

URALLA SHIRE COUNCIL BUSINESS PAPER

BUDGET REVIEW AND FINANCE COMMITTEE MEETING

11 December 2018

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- AGENDA -

Budget Review & Finance Committee Meeting

11 December 2018, 12:30pm, Council Chambers

- 1. Opening & Welcome
- 2. Acknowledgement of Country
- 3. Apologies, Requests for Leave of Absence
- 4. Disclosures & Declaration of Interests
- 5. Announcements
- 6. Tabling of Reports & Petitions
- 7. Urgent Supplementary & Late Items of Business
- 8. Reports to Committee

Report 1 - Draft Long Term Financial Plan 2019-28

- 9. Motions on Notice
- 10. Confidential Business
- 11. Meeting Close

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- 1. OPENING & WELCOME
- 2. ACKNOWLEDGEMENT OF COUNTRY
- 3. APOLOGIES, REQUESTS FOR LEAVE OF ABSENCE
- 4. DISCLOSURES & DECLARATIONS OF INTEREST
- 5. ANNOUNCEMENTS
- 6. TABLING OF REPORTS & PETITIONS
- 7. URGENT SUPPLEMENTARY & LATE ITEMS OF BUSINESS
- 8. REPORTS TO COMMITTEE



Department: General Manager's Office

Submitted by: GM and CFO

Reference/Subject: Report 1 - Draft Long Term Financial Plan 2019-28

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal: 4.2 An effective and efficient organisation

Strategy: 4.2.2 Operate in a financially responsible and sustainable manner

Activity: 4.2.2.1 Maintain and control financial system and improve long term financial sustainability

Action: 4.2.2.1.1 Review and revise the 10-year Long Term Financial Plan

SUMMARY:

This report refers the draft Long Term Financial Plan (LTFP) 2019-2028 to the Budget Review and Finance Committee from the November Ordinary Council meeting.

OFFICER'S RECOMMENDATION:

That the Committee receive and note resolution 14.11/18 of the November Ordinary Council meeting:

"That Council:

- 1. Note the draft Long Term Financial Plan (LTFP) 2019-2028.
- 2. Refer the draft LTFP 2019-2028 to the Budget Review and Finance Committee for priority review so that the draft LTFP can be recommended for adoption by Council."

BACKGROUND:

At the November Ordinary Council meeting Council referred the draft LTFP to the Budget Review and Finance Committee (the Committee) for priority review so that the draft LTFP can be recommended for adoption by Council.

REPORT:

In accordance with Section 403 of the Local Government Act 1993, Council must:

- a) Review in detail its Long Term Financial Plan (LTFP) as part of the four yearly review of the Community Strategic Plan; and
- b) Update its Long Term Financial Plan (LTFP) annually.

The LTFP is a cornerstone element of Council's required Resourcing Strategy and the other elements of the Resourcing Strategy (the Workforce Management Plan and the Asset Management Plans)

must be integrated with the LTFP. Changes to the LTFP will have consequential changes to the other elements of the Resourcing Strategy.

Setting and adopting a LTFP will bring a greater level of certainty to the other elements of the Resourcing Strategy and will give both Council and the community confidence about how the Resourcing Strategy will facilitate the delivery of the services Council provides and the sustainability of Council.

The Consolidated LTFP combines the LTFPs for the General Fund, the Water Fund, the Sewer Fund and McMaugh Gardens. It would be practical for the Committee to review each of these funds separately, acknowledging there are degrees of influence between the General Fund and McMaugh Gardens and to a lesser extent between the General Fund and the Water and Sewer Funds. This influence is principally around assets and support services (HR, IT, Finance, Governance) for the McMaugh Gardens Fund and around support services for the Water and Sewer Funds.

What is an LTFP? An LTFP is an extrapolation of the annual budget over a period of time - 10 years in this case. The LTFP incorporates assumptions about what components of the annual budget might remain constant and what components might change over that 10 year period.

Assumptions include such things as the:

- Indexation for fees and charges;
- Rate peg amount;
- Interest and investment revenue;
- Grants and contributions (operating and capital);
- Costs of materials and contracts;
- Employee costs;
- Borrowing costs.

It is also informed by such things as:

- The outputs of the Asset Management Plans and Business Plans;
- Identified new capital works;
- Accepted industry standards such as rates of depreciation;

The purpose of constructing an LTFP is to observe the relativities between revenue and expenditure over time, based upon the assumptions and inclusions of the plan, and to determine what adjustments are necessary to ensure sustainable operating performance for the longer term.

Sustainable operating performance can be viewed as the ability of council to fund ongoing service delivery together with renewal and replacement of assets without imposing excessive debt or unplanned rate increases on future generations. This translates into three key financial sustainability principles that Council should be committed to:

- ✓ Council must achieve a fully funded operating position reflecting that Council collects enough revenue to fund operational expenditure, repayment of debt and depreciation.
- ✓ Council must maintain sufficient cash reserves and unrestricted cash to ensure that it can meet its short-term working capital requirements.
- ✓ Council must maintain its asset base by renewing ageing infrastructure which is identified and by ensuring cash reserves are set aside for those works which are yet to be identified.

The draft LTFP identifies three scenarios. These, together with the key financial assumptions, are outlined in the attached report.

KEY ISSUES:

Providing required services efficiently and effectively.

Meeting compliance obligations.

Meeting required governance obligations.

Reducing and managing backlog.

Renewing and maintaining infrastructure assets for current and future users.

Operating in a financially sustainable manner.

Community expectations and perceptions.

CONCLUSION:

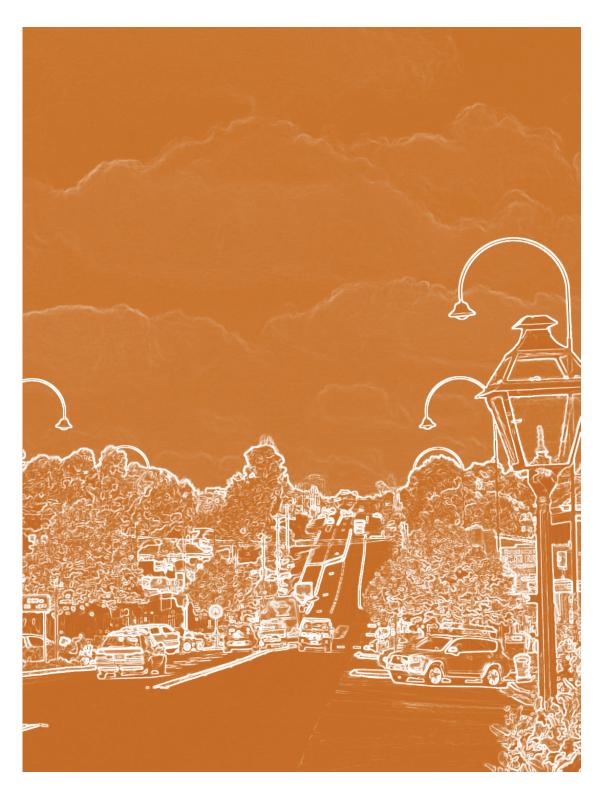
The draft Long Term Financial Plan is attached for review as required by Council resolution 14.11/18.

Prepared by staff member: Andrew Hopkins and Simon Paul

TRIM Reference Number: UINT/18/5840
Approved/Reviewed by Manager: As above

Department: General Manager's Office

Attachments: Attachment A: Draft Long Term Financial Plan 2019-28



LONG TERM FINANCIAL PLAN - 2028



Disclaimer Information

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Prepared By:

Version:

Version no.	Updated by:	Date:	Nature of changes
1	CFO	19 October 2018	Initial Draft

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Integrated Planning and Reporting Framework

In October 2009, the NSW Government's new framework for strategic planning and reporting for local councils came into effect through the introduction of the Local Government Amendment (Planning & Reporting) Act 2009. This act amended the NSW Local Government Act 1993 with regard to Councils strategic planning and reporting requirements.

The Integrated Planning & Reporting framework requires councils to better integrate their various plans and to plan holistically for the future. It requires councils and their communities to have informed discussions about funding priorities, acceptable service levels and to plan in partnership for a more sustainable future.

The framework is an improved way of doing business and ensures that all of council's plans and policies work together to achieve the community's goals. Each council must prepare a number of plans, which provide details on how the Council intends to deliver services and infrastructure across both the short and long term, based on the community priorities that have been identified through community engagement programs.

The Integrated Planning and Reporting Framework is captured in the diagram below:



Introduction

This Long Term Financial Plan has been prepared to:

- confirm and communicate Council's financial objectives and forecasts for the planning period to the community and all of Council's stakeholders; and
- guide the preparation of Council's Annual Budget and Delivery Program within the context of long term financial sustainability.

The Plan provides a framework for sustainable financial management balancing our **environ**mental, social, economic and governance objectives whilst delivering services and facilities to the people of the Uralla Shire Council area.

The Plan provides direction for future service planning and is a critical tool in identifying, leveraging and managing Councils key strengths, risks and opportunities with regard to Council's ongoing capacity and long term financial stability. It also provides a prudent and sustainable financial framework for the longer term from which Council will develop its Operating and Delivery Programs.

The plan is not a static document and will be reviewed annually as part of Council's strategic planning and budget process to ensure it remains reflective of the prevailing internal and external environment.

Aim of this plan

- Establish a long term financial direction encompassing appropriate performance measures against which Council's strategies, policies, plans and financial performance can be measured.
- Establish a robust and prudent financial framework, to which strategies can be integrated to achieve planned outcomes.
- Assist in eliminating strategic financial risks and identify Council's financial strengths and opportunities to be leveraged.
- Ensure that Council complies with sound financial management principles, as required by legislation and adopted plans for the long-term financial sustainability of Council.

Background

Like the majority of Councils in NSW, Uralla Council faces a major challenge in funding its ongoing services whilst simultaneously maintaining and replacing its community assets in a manner which maintains their capacity into the future, whilst at the same time ensuring that rates remain at an equitable and affordable level throughout the community.

The combination of increased costs for labour and materials, increasing demand for services, the shifting of costs from other levels of government, together with a legislative cap on revenue generated from rates (rate pegging), all contribute to a challenging financial environment within which to operate. Therefore, at the core of Uralla Shires future financial sustainability will be the ability to adapt and respond to the challenges we face in delivering services more efficiently, providing increased operational productivity and developing opportunities to generate additional revenue sources.

Long Term Financial Planning (LTFP) is vital for informing Council, our community and other stakeholders about the long term financial position and sustainability of our organisation. The aim of our plan is not only to ensure the financial sustainability of Council over the longer term, but also to provide for the appropriate maintenance and replacement of Council's assets into the future.

The long term financial plan will provide (but not be limited to) the following key benefits:

- An indication of the future financial position and performance of Council;
- A projection of the holistic long term costs of decisions to fully inform debate and ultimately strategic decision making;
- A tool to assist Council to determine the financial sustainability of both current and projected future service levels;
- A method to determine the risks in adopting future strategic directions;
- The capability for Council and the community to test the outcomes of scenarios resulting from different policy settings and service levels;
- A mechanism to test the robustness and sensitivity of key assumptions underpinning a range of strategic planning alternatives; and
- A vital contribution to the development of Council's Asset Management Strategy and all of Council's plans.

Current Financial Position

Council's current financial position continues to be moderate with a General fund operating deficit/break-even that needs to be rectified in the near term and an unrestricted cash balance that needs to continue to be built up.

The audited Financial Statements at the 30th June 2018 showed cash and investments of \$14.993 million, being made up of Externally Restricted cash reserves (such as Water, Sewer, Domestic Waste, Developer Contributions and unexpended grants) totalling \$9.05 million, Internally Restricted cash reserves totalling \$4.894 million and Unrestricted cash reserves of \$1.049 million.

The key performance measures upon which council is measured were as follows:

- Operating Performance ratio 2.16% (should be greater than 0)
- Unrestricted Current Ratio 2.25:1 (above 1.5:1 is considered healthy)
- Debt Service Cover Ratio 13.18 (above 2.0 is considered healthy)
- Own Source Operating Revenue Ratio 69.45% (above 60% is the considered acceptable)
- Rates & Annual Charges Outstanding Ratio 5.38% (below 10% is considered acceptable)
- Cash Expense Cover Ratio 10.26 months (above 3 months is considered healthy)
- Building and infrastructure renewals ratio 63.39% (above 100% is considered appropriate)

Major Revenue Source

Rating

Income from rates and annual charges forms a considerable part of Council's total overall revenue, equating to 31.1% of total income for the 2017/18 financial year (excluding capital grants and profits on the disposal of assets). Rating income is generated from three rating categories, being residential, business and farmland.

Uralla Council's rate base consists of approximately 3,015 rateable properties which in 2018/19 are estimated to generate general rates of approximately \$3.76 million across the three categories. This income constitutes a significant funding source for the delivery of services to the Uralla Shire community.

Council's rates and annual charges revenue as a proportion of total revenue over the past 5 years were as follows:

Year	%
2018	28.84
2017	28.63
2016	26.61
2015	25.22
2014	27.83

Revenue Strategy

The following items are to be pursued as a strategic means of **growing** our **revenue base** ultimately increasing income and reducing the reliance on any one revenue source:

- Review all fees and charges and levels of cost recovery with particular attention to discretionary user fees in non-core service areas;
- Indentify and seek additional grant funding;
- Review Council's Borrowing Policy and utilisation of debt;
- Review Council's Investment Policy and cash flow processes;
- Review Council's Section 94 Plans and Policies;
- Investigate opportunities for entrepreneurial activities;
- Identify opportunities to rationalise Council's asset base;
- Review service levels and service delivery methods;
- Investigate options for collaboration and/or resource sharing; and
- Consult the community about a special rate variation.

Financial Planning Strategies

The key objective of the long term financial plan remains the achievement of financial sustainability across the short, medium and longer term whilst still achieving Council's broader vision and community goals.

The financial plan is based on the following key strategies:

Sustainability

- Provide spending on infrastructure renewal to ensure that Council's physical assets are maintained to standards that provide functionality and serviceability as noted in the transport asset management plan.
- Ensure rate increases are equitable and not excessive and that the increase can be justified in a positive and transparent manner.
- Provide a pricing strategy for services based on Council's preferred options for service delivery and subsidisation vs user-pays principles.
- New or expansionary community assets to be funded via property development and s64 and s94 developer contributions.

Liquidity

- Ensure Council has sufficient available cash to meet its debts as and when they fall due.
- Avoid budgets where the liquidity ratios fall below target.
- Utilise loan funds for renewal and replacement capital purposes and to achieve inter-generational equity in the absence of pre-established reserves to fund this expenditure.
- Utilise a range of reserves to smooth cash flow, particularly in relation to large asset classes and unpredictable outlays such as Employee Leave Entitlement, Waste Management, Plant Replacement and Community Care functions.

Key Financial Assumptions

As part of undertaking financial modelling, key assumptions that underpin the estimates must be made. The following assumptions have been used in the modelling contained within this plan:

Category	Background	Assumption
Rates	Indexed by estimated rises aligned to future CPI estimates & IPART guidance	2.3 to 2.7%
User Charges & Fees	Based on average increase to Council's major operating inputs	1.5 to 2.5%
Interest & Investment Revenue	Average estimated return from prevailing market	1.6 to 3.5%
Grants and Contributions - Operating	Based on estimated rises aligned to future CPI estimates	2.25%
Grants and Contributions - Capital	Based on estimated rises aligned to future CPI estimates	2.25%
Employee Costs	Already established award conditions or estimated wage price index	2.3 to 2.5%
Superannuation	Already established award conditions or estimated wage price index	2.3 to 2.5%
Materials & Contracts	Indexed by estimated rises aligned to future CPI estimates	2.3 to 2.5%
Borrowing Costs	Based on average long term rates and current market quotes	3.68 to 5.68%

- Uralla Shires population has been forecast to continue to grow at a rate of 0.24% per annum over the period of this plan with an implied dwelling increase of 150 over the next ten years. This assumption is based on annual growth rates estimated by the NSW Department of Planning and Environment.
- Salary increases have been determined based on already adopted award increases for the first year of the plan and an estimated increase of between 2.3 and 2.5% for the remainder.

Financial Performance Measures

Council measures its financial performance reporting in accordance with the Statement of Performance Measures contained within Note 28(a) of the Local Government Code of Accounting Practice and Financial Reporting (Update 26).

Council will review the long term financial Plan each year as part of the development of the next annual Operating Plan. The review will include an assessment of the previous year's performance in terms of the accuracy of the projections made compared with the actual results. The outcome will be used to improve the accuracy of the LTFP over the longer term. The major indicators include:

Measure	What it measures	Target	Calculation
Operating Performance Ratio	Council's ability to keep operating expenditure at a level below operating revenue.	>0	Operating revenue- Operating expense/Total Operating Revenue
Debt Service Ratio	The impact that loan principal and interest repayments have on the annual discretionary revenue of Council.	>2x	Debt Service costs/Income from continuing operations less capital income
Unrestricted Current Ratio	To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of council.	>2.25x	Current assets less all external restrictions/Current liabilities less specific purpose liabilities
Rates & Charges Outstanding percentage	The impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery policy and efforts.	<10%	Outstanding rates and annual charges/Revenue from rates and annual charges collectible
Asset Renewals Ratio	Assess Council's ability to renew its Infrastructure assets compared with the consumption (depreciation) of those assets.	100%	Value of asset renewals/Depreciation expense for the assets

Financial Plan Scenarios

In developing the long term financial plan, three scenarios have been established to model Council's financial performance and position over the next 10 years. The scenarios are structured as 'layers' where each layer relates to the taking of a more progressive position. The layers are cumulative, so each layer incorporates the assumptions and outcomes of each of the previous layers. The layers are structured as follows:

- 1. Conservative scenario
- 2. Planned scenario
- 3. Optimistic scenario

The scenarios have been informed by prior year costs, known future projects and estimates based on these numbers. This model includes the integration of the Transport Asset Management Plan and the Building Asset Management Plan. It also includes draft Water and Sewer Asset Management Plans. Council has also received a draft report from Sixhills Group Pty Ltd outlining likely capital expenditure on upgrade, renewal and/or refurbishment requirements for McMaugh Gardens that has been integrated within these scenarios. Consideration has been given to Council's current Workforce Plan.

As part of the budget balancing exercise for 2018/19, some building maintenance items were removed from budgeted expenditure to a value of \$313,889. In addition to this maintenance expenditure reduction, building capital expenditure was also removed totalling \$358,900. These building costs have <u>not</u> been reinstated into this ten year plan.

1. Conservative Scenario

This scenario is based on rate growth being limited to the rate pegging percentage as determined by IPART without any variation whilst simultaneously attempting to address Council's asset renewal and replacement backlog and increased asset maintenance spending to levels required to ensure assets meet expected performance levels and their planned lifecycle. This scenario indicates the revenue deficiency that Council faces in terms of sufficiently maintaining assets to required levels and alleviating the pre-existing asset renewal backlog.

The projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period would be a deficit of \$17.45 million. The net increase in cash and cash equivalents for the General Fund over the 10 year plan also shows a surplus of \$0.87 million but this is achieved after redeeming \$7.13 million in investments and borrowing \$8.0 million over the last seven years of the plan because there are insufficient unrestricted cash reserves available. This result clearly outlines the difficult position Council faces in aligning current service levels, asset maintenance and improvement with current income levels, especially rates income.

Note: The net operating result before grants and contributions provided for capital purposes is the better measure for income statement purposes because it is assumed that any capital grants will be spent on capital expenditure and should not be used to support operating expenditure.

This scenario also includes increases in annual charges for water and sewer to ensure that neither fund is required to borrow over the course of this ten year plan. This is only achieved by increasing water charges by 26% in 2020 and sewer charges by 5.5% in the same year (instead of the base 2.5%). These increases however leave both funds with cash reserves at the conclusion of 2028 of only \$25,000 and \$7,000 respectively. It is not appropriate to allow cash reserves to be consumed by fund losses and nor is it good practice to allow reserves to fall to this level. This option is not recommended.

This scenario clearly indicates that this is not a suitable or sustainable position and would in fact require either a significant reduction in levels of service, discontinuation of services or significant borrowings in order to establish a balanced budget.

Council also needs to remember that in any of the forward years the Federal Government could decide to discontinue with the prepayment of FAGS. This would add the need to borrow a further \$1.2M above what has already been detailed above.

2. Planned Scenario

This scenario includes a range of potential productivity options identified during a horizontal service review. These include increases in revenue items of \$134,000 and reductions in expenditure of \$129,000 providing total profit improvements of \$263,000. Some of these options affect the water and sewer funds.

The projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period for this scenario would be a deficit of \$14.62 million. The net increase in cash and cash equivalents for the General Fund over the 10 year plan also shows a surplus of \$0.21 million but this is achieved after redeeming \$6.9 million in investments and borrowing \$5.2 million over the last six years of the plan. This result continues to highlight the need for further action to bring the budget back to surplus.

This scenario continues with the increases in annual charges for water and sewer but at a higher rate that ensures that both funds return to profitability by the end of the ten year program. This is only achieved by increasing water charges by 26% in 2020 and 24.5% in 2021, and sewer charges by 9% in each of 2020 and 2021 (all instead of the base 2.5%). These increases leave both funds with improved cash reserves at the conclusion of the ten year plan.

This scenario also indicates that this is not a suitable or sustainable position for the General Fund and shows that Council still requires either a significant reduction in levels of service or discontinuation of services or significant borrowings in order to establish a balanced budget.

3. Optimistic Scenario

This scenario is proposed as Council's preferred option and the first step toward addressing the Council's long term infrastructure needs and sustainability for the Council as a whole. This scenario includes the imposition of a Special Rate Variation – Continuing under s.508 (2) of the Local Government Act, for General fund of 35% (37.7% total increase) in the 2019/20 financial year. Council could also consider four consecutive increases of 9.3% from 2019/20 to 2022/23 (12% total increase in 2019/20 and 11.8% in each of the following three years) which would result in a similar profit and cash flow but would enable implementation of the rate increase over an extended period.

Under the optimistic scenario, the projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period would be a surplus of \$0.56 million. The net increase in cash and cash equivalents for the General Fund over the 10 year plan shows a surplus of \$8.2 million.

This scenario continues with the increases in annual charges for water and sewer but at a higher rate than that outlined in scenario 2 that ensures that both funds achieve average profits equivalent to those achieved in the funds over the past eight years. This is only achieved by increasing water charges by 26% in 2020 and 24.5% in both 2021 and 2022, and sewer charges by 9% in each of 2020, 2021 and 2022 (all instead of the base 2.5%). These increases leave both funds with healthy cash reserves at the conclusion of the ten year plan.

Sensitivity Analysis/Risk Assessment

The LTFP 2028 is a continuation of Councils previous long term financial plan under the new Integrated Planning and Reporting Framework requirements. However, it should be noted that some of Councils reconstructed Resourcing Strategy plans are still being finalised. The LTFP now incorporates the adopted Transport Asset Management Plan and the Buildings Asset Management Plan. It also incorporates draft Plant & Equipment Asset Management Plan (adjusted), draft Water Asset Management Plan and a draft Sewer Asset Management Plan. Other capital expenditure and maintenance projections in this plan have been based on historical information and some more accurate estimates for the first year of the plan.

The following risk factors have been considered in the development of this long term financial plan and whilst some factors would only have a minor impact on the projections, others could have a more significant impact.

Areas which would have a particular impact on the projections, should they occur, include:

- Estimates to fund infrastructure renewal, replacement and significant on-going asset maintenance being inaccurate;
- Rates increase being lower than anticipated;
- Construction costs being higher than anticipated;
- Utility expenses being higher than estimated;
- Significant fluctuations in the rate of return for investments;
- Workers compensation insurance costs;
- Further spikes in the payments required to the Defined Benefit Superannuation scheme;
- Award determined staff related expenses increasing more than anticipated.

There are also external factors beyond the influence of Council which could also impact on the model, including:

- Further cost shifting from other levels of Government;
- Freezes to the indexation of recurrent operating grants;
- Changes to the taxation regime;
- Changes to the superannuation guarantee legislation;
- Forced amalgamation of Councils;
- Natural Disasters.

