



## URALLA SHIRE COUNCIL BUSINESS PAPER

Notice is hereby given, in accordance with the provision of the Local Government Act 1993 that a Meeting of Uralla Shire Council will be held in the Council Chambers, 32 Salisbury Street, Uralla, commencing at 12:30pm.

### ORDINARY COUNCIL MEETING

**27 November 2018**

Andrew Hopkins  
**GENERAL MANAGER**



**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

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**- BUSINESS AGENDA -**  
**Ordinary Meeting of Council**  
**27 November 2018 at 12:30pm**

- 1. Opening & Welcome**
- 2. Prayer**
- 3. Acknowledgement of Country**
- 4. Apologies**
- 5. Requests for Leave of Absence**
- 6. Disclosures & Declaration of Interests**
- 7. Confirmation of Minutes of Previous Meeting**
- 8. Announcements**
- 9. Tabling of Reports & Petitions**
- 10. Recommendations for Items to be Considered in Confidential Section**
- 11. Urgent Supplementary & Late Items of Business**
- 12. Presentations**
- 13. Deputations**
- 14. Written Reports from Delegates**
- 15. Mayoral Minute**
- 16. Reports to Council**
  - Report 1 - Cash at Bank and Investments
  - Report 2 - 2018/19 – 1<sup>st</sup> Quarter Budget Review Statements
  - Report 3 - Note the Draft Long Term Financial Plan 2019-28
  - Report 4 - Adoption of Annual Report 2017-18
  - Report 5 - Development Approvals and Refusals for October 2018
  - Report 6 - DIVISION DECISION – Development Application 38/2018 – T and J Schofield – 17 Leece Road, Uralla
  - Report 7 - Recommendation to fill the member vacancy on Uralla Township and Environs Committee
  - Report 8 - Recommendations of Uralla Township and Environs Committee September and October 2018 meetings
  - Report 9 - Agenda Items for Budget Review and Finance Committee Meeting
  - Report 10 - Minutes of Bundarra School of Arts Hall s355 Committee
  - Report 11 - Provision of name and contact details of Council's Native Title Managers to the Minister of Lands and Forestry
  - Report 12 - Monthly Report – Visitor Information Centre and Library
  - Report 13 - Community Grants – Extension of Time to The Lions Club of Uralla for Completion of Dangars Lagoon Project
  - Report 14 - Community Grants Program 2018-19 – Individuals
  - Report 15 - Heritage Advisory Services Summary for November 2018
  - Report 16 - Combined Works Progress Report as at 31 October 2018



**17. Motions on Notice**

Notice of Motion 1 - Impact of Cost Shifting on Local Government in NSW

Notice of Motion 2 - Disclosure of Weekly Works

Notice of Motion 3 - Refund of expenses

Notice of Motion 4 – Interpretation of Sections 531B and 548A of the Local Government Act 1993

**18. Schedule of Actions as at 27 November 2018**

**19. Responses to Questions from Previous Meeting**

**20. Questions for Next Meeting**

**21. Confidential Business**

**22. Meeting Close**

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**[www.uralla.nsw.gov.au](http://www.uralla.nsw.gov.au)**

- 1. OPENING & WELCOME**
- 2. PRAYER**
- 3. ACKNOWLEDGEMENT OF COUNTRY**
- 4. APOLOGIES**
- 5. REQUESTS FOR LEAVE OF ABSENCE**
- 6. DISCLOSURES & DECLARATIONS OF INTEREST**

To be tabled at the Meeting.

**7. CONFIRMATION OF MINUTES**

**Minutes to be confirmed or received and noted at the 27 November 2018 Meeting of Council:**

- Extraordinary Meeting of Council held 10 July 2018 (copy enclosed)
- Ordinary Meeting of Council held 30 October 2018 (copy enclosed)
- Extraordinary Meeting of Council held 13 November 2018 (copy enclosed)



## EXTRAORDINARY MEETING OF COUNCIL

Held at 12:45pm  
10 July 2018

### ROLL CALL

#### Councillors:

Cr M Pearce (Mayor)  
Cr I Strutt (Deputy Mayor)  
Cr B Crouch  
Cr M Dusting  
Cr N Ledger  
Cr L Sampson  
Cr R Bell  
Cr T Toomey  
Cr K Ward

