



DELIVERY PROGRAM 2017-2021

OPERATIONAL PLAN 2018-2019



INFORMATION ABOUT THIS DOCUMENT

Document History

Doc No.	Date Amended	Details/Comments eg Resolution No.
Version 1	04 May 2018	Draft for Executive Team Review and circulation to Councillors
Version 2	10 May 2018	Budget alignment Executive Meeting 10 May 2018 and inclusion of the special rate variation from Council's Fit for the Future Improvement Program
Version 3	11 May 2018	Budget alignment with version issued to Councillors 11 May for Councillor Workshop 15 May 2018
Version 4	22 May 2018	Draft for May Council Meeting to place on Public Exhibition
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Version 8, 9, 10 and 11	26 June 2018	Adopted version as per Council resolution 11.06/18 and review by Executive.
Version 12	10 July 2018	Revisions to Fees and Charges as per Extraordinary Meeting of Council resolution X2.07/18 .
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Further Document Information and Relationships

Related Legislation*	Local Government Act 1993 Local Government (General) Regulations 2005 Office of Local Government Integrated Planning and Reporting Guidelines
Related Policies	Nil
Related Procedures/ Protocols, Statements, documents	Community Strategic Plan Resourcing Strategy

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PART 1: OVERVIEW

Introduction

General Manager's Message

Welcome to the 2017 to 2021 edition of Council's 4-year Delivery Program, and 2018-2019 annual Operational Plan for the second year of this current 4-year term of Council.

This Delivery Program and Operational Plan set out the Principal Activities and annual Actions aimed at progressing the Strategies and achieving the Goals set out in the Community Strategic Plan

Council plans such as the Community Strategic Plan, Delivery Program and Operational Plan are interconnected and interact so that Council can plan in a holistic way for both the short- and long-term, ensuring a sustainable future for the Uralla Shire.

The suite of strategic plans allows Council to ensure that a single direction and set of community goals are integrated across the documents; that a detailed program on how they will be achieved and measured is in place; and the resources required to achieve them are both allocated and within Council's means.

In addition to this, over the past three years Council has implemented a number of organisational improvement initiatives to improve the capacity and capability of the organisation, which will ultimately allow services to be delivered more efficiently into the future. These efforts will be continued in 2018-19 through the implementation of Council's Virtuous Circle Improvement Program, which will see the organisation improve staff performance and increase customer satisfaction through upgrades to information technology and software and streamlined compliance and financial management practices.

The Operational Plan for the coming year includes the continuation of service delivery across the full range of operations currently enjoyed by residents, as well as the following major projects:

- Delivering two projects funded through the NSW Government's Stronger Country Communities Fund, including upgrades to Pioneer Park;
- Progressing the implementation of the Bundarra Sewerage Scheme;
- Progressing the development of the light industrial project in Rowan Street;
- Progressing the Uralla Visitor Information Centre Improvement Project, and
- Exploring options for a special rate variation to address the asset maintenance and renewal backlog

In addition to this, Council will also deliver through our regular capital renewal programs, including:

- Roads renewal, resealing and resheeting programs;
- Footpath and cycleway program;
- Water Supply infrastructure renewal program;
- Sewerage Service infrastructure renewal program; and
- Buildings renewal program.

Like all of our elected members and staff, I am excited and look forward to another successful and productive year delivering for the entire community of Uralla Shire.

Andrew Hopkins
General Manager

Background

Integrated Planning and Reporting

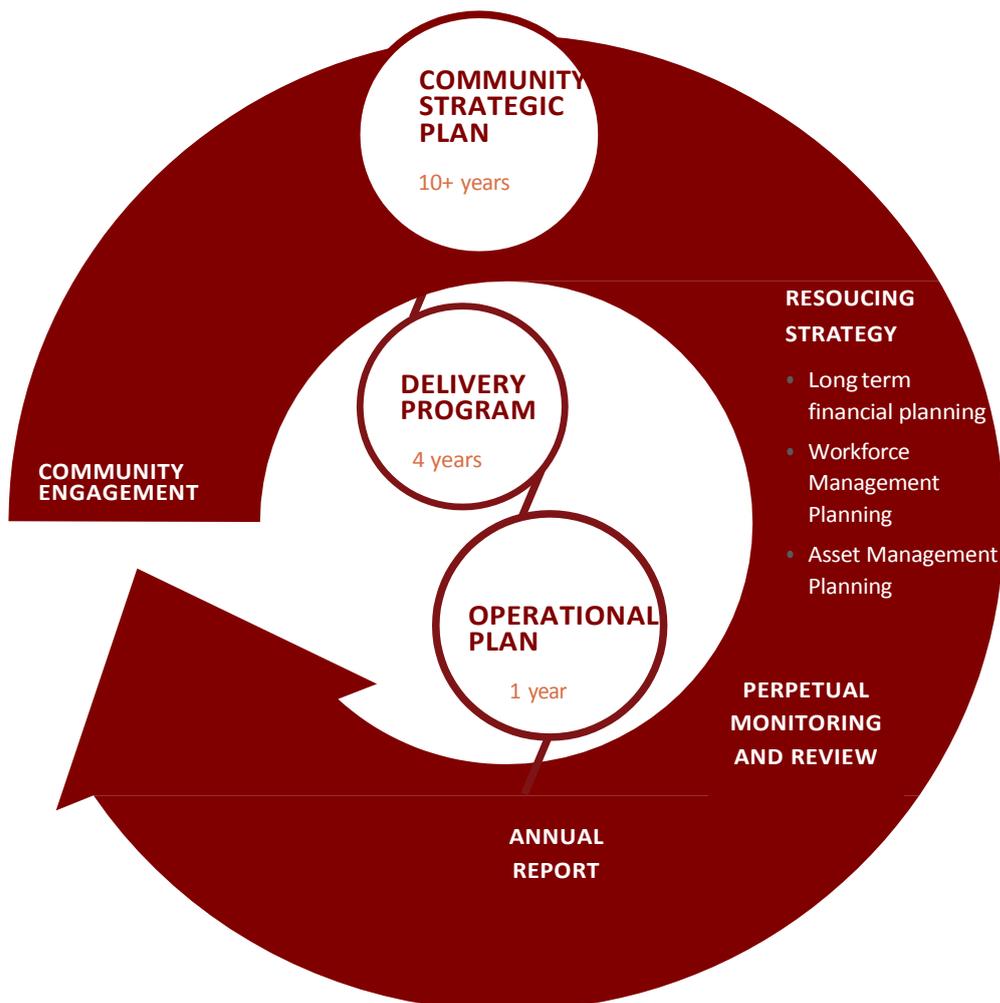
In October 2009, the NSW Government's new framework for strategic planning and reporting for local councils came into effect through the introduction of the Local Government Amendment (Planning & Reporting) Act 2009. This act amended the NSW Local Government Act 1993 with regard to Councils strategic planning and reporting requirements.

The Integrated Planning & Reporting framework requires councils to better integrate their various plans and to plan holistically for the future. It requires councils and their communities to have informed discussions about funding priorities, acceptable service levels and to plan in partnership for a more sustainable future.

The framework is an improved way of doing business and ensures that all of council's plans and policies work together to achieve the community's goals. Each council must prepare a number of plans, which provide details on how the Council intends to deliver services and infrastructure across both the short and long term, based on the community priorities that have been identified through community engagement programs.

The Integrated Planning and Reporting Framework is captured in the diagram below:

Integrated Planning and Reporting Diagram



Our Planning Framework

Uralla Shire Council's Delivery Program 2017-2021 and Operational Plan 2018-19 are two parts of the suite of Integrated Planning and Reporting documents. These documents are linked together by a matrix of actions that details how the community's long term aspirations and outcomes will be achieved.

Long Term (10-Years) - Community Strategic Plan 2017-2027

The Community Strategic Plan 2027 was developed in consultation with the community, the long term community aspirations for the future direction of Uralla Shire have been captured as Community Goals within the Community Strategic Plan. Long Term Strategies have been included and they outline how the Community Goals will be achieved.

Medium Term (4-Years) Delivery Program 2017-2021

The four year program details the Principal Activities that Council will undertake in order to work towards achieving the Community Goals of the Community Strategic Plan

Short Term (1-Year) Operational Plan 2018-2019

The annual Operational Plan lists activities Council will undertake in the coming 12 month period. The Operational Plan also includes the Statement of Revenue Policy, which contains the annual budget, rates and charges, borrowings, and fees and charges.

This Operational Plan has also been prepared in the context of the State Government's Fit for the Future process and therefore includes performance targets contained in Council's Improvement Program to strengthen Council's long term sustainability.

In addition, this suite of documents is underpinned by Council's Resourcing Strategy which consists of a Long Term Financial Plan, Asset Management Plan and Workforce Plan. These documents outline how Council has considered, in the medium to long term, the Shire's finances, assets and workforce to achieve the Community Strategic Plan goals.

Addressing the Quadruple Bottom Line

The Integrated Planning & Reporting framework is designed to help improve the sustainability of the community, the local government area, and the Council using the 'quadruple bottom line' (QBL) approach. This is made up of four themes –Society, Economy, Environment and Leadership.

Society, also commonly referred to as community, is the physical and emotional health of the community and how they interact with each other within the community and with others who use and support the local services and facilities.

Economy is not financial management, it is about where Council spends the money, and how they provide connectivity, support the local economy and encourage investment and employment opportunities to the local government area.

Environment refers to ecological pressures and the state of natural resources. It is important to also remember that all environmental issues are interdependent.

Leadership also commonly known as governance relates not only to the way Council interacts and works with the community but also the way the community and other agencies might become involved with delivering some of the plans objectives. It also relates to democracy and the operations of the elected Council.

Disability Inclusion Act 2014 (NSW)

In the context of disability inclusion and action planning, 'disability' means a functional limitation or impairment, including cognitive, physical, mental, sensory and functional deficits, which may be present from birth, acquired by accident or illness or due to the process of ageing. The impairments or deficits may be temporary or permanent.

The Disability Inclusion Act 2014 (NSW) provides the legislative framework to guide state and local government disability inclusion action planning. The Act supports people with disabilities to access:

- The same human rights as other members of the community;
- Independence and social and economic inclusion within the community; and
- Choice and control in the pursuit of their goals and the planning and delivery of their supports and services.

In meeting the requirements under the Act for disability inclusion and access planning, Council must:

- a) Specify how it will incorporate United Nation human rights disability principles into its dealings with matters relating to people with disability
- b) Include strategies to support people with disability
- c) Include details of its consultation about the plan with people with disability
- d) Explain how planning supports the goals of the NSW State Disability Inclusion Plan in the four key areas of:
 - Attitudes and behaviours
 - Liveable communities
 - Employment
 - Systems and processes

Uralla Shire Council has included its disability inclusion action planning, in response to these priorities, into the Integrated Planning and Reporting Framework.

Our Mission

"The Uralla Shire Council is committed to creating a unique environment which offers an excellent quality of life and economic opportunities for its people."

Our Values

The Uralla Shire community strives to:

- Enjoy a high quality of life;
- Have thriving business centres;
- Have educational and job opportunities available for people with a wide range of skills and aptitudes;
- Have an innovative, adaptive and diverse economy;
- Have access to good public services and relevant infrastructure;
- Have a continuing improvement in its socio-economic status;

- Treasure its natural and built heritage and continue to be progressive;
- Ensure sustainability;
- Provide security and safety for its residents;
- Have a growing population and a sound demographic structure; and
- Retain its own independent community-based local government authority.

Our Community Goals

Our Society

1. A proud, unique and inviting community.
2. A safe, active and healthy shire.
3. A diverse and creative culture.
4. Access to and equity of services.

Our Economy

5. An attractive environment for business, tourism and industry.
6. Growing and diversified employment, education and tourism opportunities.
7. A safe and efficient network of arterial roads and supporting infrastructure, town streets, footpaths and cycleways that are adequate, interconnected and maintained.
8. Communities that are well serviced with essential infrastructure.

Our Environment

9. To preserve, protect and renew our beautiful natural environment.
10. Maintain a healthy balance between development and the environment.
11. Reuse, recycle and reduce wastage.
12. Secure, sustainable and environmentally sound water-cycle infrastructure and services.

Our Leadership

13. A strong, accountable and representative Council.
14. An effective and efficient organisation.
15. Deliver the goals and strategies of the Community Strategic Plan.

Delivery Program and Operational Plan Layout

The Delivery Program and Operational Plan is presented in this document in four key parts. As displayed on a previous page, the Integrated Planning and Reporting framework includes a ten year Community Strategic Plan, a four year Delivery Program and a one year Operational Plan.

This document not only includes the Delivery Program and Operational Plan, but it also provides you with our Budget and Statement and Revenue Policy.

The layout and key parts of this document, are:

Part 2: Delivery Program 2017-2021 and Operation Plan 2018-2019

The Delivery Program part of the document provides the Principal Activities Council will undertake over the next four years to achieve the objectives and strategies of the Community Strategic Plan's four major themes.

The Operational Plan sets out Council's proposed Actions which will be undertaken in the first year to meet the four year Actions of the Delivery Program. The Operational Plan also outlines whom is responsible for each Action, Council's primary role in each Action, and a measure and target to determine when the Action is achieved.

Part 3: Budget 2018-2019

This part of the document is laid out by fund. It sets out our budget for the year ahead and includes the financial plans and budgets for capital works and where funds and resources come from, and go to, in terms of carrying out day-to-day Council operations and to helping fund capital expenditure items.

Part 4: Statement of Revenue Policy 2018-2019

This part of the document includes Council rates, charges and levies to be applied.

Elected Members



Back Row (L to R): Cr Kevin Ward, Cr Levi Sampson, Cr Natasha Ledger, Cr Bob Crouch, Cr Mark Dusting.
Front Row (L to R): Cr Isabel Strutt (Deputy Mayor), Cr Michael Pearce (Mayor), Cr Robert Bell, Cr Tara Toomey.

Roles and responsibilities

Uralla Shire Council consists of nine councillors, selected by the community during local government elections every four years. The local government elections were held in September 2016 and at that eight Councillors were elected, four from each of two wards and the Mayor was for the first time, popularly elected by the community

The Mayor's roles include chairing meetings of the Council, presiding at civic functions, representing the council to other local governments and other levels of government and, when necessary, exercising Council's policy-making functions in between those meetings.

Each councillor has the responsibility of representing the broader needs and wishes of the whole community when making decisions. Councillors are responsible for making decisions on all areas of policy and strategic priorities which have a direct impact on the projects and services Council carries out.

Decisions are adopted through a majority voting system, with each councillor allocated one vote. In the case of a tied vote, the chairperson (usually the Mayor) must make the casting vote. Council must appoint a General Manager, who is responsible for Council's day-to-day operations and ensures Council policies and decisions are implemented. Council operates within a legislative framework of the *Local Government Act 1993* (NSW) and other NSW and Commonwealth legislation.

The councillors, as the elected body of Council, are responsible for the delivery of programs and services identified in the Delivery Program.

At the end of the current term of Council, an End-of-Term Report (September 2016- August 2020) will be provided to the community detailing Council's overall achievements in implementing the Community Strategic Plan.

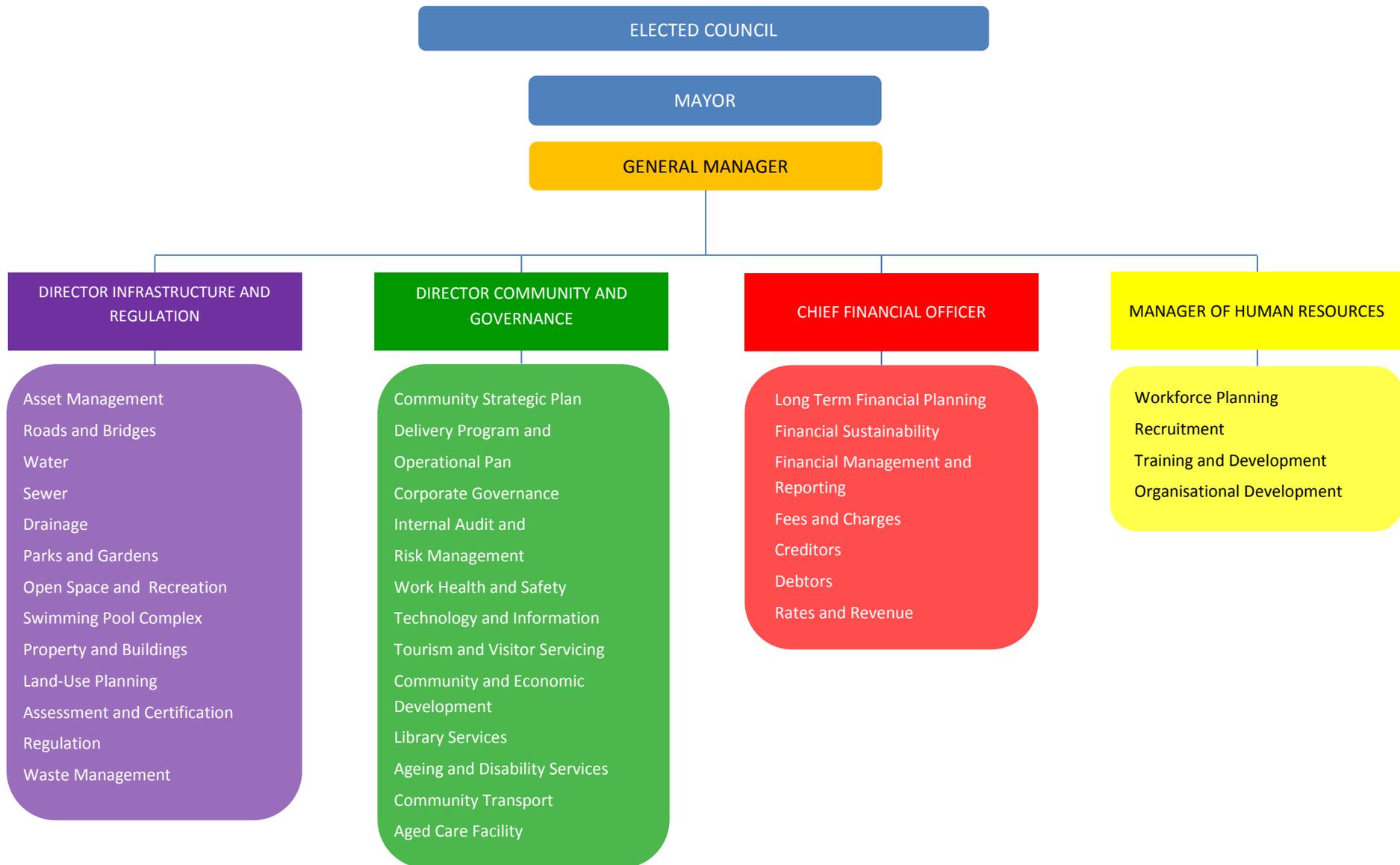
Council meetings

Council meetings are held in accordance with Councils Code of Meeting Practice. The Ordinary Meetings of Council are held on the fourth Tuesday of each month from 12.30pm.

Agendas and business papers for meetings are available on Council's website at www.uralla.nsw.gov.au by Wednesday of the week preceding the meeting. Minutes of Council meetings are released as soon as possible following each Council meeting.

Council's senior staff prepare reports and make recommendations for councilors to consider. Matters can also be raised as Mayoral Minutes and Councillor notices of motion for debate at a Council meeting.

Organisation Structure



Council Improvement Plan

The Council Improvement Plan (CIP) is a document completed and endorsed by Council resolution in June 2015 which highlights the key issues facing Uralla Shire Council and lists the improvement strategies and outcomes in order for Council to maintain its financial sustainability and Fit for the Future rating.

At the time of compiling the CIP, Council had undertaken a community engagement program to inform the construction of its new 2015 Community Strategic Plan. The engagement program included a community survey that revealed very conclusive key themes as follows:

- 92% of respondents wanted Council to remain independent and not pursue a voluntary merger;
- Of the respondents who wanted Council to remain independent, 94% committed to some level of special rate variation to return Councils operating result before capital grants into surplus;
- Almost 70% of those respondents stated that a special variation of between 10 and 20 percent was acceptable to return Councils operating result before capital grants into surplus;
- A number of service areas were identified for review of their current service levels as a part of achieving the operating performance ratio benchmark.

The Survey results informed our CIP initiatives, and included:

- Continuing implementation of Councils Organisation Development Strategy and related Action Plan to further build on Council organisation capacity and capability;
- Implementation of a rolling service review program to be undertaken on all service areas at least once during every four year cycle;
- Review of all Business Plans and strategies for Council's commercial business undertakings;
- A further review of all of Council's User Fees and Charges to ensure that income is maximised as much as possible under a revised user pays philosophy;
- A further investigation of expanded opportunities for resource sharing or joint tendering with other regional Councils;
- The implementation of a number of systems to maximise automation and improve Council's data collection and business intelligence capabilities;
- The ongoing implementation of Council's Workforce Management Strategy and the targeted actions contained therein; and
- An application to the Independent Pricing and Regulatory Tribunal (IPART) for a Special Rate Variation.

Please refer to the Long Term Financial Plan 2017-2027 for further information about achieving the benchmarks under our Fit for the Future proposal.

Funding our future

We are continuing to drive organisational efficiencies and have committed to a long term service review program to ensure we are delivering service and facilities that meet our community's needs in the most effective way possible.

Despite these initiatives, Council still does not have sufficient funds to ensure that the number of assets in poor condition does not continue to grow. A Special Rate Variation is part of our medium and long-term term solution.

What is rate pegging?

At present, Council's revenue is regulated under "rate pegging". This is where IPART sets a rate peg which limits the amount by which Councils can increase their rate revenue from one year to the

next. Making an application for a Special Rate Variation is a way for Council to increase its rates above the rate peg for a set period.

What is a Special Rate Variation?

After IPART announces the rate peg for the following year, Council is then able to have a conversation with our community as to whether the increase is sufficient to continue enabling the delivery of the existing range and standard of services our community enjoys, whilst also ensuring there is sufficient funds to maintain and renew local infrastructure. If our community feels the increase is insufficient, Council can request an increase above the rate peg limit. These increases are known as a Special Rate Variation.

Applications for increases above the rate peg limit are assessed by IPART against stringent criteria, including extensive community consultation. Council must demonstrate to IPART that it has undertaken significant consultation with our community, including clearly showing to our community the impact of any proposal on ratepayers, before an application for a Special Rate Variation will be approved.

How will Council progress a Special Rate Variation in 2018/19?

Council's CIP highlights, at points 1.5 and 2.3 of the 'Improvement Action Plan' the key improvement action of making a Special Rate Variation, under section 508(A) of the Local Government Act 1993 to increase rate revenue to bring the General Fund into an operating surplus, generating revenue to support a program of works centered on asset maintenance, asset renewal, and improvement of Council's operating performance.

Council has included an action in the 2018/19 Operational Plan, at Activity 4.2.2.1 of this document, to commence the process to make an application to IPART for a Special Rate Variation. As part of this process, Council will be undertaking extensive consultation with our community before finalising and submitting our application.

Knowing Why We Need an SRV

Prior to 2015, Council lacked robust data related to assets managed by it – roads, buildings, water, sewer, landfill and plant and equipment. As new +or revised plans are developed or tested, more accurate data becomes available that is included within the Long Term Financial Plan (LTFP). When all of this information is collated, it provides Council with a picture into the operational and capital needs of the future. It allows decisions to be made about the management of assets, what standards should be maintained, whether or not borrowings should be utilised and what standard of service can be delivered. This information then helps form the basis of the SRV.

