



LATE REPORT TO COUNCIL

29 September 2020

Late Report to Council

LATE REPORTS TO COUNCIL

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LATE REPORTS TO COUNCIL

Ordinary Meeting 29 September 2020



Report 1 - Draft Uralla Shire Local Strategic Planning Statement 2020

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| Department: | Infrastructure & Development |
| Prepared by: | Manager of Development and Planning |
| TRIM Reference: | UINT/20/8964 |
| Attachments: | September 1 – Draft Uralla Shire Local Strategic Planning Statement 2020 |
| | September 2 – Submission from DPIE |
| | September 3 – Submission from TfNSW |
| | September 4 – Submission from Heritage NSW |
| | September 5 – Submission from Cancer Council |
| | September 6 – Submission from Cancer Institute |
| | September 7 – Survey data |
| | September 8 – Submission from Michelle Wade |
| | September 9 – Submission from Ben Vincent |
| | September 10 – Submission from Sonia Williams |
| | September 11 – Submission from Alpha Omega Town Planning |
| | September 12 – Submission from Uralla Shire Business Chamber |
| | September 13 – Submission from Bruce McMullen |
| | September 14 – Submission from Sandra Eady |

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

| | | |
|------------------|-----------|--|
| Goal: | 2.2 | Growing diversified employment, education and tourism opportunities |
| Strategy: | 2.2.1 | Provide land use planning that facilitates employment creation |
| Activity: | 2.2.1.1 | Optimise land use planning instruments to support employment creating business and industries |
| Action: | 2.2.1.1.1 | Monitor and review Council's Local Environment Plan and other strategic and supporting planning documents. |

NOTE TO COUNCILLORS:

In accordance with the provisions of S375A of the Local Government Act 1993, a Division is to be called whenever a motion for a planning decision is put to the meeting, for the purpose of recording voting on planning matters.

SUMMARY:

This report is to present to Council the draft Local Strategic Planning Statement (LSPS) for adoption.

RECOMMENDATION:

That Council adopt the draft Uralla Shire Local Strategic Planning Statement 2020 as amended.

BACKGROUND:

In March 2018, amendments to the *Environmental Planning and Assessment Act 1979* (EP&A Act) introduced new requirements for councils to prepare and make local strategic planning statements.

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The LSPS was presented to Council at the 25 February 2020 ordinary meeting for public exhibition. Council resolved at OM 33.02:

That discussion on this Local Strategic Planning Statement 2020 be included in a March Councillor Strategic Planning Workshop.

Due to COVID-19 restrictions, several scheduled Councillor Workshops did not occur. The consultant that prepared the LSPS conducted a workshop with Councillors on 14 July 2020 where feedback was provided on the contents of the LSPS. A revised draft generally incorporating the proposed amendments was prepared and at the 25 August Ordinary Council meeting it was resolved to put the document on public exhibition until 25 September. Thirteen (13) submissions were received during the exhibition period and the recommendations within have again generally been incorporated. Eighteen (18) surveys were also completed with the responses considered in preparation of the final draft of the LSPS. The revised draft is provided as Attachment 1 to this report.

The LSPS was meant to have final approval by the Department of Planning Industry and Environment (DPIE) by July 2020. On 20 August 2020, the Director Northern Region, Local & Regional Planning DPIE, emailed Council to request that Council prioritise its LSPS and work with the Department's Northern Region to ensure the LSPS is completed by 30 September 2020. He also advised that if Council does not meet this deadline, the Minister of Planning and Public Spaces will formally consult with the Minister for Local Government in relation to the issue of a Performance Improvement Order under s.438A of the *Local Government Act 1993*.

REPORT:

In March 2018, changes were made to the Environmental Planning and Assessment Act which gave greater prominence to the role of strategic land use planning. Councils are now to focus more strongly on strategic planning with their community so that communities are part of the discussion and understand how local areas will accommodate change over time.

Part of the change introduced in 2018 was a requirement for all councils to have a LSPS. The Uralla Shire LSPS is a strategic land use planning policy document which provides the link between local priorities set in the Community Strategic Plan and the priorities set out in the New England North West Regional Plan 2036 (NENWRP). Council has a statutory responsibility to give effect to the NENWRP – meaning that our planning framework must support its initiatives.

Local strategic planning statements must set out:

- the 20-year vision for land use in the local area;
- the special characteristics which contribute to local identity;
- shared community values to be maintained and enhanced; and
- how growth and change will be managed into the future.

Councils are required to show how their vision gives effect to the regional or district plan, based on local characteristics and opportunities, and the council's own priorities in the community strategic plan it prepares under local government legislation.

Community Consultation

Consultation was undertaken via the following actions:

- Public Notice and copy of Draft LSPS published to Council website.
- Public survey.
- Letter from General Manager to key stakeholders.
- Online Information Session.
- Verbal consultation with Aniwan Elder.
- Review of submissions.
- Review of survey results.

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Submissions

| Submission | Response |
|---|--|
| Department of Planning, Industry and Environment | |
| Figure 1 on page 7 is 'as shown' in the New England North West Regional Plan. It is recommended that this map be adapted in order to demonstrate the location of Uralla in the regional context. | Map amended. |
| The projected statistics on page 8 are included to 2036 as well as 2041. It is recommended that the 2036 figure be extrapolated to 2041 to provide consistency as well as to align with the document's 2040 timeframe. | Corrected. |
| The document could be made more spatial and visual to assist readers who aren't familiar with the LGA. For example, the Mount Yarrowyck Nature Reserve and Stony Batter Creek Nature Reserve referenced on page 13 could be mapped, as could the five separate zoned areas for employment land uses referenced on page 21 and the existing investigation areas identified under Council's adopted New England Development Strategy 2010. A photo of the northern entrance sign to Uralla depicting the Uralla flower (<i>Cheiranthra telfordii</i>) (page 13) could also be included. | Added LGA map on page 11. Added LEP Map on page 24. NEDS was not included as it is now 10 years old and most areas have been rezoned. Photo of Uralla entrance included in LSPS. |
| Creative and artisan industries are referenced throughout the document as being a key opportunity for the LGA. Events such as the Thunderbolts Festival and the Seasons of New England Expo could be mentioned to highlight the region's existing strengths in this sector. | Included under Section 5.4. |
| The numbering of the Planning Priorities referenced in Theme 6 Liveability on pages 28 - 31 do not align with the numbering in Appendix B. | Amended. |
| The Directions and Planning Priorities referenced on page 16 highlight the driving forces for development in the Shire. Council could consider including renewable energy projects as part of this list. | Renewable energy is depicted heavily in the LSPS and has been considered and included in Planning Priorities 5.1 and 7.2 which includes actions. |
| The LSPS should specify a timeframe in years (e.g. 0 – 5 years, 6 – 10 years and 11 – 20 years) to clarify when short, medium and long terms actions will be delivered. | Amended. |
| Action 5.1.2 should be clarified in order to detail how it will be achieved. Can this action be implemented by Council, or will it be the responsibility of landowners? If it falls to landowners, Council's role in terms of how assistance can be provided should be included. | This is a request from a Councillor to include sustainable management practices in rural lands. No amendment made. |
| Action 5.1.3 may require further strategic planning to be undertaken, for example through the update of the existing local growth management strategy (New England Development Strategy 2010). | Noted, however no funding is available for a new LGMS. Uralla Shire may participate in the amendment of the LSPS when funding becomes available. Additionally, there is currently insufficient growth in Uralla Shire that would justify the need of a LSMS. |

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| It is noted that in order to achieve action 5.1.5, that LEP amendments may be required. Sufficient strategic justification will be required to be submitted in support of any Gateway application. | Noted: strategic justification will be included in any planning proposal. This may include strategic plans developed by Destination NSW for tourism promotion. |
| Clarification is required in relation to action 5.1.6 in terms of how Council anticipates that it will be achieved and who will be responsible for its delivery. | This is a request from a Councillor to include the integration of ecosystem services in rural lands. No amendment made. |
| Section 6.4 includes commentary regarding the location of future growth areas. Council is encouraged to include an action to review the New England Development Strategy 2010 to support the delivery of appropriate outcomes. | No amendment made. |
| The rationale for section 7.2 references securing the water supply for the Uralla and Bundarra townships. It is recommended that a corresponding action be included. | The discussion in 7.2.2 centred around water efficiency measures there is no mention about securing water in townships. 7.2.2 has been amended to include water efficiency measures to combat climate change. |
| The Road Network Strategy currently being finalised by the New England Joint Organisation could provide additional information for inclusion in section 8.1. | Discussion amended to include reference. The Road Network Strategy has not been finalised and therefore Uralla Shire cannot ascertain if it supports the actions contained in the strategy. |
| Action 8.2.3 could be facilitated via a review of the New England Development Strategy 2010, which could identify land suitable for rezoning based on infrastructure provision. | Noted. |
| Clarification as to whether the implementation of Council's Pedestrian Access and Mobility Plan achieves the intent of action 8.3.1 could be included. | An additional paragraph has been included in regard to the PAMP and amended Action 8.3.1 to include PAMP. |
| The following updates could be included in Appendix B: | |
| Listing planning priority 5.1 as being consistent with Direction 2 of the Regional Plan; | Amended. |
| Listing planning priority 6.4 ('Living in the Uralla Shire LGA') as being consistent with Direction 21 of the Regional Plan; and | Amended. |
| Listing planning priority 7.2 as being consistent with Direction 10 of the Regional Plan. | Amended and included in PP 7.1. |
| Heritage NSW | |
| Heritage NSW supports the following initiatives in the Uralla Shire LSPS: planning priorities which include recognition and celebration of Aboriginal cultural heritage and non-Aboriginal heritage preserving and enhancing the heritage character of areas or places that are strongly valued for their unique design and tourism appeal. This could include recognising and recording the desired character of areas with significant heritage to ensure the design of buildings | Noted. |

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| and public places, such as streetscapes and entrances, supports desired directions accommodating appropriate development opportunities that facilitate adaptive or sympathetic reuse of heritage items, and recognising, protecting, enhancing and promoting heritage, cultural and/or built character of towns, scenic tourist drives, natural and rural landscapes, and historic farmhouses as drivers of the tourism economy. | |
| Preparation of an Aboriginal Cultural Heritage Study to inform amendments to Council's LEP to protect Aboriginal cultural heritage and cultural landscapes | Section 6.1 has been amended to include the recognition of Aboriginal cultural heritage and an associated action for a study. |
| Consultation with the Aboriginal community about their cultural heritage and connection to Country | Section 6.1 has been amended to include the development of a framework to engage with the Aboriginal community. |
| Further articulating heritage as it relates to local character, including potentially identifying clusters of places and items which contribute to the significant character of the place, and considering the linkages between actions and priorities, e.g. the ways in which heritage and culture contribute to attractive and liveable places, local employment and community wellbeing. | Section 6.2 discusses place making opportunities in Uralla Shire including the integration of heritage of places and linkages to culture and place. |
| Our records show that, in addition to the Local heritage items and heritage conservation areas listed under Uralla Local Environmental Plan 2012, the local government area contains: part of the State, National and World heritage listed 'Gondwana Rainforests of Australia' a further five State Heritage Register (SHR) 191 Recorded Aboriginal Sites. | Sections 6.3 and 6.1 have been amended to include recorded items. |
| Transport for NSW | |
| The LSPS should include a map that identifies the regional freight network (including key national, state, regional and local roads). The LSPS should also map any major freight generators in the LGA. This will allow for greater clarity and consistency in land use planning and decision making. | A map has now been included in the LSPS which identifies main transport routes though Uralla Shire. |
| The LSPS should show alignment with Future Transport, the NSW Freight and Ports Plan and the NSW Heavy Vehicle Access Policy Framework. Council should consider an action regarding working with TfNSW to consider the need and location of additional heavy vehicle rest areas along major freight corridors. The LSPS should identify any constraints on the freight network and any proposed upgrades. This will give effect to the following action in the New England North West Regional Plan 2036: Action 14.4 Prioritise projects that address impediments to the regional freight network and work with stakeholders to upgrade transport network capacity as demand changes. | Priority 8.1 - Protect and enhance freight and transport infrastructure includes a discussion and actions regarding safe and efficient transport of freight and passengers on these corridors. These align with all Transport NSW strategies. |
| Section 5.1 Support and manage rural landscapes | |

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| Protection of agricultural land should be expanded to include other parts of the agricultural supply chain, not just agricultural land itself. This will give effect to the following actions in the New England North West Regional Plan 2036: Action 2.3 Promote investment in the agricultural supply chain through local plans by protecting these assets from land use conflict and the encroachment of incompatible land uses. | A paragraph has been added to Section 5.1 and the protection of supply chains has been discussed in section 8.1 with an associated action |
| Section 5.2 Support new industries on employment lands The LSPS should contain an action to protect industrial land uses from encroachment by sensitive land uses. This will give effect to the following action in the New England North West Regional Plan: Action 13.1 Implement local planning controls to protect freight and logistics facilities from encroachment of sensitive land uses. Any new industrial land should be located with good connections to the freight network and away from sensitive land uses. This will give effect to the following action in the New England North West Regional Plan: Action 13.4 Locate freight and logistics facilities to maximise existing infrastructure, support future industrial development and capitalise on inter-regional connections and external markets. | No new industrial land is recommended in the LSPS as there is currently a significant supply of land as stated in the LSPS. An employment lands strategy is not needed in Uralla Shire due to the current supply. |
| Section 6.2 Places and CBD designed for people The LSPS should consider local freight access to the Uralla CBD. Efficient movement of freight requires a strategy that integrates it with the efficient movement of people, especially in and around the town centre whilst protecting urban amenity and freight access. | Section 8.2 Creating a pedestrian friendly Uralla Shire specifically discusses the Uralla CBD and the efficient movement of people |
| Initiatives by Local Government Area New England Highway Improvements (Willow Tree to Armidale) New England North West Regional Transport Plan | Included the supporting Transport NSW in initiatives stated in Section 8.1. |
| Cancer Council | Submission focused on built and natural shade. Feedback considered and amendments made to incorporate shade provision. |
| Cancer Institute | Submission focused on built and natural shade. Feedback considered and amendments made to incorporate shade provision. |
| Michelle Wade | Submission focused on built heritage. Feedback considered and some amendments made as relevant. |
| Ben Vincent | Submission focused on biodiversity conservation (fauna). Feedback |

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| | considered and some amendments made as relevant. |
| Sonia Williams | Submission focused on zoning. Feedback considered and some amendments made as relevant and in consideration of advice from DPIE. Rezoning may be supported by future demand studies. |
| John Wolfenden | Submission focused on zoning. Feedback considered and some amendments made as relevant and in consideration of advice from DPIE. Rezoning may be supported by future demand studies. |
| Uralla Shire Business Chamber | Submission focused on zoning. Feedback considered and some amendments made as relevant and in consideration of advice from DPIE. Rezoning may be supported by future demand studies. |
| Bruce McMullen | Submission covered the broader content of the document. Feedback considered and many amendments made. |
| Sandra Eady | Submission focused on a range of issues. Feedback considered and some amendments made where relevant to strategic land use. |

CONCLUSION:

It is appropriate to adopt the draft Uralla Shire Local Strategic Planning Statement 2020 with included amendments made following review of submissions and survey data.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

The draft LSPS was placed on public exhibition for 28 days.

2. Policy and Regulation

Environmental Planning & Assessment Act 1979

New England North West Regional Plan 2036

Uralla Shire Council Community Strategic Plan 2017-2027

3. Financial (LTFP)

\$2,000,000 NSW Public Spaces Legacy funding is contingent on the strategy being adopted by 30 September 2020.

4. Asset Management (AMS)

Nil

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5. Workforce (WMS)

Resourced with Council's existing workforce and via engagement of a planning consultant.

6. Legal and Risk Management

Council may be issued a Performance Improvement Order under s.438A of the Local Government Act if the LSPS is not completed by 30 September 2020.

7. Performance Measures

Nil

8. Project Management

Nil

Uralla Shire Local Strategic Planning Statement



Acknowledgement of Country

Uralla Shire Council acknowledges the traditional custodians of the land, and pays respect to Elders past, present and future. This Plan acknowledges a strong belief amongst Aboriginal people that if we care for Country, it will care for us. This is supported by the knowledge that the health of a people and their community is reliant on a strong physical and emotional connection to place.

Conserving Aboriginal heritage and respecting the Aboriginal community's right to determine how it is identified and managed, will preserve some of the world's longest standing spiritual, historical, social and educational values. To that end, all our work seeks to uphold the idea that if we care for Country, it will care for us.

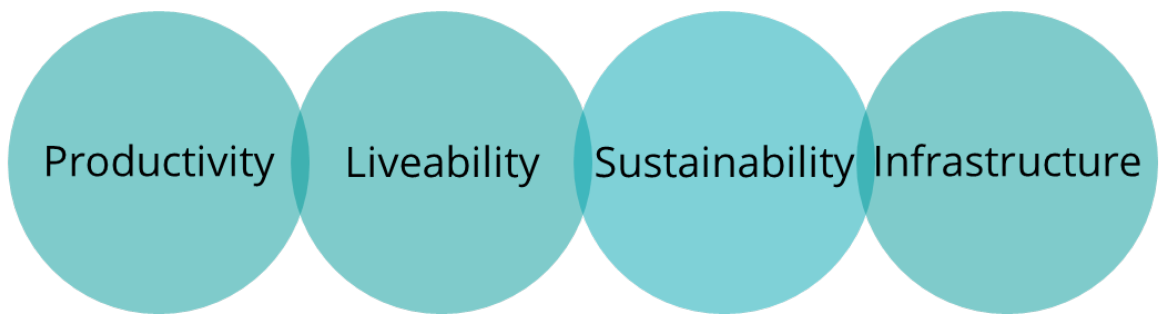
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1. About this Statement

THE URALLA SHIRE LOCAL STRATEGIC PLANNING STATEMENT (LSPS) PLANS FOR THE URALLA SHIRE COMMUNITY'S ECONOMIC, SOCIAL AND ENVIRONMENTAL LAND USE NEEDS OVER THE NEXT 20 YEARS TO 2040

The Uralla Shire LSPS sets a clear line of sight between the key strategic directions of:



These four themes are integral to how the Uralla Shire will grow and evolve. These four themes and actions contained in this LSPS build on the strategic planning actions already contained within the vision of the Uralla Shire Community Strategic Plan 2017-2027. This plan was built on previous extensive community engagement using award winning International Association for Public Participation (iap2) consultation framework.

The LSPS is based on local characteristics and opportunities and is supported by a planning framework including the New England North West Regional Plan 2036. Alignment of the LSPS with both the Uralla Shire Community Strategic Plan 2017-2027 and New England North West Regional Plan 2036 is provided in Appendix B. The LSPS has also been developed to align with the Southern New England High Country Regional Economic Development Strategy 2018-2022.

The Uralla Shire LSPS has been prepared in accordance with the requirements of Section 3.9 of the *Environmental Planning and Assessment Act 1979* (refer over the page for legislative context). It will inform the development of Council's Local Environmental Plan (LEP) and Development Control Plan (DCP), broader Council policies and strategies, and the assessment of planning proposals for changes to Council's planning controls (refer to Figure 1).

The LSPS applies to the whole Uralla Shire Local Government Area (LGA).

The LSPS is a key document to guide local strategic planning in Uralla Shire.

The LSPS details how the vision will be implemented, and the places activated, monitored and managed. The LSPS will be monitored and actions implemented through staging, sequencing and re-visioning with continual amendments to improve and reflect the desired change.



IMAGE: McCrossin's Mill Museum
Source: Destination NSW

THE
URALLA
SHIRE LSPS
INCLUDES:

A 20-YEAR
VISION

THE CONTEXT OF THE AREA,
HAVING REGARD TO ECONOMIC,
SOCIAL AND ENVIRONMENTAL
MATTERS

PLANNING
PRIORITIES
THAT GUIDE
LOCAL LAND
USE
PLANNING

PRINCIPLES
THAT
UNDERPIN
PLANNING
PRIORITIES
AND ACTIONS

ACTIONS WE WILL TAKE TO HELP
ACHIEVE THE PRIORITIES
IMPLEMENTATION PROGRAM

LEGISLATIVE CONTEXT

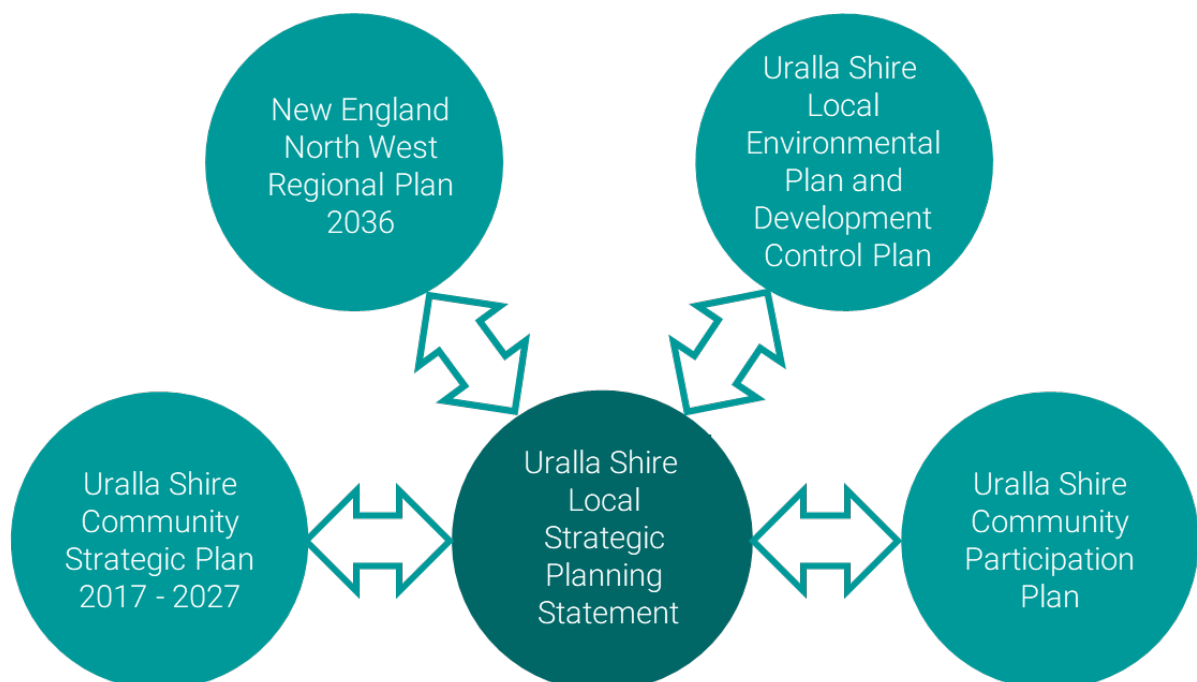
Section 3.9 of the *Environmental Planning and Assessment Act 1979* requires a LSPS to include or identify the following:

- a) the basis for strategic planning in the area, having regard to economic, social and environmental matters,
- b) the planning priorities for the area that are consistent with any strategic plan applying to the area and (subject to any such strategic plan) any applicable community strategic plan under section 402 of the *Local Government Act 1993*,
- c) the actions required to achieve those planning priorities, and
- d) the basis on which the council is to monitor and report on the implementation of those actions.

The LSPS gives effect to the New England North West Regional Plan 2036, implementing the directions and actions at a local level (refer to Figure 1).

The LSPS works with Council's Community Strategic Plan, which has a similar but broader purpose on how Council will work to meet the community's needs. The LSPS's planning priorities, strategic directions and actions provide the rationale for decisions about how we will use our land to achieve the community's broader goals.

Figure 1 Relationship of the Uralla Shire LSPS to key plans



URALLA SHIRE LOCAL STRATEGIC PLANNING STATEMENT OUTCOME

1
Vision

4
Directions

13
Planning
Priorities

34
Actions

2. Context

OUR PLACE

Located on the New England Tablelands, Uralla Shire is known for its undulating, beautiful landscapes.

Our landscape is composed of vivid contrasts, an ancient history, and a bright future. It covers over 3,230 square kilometres across terrain that contains World Heritage listed areas, spectacular gorges and rainforests to productive agricultural lands. It is truly a unique part of Australia.

Several spectacular rivers run through the Uralla Shire, including the Gwydir and Macleay rivers and their tributaries, winding through the landscape before departing to the west and east of the Shire. These rivers each have rich stories from their European gold mining past, but connections with the landscape back thousands of years is embodied in the Aniwan Way.

Another unique distinction is our people. The community spirit and resilience of the people of Uralla Shire is seen as a particular strength – the community is friendly, connected and has a commitment to their home. Located in the New England North West, growth is being driven largely by tourism and lifestyle migration. Additionally, the mild temperate climate, good rainfall and productive soils provide the foundation for a diverse and productive agricultural base.



URALLA SHIRE IN THE NEW ENGLAND NORTH WEST REGION

THE URALLA SHIRE'S POSITION ON THE PLATEAU OF THE GREAT DIVIDING RANGE, IN ALTITUDE RANGING FROM APPROXIMATELY 600M TO 1400M ABOVE SEA LEVEL, PROVIDES ONE OF THE MOST DYNAMIC, PRODUCTIVE AND LIVEABLE PARTS OF NSW.

The Uralla Shire's landscape underpins innovative opportunities in tourism, renewable energy and agriculture. Its main economic driver is primary production, which is based on soils derived from the granite and trap geology (sedimentary and metamorphic rocks) capped in many places by basalt flows. The cold dry winter and hot wet summer suit specialist fine wool production whilst historically the richer basalt derived soils have been used for growing fruit. More recently, the cool climate, clear air and proximity to major transmission lines has favoured targeting of the Shire for renewable energy development.

The name "Uralla" was taken by European settlers from the dialect of the local Aniwan people and means "meeting place". The township of Uralla is located at the intersection of the Thunderbolt's Way and the New England Highway. Thunderbolt's Way is a growing tourist route whilst the New England Highway is the main inter-regional transport corridor, giving easy passenger and freight access to Sydney and Brisbane. Uralla is also served daily by a passenger train service from Sydney. Uralla Shire is in close proximity to a regional airport with carriers flying direct to Sydney and Brisbane.

