internal Usage	03850.0530.0970	765		765	
10,814				11,170		11,170	-
Capital Works Not Applicable							
14,848	Hill Street Aged Units Total Working Plan			15,262		15,262	-
Depreciation & Overheads / Internal Charges							
1,648	Depreciation	Depn Expense Buildings & Other Struct	03850.0680.0742	1,698		1,698	
912	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03850.0980.0980	939	- 124	816	
2,560				2,637		2,513	-
12,288	Hill Street Aged Units with Internal Items			12,625		12,748	-
Tablelands Community Transport - CTP							
Revenue 1861							
31,042	Grants & Subsidies Recurrent	State Grants & Subsidies	01861.0115.0171	31,973		31,973	
31,042				31,973		31,973	-
Mtc/Ops/Mgmt 3861							
6,779	Employee Costs	Salaries	03861.0300.0300	6,996	3,770.57	10,766	
212	Administration Expenditure	Stationery & Office Consumables	03861.0350.0500	219		219	
2,000		Materials & Consumables	03861.0350.0506	2,060		2,060	
8,750		Furniture & Equip under \$1000 - Expen	03861.0350.0527	9,013	- 3,784	5,229	Amended to balance Program
318		Postage	03861.0350.0600	328		328	
859		Telephone Charges	03861.0350.0640	885		885	
530		Internal Rent Expenditure	03861.0350.1011	546		546	
300	Volunteer Support	Volunteer Reimbursement of Expenses	03861.0400.0651	309		309	
500	Client Expenditure	Taxi Vouchers	03861.0462.1010	515		515	
8,000		Bus Hire	03861.0462.1009	8,240		8,240	
28,248				29,109		29,096	-
Capital Works Not Applicable							
2,794	Tablelands Community Transport - CTP Total Working Plan			2,864		2,878	-
Depreciation & Overheads / Internal Charges							
2,794	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03861.0980.0980	2,878	- 0	2,878	9% of Grant funding
- 0	Tablelands Community Transport - CTP with Internal Items			- 14		0	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Tablelands Community Transport - HACC Programme							
Revenue 1863							
931	User Fees & Charges	Bus Fares	01863.0110.0116	963		963	
4,565		Car Hire	01863.0110.0151	4,702		4,702	
196,054	Grants & Subsidies Recurrent	State Grants & Subsidies	01863.0115.0171	201,936	15,000	216,936	part of Compliance Officer funding
3,500	Other Income	Interest Received Banks & Other	01863.0130.0190	3,604	- 3,604	-	s/be nil
1,000		Other Sundry Income	01863.0130.0220	1,030		1,030	
206,050				212,236		223,631	-
Mtc/Ops/Mgmt 3863							
91,518	Employee Costs	Salaries	03863.0300.0300	94,446	36,285	130,732	
10,723		Wages	03863.0300.0301	11,066	- 11,066	0	
1,200	Vehicle Expenses	Sheduled Maintenance	03863.0305.0413	1,236		1,236	
3,607		Fuel	03863.0305.0522	3,715		3,715	
500		Other Sundry Expenses	03863.0305.0603	515		515	
637		Motor Vehicle Registration Fees	03863.0305.0631	656		656	
1,700		Motor Vehicle Insurance	03863.0305.0635	1,700		1,700	
1,379	Staff Training	Course Seminar & Conference Fees	03863.0310.0644	1,421		1,421	
1,000		Travel Accommodation	03863.0310.0646	1,030		1,030	
1,000	Administration Expenditure	Stationery & Office Consumables	03863.0350.0500	1,030		1,030	
1,000		Printing & Photocopying Costs	03863.0350.0501	1,030		1,030	
2,000		Materials & Consumables	03863.0350.0506	2,060		2,060	
10,608		Furniture & Equip under \$1000 - Expen	03863.0350.0527	10,926	- 9,926	1,000	Amended to balance Program
200		Software Purchase & Upgrade - Expen	03863.0350.0529	206		206	
500		Postage	03863.0350.0600	515		515	
530		Advertising Other	03863.0350.0602	546		546	
800		Other Sundry Expenses	03863.0350.0603	824		824	
282		Bank Fees & Charges	03863.0350.0613	291		291	
1,485		Subscriptions Memberships	03863.0350.0639	1,530		1,530	
4,678		Telephone Charges	03863.0350.0640	4,819		4,819	
6,000		Internal Rent Expenditure	03863.0350.1011	6,180		6,180	
1,900	Volunteer Support	Volunteer Reimbursement of Expenses	03863.0400.0651	1,957		1,957	
1,000	Client Expenditure	Brokerage	03863.0462.1004	1,030		1,030	
94,125		Bus Hire	03863.0462.1009	1,030		1,030	\$93125 was a carryover from 2011/12
30,000		Taxi Vouchers	03863.0462.1010	30,900	- 3,758	27,142	Amended to balance Program
268,373				180,659		192,195	-
Capital Works							
Not Applicable							
- 62,324	Tablelands Community Transport - HACC Programme Total Working Plan			31,576		31,436	-
Depreciation & Overheads / Internal Charges							
11,227	Depreciation	Depn Expense 3 Plant & Equipment	03863.0680.0743	11,564		11,564	
338		Depn Expense 4 Furniture & Fittings	03863.0680.0744	348		348	
17,645	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03863.0980.0980	18,174	1,350	19,524	9% on Grant Funding
29,210				30,086		31,436	-
- 91,534	Tablelands Community Transport - HACC Programme with Internal Items			1,490		0	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Street Stall Operations							
Revenue							
							Not Applicable
	Mtc/Ops/Mgmt	3875					
5,760	Administration Expenditure	External Rent	03875.0350.0408	5,933		5,933	
10		Water Charges	03875.0350.0518	10		10	
550		Electricity	03875.0350.0520	567		567	
6,320				6,510		6,510	-
Capital Works							
- 6,320							Not Applicable
							Street Stall Operations Total Working Plan
				- 6,510		- 6,510	-
Depreciation & Overheads / Internal Charges							
-	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03875.0980.0980	-	475	475	
-				-		475	-
- 6,320				- 6,510		- 6,985	-
Street Stall Operations with Internal Items							
Community Services							
							Revenue
3,546,508				3,640,199	-	3,563,084	-
3,272,164				3,202,952	-	3,178,305	-
-				-		-	
							Mtc/Ops/Mgmt
							Capital Works
274,344				437,247	-	384,779	
255,848				263,523	89,237	360,643	
18,496				173,724	- 89,237	24,136	
							Depreciation & Overheads / Internal Charges
							Total with Internal Items
Libraries							
							Revenue
29,343	Grants & Subsidies Recurrent	State Grants & Subsidies	01710.0115.0171	30,370	30,024	60,394	Local History and Research Hub Grant \$30,024
100	Other Income	Photocopy Charges	01710.0130.0134	104		104	
29,443				30,474		60,498	-
							Mtc/Ops/Mgmt
69,228	Employee Costs	Salaries	03710.0300.0300	71,443	- 3,333	68,110	
200		Overtime	03710.0300.0302	206	- 206	0	
1,357	Staff Training	Salaries	03710.0310.0300	1,400	- 1,400	0	
1,000		Course Seminar & Conference Fees	03710.0310.0644	1,030		1,030	
900	Administration Expenditure	External Rent	03710.0350.0408	927		927	
300		Materials & Consumables	03710.0350.0506	309		309	
750		Postage	03710.0350.0600	773		773	
450		Subscriptions Memberships	03710.0350.0639	464		464	
2,016		Telephone Charges	03710.0350.0640	2,076		2,076	
2,100		Internet & Other Communication Charg	03710.0350.0642	2,163		2,163	
24,913		Interest Payments Bank Loans	03710.0350.0702	23,524		23,524	
20,369		Principal Repayments	03710.0350.0945	21,758		21,758	
- 20,369		Principal Repayment Offset	03710.0350.0946	- 21,758		- 21,758	
98,216	Grants / Donations Paid	Contribution to Regional Bodies	03710.0405.0693	101,654		101,654	
4,543	Insurance	General Asset Insurance	03710.0410.0632	4,771		4,771	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
120	Utilities	Water Charges	03710.0415.0518	124		124	
6,500		Electricity	03710.0415.0520	6,695		6,695	
1,506		Land Rates Charges	03710.0415.0625	1,558		1,558	
8,250	Cleaning Costs	Wages	03710.0425.0301	4,128	1,312	5,440	
50		Employee Allowances	03710.0425.0311	52	- 52	0	
2,840	General Maintenance	Other External Services	03710.0500.0410	2,925		2,925	
2,060		Materials & Consumables	03710.0500.0506	2,122		2,122	
796		Plant Hire - Internal Usage	03710.0500.0970	820		820	
228,094				229,163		225,483	-
	Capital Works						
-		Materials & Consumables	07710.0700.0506	-	30,024	30,024	Local History and Research Hub (new)
- 198,651		Libraries Total Working Plan		- 198,689		- 195,010	
	Depreciation & Overheads / Internal Charges						
98	Depreciation	Depreciation Expense	03710.0680.0740	101		101	
5,858		Depn Expense Buildings & Other Struct	03710.0680.0742	6,034		6,034	
1,043		Depn Expense 4 Furniture & Fittings	03710.0680.0744	1,074		1,074	
16,777	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03710.0980.0980	17,280	- 2,534	14,747	
-		Transfer to Capital	03710.0980.0560	-	- 30,024	- 30,024	
23,776				24,489	- 32,558	- 8,069	-
- 222,427		Libraries with Internal Items		- 223,178		- 186,941	
	Other Culture						
	Revenue	1890					
500	Other Income	Sale of Goods	01890.0130.0146	515		515	
500				515		515	-
	Mtc/Ops/Mgmt	3890					
4,500	Administration Expenditure	Materials & Consumables	03890.0350.0506	4,635		4,635	
110		General Asset Insurance	03890.0350.0632	116		116	
3,713		Contribution to Regional Bodies	03890.0350.0693	3,825		3,825	
8,323				8,575		8,575	-
	Capital Works	7890					
50,000		Materials & Consumables	07890.0700.0506	51,500	- 1,500	50,000	
- 57,824		Other Culture Total Working Plan		- 59,561		- 58,061	-
	Depreciation & Overheads / Internal Charges						
702	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03890.0980.0980	723	3,554	4,277	
- 50,000		Transfer to Capital	03890.0980.0560	- 51,500		- 50,000	-
- 49,298				- 50,777		- 45,723	-
- 8,526		Other Culture with Internal Items		- 8,784		- 12,338	-
	International Womens' Day						
	Revenue	1891					
1,000	Grants & Subsidies Recurrent	State Grants & Subsidies	01891.0115.0171	1,030		1,030	
1,000	Other Income	Other Sundry Income	01891.0130.0220	1,035	- 5	1,030	
2,000				2,065		2,060	-
	Mtc/Ops/Mgmt	3891					
2,000	Catering	Food & Catering Costs	03891.0345.0620	2,060		2,060	
2,000				2,060		2,060	-
-		International Womens' Day Total Working Plan		5		-	-
	Depreciation & Overheads / Internal Charges						
-	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03891.0980.0980	-	150	150	-
-				-		150	-
-		International Womens' Day with Internal Items		5		150	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Heritage							
Revenue 1930							
40,000	Grants & Subsidies Recurrent	State Grants & Subsidies	01930.0115.0171	-		-	
40,000				-		-	
Mtc/Ops/Mgmt 3930							
11,660	Community Consultation	Other Sundry Expenses	03930.0440.0603	12,010		12,010	
11,660				12,010		12,010	
Capital Works Not Applicable							
28,340							
Heritage Total Working Plan				- 12,010		- 12,010	
Depreciation & Overheads / Internal Charges							
-	Depreciation	Depreciation Expense	03930.0680.0740	-		-	
983	Overheads / Internal Recharges	Overheads Allocated - Corporate Admir	03930.0980.0980	1,012	- 136	877	
983				1,012		877	
27,357				- 13,022		- 12,887	
Heritage with Internal Items				- 13,022		- 12,887	
Recreation & Culture							
71,943		Revenue		33,053		63,072	-
250,077		Mtc/Ops/Mgmt		251,808		248,128	-
50,000		Capital Works		51,500		80,024	
- 228,135		Total Working Plan		- 270,255		- 265,080	
- 24,539		Depreciation & Overheads / Internal Charges		- 25,275		- 53,065	
- 203,596		Total with Internal Items		- 244,979		- 212,015	
4,523,650		Admin		4,867,650	- 93,881	4,691,692	