PART 2:

DELIVERY PROGRAM 2017-2021

OPERATIONAL PLAN 2018-2019

Responsibility Matrix

Each of the actions contained in Council’s combined Delivery Program 2017-2021 and Operational Plan 2018-2019 is assigned to a responsible local government officer, who provides progress reports to the Council each quarter. Set out below is the responsibility legend used throughout the following combined Delivery Program 2017-2021 and Operational Plan 2018-2019:

- | | | |
|---------|--|-------------------------------|
| • GM | General Manager | General Manager’s Office |
| • CFO | Chief Financial Officer | General Manager’s Office |
| • MHR | Manager Human Resources | General Manager’s Office |
| • DIR | Director Infrastructure and Regulation | Infrastructure and Regulation |
| • EMC | Environmental Management Coordinator | Infrastructure and Regulation |
| • MWWSS | Manager Water, Waste and Sewerage Services | Infrastructure and Regulation |
| • MTPR | Manager Planning and Regulation | Infrastructure and Regulation |
| • MIW | Manager Infrastructure and Works | Infrastructure and Regulation |
| • DCG | Director Community and Governance | Community and Governance |
| • CCDE | Coordinator Community Development and Engagement | Community and Governance |
| • CGR | Coordinator Governance and Risk | Community and Governance |
| • MMG | Manager McMaugh Gardens Aged Care | Community and Governance |
| • MCC | Manager Community Care | Community and Governance |
| • CTI | Coordinator Technology and Information | Community and Governance |
| • TPOO | Tourism Promotion and Operations Officer | Community and Governance |

A proud, unique and inviting community
Provide vibrant and welcoming town centre, streets and meeting places

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activity	Council Role	Year				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
1.1.1.1	Maintain parks, gardens and open spaces	Provide	✓	✓	✓	✓	Liaise with volunteers and other community groups to assist in the maintenance of parks, gardens, and open spaces	EMC	Volunteer maintenance activities/ increased
							Undertake annual maintenance program of parks.	MIW	Annual program/ completed

Strategy 1.1.2 **Embellish our community with parks, paths, cycleways, facilities, and meeting places**

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activity	Council Role	Year				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
1.1.2.1	Prepare open space strategy	Provide	✓				Engage with the community and key stakeholders in developing the Open Spaces Strategy	DIR	Engagement program/ implemented
							Develop an overarching Open Spaces Strategy with an Action Plan guided by community consultation, and including disability inclusion and access provisions (DIAP 2.5) (2.6) (2.7)	DIR	Strategy and action plan/ adopted

Strategy 1.1.3

Respect the heritage of the region and highlight and enhance our unique characteristics

DELIVERY PROGRAM 2017-2021				OPERATIONAL PLAN 2018-2019					
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
1.1.3.1	Provide cemetery services	Provide	✓	✓	✓	✓	Undertake annual maintenance program of all cemeteries	MIW	Program/ completed
							Seek heritage funding to carry out restoration work at Uralla's Old Cemetery	MIW	Heritage funding application/ lodged
							Provide family history information and interment services	MIW	Services/ provided

A safe, active and healthy shire
Provide accessible quality sport and recreation facilities that encourage participation

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
1.2.1.1	Maintain community swimming complex, sports and recreation facilities	Provide	✓	✓	✓	✓	Undertake the necessary maintenance to be able to operate the pool	DIR	Pool open/ 20 October 2018 to 8 March 2019
							Maintain and test pool water quality in compliance with Department of Health guidelines	MIW	Water quality/ compliant
							Undertake the annual maintenance program at sporting fields	MIW	Program/ undertaken
1.2.1.2	Provide shared footpaths and cycleways	Provide	✓	✓			Develop a shared footpath and cycleway plan including disability access provisions in conjunction with the Pedestrian Access and Mobility Plan, subject to RMS funding approval (DIAP 2.6)	DIR	Plan/ completed
			✓	✓	✓	✓	Seek annual funding to extend and integrate a shared path network	DIR	Funding application/ completed

Strategy 1.2.2

Work with key partners and the community to lobby for adequate health services in our region

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activity	Council Role	Year				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
1.2.2.1	Improve access to regional health services	Advocate	✓	✓	✓	✓	Liaise with medical practitioners to prepare for participation in the 2019 Bush Bursary/CWA Scholarship program	CCDE	Liaison with medical practices/completed

Strategy 1.2.3

Provide, maintain and develop children’s play and recreational facilities that encourage active participation

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activity	Council Role	Year				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
1.2.3.1	Enhance recreational facilities for children	Provide	✓	✓	✓	✓	Deliver upgrades to recreation facilities throughout the shire	DIR	Grant funding/sought Infrastructure upgrades/delivered

Strategy 1.2.4

Partner with police, community organisations and the community to address crime, anti-social behavior and maintain community safety

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activity	Council Role	Year				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
1.2.4.1	Preserve community safety	Facilitate	✓	✓	✓	✓	Provide support within Council’s area of functional responsibility to the police, emergency services, and community groups to preserve community safety	DIR	Support/provided

Strategy 1.2.5

Provide effective regulatory, compliance and enforcement services for the community

DELIVERY PROGRAM 2017-2021				OPERATIONAL PLAN 2018-2019				
Principal Activity	Council Role	Year				Annual Action	Responsibility	Measure/ Target
		1	2	3	4			
1.2.5.1 Provide effective regulatory, compliance and enforcement services	Provide	✓	✓	✓	✓	Carry out food premises inspections to ensure compliance with the Food Act	MTPR	Food premises inspected annually/ 100%
								Food premises returns submitted/ annually
						Issue and serve Orders where necessary under relevant legislation	MTPR	Issued orders compliant with legislation/ 100%
						Register, licence and inspect onsite sewerage treatment systems	MTPR	Number of inspections undertaken as scheduled/ 90%
						Administer companion animal registrations, respond to companion animal noise complaints, and impound animals and stray stock as required	MTPR	Respond to companion animal complaints/ 100%
						Finalise and implement a trade waste policy	MTPR	Policy/ implemented

A diverse and creative culture

Provide enhanced and innovative library services that support and encourage lifelong learning

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/ Target
		1	2	3	4			
1.3.1.1 Provide library services and programs	Provide	✓	✓	✓	✓	Manage the service level agreement with Central Northern Regional Library	CCDE	Service level agreement/ compliant
						Attend Central Northern Regional Library committee meetings	CCDE	Committee meetings/ attended
						Operate the library services and programs to meet agreed service levels	CCDE	Uralla library open/ 7 days a week Bundarra library operating and resources renewed/ quarterly

Strategy 1.3.2

Work with the community and other partners to develop major cultural and community events and festivals

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/ Target
		1	2	3	4			
1.3.2.1 Facilitate the development of a range of community and cultural activities	Facilitate	✓	✓	✓	✓	Coordinate the development of a Uralla Shire event toolkit	TPOO	Toolkit/ commenced
						Attend Arts North West regional meetings	CCDE	Meetings/ attended

Strategy 1.3.3

Lobby government, companies and other individuals to secure funding for cultural and creative expression fields

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
1.3.3.1	Enhance opportunities for community cultural and creative expression	Facilitate	✓	✓	✓	✓	Coordinate and deliver Council’s annual community grants and financial assistance programs	CCDE	Grants program rounds delivered/ = 2

Access to and equity of services
Operate and maintain the McMaugh Gardens Aged Care Facility

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
1.4.1.1	Operate a residential aged care facility	Provide	✓	✓	✓	✓	Manage McMaugh Gardens Aged Care facility in a financially sustainable manner	MMG	Net operating surplus/ achieved
									Annual average occupancy at benchmark/ = > 95.2%/
							Maintain aged care facility accreditation and satisfactory aged care quality audit outcomes	MMG	Accreditation/ maintained
									Quality audit outcomes/ satisfactory

Strategy 1.4.2

Provide quality Community Care, Ageing and Disability services

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
1.4.2.1 Provide aged and disability services	Provide	✓	✓	✓	✓	Manage consumer directed aged and disability services in a financially sustainable manner	MCC	Net operating surplus/achieved
						Manage state and federal funding agreements and grant acquittals for compliance	MCC	Funding agreements reporting and acquittals/compliant
						Maintain accreditation and satisfactory quality audit outcomes	MCC	Accreditation/Maintained Quality audit outcomes/satisfactory
1.4.2.2 Provide community transport services	Provide	✓	✓	✓	✓	Manage community transport services in a financially sustainable manner	MCC	Net profit/achieved
						Manage NSW State Government funding agreements and grant acquittals for compliance	MCC	Funding agreements reporting and acquittals/compliant
						Maintain satisfactory service reviews and audit outcomes	MCC	Audit outcomes/satisfactory

Strategy 1.4.3

Create a better understanding within the community of the services and facilities council provides

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
1.4.3.1 Promote Council's services and facilities	Facilitate	✓	✓	✓	✓	Coordinate a local government week program to engage the community and show case services provided by Council	CCDE	Program/delivered
						Prepare and distribute a regular Council newsletter to residents	GM	Newsletter published/monthly
						Implement a new Council's website to improve access and engagement, with content compliant with Website Content Accessibility Guidelines (DIAP 4.2)	CCDE	New website implementation/commenced

Strategy 1.4.4

Provide opportunities for residents to enjoy access to arts, festivals, sporting activities, recreation, community and cultural activities.

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
1.4.4.1 Increase community participation in community and cultural events	Facilitate	✓	✓	✓	✓	Promote Uralla Shire as a tourism destination and community events through Council's website	CCDE	Events promoted/as requested
	Provide	✓	✓	✓	✓	Seek Youth Week funding and facilitate the coordinate the Youth Week program of activities.	CCDE	Funding application/lodged
								Youth Week activities/delivered
						Seek National Aboriginal and Islander Day Observance Committee (NAIDOC) funding and coordinate Council's NAIDOC activities in consultation with the Elders.	CCDE	NAIDOC activities/delivered

Strategy 1.4.5

Lobby government to maintain and improve community and public transport services and infrastructure

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
1.4.5.1	Enhance transport services	Advocate	✓	✓	✓	✓	Advocate, when necessary, for continuing access to Mascot airport at peak times	GM	Advocate/ as necessary

Work towards achieving the status of a Disability Friendly community through the provision of accessible and inclusive facilities and services

Strategy 1.4.6

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Outcome
			1	2	3	4			
1.4.6.1	Develop and implement a range of strategies to improve access and inclusion to council facilities and services	Provide	✓	✓	✓	✓	Incorporate principles of inclusion into Council’s asset inspection, planning and renewal programs (DIAP)	DIR	Principles/ implemented
							Assess and audit disability parking locations, including ramps and kerb access, as part of the Pedestrian Access and Mobility Plan development, subject to RMS funding (DIAP)	DIR	Review/ progressing

OUR ECONOMY

Goal 2.1

Strategy 2.1.1

An attractive environment for business, tourism and industry

Promote Uralla Shire and the region as a place to live, work, visit and invest

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.1.1.1	Promote Uralla Shire through the visitor information centre	Provide	✓	✓	✓	✓	Operate the Visitor Information Centre to meet agreed service levels	TPOO	Visitor Information Centre open/ 7 days a week
				✓	✓		Finalise costs and timeframes for the Visitor Information Centre improvement project and commence implementation, in consultation with the community, subject to funding allocation by Council resolution	TPOO	Estimated projects costs and timeframes/ Established Project implementation/ commenced

Strategy 2.1.2

Promote the Uralla Shire to business and industry and increase recognition of the areas strategic advantages

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.1.2.1	Improve recognition of Uralla Shire and the region's strategic economic advantages	Provide		✓	✓	✓	Partner with neighbouring councils to coordinate delivery of the Regional Economic Development Strategy subject to grant funding opportunities	DCG	Sub-regional working group meetings/ attended

Strategy 2.1.3

Lobby for government funded infrastructure and services to match business and industry development in the region (education, transport, health)

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
2.1.3.1 Enhance infrastructure to support regional education, transport and health development	Advocate	✓	✓	✓	✓	Lobby government for funding to undertake necessary upgrades to provide HML capacity	DIR	Number of lobbying activities/maintained
						Develop a list of priority transport infrastructure projects to capitalise on grant funding opportunities	DIR	Priority list/compiled

Strategy 2.1.4

Implement tools to simplify development processes and encourage quality commercial, industrial, and residential development

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
2.1.4.1 Process building and development application	Provide	✓	✓	✓	✓	Assess and determine development, construction, and other regulatory applications	MTPR	Applications determined/ = statutory timeframes
						Construction certificates provided in accordance with legislation	MTPR	Certificates provided/ = statutory timeframes

OUR ECONOMY

Goal 2.2

Growing diversified employment, education and tourism opportunities

Strategy 2.2.1

Provide land use planning that facilitates employment creation

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.2.1.1	Optimise land use planning instruments to support employment creating business and industries	Facilitate	✓	✓	✓	✓	Monitor and review Council's Local Environment Plan and other strategic and supporting planning documents	MTPR	LEP and DCP/ maintained

Strategy 2.2.2

Support and encourage existing business and industry to develop and grow

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.2.2.1	Encourage business and industry development	Facilitate	✓	✓	✓	✓	Assess and maintain a sufficient supply of residential, lifestyle, agricultural commercial and industrial zoned land	MTPR	Supply and demand review/ completed
				✓	✓		Progress the development of the light industrial project in Rowan Street	DIR	Detailed design/ completed Construction/ stage 1 commenced

Strategy 2.2.3

Support the attraction of new businesses, including sustainable employment generating projects

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.2.3.1	Provide information to support new and existing business operators	Provide	✓	✓	✓	✓	Provide consultation with potential new business operators and pre-development application assistance	MTPR	Number of consultation and assistance activities/maintained

Strategy 2.2.4

Partner with neighbouring Councils to effectively market the unique natural characteristics and diverse tourism opportunities available within the New England region

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.2.4.1	Promote Uralla Shire and the region as a tourism destination	Facilitate	✓	✓	✓	✓	Collaborate with other councils and tourism bodies to promote the region with a Uralla Shire focus.	TPOO	Promotional activity/=2

OUR ECONOMY

Goal 2.3

Strategy 2.3.1

A safe and efficient network of arterial roads and supporting infrastructure; and town streets, footpaths and cycle ways that are adequate, interconnected and maintained

Provide an effective road network that balances asset conditions with available resources and asset utilisation

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/ Target
		1	2	3	4			
2.3.1.1 Deliver road and drainage maintenance services and capital works programs	Provide	✓	✓	✓	✓	Deliver sealed roads bitumen maintenance program in line with established service levels and intervention points	MIW	Percentage of program completed/ 90%
						Deliver sealed roads capital renewal program	MIW	Percentage of program completed/ 90%
						Deliver sealed road network supporting infrastructure replacement program	MIW	Percentage of program completed/ 90%
						Seek funding for transport infrastructure expansion projects	MIW	Number of funding applications/ maintained
						Deliver unsealed roads grading program in line with established service levels and intervention points	MIW	Percentage of program completed/ 90%
						Deliver unsealed roads re-sheeting program in line with established service levels	MIW	Percentage of program completed/ 90%

Strategy 2.3.2

Maintain, review and replace Council bridges and culverts as required

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
2.3.2.1 Deliver bridge and culvert maintenance services and capital works programs	Provide	✓	✓	✓	✓	Inspect all bridges and carry out the required maintenance programs	MIW	Percentage of program completed/ 90%
						Deliver bridge and culvert capital works program	MIW	Percentage of program completed/ 90%

Strategy 2.3.3

Ensure road network supporting assets (signs, posts, lighting, guardrails, etc.) are maintained adequately and renewed as scheduled

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Year				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
2.3.3.1 Deliver unsealed roads, lighting, signs, guard rail, and posts maintenance and renewal program	Provide	✓	✓	✓	✓	Deliver unsealed road network supporting infrastructure replacement program	MIW	Percentage of program completed/ 90%
						Renew and maintain lighting, signs, posts, and guard rail assets in line with acceptable service levels.	MIW	Percentage of program completed/ 90%

Strategy 2.3.4

Provide a network of town and village streets that balances asset conditions with available resources and asset utilisation

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.3.4.1	Deliver town and village streets maintenance services and capital works programs	Provide	✓	✓	✓	✓	Deliver town streets maintenance and resealing programs	MIW	Percentage of program completed/ 90%

Strategy 2.3.5

Maintain existing walking and cycling networks across the region

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.3.5.1	Deliver walkways and cycle ways maintenance services and capital works programs	Provide	✓	✓	✓	✓	Inspect footpaths and deliver maintenance and repair program	MIW	Percentage of program completed/ 90%
							Upgrade the next stage Bundarra CBD footpath	MIW	Percentage of program completed/ progressing

Strategy 2.3.6

Facilitate the enhancement and expansion of accessible walking and cycle networks where strategically identified and interconnect them with other transport and recreation facilities

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.3.6.1	Expand the Shire's integrated and accessible cycle ways and walkways network	Provide	✓	✓	✓	✓	Seek funding from Roads and Maritime Services to extend cycleway network	MIW	Number of funding applications/maintained

Strategy 2.3.7

Implement and maintain developer contribution plans

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.3.7.1	Develop section 94 and section 64 contribution framework	Provide	✓	✓			Develop section 94 and section 64 development control and contribution plans	MTPR	Plan/completed

Strategy 2.3.8

Provide the required public transport infrastructure and work with key partners to expand the provision of cost effective public transport

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
2.3.8.1	Enhance Council's public transport infrastructure	Provide	✓	✓	✓	✓	Develop a renewal and maintenance program for Council bus stops	MIW	Service levels/ developed

Communities that are well serviced with essential infrastructure

Develop a strategically located network of quality, accessible and safe public amenities that are adequately maintained and renewed

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
2.4.1.1	Provide public amenities for residents and visitors	Provide	✓	✓	✓	✓	Deliver maintenance and renewal programs for public amenities	DIR	Maintenance and renewal program/ completed

Strategy 2.4.2

Implement Council’s strategic asset management plan and continue to develop asset systems, plans and practices for infrastructure assets to minimize whole of life costs

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
2.4.2.1	Develop and implement asset management plans	Provide	✓	✓	✓	✓	Review and update the plant asset management plan	DIR	Plan update/ completed
							Review and finalise buildings asset management plan, including service levels	DIR	Plan/ finalised
							Review and update the transport asset management plan	DIR	Review/ completed
							Incorporate Council cemeteries plan into the Parks and Open Spaces asset management.	DIR	Plan/ completed
							Review and update the sewer asset management plan	MWWSS	Plan update/ completed
							Review and update the water supply asset management plan	MWWSS	Plan update/ completed

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
							Implement the stormwater drainage asset management plan	DIR	Plan update/ completed

Strategy 2.4.3 Provide the infrastructure to embellish public spaces, recreation areas and parkland areas

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
2.4.3.1	Provide connectivity to public spaces	Provide	✓	✓	✓	✓	Connect footpaths and cycle ways	MIW	Connectivity/ improved

Strategy 2.4.4

Ensure adequate public car parking and kerb and gutter infrastructure is provided, maintained and renewed.

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
2.4.4.1	Maintain kerb and guttering to established service levels	Provide	✓	✓	✓	✓	Inspect all kerb and gutter and undertake the required repair and replacement program	MIW	Program delivered/ 100%

**OUR
ENVIRONMENT**
Goal 3.1
Strategy 3.1.1

To preserve, protect and renew our beautiful natural environment
Record and promote the region’s heritage in partnership with the community

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
3.1.1.1	Preserve Uralla Shire’s heritage	Provide	✓	✓	✓	✓	Continue to implement the recommended actions from the Heritage Strategy within budget allocations	MTPR	Funded strategy actions/ implemented

Strategy 3.1.2 **Protect the Shire’s historic buildings and sites, recognizing their value to the community**

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
3.1.2.1	Provide heritage services and support	Provide	✓	✓	✓	✓	Facilitate a Heritage Advisory Service and Local Heritage Assistance Fund	MTPR	Number of service activities/ maintained Value of funded assistance/ maintained

Strategy 3.1.3

Protect and maintain a healthy catchment and waterways

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
3.1.3.1	Maintain compliant catchment and waterways management	Provide	✓	✓	✓	✓	Undertake annual maintenance program for Council’s Gross Pollutant Traps	MIW	Program/ completed
							Implement actions for the Wooldridge fossicking area management plan	EMC	Implementation/ commenced
							Review Kentucky Creek Dam safety plan	MWWSS	Plan/ reviewed
							Maintain compliance with Environmental Protection Licence requirements for the Uralla landfill, sewer and water treatment plants.	MWWSS	Testing regime/ compliant

Strategy 3.1.4

Raise community awareness of environmental and biodiversity issues

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
3.1.4.1	Provide bush regeneration activities and information	Provide	✓	✓	✓	✓	Review the bush regeneration strategy and action plan	EMC	Review/commenced
							Implement the bush regeneration strategy and action plan	EMC	Implementation/commenced
							Implement the environmental sustainability action plan priorities	EMC	Implementation of priorities/commenced

OUR ENVIRONMENT

Goal 3.2

Maintain a healthy balance between development and the environment

Strategy 3.2.1

Retain open space and greenbelts that are accessible to everyone

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
3.2.1.1	Preserve sensitive greenbelt lands	Provide	✓	✓	✓	✓	Review and monitor vegetation and environmental protection measures for sensitive land	MTPR	LEP and DCP/ maintained

Strategy 3.2.2

Educate the community about sustainable practices in the home, at work and in public places

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
3.2.2.1	Raise community awareness of sustainability practices	Facilitate	✓	✓	✓	✓	Collaborate and partner with the Uralla ZNET	EMC	Number of awareness programs/ maintained

Strategy 3.2.3

Ensure that Uralla Shire is sufficiently prepared to deal with natural disasters including bushfires, major storms and flood events

		DELIVERY PROGRAM 2017-2021				OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
3.2.3.1	Collaborate with service providers to be emergency response ready	Provide	✓	✓	✓	✓	Participate in natural disaster mitigation and provide local emergency management officer	DIR	Number of mitigation activities/maintained

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Years				Annual Action	Responsibility	Measure/ Target
		1	2	3	4			
3.3.1.1 Provide waste removal and recycling services within the Shire	Provide	✓	✓	✓	✓	Provide waste collection services to the current established service areas	MWWSS	Kerbside general waste pickup weekly/ met Kerbside recycling pickup weekly/ met
		Develop and implement Waste Services Asset management Plan	MWWSS	Plan/ developed				
		Continue operations evaluation and begin community consultation regarding future operation of the Bundarra Landfill site	MWWSS	Evaluation/ progressing				
		Implement an appropriate cash management system at Council's waste facilities	MWWSS	System/ implemented				

Strategy 3.3.2

Providing education to the community on ways to minimize the waste produced by households

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Years				Annual Action	Responsibility	Measure/ Target
		1	2	3	4			
3.3.2.1 Improve community awareness of recycling and waste minimisation	Provide	✓	✓	✓	✓	Continue to operate the Uralla Community Recycling Centre	MWWSS	Recycling centre open 8am to 4pm daily, excluding Wednesday/ met
		Support the Northern Inland Regional Waste Community Recycling Centre Regional Communication and Education Plan	MWWSS	Program/ delivered				

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
							Offer schools access to Council-supported participation in waste education programs	MWWSS	School participants/ 3

Strategy 3.3.3

Implementing initiatives to reduce illegal dumping and providing community education to prevent litter

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
3.3.3.1	Promote litter reduction	Provide	✓	✓	✓	✓	Participate in Stage 3 of the Northern Inland Regional Waste Litter Implementation Plan	MWWSS	Program/delivered
				✓			Review the NSW Illegal Dumping Strategy for participation and implementation opportunities	MWWSS	Strategy/reviewed