Scenarios by Fund



		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	CONSOLIDATED			J									
	Income from Continuing Operations												
	Revenue												
	Rates & Annual Charges	5,938,385	6,159,000	6,429,760	6,728,532	6,930,756	7,138,903	7,353,142	7,573,652	7,800,609	8,034,199	8,274,611	8,522,043
_	User Charges & Fees	4,891,907	4,856,000	4,958,692	5,074,677	5,193,379	5,314,870	5,439,216	5,566,488	5,696,747	5,830,069	5,966,520	6,106,179
Buc	Interest & Investment Revenue	337,581	398,000	312,500	317,346	231,386	177,171	174,843	176,891	179,113	180,958	181,638	184,865
dge	Other Revenues	754,000	630,000	726,543	733,392	746,806	760,527	774,565	788,924	803,617	818,644	834,016	849,745
Ž	Grants & Contributions Provided for Operating Purposes	8,807,625	7,761,000	6,539,215	6,683,4 79	6,834,019	6,987,957	7,145,358	7,306,307	7,470,882	7,639,165	7,811,237	7,987,188
e V	Grants & Contributions Provided for Capital Purposes	16,000	1,552,000	3,472,765	2,258,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
Budget Review	Other Income												
and	Net Gains from the Disposal of Assets												
Finance	Total Income from Continuing Operations	20,745,499	21,356,000	22,439 ,474	21,795,426	20,992,346	21,215,428	21,741,934	22,286,305	22,844,677	23,416,852	24,002,400	24,605,422
ice	Expenses from Continuing Operations												
င္ပ	Employee Benefits & On-Costs	8,705,684	9,424,000	10,012,466	10,357 ,443	10,642,272	10,934,935	11,235,648	11,544,628	11,862,104	12,188,312	12,523,490	12,867,886
ğ	Borrowing Costs	190,000	167,000	148,781	156,722	145,759	138,787	148,254	194,249	206,958	263,312	339,456	392,441
Committee	Materials & Contracts	3,522,626	3,892,000	4,407,905	3,965,082	4,052,813	4,168,209	4,191,369	4,300,363	4,763,907	4,544,740	4,633,804	4,749,904
	Depreciation & Amortisation	3,957,976	4,270,000	4,273,547	4,384,667	4,594,409	4,713,861	4,836,414	4,962,160	5,091,176	5,223,549	5,359,361	5,498,705
Bu	Impairment	2,221,212	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,20,700	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,	.,,	.,,	-,,	0,==0,0 10	-,,	-,,
sine	Other Expenses	1,954,084	1,623,000	1,711,997	2,063,877	2,106,765	2,319,661	2,377,045	2,443,963	2,472,326	2,456,639	2,531,566	2,575,500
Business P	Net Losses from the Disposal of Assets	518,000	84,000	0	,,.	,,	,,	,- ,-	, -,	, ,-	,,	,,	,,
Paper	Total Expenses from Continuing Operations	18,848,370	19,460,000	20,554,696	20,927,791	21,542,018	22,275,453	22,788,730	23,445,363	24,396,470	24,676,552	25,387,677	26,084,435
1	Discontinued Operations												
Decei	Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
mber	Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
2018		1,897,129	1,896,000	1,884,778	867,635	-549,672	-1,060,025	-1,046,796	-1,159,059	-1,551,794	-1,259,700	-1,385,277	-1,479,014
	Net Operating Result Before Grants and Contributions Provided for												
	Capital Purposes	1,881,129	344,000	-1,587,987	-1,390,365	-1,605,672	-1,896,025	-1,901,606	-2,033,102	-2,445,503	-2,173,517	-2,319,655	-2,434,416

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
GENERAL FUND			J									
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	4,965,000	5,063,000	5,274,368	5,404,491	5,566,747	5,733,756	5,905,653	6,082,583	6,264,684	6,452,107	6,645,005	6,843,534
User Charges & Fees	3,629,412	3,305,000	3,592,154	3,673,333	3,756,340	3,841,222	3,928,023	4,016,790	4,107,560	4,200,385	4,295,302	4,392,365
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purposes Grants & Contributions Provided for Capital Purposes Other Income	154,789	221,000	147,725	211,643	122,450	66,992	63,603	60,455	66,745	73,568	83,180	92,436
Other Revenues	731,570	615,000	726,543	733,392	746, 806	760,527	774,565	788,924	803,617	818,644	834,016	849,745
Grants & Contributions Provided for Operating Purposes	6,496,352	5,524,000	4,232,684	4,324,905	4,422,228	4,521,746	4,623,500	4,727,546	4,833,932	4,942,713	5,053,939	5,167,671
Grants & Contributions Provided for Capital Purposes	16,000	1,454,000	1,623,765	1,120,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
Other Income												
	0	0	0	0	0	0	0	0	0	0	0	0
Net Gains from the Disposal of Assets Total Income from Continuing Operations Expenses from Continuing Operations	15,993,122	16,182,000	15,59 7,239	15,467,763	15,670,571	15,760,243	16,150,154	16,550,341	16,970,247	17,401,234	17,845,820	18,301,153
Expenses from Continuing Operations												
Employee Benefits & On-Costs Borrowing Costs Materials & Contracts Page 2015	6,205,000	6,572,000	7,512,056	7,690,891	7,902,389	8,119,706	8,343,000	8,572,431	8,808,170	9,050,393	9,299,278	9,555,008
Borrowing Costs	180,000	156,000	144,7 26	153,059	142,542	136,040	146,015	192,557	205,864	262,861	339,447	392,441
Materials & Contracts	2,377,000	2,607,000	3,474,936	3,251,053	3,323,782	3,336,688	3,430,096	3,505,827	3,930,905	3,679,587	3,803,284	3,888,468
Depreciation & Amortisation	3,310,000	3,381,000	3,385,712	3,473,748	3,564,065	3,656,728	3,751,798	3,849,344	3,949,427	4,052,116	4,157,469	4,265,564
Impairment Other Expenses Net Losses from the Disposal of Assets												
Ö Other Expenses	1,435,000	1,567,000	762,864	1,074,247	1,096,063	1,287,445	1,322,850	1,367,318	1,372,749	1,333,636	1,384,637	1,404,134
% Net Losses from the Disposal of Assets	518,000	84,000	0	0	0	0	0	0	0	0	0	0
ପ୍ରଥି Total Expenses from Continuing Operations	14,025,000	14,367,000	15,280,293	15,642,998	16,028,840	16,536,606	16,993,759	17,487,477	18,267,114	18,378,593	18,984,115	19,505,614
Discontinued Operations												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
ម៉ៃ B Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
$\stackrel{\mathcal{N}}{\underset{\mathcal{B}}{\longrightarrow}}$ Net Operating Result for the Year	1,968,122	1,815,000	316,946	-175,235	-358,269	-776,363	-843,605	-937,136	-1,296,867	-977,360	-1,138,295	-1,204,461
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	1,952,122	361,000	-1,306,819	-1,295,235	-1,414,269	-1,612,363	-1,698,415	-1,811,179	-2,190,576	-1,891,177	-2,072,673	-2,159,863

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	WATER FUND			· ·									
	Income from Continuing Operations												
	Revenue												
	Rates & Annual Charges	389,871	388,000	438,222	562,655	579,639	597,121	615,115	633,635	652,696	672,315	692,506	713,288
	User Charges & Fees	538,305	604,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Bu	Interest & Investment Revenue	64,140	66,000	63,275	41,779	44,381	47,283	45,731	43,602	39,547	34,600	27,977	22,045
dge	Other Revenues	0	7,000	0	0	0	0	0	0	0	0	0	0
뀼	Grants & Contributions Provided for Operating Purposes	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
ěγ	Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
Budget Review	Other Income												
and	Net Gains from the Disposal of Assets												
Finance	Total Income from Continuing Operations	1,008,088	1,083,000	1,050,073	1,169,127	1,205,291	1,242,730	1,276,718	1,311,157	1,344,729	1,378,499	1,411,712	1,446,770
Се	Expenses from Continuing Operations												
Committee	Employee Benefits & On-Costs	266,422	457,000	283,857	355,367	365,140	375,181	385,498	396,100	406,993	418,186	429,686	441,502
Ħ	Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
jį.	Materials & Contracts	177,967	349,000	362,920	167,913	170,705	260,700	177,662	197,831	220,971	199,322	192,649	209,193
	Depreciation & Amortisation	277,227	485,000	484,327	496,920	509,840	523,096	536,696	550,650	564,967	579,656	594,728	610,191
Sug	Impairment	•	,			,	•	•	•	,	,	•	•
ine	Other Expenses	277,220	0	343,022	350,344	357,821	365,456	373,258	381,228	389,369	397,690	406,184	414,862
Business Paper	Net Losses from the Disposal of Assets												
aper -	Total Expenses from Continuing Operations	998,836	1,291,000	1,474,126	1,370,544	1,403,506	1,524,433	1,473,114	1,525,809	1,582,300	1,594,854	1,623,247	1,675,748
	Discontinued Operations												
Decei	Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
mber	Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
20	Net Operating Result for the Year	9,252	-208,000	-424,052	-201,418	-198,215	-281,703	-196,396	-214,652	-237,571	-216,355	-211,535	-228,978
	Net Operating Result Before Grants and Contributions Provided for												
	Capital Purposes	9,252	-208,000	-424,052	-201,418	-198,215	-281,703	-196,396	-214,652	-237,571	-216,355	-211,535	-228,978

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
SEWER FUND			J									
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	583,515	708,000	717,171	761,386	784,370	808,026	832,374	857,434	883,229	909,777	937,100	965,221
User Charges & Fees	9,602	9,000	15,827	16,204	16,589	16,984	17,388	17,802	18,225	18,658	19,102	19,556
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purposes Grants & Contributions Provided for Capital Purposes Other Income	49,442	54,000	53,550	34,196	27,154	17,823	16,600	16,253	14,322	12,373	10,063	8,049
Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	11,853	16,000	16,844	17,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Grants & Contributions Provided for Capital Purposes	0	98,000	1,849,000	1,138,000	0	0	0	0	0	0	0	0
Other Income												
Net Gains from the Disposal of Assets												
<u>ā</u> □												
Total Income from Continuing Operations Expenses from Continuing Operations	654,411	885,000	2,652,392	1,967,009	845,724	860,841	884,775	910,316	935,027	960,492	986,392	1,013,406
Expenses from Continuing Operations												
Employee Benefits & On-Costs	172,262	290,000	182,082	220,765	226,836	233,074	239,484	246,070	252,838	259,792	266,937	274,278
Employee Benefits & On-Costs Borrowing Costs Materials & Contracts	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	146,659	193,000	137,090	120,246	122,703	125,222	127,804	130,451	135,086	135,947	138,796	141,716
	205,749	235,000	233,966	240,049	342,031	350,924	360,047	369,409	379,013	388,866	398,977	409,350
Impairment	200,7 .0	_55,000	200,000	= 10,0 13	3.2,001	330,32 .	300,017	303, 103	373,013	300,000	333,377	.03,550
Other Expenses	180,864	4,000	229,333	254,5 83	260,087	265,707	271,449	277,315	283,309	289,432	295,690	302,084
Net Losses from the Disposal of Assets						,	_, _,	,				
Total Expenses from Continuing Operations												
Total Expenses from Continuing Operations	705,534	722,000	782,471	835,642	951,657	974,927	998,784	1,023,245	1,050,246	1,074,037	1,100,400	1,127,428
Discontinued Operations												
Discontinued Operations Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
Discontinued Operations - Pront/(Loss)	U	U	U	U	U	U	U	U	U	U	U	U
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	-51,123	163,000	1,869,921	1,131,367	-105,933	-114,086	-114,009	-112,929	-115,219	-113,545	-114,008	-114,022
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	-51,123	65,000	20,921	-6,633	-105,933	-114,086	-114,009	-112,929	-115,219	-113,545	-114,008	-114,022

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	McMAUGH GARDENS FUND			Ü									
	ncome from Continuing Operations												
	Revenue												
	Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0	0	0
	User Charges & Fees	714,588	938,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Budget Review	Interest & Investment Revenue	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
dge	Other Revenues	22,430	8,000	0	0	0	0	0	0	0	0	0	0
77	Grants & Contributions Provided for Operating Purposes	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
éγ	Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
iеw	Other Income												
	Net Gains from the Disposal of Assets		0										
and Finance	Total Income from Continuing Operations	3,089,878	3,206,000	3,139,770	3,191,527	3,270,760	3,351,614	3,430,287	3,514,491	3,594,674	3,676,627	3,758,475	3,844,093
	Expenses from Continuing Operations												
οr	Employee Benefits & On-Costs	2,062,000	2,105,000	2,034,472	2,09 0,420	2,147,907	2,206,974	2,267,666	2,330,027	2,394,103	2,459,941	2,527,589	2,597,098
Committee	Borrowing Costs	10,000	11,000	4,055	3,662	3,218	2,747	2,238	1,693	1,094	451	9	0
itte	Materials & Contracts	821,000	743,000	43 2,9 59	425,871	435,623	445,599	455,807	466,254	476,945	529,884	499,075	510,527
	Depreciation & Amortisation	165,000	169,000	169,542	173,950	178,473	183,113	187,873	192,757	197,769	202,911	208,187	213,600
isus	Impairment												
Business	Other Expenses	61,000	52,000	376,779	384,7 03	392,794	401,053	409,488	418,102	426,899	435,881	445,055	454,420
ss Pa	Net Losses from the Disposal of Assets												
Paper -	Total Expenses from Continuing Operations	3,119,000	3,080,000	3,017,807	3,078,606	3,158,015	3,239,486	3,323,072	3,408,833	3,496,810	3,629,068	3,679,915	3,775,645
<u>.</u>	Discontinued Operations												
Dece	Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
mber	Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
2018	Net Operating Result for the Year	-29,122	126,000	121,963	112,921	112,745	112,128	107,215	105,658	97,864	47,559	78,560	68,448
	Net Operating Result Before Grants and Contributions Provided for												
	Capital Purposes	-29,122	126,000	121,963	112,921	112,745	112,128	107,215	105,658	97,864	47,559	78,560	68,448

TEAR ENDED 30 JOINE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
CONSOLIDATED												
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,782,000	6,343,000	5,297,092	4,410,529	3,848,396	3,680,219	3,587,027	3,597,907	3,594,246	3,583,994	3,623,216	3,595,205
Investments	4,650,000	8,650,000	4,950,000	2,820,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000
Receivables	936,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"												
Total Current Assets	15,621,000	17,325,000	12,579,092	9,562,529	7,600,396	7,432,219	7,339,027	7,349,907	7,346,246	7,335,994	7,375,216	7,347,205
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-		-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-		-	-	-	-	-	-	-	
Total Non-Current Assets	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
TOTAL ASSETS	248,044,000	248,614,000	250,276, 037	250,923,402	250,134,984	249,294,936	249,108,445	248,094,919	247,482,653	247,469,560	246,909,547	246,784,396
D LIABILITIES												
Current Liabilities												
Payables	3,908,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000
Borrowings	213,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000
Provisions	2,386,000	2,351,000	2,351,0 00	2 ,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
Total Current Liabilities	6,507,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000
Non-Current Liabilities												
Payables	-		-	-	-	-	-	-	-	-	-	-
Borrowings	2,633,000	2,423,000	2,200,260	1,979,989	1,741,243	1,961,219	2,821,524	2,967,057	3,906,585	5,153,191	5,978,455	7,332,318
Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
Total Non-Current Liabilities	3,547,000	4,664,000	4,441,260	4,220,989	3,982,243	4,202,219	5,062,524	5,208,057	6,147,585	7,394,191	8,219,455	9,573,318
TOTAL LIABILITIES	10,054,000	11,547,000	11,324,260	11,103,989	10,865,243	11,085,219	11,945,524	12,091,057	13,030,585	14,277,191	15,102,455	16,456,318
Net Assets	237,990,000	237,067,000	238,951,778	239,819,413	239,269,741	238,209,716	237,162,921	236,003,862	234,452,069	233,192,368	231,807,091	230,328,078
EQUITY												
Retained Earnings	71,065,000	72,961,000	74,845,778	75,713,413	75,163,741	74,103,716	73,056,921	71,897,862	70,346,069	69,086,368	67,701,091	66,222,078
Revaluation Reserves	166,925,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000
Council Equity Interest	237,990,000	237,067,000	238,951,778	239,819,413	239,269,741	238,209,716	237,162,921	236,003,862	234,452,069	233,192,368	231,807,091	230,328,078
Non-Controlling Equity Interests	-		-	-		-	- , - ,	-	- , - ,	-	-	-,,
Total Equity	237,990,000	237,067,000	238,951,778	239,819,413	239,269,741	238,209,716	237,162,921	236,003,862	234,452,069	233,192,368	231,807,091	230,328,078
F 9			,,					,,	, .5_,003		,,	,0,0.0

	2016-2017	2017-2018	2018-2019									
	Actual	Actual	Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
GENERAL												
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,693,000	156,000	86,944	4,514	7,016	- 18,040	33,125	84,856	146,666	236,747	312,041	342,890
Investments	4,650,000	8,650,000	4,950,000	2,820,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000
Receivables	630,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000
(C) Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"		-	-	-		-	-	-	-	-	-	-
Receivables Inventories Other Non-Current Assets Classified as "Held for Resale" Total Current Assets	9,226,000	10,594,000	6,824,944	4,612,514	3,215,016	3,189,960	3,241,125	3,292,856	3,354,666	3,444,747	3,520,041	3,550,890
Non-Current Assets												
n Investments	_	_	_	_	_		_	_	_	_	_	_
Investments Receivables Inventories Infractructure Property Plant & Equipment	_	_	_	_			_	_	_	_	_	_
Inventories	-	-	-	-		-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
Investments Accounted for Using the Equity Method	-	-	-	-		-	-	-	-	-	-	-
Investments Accounted for Using the Equity Method Investment Property Intangible Assets Total Non-Current Assets	-	-	-			-	-	-	-	-	-	-
Intangible Assets	-	-	-			_	-	-	-	-	-	-
Total Non-Current Assets	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
TOTAL ASSETS	209,703,000	214,045,000	214,144,166	213,754,015	213,162,797	212,612,679	212,636,156	211,851,876	211,502,459	211,780,271	211,468,338	211,617,739
(A) (A) (A) (A) (A) (A) (A) (A) (A) (A)												
LIABILITIES Current Liabilities Payables												
Payables	1,558,559	2,310,947	2,310,947	2,31 0,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947
Daniel Control	208,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441
- Provisions	2,386,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
Total Current Liabilities	4,153,000	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388
Total Current Liabilities Non-Current Liabilities Payables Borrowings Provisions												
Non-Current Liabilities												
Payables	2 570 000	2 272 642	2 455 022	-	4 707 067	-	-	2.054.454	-	-	-	- 226 007
O Borrowings	2,579,000	2,373,612	2,155,833	1,940,916	1,707,967	1,934,213	2,801,295	2,954,151	3,901,601	5,156,773	5,983,134	7,336,997
11041310113	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
Total Non-Current Liabilities	3,493,000	4,614,612	4,396,833	4,181,916	3,948,967	4,175,213	5,042,295	5,195,151	6,142,601	7,397,773	8,224,134	9,577,997
TOTAL LIABILITIES	7,646,000	9,493,000	9,275,221	9,060,304	8,827,355	9,053,601	9,920,683	10,073,539	11,020,989	12,276,161	13,102,522	14,456,385
Net Assets	202,057,000	204,552,000	204,868,946	204,693,711	204,335,442	203,559,078	202,715,473	201,778,337	200,481,470	199,504,110	198,365,815	197,161,354
EQUITY												
Retained Earnings	53,979,000	55,794,000	56,110,946	55,935,711	55,577,442	54,801,078	53,957,473	53,020,337	51,723,470	50,746,110	49,607,815	48,403,354
ω Revaluation Reserves	148,078,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000
Council Equity Interest	202,057,000	204,552,000	204,868,946	204,693,711	204,335,442	203,559,078	202,715,473	201,778,337	200,481,470	199,504,110	198,365,815	197,161,354
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	202,057,000	204,552,000	204,868,946	204,693,711	204,335,442	203,559,078	202,715,473	201,778,337	200,481,470	199,504,110	198,365,81,5	197,161,354

Part	YEAR ENDED 30 JUNE 2019	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
Part	WATER												
Canh & Canh & Equalments 1,271,000 1,284,478 1,271,200 1,384,478 1,271,200 1,374,070 374,000 374,0	ASSETS												
Trinsparent	Current Assets												
Page	Cash & Cash Equivalents	2,170,000	2,275,000	1,934,473	1,721,326	1,517,951	1,232,344	1,051,144	852,642	634,038	423,339	232,032	24,745
Part			-	-	-	-	-	-	-	-	-	-	-
Part	Receivables	262,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000
Part	Inventories		-	-	-	_	-	-	-	-	-	-	-
Part	Other		-	-	-		-	-	-	-	-	-	-
Part	Non-Current Assets Classified as "Held for Resale"		-	-	-		-	-	-	-	-	-	
Part	¯ Total Current Assets ✓	2,432,000	2,649,000	2,308,473	2,095,326	1,891,951	1,606,344	1,425,144	1,226,642	1,008,038	797,339	606,032	398,745
Part	Non-Current Assets												
Part	<u>T</u> Investments		-	-	-	-	-	-	-	-	-	-	-
Part	Receivables		-	-	-	_	-	-	-	-	-	-	-
Part	Inventories		-	-	-	-	-	-	-	-	-	-	-
Borrowings	Infrastructure, Property, Plant & Equipment Investments Accounted for Using the Equity Method	18,040,000	14,614,000	14,530,4 74 -	14,54 2,204	14,547,364	14,551,268	14,536,072 -	14,519,922	14,500,955 -	14,495,299 -	14,475,071 -	14,453,380
Borrowings	Investment Property		-	-		-	-	-	-	-	-	-	-
Borrowings	Intangible Assets		-	-	- /		-	-	-	-	-	-	-
Borrowings	Φ Total Non-Current Assets	18,040,000	14,614,000	14,530,474	14,542,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
Borrowings	TOTAL ASSETS	20,472,000	17,263,000	16,838,948	16,637,530	16,439,315	16,157,613	15,961,216	15,746,564	15,508,993	15,292,639	15,081,104	14,852,125
Borrowings	Ö LIABILITIES												
Borrowings	Current Liabilities												
Borrowings	Payables		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Provisions		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Non-Current Liabilities												
Total Non-Current Liabilities 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Payables		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Borrowings		-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	1 10 13 10 13		-	-	-	-	-	-	-	-	-	-	-
Net Assets 20,472,000 17,263,000 16,838,948 16,637,530 16,439,315 16,157,613 15,961,216 15,746,564 15,508,993 15,292,639 15,081,104 14,852,125 EQUITY	Total Non-Current Liabilities		-	-	-	-	-	-	-	-	-	-	
EQUITY Retained Earnings 8,850,000 8,642,000 8,621,000	TOTAL LIABILITIES		-	-	-	-	-	-	-	-	-	-	
Expectation of Earnings 8,850,000 8,642,000 8,217,948 8,016,530 7,818,315 7,536,613 7,340,216 7,125,564 6,887,993 6,671,639 6,460,104 6,231,125 Revaluation Reserves 11,622,000 8,621,	Net Assets	20,472,000	17,263,000	16,838,948	16,637,530	16,439,315	16,157,613	15,961,216	15,746,564	15,508,993	15,292,639	15,081,104	14,852,125
Revaluation Reserves 11,622,000 8,621,000 8,62	EQUITY												
Revaluation Reserves 11,622,000 8,621,000 8,62	Retained Earnings	8,850,000	8,642,000	8,217,948	8,016,530	7,818,315	7,536,613	7,340,216	7,125,564	6,887,993	6,671,639	6,460,104	6,231,125
Council Equity Interest 20,472,000 17,263,000 16,838,948 16,637,530 16,439,315 16,157,613 15,961,216 15,746,564 15,508,993 15,292,639 15,081,104 14,852,125 Non-Controlling Equity Interests -	ω												
Total Equity 20,472,000 17,263,000 16,838,948 16,637,530 16,439,315 16,157,613 15,961,216 15,746,564 15,508,993 15,292,639 15,081,104 14,852,125						-					-		-
	Total Equity	20,472,000	17,263,000	16,838,948	16,637,530	16,439,315	16,157,613	15,961,216	15,746,564	15,508,993	15,292,639	15,081,104	14,852,125