Fund 4 Draft Budget 2013-2014

Original Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Residential Aged Care							
Revenue 41000							
1,232,400	Grants & Subsidies Recurr	Comm'th Grants & Subsidies	41000.0115.0170	1,279,989	- 29,989	1,250,000	awaiting Feed Back
42,849	Other Income	Retention of Bonds	41000.0130.0127	44,349		44,349	EOY Entry only
71,772		Interest Received Banks & Other	41000.0130.0190	74,284		74,284	
5,356		Other Sundry Income	41000.0130.0220	5,544	556	6,100	in line with 2012-13
1,000		Sundry Sales	41000.0130.0233	1,030	520	1,550	in line with 2012-13
-	Reimbursements	Traineeship / Salary Subsidies	41000.0125.0205	-	7,000	7,000	
642,735	User Fees & Charges	Resident Contribution	41000.0110.0111	665,231	10,000	675,231	based on 2012/13 actuals
1,996,112				2,070,426		2,058,513	-
Mtc/Ops/Mgmt 43000							
26,197	Staff Training	Salaries	43000.0310.0300	27,036	- 27,036	-	estimated training costs, new staff etc
6,000		Course Seminar & Conference Fees	43000.0310.0644	6,180		6,180	
193,831	Catering	Salaries	43000.0345.0300	200,033	- 5,573	194,461	
9,500		Overtime	43000.0345.0302	9,804	- 9,804	-	
200		Employee Allowances	43000.0345.0311	206	- 206	-	
5,000		Materials & Consumables	43000.0345.0506	5,150	- 1,150	4,000	in line with 2012-13
2,500		Other Sundry Expenses	43000.0345.0603	2,575		2,575	
111,000		Food & Catering Costs	43000.0345.0620	114,330		114,330	
219,205	Administration Expenditure	Salaries	43000.0350.0300	226,220	- 15,385	210,835	
100		Employee Allowances	43000.0350.0311	103	- 103	-	
500		Freight Delivery	43000.0350.0412	515	135	650	in line with 2012-13
6,365		Stationery & Office Consumables	43000.0350.0500	6,556	- 2,556	4,000	in line with 2012-13
4,500		Printing & Photocopying Costs	43000.0350.0501	4,634	- 1,634	3,000	in line with 2012-13
4,000		Furniture & Equip under \$1000 - Expen	43000.0350.0527	4,120		4,120	
2,357		Postage	43000.0350.0600	2,428	- 1,428	1,000	in line with 2012-13
4,000		Advertising Other	43000.0350.0602	4,120		4,120	
11,766		Other Sundry Expenses	43000.0350.0603	12,119	- 1,119	11,000	in line with 2012-13
-		Food & Catering Costs	43000.0350.0620	-	800	800	in line with 2012-13
10,990		Subscriptions Memberships	43000.0350.0639	11,320		11,320	
8,900		Telephone Charges	43000.0350.0640	9,167		9,167	
295		Mobile Phone Charges	43000.0350.0641	304	696	1,000	in line with 2012-13
2,400		Internet & Other Communication Charge	43000.0350.0642	2,472		2,472	
4,896		Interest Payments Bank Loans	43000.0350.0702	4,697		4,697	
3,149		Principal Repayments	43000.0350.0945	3,347		3,347	
3,149		Principal Repayment Offset	43000.0350.0946	3,347		3,347	
12,000	Office Equipment & Furnitu	Furniture & Equip Over \$1000 - Assets	43000.0375.0551	12,360	- 12,360	-	Do not use
10,940	Insurance	General Asset Insurance	43000.0410.0632	11,487		11,487	
2,000	Utilities	Water Charges	43000.0415.0518	2,070	- 570	1,500	in line with 2012-13
53,000		Electricity	43000.0415.0520	53,000	6,000	59,000	
6,000		Gas Charges	43000.0415.0521	6,179		6,179	
1,600		Land Rates Charges	43000.0415.0625	1,656	844	2,500	in line with 2012-13
8,000	Security	Fire System Control Service	43000.0420.0418	8,240	1,760	10,000	in line with 2012-13
133,121	Cleaning Costs	Salaries	43000.0425.0300	137,381		135,915	
3,500		Overtime	43000.0425.0302	3,612	- 3,612	-	
100		Employee Allowances	43000.0425.0311	103	- 103	-	
1,520		Other External Services	43000.0425.0410	1,566	- 566	1,000	in line with 2012-13
14,000		Cleaning Supplies	43000.0425.0505	14,419	- 419	14,000	in line with 2012-13
1,000		Materials & Consumables	43000.0425.0506	1,030	1,970	3,000	in line with 2012-13
29,400		Linen Services	43000.0425.1007	30,282		30,282	in line with 2012-13
1,591	Sundry Expenses	Goods for Resale	43000.0450.0530	1,639		1,639	
21,060	General Maintenance	Salaries	43000.0500.0300	21,734	- 433	21,300	
24,386		Wages	43000.0500.0301	25,167	660	25,827	
800		Employee Allowances	43000.0500.0311	826	- 826	-	
14,000		Other External Services	43000.0500.0410	14,420		14,420	

Original Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
8,000		Materials & Consumables	43000.0500.0506	8,240	- 1,240	7,000	in line with 2012-13
200		Fuel	43000.0500.0522	206	- 56	150	in line with 2012-13
500		Plant Hire - Internal Usage	43000.0500.0970	515		515	
662,717	Personal Care	Salaries	43000.0550.0300	683,924	168,710	852,634	includes 3/5 compliance officer +Add 45K for Penalties
23,151		Overtime	43000.0550.0302	23,892	- 23,892	-	
27,809		Employee Allowances	43000.0550.0311	28,699	- 28,699	-	
35,000		Materials & Consumables	43000.0550.0506	36,050		36,050	
35,000		Medical Expenses	43000.0550.1008	36,050		36,050	
52,701	Activities & Recreation	Salaries	43000.0551.0300	54,388	- 54,388	-	
100		Employee Allowances	43000.0551.0311	103	- 103	-	
4,000		Materials & Consumables	43000.0551.0506	4,120		4,120	
10,000	Plant Hire (Internal)	Plant Hire - Internal Usage	43000.0970.0970	10,300	- 1,300	9,000	in line with 2012-13
1,831,698				1,887,747		1,873,295	-
	Capital Works	47000					
22,500	Other Capital Works (new/i	Materials & Consumables	47000.0700.0506	22,500	32,176	54,676	Capital allowance for sprinkler upgrade
-		Materials & Consumables	47000.0702.0506	-	50,000	25,000	Capital Allowance - furniture & fittings
22,500				22,500		79,676	-
141,914		Residential Aged Care Total Working Plan		160,180		105,542	-
	Depreciation & Overheads / Internal Charges						
1,077	Depreciation	Depreciation Expense	43000.0680.0740	1,109		1,109	
23,210		Depn Expense Buildings & Other Struct	43000.0680.0742	23,906		23,906	
1,248		Depn Expense 3 Plant & Equipment	43000.0680.0743	1,285		1,285	
38,351		Depn Expense 4 Furniture & Fittings	43000.0680.0744	39,502		39,502	
368		Depn Expense 5 Roads	43000.0680.0745	379		379	
22,500		Transfer to Capital	43000.0980.0560	22,500	- 57,176	79,676	
100,000	Overheads / Internal Reche	Overheads Allocated - Corporate Admin	43000.0980.0980	103,000	7,000	110,000	Increase to \$110,000 dif funded from cont from C/Services
141,753				146,681		96,505	-
161		Residential Aged Care with Internal Items		13,499		9,037	-
	King Street Units						
	Revenue	41100					
12,480	User Fees & Charges	Lease/Rent Fees Received	41100.0110.0120	12,917		12,917	
	Mtc/Ops/Mgmt	43100					
250	Administration Expenditure	Water Charges	43100.0350.0518	259		259	
1,656		Land Rates Charges	43100.0350.0625	1,714	97	1,811	
444		General Asset Insurance	43100.0350.0632	466		466	
1,000	General Maintenance	Other External Services	43100.0500.0410	1,030		1,030	
1,000		Materials & Consumables	43100.0500.0506	1,030	11	1,041	
154		Fuel	43100.0500.0522	158		158	
4,503				4,657		4,764	-
	Capital Works						
		Not Applicable					
7,977		King Street Units Total Working Plan		8,261		8,153	-
	Depreciation & Overheads / Internal Charges						
380	Overheads / Internal Reche	Overheads Allocated - Corporate Admin	43100.0980.0980	391		348	
7,597		King Street Units with Internal Items		7,869		7,805	-
	Community Services						
2,008,592		Revenue		2,083,343		2,071,430	-
1,836,201		Mtc/Ops/Mgmt		1,892,403		1,878,060	-
22,500		Capital Works		22,500		79,676	-
149,891		Total Working Plan		168,440		113,695	-
142,133		Depreciation & Overheads / Internal Charges		147,072		96,853	-
7,758		Total with Internal Items		21,368		16,842	-

USC Engineering

2013-14 Budget Comparison to the 2012-13 Budget by Function

Group	Master Account	Budget 2012-13					Budget 2013-14					% Variance			
		Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall	Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall				
Administration															
	Engineering Operations	1200	3200	7200	17,500	670,260	- 652,759	-	-0	10,260	678,527	- 673,267	5,000	0	100.0%
Health															
	Street Cleaning*		3440		-	26,190	5,288	-	-31,478	-	30,944	5,541	-	-36,485	-15.9%
	Public Amenities*		3450		-	37,551	14,914	-	-52,465	-	42,678	15,194	-	-57,872	-10.3%
	Total Health				-	63,741	20,202	-	-83,943	-	73,622	20,734	-	-94,357	-12.4%
Housing & Community Amenities															
	Stormwater Drainage	1400	3400	7400	30,564	4,000	15,765	17,659	-6,860	29,509	6,191	- 14,973	29,691	8,600	225.4%
Mining															
	Quarries & Pits*		3520		-	8,122	2,557	-	-10,679	-	9,370	2,622	-	-11,992	-12.3%
Recreation & Culture															
	Noxious Weeds Expenditure*		3220		-	67,765	5,715	-	-73,480	-	67,765	4,948	-	-72,713	1.0%
	Uralla Parks & Reserves	1230	3230	7230	20,000	198,779	34,409	22,750	-235,938	2,500	213,566	41,301	15,000	-267,367	-13.3%
	Bundarra Parks & Reserves	1235	3235	7235	800	11,051	970	5,000	-14,281	-	12,146	5,222	4,000	-10,924	23.5%
	Sport Grounds & Recreation Facilities	1240	3240	7240	-	5,125	11,735	-	-16,860	-	50,320	493	25,000	-74,827	-343.8%
	Swimming Pool(s)	1720	3720		23,264	90,384	21,774	-	-88,894	27,000	80,135	15,371	-	-68,505	22.9%
	Total Recreation & Culture				44,064	373,104	72,663	27,750	-429,453	29,500	423,931	55,905	44,000	-494,337	-15.1%
Transport & Communication															
	Bridges	1280	3280	7280	32,000	121,196	- 139,165	489,000	-439,031	532,000	142,701	- 399,302	855,306	-66,705	84.8%
	Bus Shelters*		3290		-	-	31,330	-	31,330	-	-	-	-	0	-100.0%
	Footpaths	1300	3300	7300	8,000	64,683	1,332	47,839	-105,854	8,280	69,124	- 880	49,339	-109,302	-3.3%
	Kerb & Gutter	1310	3310	7310	21,442	11,152	14,175	45,885	-49,770	22,085	14,191	13,766	44,229	-50,101	-0.7%
	Urban Facilities*		3315		-	386	2,132	-	-2,518	-	397	2,187	-	-2,584	-2.6%
	Local Urban Streets	1330	3330	7330	28,780	51,295	123,062	30,735	-176,312	29,788	60,378	129,557	27,537	-187,685	-6.5%
	Unsealed Urban Streets*		3335		-	0	-	-	-0	-	2,407	431	-	-2,838	-763293869.9%
	Regional Rural Sealed Roads	1340	3340	7340	943,291	489,979	485,343	353,899	-385,929	999,322	467,135	585,145	258,387	-311,345	19.3%
	Regional Rural Unsealed Roads	1345	3345	7345	50,000	36,264	6,426	15,548	-8,238	50,000	38,083	4,935	16,740	-9,758	-18.5%
	Sealed Rural Roads	1350	3350	7350	808,040	421,791	- 1,092,591	2,112,177	-633,336	821,266	428,391	- 594,280	1,435,247	-448,093	29.2%
	Unsealed Rural Roads	1360	3360	7360	367,841	798,536	448,267	267,752	-1,146,714	380,716	662,979	426,027	293,247	-1,001,538	12.7%
	Bike Track*		3370		-	-	3,684	-	-3,684	-	-	3,795	-	-3,795	-3.0%
	Road Safety*	1380	3380	7380	38,000	51,522	- 7,481	17,883	-23,924	38,000	61,882	9,066	-	-32,949	-37.7%
	Street Lighting	1390	3390		6,000	50,000	10,095	-	-54,095	6,210	51,500	7,545	-	-52,835	2.3%
	Parking Facilities		3500	7500	-	4,828	1,869	3,277	-9,974	-	7,646	5,334	-	-12,980	-30.1%
	Plant	1550	3550	7550	55,200	1,168,939	- 2,487,886	1,123,000	251,147	56,856	1,217,249	- 1,949,158	788,765	-0	-100.0%
	Plant Recovery*		3560		-	-	-	-	0	-	-	-	-	0	0.0%
	Works Depot*		3570	7570	-	243,885	- 248,884	5,000	-0	-	249,330	- 252,303	5,000	-2,027	-450221.3%
	Private Works	1600	3600		252,000	183,973	37,144	-	30,883	269,000	190,133	34,045	-	44,823	45.1%
	Total Transport & Communication				2,610,595	3,698,429	- 2,873,808	4,511,994	-2,726,020	3,213,523	3,663,528	- 1,974,089	3,773,795	-2,249,712	17.5%
	Grand Total Engineering				2,702,723	4,817,656	- 3,415,381	4,557,403	-3,256,955	3,282,792	4,855,170	- 2,583,068	3,852,486	-2,841,797	12.7%