Strategy 3.3.4

Identifying and implementing water conservation and sustainable water usage practices in council operations

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
3.3.4.1	Minimise water wastage	Provide	✓	✓	✓	✓	Undertake a water usage review on major Council usage facilities and water leakage assessment program for Council facilities	DIR	Inspections/completed

Strategy 3.3.5

Identify technologies in council facilities, infrastructure and service delivery to reduce our ecological footprint

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
3.3.5.1	Reduce Council's environmental footprint	Provide	✓	✓	✓	✓	Partner with ZNET to deliver the Elephants in the Woodlands project	EMC	Participation at meetings/ =4
							Update and implement criteria to assess environmental management in infrastructure projects	EMC	Criteria implementation/ commenced

Secure sustainable and environmentally sound water-cycle infrastructure and services

Maintain and renew water network infrastructure to ensure the provision of secure, quality and reliable drinking water supplies

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
3.4.1.1	Provide water supply	Provide	✓	✓	✓	✓	Deliver Uralla and Bundarra water supply in compliance with the Drinking Water Quality Management Plan	MWWSS	Compliance/ achieved
							Work with landholders to improve protection of Kentucky Creek and Taylors Pond drinking water storages	MWWSS	Improvement initiatives/ implemented
							Progress the investigations for the augmentations of the Bundarra and Uralla water supplies to increase yield, as identified in the Yield Study	MWWSS	Review/ completed
							Continue annual water main replacement program	MWWSS	Program/ continued

Strategy 3.4.2

Maintain and renew the sewerage network infrastructure to ensure the provision of efficient and environmentally-sound sewerage services

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
3.4.2.1	Provide sewerage services	Provide	✓	✓	✓	✓	Operate the Uralla sewer treatment plant in an efficient and effective manner	MWWSS	Licence compliance/ maintained
							Maintain and renew the sewer infrastructure network in-line with established programs	MWWSS	Licence compliance/ maintained
							Progress Bundarra Sewerage Scheme	MWWSS	Detailed design/ finalised Construction/ commenced

Strategy 3.4.3

Ensure adequate stormwater and drainage infrastructure is provided, maintained and renewed

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
3.4.3.1	Provide stormwater and drainage infrastructure	Provide	✓	✓	✓	✓	Maintain and renew stormwater and drainage infrastructure	MIW	Infrastructure/ maintained
							Develop and implement Stormwater Asset management plan for the Urban stormwater network	MIW	Asset management plan/ finalised

OUR LEADERSHIP

Goal 4.1

Strategy 4.1.1

A strong, accountable and representative Council

Provide clear direction for the community through the development of the Community Strategic Plan, Delivery Program, and Operational Plan

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target	
			1	2	3	4				
4.1.1.1	Improve organisational capacity to deliver integrated strategic planning and reporting requirements	Provide	✓	✓			Increase staff awareness of the Integrated Planning and Reporting Framework	CGR	IPRF included in staff induction program/ implemented	
									Coordination group information session/ completed	
4.1.1.2	Deliver integrated strategic planning and reporting requirements	Provide	✓	✓	✓	✓	Develop the Resourcing Strategy in support of the 4-year Delivery Program, integrating the: <ul style="list-style-type: none"> Asset Management Strategy Workforce Management Plan Long Term Financial Plan 	DIR MHR CFO	Resourcing Strategy/ commenced	
							Develop and monitor the annual Operational Plan		CGR CFO	Plan adopted/ 30 June Progress reported/ =>6 monthly
							Coordinate and produce the Annual Reports		CGR CFO	Report adopted and provided to the Office of Local Government/ 30 November

Strategy 4.1.2

Engage with the community effectively and use community input to inform decision making

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
4.1.2.1	Incorporate inclusive community consultation and stakeholder engagement in Council decision making	Provide	✓	✓	✓	✓	Facilitate the delivery of community presentations to Council	GM	Eligible community presentations to Council/ facilitated
							Conduct Councillors community engagement events	DCG	Number of councillor community engagement activities/ =3
					✓	✓	Facilitate the delivery of International Association for Public Participation (IAP2) training to build staff capacity for community engagement	CCDE	Training program/ commenced

Strategy 4.1.3

Provide open, accountable and transparent decision making for the community

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Years				Annual Action	Responsibility	Measure/Target
		1	2	3	4			
4.1.3.1 Implement and maintain a transparent and accountable decision making framework	Provide	✓	✓	✓	✓	Review and update the agency information guide	CGR	Guide review/ commenced
						Coordinate the publication of identified open access information to the website	CTI	Identified open access information published/ =>25%
						Publish the formal access to information disclosure log to the new website	CTI	Information disclosure log updated and published/ every 45 days
						Maintain the register of government contracts over \$20,000	CGR	Register of government contracts/ maintained
						Publish the register of government contracts over \$20,000 to the website	CGR	Register of government contracts published to the website/ every 20 days
						Progressively implement the Policy Register Review Program	CGR	Implementation milestones/ progressing
						Business papers are distributed to Councillors and published to the community within agreed service levels	GM	Ordinary meeting business papers/ at least 3 days prior Extraordinary meeting business papers/ 3 days prior where possible

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
							Council ordinary and extraordinary meetings are conducted and open to the public	GM	Adopted schedule of meetings/ conducted

Strategy 4.1.4

Provide strong representation for the community at the regional, state and federal levels

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
4.1.4.1	Maintain effective partnerships and advocacy activities	Advocate	✓	✓	✓	✓	Advocate the needs of the shire to State and Federal Governments through regional joint organisations of council	GM	Necessary advocacy activities/maintained

Strategy 4.1.5

Undertake the civic duties of Council with the highest degree of professionalism and ethics

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
4.1.5.1	Implement and manage Council's integrity system	Provide	✓	✓	✓	✓	Maintain Public Interest Disclosure, Conflict of Interest, Related Party Disclosures and Code of Conduct Complaints Registers in accordance with legislative requirements	CGR	Registers/ maintained
							Coordinate Public Interest Disclosures and Code of Conduct complaints in accordance with legislation, policy, and procedures	DCG	Reporting/ compliant
							Publish a register of pecuniary and non-pecuniary interests disclosures to council's new website in accordance with Government Information (Public Access) Act guidelines	CGR	Interests disclosure log updated and published/ every 45 days
							Implement the Office of Local Government's Local Government Act reform program.	CGR	New legislation Implementation/ progressing
				✓	✓	✓	Implement the Fraud and Corruption Control Strategy, within the constraints of the budget allocation	CGR	Implementation milestones/ progressing

OUR LEADERSHIP

Goal 4.2
Strategy 4.2.1

An effective and efficient organisation

Provide a range of services that meet benchmarks determined with the community, having regard to quality and cost

DELIVERY PROGRAM 2017-2021				OPERATIONAL PLAN 2018-2019					
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
4.2.1.1	Improve the cost effectiveness and efficiency of community service provision	Provide	✓				Identify priority infrastructure and regulation areas for service level review	DIR	Priority areas/identified
				✓	✓	✓	Undertake service level reviews of identified infrastructure and regulation priorities	DIR	Number of service level reviews completed/=1
			✓				Identify priority community and governance areas for service level review	DCG	Priority areas/identified
				✓	✓	✓	Undertake service level reviews of identified community and governance priorities	DCG	Number of service level reviews completed/=1

Strategy 4.2.2

Operate in a financially responsible and sustainable manner

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities	Council Role	Years				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
4.2.2.1	Maintain and control financial system and improve long term financial sustainability	Provide	✓	✓	✓	✓	Review and revise the 10-year Long Term Financial Plan	CFO	Reviewed and adopted/ annually
							Make an application for a special rate variation in accordance with the Independent Pricing and Regulatory Tribunal criteria (FFTF), subject to the approval and resolution of Council	CFO	Special rate variation application/ lodged and successful
							Complete and report quarterly budget review statements	CFO	Budget review reported/ quarterly
							Ensure adequate and effective internal controls are in place for all financial management and purchasing functions	CFO	Internal audit actions for financial controls/ implemented
							Maintain cash flow and maximise return on investment within the risk parameters provided by the Office Local Government	CFO	Investment returns / Bank Bill Swap Rate/ met
							Model and adopt rate structures to maximize equity across the Council area and between categories	CFO	Rate structure review/ completed
							Collect all rates and charges in-line with payment requirements and undertake debt recovery action for outstanding accounts	CFO	Outstanding debts/ =<6.5%
							Develop and implement a procurement Policy	CFO	Policy/ adopted
							Develop and implement a procurement guide and toolkit	CFO	Guidelines and toolkit/ implemented
							Provide staff workshop session on the procurement guide and toolkit	CFO	Staff workshops/ =>2

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
							Implement strategies to achieve annual expenditure reduction dividend (FFTF)	CFO	Expenditure reduction =>\$62,500 per annum/achieved
							Review all fees and charges for full cost recovery where appropriate (FFTF)	CFO	Review/completed
							Review asset valuations and depreciation methodology for all asset classes (FFTF)	CFO	Reviews/completed 50%
							Review Council's borrowing policy and capital expenditure guidelines (FFTF)	CFO	Review/completed
							Determine asset maintenance backlog based on asset management plans (FFTF)	DIR	Asset maintenance backlog/determined
							Review building and land assets to identify surplus assets for disposal (FFTF)	CFO	Disposal program/established
4.2.2.2	Develop and implement business plans for all business areas	Provide	✓	✓			Develop a business plan for McMaugh Gardens (PBPR)	DCG	Plan/developed
							Develop a business plan for Tablelands Community Support	DCG	Plan/developed
							Develop a business plan for Tablelands Community Transport	DCG	Plan/developed
							Finalise and implement a waste management services business plan (FFTF)	MWWSS	Plan/developed Implementation/commenced
							Develop and implement a water supply business plan (PBPR)	DIR	Plan/developed

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
								Implementation/commenced	
						Finalise and implement a sewer business plan	MWWSS	Plan/Developed Implementation/commenced	
						Develop and implement a business plan for caravan parks after selection of preferred option for the Queens Street Uralla Caravan Park	DIR	Plan/developed Implementation/commenced	
4.2.2.3	Maximise grant and funding partnership opportunities	Provide	✓	✓	✓	✓	Identify and seek grant funding opportunities as resources provide for infrastructure and regulation projects or services	DIR	Number of grant funding opportunities pursued/maintained
							Identify and seek grant funding and partnership opportunities as resources provide for community and governance projects or services	DCG	Number of grant funding opportunities pursued/maintained
4.2.2.4	Achieve efficiency gains for internal services with a program of continuous improvement	Provide	✓	✓	✓		Implement the Virtuous Circle Project to improve organisational capacity and effectiveness	DCG	Project milestones/progressing
			✓				Identify priority governance and community processes for review	DCG	Priority areas/Identified
				✓	✓	✓	Undertake process reviews of identified governance and community priorities	DCG	Number of process reviews completed/=1
			✓				Identify priority infrastructure and regulation processes for review	DIR	Priority areas/identified
				✓	✓	✓	Undertake process reviews of identified infrastructure and regulation priorities	DIR	Number of process reviews completed/=1

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
			✓				Identify priority finance processes for review	CFO	Priority areas/identified
				✓	✓	✓	Undertake process reviews of identified finance priorities	CFO	Priority areas/identified
			✓				Identify priority human resource processes for review	MHR	Priority areas/identified
				✓	✓	✓	Undertake process reviews of identified human resource priorities	MHR	Number of process reviews completed/ =1

Strategy 4.2.3

Develop and consistently apply an asset management framework that ensures existing and future infrastructure is affordable, funded and maintained to ensure inter-generational equity and sustainability

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
4.2.3.1	Provide asset revaluation and long term funding scenarios for asset maintenance and renewal	Provide	✓	✓	✓	✓	Develop long term funding scenarios that explore options to fund asset maintenance and renewal	CFO	Long term financial plan scenarios/ developed
							Deliver the asset revaluation program	DIR CFO	Scheduled revaluations/ completed

Strategy 4.2.4

Establish Uralla Council as an employer of choice that trains, recruits and retains talented staff and facilitates a diverse workforce

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Year				Annual Action	Responsibility	Measure/Target
			1	2	3	4			
4.2.4.1	Enhance Council's reputation as an innovative and inclusive workplace	Provide	✓	✓	✓	✓	Develop and implement a corporate staff induction program, including orientation information about what inclusion means (DIAP 1.1)	MHR	Program/ introduced
							Develop a succession planning program for key positions (WMP 2.1 & 5.2)	MHR	Program development/ commenced
							Review annual staff performance processes to improve effectiveness and efficiencies	MHR	Review/ completed
							Review and implement staff reward and recognition systems (WMP 3.1)	MHR	Number of systems/ =>2
							Proactively manage the return to work and workers compensation processes (WMP 1.2)	MHR	Number of absentee days/ maintained or reducing
							Develop and implement clear communication strategies for organisation leaders (WMP 5.3)	GM	Staff communication strategy/ developed Number of strategies implemented/ => 2
							Audit selected operational facilities and plan improvements to enhance disability access to support employment of people with a disability (DIAP)	DIR	Site Audits/ =3 Plan/ commenced

Strategy 4.2.5

Provide customer service excellence

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities	Council Role	Years				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
4.2.5.1	Enhance customer service effectiveness	Provide	✓	✓			Review and update Council’s Customer Service Charter	CCDE	Charter review/ commenced
				✓	✓		Implement Council’s customer satisfaction and community wellbeing surveys	CCDE	Survey development/ commenced
					✓	✓	Improve customer service skills and knowledge, including responding to people with a disability – including those with a language or literacy difficulty (DIAP)	CCDE	Staff training/ commenced

Strategy 4.2.6

Identify and manage risk associated with all Council activities and ensures a safe and healthy work environment workforce

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities	Council Role	Years				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
4.2.6.1	Develop and incorporate a risk management framework which is effective and accessible.	Provide	✓	✓	✓	✓	Develop a workplace safety system	CGR	Workplace health and safety system/ progressing
							Develop an enterprise wide risk management framework	CGR	Risk management framework/ Progressing
							Facilitate regular meetings of the Audit, Risk and Improvement Committee	DCG	Committee meetings held/ =>3
							Facilitate an annual internal audit program, within constraints of the budget allocation	CGR	Audit program completed/ = 1
							Coordinate and report on the status of internal audit action recommendations to the executive	CGR	Report action status/ quarterly

DELIVERY PROGRAM 2017-2021					OPERATIONAL PLAN 2018-2019				
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
							Improve staff risk awareness, and risk management and reporting practices	CGR	Risk training workshops/ =>2
							Facilitate regular meetings of the Work Health and Safety Committee	CGR	Workplace Health and Safety Committee Meetings held/ =>6
							Coordinate and report the status of the Work Health and Safety system to the executive	CGR	Status report provided/ quarterly

Strategy 4.2.7

Ensure compliance with regulatory and statutory requirements and that operations are supported by effective corporate governance

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities	Council Role	Years				Annual Action	Responsibility	Measure/Target	
		1	2	3	4				
4.2.7.1	Improve the corporate governance framework	Provide	✓	✓	✓	✓	Establish and implement the Corporate Governance Improvement Action Plan	CGR	Action Implementation milestones/ progressing
							Coordinate compliance and reporting requirements to meet statutory obligations, and provide regular status reporting to the executive	CGR	Compliance status reports/ quarterly
							Maintain the Gifts and Benefits Register	CGR	Register/ maintained
							Maintain a secondary employment register	CGR	Register/ maintained
							Develop and maintained customer complaints management protocols and procedures	CCDE	Protocols and procedures/ commenced
							Report customer complaints status to the executive	CCDE	Status reports/ quarterly
							Report outstanding inwards correspondence to the executive	CTI	Status reports/ quarterly
							Complete and lodge annual Financial Statements in accordance with statutory requirements	CFO	Statutory requirements/ met
							Complete all taxation returns and grant acquittals as required by external bodies	CFO	Returns and acquittals/ provided
							Organise and manage the external audit of Council and address any management letter recommendations	CFO	External audit/ completed Management letter actions/ addressed

OUR LEADERSHIP
Goal 4.3
Strategy 4.3.1

Deliver the goals and strategies of the Community Strategic Plan
Resource the organisation of Council adequately to provide the services and support functions required to deliver the goals and strategies detailed in this plan

DELIVERY PROGRAM 2017-2021						OPERATIONAL PLAN 2018-2019			
Principal Activities		Council Role	Years				Annual Action	Responsibility	Measure/ Target
			1	2	3	4			
4.3.1.1	Enhance the effectiveness of Council resourcing strategies and practices	Provide	✓	✓	✓	✓	Review organisation structure to enable delivery of agreed services levels and projects	GM	Structure/ reviewed
							Develop and implement the Service Desk cloud based system and user rollout and training, and maintain hardware and software asset register	CTI	Service desk system rollout/ progressing
							Offer profit making services for private works to help off-set council cost when plant and staffing capacity exists	DIR	Asset register/ maintained
				✓			Research corporate telecommunication/communications improvement options	CTI	Private works/ Profitable
							Options/ established		

PART 3: FINANCIAL SUMMARY

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
CONSOLIDATED			
Income from Continuing Operations			
<i>Revenue</i>			
Rates & Annual Charges	5,938,385	6,265,494	6,429,760
User Charges & Fees	4,891,907	4,955,759	4,958,692
Interest & Investment Revenue	337,581	348,560	312,500
Other Revenues	754,000	723,629	726,543
Grants & Contributions Provided for Operating Purposes	8,807,625	6,488,570	6,539,215
Grants & Contributions Provided for Capital Purposes	16,000	850,760	3,472,765
<i>Other Income</i>			
Net Gains from the Disposal of Assets			
Total Income from Continuing Operations	20,745,499	19,632,772	22,439,474
<i>Expenses from Continuing Operations</i>			
Employee Benefits & On-Costs	8,705,684	9,510,657	10,012,466
Borrowing Costs	190,000	162,621	148,781
Materials & Contracts	3,522,626	4,785,306	4,407,905
Depreciation & Amortisation	3,957,976	4,183,900	4,273,547
Impairment			
Other Expenses	1,954,084	1,646,508	1,711,998
Net Losses from the Disposal of Assets	518,000	0	0
Total Expenses from Continuing Operations	18,848,370	20,288,992	20,554,697
<i>Discontinued Operations</i>			
Discontinued Operations - Profit/(Loss)	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0
Net Operating Result for the Year	1,897,129	-656,220	1,884,777
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	1,881,129	-1,506,980	-1,587,988

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
GENERAL FUND			
Income from Continuing Operations			
<i>Revenue</i>			
Rates & Annual Charges	4,965,000	5,118,798	5,274,368
User Charges & Fees	3,629,412	3,739,589	3,592,154
Interest & Investment Revenue	154,789	190,960	146,831
Other Revenues	731,570	721,129	726,543
Grants & Contributions Provided for Operating Purposes	6,496,352	4,063,160	4,232,684
Grants & Contributions Provided for Capital Purposes	16,000	631,000	1,623,765
<i>Other Income</i>			
Net Gains from the Disposal of Assets	0	0	0
Total Income from Continuing Operations	15,993,122	14,464,636	15,596,346
<i>Expenses from Continuing Operations</i>			
Employee Benefits & On-Costs	6,205,000	7,063,904	7,512,056
Borrowing Costs	180,000	158,216	144,726
Materials & Contracts	2,377,000	4,011,650	3,474,936
Depreciation & Amortisation	3,310,000	3,335,200	3,385,712
Impairment			
Other Expenses	1,435,000	703,243	769,646
Net Losses from the Disposal of Assets	518,000	0	0
Total Expenses from Continuing Operations	14,025,000	15,272,213	15,287,076
<i>Discontinued Operations</i>			
Discontinued Operations - Profit/(Loss)	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0
Net Operating Result for the Year	1,968,122	-807,577	309,269
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	1,952,122	-1,438,577	-1,314,496

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
WATER FUND			
Income from Continuing Operations			
<i>Revenue</i>			
Rates & Annual Charges	389,871	423,826	438,222
User Charges & Fees	538,305	540,499	527,546
Interest & Investment Revenue	64,140	49,040	64,542
Other Revenues	0	0	0
Grants & Contributions Provided for Operating Purposes	15,772	36,768	21,031
Grants & Contributions Provided for Capital Purposes	0	0	0
<i>Other Income</i>			
Net Gains from the Disposal of Assets			
Total Income from Continuing Operations	1,008,088	1,050,133	1,051,341
<i>Expenses from Continuing Operations</i>			
Employee Benefits & On-Costs	266,422	247,771	283,857
Borrowing Costs	0	0	0
Materials & Contracts	177,967	193,250	362,920
Depreciation & Amortisation	277,227	452,400	484,327
Impairment			
Other Expenses	277,220	313,168	342,068
Net Losses from the Disposal of Assets			
Total Expenses from Continuing Operations	998,836	1,206,589	1,473,172
<i>Discontinued Operations</i>			
Discontinued Operations - Profit/(Loss)	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0
Net Operating Result for the Year	9,252	-156,456	-421,831
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	9,252	-156,456	-421,831

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
SEWER FUND			
Income from Continuing Operations			
<i>Revenue</i>			
Rates & Annual Charges	583,515	722,870	717,171
User Charges & Fees	9,602	15,327	15,827
Interest & Investment Revenue	49,442	43,028	53,176
Other Revenues	0	0	0
Grants & Contributions Provided for Operating Purposes	11,853	14,390	16,844
Grants & Contributions Provided for Capital Purposes	0	219,760	1,849,000
<i>Other Income</i>			
Net Gains from the Disposal of Assets			
Total Income from Continuing Operations	654,411	1,015,375	2,652,018
<i>Expenses from Continuing Operations</i>			
Employee Benefits & On-Costs	172,262	144,307	182,082
Borrowing Costs	0	0	0
Materials & Contracts	146,659	124,850	137,090
Depreciation & Amortisation	205,749	234,200	233,966
Impairment			
Other Expenses	180,864	204,462	228,699
Net Losses from the Disposal of Assets			
Total Expenses from Continuing Operations	705,534	707,819	781,837
<i>Discontinued Operations</i>			
Discontinued Operations - Profit/(Loss)	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0
Net Operating Result for the Year	-51,123	307,556	1,870,181
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	-51,123	87,796	21,181

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
McMAUGH GARDENS FUND			
Income from Continuing Operations			
<i>Revenue</i>			
Rates & Annual Charges	0	0	0
User Charges & Fees	714,588	660,344	823,164
Interest & Investment Revenue	69,211	65,532	47,950
Other Revenues	22,430	2,500	0
Grants & Contributions Provided for Operating Purposes	2,283,648	2,374,252	2,268,656
Grants & Contributions Provided for Capital Purposes	0	0	0
<i>Other Income</i>			
Net Gains from the Disposal of Assets			
Total Income from Continuing Operations	3,089,878	3,102,628	3,139,770
<i>Expenses from Continuing Operations</i>			
Employee Benefits & On-Costs	2,062,000	2,054,675	2,034,472
Borrowing Costs	10,000	4,405	4,055
Materials & Contracts	821,000	455,556	432,959
Depreciation & Amortisation	165,000	162,100	169,542
Impairment			
Other Expenses	61,000	425,635	371,585
Net Losses from the Disposal of Assets			
Total Expenses from Continuing Operations	3,119,000	3,102,371	3,012,613
<i>Discontinued Operations</i>			
Discontinued Operations - Profit/(Loss)	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0
Net Operating Result for the Year	-29,122	257	127,158
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	-29,122	257	127,158