March Control Acets Cont			2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
Part		SEWER												
Cache A cache Agrinamentes 1,818,100 1,219,100		ASSETS												
This state with the provision of the properties 1		Current Assets												
Page		Cash & Cash Equivalents	1,830,000	2,042,000	1,259,130	644,833	543,385	454,943	373,666	296,795	220,201	148,096	78,600	7,423
Borrowings		Investments		-	-	-	-	-	-	-	-	-	-	-
Borrowings	Bu	Receivables	44,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Borrowings	dg	Inventories		-	-	-	-	-	-	-	-	-	-	-
Borrowings	et F			-	-	-	-	-	-	-	-	-	-	-
Borrowings	₹e/	Non-Current Assets Classified as "Held for Resale"		-	-	-	-	-	-	-	-		-	-
Borrowings	/iew	Total Current Assets	1,874,000	2,107,000	1,324,130	709,833	608,385	519,943	438,666	361,795	285,201	213,096	143,600	72,423
Borrowings	/ an	Non-Current Assets												
Borrowings	Ω Π	Investments		-	-	-	-	_	-	-	-	-	-	-
Borrowings	ij.	Receivables		-	-	-	-		-	-	-	-	-	-
Borrowings	our	Inventories		-	-	-	-	-	-	-	-	-	-	-
Borrowings	ë	Infrastructure, Property, Plant & Equipment	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
Borrowings	õ	Investments Accounted for Using the Equity Method		-	-	-	-	-	-	-	-	-	-	-
Borrowings	mm	Investment Property		-	-	-	-	-	-	-	-	-	-	-
Borrowings	Ħ	Intangible Assets		-	-	-		-	-	-	-	-	-	
Borrowings	ě	Total Non-Current Assets	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
Borrowings	usine	TOTAL ASSETS	10,870,000	11,031,000	12,900,921	14,032,288	13,926,355	13,812,269	13,698,260	13,585,331	13,470,112	13,356,567	13,242,559	13,128,537
Borrowings	SS	HARMETIC												
Borrowings	Pa													
Borrowings	pe													
Provisions	1					-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	$\frac{1}{2}$					-	-	-	-	_	-	-	-	-
Total Non-Current Liabilities 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	De													
Total Non-Current Liabilities 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	ce	Total current Elabinates												_
Total Non-Current Liabilities 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	ಕ	Non-Current Liabilities												
Total Non-Current Liabilities 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	er .	Payables		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	9			-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES 10,870,000 11,031,000 12,900,921 14,032,288 13,926,355 13,812,269 13,698,260 13,585,331 13,470,112 13,356,567 13,242,559 13,128,537 Retained Earnings 5,336,000 5,499,000 7,368,921 8,500,288 8,394,355 8,280,269 8,166,260 8,053,331 7,938,112 7,824,567 7,710,559 7,596,537 Revaluation Reserves 5,534,000 5,532,000	$\frac{1}{\infty}$	Provisions		-	-	-	-	-	-	-	-	-	-	-
Net Assets 10,870,000 11,031,000 12,900,921 14,032,288 13,926,355 13,812,269 13,698,260 13,585,331 13,470,112 13,356,567 13,242,559 13,128,537		Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Retained Earnings S,336,000 S,499,000 S,532,000 S,532,00		TOTAL LIABILITIES		-	-	-	-	-	-	-	-	-	-	-
Retained Earnings 5,336,000 5,499,000 7,368,921 8,500,288 8,394,355 8,280,269 8,166,260 8,053,331 7,938,112 7,824,567 7,710,559 7,596,537 7,908,100		Net Assets	10,870,000	11,031,000	12,900,921	14,032,288	13,926,355	13,812,269	13,698,260	13,585,331	13,470,112	13,356,567	13,242,559	13,128,537
Retained Earnings 5,336,000 5,499,000 7,368,921 8,500,288 8,394,355 8,280,269 8,166,260 8,053,331 7,938,112 7,824,567 7,710,559 7,596,537 7,908,100														
Revaluation Reserves 5,534,000 5,532			= 0			0 = 0	0.00		0.46	0.05				=======
Council Equity Interest 10,870,000 11,031,000 12,900,921 14,032,288 13,926,355 13,812,269 13,698,260 13,585,331 13,470,112 13,356,567 13,242,559 13,128,537 Non-Controlling Equity Interests	ယ္													
Non-Controlling Equity Interests	2													
						14,032,288	13,926,355				13,470,112	13,356,567		13,128,537
Total Equity 10,870,000 11,031,000 12,900,921 14,032,288 13,926,355 13,812,269 13,698,260 13,585,331 13,470,112 13,356,567 13,242,559 13,128,537		Non-controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
		Total Equity	10,870,000	11,031,000	12,900,921	14,032,288	13,926,355	13,812,269	13,698,260	13,585,331	13,470,112	13,356,567	13,242,559	13,128,537

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
McMAUGH GARDENS												
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
Investments		-	-	-	-	-	-	-	-	-	-	-
Receivables		105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
Inventories		-	-	-	-	-	-	-	-	-	-	-
4 Other		-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"		-	-	-		<u> </u>	-	-	-	-	-	
Receivables Inventories Other Non-Current Assets Classified as "Held for Resale" Total Current Assets	2,089,000	1,975,000	2,121,544	2,144,855	1,885,044	2,115,972	2,234,092	2,468,614	2,698,341	2,880,812	3,105,542	3,325,147
Non-Current Assets Investments Receivables Inventories												
Investments		-	-	-	-	-	-	-	-	-	-	-
Receivables		-	-	-		-	-	-	-	-	-	-
Inventories		-	-	-	-	-	-	-	-	-	-	-
initastructure, Property, Plant & Equipment	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
Investments Accounted for Using the Equity Method Investment Property Intangible Assets Total Nan-Current Assets		-	-	-		-	-	-	-	-	-	-
Investment Property		-	-	- B- /		-	-	-	-	-	-	-
Intangible Assets		-			1 701 170	-	-	-	-	-	-	
Total Non-Current Assets	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
TOTAL ASSETS	6,999,000	6,275,000	6,392,002	6,499,569	6,606,516	6,712,375	6,812,812	6,911,147	7,001,089	7,040,083	7,117,546	7,185,994
C LIABILITIES												
Current Liabilities Payables	2,349,441	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053
Borrowings	4,559	4,559	4,5 59	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559
Provisions		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,354,000	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612
Total Current Liabilities Non-Current Liabilities Payables												
Payables		_	_	_	_	_	_	_	_	_	_	_
Borrowings Provisions	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983 -	3,582 -	4,679 -	4,679
o Provisions	- ,,,,,,	-		-	-			,	-	-	-	-
Total Non-Current Liabilities	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983 -	3,582 -	4,679 -	4,679
TOTAL LIABILITIES	2,408,000	2,054,000	2,049,039	2,043,685	2,037,887	2,031,618	2,024,841	2,017,517	2,009,595	2,001,030	1,999,933	1,999,933
Net Assets	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061
		, ,	, ,	, -,	, -,-	, -, -	, ,-	, -,	, , -	, .,	, ,	, -,
EQUITY												
Retained Earnings ວ	2,900,000	3,026,000	3,147,963	3,260,884	3,373,629	3,485,757	3,592,972	3,698,630	3,796,494	3,844,053	3,922,613	3,991,061
Revaluation Reserves	1,691,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
Council Equity Interest	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061

Budget Review and Finance Committee Business Paper - 11 December 2018

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
CONSOLIDATED FUNDS	7.000.	7100001	244801									
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	5,897,000	6,087,000	6,429,760	6,728,532	6,930,756	7,138,903	7,353,142	7,573,652	7,800,609	8,034,199	8,274,611	8,522,043
User Charges & Fees	5,274,000	4,995,000	4,958,692	5,074,677	5,193,379	5,314,870	5,439,216	5,566,488	5,696,747	5,830,069	5,966,520	6,106,179
Interest & Investment Revenue Received	277,000	366,000	312,500	3,074,077	231,386	177,171	174,843	176,891	179,113	180,958	181,638	184,865
Grants & Contributions	8,815,000	8,807,000	10,011,980	8,941,479	7,890,019	7,823,957	8,000,168	8,180,350	8,364,591	8,552,982	8,745,615	8,942,590
Bonds & Deposits Received	8,813,000	8,807,000	10,011,980	0,341,473	7,830,013	7,023,337	8,000,108	8,180,330	8,304,331	0,332,362	8,743,013	8,342,330
Other	1,544,000	1,369,000	726,543	733,392	746,806	760,527	774,565	788,924	803,617	818,644	834,016	849,745
	1,344,000	1,309,000	720,343	733,332	740,800	700,327	774,303	766,924	803,017	616,044	634,010	049,743
Payments Employee Panafits & On Costs	(9.010.000)	(0.467.000)	(10,012,466)	(10.257.442)	(10,642,272)	(10,934,935)	(11,235,648)	(11 544 630)	(11,862,104)	(12,188,312)	(12,523,490)	(12,867,886)
Employee Benefits & On-Costs	(8,919,000)	(9,467,000)		(10,357,443)				(11,544,628)				
Materials & Contracts	(4,261,000)	(4,347,000)	(4,407,905)	(3,965,082)	(4,052,813)	(4,168,209)	(4,191,369)	(4,300,363)	(4,763,907)	(4,544,740)	(4,633,804)	(4,749,904)
Borrowing Costs	(156,000)	(147,000)	(148,781)	(156,722)	(145,759)	(138,787)	(148,254)	(194,249)	(206,958)	(263,312)	(339,456)	(392,441)
Other	(1,559,000)	(1,966,000)	(1,711,997)	(2,063,877)	(2,106,765)	(2,319,661)	(2,377,045)	(2,443,963)	(2,472,326)	(2,456,639)	(2,531,566)	(2,575,500)
Net Cash Provided (or used in) Operating Activities	6,912,000	5,697,000	6,158,325	5,252,3 02	4,0 44, 7 37	3,6 53,836	3,789,618	3,803,101	3,539,382	3,963,849	3,974,084	4,019,691
Cash Flows from Investing Activities												
Receipts												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	2,130,000	1,400,000	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	1,400,000	0	0	0	0	0	0	0
)	103,000	331,000	Ü				O	O	O	O	O	O
Payments												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,261,000)	(4,943,000)	(10,681,492)	(8,048,596)	(5,768,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
Net Cash Provided (or used in) Investing Activities	(5,570,000)	(8,492,000)	(7,081,492)	(5,918,596)	(4,368,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
1	(3)37 3)333)	(0) 132,000,	(1)001)101	(3)323,330,	(,,500,123)	(1,012,002,	(1), 13,113	(3,337,733)	(1) 102/072/	(5)225)755)	(1), 00)12, /	(5) 102/505/
Cash Flows from Financing Activities												
Receipts												
Proceeds from Borrowings & Advances	0	0	0	0	0	460,000	1,150,000	440,000	1,250,000	1,600,000	1,250,000	1,850,000
Proceeds from Retirement Home Contributions	1,777,000	1,058,000										
. Payments												
Repayment of Borrowings & Advances	(201,000)	(202,000)	(222,740)	(220,270)	(238,747)	(240,023)	(289,695)	(294,467)	(310,472)	(353,393)	(424,736)	(496,137)
Repayment of Retirement Home Contributions	(1,336,000)	(1,400,000)	0	, , ,	, , ,		, , ,	, , ,	, , ,	, , ,	, , ,	, , ,
Other Financing Activity Payments		0	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	240,000	(544,000)	(222,740)	(220,270)	(238,747)	219,977	860,305	145,533	939,528	1,246,607	825,264	1,353,863
				, , ,	, , ,		·		•		·	
Net Increase/(Decrease) in Cash & Cash Equivalents	1,582,000	(3,339,000)	(1,145,908)	(886,564)	(562,132)	(168,178)	(93,192)	10,880	(3,661)	(10,252)	39,221	(28,010)
0												
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	8,200,000	9,782,000	6,443,000	5,297,092	4,410,529	3,848,396	3,680,219	3,587,027	3,597,907	3,594,246	3,583,994	3,623,216
					0.040.05.7	0.000.00.7	0.000.00		0.000.0	0.000.05	0.000.0:-	
Cash & Cash Equivalents - End of the Year	9,782,000	6,443,000	5,297,092	4,410,529	3,848,396	3,680,219	3,587,027	3,597,907	3,594,246	3,583,994	3,623,216	3,595,205
plus: Investments - End of the Year	4,650,000	8,550,000	4,950,000	2,820,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000
Total Cash, Cash Equivalents & Investments - End of Year	14,432,000	14,993,000	10,247,092	7,230,529	5,268,396	5,100,219	5,007,027	5,017,907	5,014,246	5,003,994	5,043,216	5,015,205

Budget Review and Finance Committee Business Paper - 11 December 2018

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
GENERAL FUND			Ü									
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	4,923,615	5,012,000	5,274,368	5,404,491	5,566,747	5,733,756	5,905,653	6,082,583	6,264,684	6,452,107	6,645,005	6,843,53
User Charges & Fees	4,011,505	3,661,000	3,592,154	3,673,333	3,756,340	3,841,222	3,928,023	4,016,790	4,107,560	4,200,385	4,295,302	4,392,36
Interest & Investment Revenue Received	94,207	189,000	147,725	211,643	122,450	66,992	63,603	60,455	66,745	73,568	83,180	92,43
Grants & Contributions	6,503,727	6,472,000	5,856,449	5,444,905	5,478,228	5,357,746	5,478,310	5,601,589	5,727,641	5,856,530	5,988,317	6,123,07
Bonds & Deposits Received												
Other	1,521,570	1,354,000	726,543	733,392	746,806	760,527	774,565	788,924	803,617	818,644	834,016	849,74
Payments												
Employee Benefits & On-Costs	(6,418,316)	(6,615,000)	(7,512,056)	(7,690,891)	(7,902,389)	(8,119,706)	(8,343,000)	(8,572,431)	(8,808,170)	(9,050,393)	(9,299,278)	(9,555,00
Materials & Contracts	(3,115,374)	(3,009,565)	(3,474,936)	(3,251,053)	(3,323,782)	(3,336,688)	(3,430,096)	(3,505,827)	(3,930,905)	(3,679,587)	(3,803,284)	(3,888,46
Borrowing Costs	(146,000)	(136,000)	(144,726)	(153,059)	(142,542)	(136,040)	(146,015)	(192,557)	(205,864)	(262,861)	(339,447)	(392,44
Bonds & Deposits Refunded	(-,,	(,,	(, -,	(11,111,		, (/ /	(-,,	(- , ,	(, ,	(- , ,	(,	(/
Other	(1,039,916)	(1,910,000)	(762,864)	(1,074,247)	(1,096,063)	(1,2 87,445)	(1,322,850)	(1,367,318)	(1,372,749)	(1,333,636)	(1,384,637)	(1,404,13
Net Cash Provided (or used in) Operating Activities	6,335,018	5,017,435	3,702,658	3,298,513	3,205,796	2,880,365	2,908,193	2,912,208	2,652,560	3,074,756	3,019,174	3,061,10
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Cash Flows from Investing Activities												
Receipts												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	2,130,000	1,400,000				0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	
Payments	,	,										
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0								
Purchase of Infrastructure, Property, Plant & Equipment	(3,092,000)	(4,708,047)	(7,253,934)	(5,296,027)	(4,370,346)	(3,131,667)	(3,724,110)	(3,013,334)	(3,538,200)	(4,239,848)	(3,770,242)	(4,384,11
Net Cash Provided (or used in) Investing Activities	(5,401,000)	(8,257,047)	(3,653,934)	(3,166,027)	(2,970,346)	(3,131,667)	(3,724,110)	(3,013,334)	(3,538,200)	(4,239,848)	(3,770,242)	(4,384,11
Cash Flows from Financing Activities												
Receipts												
Proceeds from Borrowings & Advances	0	0				460,000	1,150,000	440,000	1,250,000	1,600,000	1,250,000	1,850,00
Proceeds from Retirement Home Contributions	1,777,000	0										
Other Financing Activity Receipts	0	0										
Payments												
Repayment of Borrowings & Advances	(197,327)	(197,388)	(217,779)	(214,917)	(232,949)	(233,755)	(282,918)	(287,144)	(302,550)	(344,828)	(423,639)	(496,13
Repayment of Retirement Home Contributions	(1,336,000)	0										
Other Financing Activity Payments	0	0										
Net Cash Flow Provided (Used in) Financing Activities	243,673	(197,388)	(217,779)	(214,917)	(232,949)	226,245	867,082	152,856	947,450	1,255,172	826,361	1,353,86
Net Increase/(Decrease) in Cash & Cash Equivalents	1,177,691	(3,437,000)	(169,056)	(82,430)	2,502	(25,056)	51,165	51,731	61,810	90,081	75,294	30,84
4	_,,	(=,:=:,===,	(===,===,	(0=,100,	_,	(==,===,	-,	,	,			
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	2,515,309	3,693,000	256,000	86,944	4,514	7,016	(18,040)	33,125	84,856	146,666	236,747	312,04
Cash & Cash Equivalents - End of the Year	3,693,000	256,000	86,944	4,514	7,016	(18,040)	33,125	84,856	146,666	236,747	312,041	342,89
plus: Investments - End of the Year	4,650,000	8,550,000	4,950,000	2,820,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,00
Total Cash, Cash Equivalents & Investments - End of Year	8,343,000	8,806,000	5,036,944	2,824,514	1,427,016	1,401,960	1,453,125	1,504,856	1,566,666	1,656,747	1,732,041	1,762,89
	0,5-15,000	0,000,000	3,030,344	_,02-,,51-	1,727,010	2,401,500	2,400,120	2,304,030	2,300,000	2,000,7-47	2,732,0-41	1,,02,03

Cash Flow from Operating Activities Cash Flow from Investment Securities Cash Flow from Investme	TEAN ENDED 30 JONE 2015	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
Part	WATER FUND												
Rates & Annual Changes & 1888 871 388,000 382,000 502,000 573,000	Cash Flows from Operating Activities												
Memory M	Receipts												
Interest & investment Revenue Revenu	Rates & Annual Charges	389,871	388,000	438,222	562,655	579,639	597,121	615,115	633,635	652,696	672,315	692,506	713,288
Carla K. Contributions 15,722 18,000 21,011 21,050 22,086 22,041 23,015 24,308 25,021 25,755 26,010 27,286 28,000 20 20 20 20 20 20 20	User Charges & Fees	538,305	492,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Bondisk Deposits Received 10	Interest & Investment Revenue Received	64,140	66,000	63,275	41,779	44,381	47,283	45,731	43,602	39,547	34,600	27,977	22,045
Other Control	Grants & Contributions	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Part	Bonds & Deposits Received												
Employee Resentis & Contracts (266,422] (457,000) (281,875) (355,268] (355,676) (355,181) (385,488] (386,00) (406,938] (418,186) (423,968) (415,028] (415,028) (415,028) (Other	0	7,000	0	0	0	0	0	0	0	0	0	0
Cash Flows from Investing Activities Sale of Investment Securities Sale of Investment Se	Payments												
Cash Flows from Investing Activities Sale of Investment Securities Sale of Investment Se	Employee Benefits & On-Costs	(266,422)	(457,000)	(283,857)	(355,367)	(365,140)	(375,181)	(385,498)	(396,100)	(406,993)	(418,186)	(429,686)	(441,502)
Cash Flows from Investing Activities Sale of Investment Securities Sale of Investment Se	Materials & Contracts	(177,967)	(357,228)	(362,920)	(167,913)	(170,705)	(260,700)	(177,662)	(197,831)	(220,971)	(199,322)	(192,649)	(209,193)
Cash Flows from Investing Activities Sale of Investment Securities Sale of Investment Se	Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Cash Flows from Investing Activities 286,478 156,772 00.275 295,503 311,625 241,393 340,300 335,998 327,396 363,010 383,193 312,131	Bonds & Deposits Refunded												
Cash Flows from Investing Activities 286,478 156,772 00.275 295,503 311,625 241,393 340,300 335,998 327,396 363,010 383,193 312,131	Other	(277,220)	0	(343,022)	(350,344)	(357,821)	(365,456)	(373,258)	(381,228)	(389,369)	(397,690)	(406,184)	(414,862)
Page	Net Cash Provided (or used in) Operating Activities	286,478	156,772	60,275	295,503	311,625	241, 393	340,300	335,998	327,396	363,301	383,193	381,213
Sale of Infrastructure, Property, Plant & Equipment 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	nd												
Sale of Infrastructure, Property, Plant & Equipment 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Cash Flows from Investing Activities												
Sale of Infrastructure, Property, Plant & Equipment 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Receipts												
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities (4,000) (51,772) (400,801) (508,650) (515,000) (527,000) (521,500) (534,500) (546,000) (574,000) (574,500) (588,500)	Sale of Investment Securities		0										
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities (4,000) (51,772) (400,801) (508,650) (515,000) (527,000) (521,500) (534,500) (546,000) (574,000) (574,500) (588,500)	Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities (4,000) (51,772) (400,801) (508,650) (515,000) (527,000) (521,500) (534,500) (546,000) (574,000) (574,500) (588,500)	Payments												
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities (4,000) (51,772) (400,801) (508,650) (515,000) (527,000) (521,500) (534,500) (546,000) (574,000) (574,500) (588,500)	Purchase of Investment Securities		0										
Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances O													
Degree Francing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Net Cash Flow Provided (Used in) Financing Activities Plus: Cash, Cash Equivalents & Investments - Beginning of Year 1,887,522 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745 Plus: Investments - End of the Year	Net Cash Provided (or used in) Investing Activities	(4,000)	(51,772)	(400, 801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
Degree Francing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Net Cash Flow Provided (Used in) Financing Activities Plus: Cash, Cash Equivalents & Investments - Beginning of Year 1,887,522 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745 Plus: Investments - End of the Year	<u>s</u> .												
Degree Francing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Net Cash Flow Provided (Used in) Financing Activities Plus: Cash, Cash Equivalents & Investments - Beginning of Year 1,887,522 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745 Plus: Investments - End of the Year	Cash Flows from Financing Activities												
Degree Francing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Net Cash Flow Provided (Used in) Financing Activities Plus: Cash, Cash Equivalents & Investments - Beginning of Year 1,887,522 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745 Plus: Investments - End of the Year	Receipts												
Degree Francing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Net Cash Flow Provided (Used in) Financing Activities Plus: Cash, Cash Equivalents & Investments - Beginning of Year 1,887,522 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745 Plus: Investments - End of the Year	Proceeds from Borrowings & Advances			0	0	0	0	0	0	0	0	0	0
Degree Francing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Net Cash Flow Provided (Used in) Financing Activities Plus: Cash, Cash Equivalents & Investments - Beginning of Year 1,887,522 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745 Plus: Investments - End of the Year	Proceeds from Retirement Home Contributions				_								
Net Increase/(Decrease) in Cash & Cash Equivalents 282,478 105,000 (340,527) (213,148) (203,375) (285,607) (181,200) (198,502) (218,604) (210,699) (191,307) (207,287) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604)			0										
Net Increase/(Decrease) in Cash & Cash Equivalents 282,478 105,000 (340,527) (213,148) (203,375) (285,607) (181,200) (198,502) (218,604) (210,699) (191,307) (207,287) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604)	Payments												
Net Increase/(Decrease) in Cash & Cash Equivalents 282,478 105,000 (340,527) (213,148) (203,375) (285,607) (181,200) (198,502) (218,604) (210,699) (191,307) (207,287) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604)	Repayment of Borrowings & Advances			0									
Net Increase/(Decrease) in Cash & Cash Equivalents 282,478 105,000 (340,527) (213,148) (203,375) (285,607) (181,200) (198,502) (218,604) (210,699) (191,307) (207,287) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604)	Repayment of Retirement Home Contributions												
Net Increase/(Decrease) in Cash & Cash Equivalents 282,478 105,000 (340,527) (213,148) (203,375) (285,607) (181,200) (198,502) (218,604) (210,699) (191,307) (207,287) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604)	Other Financing Activity Payments												<u>.</u>
Net Increase/(Decrease) in Cash & Cash Equivalents 282,478 105,000 (340,527) (213,148) (203,375) (285,607) (181,200) (198,502) (218,604) (210,699) (191,307) (207,287) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (191,307) (207,287) (218,604) (210,699) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604) (218,604)	Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0	0	0
Cash & Cash Equivalents - End of the Year 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745 plus: Investments - End of the Year	<u></u>	282,478	105,000	(340,527)	(213,148)	(203,375)	(285,607)	(181,200)	(198,502)	(218,604)	(210,699)	(191,307)	(207,287)
plus: Investments - End of the Year	Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,887,522	2,170,000	2,275,000	1,934,473	1,721,326	1,517,951	1,232,344	1,051,144	852,642	634,038	423,339	232,032
	Cash & Cash Equivalents - End of the Year	2,170,000	2,275,000	1,934,473	1,721,326	1,517,951	1,232,344	1,051,144	852,642	634,038	423,339	232,032	24,745
Total Cash, Cash Equivalents & Investments - End of Year 2,170,000 2,275,000 1,934,473 1,721,326 1,517,951 1,232,344 1,051,144 852,642 634,038 423,339 232,032 24,745	plus: Investments - End of the Year												
	Control Cash, Cash Equivalents & Investments - End of Year	2,170,000	2,275,000	1,934,473	1,721,326	1,517,951	1,232,344	1,051,144	852,642	634,038	423,339	232,032	24,745