#### Staff:

Mr A Hopkins, General Manager  
Mr T Seymour, Director Infrastructure & Regulation  
Ms T Kirkland, Director Community & Governance  
Mr S Paul, Chief Financial Officer  
Minute Clerk

# MINUTES

Minutes of the Uralla Shire Council at an Extraordinary Meeting  
held at 12:45pm on 10 July 2018

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UNCONFIRMED

Minutes of the Uralla Shire Council at an Extraordinary Meeting  
held at 12:45pm on 10 July 2018

Resolution  
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*The Meeting Commenced at: 12:55pm*

**ATTENDANCE**

Present were the Chairperson Cr M Pearce (Mayor), Cr I Strutt (Deputy Mayor), and Councillors, B Crouch, M Disting, N Ledger, L Sampson, T Toomey, R Bell, Acting General Manager and Chief Financial Officer (Mr S Paul), Director Infrastructure and Regulation (Mr T Seymour), Director Community and Governance (Ms P Kirkland).

**1. OPENING OF EXTRAORDINARY MEETING AND PRAYER**

**2. ACKNOWLEDGEMENT OF COUNTRY**

**3. APOLOGIES**

*The Chair advised receipt of an apology from Cr K Ward.*

**MOTION (Crs I Strutt / N Ledger )**

That;

Council accept the apology from Cr K Ward and General Manager Andrew Hopkins for the extraordinary meeting held 10 July 2018.

**X1.07/18 CARRIED**

**4. DISCLOSURES & DECLARATION OF INTERESTS**

There were no disclosures or declarations made.

**5. MOTIONS ON NOTICE**

Submitted by: Cr B Crouch

Reference/Subject: Notice of Motion #1 – Green Waste Fees and Charges at Uralla Waste Management Facility

**NOTICE OF MOTION**

That Council remove the following items and associated fees/charges contained immediately below the sub-heading "Uncontaminated Garden and Wood Waste" of the Fees and Charges, adopted by Resolution No. 11.06/18:

1. Car/Sedan/Wagon/4x4 domestic
2. Utility/6x4 trailer
3. Commercial

**MOTION (Crs B Crouch / T Toomey )**

That Council remove the following items and associated fees/charges contained immediately below the sub-heading "Uncontaminated Garden and Wood Waste" of the Fees and Charges, adopted by Resolution No. 11.06/18:

- 1) Car/Sedan/Wagon/4x4 domestic
- 2) Utility/6x4 trailer
- 3) Commercial

**X2.07/18 CARRIED**

**CLOSURE OF MEETING**

*The meeting was closed at: 1:02pm*

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This is Page 3 of the Minutes of the Uralla Shire Council at an Extraordinary Meeting of  
Council held on 10 July 2018

Minutes of the Uralla Shire Council at an Extraordinary Meeting  
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COUNCIL MINUTES CONFIRMED BY:	
RESOLUTION NUMBER:	
DATE:	
MAYOR:	

UNCONFIRMED



## ORDINARY MEETING OF COUNCIL

Held at 12:30pm  
30 October 2018

### ROLL CALL

#### Councillors:

Cr M Pearce (Mayor)  
Cr R Crouch (Deputy Mayor)  
Cr R Bell  
Cr M Dusting  
Cr N Ledger  
Cr L Sampson  
Cr I Strutt  
Cr T Toomey  
Cr K Ward

#### Staff:

Mr A Hopkins, General Manager  
Mr T Seymour, Director Infrastructure & Regulation  
Ms T Kirkland, Director Community & Governance  
Mr S Paul, Chief Financial Officer  
Minute Clerk

# MINUTES



**Minutes of the Uralla Shire Council at an Ordinary Meeting**  
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Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018

*The Meeting Commenced at: 12:30pm*

**ATTENDANCE**

Present were the Chairperson Cr M Pearce (Mayor), Cr R Crouch (Deputy Mayor), and Councillors, R Bell, M Dusting, N Ledger, L Sampson, I Strutt, T Toomey, K Ward, General Manager (Mr A Hopkins), Director Infrastructure and Regulation (Mr T Seymour), Chief Finance Officer (Mr S Paul), Coordinator Governance and Risk (Mr C Middleton), Coordinator Community Development & Engagement (Ms J Ogden), Minute Clerk (Ms G Stratton).