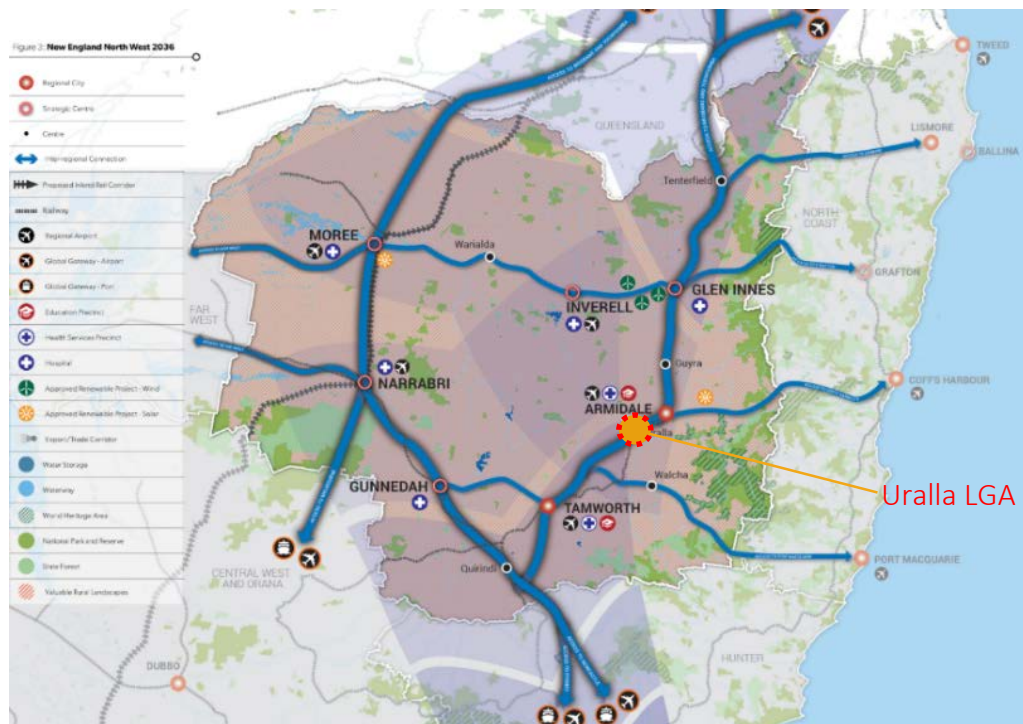


Figure 2: Geographical extent of the New England North West as shown in the New England North West Regional Plan



6,048
Residents in 2016



65%
Households are couple only or lone
person in 2036



1,711
Persons aged over 65 in 2041



2,582
Dwellings counted in 2016



14.1%
Residents are aged 5 -14 years old,
which is 2% higher than regional NSW



85%
Of dwellings were single houses in 2016



419
Residents identify as Aboriginal in 2016



42%
Of households own their home



IMAGE: McCrossin's Mill Museum
Source: Destination NSW

OUR COMMUNITY AND PLACES

URALLA SHIRE HAS A STRONG SENSE OF COMMUNITY. THE RURAL LIFESTYLE TOGETHER WITH STRONG, ATTRACTIVE NETWORK OF CENTRES, MAKES THE SHIRE A GREAT PLACE TO LIVE, WORK AND VISIT.

Uralla Shire contains a number of unique local communities, each of which has a distinct history and character. While the majority of the Shire's residents live in the vibrant Uralla township (2,400 people) a significant amount of the population live in its other centres including Invergowrie, Saumarez, Arding areas (1,100 people), Bundarra (400), Rocky River (250), Kentucky (150), Kingstown (100), and Wollun (70).

Over time, each centre has capitalised on its locational advantages, anchoring them as drivers of economic and housing growth and diversity throughout the Shire. Their unique sense of place in a rural setting appeals to the residents and contributes to their growth and prosperity.

At the heart of the Shire is the town of Uralla. The town has a scenic country character with its rich environment underpinning the town's strong tourism sector. Boasting a rich history, the town of Uralla has more than 50 buildings and sites of heritage significance and has noteworthy visitor attractions nearby, such as Thunderbolt's Rock, the stunning Gostwyck Chapel, and historic Yarrowyck cave paintings. The town of Uralla enjoys a substantial number of services and facilities for its residents including restaurants, bakeries and cafés, a local supermarket, various unique retail services, schools, pre-schools, police station, swimming pool, community centre incorporating community support services, residential aged care facility, library, churches, bowling club, golf club, historical museum, post office, banks and visitor information centre.

The Bundarra community developed adjacent to George Clerk's original 1836 settlement on the Gwydir River. It has traditionally been home to contractors and labourers supporting the surrounding rural properties. This is still reflected in the relatively high proportion of the workforce who listed their occupation as labourers or machinery operators in the 2016 census. The village is enriched by its services and facilities including police station, school, churches, an aged care facility, agricultural supplies, garage, hotel, sporting club/golf course, community technology centre, general store (including a post office), and a takeaway store.

The village of Kentucky is surrounded by rich farmland and picturesque open spaces. As a close-knit community Kentucky has a church, a community hall, general store, Landcare Group, New South Wales Rural Fire Service and a public school. Its community strengths are historically linked to a returned soldiers settlement, developed along the railway line between Kentucky and Wollun following the Great War, with an area of 7,319 acres divided

into 80 small holdings. At its peak, 1,200 acres were planted to apples, pears, cherries, and plums. The area now specialises in grazing, mainly of superfine merinos and beef cattle. Niche industries occupy many of the small holdings as well as a boutique distillery and brewery.

Kingstown is a scenic rural village and one of the earliest European settlements in Uralla Shire. The village originally grew from 'Stony Batter', a large pastoral station developed around 1835 that extended from the Macdonald River to the Gwydir.

Rocky River is an important Australian historic village that was founded from gold mining in the 1800s. At its zenith in 1858 it had an in excess of 5,000 people, 20 hotels, boarding houses, stores, churches and schools. Today this village supports a school.

The Invergowrie, Saumarez, Arding areas are rural residential settlements while other smaller settlements such as Yarrowyck and Wollun developed around other major holdings.

Uralla Shire is a highly liveable rural area where there is a great sense of wellbeing. The population has easy access to high-quality local jobs, community facilities, essential services, healthcare, education, social and cultural activities, affordable/diverse housing and recreation spaces. Residents and visitors have a strong connection with natural areas such as national parks, reserves and beautiful bushland that are common throughout the shire. The culture and natural environment support quality of life and allow people to explore, connect, play, innovate and thrive.





Figure 3: The Uralla Shire

OUR ECONOMY

THE URALLA SHIRE'S ROLE AS A LIVE-WORK DESTINATION IS UNDERPINNED BY ITS STRONG AND GROWING AGRICULTURAL ECONOMY, ENHANCED ROAD LINKS, AND ITS GROWING VISITOR ECONOMY.

The largest industry in the Uralla Shire continues to be primary production. Agriculture was worth \$58 million value-added to the Uralla Shire economy in 2017. The primary production sector will continue to be a prominent job generator, including through research opportunities associated with the University of New England and the CSIRO, which runs an agricultural research station near the town of Uralla. The main primary production industries are cattle for meat, cropping, sheep for meat and fine wool, as well as stud stock production to support the meat and wool enterprises. Uralla Shire is known to produce some of the finest wool in Australia.

The cooler temperatures and high elevations are also suitable for growing produce such as apples, pears, plums, and cherries. Fruit and horticulture contribute just over \$1 million to the Shire economy with the smaller orchard blocks being increasingly used for artisan products. The Shire also has several vineyards combining cool climate wine production with restaurant facilities and these provide significant tourism opportunities.

Along with the major industries, there are several small industries and/or manufacturing activities such as two foundries, orchards, herb packaging facility, brewery, steel fabrication, wool garment production, goat milk products, specialist food producers, vineyards, wineries and gin distillery. Uralla Shire is also the home of Lockheed Martin's satellite tracking station, which is part of a global network of ground-based facilities used to control satellites.

The proximity of the Shire to the University of New England, Armidale is reflected in the significance of higher education as a source of income for the Shire Residents (5% for Uralla Shire compared to a national average of 1.5%.)

Uralla Shire has a growing visitor economy with its emerging artisan products, such as pottery, painting, sculpture, textiles, distilled spirits, arts, crafts, locally brewed beer, skincare products, and gift lines being developed by local producers. Seasonal variation also contributes to the Uralla Shire's visitor economy.

More recent developments also include proposals to construct major renewable energy (solar and wind) establishments, battery storage facility, and industrial land subdivision.



30%

Of residents are employed in agriculture



27%

Residents have a university qualification



87%

Of the land area is used for agriculture



\$214M

Gross regional product



\$1M

Is the total gross value of fruit and horticulture grown in Uralla in 2015



\$245,000

Median house price (3 bedroom)



\$5M

was the value of tourism to the Uralla economy



2nd

Largest employer in Uralla Shire is education and training



NATURAL ENVIRONMENT

OUR COMMUNITY PLACES A VERY HIGH CULTURAL VALUE ON THE NATURAL ENVIRONMENT AND OTHER OUTDOOR ENVIRONMENTS, AS THESE FEATURES UNDERPIN OUR LIFESTYLE.

Uralla Shire contains some of the highest-elevation country in Australia and makes for cool to cold winters and mild summers. Due to its recent (in geological terms) volcanic history, much of the Shire is covered in a layer of basalt soil, which has long been utilised for agricultural, in particular, fine wool and fruit (apples and stone fruit) growing.

Much of the basalt tablelands was originally covered in Stringybark and Box Gum grassy Woodlands. New England Peppermint Woodlands were found in depressions, hollows and along low-lying watercourses on the tablelands. Ribbon Gum – Mountain Gum communities are also present on high elevation slopes.

Due to its rich agricultural and mining history, around two thirds of the Shire is cleared of vegetation, with only pockets of native vegetation remaining in the main agricultural precincts. There are also active landcare and revegetation projects. Approximately one third of the LGA is currently forested, particularly around the steeper hills and the western areas where the Shire falls away into granite country, that provide habitats for many species of plants and animals.

National parks cover 1,262 hectares (not including nature reserves) of the Shire. The Shire is located on the edge of Oxley Wild Rivers National Park and contains two nature reserves including,

- Mount Yarrowyck Nature Reserve
- Stony Batter Creek Nature Reserve

Mount Yarrowyck Nature Reserve protects an Aboriginal cave painting site and much of the natural environment of Mount Yarrowyck, while Stony Batter Creek Nature Reserve contains an extensive number of indigenous flora and fauna species with the native flora list for the reserve currently consisting of more than 280 individual species. The Uralla flower, *Cheiranthra telfordii*, is unique to the Shire and has been adopted as a floral emblem displayed on the northern entrance sign on the New England Highway.

Uralla Shire is on the eastern edge of the Murray Darling Basin. Rivers and creeks flowing west and north flow directly into this system via the Gwydir River, while rivers to the east of the divide flow into the Macleay River system. The Shire also contains significant areas of Upland Wetlands such as Dangar's and Racecourse Lagoons. These Upland Wetlands are endangered ecological communities unique to higher altitude watersheds (above 900m) and each species is interdependent on the associated species to survive.

Uralla Shire Opportunities

Today, Uralla Shire remains proudly 'rural'. The community values the area as it is, but also wants to create more opportunities for the future. Growth in agriculture, tourism and industry are most likely to bring these opportunities over time, with key opportunities over the next 20 years including the following.

The heritage and character of our towns and villages is part of our identity

A distinct sense of place exists within each village and this is to be preserved and enhanced. The urban areas are modest, contained and contribute to local and regional tourism.

A sunny and windy location - good for renewables

Due to the areas location on the Great Dividing Range, solar and wind farming is seen as a potential high value industry for the Shire with several large-scale renewable energy projects in the planning and development stages.

Accessible centre

Uralla Shire has excellent access transport links. Proximity to transport corridors is likely to become more of a competitive advantage over the next 20 years and will make the retention of food resources close to growing markets increasingly important.

Growth in things that grow

The traditional economic strengths of Uralla, such as manufacturing, agriculture and agribusiness, will remain important towards 2040.

Creativity is in our bones - creative and artisan industries

The area is already known as the New England textile and art retreat and is establishing a name for its artisan products such as the distilleries, vineyards, brewing and goat products.

Affordable alternative

Uralla Shire is becoming an attractive alternative given the relative affordability of housing compared to surrounding LGAs, combined with the rural lifestyle and amenity.

3. Local Strategic Planning Vision

An integrated community developing a vibrant and sustainable future that is built upon the foundations of our past.

A growing community of small-town values connected closely with our citizens which continues to foster quality residential and commercial development.

A community in which the rural New England character is preserved, and lifestyle choices are provided with sustainably planned, well serviced development within safe and friendly neighbourhoods.

An inviting and creative destination that excites the senses and celebrates its rural heritage.

A community dedicated to minimising its ecological footprint, and an environment that is nurtured, healthy, protected and provides opportunities for its sustainable use.

New and existing industries which provide opportunities for a range of local employment and training options, complemented by thriving town centres.

Innovation with imagination will guide Uralla Shire to a progressive and exciting tomorrow, instilling pride and spirit in our citizen centred community.

An independent, strong and engaged community, with a respected leadership which provides for the future needs of its people in a sustainable and financially responsible manner.

4. Directions and Planning Priorities

The following directions and planning priorities are the backbone to achieving the community's vision for Uralla Shire. While the directions and planning priorities may change over time, the following will be a constant driving force for future generations to ensure that the Shire is competitive, liveable, sustainable and resilient.

1

PRODUCTIVITY

Support and manage rural landscapes
Support new industries on employment lands
Grow creative and artisan industries
Support the visitor economy

2

LIVEABILITY

Living in Uralla LGA
Places and CBD designed for people
Celebrate the Shire's heritage assets
The land of our First People

3

SUSTAINABILITY

Protect and restore natural habitats
Adapt to a changing climate

4

INFRASTRUCTURE

Protect and enhance freight and transport infrastructure
Manage infrastructure provision
Creating a pedestrian friendly Uralla Shire

5. Productivity



IMAGE TOP: VINEYARD IN URALLA SHIRE
IMAGE BOTTOM: FINE WOOL PRODUCTION

5.1 Support and manage rural landscapes

The Shire's rural landscapes drive our economy. Our strategic location on a national freight and tourist route, access to Sydney, Newcastle, and Armidale airports as well as access to a substantial regional population all provide an advantage that may be further developed. The Shire's agriculture and tourism industries have demonstrated resilience and capacity to adapt in the face of significant climatic, economic and policy challenges. These adaptations have included modernisation, increasing productivity, maintaining and enhancing environmental sustainability, and remaining competitive in a global market.

Rural areas should be protected to support agricultural uses as well as diversify to complement the productive capability of the land. The Shire features productive soils and cool climates that complement horticulture, viticulture, cropping and grazing - all strengths of the area. Proximity to transport corridors presents as a substantial competitive advantage that must be maintained.

Improvement in productivity (per hectare) should also be encouraged. This can be achieved by moving to higher value systems, the integration of productivity with the promotion of landscape sustainability, ecosystem services, tourism and a move to more intensive production systems in appropriate areas of the Shire.

Land suitable for agricultural production is a valuable, finite commodity that is to be managed to ensure its long-term protection for future generations. New England North West Climate Change Snapshot (Adapt NSW) predictions show minimum temperatures increasing by 1.6 to 2.7°C, autumn rainfall increasing and winter rainfall decreasing. Severe fire weather days are predicted to increase. These changes need to be recognised in the planning process and capitalised on where possible.

Future planning in the Shire must support rural land use changes permitting a range of land uses that enable farming communities to respond to changing conditions, be they climatic or economic.

Immediate threats to important agricultural land include access to the agricultural supply chain. The continued access to the agricultural supply chain and protection of it will promote this industry through the efficient use of land and infrastructure. This is discussed further in Section 8.1.

Changing seasonal conditions may present opportunities for some producers to develop new practices and increase productivity in some locations and variation to activities. For example, new crops may be grown in some areas that experience more rain, leading to emerging opportunities to diversify agricultural production. Future planning in the Shire will support rural land use changes that enable farming communities to respond to changing conditions, be they climatic or economic.

Moving forward, the key challenges to the Shire will include amending its planning controls to protect its valuable agricultural land while minimising potential land use conflicts. Good planning will help to drive increased returns and diversification while meeting community demands for responsible land-use, addressing sustainability, carbon retention and adaption

to changing business circumstances and a changing climate. More intensive land-use may be suitable in selected areas to capitalise on the “clean and green” image of local hands on production. This planning can also promote the integration of ecosystem services, such as the provision of wildlife corridors to enable flora and fauna adaption to a changing climate.

A key challenge for land use planning is to enable flexibility in rural land use while avoiding land use conflict. Flexibility should be provided to enable farmers to adapt to changing markets and climatic conditions, diversify economies such as for tourism purposes while ensuring that land uses that could permanently remove land from productive use or result in land use conflict, such as rural residential uses, are avoided. The need for effective and reliable internet connections throughout the Shire will remain important as e-commerce continues to grow.

Opportunities exist for a range of land uses in rural areas that are complementary to agricultural production, including tourism and renewable energy generation, which could provide alternative income streams for farmers. As an example, in high amenity areas opportunities exist for on-farm accommodation or activities to broaden the tourism products on offer and augment farm income such as destination weddings.

The majority of Uralla Shire has high solar and wind energy potential. The LGA is the prime location for the future generation of renewable energy and has been identified as one of the key renewable energy precincts in NSW under the New England North West Regional Plan 2036. The continued growth of the renewable energy sector over the next 20 years presents opportunities for the Shire and mapping these areas may assist growth of this industry. However, it must also be recognised that this development needs to be managed to minimise adverse impacts on the local environment and on agricultural productivity. Locational requirements for power generation within Uralla Shire include:

- Proximity to the energy source and to parts of the electricity grid with spare capacity,
- The ability to create buffers to sensitive land uses,
- Access to appropriate transport infrastructure, and
- Limited impacts on existing land uses and prominent vistas.

| No. | Action | Timing |
|-------|--|---------|
| 5.1.1 | Identify potential solar and wind energy clusters to support the production of renewable energy in appropriate locations in proximity to TransGrid infrastructure. | Short |
| 5.1.2 | Sustainable land management practices and effective property scale planning are implemented and provide resilience to the anticipated effects of a changing climate. | Medium |
| 5.1.3 | Facilitate ongoing agricultural productivity and investment in high value agriculture by critically assessing proposals for non-agricultural uses within areas of important farmland and preventing encroachment of incompatible uses. | Long |
| 5.1.4 | Continue to protect important farmland to help grow Uralla Shire as an important food bowl for domestic and international exports. | Ongoing |
| 5.1.5 | Identify and encourage tourism opportunities that are compatible with and which support sustainable primary production. | Ongoing |
| 5.1.6 | Facilitate the integration of ecosystem services and sustainable land management with profitable property management to enhance native flora and fauna and provide resilience to the anticipated effects of a changing climate | Ongoing |



5.2 Support new industries on employment lands

The LGA currently has five separate zoned areas for employment land uses. While areas on the highway are well utilised, some zoned employment lands have significant vacant and undeveloped land. While demand is not currently high for employment land in Uralla, monitoring this land over the next 20 years will be important to ensure a rolling supply.

New industries in Uralla Shire are likely to build on existing assets and advantages, and opportunities for diversification will be encouraged. Opportunities include:

- Agribusinesses such as more processing of the Shire's agricultural produce,
- Value-adding agricultural opportunities such as branding, process and packaging or biotechnologies,
- Proximity of research institutes such as University of New England and CSIRO, and
- Taking advantage of existing assets around Uralla, including its supply of industrial land and transport access through the highway for transport and logistics industries.

Agribusiness sustains much of the local economies of Uralla. Diversification has helped to expand agricultural activities, businesses and industries, making agribusiness one of the most important economic sectors. The agribusiness sector will grow with better recognition, protection and expansion of the agricultural supply chain.

The Shire will continue to attract business through its current competitive strengths, which include its excellent access to transport corridors and its position in supply chains. Opportunities for the LGA's economy to evolve and diversify should be strongly encouraged to significantly expand its economic base in high value innovative industry sectors and increase the number of knowledge sector jobs. The Shire should capitalise on new infrastructure, such as the NBN, and seek to leverage these investments and support industry focused around skills, innovation and technology, as well as home based enterprises.

Significant employment-generating uses in the Shire include manufacturing, service industries, freight and logistics, as well as research and development. A key strength of Uralla Shire is the strong relationship that exists between agriculture and research and development undertaken by the University of New England and CSIRO.

Growth near the Armidale Regional Airport will be likely over the next 20 years, in particular near the new business park adjacent to the airport. Vacant and development ready employment land has the potential to support value adding industries. Local service industry and rural industry associated with agriculture will continue to be an important source of employment in the future. If needed, Council may have to identify the need for more industrial zoned land in certain locations to support local employment opportunities as required.

| No. | Action | Timing |
|-------|--|---------|
| 5.2.1 | Address infrastructure deficiencies where they constrain the expansion or establishment of industry. | Short |
| 5.2.2 | Encourage agribusiness diversification and value-adding opportunities by reviewing local plans to ensure land use zoning and definitions reflect industry requirements. | Medium |
| 5.2.3 | Encourage the development of small and large-scale value-adding activity that complements primary production in the local area, provided it does not adversely impact on areas of primary production significance. | Ongoing |
| 5.2.4 | Support the provision of an adequate supply of serviced employment land by monitoring the land to ensure a rolling supply remains available. | Ongoing |

VALUE – ADDING

The term ‘value adding’ refers to the various value-adding activities that occur along the supply chain of every industry sector—from primary production through processing and transport to marketing and sales. Value-adding may include supplying new products or different varieties, changing presentation to meet market requirements, providing expertise and/or services and promotion and marketing activities to differentiate products.

Value-added agriculture generally focuses on production or manufacturing processes, marketing or services that increase the value of primary agricultural commodities. This is often done by increasing appeal to the consumer and the consumer's willingness to pay a premium over similar but undifferentiated products. In agriculture, value-adding can be achieved on-farm, post farm gate, or as a combination of the two. On-farm value adding can be achieved through harnessing science and new technologies to create greater efficiencies and cost competitiveness in farm production.

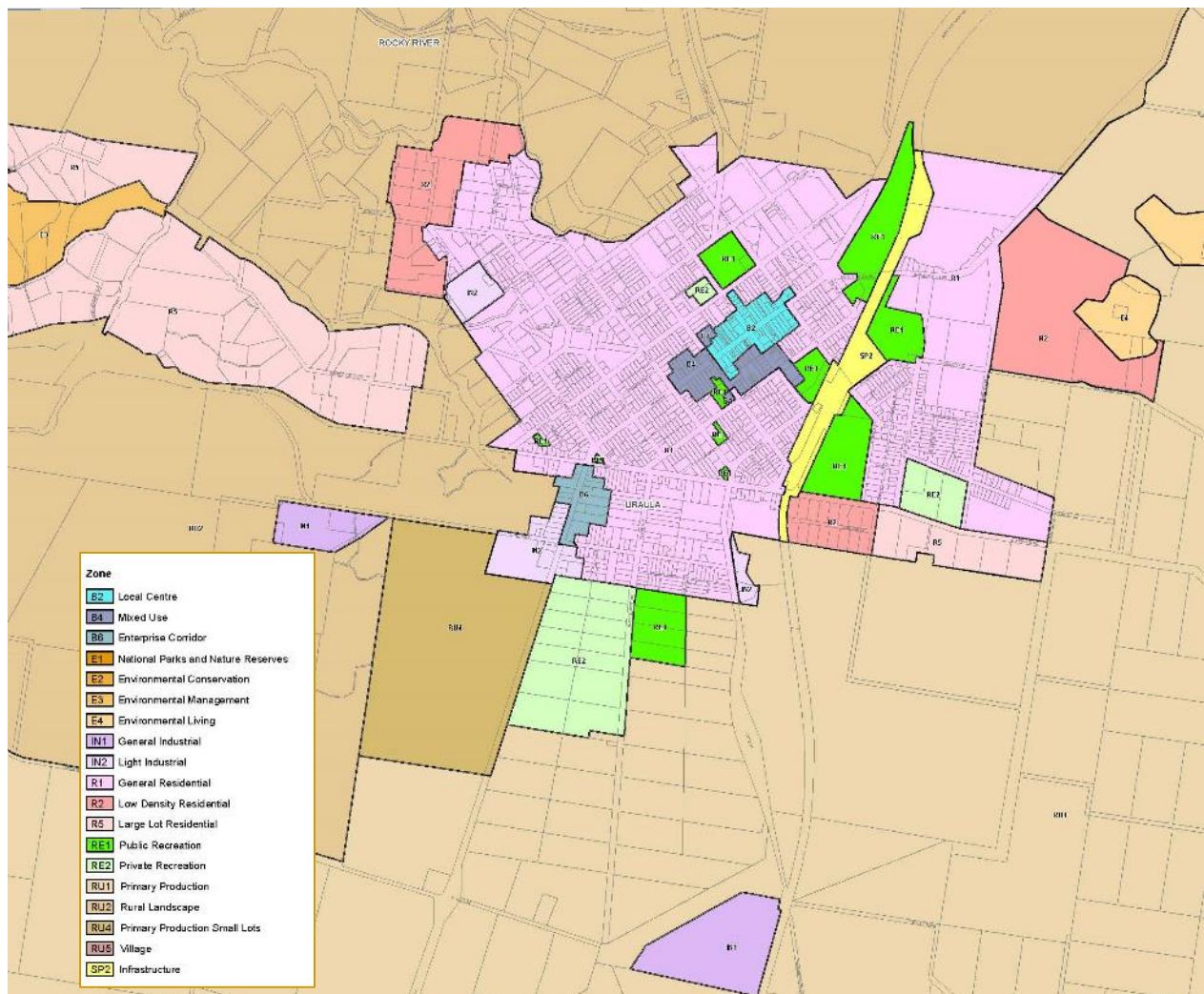


Figure 4: Uralla Local Environmental Plan 2012, depicting the current employment and business zones in the town of Uralla

5.3 Grow creative and artisan industries

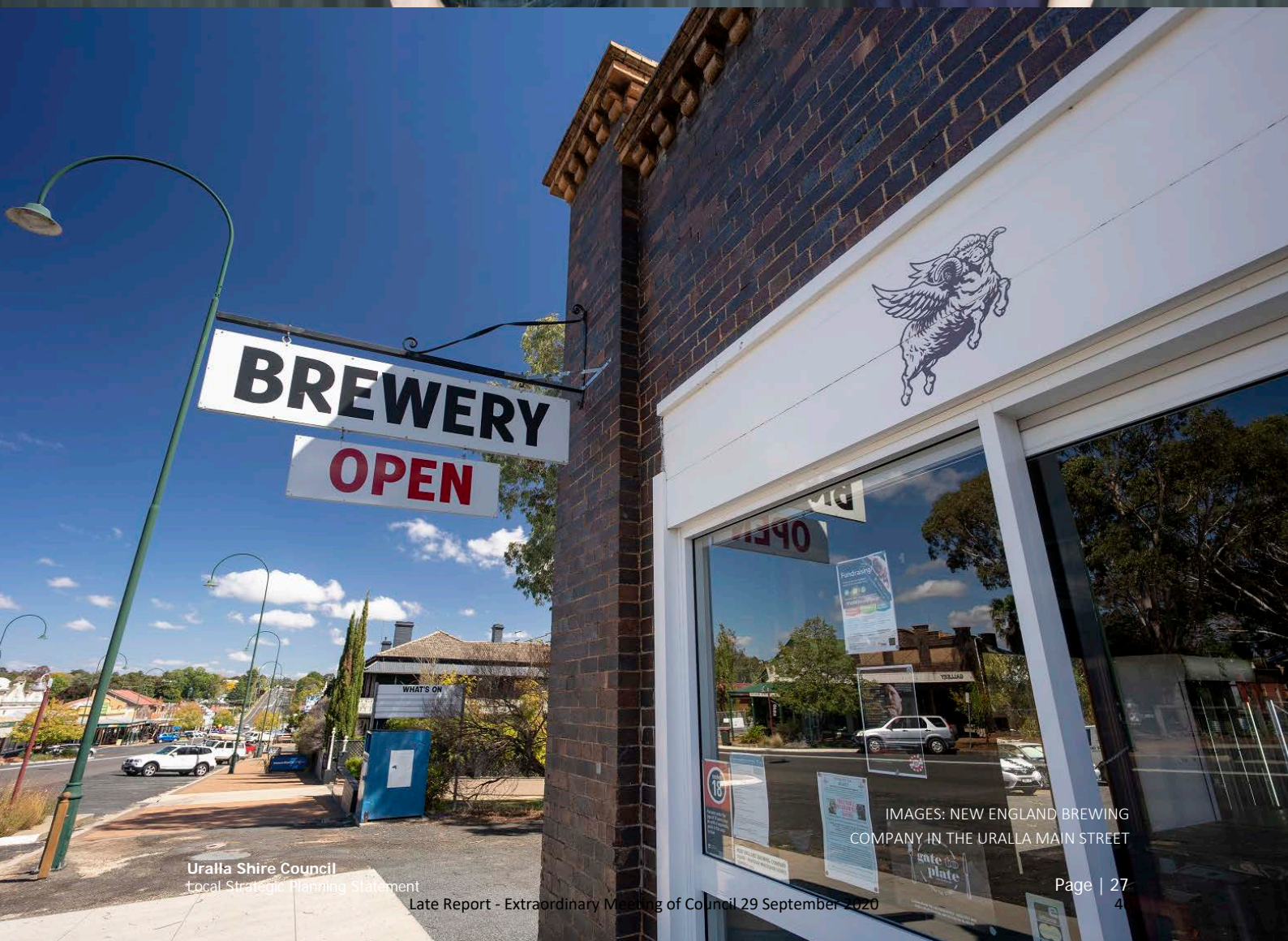
Uralla Shire already has a dynamic creative and artisan industry. The Uralla Shire has developed its reputation as a vibrant and creative hub with businesses blooming such as pottery, painting, sculpture, textiles, distilled spirits, arts, crafts, locally brewed beer, confectionery, skincare products and various other specialised shops and dining experiences.