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
SEWER FUND			· ·									
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	583,515	687,000	717,171	761,386	784,370	808,026	832,374	857,434	883,229	909,777	937,100	965,221
User Charges & Fees	9,602	9,000	15,827	16,204	16,589	16,984	17,388	17,802	18,225	18,658	19,102	19,556
Interest & Investment Revenue Received	49,442	54,000	53,550	34,196	27,154	17,823	16,600	16,253	14,322	12,373	10,063	8,049
Grants & Contributions	11,853	114,000	1,865,844	1,155,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Bonds & Deposits Received	,	ŕ	. ,	, ,	•	•		,	•		•	
Other	0	0	0	0	0	0	0	0	0	0	0	0
Pavments												
Employee Benefits & On-Costs	(172,262)	(290,000)	(182,082)	(220,765)	(226,836)	(233,074)	(239,484)	(246,070)	(252,838)	(259,792)	(266,937)	(274,278)
Materials & Contracts	(146,659)	(229,819)	(137,090)	(120,246)	(122,703)	(125,222)	(127,804)	(130,451)	(135,086)	(135,947)	(138,796)	(141,716)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
9 Bonds & Deposits Refunded		-	-			-	-	-	-	_	-	-
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other	(180,864)	(4,000)	(229,333)	(254,583)	(260,087)	(265,707)	(271,449)	(277,315)	(283,309)	(289,432)	(295,690)	(302,084)
Net Cash Provided (or used in) Operating Activities	154,626	340,181	2,103,887	1,371,416	236,098	236,838	246,038	256,480	263,794	275,321	284,969	295,328
Net Cash Provided (or used in) Operating Activities		0.10,202	_,	70.77.20			_ ::,:::					
☐ Cash Flows from Investing Activities												
Receipts												
Cash Flows from Investing Activities Receipts Sale of Investment Securities		0										
		0	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment												
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions		, , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	**		, , ,	, , ,	, , ,	, , ,	, , ,	, , ,	
Cash Flows from Financing Activities												
Receipts												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		0	0									
Other Financing Activity Receipts		0	0									
Payments												
Repayment of Borrowings & Advances		0	0									
Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Receipts Other Financing Activity Payments		0	0									
Other Financing Activity Payments		0	0									
Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used In) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents	112.626	212.000	(702.070)	(614.207)	(101 448)	(00.442)	(01.277)	(76 071)	/7C FOA)	(72.405)	(60,406)	(71 177)
Net increase/(Decrease) in Cash & Cash Equivalents	112,626	212,000	(782,870)	(614,297)	(101,448)	(88,442)	(81,277)	(76,871)	(76,594)	(72,105)	(69,496)	(71,177)
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,717,374	1,830,000	2,042,000	1,259,130	644,833	543,385	454,943	373,666	296,795	220,201	148,096	78,600
Cash & Cash Equivalents - End of the Year	1,830,000	2,042,000	1,259,130	644,833	543,385	454,943	373,666	296,795	220,201	148,096	78,600	7,423
plus: Investments - End of the Year												
ယ္ Total Cash, Cash Equivalents & Investments - End of Year	1,830,000	2,042,000	1,259,130	644,833	543,385	454,943	373,666	296,795	220,201	148,096	78,600	7,423
\	_,000,000	_,=,000	_,_33,233	2,000	2 .2,000	,5 .5	5,000			5,000	. 5,000	.,.=0

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
McMAUGH GARDENS FUND	710000	7100001	244801									
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges		0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	833,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue Received	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Grants & Contributions	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Bonds & Deposits Received	,,-	,,	,,	,, -	,- ,	, -, -	, -,	,,-	, ,-	, ,-	, -,	, ,
Other	22,430	8,000	0	0	0	0	0	0	0	0	0	0
Pavments	,	-,										
Employee Benefits & On-Costs	(2,062,000)	(2,105,000)	(2,034,472)	(2,090,420)	(2,147,907)	(2,206,974)	(2,267,666)	(2,330,027)	(2,394,103)	(2,459,941)	(2,527,589)	(2,597,098)
Materials & Contracts	(821,000)	(750,388)	(432,959)	(425,871)	(435,623)	(445,599)	(455,807)	(466,254)	(476,945)	(529,884)	(499,075)	(510,527)
Borrowing Costs	(10,000)	(11,000)	(4,055)	(3,662)	(3,218)	(2,747)	(2,238)	(1,693)	(1,094)	(451)	(9)	0
9 Bonds & Deposits Refunded	(20,000)	(22)000)	(1,000)	(3)332)	(3)223)	(=), .,,	(2)230)	(1)050)	(2)03 .)	(132)	(5)	Ü
Other	(61,000)	(52,000)	(376,779)	(384,703)	(392,794)	(401,053)	(409,488)	(418,102)	(426,899)	(435,881)	(445,055)	(454,420)
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other Net Cash Provided (or used in) Operating Activities	135,878	182,612	291,505	286,871	291,218	295,241	295,088	298,415	295,633	250,470	286,747	282,048
nor cash riorided (er deed iii) operatiiig realisties		102,012	231,303	200,072		233,211	233,000	250, 125	233,033	200,	200,7 1.7	
Cash Flows from Investing Activities												
Receipts												
Cash Flows from Investing Activities Receipts Sale of Investment Securities		0	0									
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
B Payments		O	O			Ü	O	O	O	O	O	O
Purchase of Investment Securities		0	0									
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment	(123,000)	(55,000)	(140,000)	(258,206)	(545,231)	(58,044)	(170,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)
	(123,000)	(55,000)	(140,000)	(258,206)	(545,231)	(58,044)	(170,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)
So Net easi i rovided (or dised iii) investing Activities	(123,000)	(33,000)	(140,000)	(230,200)	(343,231)	(30,044)	(170,130)	(30,370)	(37,304)	(33,434)	(00,320)	(02,443)
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions												
© Receipts												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		1,058,000	0									
Other Financing Activity Receipts		1,030,000	0									
Payments		U	0									
Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments	(3,673)	(4,612)	(4,961)	(5,354)	(5,798)	(6,269)	(6,778)	(7,323)	(7,922)	(8,565)	(1,097)	0
Repayment of Retirement Home Contributions	(3,073)	(1,400,000)	(4,301)	(3,334)	(3,738)	(0,203)	(0,778)	(7,323)	(7,322)	(8,303)	(1,037)	O
Other Financing Activity Payments		(1,400,000)	0									
Net Cash Flow Provided (Used in) Financing Activities	(3,673)	(346,612)	(4,961)	(5,354)	(5,798)	(6,269)	(6,778)	(7,323)	(7,922)	(8,565)	(1,097)	0
Net Cash Flow Provided (Used in) Financing Activities	(3,073)	(340,012)	(4,901)	(3,334)	(3,736)	(0,203)	(0,778)	(7,323)	(7,322)	(8,303)	(1,057)	
Net Increase/(Decrease) in Cash & Cash Equivalents	9,205	(219,000)	146,544	23,311	(259,811)	230,928	118,120	234,522	229,727	182,471	224,730	219,605
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	2,079,795	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542
Cash & Cash Equivalents - End of the Year	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
plus: Investments - End of the Year												
ω Total Cash, Cash Equivalents & Investments - End of Year	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
©	2,005,000	1,0,0,000	2,010,344	=,033,033	2,700,0-74	_,010,572	_,123,032	_,505,014	=,555,5-41	_,,,,,,,,,,	3,000,3-12	3,220,147

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	CONSOLIDATED			J									
	Income from Continuing Operations												
	Revenue												
	Rates & Annual Charges	5,938,385	6,159,000	6,429,760	6,783,964	7,178,733	7,394,360	7,616,297	7,844,731	8,079,843	8,321,826	8,570,877	8,827,198
	User Charges & Fees	4,891,907	4,856,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Budget Review	Interest & Investment Revenue	337,581	398,000	312,500	317,346	240,054	200,713	200,302	206,774	217,871	230,309	241,001	256,180
dge	Other Revenues	754,000	630,000	726,543	744,892	758, 566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
ᄁ	Grants & Contributions Provided for Operating Purposes	8,807,625	7,761,000	6,539,215	6,713,479	6,864,709	7,019,353	7,177,476	7,339,164	7,504,495	7,673,551	7,846,414	8,023,174
ěγ	Grants & Contributions Provided for Capital Purposes	16,000	1,552,000	3,472,765	2,258,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
iew	Other Income												
	Net Gains from the Disposal of Assets												
<u>a</u>	_												
and Finance	Total Income from Continuing Operations	20,745,499	21,356,000	22,439 ,474	21,955,358	21,355,900	21,603,801	22,142,442	22,701,740	23,279,780	23,873,639	24,480,598	25,107,286
nc													
	Expenses from Continuing Operations												
Committee	Employee Benefits & On-Costs	8,705,684	9,424,000	10,012,466		10,591,411	10,882,675	11,181,951	11,489,454	11,805,414	12,130,064	12,463,640	12,806,390
∄.	Borrowing Costs	190,000	167,000	148,781	156,722	145,759	138,787	126,266	151,570	147,667	187,986	244,353	278,642
tte	Materials & Contracts	3,522,626	3,89 2,000	4,40 7,90 5	3,940,082	4,027,188	4,141,943	4,164,446	4,272,767	4,735,621	4,515,746	4,604,085	4,719,442
	Depreciation & Amortisation	3,957,976	4,270,000	4,273,547	4,3 84,667	4,594,409	4,713,861	4,836,414	4,962,160	5,091,176	5,223,549	5,359,361	5,498,705
isi	Impairment												
Business	Other Expenses	1,954,084	1,623,000	1,711,997	2,009,377	2,051,011	2,262,625	2,318,697	2,384,274	2,411,263	2,394,173	2,467,664	2,510,127
SS	Net Losses from the Disposal of Assets	518,000	84,000	0									
o ap	_												
Paper	Total Expenses from Continuing Operations	18,848,370	19,460,000	20,554,696	20,798,791	21,409,778	22,139,891	22,627,774	23,260,225	24,191,140	24,451,518	25,139,103	25,813,305
1/1													
	Discontinued Operations												
Dec	Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
embe	<u>-</u>												
bei	Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
201													
218	Net Operating Result for the Year	1,897,129	1,896,000	1,884,778	1,156,567	-53,878	-536,090	-485,332	-558,486	-911,361	-577,879	-658,505	-706,020
	Net Operating Result Before Grants and Contributions Provided for												
	Capital Purposes	1,881,129	344,000	-1,587,987	-1,101,433	-1,109,878	-1,372,090	-1,340,142	-1,432,529	-1,805,070	-1,491,696	-1,592,883	-1,661,422

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
GENERAL FUND			J									
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	4,965,000	5,063,000	5,274,368	5,408,616	5,570,996	5,738,134	5,910,163	6,087,229	6,269,470	6,457,037	6,650,083	6,848,764
User Charges & Fees	3,629,412	3,305,000	3,592,154	3,731,333	3,815,674	3,901,921	3,990,118	4,080,313	4,172,543	4,266,863	4,363,308	4,461,935
Interest & Investment Revenue	154,789	221,000	147,725	211,643	131,118	89,211	81,280	73,735	80,047	87,539	97,538	106,791
Other Revenues	731,570	615,000	726,543	744,892	758, 566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Grants & Contributions Provided for Operating Purposes	6,496,352	5,524,000	4,232,684	4,354,905	4,452,918	4,553,142	4,655,618	4,760,403	4,867,545	4,977,099	5,089,116	5,203,657
Grants & Contributions Provided for Capital Purposes	16,000	1,454,000	1,623,765	1,120,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purposes Grants & Contributions Provided for Capital Purposes Other Income												
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations Expenses from Continuing Operations	15,993,122	16,182,000	15,59 7,239	15,571,388	15,785,272	15,890,961	16,278,851	16,677,222	17,099,790	17,534,146	17,981,883	18,440,042
Expenses from Continuing Operations												
Employee Benefits & On-Costs	6,205,000	6,572,000	7,512,056	7,641,391	7,851,528	8,067,446	8,289,303	8,517,257	8,751,480	8,992,145	9,239,428	9,493,512
Employee Benefits & On-Costs Borrowing Costs Materials & Contracts	180,000	156,000	144,726	153,059	142,542	136,040	124,027	149,878	146,573	187,535	244,344	278,642
Materials & Contracts	2,377,000	2,607,000	3,474,936	3,226,053	3,298,157	3,310,422	3,403,173	3,478,231	3,902,619	3,650,593	3,773,565	3,858,006
	3,310,000	3,381,000	3,385,712	3,473,748	3,564,065	3,656,728	3,751,798	3,849,344	3,949,427	4,052,116	4,157,469	4,265,564
Fig. Impairment	3,323,333	3,302,000	3,000,712	3, 1.3,7 1.0	3,50 .,005	3,030,720	3,732,733	3,0 .3,3	3,3 .3, .2,	.,002,110	.,207,103	.,_00,00 .
Other Expenses	1,435,000	1,567,000	762,864	1,019,747	1,040,309	1,230,409	1,264,502	1,307,629	1,311,686	1,271,170	1,320,735	1,338,761
ν Net Losses from the Disposal of Assets	518,000	84,000	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	14,025,000	14,367,000	15,280,293	15,513,998	15,896,600	16,401,044	16,832,803	17,302,339	18,061,784	18,153,559	18,735,541	19,234,484
Discontinued Operations												
Discontinued Operations - Profit/(Loss) Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,968,122	1,815,000	316,946	57,390	-111,328	-510,083	-553,952	-625,117	-961,995	-619,413	-753,658	-794,442
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	1,952,122	361,000	-1,306,819	-1,062,610	-1,167,328	-1,346,083	-1,408,762	-1,499,160	-1,855,704	-1,533,230	-1,688,036	-1,749,844

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
WATER FUND												
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	765,148	788,205	811,936	836,361	861,500	887,373	914,002
User Charges & Fees	538,305	604,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purpose Grants & Contributions Provided for Capital Purposes Other Income	64,140	66,000	63,275	41,779	44,381	47,871	50,528	54,125	55,852	57,388	57,064	58,944
Other Revenues	0	7,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purpose	s 15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
Other Income												
Net Gains from the Disposal of Assets												
<u>6</u>												
Total Income from Continuing Operations Expenses from Continuing Operations Employee Benefits & On-Costs Borrowing Costs Materials & Contracts	1,008,088	1,083,000	1,050,073	1,194,127	1,368,399	1,411,345	1,454,605	1,499,981	1,544,699	1,590,472	1,635,666	1,684,383
anc												
Expenses from Continuing Operations												
Employee Benefits & On-Costs	266,422	457,000	283,857	35 5,367	365,140	375,181	385,498	396,100	406,993	418,186	429,686	441,502
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	177,967	349,000	362,920	167,913	170,705	260,700	177,662	197,831	220,971	199,322	192,649	209,193
	277,227	485,000	484,327	496,920	509,840	523,096	536,696	550,650	564,967	579,656	594,728	610,191
မြှော် Impairment												
Impairment Other Expenses Net Losses from the Disposal of Assets	277,220	0	343,022	350,344	357,821	365,456	373,258	381,228	389,369	397,690	406,184	414,862
ν Net Losses from the Disposal of Assets												
P _{al}												
P ag © Total Expenses from Continuing Operations	998,836	1,291,000	1,474,126	1,370,544	1,403,506	1,524,433	1,473,114	1,525,809	1,582,300	1,594,854	1,623,247	1,675,748
The state of the s												
Discontinued Operations												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
(D)												
គ្នា ២ Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	9,252	-208,000	-424,052	-176,418	-35,107	-113,088	-18,509	-25,828	-37,601	-4,382	12,419	8,635
Net Operating Result Before Grants and Contributions Provide	ed for								_		_	
Capital Purposes	9,252	-208,000	-424,052	-176,418	-35,107	-113,088	-18,509	-25,828	-37,601	-4,382	12,419	8,635

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
SE	WER FUND			_									
Inc	ome from Continuing Operations												
	Revenue												
	Rates & Annual Charges	583,515	708,000	717,171	787,693	864,990	891,078	917,929	945,566	974,012	1,003,289	1,033,421	1,064,432
	User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Ви	Interest & Investment Revenue	49,442	54,000	53,550	34,196	27,154	18,558	19,585	22,333	23,472	24,965	25,981	28,109
Budget Review	Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Ä	Grants & Contributions Provided for Operating Purposes	11,853	16,000	16,844	17,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
ěγ	Grants & Contributions Provided for Capital Purposes	0	98,000	1,849,000	1,138,000	0	0	0	0	0	0	0	0
ie⊭	Other Income												
	Net Gains from the Disposal of Assets												
<u> </u>													
and Finance Committee	Total Income from Continuing Operations	654,411	885,000	2,652 ,392	1,998,316	931,469	949,881	978,699	1,010,046	1,040,616	1,072,393	1,104,573	1,138,767
anc													
ě	Expenses from Continuing Operations												
og .	Employee Benefits & On-Costs	172,262	290,000	182,082	220,765	226,836	233,074	239,484	246,070	252,838	259,792	266,937	274,278
m	Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
itte	Materials & Contracts	146,659	193,000	13 7,09 0	120,246	122,703	125,222	127,804	130,451	135,086	135,947	138,796	141,716
	Depreciation & Amortisation	205,749	235,000	233,966	240,049	342,031	350,924	360,047	369,409	379,013	388,866	398,977	409,350
sus	Impairment												
ine	Other Expenses	180,864	4,000	229,333	254, 583	260,087	265,707	271,449	277,315	283,309	289,432	295,690	302,084
SS	Net Losses from the Disposal of Assets												
Pa													
Business Paper	Total Expenses from Continuing Operations	705,534	722,000	782,471	835,642	951,657	974,927	998,784	1,023,245	1,050,246	1,074,037	1,100,400	1,127,428
	Discontinued Operations												
Dec	Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
(D)													
mber	Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
r 2													
⊇ Ne	t Operating Result for the Year	-51,123	163,000	1,869,921	1,162,674	-20,188	-25,046	-20,085	-13,199	-9,630	-1,644	4,173	11,339
~													
Ne	t Operating Result Before Grants and Contributions Provided for					_	_			_			
Ca	pital Purposes	-51,123	65,000	20,921	24,674	-20,188	-25,046	-20,085	-13,199	-9,630	-1,644	4,173	11,339

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
McMAUGH GARDENS FUND			J									
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0	0	
User Charges & Fees	714,588	938,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,10
Interest & Investment Revenue	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,3
Other Revenues	22,430	8,000	0	0	0	0	0	0	0	0	0	
Grants & Contributions Provided for Operating Purposes	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,6
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	
Other Income												
Net Gains from the Disposal of Assets		0										
Total Income from Continuing Operations	3,089,878	3,206,000	3,139,770	3,191,527	3,270,760	3,351,614	3,430,287	3,514,491	3,594,674	3,676,627	3,758,475	3,844,0
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,062,000	2,105,000	2,034,472	2,09 0,420	2,147,907	2,206,974	2,267,666	2,330,027	2,394,103	2,459,941	2,527,589	2,597,0
Borrowing Costs	10,000	11,000	4,055	3,662	3,218	2,747	2,238	1,693	1,094	451	9	
Materials & Contracts	821,000	743,000	432,959	425,871	435,623	445,599	455,807	466,254	476,945	529,884	499,075	510,5
Depreciation & Amortisation Impairment	165,000	169,000	169,542	173,950	178,473	183,113	187,873	192,757	197,769	202,911	208,187	213,6
Other Expenses	61,000	52,000	376,779	384,703	392,794	401,053	409,488	418,102	426,899	435,881	445,055	454,4
Net Losses from the Disposal of Assets	01,000	32,000	370,773	304,703	332,734	401,033	403,400	410,102	420,033	433,001	443,033	434,-
Total Expenses from Continuing Operations	3,119,000	3,080,000	3,017,807	3,078,606	3,158,015	3,239,486	3,323,072	3,408,833	3,496,810	3,629,068	3,679,915	3,775,6
Discontinued Operations												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	
Net Operating Result for the Year	-29,122	126,000	121,963	112,921	112,745	112,128	107,215	105,658	97,864	47,559	78,560	68,4
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	-29,122	126,000	121,963	112,921	112,745	112,128	107,215	105,658	97,864	47,559	78,560	68,4

TEAR ENDED 30 JONE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
CONSOLIDATED	Actual	Actual	Duaget	2020	2021	2022	2023	2024	2023	2020	2027	2020
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,782,000	6,343,000	5,297,092	4,469,461	4,153,122	4,298,880	4,353,120	4,659,823	5,009,269	5,332,779	5,770,361	6,180,334
Investments	4,650,000	8,650,000	4,950,000	3,050,000	1,900,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
Receivables	936,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000
Unventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Inventories Other Non-Current Assets Classified as "Held for Resale"	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
	-											
Total Current Assets	15,621,000	17,325,000	12,579,092	9,851,461	8,3 85,1 22	8,280,880	8,335,120	8,641,823	8,991,269	9,314,779	9,752,361	10,162,334
Total Current Assets Non-Current Assets Non-Current Assets												
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories Infrastructure, Property, Plant & Equipment	-	-	-	-	_	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
investments accounted for Using the Faulty Method	-	-	-	_	-	-	-	-	-	-	-	-
Investment Property Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-					-		-	-	-
Total Non-Current Assets	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
TOTAL ASSETS	248,044,000	248,614,000	250,276, 037	251,212,334	250,919,710	250,143,597	250,104,538	249,386,835	249,127,676	249,448,345	249,286,692	249,599,525
90 10 10 10 10 10 10 10 10 10 10 10 10 10												
LIABILITIES												
Current Liabilities	2 000 000	4 211 000	4 211 000	4 211 000	4 211 000	4 211 000	4 211 000	4 211 000	4 211 000	4 211 000	4 211 000	4 211 000
Payables Payables	3,908,000 213,000	4,311,000 221,000	4,311,000 221,000	4, 311,000 221 ,000	4,311,000 221,000							
Borrowings Provisions	2,386,000	2,351,000	2,351,000	2, 351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
Total Current Lighilities	6,507,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000
Non-Current Liabilities Payables Parrowings	0,307,000	0,003,000	0,003,000	0,003,000	0,003,000	0,003,000	0,003,000	0,003,000	0,003,000	0,003,000	0,003,000	0,003,000
Non-Current Liabilities												
Payables	_		_	_	_	_	_	_	_	_	_	_
	2,633,000	2,423,000	2,200,260	1,979,989	1,741,243	1,501,219	1,947,492	1,788,275	2,440,477	3,339,024	3,835,876	4,854,729
NO Provisions Total Non-Current Liabilities	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
Total Non-Current Liabilities	3,547,000	4,664,000	4,441,260	4,220,989	3,982,243	3,742,219	4,188,492	4,029,275	4,681,477	5,580,024	6,076,876	7,095,729
TOTAL LIABILITIES	10,054,000	11,547,000	11,324,260	11,103,989	10,865,243	10,625,219	11,071,492	10,912,275	11,564,477	12,463,024	12,959,876	13,978,729
Net Assets	237,990,000	237,067,000	238,951,778	240,108,345	240,054,467	239,518,377	239,033,046	238,474,560	237,563,200	236,985,320	236,326,815	235,620,796
		<u> </u>									<u> </u>	
EQUITY	=4.00=	70.064.055		7 6 000 0 :-	== 0.0	==	74.007.0:-	74.000.5	70 457 0	70.070.077	70.000.0:-	
Retained Earnings	71,065,000	72,961,000	74,845,778	76,002,345	75,948,467	75,412,377	74,927,046	74,368,560	73,457,200	72,879,320	72,220,815	71,514,796
Revaluation Reserves Council Equity Interest	166,925,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000
	237,990,000	237,067,000	238,951,778	240,108,345	240,054,467	239,518,377	239,033,046	238,474,560	237,563,200	236,985,320	236,326,815	235,620,796
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	237,990,000	237,067,000	238,951,778	240,108,345	240,054,467	239,518,377	239,033,046	238,474,560	237,563,200	236,985,320	236,326,815	235,620,796