**1. OPENING & WELCOME**

**2. PRAYER**

**3. ACKNOWLEDGEMENT TO COUNTRY**

**4. APOLOGIES**

*The Chair advised there were no apologies received.*

**5. REQUESTS FOR LEAVE OF ABSENCE**

*The Chair advised receipt of a request for Leave of Absence from Cr M Pearce.*

**MOTION (Crs M Dusting / L Sampson)**

That;

Council accept the Leave of Absence from Cr M Pearce.

**01.10/18 CARRIED**

**6. DISCLOSURES & DECLARATION OF INTERESTS**

*The Chair outlined details of the pecuniary and non-pecuniary Conflict of Interest Declarations received in relation to the 30 October 2018 Meeting.*

COUNCILLOR	ITEM OR REPORT NUMBER	PECUNIARY OR NON-PECUNIARY INTEREST	NATURE OF INTEREST
Cr I Strutt	Report 3 – Development Approvals and Refusals (DA-50-2018)	Non Pecuniary	I am a member of the Parish Council – but do not need to leave the meeting unless there is discussion on this item DA-50-2018

**7. CONFIRMATION OF MINUTES**

Minutes to be confirmed or received and noted at the 30 October 2018 Meeting:

- Minutes of Ordinary Meeting held 25 September 2018 (to be confirmed)
- Minutes of Extraordinary meeting held 18 October 2018 (to be confirmed)

**AMENDMENTS**

*The Chair referred Councillors to the Minutes of the 25 September 2018 Ordinary Meeting and called for any amendments.*

*There were no amendments requested by Councillors.*

**MOTION (Crs I Strutt / M Dusting)**

That;

Council adopt the Minutes, as a true and correct record of the Ordinary Meeting held 25 September 2018.

**02.10/18 CARRIED**

This is Page 4 of the Minutes of the Uralla Shire Council at an Ordinary Meeting held on 30 October 2018

Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018

AMENDMENTS

*The Chair referred Councillors to the Minutes of the 18 October 2018 Extraordinary Meeting and called for any amendments.*

*There were no amendments requested by Councillors.*

**MOTION (Crs R Crouch / I Strutt)**

That;

Council adopt the Minutes, as a true and correct record of the Extraordinary Meeting held 18 October 2018.

**03.10/18 CARRIED**

**8. ANNOUNCEMENTS**

*The Chair advised there were no announcements.*

**9. TABLING OF REPORTS & PETITIONS**

*The Chair advised there were no reports or petitions tabled.*

**10. RECOMMENDATIONS FOR ITEMS TO BE CONSIDERED IN THE CONFIDENTIAL SECTION**

*The Chair referred Councillors to the items of business recommended for consideration in the confidential section of the meeting:*

- Queen Street Uralla Caravan Park – Management Contract
- General Manager End of Term Performance Review 1/07/17 to 30/06/18
- Industrial Land Subdivision – Sale Price of Lands

**PROCEDURAL MOTION (Crs K Ward / T Toomey)**

**To refer Agenda Items for hearing in Closed Session**

The three items of business:

- Confidential Report 1 - Queen Street Uralla Caravan Park – Management Contract
- Confidential Report 2 - General Manager End of Term Performance Review 1/07/17 to 30/06/18
- Confidential Report 3 - Industrial Land Subdivision – Sale Price of Lands

be heard in closed session of Council, under Section 21 of the Meeting Agenda.

**04.10/18 CARRIED**

**11. URGENT SUPPLEMENTARY & LATE ITEMS OF BUSINESS**

*The Chair referred Councillors to the urgent, supplementary and/or late items of business recommended for addition to the published Meeting Agenda.*

Late Reports to Council:

- Late Report 1 – Drought Communities Program - Extension

**PROCEDURAL MOTION (Crs K Ward / I Strutt)**

**To hear Late Items of Business as additions to the Meeting Agenda.**

That;

The late items of business be heard following Report 17 in the Meeting Agenda as;

- Late Report 1 – Drought Communities Program - Extension

**05.10/18 CARRIED**

**12. PRESENTATIONS**

Speaker 1:	Mark and Belinda Baker
Subject:	Dispute about Rates Associated with Subdivision

*The Chair introduced the Speaker, Belinda Baker.*

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*The Speaker made a presentation to Council in relation to a dispute about rates associated with a subdivision.*