**URALLA SHIRE COUNCIL
CASH FLOW STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
CONSOLIDATED FUNDS			
Cash Flows from Operating Activities			
<i>Receipts</i>			
Rates & Annual Charges	5,897,000	6,265,494	6,429,760
User Charges & Fees	5,274,000	4,955,759	4,958,692
Interest & Investment Revenue Received	277,000	348,560	312,500
Grants & Contributions	8,815,000	7,339,330	10,011,980
Bonds & Deposits Received			
Other	1,544,000	723,629	726,543
<i>Payments</i>			
Employee Benefits & On-Costs	(8,919,000)	(9,510,657)	(10,012,466)
Materials & Contracts	(4,261,000)	(4,785,306)	(4,407,905)
Borrowing Costs	(156,000)	(162,621)	(148,781)
Other	(1,559,000)	(1,646,508)	(1,711,998)
Net Cash Provided (or used in) Operating Activities	6,912,000	3,527,680	6,158,324
Cash Flows from Investing Activities			
<i>Receipts</i>			
Sale of Investment Securities	15,800,000	900,000	3,800,000
Sale of Infrastructure, Property, Plant & Equipment	185,000	186,000	0
<i>Payments</i>			
Purchase of Investment Securities	(18,294,000)	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,261,000)	(5,856,225)	(10,681,492)
Net Cash Provided (or used in) Investing Activities	(5,570,000)	(4,770,225)	(6,881,492)
Cash Flows from Financing Activities			
<i>Receipts</i>			
Proceeds from Borrowings & Advances	0	0	0
Proceeds from Retirement Home Contributions	1,777,000		
<i>Payments</i>			
Repayment of Borrowings & Advances	(201,000)	(213,771)	(222,740)
Repayment of Retirement Home Contributions	(1,336,000)	0	0
Other Financing Activity Payments		0	0
Net Cash Flow Provided (Used in) Financing Activities	240,000	(213,771)	(222,740)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,582,000	(1,456,316)	(945,909)
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	6,457,600	8,039,600	6,583,284
Cash & Cash Equivalents - End of the Year	8,039,600	6,583,284	5,637,375
plus: Investments - End of the Year	6,392,400	5,492,400	1,692,400
Total Cash, Cash Equivalents & Investments - End of Year	14,432,000	12,075,684	7,329,775

**URALLA SHIRE COUNCIL
CASH FLOW STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
GENERAL FUND			
Cash Flows from Operating Activities			
<i>Receipts</i>			
Rates & Annual Charges	4,923,615	5,118,798	5,274,368
User Charges & Fees	4,011,505	3,739,589	3,592,154
Interest & Investment Revenue Received	94,207	190,960	146,831
Grants & Contributions	6,503,727	4,694,160	5,856,449
Bonds & Deposits Received			
Other	1,521,570	721,129	726,543
<i>Payments</i>			
Employee Benefits & On-Costs	(6,418,316)	(7,063,904)	(7,512,056)
Materials & Contracts	(3,115,374)	(4,011,650)	(3,474,936)
Borrowing Costs	(146,000)	(158,216)	(144,726)
Bonds & Deposits Refunded			
Other	(1,039,916)	(703,243)	(769,646)
Net Cash Provided (or used in) Operating Activities	6,335,018	2,527,623	3,694,981
Cash Flows from Investing Activities			
<i>Receipts</i>			
Sale of Investment Securities	15,800,000	900,000	3,800,000
Sale of Infrastructure, Property, Plant & Equipment	185,000	186,000	0
<i>Payments</i>			
Purchase of Investment Securities	(18,294,000)	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,092,000)	(5,288,271)	(7,253,934)
Net Cash Provided (or used in) Investing Activities	(5,401,000)	(4,202,271)	(3,453,934)
Cash Flows from Financing Activities			
<i>Receipts</i>			
Proceeds from Borrowings & Advances	0	0	
Proceeds from Retirement Home Contributions	1,777,000	0	
Other Financing Activity Receipts	0	0	
<i>Payments</i>			
Repayment of Borrowings & Advances	(197,327)	(209,159)	(217,779)
Repayment of Retirement Home Contributions	(1,336,000)	0	
Other Financing Activity Payments	0	0	
Net Cash Flow Provided (Used in) Financing Activities	243,673	(209,159)	(217,779)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,177,691	(1,883,807)	23,268
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	772,909	1,950,600	66,793
Cash & Cash Equivalents - End of the Year	1,950,600	66,793	90,061
plus: Investments - End of the Year	6,392,400	5,492,400	1,692,400
Total Cash, Cash Equivalents & Investments - End of Year	8,343,000	5,559,193	1,782,461

**URALLA SHIRE COUNCIL
CASH FLOW STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017 Actual	2017-2018 Estimate	2018-2019 Budget
WATER FUND			
Cash Flows from Operating Activities			
<i>Receipts</i>			
Rates & Annual Charges	389,871	423,826	438,222
User Charges & Fees	538,305	540,499	527,546
Interest & Investment Revenue Received	64,140	49,040	64,542
Grants & Contributions	15,772	36,768	21,031
Bonds & Deposits Received			
Other	0	0	0
<i>Payments</i>			
Employee Benefits & On-Costs	(266,422)	(247,771)	(283,857)
Materials & Contracts	(177,967)	(193,250)	(362,920)
Borrowing Costs	0	0	0
Bonds & Deposits Refunded			
Other	(277,220)	(313,168)	(342,068)
Net Cash Provided (or used in) Operating Activities	286,478	295,944	62,496
Cash Flows from Investing Activities			
<i>Receipts</i>			
Sale of Investment Securities		0	
Sale of Infrastructure, Property, Plant & Equipment		0	0
<i>Payments</i>			
Purchase of Investment Securities		0	
Purchase of Infrastructure, Property, Plant & Equipment	(4,000)	(140,250)	(400,801)
Net Cash Provided (or used in) Investing Activities	(4,000)	(140,250)	(400,801)
Cash Flows from Financing Activities			
<i>Receipts</i>			
Proceeds from Borrowings & Advances		0	0
Proceeds from Retirement Home Contributions		0	
Other Financing Activity Receipts		0	
<i>Payments</i>			
Repayment of Borrowings & Advances		0	0
Repayment of Retirement Home Contributions		0	
Other Financing Activity Payments		0	0
Net Cash Flow Provided (Used in) Financing Activities	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	282,478	155,694	(338,305)
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,887,522	2,170,000	2,325,694
Cash & Cash Equivalents - End of the Year	2,170,000	2,325,694	1,987,389
plus: Investments - End of the Year			
Total Cash, Cash Equivalents & Investments - End of Year	2,170,000	2,325,694	1,987,389

**URALLA SHIRE COUNCIL
CASH FLOW STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017 Actual	2017-2018 Estimate	2018-2019 Budget
SEWER FUND			
Cash Flows from Operating Activities			
<i>Receipts</i>			
Rates & Annual Charges	583,515	722,870	717,171
User Charges & Fees	9,602	15,327	15,827
Interest & Investment Revenue Received	49,442	43,028	53,176
Grants & Contributions	11,853	234,150	1,865,844
Bonds & Deposits Received			
Other	0	0	0
<i>Payments</i>			
Employee Benefits & On-Costs	(172,262)	(144,307)	(182,082)
Materials & Contracts	(146,659)	(124,850)	(137,090)
Borrowing Costs	0	0	0
Bonds & Deposits Refunded			
Other	(180,864)	(204,462)	(228,699)
Net Cash Provided (or used in) Operating Activities	154,626	541,756	2,104,147
Cash Flows from Investing Activities			
<i>Receipts</i>			
Sale of Investment Securities		0	
Sale of Infrastructure, Property, Plant & Equipment		0	0
<i>Payments</i>			
Purchase of Investment Securities		0	
Purchase of Infrastructure, Property, Plant & Equipment	(42,000)	(344,704)	(2,886,757)
Net Cash Provided (or used in) Investing Activities	(42,000)	(344,704)	(2,886,757)
Cash Flows from Financing Activities			
<i>Receipts</i>			
Proceeds from Borrowings & Advances		0	0
Proceeds from Retirement Home Contributions		0	0
Other Financing Activity Receipts		0	0
<i>Payments</i>			
Repayment of Borrowings & Advances		0	0
Repayment of Retirement Home Contributions		0	0
Other Financing Activity Payments		0	0
Net Cash Flow Provided (Used in) Financing Activities	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	112,626	197,052	(782,610)
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,717,374	1,830,000	2,027,052
Cash & Cash Equivalents - End of the Year	1,830,000	2,027,052	1,244,442
plus: Investments - End of the Year			
Total Cash, Cash Equivalents & Investments - End of Year	1,830,000	2,027,052	1,244,442

**URALLA SHIRE COUNCIL
CASH FLOW STATEMENT
YEAR ENDED 30 JUNE 2019**

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
McMAUGH GARDENS FUND			
Cash Flows from Operating Activities			
<i>Receipts</i>			
Rates & Annual Charges		0	0
User Charges & Fees	714,588	660,344	823,164
Interest & Investment Revenue Received	69,211	65,532	47,950
Grants & Contributions	2,283,648	2,374,252	2,268,656
Bonds & Deposits Received			
Other	22,430	2,500	0
<i>Payments</i>			
Employee Benefits & On-Costs	(2,062,000)	(2,054,675)	(2,034,472)
Materials & Contracts	(821,000)	(455,556)	(432,959)
Borrowing Costs	(10,000)	(4,405)	(4,055)
Bonds & Deposits Refunded			
Other	(61,000)	(425,635)	(371,585)
Net Cash Provided (or used in) Operating Activities	135,878	162,357	296,700
Cash Flows from Investing Activities			
<i>Receipts</i>			
Sale of Investment Securities		0	0
Sale of Infrastructure, Property, Plant & Equipment		0	0
<i>Payments</i>			
Purchase of Investment Securities		0	0
Purchase of Infrastructure, Property, Plant & Equipment	(123,000)	(83,000)	(140,000)
Net Cash Provided (or used in) Investing Activities	(123,000)	(83,000)	(140,000)
Cash Flows from Financing Activities			
<i>Receipts</i>			
Proceeds from Borrowings & Advances		0	0
Proceeds from Retirement Home Contributions		0	0
Other Financing Activity Receipts		0	0
<i>Payments</i>			
Repayment of Borrowings & Advances	(3,673)	(4,612)	(4,961)
Repayment of Retirement Home Contributions		0	0
Other Financing Activity Payments		0	0
Net Cash Flow Provided (Used in) Financing Activities	(3,673)	(4,612)	(4,961)
Net Increase/(Decrease) in Cash & Cash Equivalents	9,205	74,745	151,739
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	2,079,795	2,089,000	2,163,745
Cash & Cash Equivalents - End of the Year	2,089,000	2,163,745	2,315,484
plus: Investments - End of the Year			
Total Cash, Cash Equivalents & Investments - End of Year	2,089,000	2,163,745	2,315,484

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2019

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
CONSOLIDATED			
ASSETS			
<i>Current Assets</i>			
Cash & Cash Equivalents	8,039,600	6,583,284	5,637,375
Investments	6,392,400	5,492,400	1,692,400
Receivables	936,000	936,000	936,000
Inventories	178,000	178,000	178,000
Other	75,000	75,000	75,000
Non-Current Assets Classified as "Held for Resale"	-	-	-
<i>Total Current Assets</i>	<u>15,621,000</u>	<u>13,264,684</u>	<u>8,518,775</u>
<i>Non-Current Assets</i>			
Investments	-	-	-
Receivables	-	-	-
Inventories	-	-	-
Infrastructure, Property, Plant & Equipment	232,423,000	233,909,325	240,317,270
Investments Accounted for Using the Equity Method	-	-	-
Investment Property	-	-	-
Intangible Assets	-	-	-
<i>Total Non-Current Assets</i>	<u>232,423,000</u>	<u>233,909,325</u>	<u>240,317,270</u>
TOTAL ASSETS	<u>248,044,000</u>	<u>247,174,009</u>	<u>248,836,045</u>
LIABILITIES			
<i>Current Liabilities</i>			
Payables	3,908,000	3,908,000	3,908,000
Borrowings	213,000	213,000	213,000
Provisions	2,386,000	2,386,000	2,386,000
<i>Total Current Liabilities</i>	<u>6,507,000</u>	<u>6,507,000</u>	<u>6,507,000</u>
<i>Non-Current Liabilities</i>			
Payables	-	-	-
Borrowings	2,633,000	2,419,229	2,196,489
Provisions	914,000	914,000	914,000
<i>Total Non-Current Liabilities</i>	<u>3,547,000</u>	<u>3,333,229</u>	<u>3,110,489</u>
TOTAL LIABILITIES	<u>10,054,000</u>	<u>9,840,229</u>	<u>9,617,489</u>
Net Assets	<u>237,990,000</u>	<u>237,333,780</u>	<u>239,218,557</u>
EQUITY			
Retained Earnings	71,065,000	70,408,780	72,293,557
Revaluation Reserves	166,925,000	166,925,000	166,925,000
<i>Council Equity Interest</i>	<u>237,990,000</u>	<u>237,333,780</u>	<u>239,218,557</u>
Non-Controlling Equity Interests	-	-	-
Total Equity	<u>237,990,000</u>	<u>237,333,780</u>	<u>239,218,557</u>

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2019

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
GENERAL			
ASSETS			
<i>Current Assets</i>			
Cash & Cash Equivalents	1,950,600	66,793	90,061
Investments	6,392,400	5,492,400	1,692,400
Receivables	630,000	630,000	630,000
Inventories	178,000	178,000	178,000
Other	75,000	75,000	75,000
Non-Current Assets Classified as "Held for Resale"	-	-	-
Total Current Assets	9,226,000	6,442,193	2,665,461
<i>Non-Current Assets</i>			
Investments	-	-	-
Receivables	-	-	-
Inventories	-	-	-
Infrastructure, Property, Plant & Equipment	200,477,000	202,244,071	206,112,293
Investments Accounted for Using the Equity Method	-	-	-
Investment Property	-	-	-
Intangible Assets	-	-	-
Total Non-Current Assets	200,477,000	202,244,071	206,112,293
TOTAL ASSETS	209,703,000	208,686,264	208,777,754
LIABILITIES			
<i>Current Liabilities</i>			
Payables	1,558,559	1,558,559	1,558,559
Borrowings	208,441	208,441	208,441
Provisions	2,386,000	2,386,000	2,386,000
Total Current Liabilities	4,153,000	4,153,000	4,153,000
<i>Non-Current Liabilities</i>			
Payables	-	-	-
Borrowings	2,579,000	2,369,841	2,152,062
Provisions	914,000	914,000	914,000
Total Non-Current Liabilities	3,493,000	3,283,841	3,066,062
TOTAL LIABILITIES	7,646,000	7,436,841	7,219,062
Net Assets	202,057,000	201,249,423	201,558,692
EQUITY			
Retained Earnings	53,979,000	53,171,423	53,480,692
Revaluation Reserves	148,078,000	148,078,000	148,078,000
<i>Council Equity Interest</i>	202,057,000	201,249,423	201,558,692
Non-Controlling Equity Interests	-	-	-
Total Equity	202,057,000	201,249,423	201,558,692

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2019

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
WATER			
ASSETS			
<i>Current Assets</i>			
Cash & Cash Equivalents	2,170,000	2,325,694	1,987,389
Investments		-	-
Receivables	262,000	262,000	262,000
Inventories		-	-
Other		-	-
Non-Current Assets Classified as "Held for Resale"		-	-
<i>Total Current Assets</i>	<u>2,432,000</u>	<u>2,587,694</u>	<u>2,249,389</u>
<i>Non-Current Assets</i>			
Investments		-	-
Receivables		-	-
Inventories		-	-
Infrastructure, Property, Plant & Equipment	18,040,000	17,727,850	17,644,324
Investments Accounted for Using the Equity Method		-	-
Investment Property		-	-
Intangible Assets		-	-
<i>Total Non-Current Assets</i>	<u>18,040,000</u>	<u>17,727,850</u>	<u>17,644,324</u>
TOTAL ASSETS	<u>20,472,000</u>	<u>20,315,544</u>	<u>19,893,713</u>
LIABILITIES			
<i>Current Liabilities</i>			
Payables		-	-
Borrowings		-	-
Provisions		-	-
<i>Total Current Liabilities</i>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Non-Current Liabilities</i>			
Payables		-	-
Borrowings		-	-
Provisions		-	-
<i>Total Non-Current Liabilities</i>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL LIABILITIES	<u>-</u>	<u>-</u>	<u>-</u>
Net Assets	<u>20,472,000</u>	<u>20,315,544</u>	<u>19,893,713</u>
EQUITY			
Retained Earnings	8,850,000	8,693,544	8,271,713
Revaluation Reserves	11,622,000	11,622,000	11,622,000
<i>Council Equity Interest</i>	<u>20,472,000</u>	<u>20,315,544</u>	<u>19,893,713</u>
Non-Controlling Equity Interests	-	-	-
Total Equity	<u>20,472,000</u>	<u>20,315,544</u>	<u>19,893,713</u>

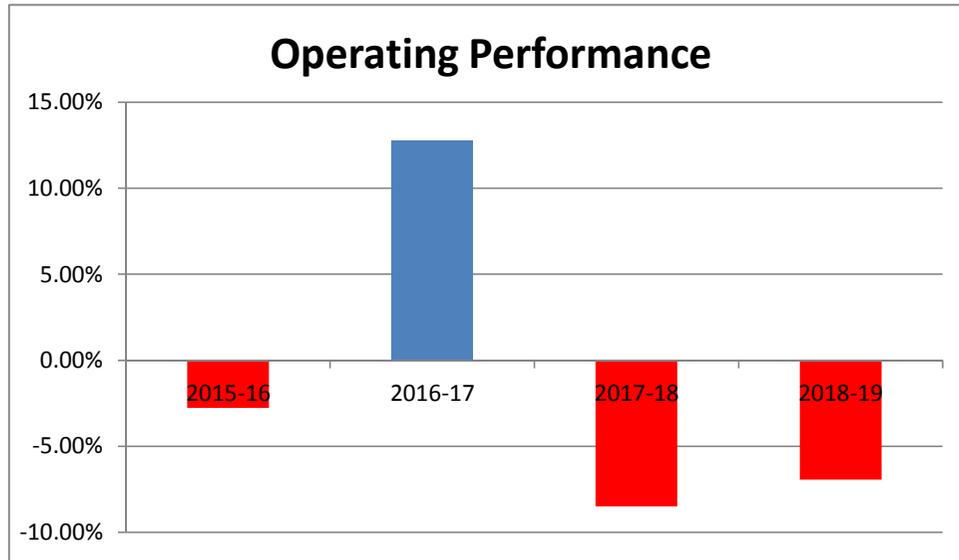
URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2019

	2016-2017	2017-2018	2018-2019
	Actual	Estimate	Budget
SEWER			
ASSETS			
<i>Current Assets</i>			
Cash & Cash Equivalents	1,830,000	2,027,052	1,244,442
Investments		-	-
Receivables	44,000	44,000	44,000
Inventories		-	-
Other		-	-
Non-Current Assets Classified as "Held for Resale"		-	-
Total Current Assets	1,874,000	2,071,052	1,288,442
<i>Non-Current Assets</i>			
Investments		-	-
Receivables		-	-
Inventories		-	-
Infrastructure, Property, Plant & Equipment	8,996,000	9,106,504	11,759,295
Investments Accounted for Using the Equity Method		-	-
Investment Property		-	-
Intangible Assets		-	-
Total Non-Current Assets	8,996,000	9,106,504	11,759,295
TOTAL ASSETS	10,870,000	11,177,556	13,047,737
LIABILITIES			
<i>Current Liabilities</i>			
Payables		-	-
Borrowings		-	-
Provisions		-	-
Total Current Liabilities	-	-	-
<i>Non-Current Liabilities</i>			
Payables		-	-
Borrowings		-	-
Provisions		-	-
Total Non-Current Liabilities	-	-	-
TOTAL LIABILITIES	-	-	-
Net Assets	10,870,000	11,177,556	13,047,737
EQUITY			
Retained Earnings	5,336,000	5,643,556	7,513,737
Revaluation Reserves	5,534,000	5,534,000	5,534,000
<i>Council Equity Interest</i>	10,870,000	11,177,556	13,047,737
Non-Controlling Equity Interests	-	-	-
Total Equity	10,870,000	11,177,556	13,047,737

**URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2019**

	2016-2017 Actual	2017-2018 Estimate	2018-2019 Budget
McMAUGH GARDENS			
ASSETS			
<i>Current Assets</i>			
Cash & Cash Equivalents	2,089,000	2,163,745	2,315,484
Investments		-	-
Receivables		-	-
Inventories		-	-
Other		-	-
Non-Current Assets Classified as "Held for Resale"		-	-
Total Current Assets	2,089,000	2,163,745	2,315,484
<i>Non-Current Assets</i>			
Investments		-	-
Receivables		-	-
Inventories		-	-
Infrastructure, Property, Plant & Equipment	4,910,000	4,830,900	4,801,358
Investments Accounted for Using the Equity Method		-	-
Investment Property		-	-
Intangible Assets		-	-
Total Non-Current Assets	4,910,000	4,830,900	4,801,358
TOTAL ASSETS	6,999,000	6,994,645	7,116,842
LIABILITIES			
<i>Current Liabilities</i>			
Payables	2,349,441	2,349,441	2,349,441
Borrowings	4,559	4,559	4,559
Provisions		-	-
Total Current Liabilities	2,354,000	2,354,000	2,354,000
<i>Non-Current Liabilities</i>			
Payables		-	-
Borrowings	54,000	49,388	44,427
Provisions		-	-
Total Non-Current Liabilities	54,000	49,388	44,427
TOTAL LIABILITIES	2,408,000	2,403,388	2,398,427
Net Assets	4,591,000	4,591,257	4,718,415
EQUITY			
Retained Earnings	2,900,000	2,900,257	3,027,415
Revaluation Reserves	1,691,000	1,691,000	1,691,000
<i>Council Equity Interest</i>	4,591,000	4,591,257	4,718,415
Non-Controlling Equity Interests		-	-
Total Equity	4,591,000	4,591,257	4,718,415

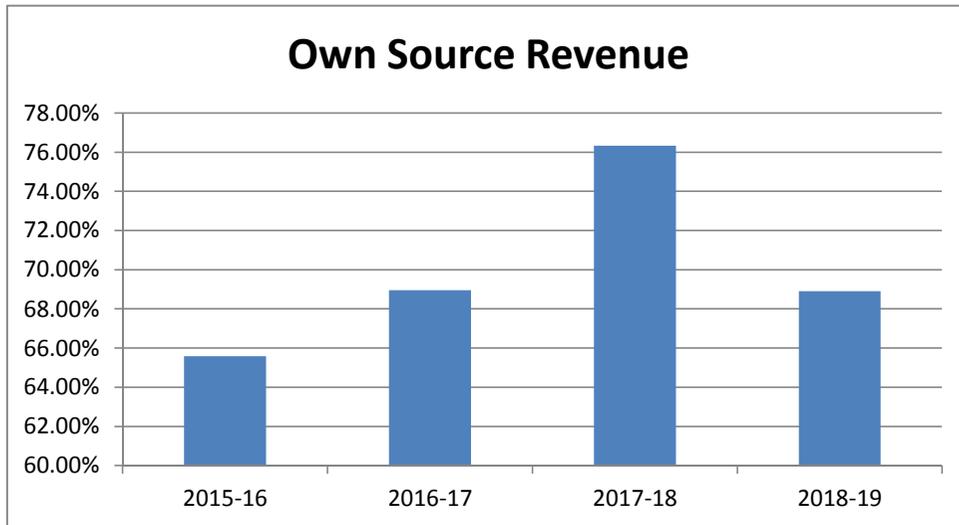
**URALLA SHIRE COUNCIL
GENERAL FUND BUDGET RATIOS
YEAR ENDED 30 JUNE 2019**



Operating Performance

2015-16	2016-17	2017-18	2018-19
-2.76%	12.80%	-8.50%	-6.94%

This ratio measures Council's achievement of containing operating expenditure within operating revenue. The benchmark is set at break-even.