Part		YEAR ENDED 30 JUNE 2019	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
Part														
Cache Cache Equate-leng		ASSETS												
Part		Current Assets												
Recevable Final Control		Cash & Cash Equivalents		156,000				37,805					364,436	,
Mon Current Assets Non-Current Assets Non-Current Liabilities	_	Investments		8,650,000	4,950,000	3,050,000		1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
Mon Current Assets Non-Current Assets Non-Current Liabilities	Bu	Receivables	630,000		1,521,000		1,521,000		1,521,000	1,521,000	1,521,000	1,521,000		1,521,000
Mon Current Assets Non-Current Assets Non-Current Liabilities	dge													
Mon Current Assets Non-Current Assets Non-Current Liabilities	Ŧ		75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000		54,000	54,000
Mon Current Assets Non-Current Assets Non-Current Liabilities	é			-	-	-			-	-	-			
Parameter Property Intensiting the Equity Method Investments Accounted for Using the Equity Method Investment Accounted for Using Accounted for U	íew	Total Current Assets	9,226,000	10,594,000	6,824,944	4,845,139	3,694,582	3,475,805	3,402,592	3,461,592	3,570,949	3,670,918	3,802,436	3,908,294
Parameter Property Intensiting the Equity Method Investments Accounted for Using the Equity Method Investment Accounted for Using Accounted for U	and													
Parameter Property Intensiting the Equity Method Investments Accounted for Using the Equity Method Investment Accounted for Using Accounted for U	Ξ!		-	-	-	-	-	-	-	-	-	-	-	-
Parameter Property Intensiting the Equity Method Investments Accounted for Using the Equity Method Investment Accounted for Using Accounted for U	nar		-	-	-	-	_	-	-	-	-	-	-	-
Parameter Property Intensiting the Equity Method Investments Accounted for Using the Equity Method Investment Accounted for Using Accounted for U	321		- -	-			•			-	-	-	-	- -
Port			200,477,000	203,451,000	207,319,2 22	209,141,501	209,947,781	209, 422,72 0	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
Port	ă		-	-	-	-		-	-	-	-	-	-	-
Port	⊒.		-	-	-	a B. /		-	-	-	-	-	-	-
Port	tee		200 477 000	202 451 000	207 210 222	200 141 F01	200.047.781	200 422 720	200 205 021	200 FF0 021	200 147 702	200 225 525	207.049.207	200 066 050
Port	Bu	Total Non-Current Assets	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
Port	sine	TOTAL ASSETS	209,703,000	214,045,000	214,144,166	213,986,640	213,642,363	212,898,525	212,797,623	212,020,613	211,718,742	212,006,442	211,750,733	211,975,144
Port	ss P	LIABILITIES												
Port	ap	Current Liabilities												
Part	<u>e</u>	Payables	1,558,559	2,310,947	2,310,947		2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947
Provisions 1,241,000 2,241		Borrowings			•									
Total Non-Current Liabilities 3,493,000 4,614,612 4,396,833 4,181,916 3,948,967 3,715,213 4,168,263 4,016,369 4,676,493 5,583,606 6,081,555 7,100,408 TOTAL LIABILITIES 7,646,000 9,493,000 9,275,221 9,060,304 8,827,355 8,593,601 9,046,651 8,894,757 9,554,881 10,461,994 10,959,943 11,978,796 Net Assets 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348 EQUITY Retained Earnings 53,979,000 55,794,000 56,110,946 56,168,336 56,057,008 55,546,924 54,992,972 54,367,855 53,405,861 52,786,448 52,032,790 51,238,348 Revaluation Reserves 148,078,000 148,758,000 14														
Total Non-Current Liabilities 3,493,000 4,614,612 4,396,833 4,181,916 3,948,967 3,715,213 4,168,263 4,016,369 4,676,493 5,583,606 6,081,555 7,100,408 TOTAL LIABILITIES 7,646,000 9,493,000 9,275,221 9,060,304 8,827,355 8,593,601 9,046,651 8,894,757 9,554,881 10,461,994 10,959,943 11,978,796 Net Assets 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348 EQUITY Retained Earnings 53,979,000 55,794,000 56,110,946 56,168,336 56,057,008 55,546,924 54,992,972 54,367,855 53,405,861 52,786,448 52,032,790 51,238,348 Revaluation Reserves 148,078,000 148,758,000 14	есе	Total Current Liabilities	4,153,000	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388
Total Non-Current Liabilities 3,493,000 4,614,612 4,396,833 4,181,916 3,948,967 3,715,213 4,168,263 4,016,369 4,676,493 5,583,606 6,081,555 7,100,408 TOTAL LIABILITIES 7,646,000 9,493,000 9,275,221 9,060,304 8,827,355 8,593,601 9,046,651 8,894,757 9,554,881 10,461,994 10,959,943 11,978,796 Net Assets 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348 EQUITY Retained Earnings 53,979,000 55,794,000 56,110,946 56,168,336 56,057,008 55,546,924 54,992,972 54,367,855 53,405,861 52,786,448 52,032,790 51,238,348 Revaluation Reserves 148,078,000 148,758,000 14	mbe	Non-Current Liabilities												
Total Non-Current Liabilities 3,493,000 4,614,612 4,396,833 4,181,916 3,948,967 3,715,213 4,168,263 4,016,369 4,676,493 5,583,606 6,081,555 7,100,408 TOTAL LIABILITIES 7,646,000 9,493,000 9,275,221 9,060,304 8,827,355 8,593,601 9,046,651 8,894,757 9,554,881 10,461,994 10,959,943 11,978,796 Net Assets 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348 EQUITY Retained Earnings 53,979,000 55,794,000 56,110,946 56,168,336 56,057,008 55,546,924 54,992,972 54,367,855 53,405,861 52,786,448 52,032,790 51,238,348 Revaluation Reserves 148,078,000 148,758,000 14	er (Payables	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities 3,493,000 4,614,612 4,396,833 4,181,916 3,948,967 3,715,213 4,168,263 4,016,369 4,676,493 5,583,606 6,081,555 7,100,408 TOTAL LIABILITIES 7,646,000 9,493,000 9,275,221 9,060,304 8,827,355 8,593,601 9,046,651 8,894,757 9,554,881 10,461,994 10,959,943 11,978,796 Net Assets 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348 EQUITY Retained Earnings 53,979,000 55,794,000 56,110,946 56,168,336 56,057,008 55,546,924 54,992,972 54,367,855 53,405,861 52,786,448 52,032,790 51,238,348 Revaluation Reserves 148,078,000 148,758,000 14	201	Borrowings	2,579,000	2,373,612	2,155,833	1,940,916	1,707,967	1,474,213	1,927,263	1,775,369	2,435,493	3,342,606	3,840,555	4,859,408
TOTAL LIABILITIES 7,646,000 9,493,000 9,275,221 9,060,304 8,827,355 8,593,601 9,046,651 8,894,757 9,554,881 10,461,994 10,959,943 11,978,796 200,790,790 199,996,348 EQUITY Retained Earnings Revaluation Reserves 148,078,000 148,758,	∞	Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
Net Assets Net Assets 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348 201,544,448 200,790,790 204,868,946 204,926,346 204		Total Non-Current Liabilities	3,493,000	4,614,612	4,396,833	4,181,916	3,948,967	3,715,213	4,168,263	4,016,369	4,676,493	5,583,606	6,081,555	7,100,408
EQUITY Retained Earnings Revaluation Reserves 148,078,000 148,758		TOTAL LIABILITIES	7,646,000	9,493,000	9,275,221	9,060,304	8,827,355	8,593,601	9,046,651	8,894,757	9,554,881	10,461,994	10,959,943	11,978,796
Retained Earnings 53,979,000 55,794,000 56,110,946 56,168,336 56,057,008 55,546,924 54,992,972 54,367,855 53,405,861 52,786,448 52,032,790 51,238,348 Revaluation Reserves 148,078,000 148,758,000 148		Net Assets	202,057,000	204,552,000	204,868,946	204,926,336	204,815,008	204,304,924	203,750,972	203,125,855	202,163,861	201,544,448	200,790,790	199,996,348
Retained Earnings 53,979,000 55,794,000 56,110,946 56,168,336 56,057,008 55,546,924 54,992,972 54,367,855 53,405,861 52,786,448 52,032,790 51,238,348 Revaluation Reserves 148,078,000 148,758,000 148		FOLITY												
Revaluation Reserves 148,078,000 148,758,0			53.979.000	55.794.000	56.110.946	56.168.336	56.057.008	55.546.924	54.992.972	54.367.855	53.405.861	52.786.448	52.032.790	51.238.348
Council Equity Interest 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348 Non-Controlling Equity Interests	45	•	, ,											
Non-Controlling Equity Interests														
Total Equity 202,057,000 204,552,000 204,868,946 204,926,336 204,815,008 204,304,924 203,750,972 203,125,855 202,163,861 201,544,448 200,790,790 199,996,348			-	-		-	-		-		- ,,	-		-
		Total Equity	202,057,000	204,552,000	204,868,946	204,926,336	204,815,008	204,304,924	203,750,972	203,125,855	202,163,861	201,544,448	200,790,790	199,996,348

	YEAR ENDED 30 JUNE 2019												
		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	WATER												
	ASSETS												
	Current Assets												
	Cash & Cash Equivalents	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,589,067	1,585,753	1,576,076	1,557,442	1,558,716	1,591,364	1,621,690
	Investments	, .,	-	-	-	-	-	-	-	-	-	-	-
В	Receivables	262,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000
gbı	Inventories		-	-	-		-	-	-	-	-	-	-
et	Other		-	-	-		-	-	-	-	-	-	-
Re	Non-Current Assets Classified as "Held for Resale"		-	-	-		-	-	-	-	-	-	-
Budget Review and Finance	Total Current Assets	2,432,000	2,649,000	2,308,473	2,120,326	2,080,059	1,963,067	1,959,753	1,950,076	1,931,442	1,932,716	1,965,364	1,995,690
anc	Non-Current Assets												
Ξ	Investments		-	-	-	-	-	-	-	-	-	-	-
na	Receivables		-	-	-		-	-	-	-	-	-	-
) (Inventories		-	-	-	-	-	-	-	-	-	-	-
Õ	Infrastructure, Property, Plant & Equipment	18,040,000	14,614,000	14,530,4 74	14,54 2,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
m	Investments Accounted for Using the Equity Method		-	-	-		-	-	-	-	-	-	-
₫.	Investment Property		-	-			-	-	-	-	-	-	-
tee	Intangible Assets Total Non-Current Assets	18,040,000	14,614,000	14,530,474	14,542,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
Bu	Total Non-Carrent Assets	16,040,000	14,014,000	14,330,474	14,342,204	14,347,304	14,331,206	14,330,072	14,313,322	14,300,933	14,493,299	14,473,071	14,433,360
Committee Business Paper	TOTAL ASSETS	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,514,335	16,495,826	16,469,998	16,432,397	16,428,016	16,440,435	16,449,071
SS	LIABILITIES												
Pal	Current Liabilities												
oer	Payables		_		_	_	_	_	_	_	_	_	_
1	Borrowings			-	-	-	-	-	-	-	-	-	-
	Provisions		-	-	-	-	-	-	-	-	-	-	-
Эe	Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	_
èn													
be	Non-Current Liabilities												
ř 2	Payables		-	-	-	-	-	-	-	-	-	-	-
11 December 2018	Borrowings		-	-	-	-	-	-	-	-	-	-	-
ω	Provisions		-	-	-	-	-	-	-	-	-	-	
	Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	<u> </u>
	TOTAL LIABILITIES		-	-	-	-	-	-	-	-	-	-	
	Net Assets	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,514,335	16,495,826	16,469,998	16,432,397	16,428,016	16,440,435	16,449,071
	EQUITY												
	Retained Earnings	8,850,000	8,642,000	8,217,948	8,041,530	8,006,423	7,893,335	7,874,826	7,848,998	7,811,397	7,807,016	7,819,435	7,828,071
46	Revaluation Reserves	11,622,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000
	Council Equity Interest	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,514,335	16,495,826	16,469,998	16,432,397	16,428,016	16,440,435	16,449,071
	Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
	Total Equity	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,514,335	16,495,826	16,469,998	16,432,397	16,428,016	16,440,435	16,449,071

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	SEWER												
	ASSETS												
	Current Assets												
	Cash & Cash Equivalents	1,830,000	2,042,000	1,259,130	676,140	660,437	661,036	673,683	696,541	725,537	765,333	814,018	868,202
_	Investments		-	-	-	-	-	-	-	-	-	-	-
Suc.	Receivables	44,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
dge	Inventories		-	-	-	_	-	-	-	-	-	-	-
Ä	Other		-	-	-	-	-	-	-	-	-	-	-
ev	Non-Current Assets Classified as "Held for Resale"	1 074 000	2 107 000	1 224 120	741 140	725 427	720.020	720,002	761 541	700 527		- 070.010	
ie₩	Total Current Assets	1,874,000	2,107,000	1,324,130	741,140	725,437	726, 036	738,683	761,541	790,537	830,333	879,018	933,202
ano	Non-Current Assets												
Ŧ	Investments		-	-	-	-	-	-	-	-	-	-	-
ina	Receivables		-	-	-		-	-	-	-	-	-	-
nce	Inventories		-	-	-	-	-	-	-	-	-	-	-
C	Infrastructure, Property, Plant & Equipment	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
9	Investments Accounted for Using the Equity Method		-	-	-	-	-	-	-	-	-	-	-
₫.	Investment Property		-	-	- B		-	-	-	-	-	-	-
ttee	Intangible Assets	0.000.000	- 0.024.000	- 44 576 704	12 222 455	12 217 070	12 202 226	12 250 504	42 222 526	- 12 104 011	- 12 1 12 171	12 000 050	12.056.114
В	Total Non-Current Assets	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
Budget Review and Finance Committee Business Paper -	TOTAL ASSETS	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,018,361	13,998,276	13,985,077	13,975,447	13,973,803	13,977,977	13,989,316
SSe													
P	LIABILITIES												
эре	Current Liabilities												
	Payables			-	-	-	-	-	-	-	-	-	-
$\stackrel{\rightarrow}{\rightarrow}$	Borrowings Provisions		-	-	-	-	-	-	-	-	-	-	-
De	Total Current Liabilities												
11 December 2018	Total carrent Elabilities												_
퓛	Non-Current Liabilities												
er (Payables		-	-	-	-	-	-	-	-	-	-	-
201	Borrowings		-	-	-	-	-	-	-	-	-	-	-
∞	Provisions		-	-	-	-	-	-	-	-	-	-	-
	Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
	TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	
	Net Assets	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,018,361	13,998,276	13,985,077	13,975,447	13,973,803	13,977,977	13,989,316
	EQUITY												
	Retained Earnings	5,336,000	5,499,000	7,368,921	8,531,595	8,511,407	8,486,361	8,466,276	8,453,077	8,443,447	8,441,803	8,445,977	8,457,316
47	Revaluation Reserves	5,534,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000
-	Council Equity Interest	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,018,361	13,998,276	13,985,077	13,975,447	13,973,803	13,977,977	13,989,316
	Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
	Total Equity	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,018,361	13,998,276	13,985,077	13,975,447	13,973,803	13,977,977	13,989,316
	Total Equity	10,070,000	11,031,000	12,300,321	14,003,333	14,043,407	14,010,301	13,330,470	13,303,077	13,313,44/	13,313,003	13,311,36	13,303,310

Part			2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
Part Content		McMAUGH GARDENS												
Canh & Canh Equalments 1,879,000 1,879,000 1,9		ASSETS												
Part		Current Assets												
Part		Cash & Cash Equivalents	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
	_			-										-
	Suc.			105,000	105,000	105,000	105,000	105,000			105,000	105,000	105,000	105,000
	дge			-	-	-	_	-	-	-	-	-	-	-
	$\overline{\mathcal{D}}$			-	-	-	-	-	-	-	-	-	-	-
	ev		2 000 000	1 075 000	2 121 544	2 1 4 4 0 5 5	1 005 044	2 115 072	2 224 002	2 460 614	2 600 244	2 000 012	2 405 542	2 225 447
	ie₩	Total Current Assets	2,089,000	1,975,000	2,121,544	2,144,855	1,885,044	2,115,972	2,234,092	2,468,614	2,698,341	2,880,812	3,105,542	3,325,147
	anc	Non-Current Assets												
	Ī	Investments		-	-	-	-	-	-	-	-	-	-	-
	na	Receivables		-	-	-		-	-	-	-	-	-	-
	nce			-	-	-	-	-	-	-	-	-	-	-
TOTAL ASSETS 6,999,000 6,275,000 6,392,002 6,499,569 6,606,516 6,712,375 6,812,812 6,911,147 7,001,089 7,040,083 7,117,546 7,185,994 7,185,99			4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
TOTAL ASSETS 6,999,000 6,275,000 6,392,002 6,499,569 6,606,516 6,712,375 6,812,812 6,911,147 7,001,089 7,040,083 7,117,546 7,185,994 7,185,99	om			-	-	-		-	-	-	-	-	-	-
TOTAL ASSETS 6,999,000 6,275,000 6,392,002 6,499,569 6,606,516 6,712,375 6,812,812 6,911,147 7,001,089 7,040,083 7,117,546 7,185,994 7,185,99	₫.			-	-	- D- /		-	-	-	-	-	-	-
TOTAL ASSETS 6,999,000 6,275,000 6,392,002 6,499,569 6,606,516 6,712,375 6,812,812 6,911,147 7,001,089 7,040,083 7,117,546 7,185,994 7,185,99	ttee		4 010 000	4 200 000	4 270 459	4 254 714	4 721 472	4 506 402	4 579 720	4 442 522	4 202 749	4 150 271	4 012 004	2 960 947
		Total Non-Current Assets	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
Payables 2,349,441 2,000,053 2,000		TOTAL ASSETS	6,999,000	6,275,000	6,392,002	6,499,569	6,606,516	6,712,375	6,812,812	6,911,147	7,001,089	7,040,083	7,117,546	7,185,994
Current Liabilities Payables 2,349,441 2,000,053 2,000,0		HARHITIES												
Borrowings 4,559														
Borrowings 4,559	oer -		2.349.441	2.000.053	2.000.053	2.000.053	2.000.053	2.000.053	2.000.053	2.000.053	2.000.053	2.000.053	2.000.053	2.000.053
Provisions Total Current Liabilities Non-Current Liabilities Payables Total Non-Current Liabilities Provisions Total Non-Current Liabilities Payables Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Liabilities Provisions Total Liabilities Provisions Total Non-Current Liabilities Provisions Total Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Provisions Provisions Total Non-Current Liabilities Provisions Provis	1													
Provisions Pro		_		-	· -	-		-			-	-		
Provisions Pro)ec	Total Current Liabilities	2,354,000	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612
Provisions Pro	ëm													
Provisions Pro	be													
Total Non-Current Liabilities 54,000 49,388 44,427 39,073 33,275 27,006 20,229 12,905 4,983 - 3,582 - 4,679 -	2		54.000	-	-						-	-	4.670	-
Total Non-Current Liabilities 54,000 49,388 44,427 39,073 33,275 27,006 20,229 12,905 4,983 - 3,582 - 4,679 -	2		54,000								4,983 -			
TOTAL LIABILITIES 2,408,000 2,054,000 2,049,039 2,043,685 2,037,887 2,031,618 2,024,841 2,017,517 2,009,595 2,001,030 1,999,933 1,999,9	00		54,000								1 983 -			
Net Assets 4,591,000 4,221,000 4,342,963 4,455,884 4,568,629 4,680,757 4,787,972 4,893,630 4,991,494 5,039,053 5,117,613 5,186,061 EQUITY Retained Earnings 2,900,000 3,026,000 3,147,963 3,260,884 3,373,629 3,485,757 3,592,972 3,698,630 3,796,494 3,844,053 3,922,613 3,991,061 Revaluation Reserves 1,691,000 1,195,0		Total Non Carrent Elabilities		+3,300	44,427	33,073	33,273	27,000	20,223	12,303	7,505	3,302	4,073	4,073
EQUITY Retained Earnings 2,900,000 3,026,000 1,195,000		TOTAL LIABILITIES	2,408,000	2,054,000	2,049,039	2,043,685	2,037,887	2,031,618	2,024,841	2,017,517	2,009,595	2,001,030	1,999,933	1,999,933
Retained Earnings 2,900,000 3,026,000 3,147,963 3,260,884 3,373,629 3,485,757 3,592,972 3,698,630 3,796,494 3,844,053 3,922,613 3,991,061 Revaluation Reserves 1,691,000 1,195,0		Net Assets	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061
Retained Earnings 2,900,000 3,026,000 3,147,963 3,260,884 3,373,629 3,485,757 3,592,972 3,698,630 3,796,494 3,844,053 3,922,613 3,991,061 Revaluation Reserves 1,691,000 1,195,0		FOLLITY												
Revaluation Reserves 1,691,000 1,195			2,900,000	3,026,000	3.147.963	3.260 884	3.373 629	3.485.757	3,592,972	3,698,630	3.796 494	3.844 053	3.922 613	3.991 061
Council Equity Interest 4,591,000 4,221,000 4,342,963 4,455,884 4,568,629 4,680,757 4,787,972 4,893,630 4,991,494 5,039,053 5,117,613 5,186,061 Non-Controlling Equity Interests -	48													
Non-Controlling Equity Interests														
Total Equity 4,591,000 4,221,000 4,342,963 4,455,884 4,568,629 4,680,757 4,787,972 4,893,630 4,991,494 5,039,053 5,117,613 5,186,061											-			-
		Total Equity	4,591,000	4,221.000	4,342,963	4,455.884	4.568.629	4,680.757	4,787,972	4,893.630	4,991.494	5,039,053	5.117.613	5.186.061

Budget Review and Finance Committee Business Paper - 11 December 2018

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
CONSOLIDATED FUNDS												
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	5,897,000	6,087,000	6,429,760	6,783,964	7,178,733	7,394,360	7,616,297	7,844,731	8,079,843	8,321,826	8,570,877	8,827,198
User Charges & Fees	5,274,000	4,995,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Interest & Investment Revenue Received	277,000	366,000	312,500	317,346	240,054	200,713	200,302	206,774	217,871	230,309	241,001	256,180
Grants & Contributions	8,815,000	8,807,000	10,011,980	8,971,479	7,920,709	7,855,353	8,032,286	8,213,207	8,398,204	8,587,368	8,780,792	8,978,576
Bonds & Deposits Received												
Other	1,544,000	1,369,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Payments n												
Employee Benefits & On-Costs	(8,919,000)	(9,467,000)	(10,012,466)	(10,307,943)	(10,591,411)	(10,882,675)	(11,181,951)	(11,489,454)	(11,805,414)	(12,130,064)	(12,463,640)	(12,806,390)
Materials & Contracts	(4,261,000)	(4,347,000)	(4,407,905)	(3,940,082)	(4,027,188)	(4,141,943)	(4,164,446)	(4,272,767)	(4,735,621)	(4,515,746)	(4,604,085)	(4,719,442)
Borrowing Costs	(156,000)	(147,000)	(148,781)	(156,722)	(145,759)	(138,787)	(126,266)	(151,570)	(147,667)	(187,986)	(244,353)	(278,642)
Other	(1,559,000)	(1,966,000)	(1,711,997)	(2,009,377)	(2,051,011)	(2,262,625)	(2,318,697)	(2,384,274)	(2,411,263)	(2,394,173)	(2,467,664)	(2,510,127)
Net Cash Provided (or used in) Operating Activities	6,912,000	5,697,000	6,158,325	5,54 1,2 34	4,5 40,531	4,177,771	4,351,082	4,403,674	4,179,815	4,645,670	4,700,856	4,792,685
Cash Flows from Investing Activities												
Receipts	45 000 000	47.050.000	2 600 000	4 000 000	4.450.000	250.000	•	0			0	
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	1,900,000	1,150,000	250 ,000	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
Payments												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,261,000)	(4,943,0 00)	(10,681,492)	(8,048,596)	(5,768,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
Net Cash Provided (or used in) Investing Activities	(5,570,000)	(8,492,000)	(7,081,492)	(6,148,596)	(4,618,123)	(3,791,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
Cash Flows from Financing Activities Receipts												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	700,000	100,000	900,000	1,200,000	850,000	1,450,000
Proceeds from Retirement Home Contributions Payments	1,777,000	1,058,000		0	0	Ü	700,000	100,000	300,000	1,200,000	830,000	1,430,000
Repayment of Borrowings & Advances	(201,000)	(202,000)	(222,740)	(220,270)	(238,747)	(240,023)	(253,727)	(259,217)	(247,798)	(301,452)	(353,148)	(431,147)
Repayment of Retirement Home Contributions	(1,336,000)	(1,400,000)	0		0		0					
Other Financing Activity Payments	240,000	(544,000)	(222.740)	(220,270)	(238,747)	(240,023)	0 446,273	(159,217)	652,202	0 898,548	496,852	1,018,853
Net Cash Flow Provided (Used in) Financing Activities	240,000	(544,000)	(222,740)	(220,270)	(238,747)	(240,023)	446,273	(159,217)	052,202	898,548	490,852	1,018,853
Net Increase/(Decrease) in Cash & Cash Equivalents	1,582,000	(3,339,000)	(1,145,908)	(827,632)	(316,338)	145,757	54,240	306,703	349,446	323,510	437,581	409,974
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	8,200,000	9,782,000	6,443,000	5,297,092	4,469,461	4,153,122	4,298,880	4,353,120	4,659,823	5,009,269	5,332,779	5,770,361
Cash & Cash Equivalents - End of the Year	9,782,000	6,443,000	5,297,092	4,469,461	4,153,122	4,298,880	4,353,120	4,659,823	5,009,269	5,332,779	5,770,361	6,180,334
plus: Investments - End of the Year	4,650,000	8,550,000	4,950,000	3,050,000	1,900,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
Total Cash, Cash Equivalents & Investments - End of Year	14,432,000	14,993,000	10,247,092	7,519,461	6,053,122	5,948,880	6,003,120	6,309,823	6,659,269	6,982,779	7,420,361	7,830,334