There is intrinsic value in creativity and artisan industries, including the important cultural, economic and social benefits it delivers. It has an important leadership role to play in nurturing a successful future for both artists, crafters and food and beverage makers and the many people and professions who are engaged directly through the industry.

A productive artisan and creative sector are recognised as a marker of a vital and successful economy and a liveable community. A strong and vibrant creative and artisan sector has value in itself, but also has broad reaching positive effects on the economy and community, driving value in related industries such as tourism, retail and hospitality. Visitors are increasingly looking for destination ‘authentic’ experiences, creative expression and the opportunity to enjoy fresh local produce.

Recognising the need to build a stronger creative and artisan presence is needed in order to highlight Uralla Shire’s strengths and unique characteristics, whilst building on the successes and preparing for growth. This dynamic industry will be supported and facilitated by ensuring spaces and facilities are created that encourage cultural innovation and new forms of artistic expression as well as building capacity to support the growth of the food and beverage tourism industry. This may include events celebrating the Shire’s offerings which will help these creative and artisan industries remain sustainable and attract investment.

| No. | Action | Timing |
|-------|--|---------|
| 5.3.1 | Develop LEP and DCP controls that respond to a growing need for social infrastructure including temporary uses such as markets in community centres; and facilitate public art in public and private development as well as the use of vacant tenancies for arts, cultural or creative industries. This may include working with NSW Department of Planning, Industry and Environment to investigate options for amending the standard Local Environmental Plan to provide opportunities for artisan spaces within Uralla CBD. | Short |
| 5.3.2 | Investigate opportunities for shared use of government-owned property such as schools, hospitals, libraries, galleries and theatres or community centres for creative uses and/or exhibition spaces. | Long |
| 5.3.3 | Distinguish Uralla Shire from other destinations as a creative work and artisan destination. | Ongoing |



IMAGES: NEW ENGLAND BREWING COMPANY IN THE URALLA MAIN STREET

5.4 Support the visitor economy

Uralla Shire contains some of the region's most valued natural and heritage assets, picturesque landscapes and rustic towns that are uniquely Australian. The area's heritage and clean, green, natural image enhance its appeal as a tourist destination, especially its villages, scenic drives, and various restaurants and cafes.

Tourism expenditure in Uralla Shire is approximately \$6 million a year. Uralla Shire has a number of major tourism drawcards including its gold mining heritage, McCrossin's Mill Museum, heritage walks, vineyards, Captain Thunderbolt historical elements, gin distillery, Gostwyck Chapel, Deeargee Woolshed and the natural environment such as the Mount Yarrowyck Nature Reserve. Uralla also supports exciting events such as the Thunderbolts Festival and the Seasons of New England Expo which draw visitors to the area. These features support a strong tourism industry that has considerable potential for further investment and growth over the next 20 years. There is an identified opportunity to broaden the tourism industry by improving the quality of visitor experiences and upgrading a range of tourism assets. The built heritage of Uralla Shire, often associated with the area's wool and gold mining past, is a key attraction for visitors.

The natural landscapes and environmental features of the Shire also attract many visitors for nature-based tourism including the national parks and nature reserves. The area offers opportunities for camping and four-wheel drive expeditions. Land use planning will need to continue to play an important role in protecting and managing the built environment and environmental assets.

Over the next 20 years, it is expected that additional tourism opportunities will emerge. Ongoing planning and investment should occur to develop and protect tourism assets and create new drawcards and significant precincts to attract visitors to Uralla Shire to be a part of its country charm. Further tourism growth will require promotion and continued investment in existing tourist attractions, as well as strategically located accommodation and facilities to access new attractions. There may be opportunities to attract private investment for appropriate tourism infrastructure on public land, including national parks and reserves, to benefit tourism. Flexibility should also be supported for the development of agri-tourism opportunities, in conjunction with agricultural use.

| No. | Action | Timing |
|-------|--|---------|
| 5.4.1 | <p>Protect, enhance and promote the assets that attract tourists and are of value to the community, including:</p> <ul style="list-style-type: none"> Reinforcing the desired roles of various villages and areas in the Uralla Shire tourist experience Scenic tourist drives and natural and rural landscapes, including historic farmhouses in scenic locations Heritage, cultural and/or built character of towns, including town entrances or gateways Providing appropriate protection for environmental assets that underpin ecotourism or recreational opportunities Increasing visual access to the environments by establishing lookouts, walking trails, picnic areas and interpretive signage in appropriate locations. Facilitating tourism-related developments such as restaurants, festivals, community event, specialist retail and accommodation that add value to existing economic activities. | Ongoing |

Gostwyck Chapel

The chapel is a favourite for photographers, especially during the autumn months when the leaves of the elm trees turn gold providing the perfect backdrop for the Virginia Creeper covering the chapel, which changes to a brilliant red.

Officially known as 'All Saints Anglican Church', Gostwyck Chapel was built in 1921 in memory of Major Clive Collingwood Dangar who lost his life during World War I. The chapel was constructed entirely of bricks made and fired on Gostwyck Station. The stone wall surrounding the chapel was built to protect it from flood waters from the nearby Salisbury Waters. The magnificent tree lined avenue of 200 Elms was planted by a worker who was brought out from England specifically for the task.



IMAGE: GOSTWYCK CHAPEL IS A RECOGNISED VISITOR ATTRACTION
SOURCE: DESTINATION NSW

6. Livability



IMAGE TOP: THUNDERBOLT FESTIVAL PARADE

IMAGE BOTTOM: NEW ENGLAND HIGHWAY, URALLA



6.1 The land of our first people

The Aniwan and Kamilaroi people are the traditional owners of the country that encompasses current day Uralla Shire. There are currently 419 Aboriginal persons living in Uralla Shire. This equates to 6.9% of the population which is significantly more than the State average of 2.9%. Mount Yarrowyck Nature Reserve protects an Aboriginal cave painting site.

Many members of the Aboriginal community experience social disadvantage as a consequence of locational or cultural access constraints. Meaningful, responsive change will require commitment and action from communities, with support from government and non-government sectors and the general community. Breaking the cycle of social disadvantage will only be achieved through combined efforts.

Cultural heritage is important to Aboriginal people as it provides present and future generations with a sense of identity and connection to Country. Uralla Shire has many important sites and attributes of Aboriginal heritage such as middens with over 191 sites already recorded. It is important to preserve these important artefacts and sites and increase public understanding of their significance.

These places hold special meaning to the Aniwan and Kamilaroi people and is highly valued by the wider Aboriginal community. Further research and collaboration with our Aboriginal community is required to better understand and protect Uralla Shire's broader Aboriginal cultural heritage sites and values through a Cultural Heritage Study. Additionally, comprehensive and up to date mapping of all Aboriginal Cultural Heritage values and sites in the LGA remains to be completed as the known sites and Aboriginal Places do not necessarily represent the complete extent of such sites and places within the LGA. Council will seek funds to undertake further study in partnership with the Aboriginal community to ensure that tangible and intangible Aboriginal cultural heritage values are fully assessed and considered as part of any planning and development process so that future adverse impacts are avoided.

The New England North West Regional Plan 2017 includes actions to collaborate and partner with Aboriginal communities in the planning process. Meaningful engagement with Aboriginal communities should be ongoing to support to address current constraints to economic participation and to ensure their culture is shared with the broader community as appropriate.

The active involvement of Traditional Custodians in planning and decision-making processes is imperative, particularly given the high number of cultural sites and artefacts to be identified and considered in Uralla Shire. The culture of Aboriginal people is unique and offers many economic and cultural advantages.

| No. | Action | Timing |
|-------|---|------------|
| 6.1.1 | Recognise and reflect the economic and social needs of Aboriginal communities in land use planning through consultation and engagement with those communities. | Ongoing |
| 6.1.2 | Preparation of an Aboriginal Cultural Heritage Study to inform amendments to the Uralla LEP 2011 to protect Aboriginal cultural heritage and cultural landscapes. Map and provide appropriate existing archaeological studies, due diligence surveys and relevant reports to Heritage NSW to assist proponents with the development assessment process. | Short Term |
| 6.1.3 | Develop a framework for Uralla Shire Council to embrace and celebrate our Aboriginal culture and heritage including the following. <ul style="list-style-type: none"> Initiatives to improve engagement with the Aboriginal Community. Engage with the Local Aboriginal Community to ensure their culture is shared with the broader community as appropriate The identification and development of strategies, and programs to tell the story of a local area, and the diversity of its history and culture. Continue to develop and support public programs, activities and operations that promote cultural diversity and provide opportunities for indigenous and intercultural learning opportunities. | Ongoing |

6.2 Places and CBD designed for people

Uralla Shire is a highly liveable place with an agreeable climate, beautiful landscape and a strong sense of community. Promoting and enhancing the Shire's liveability will ensure its residents stay positive about their communities. Liveable places also attract highly skilled and creative people who drive innovation and economic growth.

An identifiable sense of place emerges from a unique set of characteristics and quality—visual, cultural, environmental and social. Communities with a high level of attachment to where they live, shop and recreate also tend to have a high rate of economic growth. Place-making is a strategy designed to promote people's health, happiness, prosperity and wellbeing within this context.

Recognising the value of place-making in shaping and enhancing distinctive and positive communities, and by successfully reinforcing local identity, will help create social and economic dividends for each community. Understanding the unique character of each village in Uralla Shire is important in providing an exceptional experience for residents and visitors. This should include identifying opportunities with the existing community to strengthen and maintain what makes the character of each place distinct.

The Uralla CBD offers residents and visitors a wide range of options for employment, dining, beverages, local produce, art, recreation and living. Uralla CBD has a history of outstanding public works, formal parks and attractive public spaces such as the new playground at Alma Park in Uralla. This legacy needs to be maintained and extended to make all parts of the centre and surrounds more liveable within the context of their existing and future character and form.

Simple and effective ways to improve liveability could be improved through simple but effective improvements such as shade. Given the Uralla Shire's climate there is an emphasis on the need to plant trees and other shade structures in areas such as playgrounds or sporting fields. Tree and other plantings have multiple benefits of providing protection from the sun and to some extent rain and wind, whilst providing a more visually appealing streetscape, reinforcing environmentally sustainable practices, providing focal points for resting or pedestrian spaces and creating microclimate improvements.

Ensuring the continued primacy of the CBD, where the greatest level of public infrastructure investment has occurred, is an important land use planning objective. Out-of-centre commercial activity, such as retail shopping or offices, should be avoided to ensure that it does not detract from the viability and vibrancy of the CBD. A more focused place-making approach in the CBD should be adopted to strengthen the design quality of public spaces, accessibility and the interfaces between private developments and the public domain.

| No. | Action | Timing |
|-------|---|-----------------|
| 6.2.1 | Identify place making features of the Uralla CBD to ensure its character is enhanced and that the streets and parks are attractive, pleasant places for people to visit, shop and recreate. | Short |
| 6.2.2 | Support government and community place-making efforts and the important role of local character to enhance Uralla Shire's reputation for liveability and economic vitality. | Short to medium |
| 6.2.3 | Support place making opportunities by investigating more opportunities for shade strategies and implementing the Urban Tree Policy | Ongoing |



6.3 Celebrate the Shire's heritage assets

The Uralla Shire's heritage and culturally significant buildings and places give it a distinct character linked to the attitudes and values that have shaped its role in NSW history. Uralla Shire Council is proactive in this space with several heritage studies completed and conservation areas identified and protected under the Uralla LEP 2012. The Uralla LEP 2011, includes 55 listed heritage items and 4 conservation areas, is part of the State, National and World heritage listed 'Gondwana Rainforests of Australia' and has a further 5 items listed on the State Heritage Register.

The main commercial area in Uralla contains a distinctive collective of period shop fronts dating from the late 19th century and into the first part of last century. A recent heritage study stated, *'individual period shopfronts are becoming scarce and as a collective, and a collective spanning such an historic date range as in Uralla, is rare'*. Together with the unique range of retail and dining offerings, this heritage is a community asset and a cultural tourism attraction.

The Rocky River goldfield conservation area has also been identified as a rare asset. The Rocky River goldfield became the richest field in NSW, producing over 30,000 ounces of gold in 1863. The heritage significance of its physical remains of mining are significant part of NSW and Australian history. Valuable assets such as the goldfields need careful management as they can enliven history, engender a sense of identity, and provide a window on the past that can guide us in the future.

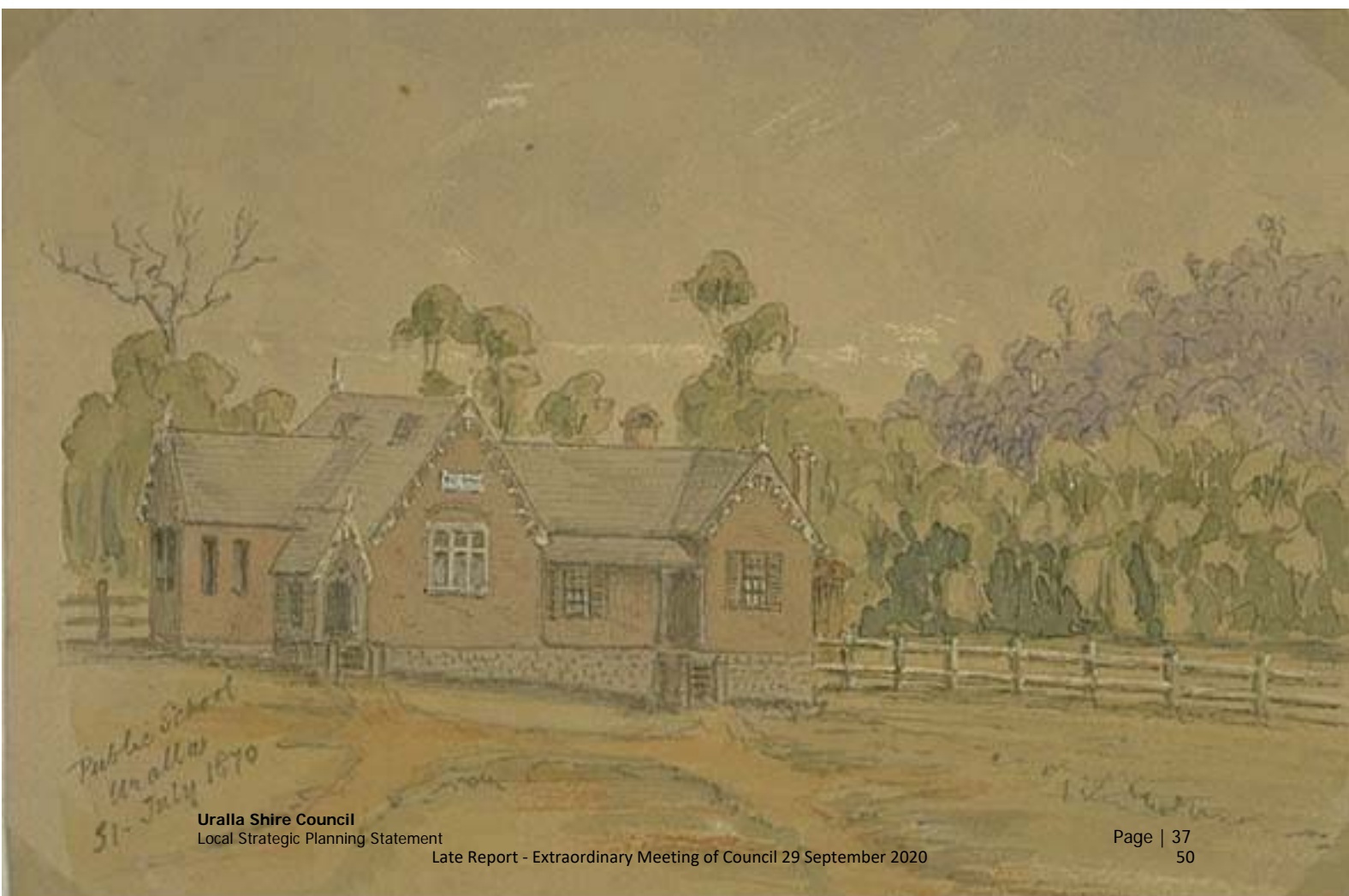
These areas and sites and their cultural assets in particular are valuable for tourism due to their rareness. Many tourists seek heritage tourism experiences and in planning for the next 20 years, heritage places must continue to be protected to help contribute to the sense of place, economy, and employment.

It is also important for the ongoing conservation and retention of many cultural heritage items that they have a useful purpose. There is also opportunity for our heritage to be better promoted and preserved. For heritage to be valued and preserved, the community and visitors need to be able to engage with individual heritage items and places and easily understand their stories. Adaptive or sympathetic use of heritage items can promote heritage conservation and appreciation, especially in areas where resources are limited.

Council aims to improve planning controls to promote restoration, preservation and adaptive reuse of items as well as improving the availability and accessibility of information telling our stories of the past to current and future generations. Promoting the adaptive reuse of our heritage can bring forth economic growth in our tourism and retail sectors

Development can also have the potential to impact on existing and yet to be identified cultural heritage items. Where impacts from new development near heritage areas cannot be avoided, proposals that reduce the extent and severity of any impacts through sympathetic design should be encouraged.

| No. | Action | Timing |
|-------|--|---------|
| 6.3.1 | Preserve and enhance the heritage character of areas or places that are strongly valued for their unique design and tourism appeal. This could include recognising and recording the desired character of areas with significant heritage to ensure the design of buildings and public places, such as streetscapes and entrances, supports desired directions. It may also include working proactively with developers at the earliest stage to ensure that streetscapes and entrances are preserved. | Ongoing |
| 6.3.2 | Accommodate appropriate development opportunities that facilitate the adaptive or sympathetic use of heritage items. | Ongoing |
| 6.3.3 | Promote and encourage heritage tourism programs and events | Ongoing |



6.4 Living in the Uralla Shire Local Government Area (LGA)

Many residents live in or around the town of Uralla while a number of settlements and rural residential areas are dispersed through the remainder of the Shire to support its remaining residents. Smaller settlements and rural areas in Uralla Shire rely on larger settlements such as Tamworth, Armidale and Inverell for higher order health and education services and major shopping needs. The relatively remote nature of many areas in Uralla Shire, such as Bundarra, means that small settlements are more self-sufficient than similar-sized communities closer to the regional cities. The amenity and country ambiance of these areas provides its unique attraction especially given access through the internet and relatively short travel times.

Settlement planning in the Uralla Shire is based on strong social and economic interrelationships within the Shire and across LGA boundaries. The sharing of resources, services and economic development initiatives between communities is one way to assist in maintaining the viability of small settlements and minimising the social and economic disadvantage associated with a lack of access to services or employment. This requires future land use and infrastructure planning to consider each community individually.

The decline in household size and the ageing of the population will mean more housing variety is needed to support changing lifestyles. A challenge for Uralla Shire is the mismatch between the available housing stock or land and the needs of residents, such as smaller housing for the aged.

Attracting and retaining younger age groups for education and employment will be critical to maintain a diverse community and assist in housing investment. Future growth should also be promoted in locations that build on existing and potential strengths, as well as infrastructure and services that have capacity. Limiting development in places that are difficult to service adequately may assist in improving existing areas.

Housing for temporary workers associated with large renewable energy projects needs to be considered in the planning and development stage as projects develop.

| No. | Action | Timing |
|-------|---|-----------------|
| 6.4.1 | Continue to monitor residential and commercial land stock to determine whether rezoning is required to accommodate long term needs of the community and unforeseen growth pressures. | Short to medium |
| 6.4.2 | Investigate options to provide housing and accommodation for temporary employees involved in construction of renewable energy projects to enable access to services and community integration as well as social cohesion with the existing communities. | Ongoing |

7. Sustainability



IMAGE TOP: NATIONAL PARKS IN URALLA LGA

IMAGE BOTTOM: SWAMP WALLABY

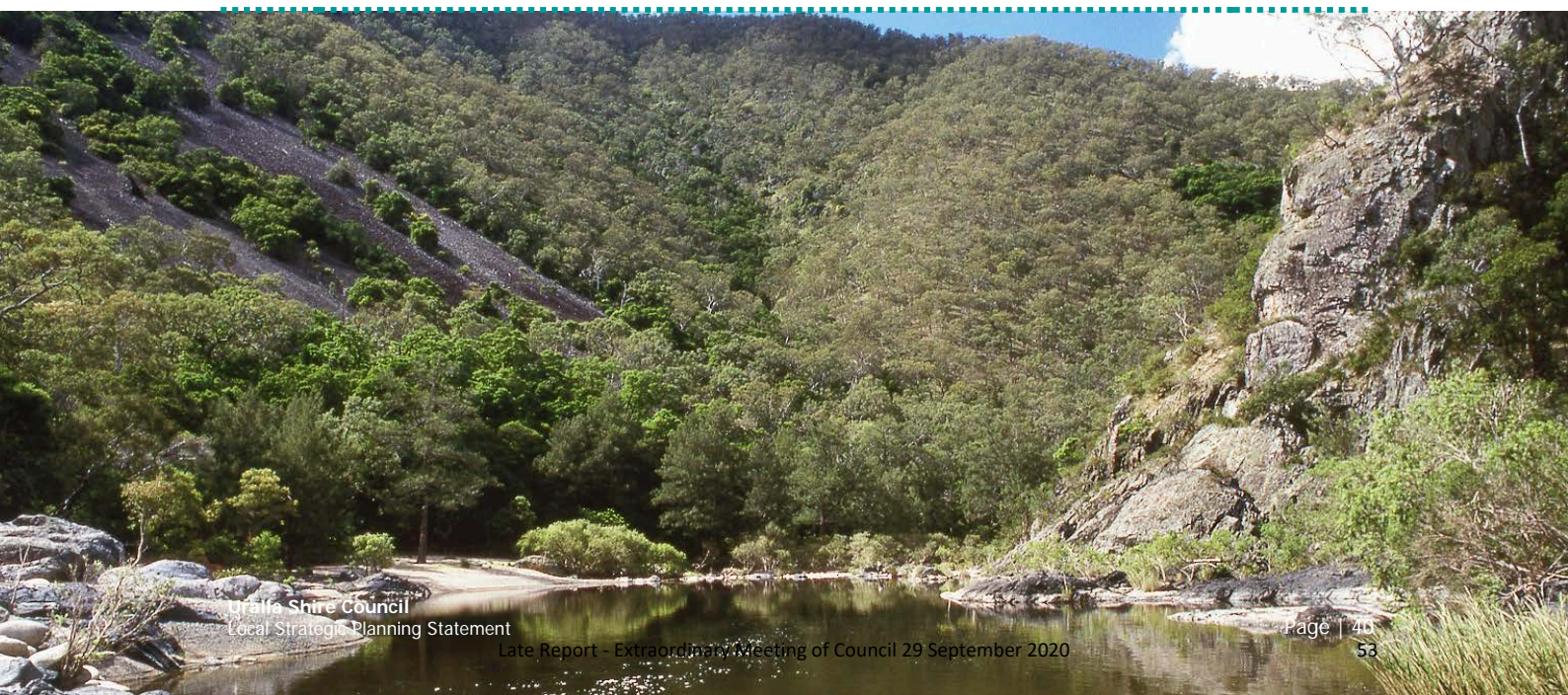
7.1 Protect and restore natural habitats

Uralla Shire contains a number of unique and special ecosystems including threatened ecological communities and endangered ecosystems. These include The Uplands Wet Lands of the New England Tablelands, the New England Peppermint Woodland, The Ribbon Gum-Mountain Gum-Snowy Gum Grassy Forest, and the White Box Yellow Box Blakely's Red Gum Woodland. Each system contains its own threatened and endangered species. The Shire also contains extensive areas of potential Koala habitat.

The protection of the Shire's environmental assets and associated biodiversity is essential. A healthy ecology and rich biodiversity are valuable in their own right and help create more liveable towns that can strengthen Uralla Shire's competitive advantage. Protecting the remaining assets and regenerating more assets also enhances the overall capacity of the Shire to respond to and be resilient to the effects of a changing climate.