USC Health & Building

2013-14 Budget Comparison to the 2012-13 Budget by Function

Group	Master Account	Budget 2012-13					Budget 2013-14					% Variance			
		Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall	Revenue	Mtce/Ops/Mgmt	Internal Charges & Depreciation	Capital Works	Funding Residual or Shortfall				
Health															
	Health Administration & Inspection	2100	4100	2,500	53,199	4,487	-	-55,186	2,588	65,624	4,792	-	-67,828	-22.9%	
Housing & Community Amenities															
	Town Planning Office	2010	4010	178,679	398,865	25,360	-	-245,546	111,783	257,377	18,793	-	-164,387	33.1%	
	Town Planning - S94 Contributions*	2015		150,000	-	-	-	150,000	15,000	-	-	-	15,000	-90.0%	
	Building Control Office	2020	4020	10,428	5,475	6,260	-	-1,307	10,793	85,000	6,206	-	-80,413	-6052.0%	
	Community Centre	1490	3490	7490	16,679	51,023	10,285	-	-44,629	17,190	33,591	8,692	-	-25,093	43.8%
	Cemetery	1530	3530	7530	28,000	30,440	2,586	8,000	-7,853	28,980	16,231	2,418	8,240	6,927	188.2%
	Total Housing & Community Amenities			383,787	485,803	39,318	8,000	-149,335	183,746	392,199	31,273	8,240	-247,966	-66.0%	
Recreation & Culture															
	Halls & Community Centres	1740	3740	7740	38,235	85,776	16,373	-	-63,914	14,490	69,714	3,860	20,000	-79,085	-23.7%
Landfill Operations & Commercial Waste															
	Domestic Waste	1420	3420	7420	365,257	379,906	62,035	-	-76,683	204,579	180,802	31,222	-	-7,445	90.3%
	Other Waste Management	1430	3430	7430	577,456	633,798	34,314	55,000	-145,656	915,055	739,217	68,392	100,000	7,445	105.1%
	Total Landfill Operations & Commercial Waste			942,714	1,013,704	96,349	55,000	-222,339	1,119,634	920,019	99,614	100,000	0	100.0%	
Environmental Management															
	Environmental Management	2060	4060	8060	274,460	403,297	30,024	-	-158,861	218,000	218,000	31,938	-	-31,938	79.9%
	Grand Total Health & Building			1,641,696	2,041,780	186,552	63,000	-649,635	1,538,457	1,665,556	171,478	128,240	-426,817	34.3%	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Engineering Operations							
Revenue							
		1200					
6,000	Statutory Fees & Charges	Engineering Construction Certificate	01200.0105.0053	6,210		6,210	
500	Reimbursements	Reimbursements Other	01200.0125.0200	518		518	
10,000		Traineeship / Salary Subsidies	01200.0125.0205	10,000	- 7,500	2,500	Trainees only get \$1.5K & 2.5 on completion
500	Other Income	Sale of Goods	01200.0130.0146	515		515	
500		Other Sundry Income	01200.0130.0220	518		518	
17,500		Engineering Operations Revenue Total		17,760		10,260	-
Mtc/Ops/Mgmt							
		3200					
385,293	Employee Costs	Salaries	03200.0300.0300	397,623	28,142	425,764	% Compliance Officer, Trainee, Works Manager
90,570		Wages	03200.0300.0301	93,468	- 8,224	85,244	
4,985		Overtime	03200.0300.0302	5,145	- 5,145	-	
6,195		Employee Allowances	03200.0300.0311	6,393	- 6,393	-	
106		Medicals	03200.0300.0341	109	- 109	0	
15,750		Plant Hire - Internal Usage	03200.0300.0970	16,223		16,223	
20,417	Staff Training	Wages	03200.0310.0301	21,071	- 21,071	-	Indoor staff wages included above
2,000		Course Seminar & Conference Fees	03200.0310.0644	2,060		2,060	
500		Travel Accommodation	03200.0310.0646	515		515	
500		Plant Hire - Internal Usage	03200.0310.0970	515		515	
1,000	Union Support	Other Leave	03200.0311.0313	1,032	- 1,032	-	
18,035	Administration Expenditure	Other External Services	03200.0350.0410	18,576		18,576	
500		Printing & Photocopying Costs	03200.0350.0501	515		515	
500		Materials & Consumables	03200.0350.0506	515	2,060	2,575	transferred in software upgrade
2,000		Software Purchase & Upgrade - Ass	03200.0350.0553	2,060	- 2,060	-	
4,000		Other Sundry Expenses	03200.0350.0603	4,120		4,120	
57,783		Public Liability Insurance	03200.0350.0633	59,516	975	60,491	adj for actual premium
804		Other Insurance	03200.0350.0636	829		829	
11,000		Licenses	03200.0350.0638	11,330		11,330	
4,900		Subscriptions Memberships	03200.0350.0639	5,047		5,047	
2,122		Mobile Phone Charges	03200.0350.0641	2,185		2,185	
2,000		Commissions Paid	03200.0350.0653	2,060		2,060	
39,298	Plant Hire (Internal)	Plant Hire - Internal Usage	03200.0970.0970	40,477		40,477	
670,260		Engineering Operations Mtc/Ops/Mgmt Total		691,384		678,527	-
Capital Works							
		7200					
-	Furniture Fittings & Other Equip	Cap Materials & Consumables	07200.0702.0506	-	5,000	5,000	For Office equip needs
- 652,760		Engineering Operations Total Working Plan		- 673,624		- 673,267	
Depreciation & Overheads / Internal Charges							
908	Depreciation	Depreciation Expense	03200.0680.0740	935		935	
11,102		Depn Expense Buildings & Other Str	03200.0680.0742	11,435		11,435	
-	Overheads / Internal Recharges	Transfer to Capital	03200.0980.0560	-	- 5,000	- 5,000	
-		Overheads Allocated - Corporate Ad	03200.0980.0980	-	49,909	49,909	
- 664,769		Overheads Recovered	03200.0980.0985	- 684,712	- 45,834	- 730,547	Recoup refer OH Allocation cell O9
- 652,759				- 672,342		- 673,267	-
- 0		Engineering Operations with Internal Items		- 1,282		-	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Street Cleaning* Revenue							
		Not Applicable					
	Mtc/Ops/Mgmt	3440					
19,134	Street Sweeping	Wages	03440.0625.0301	19,746	5,027	24,774	
1,065		Overtime	03440.0625.0302	1,099	1,099	-	
5,991		Plant Hire - Internal Usage	03440.0625.0970	6,171		6,171	
26,190				27,016		30,944	-
Capital Works							
		Not Applicable					
- 26,190				27,016		30,944	-
Street Cleaning* Total Working Plan							
				27,016		30,944	-
Depreciation & Overheads / Internal Charges							
5,288	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03440.0980.0980	5,447	94	5,541	
- 31,478				32,463		36,485	-
Street Cleaning* with Internal Items							
Public Amenities* Revenue							
		Not Applicable					
	Mtc/Ops/Mgmt	3450					
870	Administration Expenditure	General Asset Insurance	03450.0350.0632	913		913	
500		Water Charges	03450.0415.0518	518		518	
2,411		Land Rates Charges	03450.0415.0625	2,495		2,495	
19,062	Cleaning Costs	Wages	03450.0425.0301	19,672	3,930	23,602	
5,000		Materials & Consumables	03450.0425.0506	5,150		5,150	
- 357		Inventory Issued From Store	03450.0425.0507	368		368	
6,365		Plant Hire - Internal Usage	03450.0425.0970	6,556		6,556	
200	Utilities	Freight Delivery	03450.0530.0412	206		206	
3,000		Materials & Consumables	03450.0530.0506	3,090		3,090	
500		Plant Hire - Internal Usage	03450.0530.0970	515		515	
37,551				38,748		42,678	-
Capital Works							
		Not Applicable					
- 37,551				38,748		42,678	-
Public Amenities* Total Working Plan							
				38,748		42,678	-
Depreciation & Overheads / Internal Charges							
7,332	Depreciation	Depn Expense Buildings & Other Str	03450.0680.0742	7,552		7,552	
7,582	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03450.0980.0980	7,809	168	7,642	
14,914				15,361		15,194	-
- 52,465				54,109		57,872	-
Public Amenities* with Internal Items							
Health							
		Revenue		-		-	
63,741		Mtc/Ops/Mgmt		65,764		73,622	-
		Capital Works		-		-	-
- 63,741		Total Working Plan		65,764		73,622	-
20,202		Depreciation & Overheads / Internal Charges		20,808		20,734	-
- 83,943		Total with Internal Items		86,572		94,357	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Stormwater Drainage							
Revenue							
		1400					
300	Rates & Charges	Rates-Interest Penalty	01400.0100.0026	309		309	
30,264		Stormwater Annual Charge	01400.0100.0092	30,566	- 1,366	29,200	Per Revenue Policy
30,564				30,875		29,509	-
Mtc/Ops/Mgmt							
		3400					
-	General Maintenance	Wages	03400.0500.0301	-	2,072	2,072	
2,000		Materials & Consumables	03400.0500.0506	2,060		2,060	
2,000		Plant Hire - Internal Usage	03400.0500.0970	2,059		2,059	
4,000				4,120		6,191	-
Capital Works							
		7400					
2,000	Other Capital Works (new/improved)	Wages	07400.0700.0301	2,064	2,936	5,000	Wages from Road crew
15,659		Materials & Consumables	07400.0700.0506	16,129	8,562	24,691	
17,659				18,193		29,691	-
8,905				8,563		6,373	-
Stormwater Drainage Total Working Plan							
Depreciation & Overheads / Internal Charges							
29,051	Depreciation	Depn Expense 9 Stormwater Drainage	03400.0680.0749	8,292		8,292	
- 17,659	Overheads / Internal Recharges	Transfer to Capital	03400.0980.0560	- 18,189	- 11,502	- 29,691	
4,373		Overheads Allocated - Corporate Ad	03400.0980.0980	4,504	1,921	6,425	OH Allocation
15,765				- 5,392		- 14,973	-
- 6,860				13,955		8,600	-
Stormwater Drainage with Internal Items							
Quarries & Pits*							
Revenue							
		Not Applicable					
Mtc/Ops/Mgmt							
		3520					
2,000	Quarry Operations	Wages	03520.0640.0301	2,064	1,000	3,064	Wages from Road crew
2,122		Materials & Consumables	03520.0640.0506	2,185		2,185	
4,000		Plant Hire - Internal Usage	03520.0640.0970	4,120		4,120	
8,122				8,370		9,370	-
Capital Works							
		Not Applicable					
- 8,122				- 8,370		- 9,370	-
Quarries & Pits* Total Working Plan							
Depreciation & Overheads / Internal Charges							
917	Depreciation	Depn Expense 10 Other Assets	03520.0680.0750	944		944	
1,640	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03520.0980.0980	1,689	- 11	1,678	
2,557				2,633		2,622	-
- 10,679				- 11,003		- 11,992	-
Quarries & Pits* with Internal items							
Noxious Weeds Expenditure							
Revenue							
		Not Applicable					
Mtc/Ops/Mgmt							
		3220					
67,765	Administration Expenditure	Contribution to Regional Bodies	03220.0350.0693	67,765		67,765	
Capital Works							
		Not Applicable					
- 67,765				- 67,765		- 67,765	-
Noxious Weeds Expenditure Total Working Plan							

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Depreciation & Overheads / Internal Charges							
5,715	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03220.0980.0980	5,886	- 938	4,948	
- 73,480		Noxious Weeds Expenditure with Internal items		- 73,651		- 72,713	-
Uralla Parks & Reserves							
Revenue							
20,000	Grants & Subsidies Recurrent	State Grants & Subsidies	01230.0115.0171	-		-	
-	Other Income	Commonwealth Grants	01230.0130.0220	2,500		2,500	Trainee on completion
20,000				2,500		2,500	-
Mtc/Ops/Mgmt							
9,331	Administration Expenditure	Interest Payments Bank Loans	03230.0350.0702	8,103		8,103	
14,933		Principal Repayments	03230.0350.0945	16,160		16,160	
- 14,933		Principal Repayment Offset	03230.0350.0946	- 16,160		- 16,160	
867	Insurance	General Asset Insurance	03230.0410.0632	911		911	
2,557	Utilities	Electricity	03230.0415.0520	2,634		2,634	
4,795		Land Rates Charges	03230.0415.0625	4,963		4,963	
84,559	Grounds Maintenance	Wages	03230.0510.0301	87,264	41,579	128,844	Includes Horticultural trainee Plus Sportsgound Adj - \$15000
5,000		Other External Services	03230.0510.0410	5,150		5,150	
48,940		Materials & Consumables	03230.0510.0506	40,108	- 6,158	33,950	Adj for Sports grounds maint
42,730		Plant Hire - Internal Usage	03230.0510.0970	44,011	- 15,000	29,011	Adj for Sports grounds maint
198,779				193,144		213,566	-
Capital Works							
-	Other Capital Works (new/improved)	Wages	07230.0700.0301	-	5,000	5,000	Wages from Road crew
21,000		Materials Purchased	07230.0700.0506	-	5,000	5,000	Pioneer Park attraction, footbridge at The Glen
1,750		Plant Hire - Internal Usage	07230.0700.0970	-	5,000	5,000	
22,750				-		15,000	-
- 201,529		Uralla Parks & Reserves Total Working Plan		- 190,644		- 226,066	-
Depreciation & Overheads / Internal Charges							
15,080	Depreciation	Depn Expense Buildings & Other Str	03230.0680.0742	15,532		15,532	
1,102		Depn Expense 3 Plant & Equipment	03230.0680.0743	1,135		1,135	
154		Depn Expense 5 Roads	03230.0680.0745	159		159	
- 22,750		Transfer to Capital	03230.0980.0560	-	- 5,000	- 15,000	
40,824	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03230.0980.0980	42,049	- 2,573	39,476	
34,409				58,874		41,301	-
- 235,938		Uralla Parks & Reserves with Internal Items		- 249,519		- 267,367	-
Bundarra Parks & Reserves							
Revenue							
800	Capital Grants Received	Donations Received	01235.0115.0174	800	- 800	-	
800				800		-	-
Mtc/Ops/Mgmt							
-	Insurance	General Asset Insurance	03235.0410.0632	-		-	
1,000	Utilities	Water Charges	03235.0415.0518	1,035		1,035	
1,054		Electricity	03235.0415.0520	1,086		1,086	
250		Land Rates Charges	03235.0415.0625	259		259	
4,554	Grounds Maintenance	Wages	03235.0510.0301	4,700	748	5,448	
1,193		Plant Hire - Internal Usage	03235.0510.0970	1,229		1,229	
2,700	Other Structures Maintenance	Materials & Consumables	03235.0532.0506	2,781		2,781	
300		Plant Hire - Internal Usage	03235.0532.0970	309		309	
11,051				11,398		12,146	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Capital Works	7235					
-	Other Capital Works (new/improved)	Wages	07235.0700.0301	-	3,000	3,000	Wages from Road crew
5,000		Materials Purchased	07235.0700.0506	-	4,000	4,000	to be maintained/ install BBQ
-		Plant Hire - Internal Usage	07235.0700.0970	-	3,000	3,000	
5,000				-		10,000	
-	15,251	Bundarra Parks & Reserves Total Working Plan		-	10,598	-	22,146
	Depreciation & Overheads / Internal Charges						
789	Depreciation	Depreciation Expense	03235.0680.0742	813		813	
-	Overheads / Internal Recharges	Transfer to Capital	03235.0980.0560	-	10,000	-	10,000
3,241		Overheads Allocated - Corporate Ad	03235.0980.0980	3,338	627	3,965	
-	970			4,151		-	5,222
-	14,281			-	14,749	-	16,924
	Sport Grounds & Recreation Facilities						
	Revenue	1240					
-	Capital Grants Received	Comm'th Grants new or upgraded as	01240.0135.0820	-		-	
	Mtc/Ops/Mgmt	3240					
1,104	Insurance	General Asset Insurance	03240.0410.0632	1,159		1,159	
2,000	Utilities	Water Charges	03240.0415.0518	2,070		2,070	
1,821		Land Rates Charges	03240.0415.0625	1,885		1,885	
-	General Maintenance	Wages	03240.0500.0301	-	15,000	15,000	Previously included in Parks & Gardens
-		Materials & Consumables	03240.0500.0506	-	15,000	15,000	Previously included in Parks & Gardens
200		Plant Hire - Internal Usage	03240.0500.0970	206	15,000	15,206	Previously included in Parks & Gardens
5,125				5,320		50,320	
	Capital Works	7240					
-	Other Capital Works (new/improved)	Wages	07240.0700.0301	-	8,000	8,000	Wages from Road crew
-	Other Capital Works (new/improved)	Other External Services	07240.0700.0410	-	9,000	9,000	Playground Equipment at sporting complex
-		Plant Internal Hire Recovery	07240.0700.0970	-	8,000	8,000	
-				-		25,000	
-	5,125	Sport Grounds & Recreation Facilities Total Working Plan		-	5,320	-	75,320
	Depreciation & Overheads / Internal Charges						
10,700	Depreciation	Depn Expense Buildings & Other Str	03240.0680.0742	11,021		11,021	
-	Overheads / Internal Recharges	Transfer to Capital	03240.0980.0560	-	25,000	-	25,000
1,035		Overheads Allocated - Corporate Ad	03240.0980.0980	1,066	12,421	13,487	
11,735				12,087		-	493
-	16,860	Sport Grounds & Recreation Facilities with Internal Items		-	17,407	-	74,827