Budget Review and Finance Committee Business Paper - 11 December 2018

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
GENERAL FUND												
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	4,923,615	5,012,000	5,274,368	5,408,616	5,570,996	5,738,134	5,910,163	6,087,229	6,269,470	6,457,037	6,650,083	6,848,764
User Charges & Fees	4,011,505	3,661,000	3,592,154	3,731,333	3,815,674	3,901,921	3,990,118	4,080,313	4,172,543	4,266,863	4,363,308	4,461,935
Interest & Investment Revenue Received	94,207	189,000	147,725	211,643	131,118	89,211	81,280	73,735	80,047	87,539	97,538	106,791
Grants & Contributions	6,503,727	6,472,000	5,856,449	5,474,905	5,508,918	5,389,142	5,510,428	5,634,446	5,761,254	5,890,916	6,023,494	6,159,059
Bonds & Deposits Received												
Other	1,521,570	1,354,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Payments												
Employee Benefits & On-Costs	(6,418,316)	(6,615,000)	(7,512,056)	(7,641,391)	(7,851,528)	(8,067,446)	(8,289,303)	(8,517,257)	(8,751,480)	(8,992,145)	(9,239,428)	(9,493,512)
Materials & Contracts	(3,115,374)	(3,009,565)	(3,474,936)	(3,226,053)	(3,298,157)	(3,310,422)	(3,403,173)	(3,478,231)	(3,902,619)	(3,650,593)	(3,773,565)	(3,858,006)
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other	(146,000)	(136,000)	(144,726)	(153,059)	(142,542)	(136,040)	(124,027)	(149,878)	(146,573)	(187,535)	(244,344)	(278,642)
Bonds & Deposits Refunded												
Other	(1,039,916)	(1,910,000)	(762,864)	(1,019,747)	(1,0 40,309)	(1,230,409)	(1,264,502)	(1,307,629)	(1,311,686)	(1,271,170)	(1,320,735)	(1,338,761)
Net Cash Provided (or used in) Operating Activities	6,335,018	5,017,435	3,702,658	3,531,138	3,452,737	3,146,645	3,197,846	3,224,227	2,987,432	3,432,703	3,403,811	3,471,122
Cash Flows from Investing Activities Receipts Sale of Investment Securities												
Receipts												
	15,800,000	17,850,000	3,60 0,000	1,900,000	1,150,000	250,000			0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
Payments												
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment	(18,294,000)	(21,750,000)	0	0								
	(3,092,000)	(4,708,0 47)	(7,2 53,934)	(5,296,027)	(4,370,346)	(3,131,667)	(3,724,110)	(3,013,334)	(3,538,200)	(4,239,848)	(3,770,242)	(4,384,117)
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities	(5,401,000)	(8,257,047)	(3,653,934)	(3,396,027)	(3,220,346)	(2,881,667)	(3,724,110)	(3,013,334)	(3,538,200)	(4,239,848)	(3,770,242)	(4,384,117)
Cash Flows from Financing Activities												
Receipts												
Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions	0	0					700,000	100,000	900,000	1,200,000	850,000	1,450,000
Proceeds from Retirement Home Contributions	1,777,000	0						,	,		,	
Other Financian Astists Benefit	0	0										
Payments												
Repayment of Borrowings & Advances	(197,327)	(197,388)	(217,779)	(214,917)	(232,949)	(233,755)	(246,950)	(251,894)	(239,876)	(292,887)	(352,051)	(431,147)
Repayment of Retirement Home Contributions	(1,336,000)	0		, , ,	, , ,	, , ,	, , ,	, , ,	, , ,	, , ,	, , ,	, , ,
Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Not Cash Flow Provided (Used in) Financing Activities	0	0										
Net Cash Flow Provided (Used in) Financing Activities	243,673	(197,388)	(217,779)	(214,917)	(232,949)	(233,755)	453,050	(151,894)	660,124	907,113	497,949	1,018,853
Net Cash Flow Provided (Used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents	1,177,691	(3,437,000)	(169,056)	(79,805)	(557)	31,224	(73,213)	59,000	109,357	99,969	131,518	105,858
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	2,515,309	3,693,000	256,000	86,944	7,139	6,582	37,805	(35,408)	23,592	132,949	232,918	364,436
Cash & Cash Equivalents - End of the Year	3,693,000	256,000	86,944	7,139	6,582	37,805	(35,408)	23,592	132,949	232,918	364,436	470,294
plus: Investments - End of the Year	4,650,000	8,550,000	4,950,000	3,050,000	1,900,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
্ৰ Total Cash, Cash Equivalents & Investments - End of Year	8,343,000	8,806,000	5,036,944	3,057,139	1,906,582	1,687,805	1,614,592	1,673,592	1,782,949	1,882,918	2,014,436	2,120,294

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
WATER FUND												
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	765,148	788,205	811,936	836,361	861,500	887,373	914,002
User Charges & Fees	538,305	492,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue Received	64,140	66,000	63,275	41,779	44,381	47,871	50,528	54,125	55,852	57,388	57,064	58,944
Grants & Contributions	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Bonds & Deposits Received	,	•	ŕ	•	•	•		•	•	,	,	
Other	0	7,000	0	0	0	0	0	0	0	0	0	0
Payments		,										
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other Net Cash Provided (or used in) Operating Activities Cash Flows from Investing Activities Receipts Sale of Investment Securities	(266,422)	(457,000)	(283,857)	(355,367)	(365,140)	(375,181)	(385,498)	(396,100)	(406,993)	(418,186)	(429,686)	(441,502)
Materials & Contracts	(177,967)	(357,228)	(362,920)	(167,913)	(170,705)	(260,700)	(177,662)	(197,831)	(220,971)	(199,322)	(192,649)	(209,193)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	· ·	· ·	· ·			Ü	Ü	Ū	Ü	· ·	ŭ	Ū
Other	(277,220)	0	(343,022)	(350,344)	(357,821)	(365,456)	(373,258)	(381,228)	(389,369)	(397,690)	(406,184)	(414,862)
Net Cash Provided (or used in) Operating Activities	286,478	156,772	60,275	320,503	474,733	410,008	518,187	524,822	527,366	575,274	607,147	618,826
an increase to the second of t	200,170	130,772	00,270	520,500	17.1,7.55	.10,000	310,107	32 1,022	327,300	373)27.	007,217	010,020
Cash Flows from Investing Activities												
Receipts												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
B Payments		O	O			O	O	Ü	O	O	O	O
Purchase of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment	(4,000)	(51,7 72)	(400,801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
	(4,000)	(51,772)	(400,801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
or Net cash Frontied (or asea in) investing Activities	(4,000)	(31,772)	(400,001)	(300,030)	(313,000)	(327,000)	(321,300)	(334,300)	(340,000)	(374,000)	(374,300)	(300,300)
Cash Flows from Financing Activities												
Receipts												
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions		0	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions		0	0	0	O	O	0	O	0	0	O	O
Other Financing Activity Receipts		0										
2 Dayments		· ·										
Payments Repayment of Borrowings & Advances		0	0									
Other Financing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments Other Financing Activity Payments		0	U									
Other Financing Activity Payments		0	0									
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities		U	U	U	U	0	U	0	U	U	U	
Net Cash Flow Provided (Used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents	282,478	105,000	(340,527)	(188,148)	(40,267)	(116,992)	(3,313)	(9,678)	(18,634)	1,274	32,647	30,326
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,887,522	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,589,067	1,585,753	1,576,076	1,557,442	1,558,716	1,591,364
Cash & Cash Equivalents - End of the Year	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,589,067	1,585,753	1,576,076	1,557,442	1,558,716	1,591,364	1,621,690
plus: Investments - End of the Year												
ত্ Total Cash, Cash Equivalents & Investments - End of Year	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,589,067	1,585,753	1,576,076	1,557,442	1,558,716	1,591,364	1,621,690
-												

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
SEWER FUND			· ·									
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	583,515	687,000	717,171	787,693	864,990	891,078	917,929	945,566	974,012	1,003,289	1,033,421	1,064,432
User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Interest & Investment Revenue Received	49,442	54,000	53,550	34,196	27,154	18,558	19,585	22,333	23,472	24,965	25,981	28,109
Grants & Contributions	11,853	114,000	1,865,844	1,155,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Bonds & Deposits Received	•	•						•				
Other	0	0	0	0	0	0	0	0	0	0	0	0
Payments												
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other Net Cash Provided (or used in) Operating Activities Cash Flows from Investing Activities Receipts Sale of Investment Securities	(172,262)	(290,000)	(182,082)	(220,765)	(226,836)	(233,074)	(239,484)	(246,070)	(252,838)	(259,792)	(266,937)	(274,278)
Materials & Contracts	(146,659)	(229,819)	(137,090)	(120,246)	(122,703)	(125,222)	(127,804)	(130,451)	(135,086)	(135,947)	(138,796)	(141,716)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Other	(180,864)	(4,000)	(229,333)	(254,583)	(260,087)	(2 65,707)	(271,449)	(277,315)	(283,309)	(289,432)	(295,690)	(302,084)
Net Cash Provided (or used in) Operating Activities	154,626	340,181	2,103,887	1,402,723	321,843	325,878	339,962	356,210	369,383	387,222	403,150	420,689
n		0.0,000	_,	2,102,120		020,010			511,555	,		
Cash Flows from Investing Activities												
Receipts												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
Payments		Ü	Ü			Ü	Ü	Ü	Ü	· ·	Ü	Ü
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment		0										
Purchase of Infrastructure, Property, Plant & Equipment	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
G	(42,000)	(120,101)	(2,000,131)	(1,303,713)	(337,340)	(323,200)	(327,313)	(333,331)	(340,300)	(347,420)	(334,403)	(300,303)
Cash Flows from Financing Activities												
Receipts												
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions		0	0									
Proceeds from Retirement Home Contributions		0	0									
Other Financing Activity Receipts		0	0									
Payments		· ·	o de la companya de									
Other Financing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments		0	0									
Repayment of Betirement Home Contributions		0	0									
Other Financing Activity Payments		0	0									
Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities		0	0	U	0	- 0	0	- 0	0	0		
Net Increase/(Decrease) in Cash & Cash Equivalents	112,626	212,000	(782,870)	(582,990)	(15,703)	598	12,647	22,859	28,995	39,796	48,685	54,184
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,717,374	1,830,000	2,042,000	1,259,130	676,140	660,437	661,036	673,683	696,541	725,537	765,333	814,018
Cash & Cash Equivalents - End of the Year	1,830,000	2,042,000	1,259,130	676,140	660,437	661,036	673,683	696,541	725,537	765,333	814,018	868,202
plus: Investments - End of the Year												
Total Cash, Cash Equivalents & Investments - End of Year	1,830,000	2,042,000	1,259,130	676,140	660,437	661,036	673,683	696,541	725,537	765,333	814,018	868,202
.∨												

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
McMAUGH GARDENS FUND	7100001	710000	244801									
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges		0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	833,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue Received	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Grants & Contributions	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Bonds & Deposits Received	,,-	,,	,,	,, -	,- ,	, -, -	, -,	,,-	, ,-	, ,-	, -,	, ,
Other	22,430	8,000	0	0	0	0	0	0	0	0	0	0
Pavments	,	-,										
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other Net Cash Provided (or used in) Operating Activities	(2,062,000)	(2,105,000)	(2,034,472)	(2,090,420)	(2,147,907)	(2,206,974)	(2,267,666)	(2,330,027)	(2,394,103)	(2,459,941)	(2,527,589)	(2,597,098)
Materials & Contracts	(821,000)	(750,388)	(432,959)	(425,871)	(435,623)	(445,599)	(455,807)	(466,254)	(476,945)	(529,884)	(499,075)	(510,527)
Borrowing Costs	(10,000)	(11,000)	(4,055)	(3,662)	(3,218)	(2,747)	(2,238)	(1,693)	(1,094)	(451)	(9)	0
9 Bonds & Deposits Refunded	(20,000)	(11,000)	(.,055)	(3)332)	(3)223)	(=),,,,	(2)230)	(1)055)	(2)03.1	(101)	(3)	Ü
S Other	(61,000)	(52,000)	(376,779)	(384,703)	(392,794)	(401,053)	(409,488)	(418,102)	(426,899)	(435,881)	(445,055)	(454,420)
Net Cash Provided (or used in) Operating Activities	135,878	182,612	291,505	286,871	291,218	295,241	295,088	298,415	295,633	250,470	286,747	282,048
nor casa i i i o i acca i i i i o per a i i i g i casa i i i o per a i i i g i casa i i i o c		102,012	232,300	200,072		233,211	233,000	230,123	233,033	230,170	200),	202,0.0
☐ Cash Flows from Investing Activities												
Receipts												
Cash Flows from Investing Activities Receipts Sale of Investment Securities		0	0									
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
B Payments		Ü	Ū		, ,	Ü	Ü	Ü	Ü	Ü	Ü	· ·
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment		0	0									
Purchase of Infrastructure, Property, Plant & Equipment	(123,000)	(55,0 00)	(140,000)	(258,206)	(545,231)	(58,044)	(170,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)
	(123,000)	(55,000)	(140,000)	(258,206)	(545,231)	(58,044)	(170,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)
Son Tree cash from a car (or a sea in) investing receivates	(123,000)	(55,000)	(140,000)	(230,200)	(343,231)	(30,044)	(170,130)	(30,370)	(37,304)	(33,434)	(00,320)	(02,443)
Cash Flows from Financing Activities												
© Receipts												
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions		0	0									
Proceeds from Retirement Home Contributions		1,058,000	0									
Other Financing Activity Receipts		0	0									
Payments		Ů	J									
Other Financing Activity Receipts Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments	(3,673)	(4,612)	(4,961)	(5,354)	(5,798)	(6,269)	(6,778)	(7,323)	(7,922)	(8,565)	(1,097)	0
Repayment of Retirement Home Contributions	(3,073)	(1,400,000)	(4,501)	(3,334)	(3,730)	(0,203)	(0,770)	(7,323)	(7,322)	(0,505)	(1,037)	O
Other Financing Activity Payments		(1,400,000)	0									
Net Cash Flow Provided (Used in) Financing Activities	(3,673)	(346,612)	(4,961)	(5,354)	(5,798)	(6,269)	(6,778)	(7,323)	(7,922)	(8,565)	(1,097)	0
Net Cash Flow Provided (Used in) Financing Activities	(3,073)	(540,012)	(4,501)	(3,334)	(3,730)	(0,203)	(0,770)	(7,323)	(1,322)	(0,505)	(1,037)	
Net Increase/(Decrease) in Cash & Cash Equivalents	9,205	(219,000)	146,544	23,311	(259,811)	230,928	118,120	234,522	229,727	182,471	224,730	219,605
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	2,079,795	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542
Cash & Cash Equivalents - End of the Year	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
Cash & Cash Equivalents - Life of the Teal	2,003,000	1,070,000	2,010,344	2,033,033	1,700,044	2,010,372	2,123,032	2,303,014	2,333,341	2,113,012	3,000,342	3,220,147
plus: Investments - End of the Year												
တ္ Total Cash, Cash Equivalents & Investments - End of Year	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
CONSOLIDATED			J									
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	5,938,385	6,159,000	6,429,760	8,094,645	8,528,977	9,015,822	9,286,620	9,565,343	9,852,214	10,147,471	10,451,351	10,764,102
User Charges & Fees	4,891,907	4,856,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purposes Grants & Contributions Provided for Capital Purposes Other Income	337,581	398,000	312,500	317,346	279,374	281,720	332,384	371,927	439,268	487,578	531,330	596,252
Other Revenues	754,000	630,000	726,543	744,892	758, 566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Grants & Contributions Provided for Operating Purposes	8,807,625	7,761,000	6,539,215	6,713,479	6,864,709	7,019,353	7,177,476	7,339,164	7,504,495	7,673,551	7,846,414	8,023,174
Grants & Contributions Provided for Capital Purposes	16,000	1,552,000	3,472,765	2,258,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
Other Income												
Net Gains from the Disposal of Assets												
Total Income from Continuing Operations	20,745,499	21,356,000	22,439,474	23,266,039	22,745,464	23,306,270	23,944,847	24,587,505	25,273,548	25,956,553	26,651,401	27,384,262
an Total Income from Continuing Operations	20,743,433	21,330,000	22,433,474	23,200,033	22,743,404	23,300,270	23,344,047	24,367,303	23,273,340	23,330,333	20,031,401	27,304,202
Total Income from Continuing Operations Expenses from Continuing Operations												
Employee Benefits & On-Costs Borrowing Costs Materials & Contracts Deposition & Americation	8,705,684	9,424,000	10,012,466	10,307,943	10,591,411	10,882,675	11,181,951	11,489,454	11,805,414	12,130,064	12,463,640	12,806,390
Borrowing Costs	190,000	167,000	148,781	156,722	145,759	138,787	126,266	116,710	110,124	104,361	100,884	98,096
Materials & Contracts	3,522,626	3,892,000	4,407,905	3,940,082	4,027,188	4,141,943	4,164,446	4,272,767	4,735,621	4,515,746	4,604,085	4,719,442
	3,957,976	4,270,000	4,273,547	4,384,667	4,594,409	4,713,861	4,836,414	4,962,160	5,091,176	5,223,549	5,359,361	5,498,705
Impairment												
Impairment Other Expenses Net Losses from the Disposal of Assets	1,954,084	1,623,000	1,711,997	2,009,377	2,051,011	2,262,625	2,318,697	2,384,274	2,411,263	2,394,173	2,467,664	2,510,127
Net Losses from the Disposal of Assets	518,000	84,000	0									
P ଅଧିକ Total Expenses from Continuing Operations	18,848,370	19,460,000	20,554,696	20,798,791	21,409,778	22,139,891	22,627,774	23,225,365	24,153,597	24,367,893	24,995,634	25,632,759
Total Expenses from Continuing Operations	10,040,370	19,460,000	20,554,090	20,796,791	21,409,776	22,139,091	22,027,774	25,225,505	24,133,397	24,307,693	24,993,034	25,052,759
Discontinued Operations												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
e m												
	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,897,129	1,896,000	1,884,778	2,467,248	1,335,686	1,166,379	1,317,073	1,362,139	1,119,951	1,588,660	1,655,767	1,751,503
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	1,881,129	344,000	-1,587,987	209,248	279,686	330,379	462,263	488,096	226,242	674,843	721,389	796,101

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
GENERAL FUND												
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	4,965,000	5,063,000	5,274,368	6,719,297	6,921,240	7,129,100	7,343,044	7,563,250	7,789,893	8,023,161	8,263,242	8,510,331
User Charges & Fees	3,629,412	3,305,000	3,592,154	3,731,333	3,815,674	3,901,921	3,990,118	4,080,313	4,172,543	4,266,863	4,363,308	4,461,935
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purposes Grants & Contributions Provided for Capital Purposes Other Income	154,789	221,000	147,725	211,643	170,438	170,218	213,362	232,088	287,172	322,149	356,822	405,662
Other Revenues	731,570	615,000	726,543	744,892	758, 566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Grants & Contributions Provided for Operating Purposes	6,496,352	5,524,000	4,232,684	4,354,905	4,452,918	4,553,142	4,655,618	4,760,403	4,867,545	4,977,099	5,089,116	5,203,657
Grants & Contributions Provided for Capital Purposes	16,000	1,454,000	1,623,765	1,120,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
Other Income												
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations Expenses from Continuing Operations	15,993,122	16,182,000	15,59 7,239	16,882,070	17,174,836	17,362,934	17,843,814	18,311,596	18,827,338	19,334,881	19,854,326	20,400,480
Expenses from Continuing Operations												
Employee Benefits & On-Costs Borrowing Costs ### Materials & Contracts Degree States & Amortisation	6,205,000	6,572,000	7,512,056	7,64 1,391	7,851,528	8,067,446	8,289,303	8,517,257	8,751,480	8,992,145	9,239,428	9,493,512
Borrowing Costs	180,000	156,000	144,7 26	153,059	142,542	136,040	124,027	115,018	109,030	103,910	100,875	98,096
Materials & Contracts	2,377,000	2,607,000	3,474,936	3,226,053	3,298,157	3,310,422	3,403,173	3,478,231	3,902,619	3,650,593	3,773,565	3,858,006
Depreciation & Amortisation Impairment Other Expenses Net Losses from the Disposal of Assets	3,310,000	3,381,000	3,385,712	3,4 73,748	3,564,065	3,656,728	3,751,798	3,849,344	3,949,427	4,052,116	4,157,469	4,265,564
Other Expenses	1,435,000	1,567,000	762,864	1,019,747	1,040,309	1,230,409	1,264,502	1,307,629	1,311,686	1,271,170	1,320,735	1,338,761
Net Losses from the Disposal of Assets	518,000	84,000	0	0	0	0	0	0	0	0	0	0
P ရှာ P Total Expenses from Continuing Operations	14,025,000	14,367,000	15,280,293	15,513,998	15,896,600	16,401,044	16,832,803	17,267,479	18,024,241	18,069,934	18,592,072	19,053,938
Discontinued Operations												
Discontinued Operations - Profit/(Loss) Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
¬	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,968,122	1,815,000	316,946	1,368,071	1,278,235	961,889	1,011,011	1,044,117	803,097	1,264,947	1,262,254	1,346,542
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	1,952,122	361,000	-1,306,819	248,071	222,235	125,889	156,201	170,074	-90,612	351,130	327,876	391,140

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
WATER FUND			J									
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	937,013	965,249	994,311	1,024,222	1,055,008	1,086,693	1,119,303
User Charges & Fees	538,305	604,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purposes Grants & Contributions Provided for Capital Purposes Other Income	64,140	66,000	63,275	41,779	44,381	47,871	50,528	59,195	66,494	74,284	80,212	89,665
Other Revenues	0	7,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
Other Income												
<u>α</u> Π												
Net Gains from the Disposal of Assets Total Income from Continuing Operations Expenses from Continuing Operations	1,008,088	1,083,000	1,050,073	1,194,127	1,368,399	1,583,210	1,631,649	1,687,426	1,743,202	1,800,876	1,858,134	1,920,405
nce												
Employee Benefits & On-Costs Borrowing Costs Materials & Contracts Personal time of Americanian	266,422	457,000	283,857	35 5,367	365,140	375,181	385,498	396,100	406,993	418,186	429,686	441,502
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	177,967	349,000	362,920	167,913	170,705	260,700	177,662	197,831	220,971	199,322	192,649	209,193
	277,227	485,000	484,327	496,920	509,840	523,096	536,696	550,650	564,967	579,656	594,728	610,191
Impairment Other Expenses Net Losses from the Disposal of Assets												
Other Expenses	277,220	0	343,022	350,344	357,821	365,456	373,258	381,228	389,369	397,690	406,184	414,862
Wet Losses from the Disposal of Assets □												
P ଷ୍ଟୁ ଫ୍ରୁ Total Expenses from Continuing Operations	998,836	1,291,000	1,474,126	1,370,544	1,403,506	1,524,433	1,473,114	1,525,809	1,582,300	1,594,854	1,623,247	1,675,748
The state of the s												
☐ Discontinued Operations												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
នាំ ២ Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	9,252	-208,000	-424,052	-176,418	-35,107	58,777	158,535	161,617	160,902	206,022	234,887	244,657
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	9,252	-208,000	-424,052	-176,418	-35,107	58,777	158,535	161,617	160,902	206,022	234,887	244,657