*The Chair invited questions from Councillors.*

*The Chair thanked the Speaker for her presentation to Council.*

Speaker 2:	Killian Wentrup and Tim Kirk, UPC Renewables David Richards, EMM Consulting
Subject:	New England Solar Farm

*The Chair introduced the Speakers, Killian Wentrup and Tim Kirk of UPC Renewables and David Richards of EMM Consulting.*

*The Speakers made a presentation to Council in relation to the New England Solar Farm.*

*The Chair invited questions from Councillors.*

*The Chair thanked the Speakers for their presentation to Council.*

### **13. DEPUTATIONS**

There were no deputations registered for the 30 October 2018 Meeting.

### **14. WRITTEN REPORTS FROM DELEGATES (Activity Summaries)**

**Councillors provided a verbal account of activities/meetings they have attended for the month.**

<b>COUNCILLOR NAME:</b>	Mark Dusting	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
25/09/2018	Ordinary Council Meeting	Uralla
25/09/2018	Solar Farm Community Meeting	Invergowrie
09/10/2018	Councillors Strategic Planning Workshop	Uralla
16/10/2018	Weeds County Council Meeting	Armidale
20/10/2018	Local Government NSW Conference	Albury
21/10/2018	Local Government NSW Conference	Albury
22/10/2018	Local Government NSW Conference	Albury

<b>COUNCILLOR NAME:</b>	Robert Crouch	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
25/09/2018	Solar Farm Community Meeting	Invergowrie
28/09/2018	Commonwealth Drought Response Coordinator	Armidale
29/09/2018	Kentucky Public School 150 Year Anniversary	Kentucky
09/10/2018	Councillors Strategic Planning Workshop	Uralla
16/10/2018	Audit, Risk and Improvement Committee	Uralla
18/10/2018	Extraordinary Council Meeting	Uralla
27/10/2018	Thunderbolt Festival	Uralla
30/10/2018	Ordinary Council Meeting	Uralla

<b>COUNCILLOR NAME:</b>	Levi Sampson	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
25/09/2018	Solar Farm Community Meeting	Invergowrie
09/10/2018	Councillors Strategic Planning Workshop	Uralla
09/10/2018	Uralla Township and Environs Committee Meeting	Uralla

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18/10/2018	Extraordinary Council Meeting	Uralla
27/10/2018	Thunderbolt Festival	Uralla
30/10/2018	Ordinary Council Meeting	Uralla

<b>COUNCILLOR NAME:</b>	Natasha Ledger	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
25/09/2018	Solar Farm Community Meeting	Invergowrie
29/09/2018	Kentucky Public School 150 Year Anniversary	Kentucky
09/10/2018	Councillors Strategic Planning Workshop	Uralla
18/10/2018	Extraordinary Council Meeting	Uralla
18/10/2018	Armidale Conservation for Farmers	
18/10/2018	UPC Drop-in Sessions at Uralla Bowling Club	Uralla
27/10/2018	Thunderbolt Festival	Uralla
30/10/2018	Ordinary Council Meeting	Uralla

<b>COUNCILLOR NAME:</b>	Tara Toomey	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
16/10/2018	Audit, Risk and Improvement Committee	Uralla
18/10/2018	Extraordinary Council Meeting	Uralla
30/10/2018	Ordinary Council Meeting	Uralla

<b>COUNCILLOR NAME:</b>	Robert Bell	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
09/10/2018	Councillors Strategic Planning Workshop	Uralla
18/10/2018	Extraordinary Council Meeting	Uralla
18/10/2018	UPC Drop-in Sessions at Uralla Bowling Club	Uralla
27/10/2018	Thunderbolt Festival	Uralla
30/10/2018	Ordinary Council Meeting	Uralla

<b>COUNCILLOR NAME:</b>	Kevin Ward	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
09/10/2018	Councillors Strategic Planning Workshop	Uralla
18/10/2018	Extraordinary Council Meeting	Uralla
30/10/2018	Ordinary Council Meeting	Uralla