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Swimming Pool(s)							
Revenue							
14,086	User Fees & Charges	Admission Fees	01720.0110.0110	14,086	2,914	17,000	Reflects results for 12/13
9,178		Sale of Goods	01720.0110.0146	9,178	822	10,000	Reflects results for 12/13
23,264				23,264		27,000	-
Mtc/Ops/Mgmt							
40,635	Employee Costs	Wages	03720.0300.0301	41,935	4,585	46,520	
15,000		Overtime	03720.0300.0302	15,480	15,480	-	
200		Employee Allowances	03720.0300.0311	206	206	-	
54	Administration Expenditure	Freight Delivery	03720.0350.0412	55		55	
500		Printing & Photocopying Costs	03720.0350.0501	515		515	
318		Telephone Charges	03720.0350.0640	328		328	
885	Insurance	General Asset Insurance	03720.0410.0632	929		929	
2,500	Utilities	Water Charges	03720.0415.0518	2,588		2,588	
7,000		Electricity	03720.0415.0520	7,210		7,210	
1,569		Land Rates Charges	03720.0415.0625	1,624		1,624	
100		Materials & Consumables	03720.0425.0506	103		103	
7,000	Sundry Expenses	Goods for Resale	03720.0450.0530	7,210		7,210	
1,952	Grounds Maintenance	Wages	03720.0510.0301	2,014	2,014	-	
12,000		Materials & Consumables	03720.0510.0506	12,360		12,360	
100		Inventory Issued From Store	03720.0510.0507	103		103	
573	Plant Hire (Internal)	Plant Hire - Internal Usage	03720.0970.0970	590		590	
90,384				93,249		80,135	-
Capital Works							
Not Applicable							
- 67,120				- 69,985		- 53,135	-
Swimming Pool(s) Total Working Plan							
Depreciation & Overheads / Internal Charges							
2,590	Depreciation	Depn Expense Buildings & Other Str	03720.0680.0742	2,668		2,668	
934		Depn Expense 3 Plant 7 Equipment	03720.0680.0743	962		962	
18,249	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03720.0980.0980	18,796	7,056	11,740	
21,774				22,427		15,371	-
- 88,894				- 92,412		- 68,505	-
Swimming Pool(s) with Internal Items							
Recreation & Culture							
44,064		Revenue		26,564		29,500	-
373,104		Mtc/Ops/Mgmt		370,877		423,931	-
27,750		Capital Works		-		50,000	-
- 356,790		Total Working Plan		- 344,313		- 444,431	-
72,663		Depreciation & Overheads / Internal Charges		103,425		55,905	-
- 429,453		Total with Internal Items		- 447,738		- 500,337	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Bridges							
Revenue 1280							
-	Grants & Subsidies Recurrent	State Grants & Subsidies	01280.0115.0171	-	500,000	500,000	Emu Crossing Bridge
32,000		RTA Block Grant	01280.0115.0180	33,120	- 1,120	32,000	
32,000				33,120		532,000	-
Mtc/Ops/Mgmt 3280							
1,304	Administration Expenditure	General Asset Insurance	03280.0350.0632	1,369		1,369	
24,319		Interest Payments Bank Loans	03280.0350.0702	23,671		23,671	
7,487		Principal Repayments	03280.0350.0945	8,135		8,135	
- 7,487		Principal Repayment Offset	03280.0350.0946	- 8,135		8,135	
35,688	Bridge & Culvert Maintenance	Wages	03280.0545.0301	36,830	20,179	57,009	
1,000		Overtime	03280.0545.0302	1,032	- 1,032	-	
42,000		Materials & Consumables	03280.0545.0506	43,260		43,260	
500		Inventory Issued From Store	03280.0545.0507	515		515	
16,385		Plant Hire - Internal Usage	03280.0545.0970	16,876		16,876	
121,196				123,554		142,701	-
Capital Works 7280							
-	Other Capital Works (new/improved)	Contractors	07280.0700.0401	-		-	Bridgework for 2013-14:
-	Bridge & Culvert Capital Works	Salaries	07280.0745.0300	-	100,000	100,000	Emu Crossing Bridge - \$550,000
64,566		Wages	07280.0745.0301	66,632	- 26,476	40,156	Bridgework for 2013-14
168,000		Contractors	07280.0745.0401	-		-	Complete Torryburn Low Level - 150,000
6,000		Other External Services	07280.0745.0410	6,180	26,782	32,962	Commence Mihi - \$155,000
198,434		Materials Purchased	07280.0745.0506	172,188	250,000	422,188	
52,000		Plant Hire - Internal Usage	07280.0745.0970	60,000	200,000	260,000	
489,000				305,000		855,306	-
- 578,196				- 395,434		- 466,007	-
Bridges Total Working Plan							
Depreciation & Overheads / Internal Charges							
8,026	Depreciation	Depn Expense 5 Roads	03280.0680.0745	8,267		8,267	
265,314		Depn Expense 8 Bridges	03280.0680.0748	273,273		273,273	
76,495	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03280.0980.0980	78,790		174,464	
- 489,000		Transfer to Capital	03280.0980.0560	- 305,000	- 550,306	- 855,306	
- 139,165				55,330		- 399,302	-
- 439,031				- 450,764		- 66,705	-
Bridges with Internal Items							
Footpaths							
Revenue 1300							
8,000	Capital Grants Received	RTA Contributions	01300.0135.0179	8,280		8,280	
8,000				8,280		8,280	-
Mtc/Ops/Mgmt 3300							
42,109	Footpath Maintenance	Wages	03300.0560.0301	43,456	2,416	45,873	
1,144		Materials & Consumables	03300.0560.0506	1,178		1,178	
21,430		Plant Hire - Internal Usage	03300.0560.0970	22,073		22,073	
64,683				66,707		69,124	-
Capital Works 7300							
7,746	Footpath Capital Works	Wages	07300.0760.0301	7,994	5,912	13,905	Wages from Road crew
35,701		Materials & Consumables	07300.0760.0506	37,909	- 17,000	20,909	
4,392		Plant Hire - Internal Usage	07300.0760.0970	4,524	10,000	14,524	
47,839				50,427		49,339	-
- 104,522				- 108,854		- 110,182	-
Footpaths Total Working Plan							