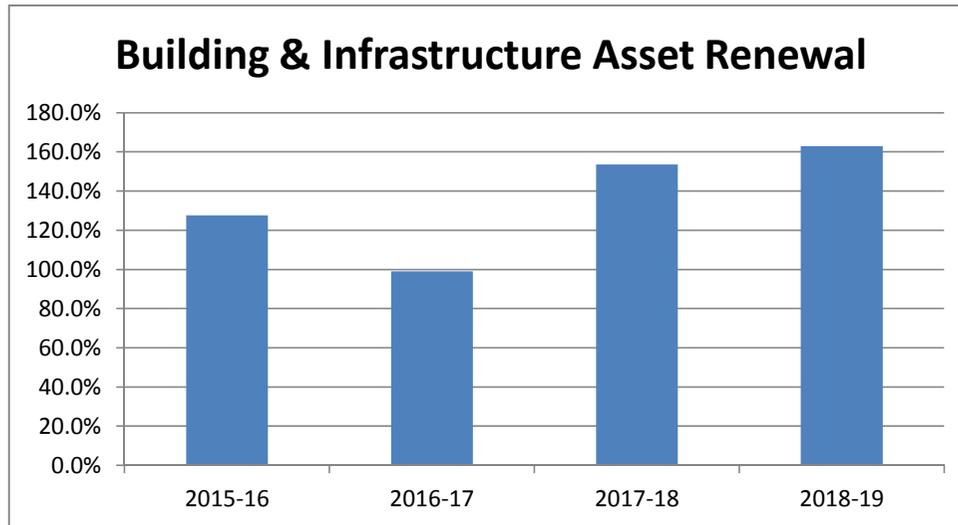


Own Source Revenue

2015-16	2016-17	2017-18	2018-19
65.58%	68.95%	76.32%	68.90%

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions. The benchmark is set at 60% over a three year rolling average.

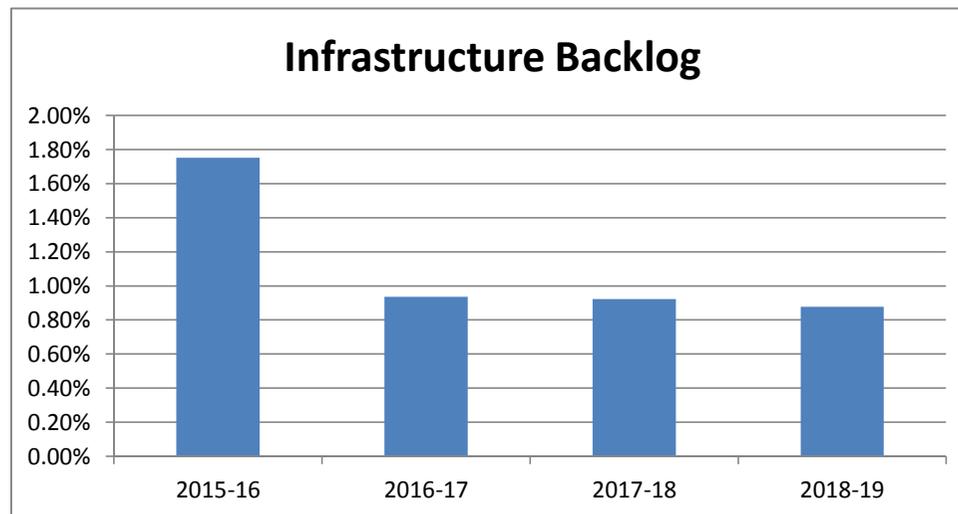
**URALLA SHIRE COUNCIL
GENERAL FUND BUDGET RATIOS
YEAR ENDED 30 JUNE 2019**



Building & Infrastructure Asset Renewal

2015-16	2016-17	2017-18	2018-19
127.6%	99.1%	153.6%	163.0%

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating. The benchmark is set at 100%.

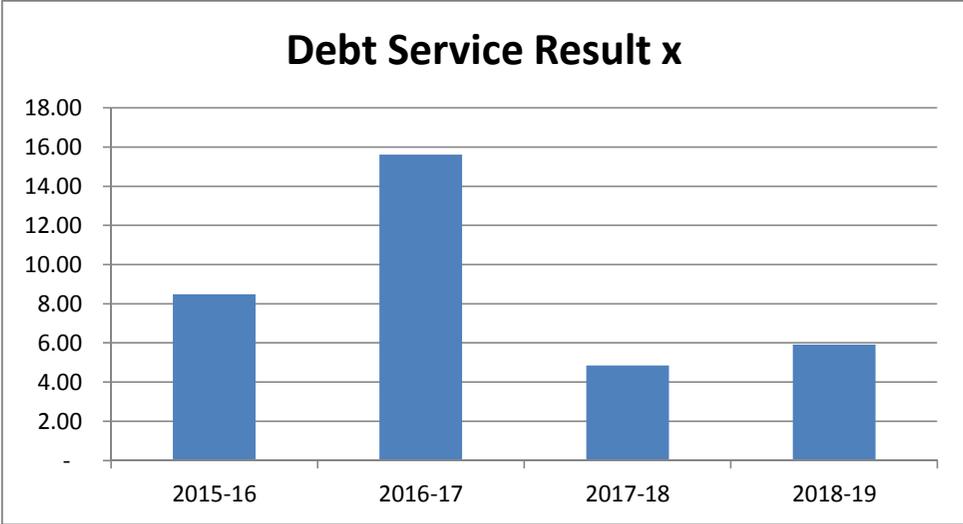


Infrastructure Backlog

2015-16	2016-17	2017-18	2018-19
1.75%	0.94%	0.92%	0.88%

This ratio shows what proportion the backlog amount is against the total value of a Council's infrastructure. The benchmark is set at < 2%.

**URALLA SHIRE COUNCIL
GENERAL FUND BUDGET RATIOS
YEAR ENDED 30 JUNE 2019**



Debt Service Result (x)			
2015-16	2016-17	2017-18	2018-19
8.48	15.62	4.84	5.92

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments. The benchmark is set at > 2x.

Capital and Special Projects

	2018-2019 Budget	Funded from General	New asset or asset renewal
Organisational Services			
<i>IT Services</i>			
General infrastructure			
Technology replacement	25,650	25,650	Renewal
<i>Property</i>			
Hill Street Aged Units - Fence	9,250	9,250	Renewal
<i>Governance & Risk</i>			
Vituous Circle Projects	83,000		New
Infrastructure & Regulation			
<i>I&R Management</i>			
Plant replacement program (net of sales)	1,599,000	1,599,000	Renewal
Depot	8,360	8,360	Renewal
Industrial land redevelopment - advertising & ma	618,845	618,845	New
<i>Works & Civil</i>			
Bridges - Regional - Tolleys Gully	1,100,000		Renewal
Footpaths			
Per council works program	52,414		New
Kerb & Gutter	62,800		Renewal
Local Urban Streets including Urban Facilities & Bus S	280,933		Renewal
Regional Rural Sealed Roads			
Sealed road reseal program	248,500		Renewal
Per council works program	200,000		Renewal
Regional Rural Unsealed Roads	15,193		Renewal
Sealed Rural Roads			
Per council works program	1,151,374		Renewal
Unsealed Rural Roads			
Per council works program	880,000		New
Bike Track			
Bike track extension Maitland Street	86,000	-	New

Capital and Special Projects

	2018-2019 Budget	Funded from General	New asset or asset renewal
<i>Facilities & Open Space</i>			
Uralla Parks & Reserves	550,765		New
Bundarra Parks & Reserves	-		
Sport Grounds & Recreation Facilities	3,920	3,920	New
Swimming Pool	4,000	4,000	Renewal
Caravan Parks	3,500	3,500	Renewal
<i>Town Planning</i>			
IT Requirements	1,000	1,000	New
<i>Waste</i>			
New cell at landfill	180,000	180,000	New
Sundry capital equipment	34,700	34,700	New
<i>Water</i>			
WHS	80,000		New
Clear Scada licence and upgrade to WTP.	24,000		New
1.2 km fencing Kentucky Creek Dam	30,000		New
Filter media change, Sand filter media replacement	50,000		Renewal
Consultancy advice and detailed design re plant in	40,000		New
Share, electrical (thermal) scan and report	2,076		Renewal
Electrical repairs based on results of thermal scan	10,000		Renewal
Dosing and other equipment upgrades/failures	24,000		Renewal
WHS	60,000		New
Design and build new sludge pond	50,000		New
Share, electrical (thermal) scan and report	2,076		Renewal
Electrical repairs based on results of thermal scan	3,000		Renewal
Equipment failure or replacement	16,000		Renewal
Building AMP requirements for water fund	9,650		Renewal
<i>Sewer</i>			
Upgrade electrical/mechanical			Renewal
WHS	80,000		New
Share, electrical (thermal) scan and report	2,076		Renewal
Electrical repairs based on results of thermal scan	6,000		Renewal
New computer + printer	2,500		New
New pump	4,000		Renewal
Control panel upgrades x 6 (& design costs)	12,000		Renewal
Sewer camera	12,000		New
Building AMP requirements for sewer fund	7,000		Renewal
Bundarra sewerage system	2,761,181		New

Capital and Special Projects

	2018-2019 Budget	Funded from General	New asset or asset renewal
Community Services			
<i>Community Development</i>			
New website	35,000	35,000	New
Tourism - VIC	7,150	7,150	Renewal
Library - replacement airconditioner & building AI	12,580	12,580	Renewal
 <i>McMaugh Gardens</i>			
Nursecall system	90,000		New
General furniture & equipment	50,000		Renewal
	<u>10,681,492</u>	<u>2,542,955</u>	

PART 4: REVENUE POLICY

Rating Policy

Rate Income

In accordance with Section 514 of the Local Government Act 1993, each parcel of land within Council's area must be categorised for rating purposes.

Section 497 of the Local Government Act 1993 provides the method for structure of the general rate. The options are:

- a) an ad-valorem;
- b) an ad-valorem with a minimum; or
- c) a base amount plus an ad-valorem.

Uralla Shire Council utilises option c, being the use of a base amount plus an ad-valorem.

A base amount is an amount paid by every rateable property in each land category, regardless of land value. An Ad Valorem amount (c in \$ applied to Land Value) is the amount calculated in addition to the base amount. The base amount and Ad Valorem amount are combined to give the total amount of the rate.

The Valuer Generals Department is the agency who determines the unimproved capital value of all properties within a Council area for the purposes of rating and re-values all properties within the Uralla Shire Council area once every five years. A new valuation was carried out in 2017 and those new valuations have been used for rating purposes in this Operational Plan. Consequently some ratepayers will notice fluctuations in their rates outside the 2.3% general increase. Information on the valuation methodology can be obtained through the Lands Department website http://www.lpi.nsw.gov.au/valuation/land_valuation_process and selecting *NSW Land Values*.

Rate Pegging

For 2018/19 Council has increased its notional general rate income by the permissible increase of 2.30% announced by the Independent Pricing and Regulatory Tribunal (IPART) on 28 November 2017.

IPART advised that in determining the 2018/19 rate peg, they took into consideration the rise in the Local Government Cost Index. The main contributors to increasing the level of the index over the year ending September 2017 were:

- an increase of 2.5% in employee benefits and on-costs, measured by the ABS wage price index for the NSW public sector
- an increase of 11.7% in electricity and street lighting charges, measured by the ABS consumer price index – all groups Sydney; and
- an increase of 1.2% in construction works – roads, drains, footpaths, kerbing, bridges costs, measured by the ABS producer price index for roads and bridge construction NSW.

Most components of the LGCI experienced moderate price inflation over the year to September 2017.

Annual charges for water and sewerage funds are not subject to rate pegging legislation, however, reflect the requirement to finance the maintenance, renewal and replacement of infrastructure required for effective water supplies and sewerage systems.

Rating Categories

There are four land categories used for rating purposes, being: Farmland, Residential, Mining and Business. Council has made one sub-category of the Residential Category called Rural Residential.

Farmland Rate

The Farmland Rate applies to all rateable assessments categorised as farmland under Section 515 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Farmland Rate applies (whole of shire) is included at the end of this document.

Residential Rate

The Residential Rate applies to all rateable assessments categorised as residential under Section 516 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Residential Rate applies (whole of shire) is included at the end of this document.

Rural Residential Rate

The Rural Residential Rate applies to all rateable assessments categorised as Rural Residential under Section 529 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Rural Residential Rate applies (whole of shire) is included at the end of this document.

Business Rate

The Business Rate applies to all rateable assessments categorised as Business under Section 518 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Business Rate applies (whole of shire) is included at the end of this document.

Mining Rate

The Mining Rate applies to all rateable assessments categorised as Mining under Section 517 of the Local Government Act throughout the whole of the Council area. A map of the area to which the Mining Rate applies (whole of shire) is included at the end of this document.

Rates Structure – 2018/19

Rate Type	Category	Sub Category	Ad Valorem Amount Cents in \$		Base Amount \$		Base Amount % Yield		Rate Yield \$	
			2018/2019	2017/2018	2018/2019	2017/2018	2018/2019	2017/2018	2018/2019	2017/2018
Ordinary	Farmland		0.3684	0.3595	\$280.00	\$277.00	8.07%	8.07%	\$2,064,121	\$2,008,997
Ordinary	Residential	Ordinary	0.3684	0.3595	\$280.00	\$277.00	45.51%	45.78%	\$882,795	\$863,974
Ordinary	Residential	Rural	0.3684	0.3595	\$280.00	\$277.00	30.67%	30.73%	\$762,418	\$743,551
Ordinary	Business		0.3684	0.3595	\$280.00	\$277.00	40.76%	40.85%	\$103,044	\$100,346
Ordinary	Mining		0.3684	0.3595	\$280.00	\$277.00	0.00%	0.00%	\$0	\$0

Average Rate for each Land Category 2018/2019

	Farmland	Residential	Rural Residential	Business	Mining
Approximate Total Rates from Category	\$2,064,121	\$882,795	\$762,418	\$103,044	\$0
% of Total Rates	54.14%	23.16%	20.00%	2.70%	0
Number of assessments	595	1,435	835	150	0
Average rates per assessment	\$3,469	\$615	\$913	\$687	\$0
Total Land Value of category	\$515,070,805	\$130,563,180	\$143,490,120	\$16,570,010	\$0
% of Total Land Value	63.93%	16.20%	17.81%	2.06%	0

Average Rate for each Land Category 2017/18

	Farmland	Residential	Rural Residential	Business	Mining
Approximate Total Rates from Category	\$2,008,997	\$863,974	\$743,551	\$100,346	\$0
% of Total Rates	54.05%	23.25%	20.00%	2.70%	0
Number of assessments	585	1,428	825	149	0
Average rates per assessment	\$3,434	\$605	\$901	\$673	\$0
Total Land Value of category	\$513,755,720	\$130,297,150	\$143,261,620	\$16,509,010	\$0
% of Total Land Value	63.91%	16.21%	17.82%	2.06%	0

Average Rate for each Land Category 2016/17

	Farmland	Residential	Rural Residential	Business	Mining
Approximate Total Rates from Category	\$1,972,482	\$842,366	\$739,870	\$107,379	\$0
% of Total Rates	53.86%	23.00%	20.20%	2.93%	0
Number of assessments	583	1,417	818	158	0
Average rates per assessment	\$3,383	\$594	\$904	\$680	\$0
Total Land Value of category	\$459,142,820	\$115,502,230	\$130,877,230	\$16,353,560	\$0
% of Total Land Value	63.60%	16.00%	18.13%	2.27%	0

Annual Charges

Water Supply - Access Charges

In accordance with Section 501 of the Local Government Act 1993, it is proposed to levy a charge on all consumers connected to, or capable of being connected to, the Uralla or Bundarra water supply systems for water services, based on the table below.

Annual Water Access Charges				
Charge	Amount		Yield	
	2018/2019	2017/2018	2018/2019	2017/2018
Uralla Water	\$324.00	\$316.00	\$395,928	\$384,572
Bundarra Water	\$324.00	\$316.00	\$74,844	\$72,680
Total			\$470,772	\$457,252

Water Supply – Consumption Charges

In accordance with Section 502 of the Local Government Act 1993, it is proposed to levy a charge for the consumption of water for all properties, as detailed in the table below:

Water Usage Charge				
Charge	Amount		Estimated Yield	
	2018/2019	2017/2018	2018/2019	2017/2018
Uralla Water Usage Charge	\$2.35	\$2.30	\$443,000	\$451,000
Bundarra Water Usage Charge	\$2.35	\$2.30	\$69,000	\$70,000
Total			\$512,000	\$521,000

Sewerage Charges - Residential

In accordance with Sections 501 and 502 of the Local Government Act 1993, it is proposed to levy a charge on all residential consumers connected to, or capable of being connected to, the Uralla or Bundarra sewer system for sewerage services, as detailed in the table below:

Annual Sewer Charges - Residential				
Charge	Amount		Yield	
	2018/2019	2017/2018	2018/2019	2017/2018
Uralla Sewerage	\$572.00	\$559.00	\$602,316	\$584,155
Bundarra Sewerage	\$572.00	\$559.00	\$113,480	\$129,688
Total			\$715,796	\$713,843

Sewerage Charges – Non - Residential

In accordance with Sections 501 and 502 of the Local Government Act 1993, it is proposed to levy an access charge (70% of residential charge) plus a usage charge (per kilolitre) on all non-residential consumers connected to, or capable of being connected to, the Uralla or Bundarra sewer systems for sewerage services, as detailed in the table below:

Annual Sewer Charges – Non-Residential				
Charge	Amount		Yield	
	2018/2019	2017/2018	2018/2019	2017/2018
Uralla Sewerage – Access	\$400.00	\$391.00	\$36,800	\$35,190
Uralla Sewerage – Usage	\$1.25	\$1.11		
Bundarra Sewerage – Access	\$400.00	\$391.00	\$0	\$0
Bundarra Sewerage – Usage	\$1.25	\$1.11		

Trade Waste Charges

In accordance with Sections 501 and 502 of the Local Government Act 1993, it is proposed to levy an annual charge plus a usage charge (per kilolitre) on all non-residential consumers connected to, or capable of being connected to, the Uralla or Bundarra sewer systems for sewerage services, as detailed in the table below:

Trade Waste Charges – Non-Residential				
Charge	Amount		Yield	
	2018/2019	2017/2018	2018/2019	2018/2018
Trade Waste - Annual	\$76.00	\$74.00	\$6,000	\$6,000
Trade Waste - Usage	\$1.38	\$1.33		

Stormwater Management Levy

In accordance with Section 496A of the Local Government Act 1993, it is proposed to levy a charge for the provision of stormwater management services.

The levy applies to all urban residential, business and industrial lots with impervious surfaces, as detailed in the table below:

Stormwater Management Levy				
Charge per lot	Amount		Estimated Yield	
	2018/2019	2017/2018	2018/2019	2017/2018
Urban Residential levy	\$25.00	\$25.00	\$23,775	\$23,525
Urban Strata residential levy	\$12.50	\$12.50	\$213	\$213
Charge per 350m ²	Amount		Estimated Yield	
Urban Business and industrial	\$25.00	\$25.00	\$5,225	\$5,225

Waste Facility Fee

In accordance with Section 501 of the Local Government Act 1993, it is proposed to levy an annual charge on all rateable properties as a Waste Management Facility fee. This charge recognises that all rateable properties potentially produce waste and hence should contribute to the costs of running Council's Waste Management Facilities. Gate charges will apply as per Council's Fees and Charges Policy.

Waste Facility Fee				
Charge	Amount		Yield	
	2018/2019	2017/2018	No of Assess.	Total Yield
Waste Facility Fee	\$218.00	\$212.00	3,015	\$657,270

Waste Management Charge (Residential)

In accordance with Section 496 of the Local Government Act 1993 Council proposes to levy annual charges for the provision of waste management collection services on each parcel of rateable land for which services are available. The charges will be made as set out in the table below:

Waste Management Charge - Residential				
Charge	Amount		Yield	
	2018/2019	2017/2018	Services	Total Yield
Uralla Residential	\$333.00	\$324.00	1074	\$357,987
Bundarra Residential	\$333.00	\$324.00	175	\$58,275
Invergowrie Residential	\$333.00	\$324.00	508	\$168,359
Additional Recycling Bin	\$115.00	\$112.00	1	\$115
TOTAL				\$584,736

Waste Management Charge (Non Rateable)

In accordance with Section 503(2) of the Local Government Act 1993, Council proposes to levy an annual charge for the removal of material from non-rateable properties. The charges will be made as set out in the table below:

Charge	Amount	
	2018/2019	2017/2018
Uralla Non-Rateable	\$333.00	\$324.00
Bundarra Non-Rateable	\$333.00	\$324.00
Additional Recycling Bin	\$115.00	\$112.00

Waste Management Charge (Non Residential)

In accordance with Section 501 of the Local Government Act 1993, Council proposes to levy an annual charge for the removal of material from non-residential properties. The charges will be made as set out in the table below:

Waste Management Charge – Non-Residential				
Charge	Amount		Yield	
	2018/2019	2017/2018	Services	Total Yield
Uralla Commercial - Large	\$249.00	\$242.00	132	\$32,868
Uralla Commercial - Small	\$192.00	\$187.00	43	\$8,256
Bundarra Commercial	\$249.00	\$242.00	23	\$5,727
TOTAL				\$45,177

Environmental Levy

In accordance with Section 501 of the Local Government Act 1993, Council proposes to levy an annual Environmental Levy on every rateable assessment in the Shire. The levy is utilized to continue bush regeneration projects throughout the Shire and to match external funding for environmental management projects that are obtained. The levy is as detailed in the table below:

Environmental Levy				
Charge	Amount		Estimated Yield	
	2018/2019	2017/2018	2018/2019	2017/2018
Environmental Levy	\$79.00	\$77.00	\$238,185	\$230,076

Borrowings

There are no proposed borrowings for 2018/19.

Interest on Rates & Charges

Interest will be charged on overdue rates and charges as regulated by the Office of Local Government. Council will apply the maximum rate determined under this regulation. Interest will be calculated on a simple daily basis. In accordance with section 566(3) of the Act, the Minister has determined that the maximum rate of interest payable on overdue rates and charges for the 2018/19 rating year will be 7.5%

Fees and Charges

In accordance with Section 608 of the Local Government Act, 1993, Council proposes a range of fees and charges as contained in the **2018/2019 Fees and Charges Schedule** contained in this document. Council reserves the right to change any of the fees and charges or strike new fees and charges during 2018/2019.

The application of these fees and charges will reduce the level of cross subsidisation required to be funded by ordinary rates.

The following factors have been taken into account in determining the fees:

- the cost of providing the service;
- the importance of the service to the community;
- the price fixed by the relevant industry body;
- any factors specified in the Local Government Regulations;
- National Competition Policy;
- Goods and Services Tax legislation.

Council provides a range of goods and services where statutory charges are set by regulation, examples include:

- section 603 certificates;
- section 149 certificates;
- information supplied under Freedom of Information Act;
- impounding fees;
- dog registrations; and
- building application fees.

Pricing Policy

Council is committed to providing a variety of goods and services which reflect concern for the individual and the wider community, and which meets the diverse needs of everyone who lives in, works in, or visits the Council area.