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
SEWER FUND			J									
Income from Continuing Operations												
Revenue												
Rates & Annual Charges	583,515	708,000	717,171	787,693	864,990	949,709	978,327	1,007,782	1,038,099	1,069,302	1,101,416	1,134,468
User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Interest & Investment Revenue Other Revenues Grants & Contributions Provided for Operating Purposes Grants & Contributions Provided for Capital Purposes Other Income	49,442	54,000	53,550	34,196	27,154	18,558	19,585	24,062	27,103	30,729	33,878	38,590
Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	11,853	16,000	16,844	17,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Grants & Contributions Provided for Capital Purposes	0	98,000	1,849,000	1,138,000	0	0	0	0	0	0	0	0
Other Income												
Net Gains from the Disposal of Assets												
Total Income from Continuing Operations Total Street Total Income from Continuing Operations Fxpenses from Continuing Operations	654,411	885,000	2,65 2,392	1,998,316	931,469	1,008,512	1,039,097	1,073,991	1,108,334	1,144,170	1,180,465	1,219,284
anc												
Expenses from Continuing Operations												
Employee Benefits & On-Costs	172,262	290,000	182,0 82	220,765	226,836	233,074	239,484	246,070	252,838	259,792	266,937	274,278
Employee Benefits & On-Costs Borrowing Costs Materials & Contracts	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	146,659	193,000	137,090	120,246	122,703	125,222	127,804	130,451	135,086	135,947	138,796	141,716
Depreciation & Amortisation Impairment Other Expenses Net Losses from the Disposal of Assets	205,749	235,000	233,966	240,049	342,031	350,924	360,047	369,409	379,013	388,866	398,977	409,350
Other Expenses	180,864	4,000	229,333	254,583	260,087	265,707	271,449	277,315	283,309	289,432	295,690	302,084
Net Losses from the Disposal of Assets				ŕ	,	•	·	,	·	•	,	•
Total Expenses from Continuing Operations	705,534	722,000	782,471	835,642	951,657	974,927	998,784	1,023,245	1,050,246	1,074,037	1,100,400	1,127,428
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	-51,123	163,000	1,869,921	1,162,674	-20,188	33,585	40,313	50,746	58,088	70,133	80,065	91,856
Net Operating Result Before Grants and Contributions Provided for												
Capital Purposes	-51,123	65,000	20,921	24,674	-20,188	33,585	40,313	50,746	58,088	70,133	80,065	91,856

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	McMAUGH GARDENS FUND			· ·									
	Income from Continuing Operations												
	Revenue												
	Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0	0	0
	User Charges & Fees	714,588	938,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Bu	Interest & Investment Revenue	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Budget Review	Other Revenues	22,430	8,000	0	0	0	0	0	0	0	0	0	0
뀼	Grants & Contributions Provided for Operating Purposes	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
é	Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
iew	Other Income												
and	Net Gains from the Disposal of Assets		0										
Finance	Total Income from Continuing Operations	3,089,878	3,206,000	3,139,770	3,191,527	3,270,760	3,351,614	3,430,287	3,514,491	3,594,674	3,676,627	3,758,475	3,844,093
Се	Expenses from Continuing Operations												
င္ပ	Employee Benefits & On-Costs	2,062,000	2,105,000	2,034,472	2,090,420	2,147,907	2,206,974	2,267,666	2,330,027	2,394,103	2,459,941	2,527,589	2,597,098
Committee	Borrowing Costs	10,000	11,000	4,055	3,662	3,218	2,747	2,238	1,693	1,094	451	9	0
ij.	Materials & Contracts	821,000	743,000	432,959	425,871	435,623	445,599	455,807	466,254	476,945	529,884	499,075	510,527
	Depreciation & Amortisation	165,000	169,000	169,542	173,950	178,473	183,113	187,873	192,757	197,769	202,911	208,187	213,600
Bus	Impairment	,	,			,	,	- ,	- , -	,	- ,-	,	,,,,,,
ši	Other Expenses	61,000	52,000	376,779	384,703	392,794	401,053	409,488	418,102	426,899	435,881	445,055	454,420
Business P	Net Losses from the Disposal of Assets				ŕ	ŕ	•	•	·	ŕ	,	,	,
Paper -	Total Expenses from Continuing Operations	3,119,000	3,080,000	3,017,807	3,078,606	3,158,015	3,239,486	3,323,072	3,408,833	3,496,810	3,629,068	3,679,915	3,775,645
<u>.</u>	Discontinued Operations												
Dece	Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
ĕπ													
mber	Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
2018	Net Operating Result for the Year	-29,122	126,000	121,963	112,921	112,745	112,128	107,215	105,658	97,864	47,559	78,560	68,448
	Net Operating Result Before Grants and Contributions Provided for												
	Capital Purposes	-29,122	126,000	121,963	112,921	112,745	112,128	107,215	105,658	97,864	47,559	78,560	68,448

TEAR ENDED 30 JOINE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
CONSOLIDATED	Account	Actual	Duaget	2020	2021	2022	2023	2024	2023	2020	2027	2020
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,782,000	6,343,000	5,297,092	4,480,142	4,403,367	6,001,593	7,158,239	9,339,720	10,884,899	12,310,389	14,406,111	16,091,501
Investments	4,650,000	8,650,000	4,950,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000
Receivables	936,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Inventories Other Non-Current Assets Classified as "Held for Resale"	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Total Current Assets	15,621,000	17,325,000	12,579,092	11,162,142	11,085,367	12,6 83,593	13,840,239	16,021,720	17,566,899	18,992,389	21,088,111	22,773,501
₩ Total Current Assets Solution Non-Current Assets												
Investments		_	_	_			_	_	_	_	_	
Receivables		_	_	_				_	_	_	_	
Inventories Infrastructure, Property, Plant & Equipment				_								
Infrastructure, Property, Plant & Equipment	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
Investments Accounted for Using the Equity Method	232,423,000	231,203,000	237,030,343	241,300,674	242,334,307	241,002,717	241,703,417	240,743,012	240,130,407	240,133,300	233,334,331	233,437,131
Investment Property	_	_	_	-	_	_	_	_	_	_	_	_
Investment Property Intangible Assets	-	_	_	_		_	_	_	_	_	_	_
∃. Total Non-Current Assets	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
Ф Ф		,,	. , ,	72272		7 7	,,	-, -,-	-,, -	-,,		, -, -
TOTAL ASSETS	248,044,000	248,614,000	250,276, 037	252,523,015	253,619,954	254,546,310	255,609,656	256,766,731	257,703,306	259,125,955	260,622,442	262,210,692
C LIABILITIES												
Current Liabilities												
Payables	3,908,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000
Borrowings	213,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000
Provisions	2,386,000	2,351,000	2,351,000	2 ,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
Total Current Liabilities	6,507,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000	6,883,000
Non-Current Liabilities Payables Parrowings												
Non-Current Liabilities												
Payables	-		-	-	-	-	-	-	-	-	-	-
	2,633,000	2,423,000	2,200,260	1,979,989	1,741,243	1,501,219	1,247,492	1,042,428	859,052	693,040	533,761	370,508
NO Provisions Total Non-Current Liabilities	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
o Total Non-Current Liabilities	3,547,000	4,664,000	4,441,260	4,220,989	3,982,243	3,742,219	3,488,492	3,283,428	3,100,052	2,934,040	2,774,761	2,611,508
TOTAL LIABILITIES	10,054,000	11,547,000	11,324,260	11,103,989	10,865,243	10,625,219	10,371,492	10,166,428	9,983,052	9,817,040	9,657,761	9,494,508
Net Assets	237,990,000	237,067,000	238,951,778	241,419,026	242,754,712	243,921,091	245,238,164	246,600,304	247,720,254	249,308,914	250,964,681	252,716,184
EQUITY												
Retained Earnings	71,065,000	72,961,000	74,845,778	77,313,026	78,648,712	79,815,091	81,132,164	82,494,304	83,614,254	85,202,914	86,858,681	88,610,184
Revaluation Reserves	166,925,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000
Council Equity Interest	237,990,000	237,067,000	238,951,778	241,419,026	242,754,712	243,921,091	245,238,164	246,600,304	247,720,254	249,308,914	250,964,681	252,716,184
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	237,990,000	237,067,000	238,951,778	241,419,026	242,754,712	243,921,091	245,238,164	246,600,304	247,720,254	249,308,914	250,964,681	252,716,184
· =	237,330,000	237,007,000	_50,551,770	,,020	,,,,,,,,	_ +3,321,031	5,250,10-	_ 10,000,304	_ +7,720,234	_ +3,300,314	_50,504,001	232,710,104

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
G	GENERAL												
Δ	ASSETS												
	Current Assets												
	Cash & Cash Equivalents	3,693,000	156,000	86,944	17,820	256,827	1,510,023	2,301,773	3,984,160	5,023,030	5,942,799	7,434,099	8,498,835
	Investments	4,650,000	8,650,000	4,950,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000
Budget	Receivables	630,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000
dg	Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
<u>e</u>	Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
e e	Non-Current Assets Classified as "Held for Resale"		-	-	-		-	-	-	-	-	-	-
Review	Total Current Assets	9,226,000	10,594,000	6,824,944	6,155,820	6,394,827	7,648,023	8,439,773	10,122,160	11,161,030	12,080,799	13,572,099	14,636,835
and Finance	Non-Current Assets												
I	Investments	-	-	-	-	-	-	-	-	-	-	-	-
ina	Receivables	-	-	-	-		-	-	-	-	-	-	-
nc	Inventories	-	-	-	-	-	-	-	-	-	-	-	-
	Infrastructure, Property, Plant & Equipment	200,477,000	203,451,000	207,319,2 22	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
OT OT	Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
₫.	Investment Property	-	-	-	_ 5- /		-	-	-	-	-	-	-
Committee	Intangible Assets		-			1		-	-	-	-	-	-
еВ	Total Non-Current Assets	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
_	OTAL ASSETS	209,703,000	214,045,000	214,144,166	215,297,321	216,342,608	217,070,742	217,834,804	218,681,180	219,308,823	220,416,324	221,520,396	222,703,684
ess P	IABILITIES												
aper	Current Liabilities												
ĕ	Payables	1,558,559	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947
<u> </u>	Borrowings	208,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441
	Provisions	2,386,000	2,351,000	2,351,0 00	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
)ec	Total Current Liabilities	4,153,000	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388
December													
bе	Non-Current Liabilities												
	Payables			-		-	-	-	-	-	-	-	-
2018	Borrowings	2,579,000	2,373,612	2,155,833	1,940,916	1,707,967	1,474,213	1,227,263	1,029,522	854,068	696,622	538,440	375,187
ω	Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
	Total Non-Current Liabilities	3,493,000	4,614,612	4,396,833	4,181,916	3,948,967	3,715,213	3,468,263	3,270,522	3,095,068	2,937,622	2,779,440	2,616,187
Т	OTAL LIABILITIES	7,646,000	9,493,000	9,275,221	9,060,304	8,827,355	8,593,601	8,346,651	8,148,910	7,973,456	7,816,010	7,657,828	7,494,575
N	let Assets	202,057,000	204,552,000	204,868,946	206,237,017	207,515,253	208,477,142	209,488,153	210,532,270	211,335,367	212,600,313	213,862,567	215,209,109
F	QUITY												
	Retained Earnings	53,979,000	55,794,000	56,110,946	57,479,017	58,757,253	59,719,142	60,730,153	61,774,270	62,577,367	63,842,313	65,104,567	66,451,109
60	Revaluation Reserves	148,078,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000
	Council Equity Interest	202,057,000	204,552,000	204,868,946	206,237,017	207,515,253	208,477,142	209,488,153	210,532,270	211,335,367	212,600,313	213,862,567	215,209,109
	Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
Т	otal Equity	202,057,000	204,552,000	204,868,946	206,237,017	207,515,253	208,477,142	209,488,153	210,532,270	211,335,367	212,600,313	213,862,567	215,209,109
												∵	

		2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
	WATER												
	ASSETS												
	Current Assets												
	Cash & Cash Equivalents	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,760,932	1,934,662	2,112,430	2,292,299	2,503,976	2,759,092	3,025,440
	Investments		-	-	-	-	-	-	-	-	-	-	-
Ви	Receivables	262,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000
dg	Inventories		-	-	-	-	-	-	-	-	-	-	-
et	Other		-	-	-	-	-	-	-	-	-	-	-
ζę,	Non-Current Assets Classified as "Held for Resale"		-	-	-		-	-	-	-	-	-	-
view	Total Current Assets	2,432,000	2,649,000	2,308,473	2,120,326	2,080,059	2,134,932	2,308,662	2,486,430	2,666,299	2,877,976	3,133,092	3,399,440
ano	Non-Current Assets												
H	Investments		-	-	-	-	-	-	-	-	-	-	-
ina	Receivables		-	-	-	-	-	-	-	-	-	-	-
nc	Inventories		-	-	-	-	-	-	-	-	-	-	-
e C	Infrastructure, Property, Plant & Equipment	18,040,000	14,614,000	14,530,4 74	14,542,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
òn	Investments Accounted for Using the Equity Method		-	-	-	-	-	-	-	-	-	-	-
m	Investment Property		-	-	/	-	-	-	-	-	-	-	-
itte	Intangible Assets		-	-	-		-	-	-	-	-	-	-
ë	Total Non-Current Assets	18,040,000	14,614,000	14,530,474	14,542,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
Budget Review and Finance Committee Business Paper -	TOTAL ASSETS	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,686,200	16,844,735	17,006,352	17,167,254	17,373,276	17,608,163	17,852,820
SS	HARMITIES												
Pa	LIABILITIES Current Liabilities												
pe	Current Liabilities												
	Payables Borrowings				_	_	_	-	_	-	_	_	-
7	Provisions					_		_					
De	Total Current Liabilities		-	-	_	_	_	_	_	_	_	_	
11 December 2018	rotal carrent blabilities												
ıbe	Non-Current Liabilities												
7 2	Payables		-	-	-	-	-	-	-	-	-	-	-
9	Borrowings		-	-	-	-	-	-	-	-	-	-	-
ω	Provisions		-	-	-	-	-	-	-	-	-	-	
	Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
	TOTAL LIABILITIES		-	-	-	-	-	-	-	-	-	-	
	Net Assets	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,686,200	16,844,735	17,006,352	17,167,254	17,373,276	17,608,163	17,852,820
	EQUITY												
	Retained Earnings	8,850,000	8,642,000	8,217,948	8,041,530	8,006,423	8,065,200	8,223,735	8,385,352	8,546,254	8,752,276	8,987,163	9,231,820
61	Revaluation Reserves	11,622,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000
	Council Equity Interest	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,686,200	16,844,735	17,006,352	17,167,254	17,373,276	17,608,163	17,852,820
	Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	
	Total Equity	20,472,000	17,263,000	16,838,948	16,662,530	16,627,423	16,686,200	16,844,735	17,006,352	17,167,254	17,373,276	17,608, <u>1</u> 63	17,852,820

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
SEWER												
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,830,000	2,042,000	1,259,130	676,140	660,437	719,667	792,712	879,516	976,229	1,087,801	1,212,379	1,347,079
Investments		-	-	-	-	-	-	-	-	-	-	-
B Receivables	44,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Inventories		-	-	-	_	-	-	-	-	-	-	-
Other		-	-	-		_	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"							-				-	-
Receivables Inventories Other Non-Current Assets Classified as "Held for Resale" Total Current Assets	1,874,000	2,107,000	1,324,130	741,140	725,437	784,667	857,712	944,516	1,041,229	1,152,801	1,277,379	1,412,079
Non-Current Assets Investments Receivables Inventories Infortructure Property Plant & Favignment												
Investments		-	-	-	-	-	-	-	-	-	-	-
ື້ລ Receivables		-	-	-		-	-	-	-	-	-	-
nventories		-	-	-	-	-	-	-	-	-	-	-
	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
Investments Accounted for Using the Equity Method		-	-	-	-	-	-	-	-	-	-	-
Investment Property		-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for Using the Equity Method Investment Property Intangible Assets Total Non-Current Assets		-		-		-	-	-	-	-	-	
ចំ Total Non-Current Assets យ	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
TOTAL ASSETS UIABILITIES Current Liabilities Payables	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,076,992	14,117,305	14,168,052	14,226,139	14,296,272	14,376,337	14,468,193
S LIABILITIES												
© Current Liabilities												
Payables		<u> -</u>		_	_	_	_	_	_	_	_	_
l Borrowings			_	_	-	-	-	-	-	-	-	-
Provisions		-	-	_	-	-	-	-	-	-	-	-
Total Current Liabilities Non-Current Liabilities Payables Borrowings Provisions		-	- /	-	-	-	-	-	-	-	-	-
čem												
ਲ Non-Current Liabilities												
Payables		-	-	-	-	-	-	-	-	-	-	-
Borrowings		-	-	-	-	-	-	-	-	-	-	-
11041516115		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities		-	-	-	-	-	-	-	-	-	-	
TOTAL LIABILITIES		-	-	-	-	-	-	-	-	-	-	
Net Assets	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,076,992	14,117,305	14,168,052	14,226,139	14,296,272	14,376,337	14,468,193
EQUITY												
Retained Earnings	5,336,000	5,499,000	7,368,921	8,531,595	8,511,407	8,544,992	8,585,305	8,636,052	8,694,139	8,764,272	8,844,337	8,936,193
n Revaluation Reserves	5,534,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000
Council Equity Interest	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,076,992	14,117,305	14,168,052	14,226,139	14,296,272	14,376,337	14,468,193
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	10,870,000	11,031,000	12,900,921	14,063,595	14,043,407	14,076,992	14,117,305	14,168,052	14,226,139	14,296,272	14,376, <u>33</u> 7	14,468,193
. ,				, , ,							- 63	, ,

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
McMAUGH GARDENS												
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
Investments		-	-	-	-	-	-	-	-	-	-	-
Receivables		105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
Inventories		-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"		-	-	-			-	-	-	-	-	-
Receivables Inventories Other Non-Current Assets Classified as "Held for Resale" Total Current Assets	2,089,000	1,975,000	2,121,544	2,144,855	1,885,044	2,115,972	2,234,092	2,468,614	2,698,341	2,880,812	3,105,542	3,325,147
Non-Current Assets Investments Receivables Inventories												
Investments		-	-	-	-	-	-	-	-	-	-	-
Receivables		-	-	-	-		-	-	-	-	-	-
Inventories		-	-	-	-	-	-	-	-	-	-	-
inirastructure, Property, Plant & Equipment	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
Investments Accounted for Using the Equity Method		-	-	-	-	-	-	-	-	-	-	-
Investment Property		-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for Using the Equity Method Investment Property Intangible Assets Total Nan-Current Assets		_	-	-		-	-	-	-	-	-	
Total Non-Current Assets	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
TOTAL ASSETS	6,999,000	6,275,000	6,392,002	6,499,569	6,606,516	6,712,375	6,812,812	6,911,147	7,001,089	7,040,083	7,117,546	7,185,994
LIABILITIES												
Current Liabilities Payables	2,349,441	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053
Borrowings	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559
Provisions	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,,,,,	,,,,,,	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,354,000	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612
Total Current Liabilities Non-Current Liabilities Pavables	· · · · · · · · · · · · · · · · · · ·											
Non-Current Liabilities												
Payables		-	-	-	-	-	-	-	-	-	-	-
Borrowings Provisions	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983 -	3,582 -	4,679 -	4,679
Provisions		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983 -	3,582 -	4,679 -	4,679
TOTAL LIABILITIES	2,408,000	2,054,000	2,049,039	2,043,685	2,037,887	2,031,618	2,024,841	2,017,517	2,009,595	2,001,030	1,999,933	1,999,933
Net Assets	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061
							· · ·	· · ·			· · ·	
EQUITY												
Retained Earnings	2,900,000	3,026,000	3,147,963	3,260,884	3,373,629	3,485,757	3,592,972	3,698,630	3,796,494	3,844,053	3,922,613	3,991,061
Revaluation Reserves	1,691,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
Council Equity Interest	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061

Budget Review and Finance Committee Business Paper - 11 December 2018

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
CONSOLIDATED FUNDS												
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	5,897,000	6,087,000	6,429,760	8,094,645	8,528,977	9,015,822	9,286,620	9,565,343	9,852,214	10,147,471	10,451,351	10,764,102
User Charges & Fees	5,274,000	4,995,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Interest & Investment Revenue Received	277,000	366,000	312,500	317,346	279,374	281,720	332,384	371,927	439,268	487,578	531,330	596,252
Grants & Contributions	8,815,000	8,807,000	10,011,980	8,971,479	7,920,709	7,855,353	8,032,286	8,213,207	8,398,204	8,587,368	8,780,792	8,978,576
Bonds & Deposits Received												
Other	1,544,000	1,369,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Payments D												
Employee Benefits & On-Costs	(8,919,000)	(9,467,000)	(10,012,466)	(10,307,943)	(10,591,411)	(10,882,675)	(11,181,951)	(11,489,454)	(11,805,414)	(12,130,064)	(12,463,640)	(12,806,390)
Materials & Contracts	(4,261,000)	(4,347,000)	(4,407,905)	(3,940,082)	(4,027,188)	(4,141,943)	(4,164,446)	(4,272,767)	(4,735,621)	(4,515,746)	(4,604,085)	(4,719,442)
Borrowing Costs	(156,000)	(147,000)	(148,781)	(156,722)	(145, 75 9)	(138,787)	(126,266)	(116,710)	(110,124)	(104,361)	(100,884)	(98,096)
Other .	(1,559,000)	(1,966,000)	(1,711,997)	(2,009,377)	(2,051,011)	(2,262,625)	(2,318,697)	(2,384,274)	(2,411,263)	(2,394,173)	(2,467,664)	(2,510,127)
Net Cash Provided (or used in) Operating Activities	6,912,000	5,697,000	6,158,325	6,85 1,9 15	5,9 30,095	5,880,240	6,153,487	6,324,299	6,211,127	6,812,209	7,015,128	7,250,208
Cash Flows from Investing Activities												
Receipts												
Sale of Investment Securities	15,800,000	17,850,000	3,600,0 00	600,000	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
Payments												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,261,000)	(4,943,000)	(10,681,492)	(8,048,596)	(5,768,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
Net Cash Provided (or used in) Investing Activities	(5,570,000)	(8,492,000)	(7,081, 492)	(7,448,596)	(5,768,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
Cash Flows from Financing Activities												
Receipts												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions	1,777,000	1,058,000										
Payments Repayment of Borrowings & Advances	(201,000)	(202,000)	(222,740)	(220,270)	(238,747)	(240,023)	(253,727)	(205,064)	(183,376)	(166,011)	(159,279)	(163,253)
Repayment of Retirement Home Contributions	(1,336,000)	(1,400,000)	(222,740)	(220,270)	(230,747)	(240,023)	(233,727)	(203,004)	(103,370)	(100,011)	(133,279)	(103,233)
Other Financing Activity Payments	(1,330,000)	(1,400,000)	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	240,000	(544,000)	(222,740)	(220,270)	(238,747)	(240,023)	(253,727)	(205,064)	(183,376)	(166,011)	(159,279)	(163,253)
, , , , , , , , , , , , , , , , , , ,	2.0,000	(3 : 1)000)	(222), 10)	(220)270)	(200): 17	(2.0,020)	(233), 27)	(200)00.1	(100)0707	(100,011)	(133)273)	(100)200)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,582,000	(3,339,000)	(1,145,908)	(816,951)	(76,774)	1,598,226	1,156,645	2,181,481	1,545,179	1,425,490	2,095,722	1,685,390
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	8,200,000	9,782,000	6,443,000	5,297,092	4,480,142	4,403,367	6,001,593	7,158,239	9,339,720	10,884,899	12,310,389	14,406,111
Cash & Cash Equivalents - End of the Year	9,782,000	6,443,000	5,297,092	4,480,142	4,403,367	6,001,593	7,158,239	9,339,720	10,884,899	12,310,389	14,406,111	16,091,501
plus: Investments - End of the Year	4,650,000	8,550,000	4,950,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000
Total Cash, Cash Equivalents & Investments - End of Year	14,432,000	14,993,000	10,247,092	8,830,142	8,753,367	10,351,593	11,508,239	13,689,720	15,234,899	16,660,389	18,756,111	20,441,501