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Depreciation & Overheads / Internal Charges							
4,006	Depreciation	Depn Expense Buildings & Other Str	03300.0680.0742	4,127		4,127	
7,046		Depn Expense 5 Roads	03300.0680.0745	7,258		7,258	
15,400		Depn Expense 6 Footpaths	03300.0680.0746	15,862		15,862	
22,718	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03300.0980.0980	23,400		21,212	
- 47,839		Transfer to Capital	03300.0980.0560	- 49,290	- 49	- 49,339	
1,332				1,356		880	-
- 105,854		Footpaths with Internal Items		- 110,211		- 109,302	-
Kerb & Gutter							
Revenue							
21,442	Contributions	Road Moieties - Kerbing Constructio	01310.0140.0139	22,085		22,085	
Mtc/Ops/Mgmt							
7,688	Kerb & Gutter Maintenance	Wages	03310.0546.0301	7,934	2,689	10,623	
1,800		Materials & Consumables	03310.0546.0506	1,854		1,854	
1,664		Plant Hire - Internal Usage	03310.0546.0970	1,714		1,714	
11,152				11,502		14,191	-
Capital Works							
13,710	Kerb & Gutter Capital Works	Wages	07310.0746.0301	14,149	- 222	13,927	Wages from Road crew
21,218		Materials Purchased	07310.0746.0506	21,855	- 4,748	17,107	
10,957		Plant Hire - Internal Usage	07310.0746.0970	8,195	5,000	13,195	
45,885				44,199		44,229	-
- 35,595		Kerb & Gutter Total Working Plan		- 33,616		- 36,335	-
Depreciation & Overheads / Internal Charges							
46,150	Depreciation	Depn Expense 7 Kerb & Gutter	03310.0680.0747	47,534		47,534	
10,910	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03310.0980.0980	11,237	- 777	10,461	
- 42,885		Transfer to Capital	03310.0980.0560	- 44,199	- 30	- 44,229	
14,175				14,573		13,766	-
- 49,770		Kerb & Gutter with Internal Items		- 48,188		- 50,101	-
Urban Facilities*							
Revenue							
		Not Applicable					
Mtc/Ops/Mgmt							
7	Administration Expenditure	General Asset Insurance	03315.0350.0632	7		7	
380	General Maintenance	Plant Hire - Internal Usage	03315.0500.0970	391		391	
386				397		397	-
Capital Works							
		Not Applicable					
- 386		Urban Facilities* Total Working Plan		- 397		- 397	-
Depreciation & Overheads / Internal Charges							
2,054	Depreciation	Depn Expense Buildings & Other Str	03315.0680.0742	2,116		2,116	
78	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03315.0980.0980	80	- 9	71	
2,132				2,196		2,187	-
- 2,518		Urban Facilities* with Internal Items		- 2,593		- 2,584	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Local Urban Streets							
Revenue							
28,780	Grants & Subsidies Recurrent	Financial Assistance Grant	01330.0115.0175	29,788		29,788	
28,780				29,788		29,788	-
Mtc/Ops/Mgmt							
31,611	Road Maintenance	Wages	03330.0540.0301	26,379	8,162	34,542	
600		Overtime	03330.0540.0302	618	618	-	
500		Freight Delivery	03330.0540.0412	515		515	
7,556		Materials & Consumables	03330.0540.0506	7,783		7,783	
17,028		Plant Hire - Internal Usage	03330.0540.0970	17,539		17,539	
57,295				52,834		60,378	-
Capital Works							
4,000	Road Capital Works	Wages	07330.0740.0301	4,128	4,000	8,128	Wages from Road crew
22,491		Materials & Consumables	07330.0740.0506	23,166	10,128	13,038	
4,244		Plant Hire - Internal Usage	07330.0740.0970	4,371	2,000	6,371	
30,735				31,665		27,537	-
- 59,249	Local Urban Streets Total Working Plan			- 54,711		- 58,127	-
Depreciation & Overheads / Internal Charges							
137,235	Depreciation	Depn Expense 5 Roads	03330.0680.0745	141,352		141,352	
16,562	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03330.0980.0980	17,059	1,317	15,742	
- 30,735		Transfer to Capital	03330.0980.0560	- 31,665		- 27,537	
123,062				126,746		129,557	-
- 182,312	Local Urban Streets with Internal Items			- 181,457		- 187,685	-
Unsealed Urban Streets*							
Revenue							
Not Applicable							
Mtc/Ops/Mgmt							
0	Road Maintenance	Wages	03335.0540.0301	0	1,407	1,408	
0		Plant Hire - Internal Usage	03335.0540.0970	0	1,000	1,000	Include plant hire
0				0		2,407	-
Capital Works							
Not Applicable							
- 0	Unsealed Urban Streets* Total Working Plan			- 0		- 2,407	-
Depreciation & Overheads / Internal Charges							
-	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03335.0980.0980	-		431	
-				-		431	-
- 0	Unsealed Urban Streets* with Internal Items			- 0		- 2,838	-
Regional Rural Sealed Roads							
Revenue							
136,000	Grants & Subsidies Recurrent	RTA Contributions	01340.0115.0173	140,760	64,760	76,000	
64,291		Financial Assistance Grant	01340.0115.0175	66,541		66,541	
743,000		RTA Block Grant	01340.0115.0180	743,000		743,000	
-	Capital Grants Received	RTA Contributions (repair Program	01340.0135.0173	-	113,780	113,780	Repair Program
943,291				950,302		999,322	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Mtc/Ops/Mgmt		3340				
161,724	Road Maintenance	Wages	03340.0540.0301	166,899	5,193	172,092	take some to capital
10,000		Overtime	03340.0540.0302	10,320	10,320	-	
900		Employee Allowances	03340.0540.0311	929	929	-	
- 1		Plant Hire: Short Term Wet Hire	03340.0540.0414	1	1	0	
195,954		Materials & Consumables	03340.0540.0506	170,000		170,000	
3,500		Inventory Issued From Store	03340.0540.0507	3,605	1	3,604	
117,900		Plant Hire - Internal Usage	03340.0540.0970	121,437		121,437	
489,979				473,191		467,135	-
	Capital Works		7340				
-	Other Capital Works (new/improved)	Salaries	07340.0700.0300	-		-	Repair program 50/50 funding (\$227560)
12,000		Overtime	07340.0700.0302	-		-	
106,738		Materials Purchased	07340.0700.0506	-		-	
41,000	Road Capital Works	Wages	07340.0740.0301	42,312	16,089	58,401	take some to other capital works
173,769		Materials Purchased	07340.0740.0506	178,982		178,982	
20,392		Plant Hire - Internal Usage	07340.0740.0970	21,004		21,004	
353,899		Matches op plan		242,298		258,387	-
99,414		Regional Rural Sealed Roads Total Working Plan		234,813		273,800	-
	Depreciation & Overheads / Internal Charges						
692,835	Depreciation	Depn Expense 5 Roads	03340.0680.0745	713,621		713,621	
146,406	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03340.0980.0980	150,798	20,887	129,911	
- 353,899		Transfer to Capital	03340.0980.0560	242,298	16,089	258,387	
485,343				622,121		585,145	-
- 385,929		Regional Rural Sealed Roads with Internal Items		387,308		311,345	-
	Regional Rural Unsealed Roads Revenue		1345				
-	Grants & Subsidies Recurrent	RTA Contributions	01345.0115.0173	-		-	
50,000				51,750		50,000	-
	Mtc/Ops/Mgmt		3345				
15,318	Road Maintenance	Wages	03345.0540.0301	15,809	1,216	17,024	
500		Overtime	03345.0540.0302	516	516	-	
20,446		Plant Hire - Internal Usage	03345.0540.0970	21,059		21,059	
36,264				37,384		38,083	-
	Capital Works		7345				
6,000	Road Capital Works	Wages	07345.0740.0301	6,192	713	6,905	
3,183		Materials & Consumables	07345.0740.0506	3,278		3,278	
6,365		Plant Hire - Internal Usage	07345.0740.0970	6,556		6,556	
15,548		Matches op plan		16,027		16,740	-
- 1,812		Regional Rural Unsealed Roads Total Working Plan		1,660		4,823	-
	Depreciation & Overheads / Internal Charges						
11,513	Depreciation	Depn Expense 5 Roads	03345.0680.0745	11,858		11,858	
- 15,548	Overheads / Internal Recharges	Transfer to Capital	03345.0980.0560	16,027	713	16,740	
10,461		Overheads Allocated - Corporate Ad	03345.0980.0980	10,775	958	9,817	
6,426				6,607		4,935	-
- 8,238		Regional Rural Unsealed Roads with Internal Items		8,267		9,758	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Sealed Rural Roads							
Revenue							
			1350				
377,887	Grants & Subsidies Recurrent	Financial Assistance Grant	01350.0115.0175	391,113		391,113	
430,153	Capital Grants Received	Roads to Recovery Funding	01350.0135.0176	445,208	- 15,055	430,153	Static program over 5 yrs
808,040				836,321		821,266	-
Mtc/Ops/Mgmt							
			3350				
162,976	Road Maintenance	Wages	03350.0540.0301	200,603	- 33,658	166,945	
4,983		Overtime	03350.0540.0302	5,142	- 5,142	-	
4,000		Other External Services	03350.0540.0410	4,120		4,120	
106		Freight Delivery	03350.0540.0412	109		109	
95,000		Materials & Consumables	03350.0540.0506	97,850		97,850	
3,816		Inventory Issued From Store	03350.0540.0507	3,930		3,930	
150,909		Plant Hire - Internal Usage	03350.0540.0970	155,436		155,436	
421,791				467,192		428,391	-
Capital Works							
			7350				
252,743	Other Capital Works (new/improved)	Wages	07350.0700.0301	469,977	- 217,977	252,000	balance with resealing programme
1,236		Overtime	07350.0700.0302	1,273	- 1,273	-	
463,152		Materials & Consumables	07350.0700.0506	434,000	- 90,000	344,000	
489,250		Plant Hire - Internal Usage	07350.0700.0970	495,000	- 220,000	275,000	
266,721	Road Capital Works	Wages	07350.0740.0301	150,256	53,318	203,574	
430,825		Materials & Consumables	07350.0740.0506	189,352	- 13,429	175,923	
208,251		Plant Hire - Internal Usage	07350.0740.0970	225,000	- 40,250	184,750	
2,112,177				1,964,858	- 529,611	1,435,247	-
- 1,725,928				- 1,595,728		- 1,042,372	-
Sealed Rural Roads Total Working Plan							
Depreciation & Overheads / Internal Charges							
492,491	Depreciation	Depn Expense 5 Roads	03350.0680.0745	507,265		507,265	
- 2,112,177	Overheads / Internal Recharges	Transfer to Capital	03350.0980.0560	- 1,964,858	529,611	- 1,435,247	
527,095		Overheads Allocated - Corporate Ad	03350.0980.0980	542,908	- 209,206	333,702	
- 1,092,591				- 914,684		- 594,280	-
- 633,336				- 681,044		- 448,093	-
Sealed Rural Roads with Internal Items							
Unsealed Rural Roads							
Revenue							
			1360				
367,841	Grants & Subsidies Recurrent	RTA Contributions	01360.0115.0175	380,716		380,716	Part FAGS
367,841				380,716		380,716	-
Mtc/Ops/Mgmt							
			3360				
297,098	Road Maintenance	Wages	03360.0540.0301	306,011	41,333	347,344	
20,926		Overtime	03360.0540.0302	21,554	- 21,554	-	
1,076		Employee Allowances	03360.0540.0311	1,110	- 1,110	-	
20,000		Other External Services	03360.0540.0410	20,600		20,600	
195,294		Materials & Consumables	03360.0540.0506	41,200		41,200	
5,665		Inventory Issued From Store	03360.0540.0507	5,835		5,835	
258,476		Plant Hire - Internal Usage	03360.0540.0970	248,000		248,000	
798,536				644,311		662,979	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Capital Works	7360					
21,236	Other Capital Works (new/improved)	Wages	07360.0700.0301	21,916	7,614	29,529	
8,487		Materials & Consumables	07360.0700.0506	8,742	30,000	38,742	
10,609		Plant Hire - Internal Usage	07360.0700.0970	26,403		26,403	
33,566	Road Capital Works	Wages	07360.0740.0301	55,760	4,240	60,000	
1,065		Overtime	07360.0740.0302	1,099	1,099	-	
54,256		Materials & Consumables	07360.0740.0506	55,884	20,000	75,884	
138,533		Plant Hire - Internal Usage	07360.0740.0970	142,689	80,000	62,689	
267,752				312,493		293,247	-
- 698,447		Unsealed Rural Roads Total Working Plan		576,088		575,511	-
	Depreciation & Overheads / Internal Charges						
532,090	Depreciation	Depn Expense 5 Roads	03360.0680.0745	548,053		548,053	
- 267,752	Overheads / Internal Recharges	Transfer to Capital	03360.0980.0560	- 312,493	19,245	- 293,247	
183,930		Overheads Allocated - Corporate Ad	03360.0980.0980	189,448	18,226	171,221	
448,267				425,008		426,027	-
- 1,146,714		Unsealed Rural Roads with Internal Items		1,001,096		1,001,538	-
	Bike Track						
	Depreciation & Overheads / Internal Charges						
3,684	Depreciation	Depreciation Expense	03370.0680.0742	3,795		3,795	
- 3,684		Bike Track Total Working Plan		3,795		3,795	-
	Road Safety Revenue						
38,000		RTA Traffic Facilities Contribution	01380.0115.0182	39,330	1,330	38,000	
38,000				39,330		38,000	-
	Mtc/Ops/Mgmt	3380					
17,977	Sundry Expenses	Wages	03380.0450.0301	18,552	9,352	27,904	
557		Overtime	03380.0450.0302	575	575	-	
10,000		Materials & Consumables	03380.0450.0506	10,300		10,300	
1,000		Inventory Issued From Store	03380.0450.0507	1,030		1,030	
8,393		Plant Hire - Internal Usage	03380.0450.0970	8,645		8,645	
13,595	General Maintenance	Materials & Consumables	03380.0500.0506	14,003		14,003	
51,522				53,105		61,882	-
	Capital Works						
9,000		Overtime	07380.0700.0302	-		-	
8,883		Materials & Consumables	07380.0700.0506	-		-	
17,883				-		-	-
- 31,405		Road Safety Total Working Plan		13,775		23,882	-
	Depreciation & Overheads / Internal Charges						
- 17,883	Overheads / Internal Recharges	Transfer to Capital	03380.0980.0560	-	-	-	
10,402		Overheads Allocated - Corporate Ad	03380.0980.0980	10,714	1,648	9,066	
- 7,481				10,714		9,066	-
- 41,807		Road Safety with Internal Items		24,489		32,949	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Street Lighting							
Revenue							
6,000	Grants & Subsidies Recurrent	RTA Streetlighting Subsidy	01390.0115.0181	6,210		6,210	
6,000				6,210		6,210	-
Mtc/Ops/Mgmt							
50,000	Utilities	Electricity	03390.0415.0520	51,500		51,500	
50,000				51,500		51,500	-
Capital Works							
		Not Applicable					
- 44,000				- 45,290		- 45,290	-
Street Lighting Total Working Plan							
Depreciation & Overheads / Internal Charges							
10,095	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03390.0980.0980	10,398	- 2,853	7,545	
- 54,095				- 55,688		- 52,835	-
Street Lighting with Internal Items							
Parking Facilities							
Revenue							
		Not Applicable					
Mtc/Ops/Mgmt							
2,878	Administration Expenditure	Interest Payments Bank Loans	03500.0350.0702	-		-	Finalised in 2012/13
37,754		Principal Repayments	03500.0350.0945	-		-	Finalised in 2012/13
- 37,754		Principal Repayment Offset	03500.0350.0946	-		-	Finalised in 2012/13
519	General Maintenance	Wages	03500.0500.0301	536	5,637	6,173	
530		Materials & Consumables	03500.0500.0506	546		546	
900		Plant Hire - Internal Usage	03500.0500.0970	927		927	
4,828				2,009		7,646	-
Capital Works							
3,277	Car Park Capital Works	Wages	07500.0700.0301	3,381	- 3,381	-	Included with maintenance above
3,277				3,381		-	-
- 8,104				- 5,391		- 7,646	-
Parking Facilities Total Working Plan							
Depreciation & Overheads / Internal Charges							
131	Depreciation	Depreciation Expense	03500.0680.0742	135		135	
3,960		Depn Expense 5 Roads	03500.0680.0745	4,078		4,078	
- 3,277	Overheads / Internal Recharges	Transfer to Capital	03500.0980.0560	- 3,381	3,381	-	
1,055		Overheads Allocated - Corporate Ad	03500.0980.0980	1,087	34	1,120	
1,869				1,919		5,334	-
- 9,974				- 7,310		- 12,980	-
Parking Facilities with Internal Items							
Plant							
Revenue							
55,200	Other income	Diesel Fuel Rebate	01550.0130.0232	56,856		56,856	
417,250	Proceeds on Sales of Assets	Proceeds from Sales & Trade in of P	01550.0950.0955	325,000	8,000	333,000	Net - nil profit on disposal of Plant
- 417,250		Offset	01550.0950.0981	- 325,000	- 8,000	- 333,000	Net - nil profit on disposal of Plant
55,200				56,856		56,856	-

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Mtc/Ops/Mgmt		3550				
47,329	Administration Expenditure	Wages	03550.0350.0301	48,843	4,590	53,433	
1,935		Overtime	03550.0350.0302	1,997	1,997	-	
1,193		Employee Allowances	03550.0350.0311	1,231	1,231	-	
1,000		Freight Delivery	03550.0350.0412	1,030		1,030	
19,681		Materials & Consumables	03550.0350.0506	20,271		20,271	
360		Mobile Phone Charges	03550.0350.0641	371		371	
156,864	Plant Operating Expenditure	Wages	03550.0505.0301	161,883	7,857	154,027	
3,924		Overtime	03550.0505.0302	4,050	4,050	-	
6,058		Freight Delivery	03550.0505.0412	6,240		6,240	
150,000		Materials & Consumables	03550.0505.0506	154,500		154,500	
111,654		Inventory Issued From Store	03550.0505.0507	115,004		115,004	
548,100		Fuel	03550.0505.0522	548,100	39,807	587,907	Additional fuel 7.25% - unknown carbon price and A\$ effect
29,705		Motor Vehicle Registration Fees	03550.0505.0631	30,596		30,596	
69,248		Motor Vehicle Insurance	03550.0505.0635	71,325		71,325	
21,889		Plant Hire - Internal Usage	03550.0505.0970	22,546		22,546	
1,168,939				1,187,987		1,217,249	-
	Capital Works		7550				
1,123,000	Plant Purchases	Materials & Consumables	07550.0705.0506	748,765	40,000	788,765	
1,123,000				748,765		788,765	-
- 2,236,739			Plant Total Working Plan	1,879,896	-	1,949,158	-
	Depreciation & Overheads / Internal Charges						
622,426	Depreciation	Depn Expense 3 Plant & Equipment	03550.0680.0743	622,426		622,426	
- 1,123,000	Overheads / Internal Recharges	Transfer to Capital	03550.0980.0560	- 748,765	- 40,000	- 788,765	
- 2,175,949		Plant Hire Recovered	03550.0980.0975	- 2,198,334	66,500	- 2,131,834	equal to sum of internal usage charges
188,637		Overheads Allocated - Corporate Ad	03550.0980.0980	194,296	154,719	349,015	
- 2,487,886				- 2,130,377		- 1,949,158	-
251,147			Plant with Internal Items	250,481		0	-
	Works Depot Revenue	Not Applicable					
	Mtc/Ops/Mgmt		3570				
122,673	Employee Costs	Wages	03570.0300.0301	126,599	4,774	131,373	Storeman, assistant storeman
6,666		Overtime	03570.0300.0302	6,879	6,879	-	
100		Employee Allowances	03570.0300.0311	103	103	-	
500		Freight Delivery	03570.0300.0412	515		515	
2,734		Materials & Consumables	03570.0300.0506	2,816		2,816	
26,154		Inventory Issued From Store	03570.0300.0507	26,939		26,939	
701		Licenses	03570.0300.0638	722		722	
38,516		Plant Hire - Internal Usage	03570.0300.0970	39,671		39,671	
3,000	Staff Training	Contractors	03570.0310.0401	3,090		3,090	
18,000		Course Seminar & Conference Fees	03570.0310.0644	18,540		18,540	
100	Administration Expenditure	Freight Delivery	03570.0350.0412	103		103	
100		Stationery & Office Consumables	03570.0350.0500	103		103	
3,053		Materials & Consumables	03570.0350.0506	3,145		3,145	
4,000		Telephone Charges	03570.0350.0640	4,120		4,120	
2,100		Mobile Phone Charges	03570.0350.0641	2,163		2,163	
1,061		Internet & Other Communication Ch	03570.0350.0642	1,093		1,093	
3,226	Insurance	General Asset Insurance	03570.0410.0632	3,387		3,387	

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
50	Utilities	Water Charges	03570.0415.0518	52		52	
5,700		Electricity	03570.0415.0520	5,871		5,871	
2,800		Land Rates Charges	03570.0415.0625	2,898		2,898	
906	Cleaning Costs	Materials & Consumables	03570.0425.0506	933		933	
1,745	General Maintenance	Materials & Consumables	03570.0500.0506	1,797		1,797	
243,885				251,539	- 2,209	249,330	-
	Capital Works	7570					
5,000	Other Capital Works (new/improved)	Materials & Consumables	07570.0700.0506	5,000		5,000	
5,000				5,000		5,000	-
- 248,885		Works Depot Total Working Plan		- 256,539		- 254,330	-
	Depreciation & Overheads / Internal Charges						
1,233	Depreciation	Depreciation Expense	03570.0680.0740	1,270		1,270	
858		Depn Expense 3 Plant & Equipment	03570.0680.0743	883		883	
2,570		Depn Expense 4 Furniture & Fittings	03570.0680.0744	2,648		2,648	
2,161		Depn Expense 5 Roads	03570.0680.0745	2,226		2,226	
- 5,000	Overheads / Internal Recharges	Transfer to Capital	03570.0980.0560	- 5,000		- 5,000	
-		Overheads Allocated - Corporate Ad	03570.0980.0980	-	18,571	18,571	
- 250,707		Overheads Recovered	03570.0980.0985	- 258,228		- 272,901	Recoup refer OH Allocation cell Q9
- 248,884				- 256,201		- 252,303	-
- 0		Works Depot with Internal Items		- 338		- 2,027	-
	Private Works						
	Revenue	1600					
252,000	Reimbursements	Reimbursements for Private Works	01600.0125.0201	260,820	8,180	269,000	to reflect 20% mark up only
252,000				260,820		269,000	
	Mtc/Ops/Mgmt	3600					
39,658	Private Works	Wages	03600.0695.0301	40,927	4,836	45,763	
3,651		Overtime	03600.0695.0302	3,768	- 3,768	-	
500		Employee Allowances	03600.0695.0311	516	- 516	-	
28,000		Contractors	03600.0695.0401	28,840		28,840	
15,000		Other External Services	03600.0695.0410	15,450		15,450	
30,000		Materials & Consumables	03600.0695.0506	30,900		30,900	
15,000		Inventory Issued From Store	03600.0695.0507	15,450		15,450	
52,164		Plant Hire - Internal Usage	03600.0695.0970	53,729		53,729	
183,973				189,580		190,133	-
	Capital Works	Not Applicable					
68,027		Private Works Total Working Plan		71,240		78,868	
	Depreciation & Overheads / Internal Charges						
37,144	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03600.0980.0980	38,258	- 4,213	34,045	
30,883		Private Works with Internal Items		32,982		44,823	
	Transport & Communication						
2,610,595		Revenue		2,675,578		3,213,523	
3,704,429		Mtc/Ops/Mgmt		3,612,792		3,663,528	
4,511,994		Capital Works		3,724,111		3,773,795	
- 5,605,828		Total Working Plan		- 4,661,325		- 4,223,801	
- 2,842,478		Depreciation & Overheads / Internal Charges		- 1,982,242		- 1,974,089	
- 2,763,350		Total with Internal Items		- 2,679,084		- 2,249,712	
- 3,294,285		Engineering		- 3,211,724		- 2,847,797	