<b>COUNCILLOR NAME:</b>	Isabel Strutt	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
25/09/2018	Community Meeting for Proposed Solar Farm at Saumarez	Invergowrie
28/09/2018	Police Remembrance Day Service	Tenterfield
29/09/2018	Kentucky Public School 150 Year Anniversary	Kentucky
09/10/2018	Councillors Strategic Planning Workshop	Uralla
09/10/2018	Uralla Township and Environs Committee Meeting	Uralla
16/10/2018	Audit, Risk and Improvement Committee	Uralla
18/10/2018	Extraordinary Council Meeting	Uralla
18/10/2018	UPC Drop-in Sessions at Uralla Bowling Club	Uralla
26/10/2018	Thunderbolt Anniversary Dinner	Uralla

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27/10/2018	Thunderbolt Festival	Uralla
30/10/2018	Ordinary Council Meeting	Uralla

<b>COUNCILLOR NAME:</b>	Michael Pearce	
<b>COUNCIL MEETING DATE:</b>	30 October 2018	
<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
26/9/18	Mayor's Office - Admin	Uralla
27/9/18	Mayor's Office - Admin	Uralla
2/10/18	Mayor's Office - Admin	Uralla
3/10/18	2AD interview New England Joint Organisation Workshop	Uralla Inverell
4/10/18	Mayor's Office - Admin	Uralla
8/10/18	Mayor's Office - Admin	Uralla
9/10/18	Councillor Strategic Planning Workshop	Uralla
10/10/18	Mayor's Office - Admin	Uralla
11/10/18	Mayor's Office - Admin	Uralla
15/10/18	Mayor's Office - Admin	Uralla
16/10/18	Mayor's Office - Admin	Uralla
17/10/18	2AD interview Mayor's Office - Admin	Uralla
18/10/18	Mayor's Office - Admin Extraordinary Council Meeting	Uralla
21/10/18	LGNSW – Local Government NSW Annual Conference	Albury
22/10/18	LGNSW – Local Government NSW Annual Conference	Albury
23/10/18	LGNSW – Local Government NSW Annual Conference	Albury
24/10/18	Mayor's Office - Admin	Uralla
25/10/18	Mayor's Office - Admin	Uralla
26/10/18	UNE Graduation Thunderbolt Anniversary Dinner	Armidale Uralla
29/10/18	Mayor's Office - Admin	Uralla
30/10/18	October Council meeting	Uralla

*Cr L Sampson left the meeting at 1:39pm.*

*Cr L Sampson returned to the meeting at 1:41pm.*

**14. WRITTEN REPORTS FROM DELEGATES (Reports to Council)**

Submitted by: Cr R Bell

Reference/Subject: Written Delegate Report 1 – Mid North Weight of Loads

**MOTION (Crs R Bell / M Dusting)**

That;

The report be noted.

**06.10/18 CARRIED**

**15. MAYORAL MINUTE**

There was no Mayoral Minute to the 30 October Meeting.

**16. REPORTS TO COUNCIL (Scheduled Reports)**

Department: Organisational Services – Finance

Submitted by: Chief Financial Officer

Reference/Subject: Report 1 – Cash at Bank and Investments

**Minutes of the Uralla Shire Council at an Ordinary Meeting  
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**OFFICER'S RECOMMENDATION:**

That;

Council note the cash position as at 30 September, 2018 consisting of all cash and overnight funds of \$1,995,630, term deposits of \$13,550,000 totalling \$15,545,630 of readily convertible funds.

**MOTION (Crs I Strutt / M Dusting)**

That;

Council note the cash position as at 30 September, 2018 consisting of all cash and overnight funds of \$1,995,630, term deposits of \$13,550,000 totalling \$15,545,630 of readily convertible funds.

**07.10/18 CARRIED**

Department: Community and Governance

Submitted by: Coordinator Governance and Risk

Reference/Subject: Report 2 – Tabling of Disclosure of Interest Returns

**OFFICER'S RECOMMENDATION:**

That;

Council note the tabling of the Disclosure of Interest Returns as required under Section 450A of the *Local Government Act 1993*.

**MOTION (Crs K Ward / L Sampson)**

That;

Council note the tabling of the Disclosure of Interest Returns as required under Section 450A of the *Local Government Act 1993*.

**08.10/18 CARRIED**

Department: Infrastructure & Regulation

Submitted by: Director of Infrastructure & Regulation

Reference/Subject: Report 3 – Development Approvals and Refusals for September 2018

**OFFICER'S RECOMMENDATION:**

That;

Council receive and note the development approvals and refusals for September 2018.