While many of these assets need to be managed and protected, they can also create opportunities, especially around nature-based tourism and providing ecosystem services. This is especially true for the features that have strong links with other LGA's or act as a water supply for external areas due to the natural flow of many rivers within Uralla Shire. As such, biodiversity decisions can have far-reaching implications. Biodiversity is key opportunity to reposition the Shire as a nature-based tourist destination.

| No. | Action | Timing |
|-------|---|---------|
| 7.1.1 | Where appropriate, encourage the integration of tourism and environmental assets to the overall benefit of the region. | Short |
| 7.1.2 | Enhance and protect existing native and remnant flora and fauna through revegetation and biodiversity programs. | Ongoing |
| 7.1.3 | Maintain collaborative working relationships with primary producers and rural land owners to identify and protect native and remnant vegetation and wildlife corridors. | Ongoing |



7.2 Adapt to a changing climate

New England Northwest Climate Change Snapshot (Adapt NSW) predicts temperatures in the Shire will increase, minimums by 1.6 to 2.7 °C and maximums by 1.9 to 2.7 °C. Rainfall will decrease over winter and increase in autumn, and become more variable. Bushfire [forest fire] danger index will also increase. These changes will have a severe, adverse impact on our native ecosystems and on individual species. The changes will increase fire risk to property, and they will impact on water supply as well as agricultural productivity which will present challenges to be addressed and opportunities to be capitalised on.

In adapting to the changing climate there will be need for Council to work with Landcare, Government Departments and landowners to facilitate the provision of effective corridors for the movement of species (flora and fauna) and adaption to climate changes across the Shire/Region.

In terms of water supply, there will be need to plan for more efficient water use in urban and rural areas and to provide for increasing variability in the supply. Uralla Shire will need to source alternative supplementary water supplies for Uralla and Bundarra or adapt to increasing variability in supply. In recent years state and local government and rural communities have improved water security through augmentation of supply, the introduction of permanent water conservation, and measures such as wastewater re-use and stormwater harvesting. Improved water efficiency of buildings and the incorporation of water-sensitive urban design (WSUD) principles in the development process will lead to more efficient water consumption.

Some areas on the tablelands are however predicted to get more rainfall as a result of changing weather patterns. The predicted increasing rainfall may provide the area's primary producers with a variety of opportunities. Over the next 20 years Council will need to consider options for additional water storage if rainfall continues to increase. Council is currently developing an Integrated Water Management Catchment Plan. The Plan is a proactive approach to catchment management, recognising it as an important barrier to water quality risks especially with a changing climate in Uralla Shire.

Fires are expected to become more frequent and more severe. This must be planned for and managed, particularly in large lot residential and environmental zones. Land use planning can assist in emergency management-decision making to reduce the likelihood effect and consequences of natural hazards.

The increased temperature will improve liveability compared to surrounding regions with lower elevations where temperatures may increase to uncomfortable levels. This could be capitalised on in promotion of the Shire as a destination.

Agricultural systems will need to adapt to increased variability in feed and water supply and the impact on the natural systems.

The central section of Uralla Shire has been targeted by the State Government for renewable energy development. Renewable energy is predicted to be a growth industry in Uralla, and it is important to continue to investigate ways to organise land use such that it supports renewable and clean energy technologies. These opportunities suit the Uralla Shire climate due to its high wind and solar energy potential, providing an ongoing competitive advantage.

These initiatives will extend the life and reliability of the Shire's water and energy supplies and allow the population and economy to grow without placing unsustainable demands on our natural resources. The impact on the landscape and the community needs to be taken into account in the planning process.

The changing climate presents numerous risks which may include an increase in natural hazards, including an increase in bushfire hazards and severity of storm events as well as reduced water availability. The increased risk of bushfire is especially relevant to the Shire as it may have implications for the tourism industry and cultural heritage assets in particular.

Land-use planning can assist in emergency management decision-making to reduce the likelihood, effect and consequences of natural hazards. At-risk areas will be identified using the best available information and provisions will be updated to respond to those risks.

| No. | Action | Timing |
|-------|--|---------|
| 7.2.1 | Energy efficiency and reduction of greenhouse gases from electricity usage are improved through adjustments to building siting, orientation, design, construction and use of technologies. | Ongoing |
| 7.2.2 | Enhance the resilience and capacity of natural assets to adapt to a changing climate and buffer people, infrastructure and biodiversity from the impact of extreme events. Use disaster risk management planning, adaptation strategies and avoidance of exposure to high-risk areas to minimise Uralla Shire's vulnerability to associated impacts and well as water efficiency measures. | Ongoing |
| 7.2.3 | Support the development of renewable energy development in appropriate locations. | Ongoing |
| 7.2.4 | Support Uralla Shire's Integrated Water Management Catchment Plan by undertaking the strategies within the plan. | Ongoing |

Zero Net Energy Town

The NSW Government, through the Office of Environment and Heritage, has supported the Zero Net Energy Town (Z-NET) initiative to develop a case study of how Uralla could be Australia's first 100% renewable community and to establish a blueprint for others to follow.

A zero net energy town is a community that reduces and balances its local energy needs with a 100% renewable energy supply. This is done firstly by reducing energy use and then importing or locally producing enough energy to meet or exceed the community's demand.

The Z-NET initiative initially encompasses stationary energy and excludes transport fuels such as petrol and diesel. Uralla's current stationary energy needs comprise electricity (49%) and firewood (45%) with a modest use of LPG gas (6%). Uralla energy consumers currently spend a total of approximately \$12M per year to meet their energy needs. The project was managed by the Z-NET Consortium, led by Starfish Initiatives.



Uralla Case Study

8. Infrastructure



IMAGE TOP: PROTECTING THE EFFICIENCY OF TRANSPORT NETWORKS

IMAGE BOTTOM: PROMOTING A PEDESTRIAN FRIENDLY URALLA

8.1 Protect and enhance freight and transport infrastructure

The town of Uralla is located at the intersection of Thunderbolts Way and the New England Highway. Thunderbolts Way is a growing tourist route whilst the New England Highway is the main intra and inter-regional transport corridor, giving easy passenger and freight access to Armidale, Sydney and Brisbane.

Safe and efficient transport of freight and passengers on these corridors is critical to the Shire's prosperity. There is currently a heavy reliance on these transport corridors for transport of people and goods, including as a tourism passage. Upgrades to the New England Highway, such as from Willow Tree to Armidale, will continue to provide a safe and efficient corridor. The New England Joint Organisations is currently developing a Road Network Strategy. The strategy will investigate ways that freight can access roads, rail and air transport which is critical to supporting and growing the region's economy and agricultural production.

Growing infrastructure demand supports the movement of freight associated with the region's agricultural products to key transport facilities such as ports and markets. This at times can result in increasing conflicts between freight and other network users on existing road networks. The effective integration of roads to export markets is essential to support the competitiveness of Uralla Shire and the tablelands into the future. Uralla Shire supports Transport NSW initiatives including New England Highway Improvements (Willow Tree to Armidale) and the New England North West Regional Transport Plan to assist in the growing movement of freight through the region.

The integration of major logistics and freight corridors in the Shire, in conjunction with potential freight hubs, will be considered with a view to the long-term freight demand of New England North West. This LSPS seeks to optimise freight-related activities and support efficient and effective operations including protecting the corridors from land-use conflicts. With future growth in agricultural output, consolidating logistics functions into freight hubs can improve the efficiency of freight distribution to external markets.

| No. | Action | Timing |
|-------|--|--------|
| 8.1.1 | Understand and ensure efficient ways to transport products between producers and markets including managing the local network to improve capacity, safety and functionality. | Short |
| 8.1.2 | Protect the efficiency of transport networks, infrastructure and corridors from incompatible land uses. | Medium |

8.2 Managing infrastructure provision

Timely provision of infrastructure and services is required to support future growth and change in Uralla Shire. Areas in Uralla Shire that are zoned but not yet developed may have to be reviewed to accommodate demand into the future. The delivery of new areas over the next 20 years will need to be planned for in a timely and economic manner that minimises expenditure.

Infrastructure is the backbone to the liveability of the area, connecting the community to the broader region and making it an attractive place for investment and economic development. The long distances to regional cities from parts of the Shire means that these areas need to maintain a degree of self-sufficiency. Growth in the villages in the Shire will result in demand for additional water, energy and utility infrastructure. Infrastructure supporting rural activities must be designed at a scale appropriate for use.

The effective and efficient planning and provision of new infrastructure, upgrades and maintenance will be achieved through improved coordination, collaboration, consultation and innovation. To achieve this, a shared level of understanding of issues and priorities between all levels of government, infrastructure providers, and the community is required. Efficient use of existing systems and preservation and identification of utility infrastructure corridors will be important over the next 20 years.

| No. | Action | Timing |
|-------|--|---------|
| 8.2.1 | Prepare a development contributions plan such as a Section 7.12 Contributions Plan to fund infrastructure identified as necessary to support growth. | Short |
| 8.2.2 | Identify key regional priorities for improved utilities, energy and telecommunications infrastructure and seek funding to implement these projects. | Medium |
| 8.2.3 | Promote infrastructure planning that is coordinated with development needs and the key locations for growth. | Ongoing |

8.3 Creating a pedestrian friendly Uralla Shire

Supporting land-use planning outcomes that reduce reliance on motor vehicles where possible will be important over the next 20 years. While the more remote areas in Uralla Shire are unlikely to require further connections, within the Uralla town centre improving pedestrian connections will be important not only for residents but also for visitors to enjoy all the unique offerings in a safe and accessible way. Improving connections within the Uralla town centre to link key activity generators such as popular restaurants or schools will be integral to a healthier and more liveable environment for all.

Research shows that people walk more when they have access to pedestrian routes and connections that are safe, direct and pleasant to use. Importantly, it is also well recognised that walkable neighbourhoods increase potential for incidental expenditure and are beneficial to the economy of main streets and retail centres.

Uralla Shire Council adopted a Pedestrian Access and Mobility Plan (PAMP) in August 2019. The plan has been prepared to guide the future provision and management of pedestrian facilities within the town of Uralla. The aim of the PAMP is to develop a long-term strategy and action plan for the development of pedestrian facilities within Uralla in a coordinated and strategic approach that provides safe, convenient and connected pedestrian routes and infrastructure to the community. The PAMP includes various works to improve pedestrian and access mobility facilities in Uralla.

Improving the pedestrian environment in existing areas can be achieved by creating quality pedestrian links and short cuts. This is not only key in larger towns such as Uralla, but the same can also apply to villages such as Bundarra and Invergowrie. Cohesive and connected pedestrian and cycling movement networks in these areas can provide improved access to natural environments, increasing the health and wellbeing of residents in these smaller communities.

High-quality pedestrian infrastructure like footpaths and crossings are also important to ensure communities, businesses and services are accessible to people with mobility limitations. Continuous, high-quality walking routes need to be developed and streets need safe, pleasant and attractive walking routes. Planning of the Uralla town centre to support walking and cycling will have the potential to generate significant benefits to residents and visitors.

| No. | Action | Timing |
|-------|--|---------------|
| 8.3.1 | Plan for a continuous, safe and accessible pedestrian network around the Uralla town centre and identify and enhance major pedestrian links, including those that intersect with the highway by undertaking actions contained within the Uralla PAMP | Short to long |
| 8.3.2 | Plan for a safe and accessible pedestrian pathway in smaller villages including Bundarra and Invergowrie | Short to long |

9. Implementation

Implementing the Uralla Shire LSPS will require sustained, coordinated action by all levels of government, the private sector and the community. Planning at a local scale will help achieve a better balance between jobs and population changes across the LGA and provide a basis for cross boundary collaboration with (and between) local governments.

The Uralla Shire LSPS outlines a long-term land use vision and strategy for the Uralla Shire LGA that will be realised through:

- Amendments to Council plans and policies that provide the delivery framework for Council's strategic planning,
- Ongoing advocacy, and
- Decisions of Council.

9.1 Monitoring and reporting

The Uralla Shire LSPS is a living document that will be updated regularly. Legislation requires a review at least every seven years. Council will align this work to the integrated planning and reporting framework by:

- Reviewing actions contained in this plan at least every four years as the Community Strategic Plan is reviewed to reflect a shared view on the future for the Uralla Shire,
- Linking actions with our Delivery Program and Operational Plan, and
- Reporting on the planning priorities and actions in our annual report.

Council will monitor, review and report on its LSPS to ensure that its planning priorities are being achieved. Council will use the existing Integrated Planning and Reporting (IP&R) framework under the *Local Government Act 1993* for the purpose of monitoring implementation of the LSPS.

9.2 Timeframes

The Uralla Shire LSPS has an active, foreseeable planning horizon of 20 years. The strategies and actions in this plan accommodate, at least, this 20-year horizon. The implementation of the Uralla Shire LSPS will be an ongoing program of work through the delivery of the identified actions. Each action presented will be delivered over the 20-year timeframe. Actions have been proposed as either as short-term (0-5 years), medium-term (5-10 years) or long-term (10+ years) in order to stage the delivery of the actions. The delivery of the actions presented will be dependent on Council resources and other funding.

Appendix A – Glossary

| | |
|------------------|--|
| ABS | Australian Bureau of Statistics |
| Climate Change | A change in the state of the climate that can be identified by changes in the mean and/ or the variability of its properties, and that persists for an extended period, typically decades or longer (Garnaut Review, 2008) |
| CBD | Central Business District |
| CSP | Community Strategic Plan |
| DCP | Development Control Plan |
| DCP | Development Control Plan |
| DPE&I | Department of Planning, Industry and Environment |
| EP&A | Environmental Planning and Assessment Act 1979 |
| Employment Lands | Employment lands has the same definition as the New England North West Regional Plan, 2036 and includes is land zoned IN1 General Industrial, IN3 Heavy Industry and B5 Business Development under the Uralla Local Environmental Plan 2012 |
| Greenfield | Undeveloped land identified for residential or industrial/commercial development |
| Infill | Development of unused or under-utilised land in existing urban areas. Most infill development sites are in centres such as the Uralla CBD, offering the possibility of better utilising existing infrastructure to accommodate population growth |
| IP&R | Integrated Planning and Reporting |
| LEP | Local Environmental Plan |
| LGA | Local Government Area |
| LG Act | Local Government Act 1993 |
| LSPS | Local Strategic Planning Statement |
| LALC | Local Aboriginal Land Council |

Appendix B – Relationship to New England North West Regional Plan and the Uralla Shire Community Strategic Plan

| Uralla Shire LSPS – Planning Priority | New England North West (NENW) Regional Plan 2036 | Uralla Shire Community Strategic Plan (CSP) 2017 – 2027 |
|--|---|---|
| PRODUCTIVITY | | |
| 5.1 - Support and manage rural landscapes | <p>Planning priority 5.1 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> • Direction 1: Expand agribusiness and food processing sectors • Direction 2: Build agricultural productivity • Direction 3: Protect and enhance productive agricultural lands • Direction 5: Grow New England North West as the renewable energy hub of NSW | <p>Planning priority 5.1 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> • 2.1 An attractive environment for business, tourism and industry |
| 5.2 - Support new industries on employment lands | <p>Planning priority 5.2 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> • Direction 1: Expand agribusiness and food processing sectors • Direction 6: Deliver new industries of the future • Direction 7: Build strong economic centres | <p>Planning priority 5.2 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> • 2.1 An attractive environment for business, tourism and industry • 2.2 Growing and diversified employment, education and tourism opportunities |
| 5.3 -Grow creative and artisan industries | <p>Planning priority 5.3 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> • Direction 7: Build strong economic centres • Direction 8: Expand tourism and visitor opportunities • Direction 17: Strengthen community resilience | <p>Planning priority 5.3 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> • 2.1 An attractive environment for business, tourism and industry • 2.2 Growing and diversified employment, education and tourism opportunities |
| 5.4- Support the visitor economy | <p>Planning priority 5.4 and associated actions are consistent with the following in the NENW Regional Plan</p> | <p>Planning priority 5.4 and associated actions are consistent with the following in the Uralla Shire CSP</p> |

| Uralla Shire LSPS – Planning Priority | New England North West (NENW) Regional Plan 2036 | Uralla Shire Community Strategic Plan (CSP) 2017 – 2027 |
|---|---|--|
| | <ul style="list-style-type: none"> Direction 8: Expand tourism and visitor opportunities | <ul style="list-style-type: none"> 2.1 An attractive environment for business, tourism and industry |
| LIVEABILITY | | |
| 6.1 - The land of our first people | <p>Planning priority 6.4 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> Direction 22: Increase the economic self-determination of Aboriginal communities 55 Direction 23: Collaborate with Aboriginal communities to respect and protect Aboriginal culture and heritage | <p>Planning priority 6.4 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> 1.1 - A proud, unique and inviting community 1.3 A diverse and creative culture |
| 6.2 - Places and CBD designed for people | <p>Planning priority 6.2 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> Direction 17: Strengthen community resilience | <p>Planning priority 6.2 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> 1.1 - A proud, unique and inviting community |
| 6.3 - Celebrate the Shire's heritage assets | <p>Planning priority 6.3 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> Direction 24: Protect the region's historic heritage assets | <p>Planning priority 6.3 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> 3.1 To preserve, protect and renew our beautiful natural environment |
| 6.4 - Living in the Uralla Shire LGA | <p>Planning priority 6.1 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> Direction 18: Provide great places to live Direction 20: Deliver greater housing diversity to suit changing needs Direction 21: Deliver well planned rural residential housing | <p>Planning priority 6.1 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> 1.1 - A proud, unique and inviting community |

| Uralla Shire LSPS – Planning Priority | New England North West (NENW) Regional Plan 2036 | Uralla Shire Community Strategic Plan (CSP) 2017 – 2027 |
|--|---|---|
| SUSTAINABILITY | | |
| 7.1 - Protect and restore natural habitats | Planning priority 7.1 and associated actions are consistent with the following in the NENW Regional Plan <ul style="list-style-type: none"> • Direction 10: Sustainably manage and conserve water resources • Direction 11: Protect areas of potential high environmental value | Planning priority 7.1 and associated actions are consistent with the following in the Uralla Shire CSP <ul style="list-style-type: none"> • 3.1 To preserve, protect and renew our beautiful natural environment • 3.2 Maintain a healthy balance between development and the environment |
| 7.2 - Adapt to a changing climate | Planning priority 7.2 and associated actions are consistent with the following in the NENW Regional Plan <ul style="list-style-type: none"> • Direction 10: Sustainably manage and conserve water resources • Direction 12: Adapt to natural hazards and a changing climate | Planning priority 7.2 and associated actions are consistent with the following in the Uralla Shire CSP <ul style="list-style-type: none"> • 3.2 Maintain a healthy balance between development and the environment |
| INFRASTRUCTURE | | |
| 8.1 - Protect and enhance freight and transport infrastructure | Planning priority 8.1 and associated actions are consistent with the following in the NENW Regional Plan <ul style="list-style-type: none"> • Direction 13: Expand emerging industries through freight and logistics connectivity • Direction 14: Enhance transport and infrastructure networks | Planning priority 8.1 and associated actions are consistent with the following in the Uralla Shire CSP <ul style="list-style-type: none"> • 2.3 A safe and efficient network of arterial roads and supporting infrastructure; and town streets, footpaths and cycleways that are adequate, interconnected and maintained |
| 8.2 – Managing infrastructure provision | Planning priority 8.2 and associated actions are consistent with the following in the NENW Regional Plan <ul style="list-style-type: none"> • Direction 16: Coordinate infrastructure delivery | Planning priority 8.2 and associated actions are consistent with the following in the Uralla Shire CSP <ul style="list-style-type: none"> • 2.4 Communities that are well serviced with essential infrastructure |

| Uralla Shire LSPS – Planning Priority | New England North West (NENW) Regional Plan 2036 | Uralla Shire Community Strategic Plan (CSP) 2017 – 2027 |
|---|--|--|
| 8.3 Creating a pedestrian friendly Uralla Shire | <p>Planning priority 8.3 and associated actions are consistent with the following in the NENW Regional Plan</p> <ul style="list-style-type: none"> • Direction 19: Support healthy, safe, socially engaged and well-connected communities | <p>Planning priority 8.3 and associated actions are consistent with the following in the Uralla Shire CSP</p> <ul style="list-style-type: none"> • 1.2 A safe, active and healthy shire • 2.3 A safe and efficient network of arterial roads and supporting infrastructure; and town streets, footpaths and cycleways that are adequate, interconnected and maintained |



Image: Thunderbolt's Statue

Uralla Shire

Local Strategic Planning Statement

Ms Kate Jessep
General Manager
Uralla Shire Council
PO Box 106
URALLA NSW 2358

Via email: council@uralla.nsw.gov.au
MClarkson@uralla.nsw.gov.au

Dear Ms Jessep

Draft Uralla Local Strategic Planning Statement

I am writing in relation to the public exhibition of Council's Local Strategic Planning Statement (LSPS), which has been prepared to meet the requirements of Division 3.1 of the *Environmental Planning and Assessment Act 1979*.

The draft LSPS acknowledges the opportunities and challenges facing the Uralla Shire and has identified a range of land use planning actions in coming years.

The draft LSPS has been reviewed by the Northern Region team and specific comments in relation to the exhibited draft are provided for your consideration in the attached schedule (Schedule 1).

The aim is that the LSPS will be a key resource to guide the implementation of strategic and statutory planning at the local level, including the assessment of planning proposals.

Council should ensure that the content and actions in the final LSPS are consistent with State planning, including the *New England North West Regional Plan 2036*, State Environmental Planning Policies and section 9.1 Ministerial Directions.

I note Council's resolution from the Ordinary Meeting on 25 August 2020 and acknowledge that it has been difficult period to carry out public consultation, as the COVID - 19 Public Health Order has prevented the exchange of information by traditional methods.

However, despite these challenges the majority of regional councils have identified alternative means to communicate with their community, incorporate the community's feedback and finalise their LSPS ahead of the 1 July 2020 statutory deadline. The small number of councils who did not meet the statutory timeframe have been advised their LSPS must be finalised by 30 September 2020.

Council should prioritise finalisation of the LSPS and work closely with the Northern Region team to ensure it is completed by **30 September 2020**. It is noted that as exhibition of the document concludes on 25 September 2020, it will be necessary to arrange an Extraordinary meeting to adopt the LSPS by the deadline.

If the LSPS is not finalised by 30 September 2020, the Minister of Planning and Public Spaces will formally consult with the Minister for Local Government in relation to the issue of a Performance Improvement Order under s.438A of the Local Government Act 1993.

Ms Lucy Walker in the Northern Region team will continue to be available to assist as needed and will closely monitor the progress of the LSPS to ensure it is finalised by 30 September 2020. Ms Walker can be contacted on 5778 1402.

Yours sincerely

A handwritten signature in black ink, appearing to read 'J. Gray', written over a faint circular stamp.

9-9-2020

Jeremy Gray
Director, Northern Region
Local and Regional Planning

Schedule 1

- Figure 1 on page 7 is 'as shown' in the New England North West Regional Plan. It is recommended that this map be adapted in order to demonstrate the location of Uralla in the regional context.
- the projected statistics on page 8 are included to 2036 as well as 2041. It is recommended that the 2036 figure be extrapolated to 2041 to provide consistency as well as to align with the document's 2040 timeframe.
- The document could be made more spatial and visual to assist readers who aren't familiar with the LGA. For example, the Mount Yarrowyck Nature Reserve and Stony Batter Creek Nature Reserve referenced on page 13 could be mapped, as could the five separate zoned areas for employment land uses referenced on page 21 and the existing investigation areas identified under Council's adopted New England Development Strategy 2010. A photo of the northern entrance sign to Uralla depicting the Uralla flower (*Cheiranthra telfordii*) (page 13) could also be included.
- Creative and artisan industries are referenced throughout the document as being a key opportunity for the LGA. Events such as the Thunderbolts Festival and the Seasons of New England Expo could be mentioned to highlight the region's existing strengths in this sector.
- The numbering of the Planning Priorities referenced in Theme 6 Liveability on pages 28 - 31 do not align with the numbering in Appendix B.
- The Directions and Planning Priorities referenced on page 16 highlight the driving forces for development in the Shire. Council could consider including renewable energy projects as part of this list.
- The LSPS should specify a timeframe in years (e.g. 0 – 5 years, 6 – 10 years and 11 – 20 years) to clarify when short, medium and long terms actions will be delivered.
- Action 5.1.2 should be clarified in order to detail how it will be achieved. Can this action be implemented by Council, or will it be the responsibility of landowners? If it falls to landowners, Council's role in terms of how assistance can be provided should be included.
- Action 5.1.3 may require further strategic planning to be undertaken, for example through the update of the existing local growth management strategy (New England Development Strategy 2010).
- It is noted that in order to achieve action 5.1.5, that LEP amendments may be required. Sufficient strategic justification will be required to be submitted in support of any Gateway application.
- Clarification is required in relation to action 5.1.6 in terms of how Council anticipates that it will be achieved and who will be responsible for its delivery.

- Section 6.4 includes commentary regarding the location of future growth areas. Council is encouraged to include an action to review the New England Development Strategy 2010 to support the delivery of appropriate outcomes.
- The rationale for section 7.2 references securing the water supply for the Uralla and Bundarra townships. It is recommended that a corresponding action be included.
- The Road Network Strategy currently being finalised by the New England Joint Organisation could provide additional information for inclusion in section 8.1.
- Action 8.2.3 could be facilitated via a review of the New England Development Strategy 2010, which could identify land suitable for rezoning based on infrastructure provision.
- Clarification as to whether the implementation of Council's Pedestrian Access and Mobility Plan achieves the intent of action 8.3.1 could be included.
- The following updates could be included in Appendix B:
 - listing planning priority 5.1 as being consistent with Direction 2 of the Regional Plan;
 - listing planning priority 6.4 ('Living in the Uralla LGA') as being consistent with Direction 21 of the Regional Plan; and
 - listing planning priority 7.2 as being consistent with Direction 10 of the Regional Plan.

From: Regional Strategy <regionalstrategy@transport.nsw.gov.au>
Sent: Tuesday, 22 September 2020 9:48 AM
Subject: Draft Uralla Shire Council Local Strategic Planning Statement - TfNSW Comments
Attachments: Draft Uralla Shire - Local Strategic Planning Statement.pdf; Local Strategic Planning in Regional NSW & Future Transport 2056.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Hello and thank you for providing TfNSW with an opportunity to comment on the *Draft Uralla Shire Council Local Strategic Planning Statement (LSPS)*.

TfNSW is guided by its long-term transport strategy [Future Transport 2056](#). *Future Transport 2056* acknowledges the significant role transport plays in delivering movement and place outcomes that support the character of places and communities, and repositions the planning focus towards integrated, multi-modal solutions rather than considering different transport modes in isolation.

For Regional NSW, *Future Transport 2056* is supplemented by the [Regional NSW Services and Infrastructure Plan](#) which identifies initiatives for the short (0-10 years), medium (10-20 years) and long term (20+ years). These initiatives have been identified to meet customer needs now and into the future, and support delivery of responsive, innovative services and infrastructure. A full list of initiatives from *Future Transport 2056* is broken down by Local Government Area (LGA) in the attached *Local Strategic Planning in Regional NSW & Future Transport 2056* pdf file.

The Strategy is further enhanced by more focussed, issues-based supporting plans, such as the [NSW Road Safety Plan 2021](#), the [NSW Freight and Ports Plan 2018-2023](#), and the [Heavy Vehicle Access Policy Framework](#) which help to further embed *Future Transport 2056* across NSW.