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Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Health Administration & Inspection							
Revenue 2100							
2,500	Statutory Fees & Charges	Inspection Fees	02100.0110.0133	2,588		2,588	
2,500				2,588		2,588	-
Mtc/Ops/Mgmt 4100							
39,778	Employee Costs	Salaries	04100.0300.0300	41,051	10,749	51,801	includes MH&B Vacant (less Building Control)
13,421	Plant Hire (Internal)	Plant Hire - Internal Usage	04100.0970.0970	13,824		13,824	
53,199				54,875		65,624	-
Capital Works							
Not Applicable							
- 50,699	Health Administration & Inspection Total Working Plan			- 52,287		- 63,036	-
Depreciation & Overheads / Internal Charges							
4,487	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	04100.0980.0980	4,622	170	4,792	
4,487				4,622		4,792	-
- 55,186	Health Administration & Inspection with Internal Items			- 56,909		- 67,828	-
Town Planning Office							
Revenue 2010							
6,000	Statutory Fees & Charges	Construction Certificate	02010.0105.0056	6,210		6,210	
7,500		Complying Development Certificate	02010.0105.0057	7,762		7,762	
10,000		Section 68 & Drainage Diagram	02010.0105.0059	10,350		10,350	
34,279		Development Application Fees	02010.0105.0061	35,479		35,479	
16,000		Section 149 Certificate Fees	02010.0105.0062	16,560		16,560	
4,000		Subdivision Certificate	02010.0105.0063	4,140		4,140	
1,800	Long Service Levy	Long Service Levy	02010.0106.0058	1,863		1,863	
1,000		Long Service Levy Commission	02010.0106.0071	1,035		1,035	
2,000	Plan First	Plan First	02010.0107.0054	2,070		2,070	
100		Plan First Commission	02010.0107.0072	104		104	
6,000	User Fees & Charges	Other User Charges (Sundry)	02010.0110.0143	6,210		6,210	
90,000	Grants & Subsidies Recurrent	State Grants & Subsidies	02010.0115.0171	-	20,000	20,000	
-		Other Sundry Income	02010.0130.0220	-		-	
178,679				91,783		111,783	-
Mtc/Ops/Mgmt 4010							
245,083	Employee Costs	Salaries	04010.0300.0300	157,183	40,943	198,126	
1,000	Vehicle Expenses	Fuel	04010.0305.0522	1,030		1,030	
12,000		Plant Hire - Internal Usage	04010.0305.0970	12,360		12,360	
3,000	Staff Training	Course Seminar & Conference Fees	04010.0310.0644	3,090		3,090	
500		Travel Accommodation	04010.0310.0646	515		515	
1,000	Administration Expenditure	Legal Fees	04010.0350.0403	1,030		1,030	
15,000		Contractors	04010.0350.0401	50,000	- 20,000	30,000	Was Flood study
105,000		Other External Services	04010.0350.0410	-		-	Flood Studies & Biodiversity
500		Stationery & Office Consumables	04010.0350.0500	514		514	

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Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
1,000		Printing & Photocopying Costs	04010.0350.0501	1,030		1,030	
6,383		Materials & Consumables	04010.0350.0506	1,030		1,030	
2,000		Advertising Other	04010.0350.0602	2,060		2,060	
2,700		Other Sundry Expenses	04010.0350.0603	2,781		2,781	
500		Food & Catering Costs	04010.0350.0620	515		515	
500		Subscriptions Memberships	04010.0350.0639	515		515	
1,700		Mobile Phone Charges	04010.0350.0641	1,751		1,751	
1,000	Plant Hire (Internal)	Plant Hire - Internal Usage	04010.0970.0970	1,030		1,030	
398,865				236,434		257,377	-
	Capital Works						
		Not Applicable					
- 220,186		Town Planning Office Total Working Plan		- 144,651		- 145,594	-
	Depreciation & Overheads / Internal Charges						
25,360	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	04010.0980.0980	26,121	- 7,328	18,793	
- 245,546		Town Planning Office with Internal Items		- 170,772		- 164,387	-
	Town Planning - S94 Contributions*						
	Revenue	2015					
150,000	Grants & Subsidies Recurrent	S94 Roadworks Contribution	02015.0115.0165	15,000		15,000	
150,000				15,000		15,000	-
	Mtc/Ops/Mgmt						
0		Not Applicable					
	Capital Works						
0		Not Applicable					
150,000		Town Planning - S94 Contributions* Total Working Plan		15,000		15,000	-
	Building Control Office						
	Revenue	2020					
428	Statutory Fees & Charges	149(D) Building Certificate	02020.0105.0055	443		443	
10,000	User Fees & Charges	Inspection Fees	02020.0110.0133	10,350		10,350	
10,428				10,793		10,793	-
	Mtc/Ops/Mgmt		4020				
5,475	Employee Costs	Salaries	04020.0300.0300	76,602	8,398	85,000	Allocation from Health Administration
5,475				76,602		85,000	-
	Capital Works						
		Not Applicable					
4,953		Building Control Office Total Working Plan		- 65,808		- 74,207	-
	Depreciation & Overheads / Internal Charges						
6,260	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	04020.0980.0980	6,448	- 241	6,206	
- 1,307		Building Control Office with Internal Items		- 72,256		- 80,413	-

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Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Community Centre							
Revenue 1490							
2,000	User Fees & Charges	Rental / Lease Properties Income	01490.0110.0138	2,070		2,070	
14,679	Other Income	Internal Rent Income	01490.0130.0987	15,119		15,119	
16,679				17,190		17,190	-
Mtc/Ops/Mgmt 3490							
13,664	Administration Expenditure	Salaries	03490.0350.0300	14,102	- 14,102	-	
4,251		Interest Payments Bank Loans	03490.0350.0702	3,983		3,983	
4,584		Principal Repayments	03490.0350.0945	4,851		4,851	
- 4,584		Principal Repayment Offset	03490.0350.0946	- 4,851		-	
2,143	Insurance	General Asset Insurance	03490.0410.0632	2,250		2,250	
3,873	General Maintenance	Wages	03490.0500.0301	3,997	- 3,997	-	
530		Employee Allowances	03490.0500.0311	546	- 546	-	
22,000		Other External Services	03490.0500.0410	22,660		22,660	
4,031		Materials & Consumables	03490.0500.0506	4,152		4,152	
530		Plant Hire - Internal Usage	03490.0500.0970	546		546	
51,023				52,236		33,591	-
Capital Works 7490							
-		Other External Services	07490.0700.0410	-		-	
- 34,344				- 35,047		- 16,402	-
Community Centre Total Working Plan							
Depreciation & Overheads / Internal Charges							
3,689	Depreciation	Depn Expense Buildings & Other Str	03490.0680.0742	3,800		3,800	
2,340		Depn Expense 4 Furniture & Fittings	03490.0680.0744	2,411		2,411	
310		Depn Expense 5 Roads	03490.0680.0745	319		319	
3,945	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03490.0980.0980	4,063	- 1,901	2,162	
10,285				10,593		8,692	-
- 44,629				- 45,640		- 25,093	-
Community Centre with Internal Items							
Cemetery							
Revenue 1530							
12,000	User Fees & Charges	Interment Fees	01530.0110.0117	12,420		12,420	
16,000		Cemetery Plot Purchase	01530.0110.0118	16,560		16,560	
28,000				28,980		28,980	-
Mtc/Ops/Mgmt 3530							
8	Administration Expenditure	General Asset Insurance	03530.0350.0632	9		9	
100	Utilities	Water Charges	03530.0415.0518	104		104	
9,545	Cemetery Maintenance	Wages	03530.0630.0301	9,850	- 9,850	-	
500		Overtime	03530.0630.0302	516	- 516	-	
4,487		Materials & Consumables	03530.0630.0506	4,622		4,622	
4,120		Plant Hire - Internal Usage	03530.0630.0970	4,244		4,244	
4,637	Cemetery Burial Expenses	Wages	03530.0631.0301	4,786	- 4,786	-	
4,000		Materials & Consumables	03530.0631.0506	4,120		4,120	
3,042		Plant Hire - Internal Usage	03530.0631.0970	3,133		3,133	
30,440				31,383		16,231	-

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Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Capital Works 7530							
8,000	Other Capital Works (new/improved Materials Purchased		07530.0700.0506	8,240		8,240	
8,000				8,240		8,240	-
- 10,440		Cemetery Total Working Plan		- 10,643		4,509	-
Depreciation & Overheads / Internal Charges							
2,172	Depreciation	Depn Expense Buildings & Other Str	03530.0680.0742	2,237		2,237	
- 8,000	Overheads / Internal Recharges	Transfer to Capital	03530.0980.0560	- 8,240		- 8,240	
3,242		Overheads Allocated - Corporate Ad	03530.0980.0980	3,339	246	3,585	
- 2,586		Cemetery with Internal Items		- 2,664		- 2,418	-
- 7,853				- 7,979		6,927	-
Housing & Community Amenities							
383,787		Revenue		163,746		183,746	-
485,803		Mtc/Ops/Mgmt		396,655		392,199	-
8,000		Capital Works		8,240		8,240	-
- 110,017		Total Working Plan		- 241,149		- 216,693	-
39,318		Depreciation & Overheads / Internal Charges		40,498		31,273	-
- 149,335		Total with Internal Items		- 281,647		- 247,966	-
Halls & Community Centres							
Revenue 1740							
10,000	Other Income	Hall Hire	01740.0110.0125	10,350		10,350	
4,000		Rental / Lease Properties Income	01740.0110.0138	4,140		4,140	
38,235				14,490		14,490	-
Mtc/Ops/Mgmt 3740							
2,500	Building Maintenance	Donations Paid	03740.0410.0622	2,575		2,575	
1,356		General Asset Insurance	03740.0410.0632	1,423		1,423	
800		Water Charges	03740.0415.0518	829		829	
1,650		Electricity	03740.0415.0520	1,700		1,700	
5,000	Cleaning Costs	Land Rates Charges	03740.0415.0625	5,175		5,175	
-		Wages	03740.0425.0301	-	5,994	5,994	
48,470		Other External Services	03740.0425.0410	49,924	- 9,235	40,689	
8,000	General Maintenance	Other External Services	03740.0500.0410	8,240		8,240	
18,000		Materials & Consumables	03740.0500.0506	3,090		3,090	Had carryover of \$15,000
85,776				72,955		69,714	-
Capital Works 7740							
-	Other Capital Works (new/improved Materials Purchased		07740.0700.0506	-	20,000	20,000	Bundarra School of Arts Hall
-				-		20,000	-
- 47,541		Halls & Community Centres Total Working Plan		- 58,465		- 75,224	-

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Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Depreciation & Overheads / Internal Charges							
545	Depreciation	Depreciation Expense	03740.0680.0740	561		561	
7,983		Depn Expense Buildings & Other Str	03740.0680.0742	8,223		8,223	
49		Depn Expense 3 Plant & Equipment	03740.0680.0743	51		51	
1,827		Depn Expense 4 Furniture & Fittings	03740.0680.0744	1,882		1,882	
-	Overheads / Internal Recharges	Transfer to Capital	03740.0980.0560	-	- 20,000	- 20,000	
5,969		Overheads Allocated - Corporate Ad	03740.0980.0980	6,148	6,996	13,144	
16,373				16,865		3,860	-
- 63,914				- 75,330		- 79,085	-
Halls & Community Centres with Internal items							
Domestic Waste							
Revenue 1420							
3,000	Rates & Charges	Rates-Interest Penalty	01420.0100.0026	3,090		3,090	
324,948		Domestic Waste Annual Charge	01420.0100.0040	243,755	- 57,480	186,275	as per revenue policy
-		Non Domestic Waste Annual Charge	01420.0100.0041	3,633	- 3,633	-	Now in Waste Disposal Site
-	User Fees & Charges	Domestic Waste Service User Chrg	01420.0110.0100	92,566	- 89,464	3,102	previous included walcha collection
1		Non Domestic Waste Service User C	01420.0110.0101	18,836	- 18,836	-	
3,000		Other User Charges (Sundry)	01420.0110.0143	3,105	- 3,105	-	
10,000	Other Income	Sale of Goods	01420.0130.0146	10,000	- 5,000	5,000	Sale of Bins (suggest \$5000 cost \$5,000)
1,600		Interest Received Banks & Other	01420.0130.0190	1,648	4,364	6,012	Return of CDO, previously written off
1,000		Other Sundry Income	01420.0130.0220	1,035	65	1,100	
343,547				377,668		204,579	-
Mtc/Ops/Mgmt 3420							
5,899	Kerb Side Collections	Salaries	03420.0622.0300	6,088	- 6,088	-	Design Engineer surveying in landfill
221,228		Wages	03420.0622.0301	228,307		63,802	Compactor driver wages
4,580		Overtime	03420.0622.0302	4,727	- 4,727	-	
2,000		Employee Allowances	03420.0622.0311	2,063	- 2,063	-	
2,200		Freight Delivery	03420.0622.0412	2,266	- 1,516	750	
9,000		Materials & Consumables	03420.0622.0506	9,270	- 5,020	4,250	
-		Fuel	03420.0622.0522	-		-	
135,000		Plant Hire - Internal Usage	03420.0622.0970	92,699.59		112,000	\$83427 for 9 months - annualised
379,906				345,420		180,802	-
Capital Works 7420							
-	Other Capital Works (new/improved Materials & Consumables		07420.0700.0506	-		-	
- 36,359				-		-	
Domestic Waste Total Working Plan							
				32,248		23,777	-
Depreciation & Overheads / Internal Charges							
392	Depreciation	Depreciation Expense	03420.0680.0740	404		404	
2,769		Depn Expense 3 Plant & Equipment	03420.0680.0743	2,852		2,852	
-		Depn Expense 10 Other Assets	03420.0680.0750	-		-	
58,874	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03420.0980.0980	60,640	- 32,673	27,967	
-		Transfer to Capital	03420.0980.0560	-		-	
62,035				63,896		31,222	-
- 98,393				- 31,648		- 7,445	-
Domestic Waste with Internal Items							