Council will ensure that charges are raised as equitably as possible. The charges or fees set have Goods and Services Tax (GST) included where applicable. Those charges or fees subject to GST are indicated in the Fees and Charges Schedule. The principles of competitive neutrality which is part of the National Competition Policy have been taken into consideration in the pricing policy.

Council adopts a user pays principle in the assessing and levying of fees and charges, whilst recognising the need for supplementing income in particular circumstances.

Council will ensure that all rates, charges and fees are set so as to provide adequate cash flows to meet operating costs and to assist in the provision of funding capital renewal and replacement.

Council will pursue all cost effective opportunities in order to maximise its revenue base and to seek an acceptable commercial rate of return on investments, subject to risk parameters.

Council recognises the need to set prices for goods and services in order to provide the most effective level of service to our community and to ensure resources are deployed most efficiently.

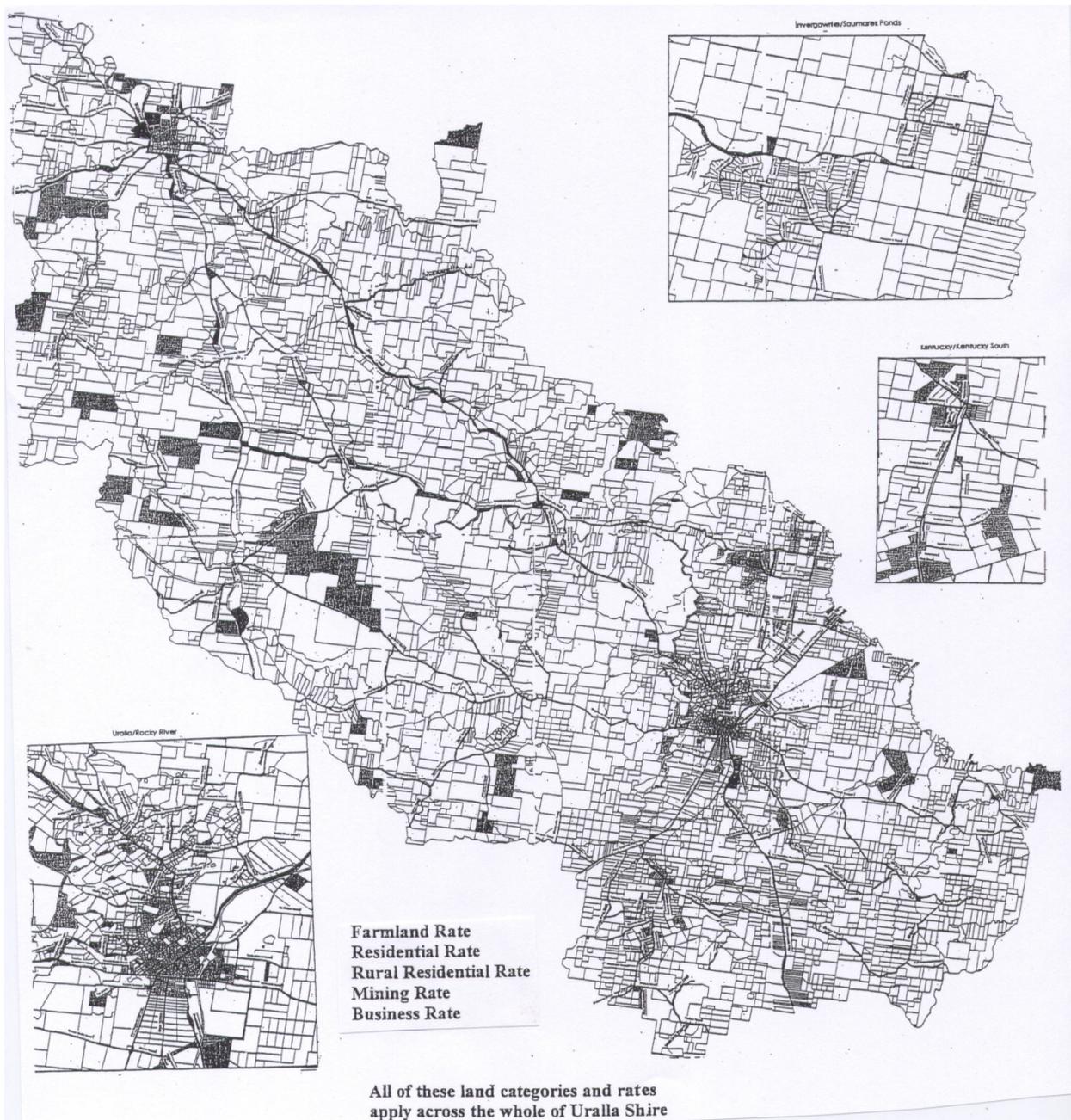
During the next financial year, Council will continue investigations into alternative methods of raising revenue with particular emphasis on user pays principles. Revision of Council's pricing policy will be undertaken during this period.

Council's pricing policy in relation to any particular goods or services may be found in the relevant section of the Fees and Charges Schedule.

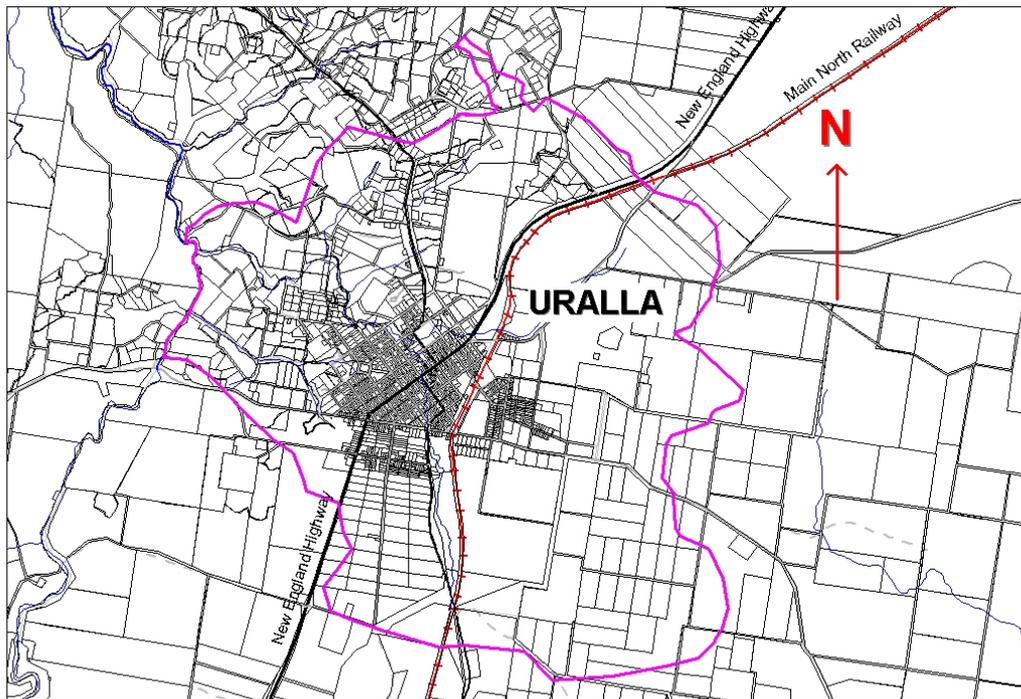
Council reserves the right to charge for any additional services or facilities, and to cater for legislative changes which are not identified in the fees and charges schedule.

Rating Maps

Map of Ordinary Rate Area



Map of Uralla Stormwater Catchment Area

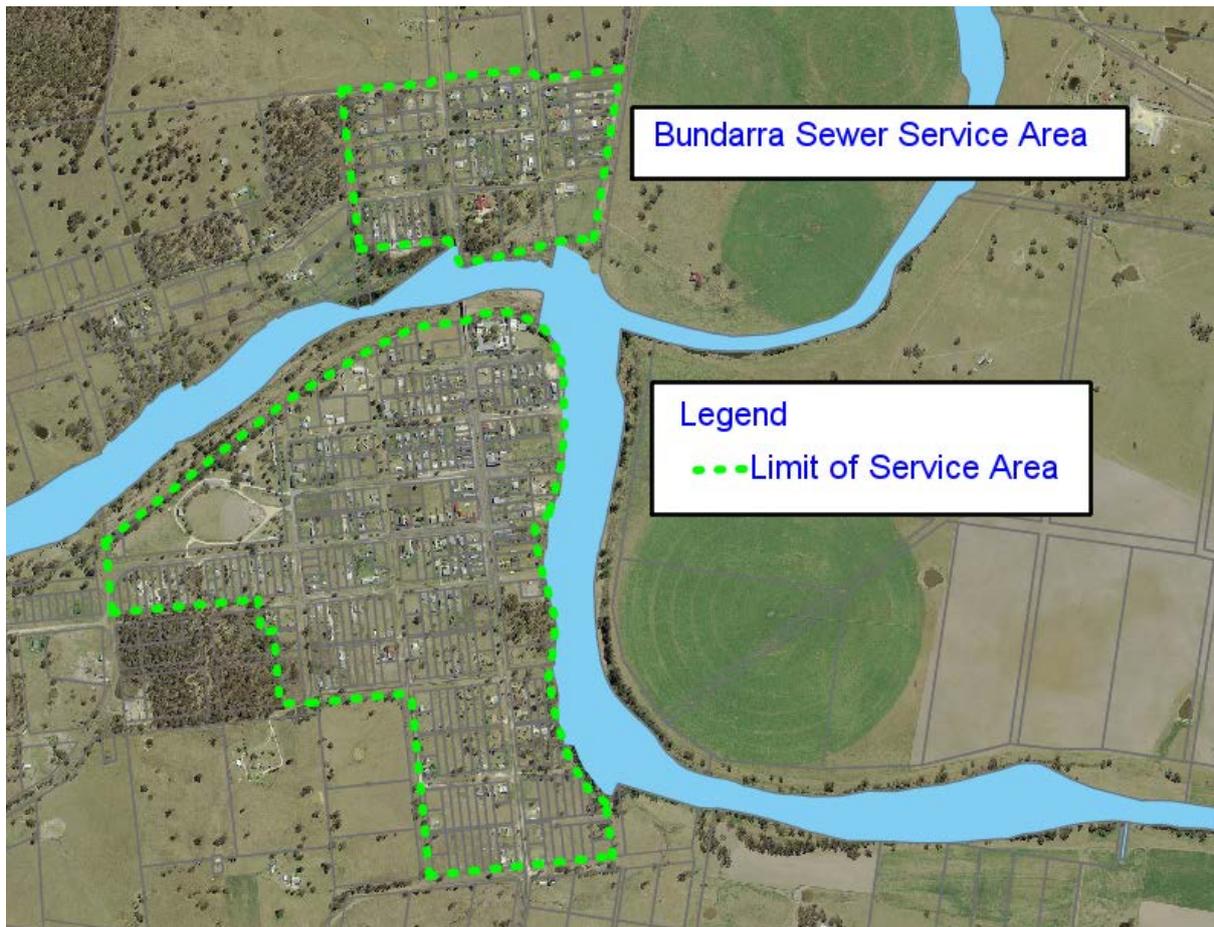


URALLA SHIRE COUNCIL URBAN STORMWATER CATCHMENT AREA

Map of Bundarra Water Service Area



Map of Bundarra Sewer Service Area



PART 5: FEES & CHARGES

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Utilities and Engineering Services						
Utilities						
Water Services						
Water Access Charge Uralla and Bundarra	Per annum per assessment	\$324.00	\$316.00	\$311.00	N	Full
Water Supply - consumption charge	Per kL	\$2.35	\$2.30	\$2.25	N	Full
Water Connection Fees						
Uralla and Bundarra Service Charge	Per Connection		\$979.56	\$958.00	N	Full
Uralla and Bundarra Connection Charge to water main	Per connection within 4 m of water main: 20 mm or 25 mm	\$1,200.00			N	Full
Uralla and Bundarra Connection Charge to water main	Per connection beyond 4 m of water main: 20 mm or 25 mm	Per m construction cost + cost of additional design requirements will apply. Price on application.			N	Full
Other Water Fees and Charges						
Water Meter supplied and fitted (20 mm) or replaced	Per Meter	\$180.00	\$146.00	\$143.00	N	Full
Water Meter Testing only	Per Meter	\$80.00	\$58.00	\$57.00	N	Full
Fee will be refunded where meter is checked and found to be reading more than 4% over or under as per Australian Std AS3565-1 1998 and 2004						
Water Meter Special read	Per Read	\$80.00	\$42.00	\$41.00	N	Full
Water Sales						
Bulk water sales	Per kL	\$5.00	\$4.89	\$4.67	N	Full
Water Restriction Devices						
Installation/Removal during service hours (7.30 am to 3.30 pm)	Per activity	\$160.00	\$153.00	\$149.00	N	Full
Other Costs						
Council required to prune vegetation to gain access to a meter	Per activity	\$80.00			N	Full
Council required to return to property to read meter (e.g. where meter access is denied by locked yards/gates etc)	Per visit	\$70.00			N	Full
Sewer Charges						
Uralla and Bundarra Residential sewer access charge	Per annum single dwelling per lot/unit	\$572.00	\$559.00	\$550.00	N	Full
Uralla and Bundarra Commercial sewer access charge	Per annum single business	\$400.00	\$391.00	\$385.00	N	Full
Usage charge	Per kL	\$1.25	\$1.11	\$1.10	N	Full
Uralla and Bundarra unconnected lot sewer service charge	Per annum per Lot	\$572.00	\$559.00	\$550.00	N	Full
Sewer Connection Charges						
Application Fee and Provision of Connection	Per connection		\$552.00	\$540.00	N	Full
Provide junction to main on property (previously 'application fee')	Council staff exposed main	\$1,000.00			N	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Provide junction with extention beyond property (previously 'application fee')	Per m construction cost plus other design requirements	Per m construction cost + cost of additional design requirements will apply. Price on application.			N	Full
Trade Waste Charges						
Trade Waste - application fee all	Per annum	\$76.00	\$74.00	\$74.00	N	Partial
Trade Waste - usage	Per kL	\$1.38	\$1.33	\$1.30	N	Partial
Drainage Fees						
Copy of Drainage Plan	Per plan	\$37.00	\$36.00	\$35.00	N	Full
Domestic Waste Management						
Waste Facility Fee - included in Environmental Levy	Per annum	\$218.00	\$212.00	\$206.00	Y	Partial
Uralla Residential Waste Kerbside Collection fee (includes both red and yellow bins)	Per Annum	\$333.00	\$324.00	\$315.00	Y	Partial
Bundarra Residential Waste Kerbside Collection fee (includes both red and yellow bins)	Per Annum	\$333.00	\$324.00	\$315.00	Y	Partial
Invergowrie Residential Waste Kerbside Collection fee (includes both red and yellow bins)	Per Annum	\$333.00	\$324.00	\$315.00	Y	Partial
Outside Urban Waste Collection Area fee (dependant on property location relative to truck routes) - Charges to be pro-rata for those starting part way through year	Per Annum	\$333.00	Per Invergowrie waste/ recycling levy	Per Invergowrie waste/ recycling levy	Y	Partial
Additional kerbside recycling service (secondary service residential & commercial)	Per Annum	\$115.00	\$112.00	\$109.00	Y	Partial
Additional kerbside general waste service (secondary service residential & commercial)	Per Annum	\$218.00	\$212.00	\$206.00		
Green Waste Kerbside Collection Fee - Uralla Township	Per Annum & pro rata	\$82.00	\$80.00	\$78.00	Y	Partial
Commercial Recycling						
Waste Management Charge - Uralla Commercial Large (240 ltr)	Per property	\$249.00	\$242.00	\$236.00	Y	Partial
Waste Management Charge - Uralla Commercial Small (140 ltr)	Per property	\$192.00	\$187.00	\$182.00	Y	Partial
Bundarra Commercial Large (240 ltr)	Per property	\$249.00	\$242.00	\$236.00	Y	Partial
Manual Collection Weekly - Cardboard Only	Per Week	\$20.00	\$11.25	\$11.00	Y	Partial
Manual Collection bi-weekly - Cardboard Only	Per Week	\$40.00	\$17.40	\$17.00	Y	Partial
MGB weekly service	Per Annum	\$96.00	\$94.10	\$92.00	Y	Partial
Community event bin charge (per bin)	Per Event	\$5.00			Y	Partial
Commercial event bin charge (per bin)	Per Event	\$20.00			Y	Partial
Non- Rateable Commercial Recycling						
Uralla & Bundarra Non-rateable	Per Annum	\$333.00	\$324.00	\$315.00	Y	Partial
Waste Product Sales						
Product Sales						
240L Wheelie Bin	Each	\$88.00	\$87.00	\$85.00	N	Full
140L Wheelie Bin	Each	\$78.00	\$77.00	\$75.00	N	Full
Delivery - Uralla & Bundarra town area (within 5 km)	Per return trip	\$15.00			Y	Full
Delivery - Uralla and Bundarra 5 - 15 km	Per return trip	\$20.00			Y	Full
Delivery - beyond 15 km from Uralla or Bundarra, maximum 30	Per return trip	\$25.00			Y	Full
Sale of Green Waste (mulched)	Per m3	\$15.00	\$12.50	\$12.00	Y	Partial
Sale of Green Waste (mulched)	Per excavator bucket	\$7.50	\$12.50	\$12.00	Y	Partial
Mulch loading charge (applies to bulk sales > 6 m3)	Per service	\$25.00				

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
<u>Engineering Services</u>						
General Services						
Kerb and Guttering						
Private works (not in conjunction with works program)	Per Metre					
		Full cost of works per DCP plus 25%	Full cost of works per DCP plus 25%	Full cost of works per DCP plus 25%	Y	Full
Adjoining owner charges (in conjunction with works program)	Per Metre	\$101.00	\$98.00	\$96.25	Y	Partial
Gutter Bridges						
Gutter Bridge Construction	Per construction					
		Full cost of works plus 25%	Full cost of works plus 25%	Full cost of works plus 25%	Y	Full
Landscaping: Bonds						
Residential Flats/Units	Per Unit/ Minimum	\$679.80	\$660.00	\$645.00	Y	Full
Light Industry/Industry	Per Unit/ Minimum	\$2,796.45	\$2,715.00	\$2,655.00	Y	Full
	(GST payable only on forfeiture)					
Rural Addressing						
Installation of new/replacement numbering post		\$70.00	\$68.00	\$66.00	N	Full
Plant Hire Charges						
Charges by Plant Item	Per Item	Internal hire rate plus 25% with a minimum 1 hr applying.			Y	Full
Grading Plant	Per Crew	Internal hire rate plus 25% with a minimum 1 hr applying. Grading of private roads and driveways to be charged at full crew costs (grader, water cart & roller) unless alternative work available for <u>unrequested grading items</u>			Y	Full
Road Restoration Fees						
		As per RMS Schedules	As per RMS Schedules	As per RMS Schedules	N	Full
Civil Engineering Works						
		Estimated full cost of agreed work plus 25% margin (the 25% margin may be varied subject to the nature and value of the work) or at hourly rates for unspecified work (i.e hire of plant only)			Y	Full
Sale of sand, gravel and topsoil						
		At cost of winning material, plus 25% margin, subject to the following mimimums:				
Unsieved sand *	Per cubic metre	\$16.50	\$16.00	\$15.00	Y	Full
Gravel (Granite) at Depot *	Per cubic metre	\$41.00	\$40.00	\$39.00	Y	Full
Gravel - Carlton at Depot*	Per cubic metre	\$28.00	\$26.00	\$25.00	Y	Full
Topsoil *	Per cubic metre	\$55.00	\$53.00	\$52.00	Y	Full
* Delivery is at Council Truck hire rates (includes driver) plus 25%						

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Waste Management Facility						
Sorted Recycling	Any volume	No charge	No charge	No charge		
Residential waste						
Wheelie Bin (up to 240 l)	Per wheelie bin (full or part)	\$4.00	N/A	N/A	Y	Partial
Car/sedan/wagon/4X4 domestic	Full or part	\$5.00	N/A	N/A	Y	Partial
Utility/6 x 4 trailer	Level	\$10.00	N/A	N/A	Y	Partial
	Heaped	\$15.00	N/A	N/A	Y	Partial
Commercial waste	Per cubic metre	\$50.00	N/A	N/A	Y	Partial
Uncontaminated garden and wood waste						
Wheelie Bin (up to 240 l)	Per wheelie bin (full or part)	Nil	N/A	N/A	Y	N/A
Car/sedan/wagon/4X4 domestic	Full or part	Nil	N/A	N/A	Y	N/A
Utility/6 x 4 trailer	Level	Nil	N/A	N/A	Y	N/A
Commercial	Per cubic metre	Nil	N/A	N/A		N/A
Contaminated Garden and Wood Waste	Charged at residential/commercial waste rates					
Clean brick, Concrete, Tile						
Wheelie Bin (up to 240 l)	Full or part	\$5.00			Y	Partial
Car/sedan/wagon/4X4 domestic	Full or part	\$7.00			Y	Partial
Utility/6 x 4 trailer	Full or part	\$8.00			Y	Partial
Commercial	Per cubic metre	\$25.00			Y	Partial
Mattresses						
Cot mattresses or any stripped mattresses	Each	No charge				
Single	Each	\$10.00			Y	Partial
King Single	Each	\$12.00			Y	Partial
Double	Each	\$15.00			Y	Partial
Queen	Each	\$20.00			Y	Partial
King	Each	\$22.00			Y	Partial
Lounges						
1 seater	Each	\$10.00			Y	Partial
2 seater	Each	\$15.00			Y	Partial
3 seater	Each	\$20.00			Y	Partial
E-Waste						
Fridges, freezers & airconditioning units containing CFCs	Per unit	\$15.00	\$11.50	\$11.00	Y	Partial
Items for example - TVs	Per unit	\$6.00	\$5.00	\$5.00	Y	Partial
Computer Waste and Accessories including Monitors	Per item	No charge	No charge	No charge	Y	Partial
Small electrical items eg desk lamps	Per item	\$3.00	No charge	No charge	Y	Partial
Dead Animals						
Small domestic animals e.g. cats, chickens, possums,dogs	Per item	\$14.50	\$13.50	\$13.00	Y	Partial
Medium animals - goats, sheep, pigs	Per item	\$34.00	\$32.70	\$32.00	Y	Partial
Large animals - horses, cattle	Per item	\$47.00	\$44.00	\$43.00	Y	Partial