TfNSW will prepare the *New England North West Regional Transport Plan*, a supporting plan as part of *Future Transport 2056*. This plan will identify initiatives and investigations to support walking, cycling, public transport, road and freight connectivity. TfNSW's vision for the New England North West will align and support the Department of Planning, Industry and Environment (DPIE)'s vision as identified in the *New England North West Regional Plan 2036*.

The comments below have been provided for Council's consideration and we do not require the LSPS to be revised or amended as a result. The comments may also provide the basis for future collaboration with Council on various strategic transport planning initiatives.

General

- The document acknowledges and responds to DPIE's *New England North West Regional Plan 2036* well.
- The document is comprehensive in addressing the vision, challenges and opportunities for the Uralla LGA over the next 20 years. It addresses the need to provide and protect safe and efficient freight and transport infrastructure, and looks at sustainable industries in the agricultural, tourism and energy generation industries.
- Council should consider how Transport owned land can be utilised to support the place-making outcomes, enhance transport outcomes and contribute to the economic development, housing and employment opportunities identified in the LSPS, including when preparing the Economic Development Strategy and the Local Housing Strategy and through the LEP review process.
- The LSPS should show alignment with *Future Transport*, the *NSW Freight and Ports Plan* and the *NSW Heavy Vehicle Access Policy Framework*.
- The LSPS should include a map that identifies the regional freight network (including key national, state, regional and local roads). The LSPS should also map any major freight generators in the LGA. This will allow for greater clarity and consistency in land use planning and decision making.

- The LSPS should identify any constraints on the freight network and any proposed upgrades. This will give effect to the following action in the *New England North West Regional Plan 2036*:
 - Action 14.4 Prioritise projects that address impediments to the regional freight network and work with stakeholders to upgrade transport network capacity as demand changes.
- Council should consider an action regarding working with TfNSW to consider the need and location of additional heavy vehicle rest areas along major freight corridors.

Planning Priorities

- Section 5.1 Support and manage rural landscapes
 - Protection of agricultural land should be expanded to include other parts of the agricultural supply chain, not just agricultural land itself. This will give effect to the following actions in the *New England North West Regional Plan 2036*:
 - Action 2.3 Promote investment in the agricultural supply chain through local plans by protecting these assets from land use conflict and the encroachment of incompatible land uses.
- Section 5.2 Support new industries on employment lands
 - The LSPS should contain an action to protect industrial land uses from encroachment by sensitive land uses. This will give effect to the following action in the *New England North West Regional Plan*:
 - Action 13.1 Implement local planning controls to protect freight and logistics facilities from encroachment of sensitive land uses.
 - Any new industrial land should be located with good connections to the freight network and away from sensitive land uses. This will give effect to the following action in the *New England North West Regional Plan*:
 - Action 13.4 Locate freight and logistics facilities to maximise existing infrastructure, support future industrial development and capitalise on inter-regional connections and external markets.
- Section 5.4 Support the visitor economy
 - TfNSW supports Council initiatives to promote the shire as a destination and recommends that Council consider the application of the [NSW Tourism and Transport Plan](#), a key supporting plan of the *Future Transport 2056*, to understand how transport services and infrastructure can support and enhance existing tourism as well as create new economic development opportunities.
- Section 6.2 Places and CBD designed for people
 - The LSPS should consider local freight access to the Uralla CBD. Efficient movement of freight requires a strategy that integrates it with the efficient movement of people, especially in and around the town centre whilst protecting urban amenity and freight access.
- Section 7.2 Adapt to changing climate
 - TfNSW supports the initiatives identified in this section (refer to <https://www.environment.nsw.gov.au/topics/climate-change/net-zero-plan>).
 - TfNSW recommends Council consider the inclusion of an additional action that proposes development of a *Future Fleet Strategy* for the shire to guide Council on how best to approach a future fleet that will comprise electric and hydrogen-powered vehicles, as well as connected and autonomous vehicles. TfNSW encourages Council to work collaboratively with us to develop a *Future Fleet Strategy*.
- Section 8 Infrastructure
 - TfNSW supports the transport related initiatives identified in this section and encourages Council to collaborate with us in developing these initiatives further (as they relate to state transport matters).

Road Safety

- TfNSW encourages Council to consider how the following road safety points can be considered in the LSPS and other strategic planning documents, including:
 - Ensuring that areas with identified high risk of run-off-road and fatigue related crashes on the high speed and regional road network consider key treatments as per the Saving Lives on Country Roads initiative of the *NSW Road Safety Plan 2021*.
- Ensuring that walking and cycling connections are prioritised and supported by safe facilities aligned with Safe System principles as per the Liveable and Safe Urban Communities initiatives of the *NSW Road Safety Plan 2021*. Austroads Research Report (AP-R611-20) '[Integrating Safe](#)

[System with Movement and Place for Vulnerable Road Users](https://austroads.com.au/webinars-and-events/webinar-integrating-safe-system-with-movement-and-place-for-vulnerable-road-users)' can assist council practitioners with applying Safe System thinking to a Movement and Place context: There is also a webinar to support this report: <https://austroads.com.au/webinars-and-events/webinar-integrating-safe-system-with-movement-and-place-for-vulnerable-road-users>.

- Austroads has published a research report to guide local government on developing and implementing road safety management frameworks according to Safe System principles. The report (and recording of associated webinar) can be downloaded on the Austroads website here, noting that membership and access to all materials is now free: <https://austroads.com.au/latest-news/targeted-road-safety-guidance-for-local-government>

Movement & Place

- The Government Architect NSW and TfNSW have developed the [Movement and Place Framework](#) to provide a cohesive approach to balancing the movement of people and goods with the amenity and quality of places, contributing to the attractiveness, sustainability and success of our cities and towns. Movement and Place considers the whole street including footpaths, from property line to property line. It takes into account the needs of all users of this space including pedestrians, cyclists, deliveries, private vehicles and public transport, as well as people spending time in those places, whether moving around the place or enjoying street life including outdoor dining, waiting for a bus or watching the world go by.
- TfNSW is supportive of Council proactively seeking opportunities for projects, particularly where the Movement and Place Framework can be implemented.

TfNSW welcomes the opportunity to work together on any initiatives mentioned above.

If you have any questions or would like further information, please don't hesitate to contact Adam Koutsamanis (Adam.Koutsamanis@transport.nsw.gov.au).

Kind regards,

Adam Koutsamanis
Senior Transport Planner, Regional Strategy
Customer, Strategy & Technology
Transport for NSW

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Our ref: DOC20/708353

Mr Jeremy Gray
Director, Northern Region
Department of Planning, Industry and Environment
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CC: Ms Kate Jessep
General Manager
Uralla Shire Council
council@uralla.nsw.gov.au

Draft Uralla Local Strategic Planning Statement

Dear Mr Gray

We are writing to provide comment on Uralla Shire Council's draft Local Strategic Planning Statement.

Heritage, culture, history and tradition are fundamental aspects of the identity of a place, and can include Aboriginal, non-Aboriginal, natural, archaeological, movable, maritime and intangible cultural heritage. These aspects define the local character of a place and help create and maintain a sense of meaning for communities.

Local Strategic Planning Statements (LSPS) provide an important opportunity for communities to describe the local character of their places, and what makes them distinctive and different from other places. Through the LSPS, Heritage NSW encourages both Council and the Department of Planning, Industry and Environment (the Department) to consider how known and potential heritage places and values contribute to the local character and sense of place for their community.

We have prepared some general guidance for councils to consider in the preparation of their LSPS, this is provided at **Attachment 1**.

Heritage NSW supports the following initiatives in the Uralla LSPS:

- planning priorities which include recognition and celebration of Aboriginal cultural heritage and non-Aboriginal heritage
- preserving and enhancing the heritage character of areas or places that are strongly valued for their unique design and tourism appeal. This could include recognising and recording the desired character of areas with significant heritage to ensure the design of buildings and public places, such as streetscapes and entrances, supports desired directions

- accommodating appropriate development opportunities that facilitate adaptive or sympathetic reuse of heritage items, and
- recognising, protecting, enhancing and promoting heritage, cultural and/or built character of towns, scenic tourist drives, natural and rural landscapes, and historic farmhouses as drivers of the tourism economy.

While these initiatives are positive, there is very little detail in relation to heritage in Council's LSPS. We consider that there are opportunities to provide a greater level of information on Council's heritage and how it is considered during planning. The greatest opportunity here is the inclusion and consideration of both Aboriginal and non-Aboriginal heritage in the LSPS, Council's Local Environmental Plan (LEP) and Development Control Plan (DCP).

Areas we suggest that Council and the Department consider when finalising the LSPS are:

- if the relevant Aboriginal communities and/or groups have not already been consulted about the content of the LSPS, this should be done prior to the LSPS being finalised
- preparation of an Aboriginal Cultural Heritage Study to inform amendments to Council's LEP to protect Aboriginal cultural heritage and cultural landscapes
- consultation with the Aboriginal community about their cultural heritage and connection to Country
- further articulating heritage as it relates to local character, including potentially identifying clusters of places and items which contribute to the significant character of the place, and
- considering the linkages between actions and priorities, e.g. the ways in which heritage and culture contribute to attractive and liveable places, local employment and community wellbeing.

This would help better align Council's local strategic planning with the *New England North West Regional Plan*, specifically:

- Direction 23 – Collaborate with Aboriginal communities to respect and protect Aboriginal culture and heritage, and
- Direction 24 – Protect the region's historic heritage assets.

Our records show that, in addition to the Local heritage items and heritage conservation areas listed under *Uralla Local Environmental Plan 2012*, the local government area contains:

- part of the State, National and World heritage listed 'Gondwana Rainforests of Australia'
- a further five State Heritage Register (SHR) items:
 - 'Bundarra Police Station & Courthouse' (SHR 00229)
 - 'McCrossins Mill' (SHR 00161)
 - 'New England Brass and Iron Lace Foundry' (SHR 01455)
 - 'Uralla Railway Station group' (SHR 01275), and
 - 'The Captain Thunderbolt Sites' (SHR 01889) – 'Blanch's Royal Oak Inn', 'Thunderbolt's Death Site', 'Thunderbolt's Grave' and 'Thunderbolt's Rock'
- 191 Recorded Aboriginal Sites.

Care must be taken to avoid impacts on these places, items and sites, and consideration needs to be given as to how to mitigate any impacts where they are unavoidable. We can provide specific information and more detailed advice on the SHR items and Aboriginal sites if required.

Heritage NSW has several publications which may be of assistance when addressing the heritage objectives of the LSPS. These objectives should be incorporated with environmental, social and economic considerations to achieve high quality strategic planning outcomes. These publications are available online at heritage.nsw.gov.au/search-for-heritage/publications-and-resources/.

Additionally, Government Architect NSW's (GANSW) recent publication *Design Guide for Heritage* may be of use, this can be found at governmentarchitect.nsw.gov.au/guidance/heritage. GANSW is also undertaking a project to explore opportunities and approaches for *Designing with Country*, more information on this can be found at governmentarchitect.nsw.gov.au/projects/designing-with-country.

If you have any questions regarding this matter please contact James Sellwood, Senior Heritage Programs Officer, Heritage Programs at Heritage NSW, Department of Premier and Cabinet by phone on 02 9274 6354 or via email at james.sellwood@environment.nsw.gov.au.

Yours sincerely



Rochelle Johnston
Manager, Heritage Programs
Per **Pauline McKenzie**
Executive Director
Heritage NSW
As delegate of the Heritage Council of NSW

23 September 2020

Heritage in Local Strategic Planning Statements

Heritage NSW encourages councils to take a strategic approach to developing and implementing the priorities, policy positions and actions in its Local Strategic Planning Statement (LSPS). To ensure that the LSPS provides strong strategic guidance with regards to both Aboriginal and Historic heritage, we recommend that it should consider the following:

Character Statements

Character Statements which recognise heritage and culture as a fundamental aspect of the identity of the place.

Planning Priorities

Planning Priorities which:

- identify Aboriginal cultural heritage and Historic heritage values and opportunities to protect and celebrate those values
- recognise the contribution which Aboriginal cultural heritage and Historic heritage make to the sense of place and belonging of a local area
- support the protection and celebration of heritage sites and values
- identify and celebrate the diversity and heritage of the many cultural groups in the community, and
- recognise that Aboriginal and Historic heritage and diversity are a cultural asset and potential driver of tourism and economic growth and the opportunities that this can provide.

Actions

Actions which:

- capture the identification, appropriate protection, interpretation and promotion of Aboriginal cultural heritage and Historic heritage
- require meaningful and ongoing consultation with the Aboriginal community to identify important values and potential issues regarding cultural heritage and connection to land
- require meaningful, ongoing and representative community engagement which captures the diversity of the local community
- require consultation with State Government agencies in relation to both Aboriginal cultural heritage and Historic heritage
- support the ongoing identification and documentation of heritage places and context early, to assist more detailed planning actions to avoid or mitigate impact on heritage items and places
- where possible, strategically identify key heritage places and clusters
- support heritage asset revitalisation and adaptive reuse
- provide guidance for sensitive heritage areas subject to major infrastructure or development
- identify funding and resourcing for Aboriginal and Historic heritage priorities
- allow for the development of plans and strategies which interpret, celebrate and promote Aboriginal and non-Aboriginal identity, culture and heritage, and
- develop strategies and programs to tell the story of a local area, and the diversity of its history and culture.

Naming of Public Authorities

Following the 2019 Machinery of Government changes, the names of many public authorities have changed. The Office of Environment and Heritage (Heritage Division) is now Heritage NSW. Council's should update their LSPS to reflect these new public authority names.

Shade provision: Suggested text for inclusion in Local Strategic Planning Statements*

INTRODUCTION

The text below is example text that could be used by NSW councils in the preparation of their Local Strategic Planning Statements (LSPSs), required to be produced by each council under the Environmental Planning & Assessment Act.¹

The text specifically relates to the provision of well-designed shade, from the perspective of the NSW Skin Cancer Prevention Shade Working Group, under the [NSW Skin Cancer Prevention Strategy](#).²

The text will need to be considered in context with the remainder of the LSPS, particularly its structure, and its inclusion of other items relating to healthy built environments.

The text is designed to be placed under the following headings within the LSPS – headings as provided by the NSW Department of Planning's [Example LSPS, February 2019](#):³

- Theme
- Planning Priority
- Rationale
- Council will
- Actions

Example text is provided in *italics* below.

EXAMPLE TEXT

Theme

Note that the NSW Department of Planning's [Example LSPS, February 2019](#) does not contain an explicit theme relating directly to the design of healthy built environments. The themes provided in the Example LSPS are only suggestions for councils, and the themes most relevant to healthy built environments in that document are 'Thriving Places to Live and Grow' and 'A Sustainable Environment'.

It is suggested that an alternate theme could be:
'Providing Healthy Places to Live, Work and Visit'.

Planning priority

A suggested planning priority that could be placed under one of the above themes is:
'Design and provide places and spaces that are healthy to live in, to work in and to visit'.

This generic planning priority should then incorporate other aspects of the healthy built environment, as explained in the following 'rationale' section.

Rationale

There may be many items included in this section that relate generally to healthy built environments. The following 'rationale' text relates specifically to the provision of shade, written from the perspective of providing well-designed shade for protection from ultraviolet radiation (UV).

* **Shade provision: suggested text for inclusion in Local Strategic Planning Statements**

Prepared by Jan Fallding, Registered Planner, June 2019, on behalf of the NSW Skin Cancer Prevention Strategy Shade Working Group, operating within the auspices of the NSW Skin Cancer Prevention Strategy,² led by Cancer Institute NSW.

Why is shade important?

Australia has the highest rate of melanoma in the world.⁴ Skin cancer is the most common cancer in Australia, with 2 in 3 people diagnosed in their lifetime.⁵ UV causes 95% of melanomas and 99% of non-melanoma skin cancers,⁶ making it a highly preventable cancer.

The incidence rate of melanoma in the [insert name] LGA is [insert age-standardised incidence rate] per 100,000. The NSW average melanoma incidence rate is 51.0 per 100,000.⁷ Go to [Cancer Institute NSW Statistics Portal](#) to find melanoma age-standardised incidence rates by LGA.

Well-designed and correctly positioned shade, both natural and built, can reduce UV exposure by up to 75%.⁸

Shade offers a number of benefits for people and the environment and has an increasingly important role to play in mitigating the effects of climate change and reducing heat in urban areas.

The co-benefits of well-designed shade and green spaces include:

Health benefits:^{9, 10}

- Reduced UV exposure and the prevention of skin cancer.
- Improved thermal comfort in times of heat. Evidence shows that trees can reduce temperatures by 8°C.
- Enhanced childhood development.
- Increased recreation and physical activity, and a reduction in obesity and risk of chronic disease.
- Faster healing times and pain tolerance for hospital patients in a room with a view of trees.
- Improvements in mental health and wellbeing, including stress reduction and relaxation, greater happiness, lower rates of anger and depression and improved mental function and concentration.
- Noise reduction.

Environmental benefits:^{9, 10}

- Reduced build-up of heat in urban areas and consequent 'heat island' effects.
- Reduced air pollution.
- Reduced water evaporation, soil erosion, and storm water run-off.
- Reduced atmospheric carbon.
- Increased animal habitat and maintenance of biodiversity.

Social and economic benefits:^{9, 10}

- Increased social connectivity and sense of community by providing pleasant and aesthetically pleasing places for people to meet, socialise, exercise and rest.
- Reduced neighbourhood aggression, violence and crime.
- Street trees can help define or preserve the culture and history of a place.
- Improved thermal efficiency of buildings through shading and energy savings of up to 12-15%.
- Increased land and property values. Just one tree can increase the value of a property by approximately \$5,000.
- Opportunity to reduce socioeconomic and health inequities, which have been shown to be smaller in green areas.

*** Shade provision: suggested text for inclusion in Local Strategic Planning Statements**

Prepared by Jan Fallding, Registered Planner, June 2019, on behalf of the NSW Skin Cancer Prevention Strategy Shade Working Group, operating within the auspices of the NSW Skin Cancer Prevention Strategy,² led by Cancer Institute NSW.

.....
Cancer Institute NSW

It is likely that [insert name] LGA will experience more frequent, longer and more extreme periods of uncomfortable summertime heat and heat wave events in the future. The provision of quality shade throughout the LGA will be one of the most cost-effective ways to address this situation in the long term, and has the co-benefit of protecting us from UV exposure.

Natural and built shade can be easily included in planning processes for developments, particularly in urban areas. Well-designed shade, effectively planned and correctly positioned, can also alleviate concerns about needing to remove or modify trees to address engineering, wiring or maintenance issues.

What is well-designed shade?

Well-designed shade uses a combination of natural and built shade to provide protection from UV radiation where it is needed, at the right time of day and at the right time of year.

The latest [Guidelines to Shade](#) from Cancer Council NSW¹¹ is a practical tool to aid LGA's in the design of quality shade.

In a playground setting, the [Everyone Can Play Guideline](#) from the NSW Department of Planning and Environment¹² provides a set of design principals and best practice recommendations to develop inclusive playspaces which provide well-designed shade for the comfort and protection of children and carers.

Good design is NSW Government policy, as described in [Better Placed](#) from the Government Architect NSW¹³, which outlines an integrated design policy for the built environment in NSW.

Council will

Suggested text for this section is:

1. *Consider the provision of well-designed shade, both natural and built, in the provision of all public infrastructure, from large developments such as major recreation facilities, public buildings and town centre upgrades, to the smallest public domain improvements such as bus shelters.*
2. *Encourage the provision of well-designed shade in all private developments, particularly recreation facilities and those that adjoin public places, such as commercial developments.*
3. *Consider the co-benefits of shade in all decisions about infrastructure provision and maintenance.*

Actions

Suggested text for this section is:

1. *Council's [insert relevant name] Development Control Plan will be reviewed to:*
 - a) *incorporate design considerations regarding the provision of well-designed shade, with reference to the latest shade guidelines.⁹;*
 - b) *require well-designed shade in any private buildings or developments that adjoin public places that are likely to have significant visitation (e.g. high pedestrian traffic or people visiting or pausing in public spaces);*
 - c) *require the provision of well-designed shade in recreation facilities;*
 - d) *require the provision of well-designed shade in the design of any public infrastructure;*
 - e) *require the consideration of the benefits of shade in any application to remove trees or vegetation currently providing significant shade and communicate to residents the benefits of shade; and*

*** Shade provision: suggested text for inclusion in Local Strategic Planning Statements**

Prepared by Jan Fallding, Registered Planner, June 2019, on behalf of the NSW Skin Cancer Prevention Strategy Shade Working Group, operating within the auspices of the NSW Skin Cancer Prevention Strategy,² led by Cancer Institute NSW.

- f) *encourage the provision of well-chosen and well-placed street trees in residential or public domain developments.*
2. *Council's Engineering Design specifications [insert relevant document name] will be updated to include specifications for the provision of well-designed shade.*
3. *Council will prioritise well-designed shade in its provision of new and upgraded public infrastructure and spaces.*
4. *Council will consider retrofitting current public infrastructure and spaces to include well-designed shade.*

REFERENCES

1. NSW Government Environmental Planning and Assessment Act 1979 No 203
<https://www.legislation.nsw.gov.au/#/view/act/1979/203>
2. *NSW Skin Cancer Prevention Strategy*, Cancer Institute NSW. Sydney, 2017.
Available from: <https://www.cancer.nsw.gov.au/nsw-skin-cancer-strategy>
3. NSW Planning Portal, Guide to the updated Environmental Planning and Assessment Act 1979, Part 3 Strategic Planning, Key documents and FAQs
<https://www.planning.nsw.gov.au/Policy-and-Legislation/Environmental-Planning-and-Assessment-Act-updated/Guide-to-the-updated-Environmental-Planning-and-Assessment-Act-1979/Part-3-Strategic-planning/Key-documents-and-FAQs>
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8. Parsons, P., Neale, R., Wolski, P. & Green, A. 1998, 'The shady side of solar protection', *Medical Journal of Australia*, 168: 327-330.
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10. *Five million trees for Greater Sydney. Local Government Grant Program*. Department of Planning and Environment, Sydney, 2018. Available from: <https://www.planning.nsw.gov.au/-/media/Files/DPE/Guidelines/Policy-and-legislation/Open-Space-and-Parklands/five-million-trees-for-greater-sydney-guidelines-2018-11-07.pdf>

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11. *Guidelines to Shade*, Cancer Council NSW. Sydney, 2013. Available from: https://www.cancercouncil.com.au/wp-content/uploads/2011/04/Guidelines_to_shade_WEB2.pdf
12. *Everyone can play guideline*, Office of Open Space and Parklands, Department of Planning, NSW Government. Sydney, 2019. Available from: <https://www.planning.nsw.gov.au/-/media/Files/DPE/Guidelines/everyone-can-play-guideline-2019-02-20.pdf>
13. *Better Placed: an integrated design policy for the built environment of New South Wales*. Government Architects NSW. Sydney 2017. Available from: <https://www.governmentarchitect.nsw.gov.au/resources/ga/media/files/ga/strategy-documents/better-placed-a-strategic-design-policy-for-the-built-environment-of-new-south-wales-2017.pdf>

OTHER RESOURCES

- <https://www.sunsmart.com.au/communities/local-government> - a range of resources to assist councils in providing well-designed shade. Based on Victorian examples, but can be easily adapted to NSW.
- <https://www.cancer.nsw.gov.au/shade-and-uv> - Shade case study examples by Cancer Institute NSW
- http://www.lowcarbonlivingcrc.com.au/sites/all/files/publications_file_attachments/rp2024_guide_to_urban_cooling_strategies_2017_web.pdf Osmond, P., and Sharifi, E., 2017: *Guide to Urban Cooling Strategies*. Low Carbon Living CRC.

CONTACT DETAILS / MORE INFORMATION

- NSW Shade Working Group email: CINSW-SkinCancerPrevention@health.nsw.gov.au
- Cancer Council NSW website: www.cancercouncil.com.au/cancer-prevention/sun-protection/
- Cancer Institute NSW website: www.cancer.nsw.gov.au/shade-and-uv

This information is based on available evidence at the time of review.
It can be copied for distribution.
Latest update: July 2019

For further information contact the NSW Shade Working Group via email
CINSW-SkinCancerPrevention@health.nsw.gov.au or go to
<https://www.cancercouncil.com.au/cancer-prevention/sun-protection/shade-and-sun-protection/>

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From: Nicola Groskops (Cancer Institute NSW) <Nicola.Groskops@health.nsw.gov.au>
Sent: Tuesday, 8 September 2020 4:45 PM
Subject: Draft LSPS - Cancer Institute NSW submission

Follow Up Flag: Follow up
Flag Status: Flagged

Ms Kate Jessep, General Manager
Uralla Shire Council
Po Box 106 Uralla NSW 2358

Dear Sir/Madam,

Re: Submission to *Draft Uralla Shire Local Strategic Planning Statement*

Thank you for the opportunity to provide feedback on Council's *Draft Local Strategic Planning Statement* (LSPS).

The Cancer Institute NSW (the Institute) is a state government agency responsible for the delivery of the [NSW Cancer Plan](#) to reduce the incidence of cancer in NSW and the [NSW Skin Cancer Prevention Strategy](#). The Institute works closely with key stakeholders with health and built environment expertise to reduce the incidence of skin cancer by improving access to adequate shade in NSW. The Institute also promotes healthy lifestyle behaviours, including physical activity, which reduce the risk of certain cancers.

The Institute is committed to supporting your Council to reduce skin cancer in your LGA and has prepared the following submission that will:

1. Outline the importance of well-designed shade for the prevention of skin cancer
2. Explain the role of local policy in shade provision and skin cancer protection
3. Offer specific suggestions regarding your draft LSPS
4. Provide further information and contacts to assist your LGA in planning for good quality shade.

1. Skin cancer and shade

Skin cancer is the most common cancer in Australia. At least 95 per cent of melanoma skin cancer and 99 per cent of non-melanoma skin cancers are caused by overexposure to ultra-violet radiation (UVR) from the sun.¹ UVR is a carcinogen, and two in three Australians are expected to develop skin cancer before the age of 70.² In Uralla Shire Council LGA, the age-standardised incidence rate of melanoma between 2012 and 2016 was 61.7 per 100,000 population. The NSW average rate was 51.7 per 100,000 population.³

Across NSW, UVR levels are high enough to damage unprotected skin for at least 10 months of the year.¹ Unlike temperature, UVR can't be seen or felt and damage to unprotected skin can still occur on cool or overcast days.

The good news is that skin cancer is highly preventable. In addition to personal protective behaviours ([Slip Slop Slap Seek Slide](#)), there is evidence that well-designed and correctly positioned shade, from both natural vegetation and built structures, can reduce exposure to UVR by up to 75 per cent.⁴

The provision of good quality shade is integral to assisting the community in reducing its exposure to UVR. However, quality shade needs to be planned and provided with careful thought if it is to be effective. This is where your Council can play an important role through the planning and design of good quality shade.