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Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Waste Disposal Site/ Recycling							
Revenue							
		1430					
4,200	Rates & Charges	Rates-Interest Penalty	01430.0100.0026	4,326	- 726	3,600	
0		Non Domestic Waste Annual Charge	01430.0100.0041	0	28,000	28,000	per revenue policy
-		Domestic Waste Annual Charge	01430.0100.0040	-	163,200	163,200	per revenue policy
383,748		Environmental Levy	01430.0100.0046	397,179	- 32,779	364,400	per revenue policy
6,000	User Fees & Charges	Admission Fees	01430.0110.0110	6,209		6,209	
58,210		Other User Charges (Sundry)	01430.0110.0143	60,246	115,494	175,741	Walcha - based on 2012/13 actual charges
10,300	Other Income	Sundry Sales	01430.0130.0146	10,300		10,300	
1,500		Traineeship / Salary Subsidies	01430.0130.0205	1,500	- 1,500	-	
30,000		Sale of Mulch	01430.0130.0238	9,270	30,730	40,000	\$32346 for 9 months, annualised
80,000		Sale of Scrap Metal	01430.0130.0239	82,400	- 32,400	50,000	\$36736 for 9 months, annualised
-		Sale of Paper/Cardboard	01430.0130.0240	-	70,000	70,000	\$52372 for 9 months, annualised
3,500		Op Shop Sales	01430.0130.0241	3,605		3,605	
577,456				575,035		915,055	-
Mtc/Ops/Mgmt							
		3430					
8,500	Staff Training	Course Seminar & Conference Fees	03430.0310.0644	3,605		3,605	
33,000	Green waste	Other External Services	03430.0626.0410	-		33,000	Green waste mulching costs
6,000		Freight Delivery	03430.0350.0412	6,180		6,180	
800		Printing & Photocopying Costs	03430.0350.0501	824		824	
2,500		Water Charges	03430.0350.0518	2,588	- 2,588	-	Refer Utilities below
14,000		Electricity	03430.0350.0520	6,695		6,695	
1,604		General Asset Insurance	03430.0350.0632	1,685		1,685	
3,500		Licenses	03430.0350.0638	3,605		3,605	
800		Telephone Charges	03430.0350.0640	824		824	
1,529		Interest Payments Bank Loans	03430.0350.0702	1,067		1,067	
6,457		Principal Repayments	03430.0350.0945	6,919		6,919	
6,457		Principal Repayment Offset	03430.0350.0946	6,919		6,919	
712		Medical Expenses	03430.0350.1008	734		734	Additional to balance Waste at Total level
1,910	Utilities	Water Charges	03430.0415.0518	1,977	2,023	4,000	
18,693	Waste Site Maintenance	Salaries	03430.0623.0300	19,291	34,266	53,557	
376,750		Wages	03430.0623.0301	222,447	210,893	433,340	
5,000		Overtime	03430.0623.0302	5,160	- 5,160	-	
1,000		Employee Allowances	03430.0623.0311	1,032	- 1,032	-	
11,000		Contractors	03430.0623.0401	11,330		11,330	
30,000		Other External Services	03430.0623.0410	30,900	14,923	45,823	Additional to balance Waste at Total level
6,500		Freight Delivery	03430.0623.0412	6,695	10,305	17,000	cost of freight to sydney recycling
30,000		Materials & Consumables	03430.0623.0506	30,900	- 14,100	16,800	
5,000		Inventory Issued From Store	03430.0623.0507	5,150		5,150	
75,000		Plant Hire - Internal Usage	03430.0623.0970	77,250	16,750	94,000	\$78261 for 9 months, annualised
633,798				439,937		739,217	-

Health & Building Draft Budget 2013-2014

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
	Capital Works	7430					
55,000	Waste Disposal Capital Works	Other External Services	07430.0820.0410	-		-	
-		Materials & Consumables	07430.0820.0506	-	100,000	100,000	Kingstown Waste Centre
55,000				-		100,000	-
- 111,342		Waste Disposal Site/ Recycling Total Working Plan		135,098		75,837	-
	Depreciation & Overheads / Internal Charges						
9,814	Depreciation	Depreciation Expense	03430.0680.0740	10,109		10,109	
9,762		Depn Expense Buildings & Other Str	03430.0680.0742	10,055		10,055	
24,393		Depn Expense 3 Plant & Equipment	03430.0680.0743	25,124		25,124	
300		Depn Expense 5 Roads	03430.0680.0745	309		309	
-		Depn Expense 10 Other Assets	03430.0680.0750	-		-	
45,045	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	03430.0980.0980	46,396	76,398	122,795	
- 55,000		Transfer to Capital	03430.0980.0560	-	- 100,000	- 100,000	
34,314				91,994		68,392	-
- 145,656		Waste Disposal Site/ Recycling with Internal Items		43,105		7,445	-
		Landfill Operations & Commercial Waste					
921,004		Revenue		952,703		1,119,634	-
1,013,704		Mtc/Ops/Mgmt		785,357		920,019	-
55,000		Capital Works		-		100,000	-
- 147,700		Total Working Plan		167,346		99,615	-
96,349		Depreciation & Overheads / Internal Charges		155,889		99,614	-
- 244,049		Total with Internal Items		11,457		0	-

Health & Building Draft Budget 2013-2014

Revised Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Environmental Management							
Revenue 2060							
134,830	Rates & Charges	Environmental Levy	02060.0100.0046	139,550	78,450	218,000	Mgt Pl approved \$148,000 in 2012/13
139,630	Grants & Subsidies Recurrent	State Grants & Subsidies	02060.0115.0171	-	-	-	No income offset by no expenditure
-		Reimbursements	02060.0125.0200	-	-	-	RFS hazard reduction funding when offered.
274,460				139,550		218,000	-
Mtc/Ops/Mgmt 4060							
4,075	Administration Expenditure	Salaries	04060.0350.0300	4,206	127,649	131,855	Environmental Officer + p/t bush regenerator
90,617		Other External Services	04060.0350.0410	20,000	20,000	-	
1,700		Printing & Photocopying Costs	04060.0350.0501	1,751		1,751	
26,391		Materials & Consumables	04060.0350.0506	-	32,927	32,927	Racecourse Lagoon w/o 330
2,700		Signs & Posts	04060.0350.0526	2,781		2,781	
410		Postage	04060.0350.0600	422		422	
3,900		Advertising Other	04060.0350.0602	4,017		4,017	
-		Other Sundry Expenses	04060.0350.0603	-	5,000	5,000	wo760 - Mt Mutton
900		Food & Catering Costs	04060.0350.0620	927		927	
950		Subscription Memberships	04060.0350.0639	979		979	
1,100		Volunteer's Training Expense	04060.0350.0652	1,133		1,133	
400		Venue Hire	04060.0350.1005	412		412	
500		Bus Hire	04060.0350.1009	515		515	
600	Grants / Donations Paid	Donations Paid	04060.0405.0622	10,000	7,661	17,661	Frog Dreaming sponsorship carry over \$17061
-	Vegetation Control Expenditure	Materials & Consumables	04060.0470.0506	-	5,000	5,000	wo811
139,666	Funding & Report Writing Expenditu	Salaries	04060.0473.0300	122,564	122,564	-	No grant income project
4,120	Waste & Recycling Education	Other External Services	04060.0474.0410	4,244		4,244	
8,858		Materials & Consumables	04060.0474.0506	9,124	747	8,377	Small adjustment to balance EM at Working Plan level
286,887				183,073		218,000	-
Capital Works							
-	Other Capital Works (new/improved	Wages	08060.0700.0301	-		-	
-		Materials & Consumables	08060.0700.0506	-		-	
-		Plant Hire - Internal Usage	08060.0700.0970	-		-	
-				-		-	
- 12,427				- 43,524		0	Funded to Activity level from Environmental Levy
Depreciation & Overheads / Internal Charges							
-	Overheads / Internal Recharges	Transfer to Capital	04060.0980.0560	-		-	
30,024	Overheads / Internal Recharges	Overheads Allocated - Corporate Ad	04060.0980.0980	30,925	1,014	31,938	
30,024				30,925		31,938	-
- 42,451				- 74,449		- 31,938	Target for future to be funded by Environmental Levy
- 554,935	H&B			- 476,877		- 426,817	#VALUE!

Fund 2 Water Supply Draft Budget 2013-2014

34,092

Period 12 2013-14 Prime Activity Details

Original Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Uralla Water Supply							
Revenue 21000							
2,856	Rates & Charges	Rates-Written Off	21000.0100.0018	2,942		2,942	
7,100		Rates-Interest Penalty	21000.0100.0026	7,313		7,313	
25,500		Rates-Pensioner Concession	21000.0100.0035	25,500		25,500	
14,025		Rates-Pensioner Concession Other	21000.0100.0037	14,025		14,025	
303,289		Water Supply Annual Charge	21000.0100.0042	362,700	- 27,911	334,789	per revenue policy
306,250	User Fees & Charges	Water Supply Services User Charge	21000.0110.0102	380,000		380,000	per revenue policy
5,000		Connection Fee	21000.0110.0105	5,000		5,000	
2,142		Extension Fee	21000.0110.0106	2,217		2,217	
1,088		Other User Charges (Sundry)	21000.0110.0143	1,120		1,120	
18,929	Other Income	Interest Received Banks & Other	21000.0130.0190	19,497		19,497	
1,000		Other Sundry Income	21000.0130.0220	1,035		1,035	
630,468				764,466		736,555	-
Maintenance 23000							
450	Employee Costs	Plant Hire - Internal Usage	23000.0300.0970	464		464	
2,652	Staff Training	Course Seminar & Conference Fees	23000.0310.0644	2,732		2,732	
500		Travel Accommodation	23000.0310.0646	515		515	
2,856	Administration Expenditure	Materials & Consumables	23000.0350.0506	2,942		2,942	
1,500		Water Charges	23000.0350.0518	1,553		1,553	
42,000		Electricity	23000.0350.0520	47,421	12,000	59,421	
828		Land Rates Charges	23000.0350.0625	857		857	
		Best Practice Manual	23000.0350.0506		30,000	30,000	Request from Director Engineering Services
7,218		General Asset Insurance	23000.0350.0632	7,579		7,579	
1,159		Licenses	23000.0350.0638	1,194		1,194	
500		Telephone Charges	23000.0350.0640	515		515	
1,200		Mobile Phone Charges	23000.0350.0641	1,236		1,236	
800	Utilities	Electricity	23000.0415.0520	824		824	
26,504	Water Mains Maintenance	Wages	23000.0581.0301	27,352	29,152	56,504	
3,408		Overtime	23000.0581.0302	3,517	- 3,517	-	
600		Employee Allowances	23000.0581.0311	619	- 619	-	
424		Freight Delivery	23000.0581.0412	437		437	
14,000		Materials & Consumables	23000.0581.0506	14,420	13,000	27,420	
4,349		Inventory Issued From Store	23000.0581.0507	4,479		4,479	
7,664		Plant Hire - Internal Usage	23000.0581.0970	7,894		7,894	
6,271	Water Meter Maintenance &	Wages	23000.0582.0301	6,471	- 6,471	-	
2,400		Employee Allowances	23000.0582.0311	2,477	- 2,477	-	
200		Freight Delivery	23000.0582.0412	206		206	
3,500		Materials & Consumables	23000.0582.0506	3,605		3,605	
4,700		Inventory Issued From Store	23000.0582.0507	4,841		4,841	
700		Mobile Phone Charges	23000.0582.0641	721		721	
1,200		Plant Hire - Internal Usage	23000.0582.0970	1,236		1,236	

Original Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
68,699	Water Treatment	Wages	23000.0583.0301	70,897	- 26,265	44,633	
19,596		Overtime	23000.0583.0302	20,223	- 20,223	-	
750		Employee Allowances	23000.0583.0311	774	- 774	-	
1,520		Other External Services	23000.0583.0410	1,566		1,566	
2,500		Freight Delivery	23000.0583.0412	2,575		2,575	
82,405		Materials & Consumables	23000.0583.0506	84,877		84,877	
100		Inventory Issued From Store	23000.0583.0507	103		103	
24,422		Plant Hire - Internal Usage	23000.0583.0970	25,155		25,155	
1,309	Reservoir Maintenance	Wages	23000.0584.0301	1,351	- 1,351	-	
473		Overtime	23000.0584.0302	488	- 488	-	
300		Employee Allowances	23000.0584.0311	310	- 310	-	
100		Plant Hire - Internal Usage	23000.0584.0970	103		103	
206		Freight Delivery	23000.0590.0412	212		212	
4,509		Materials & Consumables	23000.0590.0506	4,645		4,645	
- 0		Electricity	23000.0590.0520	0		0	
- 0		Land Rates Charges	23000.0590.0625	0		0	
160		Plant Hire - Internal Usage	23000.0590.0970	165		165	
1,000	Pump Station Maintenance	Contractors	23000.0596.0401	1,030		1,030	
1,000		Materials & Consumables	23000.0596.0506	1,030		1,030	
346,633				361,609		383,266	-
	Capital Works	27000					
-	Water Mains Capital Works	Wages	27000.0781.0301	-	25,000	25,000	
80,628	Water Mains Capital Works	Materials & Consumables	27000.0781.0506	83,047		83,047	
22,067		Plant Hire - Internal Usage	27000.0781.0970	22,729		22,729	
15,914	Fixed Plant & Equipment Capital Works	Materials & Consumables	27000.0791.0506	16,391		16,391	
118,609				122,167		147,167	-
165,227				280,691		206,122	-
		Uralla Water Supply Total Working Plan					
	Depreciation & Overheads / Internal Charges						
1,446	Depreciation	Depn Expense Buildings & Other Structures	23000.0680.0742	1,489		1,489	
566		Depn Expense 3 Plant & Equipment	23000.0680.0743	583		583	
59		Depn Expense 5 Roads	23000.0680.0745	61		61	
331,000		Depn Expense 12 Water Infrastructure	23000.0680.0752	253,380	- 36,183	217,197	Allocate \$36,183 to Bundarra Water
- 118,609	Overheads / Internal Charges	Transfer to Capital	23000.0980.0560	- 122,167	- 25,000	- 147,167	
159,620		Overheads Allocated - Corporate Administration	23000.0980.0980	164,409	- 64,542	99,867	
374,081				297,754		172,029	-
- 208,855		Uralla Water Supply with Internal Items		- 17,063		34,093	-