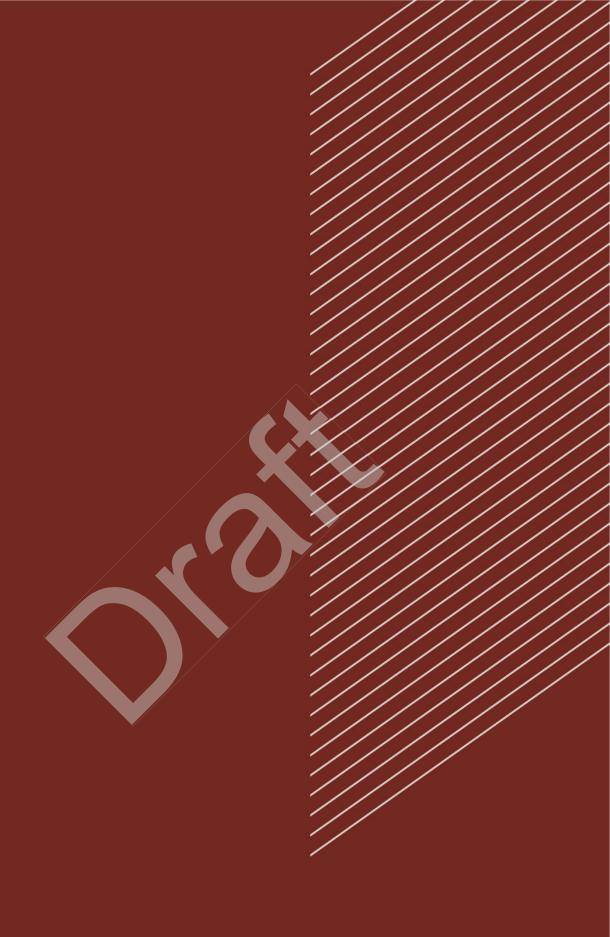
Budget Review and Finance Committee Business Paper - 11 December 2018

User Charges & Fees	3,242 8,510 3,308 4,461 6,822 405 3,494 6,159 7,460 863 9,428) (9,493 3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Receipts Receipts Retes Annual Charges 4,923,615 5,012,000 5,274,368 6,719,277 6,921,240 7,129,100 7,343,044 7,563,250 7,789,893 8,023,161 8,242,002 1,000,000 1,000,0	3,308
Rates & Annual Charges 4,913,615 5,012,000 5,274,368 6,719,297 6,921,240 7,129,100 7,348,044 7,563,250 7,789,893 8,023,161 8,2	3,308
User Charges & Fees	3,308
Interest & Investment Revenue Received 94,207 189,000 147,725 211,643 170,438 170,438 170,438 213,662 232,088 287,172 322,149 3 (67ants & Contributions 6,503,727 6,472,000 5,856,449 5,586,449 5,580,918 5,389,142 5,510,428 5,634,446 5,761,225 5,890,916 6,0 (7,725) 6,0 (7,725) 7,85,566 7,7253 7,86,662 801,499 816,476 831,792 8 (7,725) 8	6,822 405 3,494 6,159 7,460 863 9,428) (9,493 3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Grants & Contributions 6,503,727 6,472,000 5,856,449 5,474,905 5,508,918 5,389,142 5,510,428 5,634,446 5,761,254 5,890,916 6,08 6,08 6,08 7,09 7,25 7,09 7,25 7,	3,494 6,159 7,460 863 9,428) (9,493 3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Bonds & Deposits Received Other	7,460 863 9,428) (9,493 3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Other Payments Payments Employee Benefits & On-Costs (6,418,316) (6,615,000) (7,512,056) (7,641,391) (7,851,528) (8,067,446) (8,289,303) (8,517,257) (8,751,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (8,992,145) (9,281,480) (9,428) (9,493 3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Payments	9,428) (9,493 3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Employee Benefits & On-Costs (6,418,316) (6,615,000) (7,512,056) (7,641,391) (7,851,528) (8,067,446) (8,289,303) (8,517,257) (8,751,480) (8,992,145) (9,2 Materials & Contracts (3,115,374) (3,009,565) (3,474,936) (3,226,053) (3,298,157) (3,310,422) (3,403,173) (3,478,231) (3,902,619) (3,650,593) (3,7 Materials & Contracts (146,000) (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (115,018) (109,030) (103,910) (1 Materials & Contracts (146,000) (144,726) (153,059) (142,542) (136,040) (124,027) (150,040) (124,027) (124,040) (124,027) (124,040) (124,027) (124,040) (124,027) (124,040) (124,040) (124,040) (12	3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Net Cash Provided (or used in) Operating Activities	3,565) (3,858 0,875) (98 0,735) (1,338 9,723 5,612
Net Cash Provided (or used in) Operating Activities	0,875) (98 0,735) (1,338 9,723 5,612
Net Cash Provided (or used in) Operating Activities	0,735) (1,338 9,723 5,612
Net Cash Provided (or used in) Operating Activities Cash Flows from Investing Activities 6,335,018 5,017,435 3,702,658 4,841,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,485 Cash Flows from Investing Activities 15,800,000 17,850,000 3,600,000 600,000 0 0 0 0 0 0 Sale of Infrastructure, Property, Plant & Equipment 185,000 351,000 0 0 0 0 0 0 0 0 Purchase of Investment Securities (18,294,000) (21,750,000) 0 0 0 0 0 0 Purchase of Infrastructure, Property, Plant & Equipment (3,092,000) (4,708,047) (7,253,934) (5,296,027) (4,370,346) (3,131,667) (3,724,110) (3,013,334) (3,538,200) (4,239,848) (3,74,100) (3,131,667) (3,724,110) (3,013,334) (3,538,200) (4,239,848) (3,74,100) (3,131,667) (3,724,110) (3,013,334) (3,538,200) (4,239,848) (3,74,100) (3,131,667)	9,723 5,612
Net Cash Provided (or used in) Operating Activities Cash Flows from Investing Activities 6,335,018 5,017,435 3,702,658 4,841,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,893,461 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,893,461 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,893,461 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,893,461 4,762,809 4,893,461 4,752,524 5,317,063 5,481,819 4,842,300 4,893,461 4,762,809 4,893,461 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,809 4,894,80	9,723 5,612
Net Cash Provided (or used in) Operating Activities 6,335,018 5,017,435 3,702,658 4,841,819 4,842,300 4,618,617 4,762,809 4,893,461 4,752,524 5,317,063 5,48 Cash Flows from Investing Activities Receipts Sale of Infrastructure, Property, Plant & Equipment 185,000 351,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0
Cash Flows from Investing Activities Receipts Sale of Investment Securities Sale of Investment Securities Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment Securities Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment Securities Purchase of Infrastructure, Property, Plant & Equipment Securities Security	-
Sale of Infrastructure, Property, Plant & Equipment 185,000 351,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-
Sale of Infrastructure, Property, Plant & Equipment 185,000 351,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-
Sale of Infrastructure, Property, Plant & Equipment 185,000 351,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-
Net Cash Provided (or used in) Investing Activities (5,401,000) (8,257,047) (3,653,934) (4,696,027) (4,370,346) (3,131,667) (3,724,110) (3,013,334) (3,538,200) (4,239,848) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3	0
Net Cash Provided (or used in) Investing Activities (5,401,000) (8,257,047) (3,653,934) (4,696,027) (4,370,346) (3,131,667) (3,724,110) (3,013,334) (3,538,200) (4,239,848) (3,724,110) (3,013,344) (3,538,200) (4,239,848) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,124,110) (3	
Net Cash Provided (or used in) Investing Activities (5,401,000) (8,257,047) (3,653,934) (4,696,027) (4,370,346) (3,131,667) (3,724,110) (3,013,334) (3,538,200) (4,239,848) (3,724,110) (3,013,344) (3,538,200) (4,239,848) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3	
Net Cash Provided (or used in) Investing Activities (5,401,000) (8,257,047) (3,653,934) (4,696,027) (4,370,346) (3,131,667) (3,724,110) (3,013,334) (3,538,200) (4,239,848) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3,013,344) (3,724,110) (3	
Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions 1,777,000 Other Financing Activity Receipts 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0,242) (4,384
Proceeds from Borrowings & Advances 0 0 Proceeds from Retirement Home Contributions 1,777,000 0 Other Financing Activity Receipts 0 0	0,242) (4,384
Proceeds from Borrowings & Advances 0 0 0 Proceeds from Retirement Home Contributions 1,777,000 0 Other Financing Activity Receipts 0 0	
Proceeds from Borrowings & Advances 0 0 Proceeds from Retirement Home Contributions 1,777,000 0 Other Financing Activity Receipts 0 0	
Other Financing Activity Receipts 0 0	
Other Financing Activity Receipts 0 0	
Payments	
Repayment of Borrowings & Advances (197,327) (197,388) (217,779) (214,917) (232,949) (233,755) (246,950) (197,741) (175,454) (157,446) (1	
(25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25) 150 (25)	8,182) (163
Repayment of Retirement Home Contributions (1,336,000) 0	(
Other Financing Activity Payments 0 0	
Net Cash Flow Provided (Used in) Financing Activities 243,673 (197,388) (217,779) (214,917) (232,949) (233,755) (246,950) (197,741) (175,454) (157,446) (1	8,182) (163
Net Increase/(Decrease) in Cash & Cash Equivalents 1,177,691 (3,437,000) (169,056) (69,124) 239,006 1,253,196 791,750 1,682,387 1,038,870 919,769 1,4	1,299 1,064
Plus: Cash, Cash Equivalents & Investments - Beginning of Year 2,515,309 3,693,000 256,000 86,944 17,820 256,827 1,510,023 2,301,773 3,984,160 5,023,030 5,9	2,799 7,434
Cash & Cash Equivalents - End of the Year 3,693,000 256,000 86,944 17,820 256,827 1,510,023 2,301,773 3,984,160 5,023,030 5,942,799 7,40	4,099 8,498
plus: Investments - End of the Year 4,650,000 8,550,000 4,950,000 4,350,000	0,000 4,350
55 Total Cash, Cash Equivalents & Investments - End of Year 8,343,000 8,806,000 5,036,944 4,367,820 4,606,827 5,860,023 6,651,773 8,334,160 9,373,030 10,292,799 11,7	
5. Total Cash, Cash Equivalents & Investments - End of Year 8,343,000 8,806,000 5,036,944 4,367,820 4,606,827 5,860,023 6,651,773 8,334,160 9,373,030 10,292,799 11,7	4,099 12,848

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
WATER FUND												
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	937,013	965,249	994,311	1,024,222	1,055,008	1,086,693	1,119,303
User Charges & Fees	538,305	492,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue Received	64,140	66,000	63,275	41,779	44,381	47,871	50,528	59,195	66,494	74,284	80,212	89,665
Grants & Contributions	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Bonds & Deposits Received	13,772	20,000	21,001	22,000	22,200	,	23,013	2 .,500	23,021	23,733	20,510	27,200
Other	0	7,000	0	0	0	0	0	0	0	0	0	0
Payments	· ·	,,000	· ·	· ·	Ü	ŭ	· ·	· ·	· ·	· ·	· ·	· ·
Employee Benefits & On-Costs	(266,422)	(457,000)	(283,857)	(355,367)	(365,140)	(375,181)	(385,498)	(396,100)	(406,993)	(418,186)	(429,686)	(441,502)
Materials & Contracts	(177,967)	(357,228)	(362,920)	(167,913)	(170,705)	(260,700)	(177,662)	(197,831)	(220,971)	(199,322)	(192,649)	(209,193)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
9 Bonds & Deposits Refunded	O	O	O	o l		O	O	O	O	O	O	O
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other	(277,220)	0	(343,022)	(350,344)	(357,821)	(365,456)	(373,258)	(381,228)	(389,369)	(397,690)	(406,184)	(414,862)
Net Cash Provided (or used in) Operating Activities	286,478	156,772	60,275	320,503	474,733	581,873	695,231	712,267	725,869	785,678	829,615	854,848
Net Cash Provided (or used in) Operating Activities	200,470	130,772	00,273	320,303	474,733	361,673	093,231	712,207	723,803	783,078	823,013	834,848
☐ Cash Flows from Investing Activities												
Cash Flows from Investing Activities Receipts Sale of Investment Securities												
Sale of Investment Securities		0										
		0	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment		0	O		· ·	U	0	0	O	0	O	0
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(4,000)	(51,7 72)	(400,801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
	(4,000)	(51,772)	(400,801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
Net Cash Florided (of dised in) investing Activities	(4,000)	(31,772)	(400,801)	(308,030)	(313,000)	(327,000)	(321,300)	(334,300)	(340,000)	(374,000)	(374,300)	(388,300)
Net Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions												
Receipts												
Proceeds from Borrowings & Advances		0	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions		0	0	U	O	O	0	0	0	0	O	0
Other Financing Activity Receipts		0										
Payments		U										
Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments		0	0									
Repayment of Retirement Home Contributions		0	O									
Other Financing Activity Payments		0	0									
Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents		U	0	0	0	0	0	0	0	0	0	
Net Increase/(Decrease) in Cash & Cash Equivalents	282,478	105,000	(340,527)	(188,148)	(40,267)	54,873	173,731	177,767	179,869	211,678	255,115	266,348
Phys Code Code Southelants & Investments Bostonian of Vern	4 007 522	2 470 000	2 275 000	4.024.472	4 746 226	4 706 050	4 760 022	1 024 662	2 442 420	2 202 200	2 502 076	2 750 002
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,887,522	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,760,932	1,934,662	2,112,430	2,292,299	2,503,976	2,759,092
Cash & Cash Equivalents - End of the Year	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,760,932	1,934,662	2,112,430	2,292,299	2,503,976	2,759,092	3,025,440
plus: Investments - End of the Year												
Total Cash, Cash Equivalents & Investments - End of Year	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,760,932	1,934,662	2,112,430	2,292,299	2,503,976	2,759,092	3,025,440
0	, .,	, -,	,,	, -,	,,	,,	, ,	, , , , , , , ,	, - ,	,,-	,,	,,

YEAR ENDED 30 JUNE 2019												
	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
SEWER FUND			· ·									
Cash Flows from Operating Activities												
Receipts												
Rates & Annual Charges	583,515	687,000	717,171	787,693	864,990	949,709	978,327	1,007,782	1,038,099	1,069,302	1,101,416	1,134,468
User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Interest & Investment Revenue Received	49,442	54,000	53,550	34,196	27,154	18,558	19,585	24,062	27,103	30,729	33,878	38,590
Grants & Contributions	11,853	114,000	1,865,844	1,155,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Bonds & Deposits Received												
Other	0	0	0	0	0	0	0	0	0	0	0	0
Payments												
Employee Benefits & On-Costs	(172,262)	(290,000)	(182,082)	(220,765)	(226,836)	(233,074)	(239,484)	(246,070)	(252,838)	(259,792)	(266,937)	(274,278)
Materials & Contracts	(146,659)	(229,819)	(137,090)	(120,246)	(122,703)	(125,222)	(127,804)	(130,451)	(135,086)	(135,947)	(138,796)	(141,716)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Deposits Refunded Other	(180,864)	(4,000)	(229,333)	(254,583)	(260,087)	(2 65,707)	(271,449)	(277,315)	(283,309)	(289,432)	(295,690)	(302,084)
Net Cash Provided (or used in) Operating Activities	154,626	340,181	2,103,887	1,402,723	321,843	384, 509	400,360	420,155	437,101	458,999	479,042	501,206
Cash Flows from Investing Activities												
Receipts												
Cash Flows from Investing Activities Receipts Sale of Investment Securities		0										
		0	0	0	0	0	0	0	0	0	0	0
B Payments			-									
Purchase of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment Payments Purchase of Investment Securities Purchase of Infrastructure, Property, Plant & Equipment	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
Receipts Proceeds from Borrowings & Advances Proceeds from Retirement Home Contributions												
Cash Flows from Financing Activities												
Receipts Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		0	0									
Other Financing Activity Resolute		0	0									
Other Financing Activity Receipts Payments		U	U									
Payments Repayment of Borrowings & Advances Repayment of Retirement Home Contributions Other Financing Activity Payments		0	0									
Repayment of Retirement Home Contributions		0	0									
Other Financing Activity Payments		0	0									
Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used In) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents	112,626	212,000	(782,870)	(582,990)	(15,703)	59,229	73,045	86,804	96,713	111,573	124,577	134,701
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,717,374	1,830,000	2,042,000	1,259,130	676,140	660,437	719,667	792,712	879,516	976,229	1,087,801	1,212,379
Cash & Cash Equivalents - End of the Year	1,830,000	2,042,000	1,259,130	676,140	660,437	719,667	792,712	879,516	976,229	1,087,801	1,212,379	1,347,079
plus: Investments - End of the Year												
Total Cash, Cash Equivalents & Investments - End of Year	1,830,000	2,042,000	1,259,130	676,140	660,437	719,667	792,712	879,516	976,229	1,087,801	1,212,379	1,347,079
•												

March Marc	699 60,417 678 2,651,013 0 0 103) (2,459,941 1045) (529,884 1094) (451 1399) (435,881	987,397 60,417 2,710,661 0 (2,527,589) (499,075) (9)	1,010,1 62,3 2,771,6) (2,597,0) (510,5
Receipts Rates Annual Charges 0 55,81 58,68 58,67 2,917.90 37,401 45,073 48,090 55,581 58,68 67,950 29,729 37,401 45,073 48,090 55,581 58,68 67,802 60,000 20,243,688 2,203,000 2,268,656 2,319,701 2,371,894 2,425,262 2,479,830 2,535,626 2,592,48 2,902,400 0	965,197 999 60,417 678 2,651,013 0 0 103) (2,459,941 945) (529,884 994) (451 399) (435,881	987,397 60,417 2,710,661 0 (2,527,589) (499,075) (9)	1,010,1 62,3 2,771,6) (2,597,0) (510,5) (454,4
Rates & Annual Charges 10	965,197 999 60,417 678 2,651,013 0 0 103) (2,459,941 945) (529,884 994) (451 399) (435,881	987,397 60,417 2,710,661 0 (2,527,589) (499,075) (9)	1,010,1 62,3 2,771,6) (2,597,0) (510,5) (454,4
User Charges & Fees 714,588 833,000 823,164 842,097 861,465 881,279 901,548 922,284 943, Interest & Investment Revenue Received 69,211 57,000 47,950 29,729 37,401 45,073 48,009 56,581 58, 58, 58, 58, 58, 58, 58, 58, 58, 58,	965,197 999 60,417 678 2,651,013 0 0 103) (2,459,941 945) (529,884 994) (451 399) (435,881	987,397 60,417 2,710,661 0 (2,527,589) (499,075) (9)	1,010,1 62,3 2,771,6) (2,597,0) (510,5) (454,4
Interest & Investment Revenue Received	699 60,417 678 2,651,013 0 0 103) (2,459,941 1045) (529,884 1094) (451 1399) (435,881	60,417 2,710,661 0 (2,527,589) (499,075) (9)	62,3 2,771,6) (2,597,0) (510,5)
Grants & Contributions	0 0 103) (2,459,941 945) (529,884 1994) (451 1399) (435,881	2,710,661 0 (2,527,589) (499,075) (9) (445,055)	2,771,6) (2,597,0) (510,5)
Grants & Contributions 2,283,648 2,203,000 2,268,656 2,319,701 2,371,894 2,425,262 2,479,830 2,535,626 2,592,8 Bonds & Deposits Received Other 22,430 8,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 103) (2,459,941 945) (529,884 1994) (451 1399) (435,881	2,710,661 0 (2,527,589) (499,075) (9) (445,055)	2,771,6) (2,597,0) (510,5) (454,4
Bonds & Deposits Received Other 22,430 8,000 0	0 0 103) (2,459,941 145) (529,884 194) (451 1399) (435,881) (2,527,589)) (499,075)) (9)) (2,597,0) (510,5) (454,4
Other Payments 22,430 8,000 0	(2,459,941 (451) (529,884 (94) (451 (435,881)) (2,527,589)) (499,075)) (9)) (2,597,0) (510,5) (454,4
Employee Benefits & On-Costs (2,062,000) (2,105,000) (2,034,472) (2,090,420) (2,147,907) (2,206,974) (2,267,666) (2,330,027) (2,394, Materials & Contracts (821,000) (750,388) (432,959) (425,871) (435,623) (445,599) (455,807) (466,254) (476, Borrowing Costs (10,000) (11,000) (11,000) (11,000) (4,055) (3,662) (3,218) (2,747) (2,238) (1,693) (1,180,000) (1,00	945) (529,884 994) (451 899) (435,881	(499,075) (9) (445,055)	(510,5) (454,4)
Net Cash Provided (or used in) Operating Activities 135,878 182,612 291,505 286,871 291,218 295,041 295,088 298,415 295,088 295,088 298,415 295,088 298,415 295,088 298,	945) (529,884 994) (451 899) (435,881	(499,075) (9) (445,055)) (510,5) (454,4
Net Cash Provided (or used in) Operating Activities 135,878 182,612 291,505 286,871 291,218 295,041 295,088 298,415 295,088 295,088 298,415 295,088 298,415 295,088 298,	994) (451 399) (435,881) (9)) (445,055)) (454,4
Net Cash Provided (or used in) Operating Activities 135,878 182,612 291,505 286,871 291,218 295,088 298,415 295,088 Cash Flows from Investing Activities Receipts Sale of Investment Securities 0	994) (451 399) (435,881) (9)) (445,055)) (454,4
Net Cash Provided (or used in) Operating Activities 135,878 182,612 291,505 286,871 291,218 295,041 295,088 298,415 295,088 295,088 298,415 295,088 298,415 295,088 298,	399) (435,881) (445,055)) (454,4
Net Cash Provided (or used in) Operating Activities 135,878 182,612 291,505 286,871 291,218 295,041 295,088 298,415 295,088 295,088 298,415 295,088 298,415 295,088 298,		, , ,	, ,
Net Cash Provided (or used in) Operating Activities 135,878 182,612 291,505 286,871 291,218 295,088 298,415 295,088 Cash Flows from Investing Activities Receipts Sale of Investment Securities 0		, , ,	
Cash Flows from Investing Activities Receipts 0 <td></td> <td>,</td> <td>- ,-</td>		,	- ,-
Receipts Sale of Investment Securities 0			
Sale of Investment Securities 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			
Sale of Infrastructure, Property, Plant & Equipment 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			
Payments Purchase of Investment Securities 0 0 Purchase of Infrastructure, Property, Plant & Equipment (123,000) (55,000) (140,000) (258,206) (545,231) (58,044) (170,190) (56,570) (57,000)			
Payments Purchase of Investment Securities 0 0 Purchase of Infrastructure, Property, Plant & Equipment (123,000) (55,000) (140,000) (258,206) (545,231) (58,044) (170,190) (56,570) (57,000)	0 0	0	
Purchase of Investment Securities 0 0 0 Purchase of Infrastructure, Property, Plant & Equipment (123,000) (55,000) (140,000) (258,206) (545,231) (58,044) (170,190) (56,570) (57,000)			
	984) (59,434	(60,920)	(62,4
	984) (59,434	(60,920)	(62,4
Cash Flows from Financing Activities			
Receipts			
Proceeds from Borrowings & Advances 0 0			
Proceeds from Retirement Home Contributions 1,058,000 0			
Payments (1.672) (4.612) (4.613) (5.729) (6.729) (6.779) (7.729) (7.729) (7.729))22) (0.565	\	١
	922) (8,565	(1,097))
Repayment of Retirement Home Contributions (1,400,000) 0 Other Financing Activity Payments 0 0			
	(0.555	\ (4.007)	
Net Cash Flow Provided (Used in) Financing Activities (3,673) (346,612) (4,961) (5,354) (5,798) (6,269) (6,778) (7,323) (7,98)	922) (8,565	(1,097))
Net Lash Flow Provided (Used in) Financing Activities (3,6/3) (346,612) (4,961) (5,354) (5,798) (6,269) (6,778) (7,323) (7,523	727 182,471	224,730	219,6
Plus: Cash, Cash Equivalents & Investments - Beginning of Year 2,079,795 2,089,000 1,870,000 2,016,544 2,039,855 1,780,044 2,010,972 2,129,092 2,363,000	2,593,341	2,775,812	3,000,5
Cash & Cash Equivalents - End of the Year 2,089,000 1,870,000 2,016,544 2,039,855 1,780,044 2,010,972 2,129,092 2,363,614 2,593,533,614	341 2,775,812	3,000,542	3,220,1
plus: Investments - End of the Year			
Total Cash, Cash Equivalents & Investments - End of Year 2,089,000 1,870,000 2,016,544 2,039,855 1,780,044 2,010,972 2,129,092 2,363,614 2,593,			
Total Cash, Cash Equivalents & Investments - End of Year 2,089,000 1,870,000 2,016,544 2,039,855 1,780,044 2,010,972 2,129,092 2,363,614 2,593,500 2,0	341 2,775,812	3,000,542	3,220,1



LONG TERM FINANCIAL PLAN 2028

Uralla Shire Council Budget Review and Finance Committee Business Paper - 11 December 2018

9. MOTIONS ON NOTICE

There are no Motions on Notice.

10. CONFIDENTIAL BUSINESS

There are no Confidential Business Items.

END OF BUSINESS PAPER