2. The role of local policy in shade provision and skin cancer prevention

Local planning provisions have a key place in ensuring the practical planning and delivery of shade, as does other policy that encourages the retention and addition of shade in a range of settings. As such, the Institute urges Council to 'step up' its priority for natural and built shade by:

1. **recognising shade** as a key planning, design and health issue for your LGA
2. **recognising the range of co-benefits** of shade in addition to protection from UVR ie comfort, shelter, aesthetics, biodiversity, reduction of the urban heat island effect, less evaporation, climate resilience, cooling of surrounding areas, improvements in health and wellbeing etc.
3. **preparing policy** to specify high quality design principles for shade in new private developments (for example by updating Development Control Plans for residential and commercial development)
4. **preparing policy** (eg Engineering Guidelines) to ensure the provision of adequately budgeted and well-designed shade in public spaces and as part of public infrastructure eg in playgrounds, recreation areas, commercial and activity centres, bus stops, along footpaths and streets etc.

[Shade: A planning and design priority that prevents skin cancer, 2019](#) provides a summary of the benefits of shade, and its importance in the planning process.

[Guidelines to Shade - A practical guide for shade development in New South Wales, 2013](#) provides practical design details and guidance for Council and can be referenced in Council policies and engineering guidelines etc. It is also a useful reference for engineering and facilities staff involved in the design and installation of shade structures.

3. Specific suggestions regarding Council's draft LSPS

The Institute recognises the LSPS as the key strategic land use planning document for your LGA for the following 20 years, and hence considers it vital to include within it specific references to shade provision.

The [example LSPS text relating to shade provision](#) (click hyperlink to be taken to document) provides detailed suggestions to assist you in finalising your LSPS. The example text outlines:

- Why shade (both natural and built) is important
- The co-benefits of well-designed shade and green spaces
- What is well-designed shade?
- Detailed LSPS actions relating to review of DCPs, consideration of shade in specific types of DAs and public infrastructure assessment, and commitment to shade provision in Council projects and infrastructure provision.

The Institute also suggests that in the LSPS section relating to natural hazards, that Council add a specific Priority:

"Recognise ultra-violet (UV) radiation from the sun as a natural hazard in the LGA and respond to the mitigation of this hazard".

Accompanying Actions to this Priority could be:

- *"Plan and budget for well-designed and correctly positioned shade, from both natural vegetation and built structures, throughout public areas in the LGA.*
- *Update the Development Control Plan to require the provision of well-designed and correctly positioned natural and built shade in relevant commercial, recreational and public building developments, or in developments adjoining public spaces.*
- *Prepare a Shade and UV Protection Strategy / Policy."*

Council could also place the following background information in the LSPS to support this Priority and Actions:

“Ultra-violet (UV) radiation is a type of natural hazard. At least 95 per cent of melanoma skin cancer and 99 per cent of non-melanoma skin cancers are caused by overexposure to UV radiation from the sun. Well-designed and correctly positioned shade, from both natural vegetation and built structures, can reduce exposure to UV radiation by up to 75 per cent. Council can assist in the provision of shade throughout its public and open spaces, and can require its provision in relevant private developments.”

Other councils have already included this issue in their LSPSs – for examples see Blue Mountains, Northern Beaches and Burwood final LSPSs.

The [Guidelines to Shade](#) and [example LSPS text](#) referenced above will assist in the implementation of the suggested Actions. The Institute would be pleased to assist Council in the development of a Shade and UV Protection Strategy/Policy.

4. Summary

The Institute’s key message is that the provision of well-designed, appropriately located and properly budgeted built and natural shade is integral to assisting the community in reducing its over-exposure to UVR, and hence in reducing the risk of skin cancer in the community.

Local planning strategies/guidelines and DCP provisions have a key place in ensuring the practical planning and delivery of shade, as does policy that encourages the retention and addition of shade in a range of settings. Council’s draft LSPS is critical to setting the agenda for the development of such policy in the future, and the Institute has been pleased to provide practical suggestions on how this can be done.

5. Further information and assistance

Resources regarding how to design good quality shade for UVR protection, tools for performing shade audits, and shade case studies are provided in the *Additional Information* section below.

We can provide assistance in developing local government policy and strategy relating to shade, and can refer you to technical documents for the planning and construction of shade. A consultant Registered Planner, Jan Fallding RPIA, has been engaged by the Institute to offer further support to regional Councils.

Further information and assistance can be obtained from the Institute:

Nikki Woolley or Nicola Groskops, Skin Cancer Prevention & Healthy Lifestyles
Email: CINSW-SkinCancerPrevention@health.nsw.gov.au or Phone: 8374 3661

Thank you for the opportunity to comment on Council’s draft LSPS. Please keep the Institute informed as to the progress of the LSPS and any further relevant planning policy related to shade.

Yours sincerely,



Ms Sarah McGill
Director of Cancer Screening & Prevention, Cancer Institute NSW

18 May 2020
Copy: Hunter New England Local Health District

References

1. Armstrong BK, Krickler A. 1993. *How much melanoma is caused by sun exposure?* Melanoma Research 3(6):395-401.
2. Australian Institute of Health and Welfare 2016. *Skin cancer in Australia. Cat. no. CAN 96.* Canberra: AIHW
3. Cancer Institute NSW Statistics Portal <https://www.cancer.nsw.gov.au/data-research/access-our-data/cancer-statistics-nsw#//>
4. Parsons, P., Neale, R., Wolski, P. & Green, A. 1998, *The shady side of solar protection*, Medical Journal of Australia, 168: 327-330.

Additional information

- i. Cancer Council NSW, 2013: [*Guidelines to Shade - A practical guide for shade development in New South Wales*](#)
- ii. Cancer Institute NSW, 2017: [*NSW Skin Cancer Prevention Strategy*](#)
- iii. Cancer Institute NSW, 2019: [*Shade: A planning and design priority that prevents skin cancer*](#)
- iv. Cancer Institute NSW, 2019: [*Sun protection behaviours in NSW, 2017*](#)
- v. Cancer Institute NSW, undated: [*How schools, councils, community groups and sporting organisations created shade: 10 Case Studies*](#)
- vi. Fallding, J for NSW Skin Cancer Prevention Strategy Shade Working Group, 2019: [*Shade Provision: Suggested text for inclusion in Local Strategic Planning Statements*](#) (also attached to this submission)
- vii. cancer.nsw.gov.au/shade-and-uv
- viii. cancercouncil.com.au/cancer-prevention/sun-protection/shade-and-sun-protection
- ix. healthstats.nsw.gov.au

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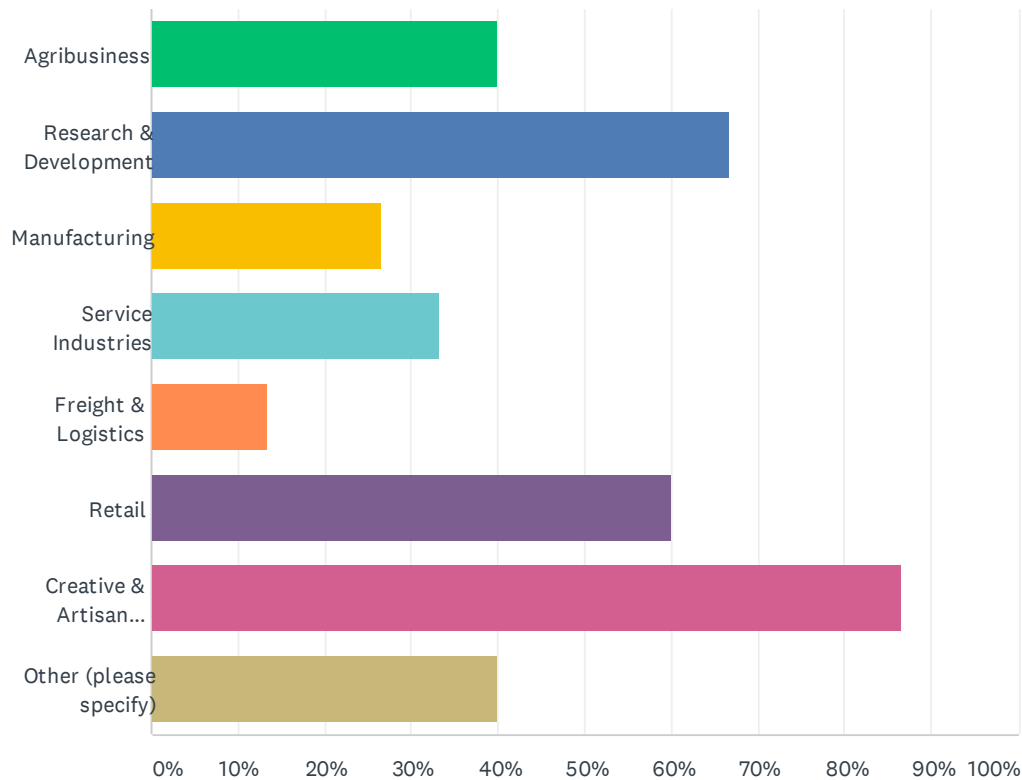
Q1 How can Council, the community, or other levels of government help support primary producers? Please specify.

Answered: 12 Skipped: 4

| # | RESPONSES | DATE |
|----|---|--------------------|
| 1 | Comments on Q2 selections below: Research & Development - in conjunction with UNE/TAFE facilities & CSIRO Service industries - it seems that service provision actually puts very little substance into the community Crative & Artisan industries - we need to support, not over-govern, these areas. | 9/25/2020 5:37 PM |
| 2 | Recognise that after prolonged drought, bushfires and lower commodity prices, esp wool, many primary producers are operating on large overdrafts-: cannot afford ever increasing land rates. Council needs also, to control weeds and feral animals on lands for which it is responsible. Additional comment about the Draft LSPS (not relating to Q1) - I am appalled, having read the document in detail, that in its current state it has been put out to public comment. It is very amateurish - the over use of descriptive and subjective words and phrases is unprofessional. Writer would do better to stick simply with the facts rather than the flowery and subjective waffle, and spend more time getting it right - eg time/statistic links. Placing URALLA on the map (Fig 1) is PROBABLY a good idea - otherwise, what is the purpose of the map. (Or is it Fig 2??? - but it says Fig 1 - so does that mean there are 2 Figures 1?!!) Much of the document is obviously "cut & paste"!!! and takes the reader for a fool. Not good enough!! F | 9/25/2020 5:33 PM |
| 3 | We need to buy Australian grown and made products. Stopping cheap imports. We grow the best quality food in Australia. | 9/25/2020 3:45 PM |
| 4 | Why are community and other levels of government being asked to support.... This is a council survey. For starters, they can adopt an open door approach where listening to, and working with are valued skills that give pps some hope of support to address their plight/concerns. | 9/25/2020 10:56 AM |
| 5 | Be aware of and sympathetic to the impact of recent drought and fires on income. Assist diversification by minimizing red tape associated with alternate uses such as farmstay accommodation and sales direct from properties | 9/24/2020 9:30 PM |
| 6 | Not my area of expertise | 9/24/2020 1:15 PM |
| 7 | Council should offer a grant to encourage Farmers to engage in Regenerative Agriculture practices. Regenerative agriculture is a conservation and rehabilitation approach to food and farming systems. It focuses on topsoil regeneration, increasing biodiversity, improving the water cycle, enhancing ecosystem services, supporting biosequestration, increasing resilience to climate change, and strengthening the health and vitality of farm soil. | 9/24/2020 8:39 AM |
| 8 | Repair bridges. seal unsealed roads, develop the industrial estate to support smb with light manufacturing of equipment for farms/transport | 9/23/2020 7:45 PM |
| 9 | Topical at present is preservation of koala habitat. Allow farmers the right to clear land within reason | 9/17/2020 3:47 PM |
| 10 | Support local businesses that utilise produce coming directly from our LGA. Eg. Wool brokers, local supermarket buying local fruit and veg, veggie box business, brewery, butchers. Support Seasons of New England and the continuous weekend markets. | 9/3/2020 10:02 PM |
| 11 | 1 | 9/3/2020 8:30 AM |
| 12 | a | 9/2/2020 12:10 PM |

Q2 What types of businesses or industries would you like to see attracted to the Shire?

Answered: 15 Skipped: 1



| ANSWER CHOICES | RESPONSES | |
|-------------------------------|-----------|----|
| Agribusiness | 40.00% | 6 |
| Research & Development | 66.67% | 10 |
| Manufacturing | 26.67% | 4 |
| Service Industries | 33.33% | 5 |
| Freight & Logistics | 13.33% | 2 |
| Retail | 60.00% | 9 |
| Creative & Artisan Industries | 86.67% | 13 |
| Other (please specify) | 40.00% | 6 |
| Total Respondents: 15 | | |

| # | OTHER (PLEASE SPECIFY) | DATE |
|---|---|--------------------|
| 1 | all of the above. | 9/25/2020 3:45 PM |
| 2 | Open the doors to the industries by promoting to them what the shire has to offer by way of support. Why has 'advice' and collaboration been replaced by regulation and policing? | 9/25/2020 10:56 AM |
| 3 | Whatever wants to come | 9/24/2020 9:30 PM |
| 4 | Tourism | 9/24/2020 1:15 PM |
| 5 | Less franchise and chain stores that ruin the unique character of our town. | 9/24/2020 8:39 AM |
| 6 | Council to build and develop a internet business hub to attract start up business producing sofeware and small computer parts for export | 9/23/2020 7:45 PM |

Q3 What barriers exist, if any, to attracting businesses to Uralla Shire?

Answered: 12 Skipped: 4

| # | RESPONSES | DATE |
|----|---|--------------------|
| 1 | Obstructive personel, esp Senior Council Staff who are 1) are unapproachable, 2) non communicative, 3) difficult to deal with and intent on hindering rather than facilitating initiative, incentive, development | 9/25/2020 5:33 PM |
| 2 | Uralla Shire Council was once known as the progressive council supporting community initiatives. Now all I hear are delays rejections and more and more hurdles placed preventing the community members keen to work on events for the Uralla community. If council continues to be so unhelpful we will loose out. People with a drive to support our community will go elsewhere. | 9/25/2020 3:45 PM |
| 3 | Poor NBN delivery speeds Heavy handed regulatory approach by Council Water security | 9/25/2020 3:18 PM |
| 4 | A lack of identified support for businesses. A perception (if it exists, it needs to be addressed) among local businesses and contractors that some senior council staff are overtly obstructionist and unwilling to help resolve potential problems - work with them to promote growth rather than stunt growth. | 9/25/2020 10:56 AM |
| 5 | Sufficient supplies of appropriately zoned land so that there is not a near monopoly keeping prices up. Apparent barriers within council to development of adequate land supplies. Recent history demonstrates issues (local barriers) with rezoning in Uralla Shire not apparent in neighboring shires | 9/24/2020 9:30 PM |
| 6 | The council has a poor reputation for business. The current issue of home based businesses has the potential to severely impact the council's reputation and see bleed to Armidale and Walcha. | 9/24/2020 1:15 PM |
| 7 | Corona virus. | 9/24/2020 8:39 AM |
| 8 | Lack of suitable land on the highway for development of car yard or business depending on passing trade (KFC) | 9/23/2020 7:45 PM |
| 9 | Difficulty with DA applications, | 9/17/2020 3:47 PM |
| 10 | shop frontage in the cbd is limited and rental prices of shops can be too high for small businesses to get a start. | 9/3/2020 10:02 PM |
| 11 | 1 | 9/3/2020 8:30 AM |
| 12 | a | 9/2/2020 12:10 PM |

Q4 What opportunities or initiatives could make this happen?

Answered: 11 Skipped: 5

| # | RESPONSES | DATE |
|----|---|--------------------|
| 1 | Council, both elected Councillors & Council staff need to adopt an approach on "what can we do to help make this happen?" rather than "what can we do to hinder development?" | 9/25/2020 5:33 PM |
| 2 | Council could go a long way to improving its attitude towards those willing to put a lot of hard work into holding community events that provide an enormous amount of enjoyment for local community and people from outside the shire. these events benefit whole of the region as well as the businesses within uralla town. Local shops have experienced a huge increase in trade during events that happen in our shire Please, we need to keep the Seasons Festival in Uralla, | 9/25/2020 3:45 PM |
| 3 | A more facilitative approach by Council | 9/25/2020 3:18 PM |
| 4 | Listen! Be aware of the community perceptions. Use existing communication channels to promote available support (not just photos of the Mayor standing beside completed projects or announcing successful grants). | 9/25/2020 10:56 AM |
| 5 | Uralla desperately need staff to adopt a "we can do that" attitude instead of a purely regulatory approach. Ie help with identifying appropriate land and rezoning as needed to encourage development. | 9/24/2020 9:30 PM |
| 6 | I am not in a position to say, but I would suggest the new GM have some closed door meetings with 6 business owners across the following sectors or else approaches them for individual meetings/feedback: 1. Retail 2. Food and beverage (pubs, New England Brewery, Dobsons, Michaels, Alternate Root, bowling club etc) 3. Home based enterprises 4. Agricultural 5. Industrial - eg solar farms, Znet, foundry (if it still exists) 5. Microbusiness and enablers. eg, the likes of Little Birdy, Seasons of New England, The Mill (for catering/functions) | 9/24/2020 1:15 PM |
| 7 | Embrace cultural diversity | 9/24/2020 8:39 AM |
| 8 | Council planning for this. Apply for grants to fund the startup of small business | 9/23/2020 7:45 PM |
| 9 | perhaps council could support shop landlords in providing a start up window for little or no rent for small businesses to get a foot in the door before having to fork out large rental costs. | 9/3/2020 10:02 PM |
| 10 | 1 | 9/3/2020 8:30 AM |
| 11 | a | 9/2/2020 12:10 PM |

Q5 What do you think would help the local Uralla Shire economy thrive?

Answered: 10 Skipped: 6

| # | RESPONSES | DATE |
|----|---|--------------------|
| 1 | Apart from Purshouse/Woolbuyers etc and foundary, there is no real "substance" to our communities - can we use things like (eg) Arding fruit for an applesauce production line....?? | 9/25/2020 5:37 PM |
| 2 | Think outside the box!!! What makes Uralla an attractive and desirable place to visit? Live? What is truly (and literally) UNIQUE?? (The common use of this term in the Draft Strategic Plan is over done and in most instances is not LITERALLY appropriate.) ENSURE THAT SEASONS OF NEW ENGLAND STAYS IN URALLA & at Hamden Park. This is Uralla's biggest drawcard by far and Council needs to bend over backwards to keep it here, especially since there is pressure from nearby Councils to hold it. | 9/25/2020 5:33 PM |
| 3 | A more productive and collaborative working arrangement between Council and community and business. Our Council does not make new business welcome. | 9/25/2020 3:18 PM |
| 4 | Think outside the box - how do we (as a community) work together to create and maintain businesses and jobs (rates!!!). | 9/25/2020 10:56 AM |
| 5 | More businesses, more people working effectively to produce a positive atmosphere of cooperation. Then people will want to come here. | 9/24/2020 9:30 PM |
| 6 | I can only comment on retail/commercial precinct and don't feel equipped to comment on other areas. Firstly, acknowledge that retail has come a long way in 5 years and celebrate the fact that there are few stores on Bridge Street vacant - so first look at how far we have come. Just as marketers work first to increase usage, focus on increasing reasons for weekend visits from Armidale, Tamworth and Glen Innes. Work with the likes of the Mill, Little Birdy's (when they are able to hold concerts again), the pubs, the art gallery etc to schedule and promote some additional events - even if small - to the neighbouring shires. You could for example think of a frequent visitors passport that is given to shoppers/museum visitors/visitor information visitors that gives discounts in three cycles across the year. Try to build a mailing list to tell these people what is on and to drive a deeper relationship. I recognise that Kent Mayo is a particular personality, but don't be so quick to dismiss his ideas. He has two particular ideas being the Fibonacci Park and a war memorial project which have real legs. I also don't think Uralla recognises how outstanding the museum is. It's easy to forget something which is with you all the time - but you don't get gifted a collection from the Powerhouse if you are not a serious player. I recognise that the plan has a lot of motherhood statements about heritage and the Mill, but given the decision on the supermarket (in spite of ALL heritage advice) it is hard to take these parts of the plan seriously. | 9/24/2020 1:15 PM |
| 7 | resist any moves to build a highway bypass. Assist in advertising the current festivals to a broader area to attract more people. | 9/24/2020 8:39 AM |
| 8 | Attract large scale land developers such as Stocklands who could with council support (planing and fast track development approval) build several a large satellite villages around Uralla township complete with small shopping center. This development could include a council owned and operated age care facility complete with a Mini Multi purpose medical center. | 9/23/2020 7:45 PM |
| 9 | letting small businesses run from their homes without needing approval if they are operating online or without significant numbers of customers coming o their homes. | 9/3/2020 10:02 PM |
| 10 | 1 | 9/3/2020 8:30 AM |

Q6 The Local Strategic Planning Statement outlines ways to improve the liveability of the Uralla Shire. What do you think would make Uralla Shire a better place to live?

Answered: 8 Skipped: 8

| # | RESPONSES | DATE |
|---|--|-------------------|
| 1 | Uralla does very well in the liveability stakes - open spaces, good sporting & park facilities, pool (albeit a bit limited) - the 2019 "water incident" could not have been prevented (except when Kentucky was a fruit growing area 60 years ago) and the water shortage generally was managed reasonably- If you want to build a little less 'nit-picking' could be an advantage! Fire/First responders always visible & available. We need to ensure we maintain what little police presence there is. | 9/25/2020 5:40 PM |
| 2 | Town beautification eg 1) street gardens need appropriate planting and maintenance 2) remove the dead street trees (some of which were brought to Council's notice 5 years ago, & still remain!!!) Remove dead & dying trees in Alma Park. Nowhere in the Strat. Plan did I see town beautification mentioned. | 9/25/2020 5:33 PM |
| 3 | More equity in our community with support for low socio-economic households A plan to mitigate summer heat e.g. more street trees, upgrading thermal performance of housing stock | 9/25/2020 3:20 PM |
| 4 | Support for more artisan industries by rezoning land in Kentucky and Rocky River to enable development on existing small rural blocks Support, value and market the concept of heritage throughout the shire | 9/24/2020 9:39 PM |
| 5 | I can only speak for Uralla, but I think it has a good sense of community spirit. It has a flourishing men's shed, a good gardening club, ZNet, active Mill, new gym etc, Rotary Club. However, I am not sure how to engage the smaller townships with Uralla given genuine public transport is not likely to be affordable. Like many small regional towns, youth employment options are going to be a challenge, but perhaps set a goal with business for a number of apprenticeships. Speak to the F&b businesses in the first place and ask them why they are not putting on apprentices. Same with the local builders, electricians and renewables contractors. | 9/24/2020 1:27 PM |
| 6 | seriously look at making the new pedestrian paths wider to accommodate bicycles. Creating pedestrian/cycle ways along Pinegrove road in Invergowrie many people are forced to walk and ride on the road where cars travel in excess of 100km/hr. | 9/24/2020 8:43 AM |
| 7 | more walking/running/cycling tracks. The only off road tracks that exist close to Uralla are Mt Mutton and the racecourse lagoon. For anybody wanting to exercise off road, the options are very limited. | 9/3/2020 10:06 PM |
| 8 | I | 9/3/2020 8:31 AM |

Q7 What opportunities or initiatives could make this happen?

Answered: 8 Skipped: 8

| # | RESPONSES | DATE |
|---|---|-------------------|
| 1 | I would hate to see Uralla turn into the Hunter Valley, communities with industrial areas stringing along the highway on the outskirts of town. Street trees (not the common black pines which I consider noxious - look at Mt Mutton) can do wonders for visual appeal. | 9/25/2020 5:40 PM |
| 2 | Change in Senior management!! Consult effectively with the locals. Communicate with locals & media. Senior staff should live in the town - that may help them get a better handle on what Uralla is all about! Applaud, encourage and support local initiatives like Seasons of New England, Special Golf Days & Charitable events etc. Think "Community" & what really makes up the fabric of the community!!! & Support it!!! | 9/25/2020 5:33 PM |
| 3 | See above | 9/25/2020 3:20 PM |
| 4 | rezone RU1 and RU2 land in Kentucky and Rocky River to permit development on the existing smaller blocks Present a positive attitude to smaller developers to encourage investment | 9/24/2020 9:39 PM |
| 5 | Perhaps work with Federal or state government on a pilot to help Uralla create 10 new apprenticeships in 2 years (in case there are additional grants or support that might help run a pilot). | 9/24/2020 1:27 PM |
| 6 | Council should access any available funding to make this happen. | 9/24/2020 8:43 AM |
| 7 | Building paths or slashing TSR tracks around Uralla's existing parks and natural areas and having signage and maps accessible to all. | 9/3/2020 10:06 PM |
| 8 | I | 9/3/2020 8:31 AM |

Q8 What are the top priorities for a sustainable Uralla Shire?

Answered: 8 Skipped: 8

| # | RESPONSES | DATE |
|---|--|-------------------|
| 1 | Sustainability - the Macquarie Dictionary lists at least 7 connotations of this word!! it would do well for the author of the Draft Strategic Plan & this questionnaire, to refer to them & qualify the term accordingly. 1. Eliminate the hazard & threat to Uralla's very existence which is posed by the immense fire hazard which exists on the Southern side of Mt Mutton!! Given conditions similar to the 2019/20 summer, barely a building in Uralla township is safe from ember attack & destruction give a breeze from the West! | 9/25/2020 5:33 PM |
| 2 | Move to 100% renewable energy Start sequestering carbon in our landscape instead of loosing it from land clearing | 9/25/2020 3:22 PM |
| 3 | Generation of income facilitated by planning that promotes diversification. Continued growth by generating a positive attitude. | 9/24/2020 9:47 PM |
| 4 | Waste reduction and recycling Energy efficiency (via Znet) Wildlife corridors | 9/24/2020 1:36 PM |
| 5 | Have stricter rules in place for land clearing. Incentives for locals to install water tanks and water saving devices. Council needs to look at installing large capacity rain water tanks on all of their current buildings and industrial infrastructure to collect water that could then be used for road works. | 9/24/2020 8:50 AM |
| 6 | Install EV charging station close to retail shops as Glen Innes has done. | 9/23/2020 7:48 PM |
| 7 | revegetation and water quality and quantity | 9/3/2020 10:11 PM |
| 8 | I | 9/3/2020 8:31 AM |

Q9 What opportunities or initiatives could make this happen?