Original Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Bundarra Water Supply							
Revenue 21500							
- 1,200	Rates & Charges	Rates-Written Off	21500.0100.0018	- 1,236		- 1,236	
3,500		Rates-Interest Penalty	21500.0100.0026	3,605		3,605	
- 5,500		Rates-Pensioner Concession	21500.0100.0035	- 5,500		- 5,500	
-		Rates-Pensioner Concession Other	21500.0100.0037	-		8	
59,829		Water Supply Annual Charge	21500.0100.0042	71,610	- 5,954	65,656	as per revenue policy
44,800	User Fees & Charges	Water Supply Services User Charge	21500.0110.0102	49,400	6,600	56,000	as per revenue policy
101,429				117,879		118,533	-
Maintenance 23500							
1,000	Employee Costs	Plant Internal Hire Recovery	23500.0300.0970	1,030		1,030	
210	Administration Expenditure	Water Charges	23500.0350.0518	217		217	
911		Land Rates Charges	23500.0350.0625	943		943	
550	Water Mains Maintenance	Materials & Consumables	23500.0581.0506	567		567	
575		Inventory Issued From Store	23500.0581.0507	592		592	
1,400		Plant Hire - Internal Usage	23500.0581.0970	1,442		1,442	
412	Water Meter Maintenance	Plant Hire - Internal Usage	23500.0582.0970	424		424	
19,517	Water Treatment	Wages	23500.0583.0301	20,141	1,080	21,222	
13,688		Overtime	23500.0583.0302	14,126	- 14,126	-	
100		Employee Allowances	23500.0583.0311	103	- 103	-	
200		Freight Delivery	23500.0583.0412	206		206	
10,133		Materials & Consumables	23500.0583.0506	10,437		10,437	
100		Inventory Issued From Store	23500.0583.0507	103		103	
6,000		Electricity	23500.0583.0520	7,580		7,580	
13,500		Plant Hire - Internal Usage	23500.0583.0970	13,905		13,905	
1,500	Reservoir Maintenance	Electricity	23500.0584.0520	1,545		1,545	
1,000	Pump Station Maintenance	Materials & Consumables	23500.0590.0506	1,030		1,030	
5,562		Electricity	23500.0590.0520	5,729		5,729	
1,133		Plant Hire - Internal Usage	23500.0590.0970	1,167		1,167	
1,000	Dams & Weirs	Materials & Consumables	23500.0596.0506	1,030		1,030	
78,491				82,318		69,168	-
78,491		<i>Maintenance Total</i>		82,318		69,168	-
22,938		Bundarra Water Supply Total Working Plan		35,562		49,365	-
Depreciation & Overheads / Internal Charges							
-	Depreciation	Depn Expense 12 Water Infrastructure	23500.0680.0752	-	36,183	36,183	Allocation from Uralla - accurate depreciation to be calculated
17,932	Overheads / Internal Recha	Overheads Allocated - Corporate Admin	23500.0980.0980	18,470	- 5,288	13,182	
17,932				18,470		49,365	-
5,006		Bundarra Water Supply with Internal Items		17,092		0	-
731,897		Revenue		882,346		855,088	-
425,123		Mtc/Ops/Mgmt		443,926		452,435	-
118,609		Capital Works		122,167		147,167	-
188,165		Total Working Plan		316,253		255,487	-
392,013		Depreciation & Overheads / Internal Charges		316,224		221,394	-
- 203,848		Total with Internal Items		29		34,092	-

Fund 3 Sewerage Draft Budget 2013-2014

Original Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
Revenue							
		31000					
5,100	Rates & Charges	Rates-Interest Penalty	31000.0100.0026	5,253		5,253	
26,775		Rates-Pensioner Concession	31000.0100.0035	26,775		26,775	
14,725		Rates-Pensioner Concession Other	31000.0100.0037	14,725		14,725	
507,519		Sewer Annual Charge	31000.0100.0043	571,644	- 40,857	530,787	as per revenue policy
9,600	User Fees & Charges	Sewer Service Tradewaste Charge	31000.0110.0103	14,660		14,660	
4,000		Connection Fee	31000.0110.0105	4,000		4,000	
10,000	Other Income	Interest Received Banks & Other	31000.0130.0190	10,000		10,000	
524,169				593,507		552,650	-
Maintenance							
		33100					
920	Administration Expenditure	General Asset Insurance	33100.0350.0632	966		966	
450		Telephone Charges	33100.0350.0640	464		464	
1,600		Mobile Phone Charges	33100.0350.0641	1,648		1,648	
3,447	Utilities	Water Charges	33100.0415.0518	3,568		3,568	
50,000		Electricity	33100.0415.0520	51,499		51,499	
2,100		Land Rates Charges	33100.0415.0625	2,174		2,174	
14,702	Pump Station Maintenance	Wages	33100.0590.0301	15,173	- 8,034	7,139	
100		Overtime	33100.0590.0302	103	- 103	-	
122		Freight Delivery	33100.0590.0412	125		125	
10,000		Materials & Consumables	33100.0590.0506	10,300		10,300	
100		Inventory Issued From Store	33100.0590.0507	103		103	
1,061		Plant Internal Hire Recovery	33100.0590.0970	1,093		1,093	
40,927	Sewerage Treatment	Wages	33100.0595.0301	42,236	- 4,742	37,494	
14,000		Overtime	33100.0595.0302	14,448	- 14,448	-	
4,526		Employee Allowances	33100.0595.0311	4,671	- 4,671	-	
4,500		Other External Services	33100.0595.0410	4,635		4,635	
20,000		Materials & Consumables	33100.0595.0506	20,600	6,000	26,600	
11,500		Plant Internal Hire Recovery	33100.0595.0970	11,845		11,845	
200	Sewer Assets Maintenance	Freight Delivery	33100.0601.0412	206		206	
43,659	Sewer Mains Maintenance	Wages	33100.0600.0301	45,056	23,542	68,598	
500		Overtime	33100.0600.0302	516	- 516	-	
500		Employee Allowances	33100.0600.0311	516	- 516	-	
11,067		Materials & Consumables	33100.0600.0506	11,399		11,399	
100		Inventory Issued From Store	33100.0600.0507	103		103	
1,800		Plant Internal Hire Recovery	33100.0600.0970	1,854		1,854	

Original Budget 2012-13	Sub Account	Activity Account	Account No.	Original Estimates 2013-14	Amendments	Draft 2013-14 Budget	Description
14,606	Sewer Mains Maintenance	Wages	33100.0601.0301	15,073	- 15,073	-	
3,728		Overtime	33100.0601.0302	3,847	- 3,847	-	
1,065		Employee Allowances	33100.0601.0311	1,099	- 1,099	-	
300		Freight Delivery	33100.0600.0412	309		309	
8,367		Materials & Consumables	33100.0601.0506	8,618		8,618	
300		Inventory Issued From Store	33100.0601.0507	309		309	
9,844		Plant Internal Hire Recovery	33100.0601.0970	10,139		10,139	
276,090				284,694		261,187	-
	Capital Works	37000					
5,305	Fixed Plant & Equipment Capital Works	Materials & Consumables	37000.0791.0506	5,464		5,464	
5,616	Sewer Mains Capital Works	Wages	37000.0801.0301	5,796	204	6,000	
65,973		Materials & Consumables	37000.0801.0506	67,952	- 6,000	61,952	
25,955		Plant Internal Hire Recovery	37000.0801.0970	26,734		26,734	
102,848				105,945		100,149	-
145,231				202,867		191,314	-
			Sewerage Total Working Plan				
	Depreciation & Overheads / Internal Charges						
1,622	Depreciation	Depn Expense Buildings & Other Structures	33100.0680.0742	1,671		1,671	
492		Depn Expense 5 Roads	33100.0680.0745	507		507	
211,000		Depn Expense 13 Sewerage Infrastructure	33100.0680.0753	175,100		175,100	
127,689	Overheads / Internal Recharges	Overheads Allocated - Corporate Administration	33100.0980.0980	131,520	- 63,865	67,655	
- 102,848	Sewer Mains Maintenance	Transfer to Capital	33100.0601.0560	- 105,945	5,796	- 100,149	
237,955				202,853		144,784	-
- 92,724				14		46,530	-
			Sewerage with Internal Items				
524,169		Revenue		593,507		552,650	-
276,090		Mtc/Ops/Mgmt		284,694		261,187	-
102,848		Capital Works		105,945		100,149	-
145,231		Total Working Plan		202,867		191,314	-
237,955		Depreciation & Overheads / Internal Charges		202,853		144,784	-
- 92,724		Total with Internal Items		14		46,530	-

Uralla Shire Council

2013-14 to 2022-23 Capital Projects

Revised 2012/2013 Budget (31/12/12)	Resp.	Master Activity	Description	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	10 Year Total
-	GM	8070	Fire Control Expenses - RFS Capital Works	-	-	-	-	-	-	-	-	-	-	-
106,000	Dir Admin	7100	Corporate Services Capital Expenditure	30,000	30,900	31,827	32,782	33,765	34,947	36,170	37,436	38,746	40,103	346,676
14,000	Dir Admin	7140	IT Services Capital Works	30,000	-	-	-	-	-	-	-	-	-	30,000
-	Dir Admin	8150	Caravan Parks & Camping Grounds Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	8170	Economic Development Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	7809	TCSO Special Projects Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	7834	KADS Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Dir Admin	7845	Grace Munro Centre Capital	-	-	-	-	-	-	-	-	-	-	-
50,000	Dir Admin	7890	Other Culture Capital Works	50,000	50,000	50,000	-	-	-	-	-	-	-	150,000
-	Dir Eng	7200	Engineering Operations Capital Expenditure	5,000	5,150	5,305	5,464	5,628	5,825	6,028	6,239	6,458	6,684	57,779
17,659	Dir Eng	7400	Stormwater Drainage Capital Works	29,691	30,592	31,520	32,476	33,461	34,615	35,809	37,045	38,323	39,644	343,176
22,750	Dir Eng	7230	Uralla Parks Capital Works	15,000	-	-	-	-	-	-	-	-	-	15,000
5,000	Dir Eng	7235	Bundarra Parks Capital Works	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	55,000
-	Dir Eng	7240	Sport Grounds & Recreation Facilities Capital Work	25,000	25,766	26,555	27,369	28,208	29,123	30,068	31,043	32,051	33,091	288,274
489,000	Dir Eng	7280	Bridges Capital Works	855,306	3,500,000	1,256,000	-	-	823,000	-	-	-	-	6,434,305
47,839	Dir Eng	7300	Footpaths Capital Works	49,339	50,849	52,409	54,011	55,661	57,363	59,116	60,923	62,786	64,705	567,162
45,885	Dir Eng	7310	Kerb & Gutter Capital Works	44,229	45,604	47,022	48,463	49,947	51,477	53,054	54,679	56,355	58,081	508,911
30,735	Dir Eng	7330	Local Urban Streets Capital Works	27,537	28,379	50,000	50,000	51,514	53,074	54,681	56,337	58,043	59,800	489,365
353,899	Dir Eng	7340	Regional Rural Sealed Roads Capital Works	258,387	241,352	224,324	324,127	309,607	292,821	275,480	257,566	239,061	219,946	2,642,671
15,548	Dir Eng	7345	Regional Rural Unsealed Roads Capital Works	16,740	17,256	17,788	18,336	18,902	19,484	20,085	20,704	21,343	22,001	192,639
2,112,177	Dir Eng	7350	Sealed Rural Roads Capital Works	1,435,247	1,423,079	1,509,976	1,984,865	1,946,620	796,000	2,278,773	1,930,952	2,122,440	2,452,136	17,880,088
267,752	Dir Eng	7360	Unsealed Rural Roads Capital Works	293,247	291,389	319,871	372,176	383,632	539,656	365,535	376,820	388,454	400,448	3,731,228
17,883	Dir Eng	7380	Road Safety Capital	-	-	-	-	-	-	-	-	-	-	-
3,277	Dir Eng	7500	Parking Facilities Capital Works	-	-	-	-	-	-	-	-	-	-	-
1,123,000	Dir Eng	7550	Plant Purchases	788,765	1,019,000	880,765	1,058,000	1,202,765	1,787,000	1,070,000	1,622,500	1,570,000	1,200,000	12,198,795
5,000	Dir Eng	7570	Works Depot Capital	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
-	Mgr H&B&	7490	Community Centre Capital Works	-	-	-	-	-	-	-	-	-	-	-
8,000	Mgr H&B&	7530	Cemetery Capital Works	8,240	8,487	8,742	9,004	9,274	9,599	9,935	10,282	10,642	11,015	95,220
-	Dir Admin	7710	Library Asset Purchases	30,024	-	-	-	-	-	-	-	-	-	30,024
-	Mgr H&B&	7740	Halls & Community Centres Capital Works	20,000	20,000	20,000	-	-	-	-	-	-	-	60,000
-	Dir Admin	7790	Preschool Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Mgr H&B&	7410	Waste Management Operations Capital Works	-	-	-	-	-	-	-	-	-	-	-
-	Mgr H&B&	7420	Domestic Waste Capial Works	-	-	-	-	-	-	-	-	-	-	-
55,000	Mgr H&B&	7430	Waste Disposal Site Capital Works	100,000	-	-	-	-	-	-	-	-	-	100,000
118,609	Water	27000	Water Infrastructure Capital Works Fund 2	147,167	151,632	156,232	160,973	165,857	170,889	176,074	181,417	186,922	192,594	1,689,757
102,848	Sewerage	37000	Sewerage Services Infrastructure Capital Works F3	100,149	103,166	106,273	109,474	112,771	116,547	120,450	124,485	128,655	132,965	1,154,936
22,500	McMaugh's	47000	Residential Aged Care Capital Works	79,676	83,776	93,554	103,883	50,000	51,750	53,561	55,436	57,376	59,384	688,394
13,742	Dir Admin	7105	Council Administration Building Operations Capital V	-	-	-	-	-	-	-	-	-	-	-
5,048,102			Total	4,453,742	7,136,377	4,898,163	4,401,402	4,467,612	4,883,170	4,654,820	4,873,865	5,027,653	5,002,596	49,799,402