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Tyres						
Note: loads comprising more than 20 tyres, or tyre loads that are over 200 kg, will not be accepted without evidence of the required tracking and consignment.						
Motorcycle	Per item	\$8.50		\$8.00	Y	Full
Car	Per item	\$8.50	\$8.50	\$8.00	Y	Full
4X4	Per item	\$9.00		\$8.00	Y	Full
Light truck	Per item	\$11.50	\$19.50	\$19.00	Y	Full
Truck	Per item	\$23.50	\$37.80	\$37.00	Y	Full
Super single	Per item	\$34.50			Y	Full
Small tractor tyre, up to 1 m	Per item	\$50.05	\$134.00	\$131.00	Y	Full
Medium tractor tyre, 1 m-1.9 m	Per item	\$78.50			Y	Full
Large tractor tyre, 2 m - 2.8 m	Per item	\$107.00			Y	Full
Extra large tractor tyre, > 2.8 m	Per item	\$129.00			Y	Full
Fork lift tyre, small up to 12"	Per item	\$15.00			Y	Full
Fork lift tyre, medium 12" to 18"	Per item	\$22.00			Y	Full
Fork lift tyre, large greater than 18"	Per item	\$39.00			Y	Full
Grader tyre	Per item	\$122.00			Y	Full
Earth mover, small - up to 1 m	Per item	\$98.00			Y	Full
Earth mover, medium, 1 m - 1.5 m	Per item	\$197.00			Y	Full
Earth mover, large, greater than 1.5 m	Per item	\$390.00			Y	Full
Shredded Tyres		NOT ACCEPTED				
Tyres on Rim						
Tyres on rim will be charged at double the rate of tyres off rim						
Asbestos						
Asbestos - asbestos bag including disposal cost	Per bag	\$19.00	n/a	\$18.00	Y	Partial
Asbestos	Per cubic metre	\$260.00	\$250.00			
Note: Inadequately wrapped or unbagged asbestos will not be accepted. Please note that asbestos weighing more than 100 kg, or consisting of more than 10 m2 of sheeting in one load, will not be accepted without evidence of the required consignment number.						
Certified ENM and VENM						
Clean Fill for use on cell walls, all volumes	Any volume	No charge	N/A	N/A		
Biosolids						
Processed sludges from water and sewer	Per cubic metre	\$50.00				
Note: All special wastes must be collected, transported and disposed of strictly in accordance with the requirements of the WorkCover Authority and the Environment Protection Authority.						
Community and Recreational Services						
Recreational Services						
Sporting Fields						
Field Hire						
Hampden Park	Per day	\$53.00	\$52.00	\$51.00	Y	Partial
Uralla Sporting Complex #	Per field/per day	\$53.00	\$84.00	\$82.00	Y	Partial
Canteen hire (two available) #	Per day per canteen	\$50.00			Y	Partial
Canteen hire bond (for non-regular user groups and for those outside of Uralla Shire area) # External users - details of application should be sought from Council	Per event booking	\$1,000.00			Y	Partial
Parks and Gardens						
Casual Hiring Fee						
Alma Park: Connect power to bandstand	Per day	\$33.00	\$32.00	\$31.00	Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Aquatic Centre						
Admittance Fees						
Single Admission Fee - Adult	Per person	\$3.00	\$3.00	\$3.00	Y	Partial
Single Admission Fee - Child	Per person	\$2.00	\$2.00	N/A	Y	Partial
Books of 10 - Adult	Per book	\$24.00	\$24.00	\$18.00	Y	Partial
Books of 10 - Child	Per book	\$16.00	\$16.00	N/A	Y	Partial
Books of 20 - Adult	Per book	\$42.00	\$42.00	\$31.00	Y	Partial
Books of 20 - Child	Per book	\$28.00	\$28.00	N/A	Y	Partial
Books of 50 - Adult	Per book	\$90.00	\$90.00	\$70.00	Y	Partial
Books of 50 - Child	Per book	\$60.00	\$60.00	N/A	Y	Partial
Library Services						
Library Fees						
Member overdue fee (begins 1 week after due date)	Per Item, Per Week	\$0.20	n/a	n/a	N	Partial
Visitor overdue fee (begins 1 week after due date)	Per Item	\$1.00	\$1.00 up to \$5.00 maximum	\$1.00 up to \$5.00 maximum	N	Partial
Lost membership card replacement	Per card	\$5.00	\$4.00	\$3.00	N	Partial
Lost, damaged or stolen books						
* Processing Fee	Per Item	\$11.00	\$11.00	\$11.00	N	Partial
* Item Replacement	Per Item	At cost	At cost	At cost	N	Full
Inter-Library Loan Fee						
Charge 1 (local library search)	Per Item	No Charge	No charge	No charge	Y	Partial
Charge 2 (Library Lending Charge)	Per Item	\$16.50	\$16.00	\$16.00	Y	Full
Photocopies and Printing (self-service):						
A4 Black and White	Per single sided page	\$0.30	\$0.30	\$0.20	Y	Partial
A4 Colour	Per single sided page	\$0.50	\$0.50	\$0.40	Y	Partial
A3 Black and White	Per single sided page	\$0.40	N/A	N/A	Y	Partial
A3 Colour	Per single sided page	\$0.80	N/A	N/A	Y	Partial
Tourism						
Gold Pan Hire	Per day	\$18.00	\$15.00	\$15.00	Y	Full
Printing and Copying (non self-service)						
A4 (Black and White)	Per single sided page	\$0.60	\$0.30	\$0.20	Y	Full
A4 (Colour)	Per single sided page	\$1.00	\$0.50	\$0.40	Y	Full
A3 (Black and White)	Per single sided page	\$1.00	N/A	N/A	Y	Full
A3 (Colour)	Per single sided page	\$1.75	N/A	N/A	Y	Full
Fax	Each	\$0.70	\$0.70	\$0.60		

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Cemeteries						
Record search for burial details (after 15 minutes)	Per Hour	\$115.00	\$112.00	\$109.00	N	Full
Uralla and Bundarra Lawn Cemeteries						
Purchase of Double Depth Plot (does not include plaque)	Per Plot	\$1,190.00	\$1,160.00	\$1,134.00	Y	Full
Interment	Per interment	\$545.00	\$529.00	\$517.00	Y	Full
Interment: Saturdays, Sundays and Public Holidays loading	Per interment	\$696.00	\$676.00	\$661.00	Y	Full
Surcharge for digging of grave by hand	Per Person, Per Hour	\$56.00	\$54.00	\$52.50	Y	Full
Uralla and Bundarra Old Section Cemeteries						
Purchase of plot	Per Plot	\$510.00	\$495.00	\$483.00	Y	Full
Permission to carry out work at existing grave, includes monument erection and inspection	Per Plot	\$62.00	\$60.00	\$58.00	N	Full
Interment	Per interment	\$545.00	\$529.00	\$517.00	Y	Full
Interment in an existing monument	Per interment	\$696.00	\$676.00	\$476.00	Y	Full
Interment: Saturdays, Sundays and Public Holidays loading	Per interment	\$696.00	\$676.00	\$476.00	Y	Full
Placement of ashes	Minimum Per Placement	\$146.00	\$142.00	\$139.00	Y	Full
Uralla and Bundarra Niche Wall and Uralla Niche Garden						
Purchase of Niche in wall and Interment of Ashes *	Per Niche	\$383.00	\$372.00	\$364.00	Y	Full
Purchase of Niche in garden	Per Niche	\$581.00	\$564.00	\$551.00	Y	Full
Interment of Ashes	Per interment	\$124.00	\$120.00	\$117.50	Y	Full
Family presence at interment after hours	Per interment	\$69.00	\$67.00	\$65.00	Y	Full
Vase	Per Vase	\$67.00	\$65.00	\$63.00	Y	Full
* Interment includes standard plaque 145mm x 120mm						
Additional lines on plaque	Per line	\$32.00	\$31.00	\$29.70	Y	Full
Removal of plaques	Per plaque	\$165.00	\$160.00	\$0.00		
Building Rental - Uralla						
Hill Street, Uralla*						
Per Unit	Per Unit Per Fortnight	\$275.00	\$260.00	\$260.00	Y	Full
Uralla Pre-School*						
5 Hill Street, Uralla	Per Week	\$402.90	\$395.00	\$385.00	Y	Full
* Rental fees for new leases or licences on Council properties negotiated during the year will be based on valuation advice and other relevant factors, such as Community benefit.						
Queen Street Uralla Caravan Park						
Queen Street, Uralla	Per Annum	N/A	\$15,053.00	\$14,700.00		
Powered site for up to 2 persons	Per night	\$29.00			Y	Full
Unpowered site for up to 2 persons	Per night	\$21.00			Y	Full
Additional persons >2	Per night	\$5.00			Y	Full
Longer stays (7 nights for 6)						
Weekly Powered site for up to 2 persons	Per week	\$174.00			Y	Full
Weekly Unpowered site for up to 2 persons	Per week	\$126.00			Y	Full
Permanents with metered site	Per week	\$115.00			Y	Full
Power for metered site	kWh	\$0.36			Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Uralla Community Centre						
Tablelands Community Support Options - TCSO						
Office 1	Per Week	\$360.00	\$352.00	\$344.00	Y	Partial
Office 2	Per Week	\$150.00	\$147.00	\$144.00	Y	Partial
	Per Week	\$37.00	\$36.00	\$35.25	Y	Partial
Large Group Room						
Local Community Groups	Half Day	\$43.00	\$42.00	\$41.00	Y	Partial
	Full day	\$81.00	\$79.00	\$77.00	Y	Partial
Affiliated Centre Tennants	Half Day	\$65.00	\$64.00	\$62.00	Y	Partial
Commercial Users	Full day	\$120.00	\$116.00	\$113.00	Y	Partial
Private Parties/ Commercial Functions						
Booking	Per Day	\$140.00	\$136.00	\$133.00	Y	Partial
Cleaning bond (refundable)	Per booking	\$270.00	\$263.00	\$257.00	Y	Partial
Small Group Room						
Local Community Groups	Half day	\$27.00	\$26.00	\$25.00	Y	Partial
	Full day	\$43.00	\$42.00	\$41.00	Y	Partial
Affiliated Centre Tennants	Half day	\$53.00	\$52.00	\$51.00	Y	Partial
Commercial Groups	Full day	\$76.00	\$74.00	\$72.00	Y	Partial
Kitchen (large room only)						
All groups: Including crockery and cutlery	Per Day	Included in large room hire	Included in room hire	Included in room hire		
All breakages will be charged at replacement cost						
Building Rental - Bundarra						
Bundarra School of Arts Hall						
General Hall Hire <50	Per Day	\$45.00	\$44.00	\$43.00	Y	Full
General Hall Hire >50	Per Day	\$69.00	\$67.00	\$65.00	Y	Full
Kitchen Use Extra <50	Per Day	\$24.00	\$23.00	\$22.00	Y	Full
Kitchen Use Extra >50	Per Day	\$35.00	\$34.00	\$33.00	Y	Full
Balls/weddings (includes kitchen hire)	Per Day	\$130.00	\$127.00	\$124.00	Y	Full
Auction Sales, markets and similar uses	Per Day	\$130 plus 25% of subletting fees	\$127 plus 25% of subletting fees	\$124 plus 25% of subletting fees	Y	Full
Small Regular Usage - eg sporting clubs	Per Session	\$14.00	\$13.50	\$13.00	Y	Full
Cleaning bond (refundable)	Per booking	\$86.00	\$84.00	\$82.00	N	Full
External Equipment Hire						
Blue Plastic Chairs	Per Item	\$1.40	\$1.35	\$1.30	Y	Full
Red Metal Chairs	Per Item	\$0.60	\$0.60	\$0.60	Y	Full
Tables	Per Item	\$6.00	\$6.00	\$5.80	Y	Full
Replacement of broken or missing chairs and tables (hall or external use)	Per Item	at replacement cost	at replacement cost	at replacement cost		

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Bundarra Caravan Park						
Powered site for up to 2 persons	Per Night		\$20.00	\$20.00	Y	Full
Unpowered site for up to 2 persons	Per night	\$22.00			Y	Full
Additional persons	Per night	\$8.00			Y	Full
Showers	Per use	\$3.00			Y	Full
Community Services						
Tableland Community Support						
Home Care Packages and Private Clients						
Home Care Packages - Client Income Assessed Fee	Dept of Social Services Fees - My Aged Care website	Dept of Social Services Fees - My Aged Care website	Dept of Social Services Fees - My Aged Care website	Dept of Social Services Fees - My Aged Care website	N	Partial
Home Care Packages - Exit Fee	Exit	\$600.00	N/A	N/A	N	Partial
Initial Consultation/Annual Assessment		\$160.00	\$151.80	\$138.00	Y	Partial
Risk Assessment - WHS	Annual	\$80.00	\$75.90	\$69.00	Y	Partial
Travel	Per km	\$0.95	\$0.90	\$0.90	Y	Partial
Case Management - Mon. to Fri.	Per Hour	\$80.00	\$75.90	\$69.00	Y	Partial
Domestic Assistance - Mon to Fri 6am to 6pm	Per Hour	\$55.00	\$52.25	\$47.50	Y	Partial
Domestic Assistance - Sat	Per Hour	\$82.00	\$78.10	\$71.00	Y	Partial
Domestic Assistance - Sun	Per Hour	\$103.00	\$97.90	\$89.00	Y	Partial
Domestic Assistance - Public holiday	Per Hour	\$128.00	\$122.10	\$111.00	Y	Partial
Social Support - Mon to Fri 6am to 6pm	Per Hour	\$55.00	\$52.25	\$47.50	Y	Partial
Social Support - Sat	Per Hour	\$82.00	\$78.10	\$71.00	Y	Partial
Social Support - Sun	Per Hour	\$103.00	\$97.90	\$89.00	Y	Partial
Social Support - Public Holiday	Per Hour	\$128.00	\$122.10	\$111.00	Y	Partial
Personal Care - Mon to Fri 6am to 6pm	Per Hour	\$55.00	\$52.25	\$47.50	Y	Partial
Personal Care - Sat	Per Hour	\$82.00	\$78.10	\$71.00	Y	Partial
Personal Care - Sun	Per Hour	\$103.00	\$97.90	\$89.00	Y	Partial
Personal Care - Public Holiday	Per Hour	\$128.00	\$122.10	\$111.00	Y	Partial
In Home Respite - Mon to Fri 6am to 6pm	Per Hour	\$55.00	\$52.25	\$47.50	Y	Partial
In Home Respite - Sat	Per Hour	\$82.00	\$78.10	\$71.00	Y	Partial
In Home Respite - Sun	Per Hour	\$103.00	\$97.90	\$89.00	Y	Partial
In Home Respite - Public Holiday	Per Hour	\$128.00	\$122.10	\$111.00	Y	Partial
Overnight Respite	8 hrs	By negotiation	By negotiation	By negotiation	Y	Partial
Overnight Respite	10 hrs	By negotiation	By negotiation	By negotiation	Y	Partial
Care with active sleeper	24 hrs	By negotiation	By negotiation	By negotiation	Y	Partial
Commonwealth Home Support Program						
Domestic Assistance	Per Hour	\$9.00	N/A	N/A	Y	Partial
Personal care	Per Hour	\$9.00	N/A	N/A	Y	Partial
Respite	Per Hour	\$9.00	N/A	N/A	Y	Partial
Social Support - Individual	Per Hour	\$9.00	N/A	N/A	Y	Partial
Social Support - Group	Per Hour	\$9.00	N/A	N/A	Y	Partial
Allied Health	Service	\$25.00	N/A	N/A	Y	Partial
Home Maintenance	Service	\$20.00	N/A	N/A	Y	Partial

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
McMaugh Gardens Aged Care Centre						
Accommodation Entry Bond	Per Room maximum to asset testing	\$200,000.00	\$200,000.00	\$200,000.00	N	Statutory
		In line with the Dept of Health & Ageing regulated Pensioner Allowable limit for Accommodation Bonds				
Daily fees Post March 2012						
Standard Resident	Per Day	As per Department of Health schedule of resident fees & charges	As per Department of Health schedule of resident fees & charges	As per Department of Health schedule of resident fees & charges	N	Statutory
Protected Resident	Per Day				N	Statutory
Phased Resident	Per Day				N	Statutory
Non Standard Resident	Per Day				N	Statutory
Respite						
Pensioner	Per Day	As per Department of Health schedule of resident fees & charges	As per Department of Health schedule of resident fees & charges	As per Department of Health schedule of resident fees & charges	N	Statutory
Non-Pensioner	Per Day				N	Statutory
Day Respite	Per Day				N	Statutory
Telephone Calls						
Local	Per Call	\$0.55	\$0.55	\$0.55	Y	Full
STD	Per Call	At Cost	At Cost	At Cost	Y	Full
Fax Transmission	Per Page	\$0.55	\$0.55	\$0.55	Y	Full
Transport Residents						
To Armidale	Return Trip	\$35.00	\$35.00	\$35.00	Y	Partial
From Uralla Doctors Surgery or Foot Clinic	One way Trip	\$6.00	\$6.00	\$6.00	Y	Partial
To and from Uralla CBD	One way Trip	\$6.00	\$6.00	\$6.00	Y	Partial
To Tamworth	One Way Trip	By Negotiation	By Negotiation	By Negotiation	Y	Partial
Staff Escort	Hour	\$45.00	\$45.00	\$45.00	Y	Partial
Visitors Meals						
Lunch		\$10.00	\$10.00	\$10.00	Y	Partial
Dinner		\$10.00	\$10.00	\$10.00	Y	Partial
Tablelands Community Transport						
Vehicle Hire (without driver) **						
Car						
Uralla - Tamworth	Per Trip	\$130.00	N/A	N/A	Y	Partial
Uralla - Armidale	Per Trip	\$40.00	N/A	N/A	Y	Partial
Uralla - Uralla	Per Trip	\$15.00	N/A	N/A	Y	Partial
Uralla - Armidale - Tamworth	Per Trip	\$165.00	N/A	N/A	Y	Partial
Mini Bus						
Uralla - Tamworth	Per Trip	\$190.00	N/A	N/A	Y	Partial
Uralla - Armidale	Per Trip	\$60.00	N/A	N/A	Y	Partial
Uralla - Uralla	Per Trip	\$20.00	N/A	N/A	Y	Partial
Uralla - Armidale - Tamworth	Per Trip	\$240.00	N/A	N/A	Y	Partial

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
** Subject to conditions on application						
Client Contributions - Individual Trips						
Uralla - Uralla	Per Trip Per Person	\$9.00	N/A	N/A	N	Partial
Armidale - Armidale	Per Trip Per Person	\$9.00	N/A	N/A	N	Partial
Ivergowrie - Armidale	Per Trip Per Person	\$20.00	N/A	N/A	N	Partial
Uralla - Armidale	Per Trip Per Person	\$20.00	N/A	N/A	N	Partial
Uralla - Tamworth	Per Trip Per Person	\$40.00	N/A	N/A	N	Partial
Armidale - Tamworth	Per Trip Per Person	\$45.00	N/A	N/A	N	Partial
Client Contributions - Mini Bus Group Trips						
Uralla - Armidale	Per Trip Per Person	\$9.00	N/A	N/A	N	Partial
Other Services						
Community transport - other		By negotiation	N/A	N/A		Partial
<u>Development and Health Services</u>						
Development Control						
Section 94 Contributions						
Complying Development Certificates - fees based on construction value			See: Section 94 Contributions Document	See: Section 94 Contributions Document	See: Section 94 Contributions Document	
	to \$5,000	\$194.00 plus \$5.50 per \$1,000	\$190.00 plus \$5.50 per \$1,000	\$186.00 plus \$5.50 per \$1,000	Y	Full
	\$5,001 to \$100,000	\$224.00 plus \$3.85 per \$1,000 above \$5,000	\$219.00 plus \$3.85 per \$1,000 above \$5,000	\$214.00 plus \$3.85 per \$1,000 above \$5,000	Y	Full
	\$100,001 to \$250,000	\$617.00 plus \$2.20 per \$1,000 above \$100,000	\$604.00 plus \$2.20 per \$1,000 above \$100,000	\$591.00 plus \$2.20 per \$1,000 above \$100,000	Y	Full
	over \$250,000	\$969.00 plus \$1.10 per \$1,000 above \$250,000	\$952.00 plus \$1.10 per \$1,000 above \$250,000	\$931.00 plus \$1.10 per \$1,000 above \$250,000	Y	Full
Bushfire Attack Certification						
Risk Certification	per assessment	\$291.00	\$285.00	\$278.50	Y	Full
The fees identified as a Statutory Fee in the Council Cost Recovery Policy column will be changed in accordance with the maximum fee payable under the Environmental Planning and Assessment Act 1979 (as amended). The applicable fees at the time of printing						

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Development Applications - Building Works - Based on cost of works (Environmental Planning & Assessment Regulation 2000 (EPAR) Clause 246B)						
Less than \$5000	Per Application	\$110.00	\$110.00	\$110.00	N	Statutory
\$5,001 - \$50,000	Per Application	\$170.00 + \$3.00 per \$1,000, or part thereof, above \$5,000	\$170.00 + \$3.00 per \$1,000, or part thereof, above \$5,000	\$170.00 + \$3.00 per \$1,000, or part thereof, above \$5,000	N	Statutory
\$50,001 - \$250,000	Per Application	\$352.00 + \$3.64 per \$1,000, or part thereof, above \$50,000	\$352.00 + \$3.64 per \$1,000, or part thereof, above \$50,000	\$352.00 + \$3.64 per \$1,000, or part thereof, above \$50,000	N	Statutory
\$250,001 - \$500,000	Per Application	\$1,160.00 + \$2.34 per \$1,000, or part thereof, above \$250,000	\$1,160.00 + \$2.34 per \$1,000, or part thereof, above \$250,000	\$1,160.00 + \$2.34 per \$1,000, or part thereof, above \$250,000	N	Statutory
\$500,001 - \$1,000,000	Per Application	\$1,745.00 + \$1.64 per \$1,000, or part thereof, above \$500,000	\$1,745.00 + \$1.64 per \$1,000, or part thereof, above \$500,000	\$1,745.00 + \$1.64 per \$1,000, or part thereof, above \$500,000	N	Statutory
\$1,000,001 - \$10,000,000	Per Application	\$2,615.00 + \$1.44 per \$1,000, or part thereof, above \$1,000,000	\$2,615.00 + \$1.44 per \$1,000, or part thereof, above \$1,000,000	\$2,615.00 + \$1.44 per \$1,000, or part thereof, above \$1,000,000	N	Statutory
Greater than \$10,000,001	Per Application	\$15,875.00 + \$1.19 per \$1,000, or part thereof, above \$10,000,000	\$15,875.00 + \$1.19 per \$1,000, or part thereof, above \$10,000,000	\$15,875.00 + \$1.19 per \$1,000, or part thereof, above \$10,000,000	N	Statutory
Development Application						
Designated Development -Standard DA Fees plus additional fee(c.251)	Per Application	\$920.00	\$920.00	\$920.00	N	Statutory
Erection of dwelling costing less than \$100,000 (c.247)	Per Application	\$455.00	\$455.00	\$455.00	N	Statutory
Residential Flat Development Review Panel under SEPP 65	Per Application	\$760.00	\$760.00	\$760.00	N	Statutory
Development not involving the erection of a building, the carrying out of a work, or the subdivision of land or demolition	Per Application	\$285.00	\$285.00	\$285.00	N	Statutory
Advertising Signs (c.250)	First Sign	\$285.00	\$285.00	\$285.00	N	Statutory
Additional Signs	Per Additional Sign	\$93.00	\$93.00	\$93.00	N	Statutory
Miscellaneous Administrative Application Fees						
Section 88B	Per Application	\$58.20	\$57.00	\$57.00	Y	Full
Application for approval of movable dwelling adjacent to a dwelling (after first year)	Per Document	\$85.00	\$85.00	\$85.00	N	Statutory
Stamping additional plans and specs - up to four copies	Per Application	\$25.00	\$25.00	\$25.00	N	Statutory
Each additional copy	Per Document	\$10.00	\$10.00	\$10.00	N	Statutory
Building Specifications	Per Document	\$20.40	\$20.00	\$19.50	Y	Full
Certified Copy of Document, map or plan as per s, 150(2) (R.c.262)	Per Document	\$53.00	\$53.00	\$53.00	N	Statutory
Building Entitlement Confirmation Fee						
Per application	Per Application	\$300.00	\$300.00	\$300.00	N	Statutory