Answered: 8 Skipped: 8

| # | RESPONSES | DATE |
|---|--|-------------------|
| 1 | Remove all pines & exotic undergrown (especially the many dead specimens! | 9/25/2020 5:33 PM |
| 2 | See above | 9/25/2020 3:22 PM |
| 3 | Planning to effectively integrate renewable energy hubs with local production. Planning to promote diversification of enterprises in more intensely settled areas. | 9/24/2020 9:47 PM |
| 4 | Work with retailers to eliminate plastic bags (this should be quite easy and probably only requires working actively with Foodworks and the Chinese Restaurant. Work with school kids to measure volume of their domestic recyclable and non-recyclable waste for 3 months and then set a challenge to reduce it. OR propose a discount to ratepayers in future if the community can reduce domestic waste by 10% each year. | 9/24/2020 1:36 PM |
| 5 | Use the Federal Governments Drought Communities funding. | 9/24/2020 8:50 AM |
| 6 | Council to approve land use for this to happen. | 9/23/2020 7:48 PM |
| 7 | making use of LLS and Landcare grants to plant out areas around Uralla. Also, cleaning up the creek area and renegotiating with native plants (could also extend the existing track along the creek). I'm not sure how to make sure our water supply is up to the task. Perhaps make sure there is a task force that know what to do. | 9/3/2020 10:11 PM |
| 8 | I | 9/3/2020 8:31 AM |

Q10 What could Uralla Shire do to become more resilient in regards to:

Answered: 9 Skipped: 7

| ANSWER CHOICES | RESPONSES |
|------------------|-----------|
| Changing Climate | 100.00% 9 |
| Water Security | 100.00% 9 |

| # | CHANGING CLIMATE | DATE |
|---|---|-------------------|
| 1 | Public Education - but this is, of necessity, a slow process - just keep pushing along | 9/25/2020 5:41 PM |
| 2 | Minimise use of transport - eg Senior Staff & Councillors who don't live in Uralla and commute great distance when they need to be in town!! Street tree planting, Encourage cottage industry & homebased industry. | 9/25/2020 5:33 PM |
| 3 | SEt a Net Zero goal, benchmark, mitigate and track progress towards the goal | 9/25/2020 3:22 PM |
| 4 | Differential rate for land surrendered from production | 9/24/2020 9:47 PM |
| 5 | I think the work that ZNEt is doing is excellent. Not sure if it's viable for the town to put in a couple of EV charging stations - as much as anything to draw tourists and to prepare for future (I suspect that is too expensive) | 9/24/2020 1:36 PM |
| 6 | Tree planting and gully restoration | 9/24/2020 8:50 AM |
| 7 | Solar on all public building | 9/23/2020 7:48 PM |
| 8 | continue to help residents with their znet goals. Make sure lower socio-economic residents have assistance to make there houses liveable in a changing climate. Ensure residents are getting educated on climate change and what they can do as individuals - grow food, limit waste, energy use etc. Provide more public transport and bike paths. | 9/3/2020 10:11 PM |
| 9 | I | 9/3/2020 8:31 AM |

| # | WATER SECURITY | DATE |
|---|---|-------------------|
| 1 | Again, you are dealing with human nature & people really dislike over-regimentation - but we can just keep pushing - we do have a lucky situation with water availability as long as it is managed well (levels etc) | 9/25/2020 5:41 PM |
| 2 | Remove silt build up in Catchment Dam. Plant trees & perennial grasses along banks of dam & prevent livestock grazing in the immediate surrounds. NB Bores are NOT the answer. Groundwater is not an infinite resource - Numerous bores dried up last summer!!! | 9/25/2020 5:33 PM |
| 3 | Recycle water | 9/25/2020 3:22 PM |
| 4 | more dams. promote recycling water. | 9/24/2020 9:47 PM |
| 5 | Offer incentive to reinstate old wells for garden maintenance. | 9/24/2020 1:36 PM |
| 6 | Water tanks on every structure, more education around water saving, restore degraded wet lands and gullys | 9/24/2020 8:50 AM |
| 7 | Not sure but I would aks Paul about this | 9/23/2020 7:48 PM |
| 8 | bigger dam? More back up options for water? Every household has a tank? | 9/3/2020 10:11 PM |
| 9 | I | 9/3/2020 8:31 AM |

Q11 How could infrastructure better connect Uralla Shire regionally and to other Local Government areas?

Answered: 6 Skipped: 10

| # | RESPONSES | DATE |
|---|---|-------------------|
| 1 | Need to improve road connections to the west Lobby for improved local roads. All farms now need B double access | 9/24/2020 9:50 PM |
| 2 | I think this is difficult and I am not sure that demand is adequate. However, you could look at some of the new business ideas in terms of shared commuting, etc. It's difficult | 9/24/2020 1:44 PM |
| 3 | Cycleways and rail trails. | 9/24/2020 8:55 AM |
| 4 | Protect and enhance freight and transport infrastructure find out if large freight company work be interested in establishing a fright center. if there is interst identidy need find suitable land and council purchase the land and develop the site 9of course enter into agreement with frieght co first. | 9/23/2020 7:57 PM |
| 5 | use more trains - passenger and freight. | 9/3/2020 10:15 PM |
| 6 | I | 9/3/2020 8:32 AM |

Q12 What infrastructure investments could be made to improve economic growth for Uralla Shire?

Answered: 7 Skipped: 9

| # | RESPONSES | DATE |
|---|--|-------------------|
| 1 | NOT an industrial area - this concept evolved back in the 1970s and was supported by gov't legislation which fostered industry in Australia. That supportive legislation has been removed and replaced with obstacles & regulations which make such initiatives unfeasible. Uralla is 50 years behind the times! | 9/25/2020 5:33 PM |
| 2 | Road development | 9/24/2020 9:50 PM |
| 3 | Dispel/resolve the active rumour that all roads lead to Invergowrie. | 9/24/2020 1:44 PM |
| 4 | cycleways encourage tourists. | 9/24/2020 8:55 AM |
| 5 | See above. Mini Medical center with specialist not available in armidale. Position it at the centre of a age care facility and surround that with a ring of town houses and surround that with 3 ,4 bedroom houses and around that 2 acre lots. | 9/23/2020 7:57 PM |
| 6 | Upgrade Uralla Central School! Build a hospital. | 9/3/2020 10:15 PM |
| 7 | k | 9/3/2020 8:32 AM |

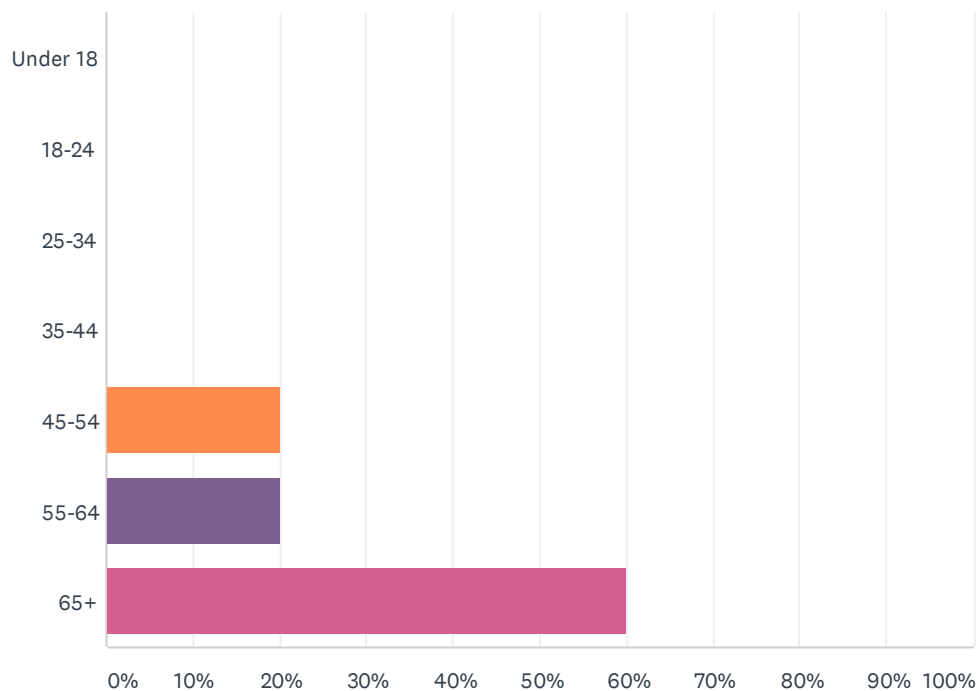
Q13 What are the barriers, if any, to using your local pedestrian paths and cycle ways?

Answered: 8 Skipped: 8

| # | RESPONSES | DATE |
|---|---|-------------------|
| 1 | We have an underpass in the centre of town, and clear vision at the tops of the hills - so highway safety should not be an issue. The walking paths/bicycles tracks around town seem adequate - this IS a country town. | 9/25/2020 5:42 PM |
| 2 | Wheel chair access off kerb & guttering in some locations. | 9/25/2020 5:33 PM |
| 3 | Not enough in the right places | 9/24/2020 9:50 PM |
| 4 | None - I think people just need to be encouraged to be more active. | 9/24/2020 1:44 PM |
| 5 | not enough of them exist or are linked | 9/24/2020 8:55 AM |
| 6 | Do they go anywhere/ is there a cafe at the end of the food path. Can I walk the dog with out a solicitor to protect me from council regs. | 9/23/2020 7:57 PM |
| 7 | there are few that connect. The longest off road track is about 2kms. Not long for anybody really interested in running or cycling. | 9/3/2020 10:15 PM |
| 8 | l | 9/3/2020 8:32 AM |

Q14 What is your age group? (optional)

Answered: 10 Skipped: 6

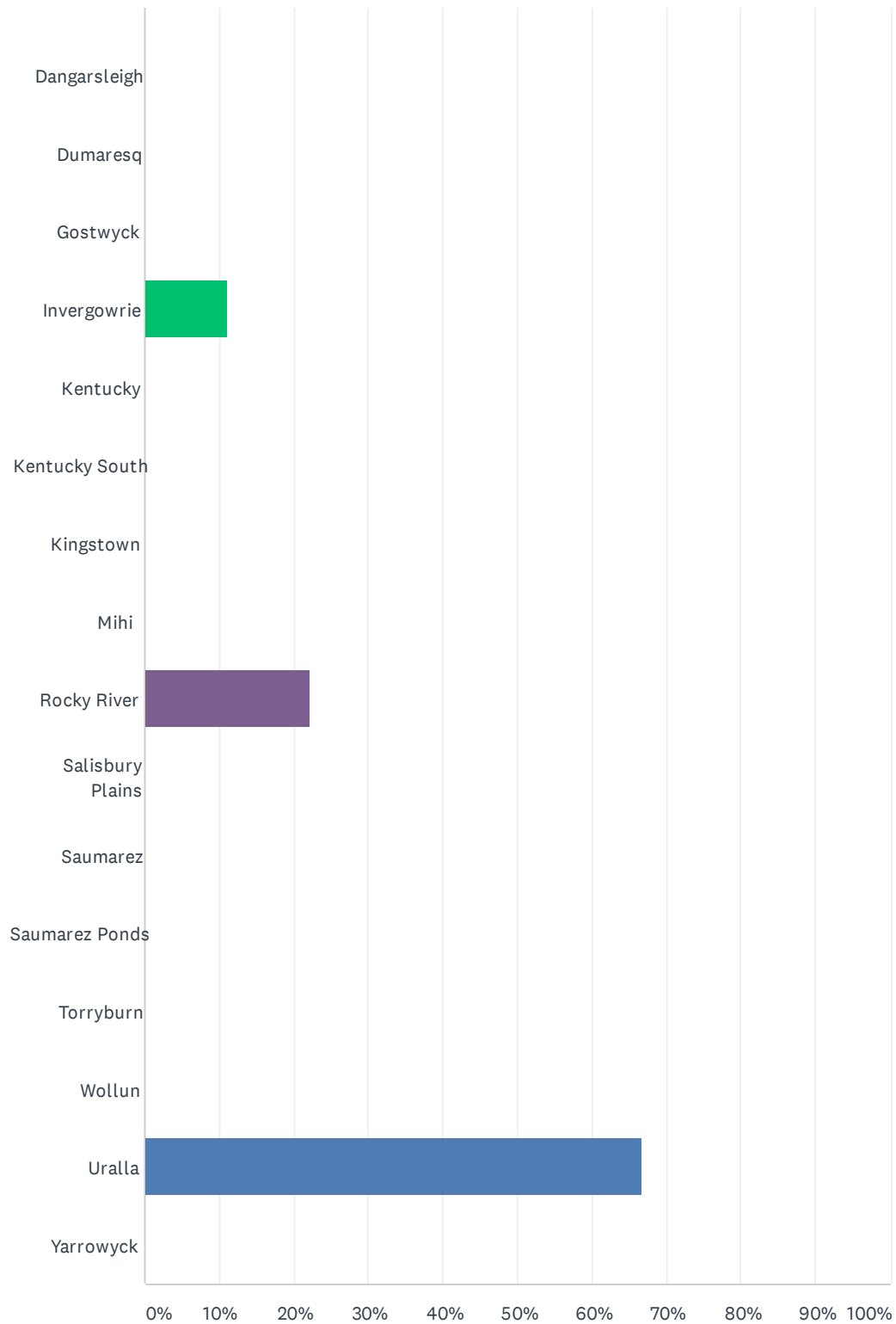


| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| Under 18 | 0.00% | 0 |
| 18-24 | 0.00% | 0 |
| 25-34 | 0.00% | 0 |
| 35-44 | 0.00% | 0 |
| 45-54 | 20.00% | 2 |
| 55-64 | 20.00% | 2 |
| 65+ | 60.00% | 6 |
| TOTAL | | 10 |

Q15 In which Locality do you reside? (optional)

Answered: 9 Skipped: 7

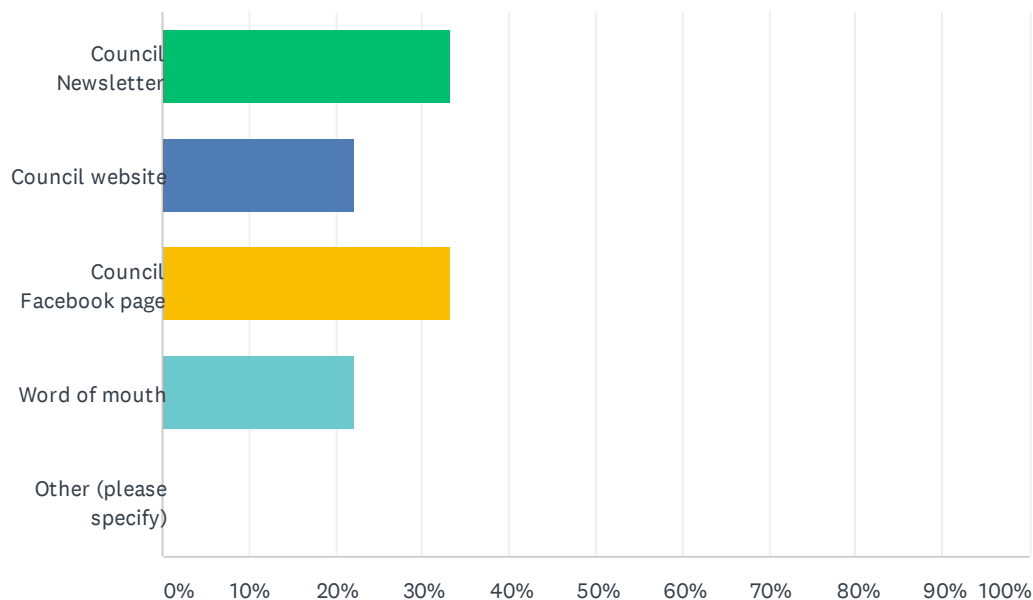




| ANSWER CHOICES | RESPONSES | |
|------------------|-----------|---|
| Abington | 0.00% | 0 |
| Arding | 0.00% | 0 |
| Bakers Creek | 0.00% | 0 |
| Boorolong | 0.00% | 0 |
| Briarbrook | 0.00% | 0 |
| Bundarra | 0.00% | 0 |
| Camerons Creek | 0.00% | 0 |
| Dangarsleigh | 0.00% | 0 |
| Dumaresq | 0.00% | 0 |
| Gostwyck | 0.00% | 0 |
| Invergowrie | 11.11% | 1 |
| Kentucky | 0.00% | 0 |
| Kentucky South | 0.00% | 0 |
| Kingstown | 0.00% | 0 |
| Mihi | 0.00% | 0 |
| Rocky River | 22.22% | 2 |
| Salisbury Plains | 0.00% | 0 |
| Saumarez | 0.00% | 0 |
| Saumarez Ponds | 0.00% | 0 |
| Torryburn | 0.00% | 0 |
| Wollun | 0.00% | 0 |
| Uralla | 66.67% | 6 |
| Yarrowyck | 0.00% | 0 |
| TOTAL | | 9 |

Q16 How did you hear about this survey? (optional)

Answered: 9 Skipped: 7



| ANSWER CHOICES | RESPONSES | |
|------------------------|-----------|---|
| Council Newsletter | 33.33% | 3 |
| Council website | 22.22% | 2 |
| Council Facebook page | 33.33% | 3 |
| Word of mouth | 22.22% | 2 |
| Other (please specify) | 0.00% | 0 |
| Total Respondents: 9 | | |

| # | OTHER (PLEASE SPECIFY) | DATE |
|---|-------------------------|------|
| | There are no responses. | |

From: [Michelle Wade](#)
To: [Council](#)
Subject: FEEDBACK: Local Strategic Planning Statement
Date: Thursday, 24 September 2020 3:38:22 PM

Thank you for the opportunity to comment on the Uralla Draft Strategic Plan.

I am extremely sympathetic to the resources it must take to implement these ongoing requests by State government and appreciate Council undertaking activities such as the Youtube seminar to help the community better understand the process and the purpose of this document. However, I remain concerned as a ratepayer that consultant's advice and previous reports which is costly to Council have not been implemented or followed through.

As owner of a significant heritage asset, I have decided to only provide detailed feedback on that section. Could you please consider amending the points under this section as follows:

6.3.1

Preserve and enhance the heritage character of areas or places that are strongly valued for their unique design and tourism appeal. This could include recognising and recording the desired character of areas with significant heritage to ensure the design of buildings and public places, such as streetscapes and entrances, supports desired directions.

Given this has already been done in the form of consultant studies and ongoing engagement of a heritage consultant, I suggest the following amendments to this action:

Preserve and enhance the heritage character of areas or places that are strongly valued for their unique design and tourism appeal. This could include implementing recommendations from the 2012 study including updating the LEP and supporting the advice of Council's heritage consultant to ensure the design of buildings and public places, such as streetscapes and entrances are preserved.

6.3.2

Work proactively with developers at the earliest stage to provide professional heritage insights via Council's heritage consultant in order to Accommodate appropriate development opportunities that facilitate the adaptive or sympathetic use of heritage items.

Notably, the State of Environment Report (2016-2020) already articulates these strategies well (Page 7):

3.1.1 Record and promote the region's heritage in partnership with the community.

3.1.2 Naturally beautify our parks, gardens, open spaces, town entrances and street scapes.

3.1.3 Protect the Shire's historic buildings and sites, recognising their value to the community.

As a key action, this document states: The next phase is the inclusion of 210 items identified in the study, but not already in the LEP to be included through a planning proposal. This will allow legislated protection to reduce intentional loss of features for all included items of significance.

Whilst I recognise the need imposed on Council by government to write such plans, could we please see some progress around implementation of previous plans before we progress new ones?

Regards,
Michelle Wade

24th September, 2020

To Whom This May Concern,

This submission relates to the 'Draft Uralla Shire Local Strategic Planning Statement' (LSPS) which is currently on Public Exhibition until 25th of September, 2020.

The following comments refer to my area of expertise, ecology, and are primarily concerned with the 'protect and restore natural habitats' statement as listed under the Sustainability directive. I think it is important to recognise in the LSPS the Shire's Koala population and include a strategy to ensure the future of this species in our shire.

In section 5.4 of the Draft LSPS it has been identified as an action to 'Protect, enhance and promote the assets that attract tourists and are of value to the community' by 'Providing appropriate protection for environmental assets that underpin ecotourism or recreational opportunities'. The koala is one such environmental asset that is currently found in the Uralla Shire. As highlighted by several recent Northern Tablelands studies on Koala populations, the Tablelands could well be a refuge for koalas in a changing climate (see Carr et al., 2017). In fact, in their Cool Country Koala Project (South) report they found that Uralla shire contains one of the few areas that still supports a core population of koalas (see pg 7 of Carr et al., 2017).

However, koala numbers are on the decline and supporting koalas for the long-term means that we need to plant more trees, particularly across our Shire's rural landscapes. Habitat fragmentation on the Tablelands is a pertinent issue. Isolated habitat trees in paddocks across the Tablelands are slowly succumbing to a range of environmental, climatic and anthropological stresses; including increased edge effects and New England Eucalyptus Dieback and often very little regrowth is being retained to replace them. Vegetation corridors and larger connected patches of vegetation that remain are often restricted to the eastern and western extents of the Tablelands plateau.

In section 7.1 it is recognised that 'the protection of the Shire's environmental assets and associated biodiversity is essential', and the supporting action in 7.1.2 is 'enhance and protect existing native and remnant vegetation through revegetation and biodiversity programs'. Some of the threatened ecological communities found in the Uralla Shire are listed in this same section and include the two vegetation communities, New England Peppermint Woodland, and the Ribbon Gum – Mountain Gum and Snow Gum Grassy Woodland/Forest, both of which are known koala habitat. A combined long-term strategy/action to 1) support Uralla's core koala population while 2) simultaneously protecting and enhancing the two threatened ecological vegetation communities that support koalas offers a two-pronged approach to protecting biodiversity in the Uralla Shire for the future.

If we would like to continue to see koalas in the Uralla Shire in 20 years' time, it is clear that we need to plan for it now. The best time to plant a tree was 20 years ago. The second best time is now. The 20 year lifespan proposed by the Uralla Shire Draft LSPS could therefore be a very fitting timeframe to make a real difference towards protecting our biodiversity and restoring our natural habitats.

Also, an edit on page 32. Pictured is a Swamp Wallaby but the caption reads 'Image Bottom: Red Neck Wallaby'.

Cool Country Koala Project report: Carr, D.B., Lemon, J.M., and Wilkie, A. (2017)
https://www.lls.nsw.gov.au/_data/assets/pdf_file/0009/798210/cool-country-koala-south-final_june17.pdf

Thank you for your time and consideration of this submission,

Ben Vincent (BEnvSci, MEnvSci)

Plant Ecologist

University of New England

'Wilhelmshöhe'

Trading as AR&FL WILLIAMS

ABN 33 088 283 849

Telephones:

Ted and Sonia Williams

Mobile - Ted

Mobile - Sonia

Email:

UHF: Ch12

Uralla Shire Council
32 Salisbury St
Uralla NSW 2358

25 September 2020

Dear Madam/Sir,

Submission re the Uralla Shire Local Planning Strategic Statement

The Uralla Shire Local Planning Strategic Statement (USLPSS) provides an important overview of how the Shire wishes to develop and identifies several actions to support these aims.

Whilst it addresses drivers for growth in agriculture, light industry and some emerging opportunities such as renewables, artisan endeavours and tourism, I believe the strategy fails to adequately consider one of the major growth opportunities for the Shire, and in particular for the Uralla township.

Whilst the USLSPP identifies that

"growth is being driven largely by tourism and lifestyle migration.....". (p6 USLPSS)

the plan fails to articulate or provide any specific actions to support this migration.

Currently the rate based income of the Shire is heavily reliant (greater than 55%) upon a small sector of its population - its farmer landholders. To provide resilience Uralla Shire should actively encourage opportunities that encourage growth in the urban/rural residential sector, increasing the rating base, so as not only distribute the rate burden more equitably across the whole of the Uralla Shire population, but to provide the resourcing to carry out many of the aspirations articulated in the USLPSS.

Lifestyle Migration – also an opportunity for growth

Lifestyle migration can and should be considered an "industry" in and of itself. Traditionally this migration into the township was characterised as: rural workers or retiring farmers, urban residents working in the nearby larger centres of Armidale and Tamworth, or to a lesser extent "tree changers" from Sydney relocating to the region for work and lifestyle.

An important emerging opportunity for lifestyle migration revolves around professionals/semi professionals who have recently experienced working from home due to the coronavirus

restrictions. The success of this arrangement for many workers and companies has caused them to pause and reconsider future working arrangements whereby remote working is seen as part of the new normal. Workers are questioning the need to live in the major metropolitan areas with the high cost base for housing, lengthy daily commutes and the ongoing health risks of the current and future pandemics. Companies are questioning the need for large expensive CBD offices, and are embracing methods that allow for workers to work remotely.

Uralla Shire offers an ideal opportunity for this market segment, with several attributes that provide a competitive edge to other New England towns.

The plan recognises that

“Uralla Shire is a highly liveable rural area where there is a great sense of wellbeing. The population has easy access to high-quality local jobs, community facilities, essential services, healthcare, education, social and cultural activities, affordable/diverse housing and recreation spaces. Residents and visitors have a strong connection with natural areas such as national parks and beautiful bushland that are common throughout the area. The culture and natural environment support quality of life and allow people to explore, connect, play, innovate and thrive” p10 USLSPP

Further the plan identifies that

“Uralla Shire is becoming an attractive alternative given the relative affordability of housing compared to surrounding LGA’s, combined with the rural lifestyle and amenity” p14 USLSPP

and

“Uralla is located at the intersection of the Thunderbolt’s Way and the New England Highway. Thunderbolt’s Way is a growing tourist route whilst the New England Highway is the main inter-regional transport corridor, giving easy passenger and freight access to Sydney and Brisbane. Uralla Shire is also served daily by a passenger train service from Sydney. Uralla Shire is in close proximity to a regional airport with carriers flying direct to Sydney and Brisbane” p7USLSPP

To facilitate this opportunity the USLSPP should be expanded to include specific actions that will attract and support/service remote working. This will bring workers and their families into the shire which will expand the urban/rural residential rate-base. This will provide resilience to Council’s income base and support local businesses, sporting clubs and cultural activities, all without having to generate “in-region” employment opportunities to support this urban growth.

Appendix A provides a list of suggested actions that would support this and the background for these actions.

In order for Uralla to grow its urban base it is important that there are adequate stocks of zoned land, which will be actively bought to market. There are a number of areas that were rezoned to rural residential under the 2011 Uralla Local Environment Plan, however these have not as yet been significantly developed and bought to market. In a submission to the 2011 LEP process we identified an area of land abutting the current town boundary, owned by us, that we believed would be of benefit to Uralla if this zoning was changed from rural to rural residential.

The current USLSP supports many of the points made in the submission and it is our belief that land stocks for Uralla should be located so that use of Uralla CBD and the towns sporting facilities are enhanced as a result of the development. (e.g. development at Invergowrie and on the north side of town negates the need to travel through Uralla and utilise its services – instead Armidale becomes the service area for these residents - whereas development on the southern side of the CBD forces through traffic and increases the potential for use of local businesses such as service stations, grocery shopping cafes etc).

In light of the above factors we believe Action 6.4.1

Continue to monitor housing supply to accommodate long term needs of the community and unforeseen growth pressures

should instead read

actively encourage rezoning of appropriate areas to increase the availability of housing to accommodate long term needs of the community and unforeseen growth pressures

We thank you for your consideration of these points and would welcome the opportunity to meet with Council to further explore these matters.

Yours sincerely

On behalf

Ted and Sonia Williams

Appendix A – Actions under the plan to support Lifestyle Migration

The following are suggested actions, and relevant background to these. The layout is such that these complement the exiting document should Council agree with and wish to include any of the points.