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Planning Reform Fee For cost of work >\$50,000 for each \$1,000	Per matter	\$0.64 per \$1,000	\$0.64 per \$1,000	\$0.64 per \$1,000	N	Statutory
Subdivision Fees (EPA R. c. 249) Subdivisions - Opening of a New Road Plus fee per additional lot created Subdivisions - No opening of a New Road Plus fee per additional lot created Subdivisions - Strata Plus fee per additional lot created Subdivision Certificate / Title Plan Processing Fee	Per Application Per Additional Lot	\$665.00	\$665.00	\$665.00	N	Statutory
Refund of DA fee for cancellation of DA Processing commenced Processing largely completed Processing not commenced	Per application Per application Per application	1/2 DA fee	1/2 DA fee	1/2 DA fee	N	Full
Development Applications Other Review of Determination per s, 82A, EPA Regulations c.257 Not involving building work Dwelling <\$100,000 All other Development Work EPA R. c.257 Less than \$5,000 \$5,001 - \$250,000 \$250,001 - \$500,000 \$500,001 - \$1,000,000	Per Application Per Application Per Application Per Application	50% of original DA fee	50% of original DA fee	50% of original DA fee	N	Statutory

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
\$1,000,001 - \$10,000,000	Per Application	\$987.00 + \$0.40 per \$1,000, or part thereof, above \$1,000,000	\$987.00 + \$0.40 per \$1,000, or part thereof, above \$1,000,000	\$987.00 + \$0.40 per \$1,000, or part thereof, above \$1,000,000	N	Statutory
Greater than \$10,000,001	Per Application	\$4,737.00 + \$0.27 per \$1,000, or part thereof, above \$10,000,000	\$4,737.00 + \$0.27 per \$1,000, or part thereof, above \$10,000,000	\$4,737.00 + \$0.27 per \$1,000, or part thereof, above \$10,000,000	N	Statutory
Plus fee for require Notice under s.82A EPA Regulations	Per Application	\$620.00	\$620.00	\$620.00	N	Statutory
Review of Determination per s, 82B, EPA Regulations (Rejection) c.257A						
Less than \$100,000	Per Application	\$55.00	\$55.00	\$55.00	N	Statutory
\$100,001 - \$1,000,000	Per Application	\$150.00	\$150.00	\$150.00	N	Statutory
Greater than \$1,000,001	Per Application	\$250.00	\$250.00	\$250.00	N	Statutory
Modification of Consent at Applicants Request c.258						
96(1) - Minor Error/Discrepancy	Per Application	\$71.00	\$71.00	\$71.00	N	Statutory
96(1A) + 96AA(1) - Modification of minor environmental impact	Per Application	\$645.00 or 50% or original fee whichever is lesser	\$645.00 or 50% or original fee whichever is lesser	\$645.00 or 50% or original fee whichever is lesser	N	Statutory
Other modifications per s.96(2) or 96AA(1) not of minor environmental impact:						
Original fee was less than \$100.00 (c.258)	Per Application	50% of original fee	50% of original fee	50% of original fee	N	Statutory
Original fee was greater than \$101.00	Per Application	50% of original fee	50% of original fee	50% of original fee	N	Statutory
No building or work involved					N	Statutory
For dwelling house costing \$100,000 or less	Per Application	\$190.00	\$190.00	\$190.00	N	Statutory
All other requests for modifications, based on estimated construction costs						
Less than \$5,000	Per Application	\$55.00	\$55.00	\$55.00	N	Statutory
\$5,001 - \$250,000	Per Application	\$85.00 + \$1.50 per \$1,000, or part thereof, above \$5,000	\$85.00 + \$1.50 per \$1,000, or part thereof, above \$5,000	\$85.00 + \$1.50 per \$1,000, or part thereof, above \$5,000	N	Statutory
\$250,001 - \$500,000 (c. 258)	Per Application	\$500.00 + \$0.85 per \$1,000, or part thereof, above \$250,000	\$500.00 + \$0.85 per \$1,000, or part thereof, above \$250,000	\$500.00 + \$0.85 per \$1,000, or part thereof, above \$250,000	N	Statutory
\$500,001 - \$1,000,000	Per Application	\$712.00 + \$0.50 per \$1,000, or part thereof, above \$500,000	\$712.00 + \$0.50 per \$1,000, or part thereof, above \$500,000	\$712.00 + \$0.50 per \$1,000, or part thereof, above \$500,000	N	Statutory
\$1,000,001 - \$10,000,000	Per Application	\$987.00 + \$0.40 per \$1,000, or part thereof, above \$1,000,000	\$987.00 + \$0.40 per \$1,000, or part thereof, above \$1,000,000	\$987.00 + \$0.40 per \$1,000, or part thereof, above \$1,000,000	N	Statutory
Greater than \$10,000,001	Per Application	\$4,737.00 + \$0.27 per \$1,000, or part thereof, above \$10,000,000	\$4,737.00 + \$0.27 per \$1,000, or part thereof, above \$10,000,000	\$4,737.00 + \$0.27 per \$1,000, or part thereof, above \$10,000,000	N	Statutory

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
<p>Modification to consent requiring advertisement per s96(2) or 96AA(1) EPA Act Plus fee for any consent required notice pursuant to SEPP 65 (c.258)</p> <p>Designated Development</p> <p>Integrated Development (c.252A/253) Standard DA fee plus additional fee Fee to be forwarded to Integrated Authority Standard DA fee plus additional fee Fee to be forwarded to Integrated Authority</p> <p>Advertised Development (c.252)</p> <p>Prohibited Development</p> <p>Building Line Variation All premises</p> <p>Other Notice Required</p> <p>Privately Certified Certificate Registration (c.263) Residential Flat Building</p> <p>Engineering Plans Checking (design and construction) - based on cost of work Less than \$10,000 \$10,001 - \$100,000 Plus fee for each \$1,000 above \$10,000 to \$100,000 Above \$100,000</p> <p>Staged Development Plus fee for each \$1,000 above \$100,000</p>	Per application	\$665.00	\$665.00	\$665.00	N	Statutory
	Per Application	\$760.00	\$760.00	\$760.00	N	Statutory
	Per Application	\$920.00	\$920.00	\$715.00	N	Statutory
	Per Application	\$140.00	\$140.00	\$140.00	N	Statutory
	Per Application	\$320.00	\$320.00	\$320.00	N	Statutory
	Per Application	\$140.00	\$140.00	\$140.00	N	Statutory
	Per Application	\$320.00	\$320.00	\$320.00	N	Statutory
	Per Application	\$1,105.00	\$1,105.00	\$1,105.00	N	Statutory
	Per Application	\$2,200.00	\$2,200.00	\$830.00	N	Statutory
	Per Application	\$155.00	\$153.00	\$153.00	N	Full
	Per Application	\$1,105.00	\$1,105.00	\$1,105.00	N	Statutory
	Per Application	\$36.00	\$36.00	\$36.00	N	Statutory
	Per Application	\$760.00	\$760.00	\$760.00	N	Statutory
	Per Application	\$408.90	\$400.50	\$391.50	Y	Full
Per Application	\$510.50	\$500.00	\$489.00	Y	Full	
Per Application	\$19.90	\$19.50	\$19.00	Y	Full	
Per Application	\$2,279.90	\$2,233.00	\$2,183.50	Y	Full	
Per Application	\$10.70	\$10.50	\$10.30	Y	Full	
Planning Proposal	Per Application	At full cost to applicant	At full cost to applicant	At full cost to applicant	N	Full
Deposit		subject to \$4,500 deposit	subject to \$4,500 deposit	subject to \$4,500 deposit		
SEPP Applications						
State Environmental Planning Policy 1 Objections: Minimum plus any additional advertising fee	Per Application	\$110.00	\$110.00	\$110.00	N	Statutory
Long Service Levy fee for cost of works > \$25,000	Cost of work	0.35%	0.35%	0.35%	Part	Statutory

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Construction Certificates						
	to \$5,000	\$160.00 plus \$5.50 per \$1,000	\$133.00 plus \$5.50 per \$1,000	\$128.75 plus \$5.50 per \$1000	Y	Full
	\$5,001 to \$100,000	\$188.00 plus \$3.85 per \$1,000 above \$5,000	\$162.00 plus \$3.85 per \$1,000 above \$5,000	\$157.00 plus \$3.85 per \$1000 above \$5000	Y	Full
	\$100,001 to \$250,000	\$554.00 + \$2.20 per \$1,000 above \$100,000	\$550.00 + \$2.20 per \$1,000 above \$100,000	\$534.00 + \$2.20 per \$1000 above \$100000	Y	Full
	over \$250,000	\$884.00 plus \$1.10 per \$1,000 above \$250,000	\$899.00 plus \$1.10 per \$1,000 above \$250,000	\$873.50 plus \$1.10 per \$1000 above \$250 000	Y	Full
Fee for Basix Certificate (c. 262B)						
Single Detached Dwellings	Per Application	\$50.00	\$50.00	\$50.00	N	Statutory
Dual occupancies, multi dwelling housing (other than residential flat buildings) and attached dwelling:						
(a) for the first 2 dwellings, and	Per Application	\$80.00	\$80.00	\$80.00	N	Statutory
(b) for each dwelling more than 2 dwellings	Per Application	\$35.00	\$35.00	\$35.00	N	Statutory
Residential flat dwelling:						
(a) for the first 3 dwellings, and	Per Application	\$120.00	\$120.00	\$120.00	N	Statutory
(b) for each dwelling more than 3 dwellings	Per Application	\$20.00	\$20.00	\$20.00	N	Statutory
Alterations and additions to Basix affected buildings - each dwelling	Per Application	\$25.00	\$25.00	\$25.00	N	Statutory
Certified Copy of Document plan or map (c.262)	Per Application	\$53.00	\$53.00	\$53.00	N	Statutory
Section 68 Applications						
On-site Waste Water management system	Per Application	\$236.90	\$232.00	\$226.00	N	Full
Minor changes to existing OSSM system	Per Application	\$104.00			N	Full
Sewer supply work	Per Application	\$103.10	\$101.00	\$98.50	N	Full
Water supply work	Per Application	\$103.10	\$101.00	\$95.50	N	Full
Stormwater supply work	Per Application	\$103.10	\$101.00	\$95.50	N	Full
Install a manufactured home, moveable dwelling or associated structure	Per Application	\$439.00	\$430.00	\$418.00	N	Full
Management of waste	Per Application	\$98.00	\$96.00	\$95.50	N	Full
Community land	Per Application	\$295.10	\$289.00	\$289.00	N	Full
Public Roads	Per Application	\$98.00	\$96.00	\$95.50	N	Full
Caravan Park/camping ground	Per Application	\$103.10	\$101.00	\$95.50	N	Full
Amusement Device	Per Application	\$103.10	\$101.00	\$95.50	N	Full
Domestic oil or solid fuel heating appliance, other than a portable appliance	Per Application	\$103.10	\$101.00	\$95.50	N	Full
Use a standing vehicle or any article for the purpose of selling any article in a public place	Per Application	\$324.70	\$318.00	\$289.00	N	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Development Inspection Fees						
Building Inspections (including Compliance and Occupation Certificates)						
Inspection	Per Hour	\$113.30	\$111.00	\$108.00	Y	Partial
Inspection of dwelling for relocation	Per Hour	\$113.30 plus travel @ 75c per km	\$111.00 plus travel @ 75c per km	\$108.00 plus travel @ 75c per km	Y	Partial
Building Certificates (EPA R. c.260)						
Domestic - Includes Initial inspection	Per Dwelling	\$250.00	\$250.00	\$250.00	N	Statutory
Commercial:						
Building Certificates - building up to 200m2	Per Building	\$250.00	\$250.00	\$250.00	N	Statutory
Building Certificates - Fee for 201 - 2,000m2						
		\$250.00 plus \$0.50 per m2 over 200m2	\$250.00 plus \$0.50 per m2 over 200m2	\$250.00 plus \$0.50 per m2 over 200m2	N	Statutory
Building Certificates - Fee for greater than 2,001m2	Per Building	\$1,165.00 plus \$0.075 per m2 over 2000m2	\$1,165.00 plus \$0.075 per m2 over 2000m2	\$1,165.00 plus \$0.075 per m2 over 2000m2	N	Statutory
Building Certificate - additional inspections (if required)		\$90.00	\$90.00	\$90.00	N	Statutory
Copy of Building Certificate (c. 261)	Per Copy	\$13.00	\$13.00	\$13.00	N	Statutory
Additional fee where applicant /owner erected the building and:						
Development consent, complying development consent or construction certificate consent was required and not obtained	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months immediately preceding			N	Statutory
Penalty notice has been issued for an offence under 76A(1) of the Act in relation to erection of building and the penalty has been paid	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months immediately preceding			N	Statutory
Where Order No, 2, 12, 13, 15, 18 or 19 in the Table to s, 121B(1) of the Act has been issued	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months			N	Statutory
Where a person has been found guilty of an offence under the Act in relation to the erection of a building	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months			N	Statutory
Additional Fee where applicant /owner erected the building and:						
Where the court has made a finding that the building was erected in contravention of a provision of the Act	Per Certificate	Maximum fee payable to which the erection or alteration relates in the period of 24 months			N	Statutory
Building Indemnity Insurance						
Solicitor Enquiry	Per Enquiry	\$57.20	\$56.00	\$55.00	N	Full
Environmental Engineering						
Damage Deposit						
Kerb and guttering, footpath and roadway	Per Metre	\$194.00	\$190.00	\$180.00	Y	Full
Inspection						
Gutter crossing fee (installed by Private Contractor)	Per Application	\$113.30	\$111.00	\$107.00	Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Licencing Fees						
Advertisement/Advertising Structure Inspection	Per Inspection	\$35.70	\$35.00	\$34.00	N	Partial
Sandwich Board Inspection	Per Inspection	\$26.50	\$26.00	\$25.00	N	Partial
Cooling Tower Inspection (microbial Control)	Per Inspection	\$113.30	\$111.00	\$108.00	N	Partial
Essential Services (Fire Safety) Certificate Registration and Administration	Per Inspection	\$28.60	\$28.00	\$27.00	N	Partial
Hairdresser/Beauty Salon.Skin Penetration Inspection	Per Inspection	\$113.30	\$111.00	\$108.00	N	Partial
Food Premises						
Annual Administration/Registration Fee (includes 1 inspection)	Per Premises	\$204.20	\$200.00	\$200.00	N	Statutory
Inspection Fee includes repeat inspection due to non-compliance, change of premises operator and if non compliance based on complaint.	Per Premises Per Hour	\$127.60	\$125.00	\$125.00	N	Statutory
Issue of Improvement Notice	Per Notice	\$330.00	\$330.00	\$330.00	N	Statutory
Swimming Pools						
Registration on behalf of owner	Per Pool/Spa	\$10.00	\$10.00	\$10.00	N	Statutory
Exemption	Per Pool/Spa	\$70.00	\$70.00	\$70.00	N	Statutory
Inspection	Per Pool/Spa	\$112.30	\$110.00	\$108.00	Y	Full
2nd inspection if 1st failed (no 3rd inspection fee)	Per Pool/Spa	\$100.00				
Street Vendors						
License/Approval Fee	Per Vendor	\$250.10	\$245.00	\$240.50	N	Full
Petrol Pump Approval						
	Per Pump	\$75.60	\$74.00	\$72.00	N	Full
Hoarding Approval Fees						
Type A Hoarding	Per Metre	\$56.20	\$55.00	\$54.00	N	Full
Type B Hoarding	Per Metre	\$86.80	\$85.00	\$83.00	N	Full
Onsite Sewerage Management Systems						
Registration	Per system	\$31.70	\$31.00	\$30.00	N	Partial
Inspection	Inspection	\$112.30	\$110.00	\$108.00	Y	Partial
Administration fee for non-inspected systems	Per estimated system	\$52.00	\$52.00	\$50.00		Partial
Development Information						
s149(2) Planning Certificate (EPA R. c.259)	EPA Regulations 2000	\$53.00	\$53.00	\$53.00	N	Statutory
s149(5) Planning Certificate (includes Notices and Orders information)	EPA Regulations 2000	\$133.00	\$133.00	\$133.00	N	Statutory
Multiple copies of Certificates	Per additional copy	\$13.80	\$13.50	\$13.00	N	Full
Section 735A Certificate	Per Certificate	\$117.40	\$115.00	\$112.00	N	Full
Section 121ZP Certificate	Per Certificate	\$117.40	\$115.00	\$112.00	N	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Other Information (note: available free of charge on Council's website)						
Confirmation of Development Information (Interpreting LEP, existing use rights, housing entitlements, file search)	Per Hour	\$114.40	\$112.00	\$109.00	N	Full
Certified copy of an Environmental Planning Instrument/related document per s.150(2) EPA Act	Per Copy	\$45.90	\$45.00	\$44.00	N	Full
CD Rom of Council LEP, DCP or related Planning/Development Policy	Per Disk	\$18.40	\$18.00	\$17.00	N	Full
Other copy of Council LEP, DCP or related Planning/Development Policy	Per Document	\$35.00			N	Full
Documents <10 pages	Per Document	\$6.60	\$6.50	\$6.10	N	Full
Documents 10-30 pages	Per Document	\$11.70	\$11.50	\$11.00	N	Full
Documents 31-50 pages	Per Document	\$23.50	\$23.00	\$22.00	N	Full
Documents >51 pages	Per Document	\$45.90	\$45.00	\$44.00	N	Full
Binders and covers (DCP)	Per Document	\$59.20	\$58.00	\$57.00	N	Full
LEP full size colour map sheet	Per Document	\$45.90	\$45.00	\$44.00	N	Full
Uralla Shire Biodiversity Strategy 2012	Per Document	\$34.70	\$34.00	\$33.00	N	Full
Uralla Biodiversity Strategy Planning Outcomes Report 2013	Per Document	\$11.70	\$11.50	\$11.00	N	Full
Animal Control						
Companion Animal 1998 - registrations (cats and dogs)						
Entire Animal (not desexed)	Per Animal	\$207.00	\$201.00	\$194.00	N	Statutory
Desexed	Per Animal	\$57.00	\$55.00	\$53.00	N	Statutory
Pensioner	Per Animal	\$24.00	\$23.00	\$21.00	N	Statutory
Registered Breeders	Per Animal	\$57.00	\$55.00	\$53.00	N	Statutory
Desexed purchased pound/shelter	Per Animal	\$28.50	\$27.50		N	Statutory
Companion Animal Control - Release/Sale/Surrender						
Animal surrender	Each	\$90.00	\$97.00	\$95.00	Y	Full
First Release	Each	\$60.00	\$47.00	\$46.00	N	Full
Second Release (within 12 months)	Each	\$110.00	\$119.00	\$116.00	N	Full
Daily Charge, Sustenance	Per day	\$18.50	\$19.00	\$18.00	N	Full
Dog Control - Training Aids						
Hire of anti-barking collar (Citronella)	Per fortnight or minimum charge	\$42.00	\$40.00	\$38.00	Y	Full
Deposit for anti-barking collar (Citronella)	Bond	\$402.00	\$390.00	\$382.00	Y	Full
Kennel Runs	Per Week	\$32.00	\$31.00	\$30.00	Y	Full
Hire of Trap	Per hire	\$10.00	\$9.00	\$9.00	Y	Full
Trap deposit	Deposit - refundable	\$110.00	\$108.00	\$106.00	N	Full
Hire of Electronic Containment System	Deposit - refundable	\$118.00	\$115.00	\$111.00	Y	Full
Stock Control - Release Fees						
Impounding Costs	Per Hour	\$118.00	\$115.00	\$111.00	Y	Full
Sheep/Goats						
Impounded between 6.00 am - 6.00 pm Monday to Friday	Per Animal	\$48.00	\$46.00	\$0.00	Y	Full
Impounded between 6.00 am - 6.00 pm or on any time on Weekends & Public Holidays	Per Animal	\$95.00	\$92.00	\$0.00	Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Other Animals						
Impounded between 6.00 am - 6.00 pm Monday to Friday	Per Animal	\$48.00	\$46.00	\$45.00	Y	Full
Impounded between 6.00 am - 6.00 pm or on any time on Weekends and Public Holidays	Per Animal	\$95.00	\$92.00	\$90.00	Y	Full
Sustenance costs						
Sheep/Goats	Per head / per day	\$10.00	\$9.00	\$9.00	Y	Full
Other animals	Per head / per day	\$21.00	\$20.00	\$19.00	Y	Full
Other Animal fees						
Damages to garden or growing crop	Per Animal	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for veterinary care	Per Animal	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for advertising	Per Animal	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for sale of animals	Per Animal	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Y	Full
Fee for serving notices	Per Animal	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Y	Full
Truck/Float Hire	Per Animal	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Y	Full
Other Regulatory Fees						
Vehicle Impounding	Per vehicle	\$130 + \$10 per night	\$125 + \$10 per night	\$120 + \$10 per night	Y	Full
Corporate						
<u>Administrative Services</u>						
Corporate records						
Printing and copying (non self-service)						
A4 Black and White	Per single sided page	\$0.60	\$0.60	\$0.50	Y	Full
A4 Colour	Per single sided page	\$1.00	\$1.00	\$0.90	Y	Full
A3 Black and White	Per single sided page	\$1.00	N/A	N/A	Y	Full
A3 Colour	Per single sided page	\$1.75	N/A	N/A	Y	Full

Description of Rate, Fee or Charge	Unit	Fee or Charge 2018/2019 Inclusive of GST	Fee or Charge 2017/2018 Inclusive of GST	Fee or Charge 2016/2017 Inclusive of GST	Does GST Apply?	Cost Recovery Policy
Public Access Act (GIPA) Income						
GIPA Application Fee	Application	\$30.00	\$30.00	\$30.00	N	Statutory
GIPA Processing Fee - regular	Per Hour	\$30.00	\$30.00	\$30.00	N	Statutory
GIPA Processing Fee - hardship (Pensioner Concession card issued by the Commonwealth that is in force; or an enrolled full-time student; or a not-for-profit organisation)	Per Hour	\$15.00	\$15.00	\$15.00	N	Statutory
GIPA Processing Fee - special benefit to the public (Applies if the information sought has been made publicly available before)	Per Hour	\$15.00	\$15.00	\$15.00	N	Statutory
GIPA Advance Deposit	Per Application	50% of total Processing Fee	50% of total Processing Fee	50% of total Processing Fee	N	Statutory
GIPA Internal Review	Per matter	\$40.00	\$40.00	\$40.00	N	Statutory
Note: that photocopy, printing and postage fees also apply						
Note: that if the information sought is made publically available within three working days after the applicant is granted access, then the applicant is entitled to a full waiver of the processing charge.						
Chamber/Office Room Hire						
Hire of Meeting Rooms and Facilities						
Council Chambers	Per day	\$270.00	\$265.00	\$260.00	Y	Partial
* Non local groups - includes video, TV, whiteboard	Per day	\$60.00	\$55.00	\$52.00	Y	Partial
Kitchen facilities	Per Person	\$8.50	\$8.00	\$7.50	Y	Partial
Tea and coffee provided (excluding service)						
Other Miscellaneous Fees and Charges						
Sale of document copies						
Development Control Plan	Each	\$26.00	\$25.00	\$21.00	N	Full
Local Environment Plan (LEP)	Each	\$36.00	\$35.00	\$31.00	N	Full
State of Environment Report	Each	\$46.00	\$45.00	\$42.00	N	Full
Financial Services						
General Income						
Rate/Valuation Enquiries						
Written/complex	Per invoice	\$17.00	\$16.00	\$15.00	Y	Full
Copy of rate notice	Per copy	\$17.00	\$16.00	\$15.00	Y	Full
Miscellaneous Fees						
Section 603 Certificates	Set by Department of Local Government.	\$80.00	\$80.00	\$75.00	N	Statutory
Dishonoured Cheque Fee	per cheque	\$40.00	\$40.00	\$40.00	Y	Full
Refund Fee	Per Refund	\$10.00	\$10.00	\$10.00	Y	Full



2017-2021 DELIVERY PROGRAM AND
2018-2019 OPERATIONAL PLAN