5. Productivity

New section 5.5 – Growing the remote working opportunity and lifestyle migration

Uralla has long been seen to provide an attractive opportunity for families to relocate away from the metropolitan areas. It has a relatively low housing cost in relation to the metropolitan areas, has easy access to community facilities, essential services, healthcare, education, social and cultural activities and recreation spaces.

The current experience with the coronavirus pandemic has highlighted the ability of many professional and semi professional workers to work remotely, breaking the long-held belief that such workers need to live nearby their workplace. Many now see that working predominately from home with occasional trips to the office base is a viable work model.

Uralla is well located for those wishing to exchange their city-based lifestyle to the country but who wish to also maintain links to their employment in the city.

Uralla, being directly on the New England Highway which is the main inter-regional transport corridor, provides easy passenger and freight access to Sydney and Brisbane. Uralla Shire is also served daily by a passenger train service from Sydney, and is in close proximity to a regional airport with carriers flying direct to Sydney and Brisbane.

To capitalise on this opportunity for growth, Uralla should highlight the current advantages it provides over other regions and should actively explore, support and develop the requirements needed for successful remote working, such as reliable fast internet, and a business services centre providing such services as meeting facilities with high quality video links, business infrastructure courier services etc

This will bring workers and their families into the shire which will expand the urban/rural residential rate-base, thereby providing resilience to Councils income base, and support local businesses, sporting clubs and cultural activities, all without having to generate “in- region” employment opportunities to support this urban growth.

| No | Action | Timing |
|-------|--|------------|
| 5.5.1 | Investigate and support the provision of “e – services” and ancillary infrastructure that support a vibrant and effective “remote work” sector that would encourage businesses to support relocation of their workers from metropolitan areas to Uralla Shire. | Short term |
| 5.5.2 | Actively promote Uralla Shire as a viable and attractive lifestyle alternative for metropolitan workers and their families | Short term |

6. Liveability

6.4 Living in the Uralla Local Government Area (LGA)

Note: this section provides a good description on current demographics and the challenges these pose however lacks detail on how the issues raised will be actively addressed.

Suggested change and additions to 2nd last paragraph

Attracting and retaining younger age groups for education and employment will be critical to maintain a diverse community and assist in housing investment.

Increased population through in-migration of remote based workers will require a range of accommodation options including increased availability of serviced rural residential land, as many moving from the city are looking for small acreages but are unprepared for the realities of the challenges of un-serviced land.

Future growth should ~~also~~ be promoted in locations that build on existing and potential strengths, as well as infrastructure and services that have capacity. *Developments should be located such that they encourage the use of Uralla's CBD and sporting facilities, rather than providing development sites that are closer to adjoining shire areas, which encourages residents to utilise those Shires businesses.* Limiting development in places that are difficult to service adequately may assist in improving existing areas.

| No | Action | Timing |
|---------------------------------|--|------------|
| 6.4.1 suggested amendment | <i>actively encourage rezoning of appropriate areas to increase the availability of a variety of housing to accommodate long term needs of the community and unforeseen growth pressures</i> | Short term |

8. Infrastructure

8.2 Managing infrastructure provision

Note some suggested additions:

Paragraph 1

Timely provision of infrastructure and services is required to support future growth and change in Uralla Shire. Areas in Uralla Shire that are zoned but not yet developed may have to be reviewed to accommodate demand into the future. The delivery of new areas over the next 20 years will need to be planned for in a timely and economic manner that minimises expenditure. *Consideration should be given to developments that will provide contributions to maintain and enhance existing public spaces and infrastructure, rather than the development of additional areas requiring ongoing maintenance.*

Insert New Paragraph between Para 2 and 3

To attract new industries (including remote worker residents), Uralla should aim to be known as a precinct of superior service and support of e-based activity. Thus to drive growth enhancement of e- connectivity and associated support infrastructure should be seen as a priority infrastructure action.

Also - Upgrade timeline of action 8.2.2 from medium to short

8.3 Creating a pedestrian friendly Uralla Shire

Note: some suggested changes/additions

Addition to Paragraph 1

Supporting land-use planning outcomes that reduce reliance on motor vehicles where possible will be important over the next 20 years. Improving pedestrian connections in Uralla township, Invergowrie and Bundarra will be important for residents and visitors alike. Improving connections within the Uralla town centre to link key activity generators such as popular restaurants, schools, the historical walks and Uralla environs (such as Mt Mutton, [Racecourse and Dangars Lagoon](#)) will be integral to a healthier and more liveable environment for all.

New last paragraph

[Uralla also has a number of natural attractions nearby to the township, including Mt Mutton, and Racecourse and Dangars Lagoon.](#)

[Plane Avenue is already a popular walking route and connects the township with the sporting facilities, golf course and Racecourse Lagoon. Improved pedestrian /cycling access would facilitate further use of these areas, and a linking walk between the two Lagoons would add another dimension to the passive recreation activities the town provides.](#)

Add a further action

| No | Action | Timing |
|-----------------------|---|-----------------------------|
| 8.3.3 | Plan for a safe and accessible pedestrian pathway /cycleway via Plane Ave to the sporting facilities and Racecourse and Dangars Lagoon, and seek funding/contributions to facilitate its development. | Longer term |

25 September 2020

Ms Kate Jessep
General Manager
Uralla Shire Council

Per email: council@uralla.nsw.gov.au

Cc: Manager Planning

Dear Ms Jessep

RE: Submission on the Draft Local Strategic Planning Statement.

I have recently written to Council along the lines that the draft Uralla Local Strategic Planning statement points towards opportunities for innovation as one of the foundations of the future for Uralla. I note the statement in the draft LSPS that “Promoting and enhancing the Shire’s liveability will ensure its residents stay positive about their communities. Liveable places also attract highly skilled and creative people who drive innovation and economic growth.”

An opportunity exists for Uralla to encourage innovation in the rural small holding sector. Rural small holding land is generally considered too small for productive broad scale agriculture, but can lend itself to agricultural innovation as people with off-farm incomes seek to pursue a rural lifestyle. One example of such innovation is the present move towards ‘regenerative agriculture’ which focuses both on continual improvement of soil health and biodiversity, and augmenting production efficiencies.

The appropriate zoning for such land is RU4 – Primary Production Small Lots. There is presently only one small parcel of RU4 land close to Uralla – namely Lot 13 in DP 787477. This land is held in single ownership.

There are opportunities to increase the available stock of RU4 land very easily and cheaply. There are a number of parcels of land in the vicinity of Green Gully Road to the southwest of Uralla, and The Gap Road to the southeast (and perhaps elsewhere) that could be good candidates for rezoning as RU4 with a minimum lot size of around 30 hectares. From an inspection of the cadastre, it is not clear whether these lots are each held in single ownership, or combine with others to form a total property holding. It would be a simple matter to ascertain this from a check of Council’s rates database of the lots in question.

The Draft LSPS is presently silent on the matter of enabling the creation of further RU4 lots. It would be good to include a paragraph or two pointing to this as a possibility for future consideration. I think this would best be located in Section 6.4 – Living in the Uralla Local Government Area.

I look forward to the opportunity to discuss this further with you.

Dr John Wolfenden
Principal Planner





Uralla Shire Business Chamber Inc
51 Bridge St
Uralla NSW 2358
secretary@urallabusinesschamber.org.au
urallabusinesschamber.org.au
ABN 29 464 281 139

25 September 2020

The General Manager
Uralla Shire Council
Salisbury Street
URALLA NSW 2358

Comments: Local Strategic Planning Statement

The Uralla Business Chamber welcomes the opportunity to comment and is pleased to present the following comments on the Uralla Shire Local Strategic Planning Statement developed at the September committee meeting of the Uralla Shire Business Chamber.

Section 2. Context;

This reads a little too much like a travel brochure for the Shire

Section 4. Directions and Planning priorities:

There needs to be extreme care that in supporting current land uses we do not hamper the development of more productive rural (and associated) industries. The highest value use of land is usually in smaller blocks, particularly where they are supplemented by off farm (or non-agricultural) income. There is opportunity through rezoning smaller holdings to RU4 land in Kentucky and Rocky River to increase population density and productivity per unit area. This would also serve to provide opportunity to grow the artisan industries.

In terms of our CBD, recent developments and inquiries have indicated a shortage of large commercial blocks. Suitable blocks near the CBD exist but they are zoned residential. Council could proactively facilitate the rezoning process to assist the supply of suitable land.

The USBC welcomes the focus on business /tourist opportunities and the support for new industries on employment lands. It sees opportunities presented by the recent working from home experiences that we should promote and be ready for.

The USBC also likes the concept of encouraging temporary uses for markets and for zoning that allows artisan space in the CBD with minimal associated regulation costs

The planning statement is by its nature a broad aspirational statement. We look forward to the opportunity to contribute to its refinement into more detailed Uralla Shire plans to actively promote Shire development.

Yours sincerely

Teresa French
President
Uralla Shire Business Chamber

From: [Bruce McMullen](#)
To: [Council](#); [Terence Seymour](#); [Matt Clarkson](#)
Subject: Local Strategic Planning Statement
Date: Friday, 25 September 2020 2:50:24 PM
Attachments: [draft-uralla-local-strategic-planning-statement-28.8.2020 McMullen edit.pdf](#)

Dear Terrence,

Please find attached a .pdf copy of the Planning Statement with embedded comments. My concerns/comments are shared by others as I have consulted widely and am providing their input as well as my own.


If I can be of further assistance in bringing this policy to a suitable standard that is easily understood and applied, I will be happy.


Sent from [Mail](#) for Windows 10

Summary of Comments on draft-uralla-local-strategic-planning-statement-28.8.2020_McMullen edit.pdf

Page: 3

| | | | |
|--|------------------|--------------------------|-----------------------------|
|  Number: 1 easily fixed | Author: bmcmulle | Subject: Comment on Text | Date: 24/09/2020 8:13:35 PM |
|--|------------------|--------------------------|-----------------------------|

 Number: 1 Author: bmcmlle Subject: Comment on Text Date: 25/09/2020 8:21:44 AM
Surely somewhere in this vision is 'growth' - more jobs = more rates = better spending on infrastructure, and provision of services.

 Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 8:02:58 AM
convention dictates that 'Figures' are labelled at the bottom, and should be as close as possible to their first reference in the document.




Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 8:24:39 AM

a difficult to understand diagram (that should be a 'Figure' and appropriately referenced in the document). 1 Vision encompassing 4 directions for council action leading to the establishment of 13 planning priorities. These priorities will be achieved by the implementation of 34 specific actions.




| | | | | |
|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:26:04 AM |
|--|-----------|------------------|--------------------------|-----------------------------|


and Chinese!

| | | | | |
|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:29:23 AM |
|--|-----------|------------------|--------------------------|-----------------------------|






a rather narrow appraisal - tourism is subject to the vagaries of the tourist and we can only fit so many cafes, B&Bs in the shire. Lifestyle migration - how does the shire plan to support (attract) new 'settlers' - jobs?

Page: 10




| | | | | |
|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:36:46 AM |
| not only is this incorrect, is smacks of lazy 'cut-and-paste' without checking the validity of the data or acknowledging the source..... | | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:37:03 AM |
| granite (New England Batholith here) is a plutonic IGNEOUS rock. Basalt is a volcanic IGNEOUS rock (that welled up and flowed out much later than the original pluton of granite. And, what is trap geology? | | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:35:33 AM |
| what is 'trap geology'? | | | | |
|  | Number: 4 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:35:10 AM |
| There are very few examples of metamorphic rocks in the shire. | | | | |
|  | Number: 5 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:41:13 AM |
| Another Figure 1? Where is it referenced in the document? | | | | |
|  | Number: 6 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:40:59 AM |
| This map does not situate the Uralla Shire within the map (you need a magnifying glass to find where Uralla is). | | | | |

 Number: 1 Author: bmcmlle Subject: Sticky Note Date: 25/09/2020 8:47:26 AM
Is this another Figure? Cited? Why does it contain references to 2041 and 2036?





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| | | | | |
|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:05:52 AM |
| how does this help residents 'growth'? | | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:48:58 AM |
| and? | | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:52:29 AM |
| many sporting clubs that cater for almost all interests, ages and abilities, | | | | |
|  | Number: 4 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:53:32 AM |
| 'who' - 'that' refers to non-human | | | | |
|  | Number: 5 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:54:23 AM |
| fix the formatting here so the sentence continues. | | | | |

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| | | | |
|--|------------------|--------------------------|-----------------------------|
|  Number: 1 mainly | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:56:36 AM |
|  Number: 2 repetition - stated two paragraphs ago.... | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:56:11 AM |
|  Number: 3 the use of apostrophes in this context is WRONG. It is not an abbreviation, nor does it define ownership. It should be 1800s | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:58:35 AM |
|  Number: 4 and reserves | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:59:18 AM |

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| | | | | |
|--|---|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:00:40 AM |
| | the Uralla Shire | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:01:29 AM |
| | University of New England | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:02:47 AM |
| | if this is relevant in this document, the source of this information is needed. | | | |
|  | Number: 4 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:05:25 AM |
| | here is a great opportunity for US to consider ways of attracting and/or creating long term employment opportunities! Sadly skimmed over or not even mentioned in the Vision - why waste this opportunity to work with the State government to grow jobs beyond the agricultural and tourism sectors, both of which are subject to the vagaries of the weather (climate change?) and the economy. | | | |


 Number: 1 Author: bmcsmulle Subject: Sticky Note Date: 25/09/2020 9:08:29 AM

is this another figure? If so, its relevance needs to be cited in the document. From where did these figures come and when were they 'correct'? - when was the median house price \$245000? Needs verification!

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| | | | | |
|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:09:22 AM |
|--|-----------|------------------|--------------------------|-----------------------------|

replace with 'agriculture'

| | | | | |
|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:10:51 AM |
|--|-----------|------------------|--------------------------|-----------------------------|

i would question how mining significantly contributed to the clearing of vegetation.




| | | | | |
|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:10:57 AM |
|--|-----------|------------------|--------------------------|-----------------------------|

are


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|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 4 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:11:50 AM |
|--|-----------|------------------|--------------------------|-----------------------------|


that provide habitats for many species....


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|---|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:18:11 AM |
| the strategy for attracting and keeping business (jobs) in the shore should be included here - no mention of an overt effort to attract anything. | | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:13:42 AM |
| how? jobs in the short term..... | | | | |
| Where is the long term vision to create and maintain long term job prospects from such an industry? | | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:16:36 AM |
| get rid of the apostrophe! | | | | |






 Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 9:20:02 AM
and..... If this is the vision, where are the strategies to achieve it?

 Number: 2 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 9:23:43 AM
can only be created (the community perception at the moment is that there is no leadership, just reaction) if the leadership considers the qualities of good leadership in this context - CONSULTATION to find out what the rate payers want/need, COMMUNICATION of reasons for decisions, COLLABORATION with those effected to seek RESOLUTION if there is dispute. Opinion only here!


 Number: 1 Author: bmcmulle Subject: Sticky Note Date: 25/09/2020 9:28:16 AM
I cannot find any reference to OPEN COMMUNICATION, improved EFFICIENCIES, or statements of ACCOUNTABILITY - why?
Does the community know who does what within the fortified 'office'?


 Number: 2 Author: bmcmulle Subject: Sticky Note Date: 25/09/2020 9:25:13 AM
Support, Support, Grow, Support - HOW? The successes need to be identified and published - if there are any.....

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|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:29:25 AM |
| how does Newcastle get included here - we do have direct flights to Brisbane..... | | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:32:05 AM |
| please avoid ending sentences with prepositions - "A preposition must always be followed by a noun or pronoun in a sentence" (Cambridge dictionary). Try "an advantage that may be further developed." | | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:32:51 AM |
| how do you maintain proximity? Delete "that must be maintained". | | | | |
|  | Number: 4 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:36:01 AM |
| if you are including a source of information to support your argument, it should be fully referenced (Adapt NSW, 2019, p23) and the full reference included as a list at the back or as a footnote (easier). | | | | |
|  | Number: 5 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:34:18 AM |
| leave out the numbers - if you include them, and in the next phrase mention rainfall changes, these should also be quantified - not on! | | | | |

 Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 9:38:16 AM
a key Renewable Energy Precinct








 Number: 2 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 8:08:37 AM
How? Is there an active role council may play in attracting not only short-term jobs during the construction of such projects, but long-term business (and hence jobs) opportunities that may tap into this newly declared precinct?



 Number: 1 Author: bmcmlle Subject: Comment on Text Date: 25/09/2020 9:39:25 AM
If this is a strategic plan, what are the strategies to do this?


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|--|-----------|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:39:51 AM |
| how? | | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:40:38 AM |
| "will continue to" | | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:41:51 AM |
| a great place to define 'home business'. | | | | |
|  | Number: 4 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:12:08 AM |
| How will this impact on the Uralla Shire? Do we not have out own 'industrial area/business park? | | | | |


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|--|---|------------------|--------------------------|-----------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:42:53 AM |
| | developed | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:43:32 AM |
| | artists, crafters and food and beverage makers | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:49:37 AM |
| | I am dismayed that this is the only reference to 'events' in the whole plan - several events and festivals bring a lot of people (and money) into the shire and yet there is a community perception that council staff are being obstructionist toward such highlights to our tourist calendar (one of the biggest events is currently under threat - why?) | | | |
|  | Number: 4 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:46:26 AM |
| | for this to be more than an more than a token statement, strategies that outline how such 'events' are supported should be clearly enunciated somewhere (not necessarily in this document, but a link to where the council's policy on 'event promotion and support' is situated/exemplified) | | | |
|  | Number: 5 | Author: bmcmulle | Subject: Cross-Out | Date: 25/09/2020 9:49:52 AM |
|  | Number: 6 | Author: bmcmulle | Subject: Cross-Out | Date: 25/09/2020 9:51:04 AM |
| | do we have theatres and hospitals (plural) in the shire? | | | |
|  | Number: 7 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 9:52:16 AM |
| | how? | | | |

-
-  Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 9:54:31 AM
surely this implies direct support of festivals/events? If so, the document needs to identify what support is available for those who wish to stick their neck out and have a go at bringing tourists into the area.
-
-  Number: 2 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 9:54:49 AM
and reserves
-




 Number: 1 Author: bmcmulle Subject: Sticky Note Date: 25/09/2020 10:05:05 AM
add "identify and provide direct support special events such as Seasons of New England, the Thunderbolt Festival, and broader events such as sporting, creative and cultural celebration within the calendar"

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|---|------------------|--------------------------|------------------------------|
|  Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 10:05:27 AM |
| <hr/> | | | |
|  Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:13:52 AM |
| if they have a job! What is the role of council in attracting and creating job opportunities to facilitate this 'growth'? | | | |
| <hr/> | | | |
|  Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 10:08:22 AM |
| here is the perfect place to acknowledge the efforts of ground staff (largely ignored) in creating an attractive CBD and parks etc. | | | |




 Number: 1 Author: bmc mulle Subject: Comment on Text Date: 25/09/2020 10:11:08 AM
if you are going to insert a quote, it needs to be in italics and referenced (author, name of study, date published and publisher - again a footnote would do).

 Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 10:12:09 AM
I wholeheartedly concur - what is council's responsibility to support/protect/spread the word about these assets?

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| | | | | |
|--|-----------|------------------|--------------------------|------------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:15:34 AM |
| if and only if the 'younger age groups' have jobs! Where are these coming from? | | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 8:17:29 AM |
| has this not been addressed with the developers of these projects? Think longer term of keeping jobs here - temporary is short-sighted! | | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 10:14:11 AM |
| immediate (if not sooner) if it has not already been done), and then ONGOING as new projects/opportunities arise from the Renewable Energy Precinct tag. | | | | |


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| | | | | |
|--|-----------|------------------|--------------------------|------------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Sticky Note | Date: 25/09/2020 10:19:55 AM |
| add "Identify parcels of land that fall into the councils purview of control such as TSRs and other Crown Land areas; collaborate with the community and land management authorities to ensure maintenance of local ecological sites of significance." | | | | |
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 10:16:03 AM |
| eradication/control of invasive species, | | | | |
|  | Number: 3 | Author: bmcmulle | Subject: Sticky Note | Date: 25/09/2020 10:17:09 AM |
| lazy formatting that covers up an important point - shrink or remove the picture | | | | |

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|--|-----------|------------------|--------------------------|------------------------------|
|  | Number: 1 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 10:21:10 AM |
|--|-----------|------------------|--------------------------|------------------------------|


numbers not needed unless you include numbers for rainfall etc.

| | | | | |
|--|-----------|------------------|--------------------------|------------------------------|
|  | Number: 2 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 10:22:24 AM |
|--|-----------|------------------|--------------------------|------------------------------|


clumsy sentence - migration to move.... also, fauna do not migrate.

| | | | | |
|--|-----------|------------------|--------------------------|------------------------------|
|  | Number: 3 | Author: bmcmulle | Subject: Comment on Text | Date: 25/09/2020 10:23:45 AM |
|--|-----------|------------------|--------------------------|------------------------------|

continues


 Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 10:26:55 AM
extensive CONSULTATION and collaboration with all stakeholders (or their representatives)

 Number: 2 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 10:27:29 AM
and the rate payers

 Number: 1 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 10:29:48 AM
signage to remind motorists to be aware that our main streets are pedestrian friendly.

 Number: 2 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 10:30:10 AM
very clumsy sentence - what is the point?

 Number: 1 Author: bmcmulle Subject: Sticky Note Date: 25/09/2020 10:31:36 AM
if a 'jobs, jobs, jobs' statement is considered important, it can be linked here.

 Number: 2 Author: bmcmulle Subject: Comment on Text Date: 25/09/2020 10:33:56 AM
implies an easy to work with 'regulator' - not the current perception among business owners nor tradies. Where is the identified support for businesses considering Uralla from council - what is available by way of support to create jobs in prospective new businesses?


From: [Sandra Eady](#)
To: [Council](#)
Subject: Submission on LSPS
Date: Friday, 25 September 2020 3:38:18 PM
Attachments: [draft-uralla-local-strategic-planning-statement-28.8.2020.pdf](#)

Please find attached the LSPS with feedback as comments embedded in the document.

Sandra Eady

Summary of Comments on Attachment 14.pdf

Page: 1

 Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 11:59:32 AM
These are just words without context - can we at least name our local aboriginal people?



Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 3:13:49 PM

There are no actions that mention community engagement. The reference to the one organisation mentioned (Z-NET) does not even acknowledge that from the blueprint process a community organisation was established that has been taking action on sustainability matters since 2016. Nor is there any mention of the many community organisations that stitch this Shire together - from the Kentucky Progress Association through to Friends of McMaugh's. This LSPS does not articulate how the Council interfaces with community, supports community, obtains input on community values to set the context of policy and regulation.... It is though there is this perfect artifice of Uralla Shire in which Council gets to say that they are going to do good things. How about a bit more effort to identify the hard challenges our community faces, what can be done to address these, and how to bring the community along with the plan.



Number: 1


Author: ead076

Subject: Sticky Note


Date: 25/09/2020 12:04:54 PM

How about a local photo?

Page: 8

 Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:17:11 PM
What World Heritage listed areas are in Uralla Shire? Nor do we feature gorge country and rainforests.....


Can we have a truer description of our land systems?

 Number: 2 Author: ead076 Subject: Sticky Note Date: 25/09/2020 12:15:14 PM
Mild?! The combination of winter temperature, soil fertility and rainfall mean our agriculture is largely restricted to grazing enterprises. At a commercial scale - no veggies, no irrigated cropping, no dry-land cropping, no dairy,

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 Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:17:58 PM

Can we do a reality check on this. Does this sound like Bundarra to you?

 Number: 2 Author: ead076 Subject: Sticky Note Date: 25/09/2020 12:21:32 PM

Not any more - it was sold a number of years ago and is now a residence.

 Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:19:44 PM
Some our community do have a great sense of wellbeing..... but many don't. Who is this document meant to represent?



Are there still two?



Number: 1



Author: ead076



Subject: Sticky Note



Date: 25/09/2020 2:22:42 PM

Rainforest???

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| | | | | |
|--|---|----------------|----------------------|------------------------------|
|  | Number: 1 | Author: ead076 | Subject: Sticky Note | Date: 25/09/2020 12:32:38 PM |
| | What are "employment lands"? | | | |
|  | Number: 2 | Author: ead076 | Subject: Sticky Note | Date: 25/09/2020 12:34:10 PM |
| | Nothing about water, waste and GHG emissions reduction..... Nothing about reducing our footprint... | | | |


| | | | | |
|---|-----------|----------------|----------------------|------------------------------|
|  | Number: 1 | Author: ead076 | Subject: Sticky Note | Date: 25/09/2020 2:25:01 PM |
| This has only happened a a small number of rural landholdings. Most have deteriorated considerably in terms of biodiversity, bird and mammal populations, soil erosion and loss of habitat from land clearing. Just check any recent publications on the state of the environment and escalation in land clearing.. | | | | |
|  | Number: 2 | Author: ead076 | Subject: Sticky Note | Date: 25/09/2020 12:39:09 PM |
| Sounds like the National Party wrote this - land use change usually = vegetation clearing | | | | |

| | | | | |
|---|-----------|----------------|----------------------|------------------------------|
|  | Number: 1 | Author: ead076 | Subject: Highlight | Date: 25/09/2020 12:40:22 PM |
|  | Number: 2 | Author: ead076 | Subject: Sticky Note | Date: 25/09/2020 2:27:59 PM |
| Who is taking these actions? If USC then what pathways are there to achieve outcomes? | | | | |



Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:34:33 PM

This is contradictory to what Council is currently achieving for at home businessess offering a product. The state of agitation in the community is unpreceednted in terms of the perceived "heavy hand" of Council regulation. Having seen what Council has done to disrupt some home businesses, many of our creative people are scared, loosing business as they try to reduce their profile so they will not be next. Council needs to match action to their nice words encapsulated in documents such as this.

 Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:36:39 PM
Foodworks approval should not have been granted until heritage concerns were considered and impact minimised.



Number: 1

Author: ead076

Subject: Sticky Note

Date: 25/09/2020 2:39:41 PM

Substitute a flat roofed industrial structure and see how much the heritage precinct is downgraded by the approved development.

!!!



Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:51:02 PM

How is Uralla Shire Council going to contribute to the NSW Net Zero Plan of 35% reduction in 2005 emissions by 2030)? Have GHG emissions been benchmarked so we know what the task actually looks like?



Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:55:53 PM

This happened 5 years ago and was just a blueprint. Since then Z-NET Uralla was formed there have been many advances from actions taken subsequent to the blueprint - so far Shire has reduced 2015 electricity emissions by 29%. Not all down to Z-NET..... but there have been many achievements from Z-NET projects.



Number: 1 Author: ead076 Subject: Sticky Note Date: 25/09/2020 2:58:52 PM

With shade trees given increasing temperatures.

LATE REPORT TO COUNCIL

Ordinary Meeting 29 September 2020

END OF LATE REPORT