**MOTION (Crs R Crouch/ M Dusting)**

That;

Council receive and note the development approvals and refusals for September 2018.

**09.10/18 CARRIED**

Department: Community and Governance

Submitted by: Tourism Promotions and Operations Officer

Reference/Subject: Report 4 – Monthly Report - Visitor Information Centre and Library

**OFFICER'S RECOMMENDATION:**

That;

The report be received and noted.

**MOTION (Crs I Strutt / L Sampson)**

That;

The report be received and noted.

**10.10/18 CARRIED**



**Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018**

Resolution  
Number

Department: Community and Governance  
Submitted by: Coordinator Governance and Risk  
Reference/Subject: Report 5 – 2018/19 Operational Plan – Progress Report at 30 September 2018

**OFFICER'S RECOMMENDATION:**

That;  
Council receive and note the 2018-19 Operational Plan Progress Report at 30 September 2018.

**MOTION (Crs T Toomey / I Strutt)**

That;  
Council receive and note the 2018-19 Operational Plan Progress Report at 30 September 2018.

**11.10/18 CARRIED**

Department: Infrastructure & Regulation  
Submitted by: Director Infrastructure & Regulation  
Reference/Subject: Report 6 – Works Progress Report as at 30 September 2018

**OFFICER'S RECOMMENDATION:**

That;  
The report be received and noted for the works completed or progressed during September 2018, and works programmed for October 2018.

**MOTION (Crs T Toomey / L Sampson)**

That;  
The report be received and noted for the works completed or progressed during September 2018, and works programmed for October 2018.

**12.10/18 CARRIED**

Department: Infrastructure & Regulation  
Submitted by: Director of Infrastructure & Regulation  
Reference/Subject: Report 7 – Planning Proposal 8 - Amendment of Land Classification. New exhibition period and public hearing.

**OFFICER'S RECOMMENDATION:**

That;  
Council note the report.

**MOTION (Crs I Strutt / K Ward)**

That;  
Council note the report.

**13.10/18 CARRIED**

Department: Infrastructure & Regulation  
Submitted by: Manager Waste, Water and Sewer Services  
Reference/Subject: Report 8 – Draft Licence Variation EPL 1626 Uralla Sewer October 2018

**OFFICER'S RECOMMENDATION:**

That Council;

1. Accept the conditions of the Pollution Studies and Reduction Program as proposed on the draft Environmental Protection Licence (EPL 1626) for the Uralla sewer treatment plant and reticulation network, and
2. Note that a budget variation of up to \$40,000 will be required at the time of incurring the expenditure for the consultancy.

**Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018**

Resolution  
Number

**MOTION (Crs R Bell / R Crouch)**

That Council;

1. Accept the conditions of the Pollution Studies and Reduction Program as proposed on the draft Environmental Protection Licence (EPL 1626) for the Uralla sewer treatment plant and reticulation network, and
2. Note that a budget variation of up to \$40,000 will be required at the time of incurring the expenditure for the consultancy as required by the EPA under Clause 8(U1)U1.1.

**14.10/18 CARRIED**

Department: General Manager's Office  
Submitted by: Senior Executive Officer  
Reference/Subject: Report 9 – Minutes of Bundarra School of the Arts Hall s355 Committee

**OFFICER'S RECOMMENDATION:**

That Council;

1. Note the 19 July 2018 and 5 September 2018 Minutes of the Bundarra School of Arts Hall s355 Committee.
2. Consider changing the fee for Small Regular Usage hall hire from \$14 per session to \$10 per session.

**MOTION (Crs R Crouch/ T Toomey)**

That Council;

1. Note the 19 July 2018 and 5 September 2018 Minutes of the Bundarra School of Arts Hall s355 Committee.
2. Amend the 2018-19 Fees and Charges so that the fee for the Bundarra School of Arts Hall Small Regular Usage hall hire fee is reduced from \$14 per session to \$10 per session;
3. Publicly notify the proposed change in fees for a period of 28 days and authorise the General Manager to change the fee should there be no negative submissions received.

**15.10/18 CARRIED**

Department: Infrastructure and Regulation  
Submitted by: Environmental Management Coordinator  
Reference/Subject: Report 10 – Draft Minutes of the New England Weeds Authority Ordinary Meetings 16 October 2018.

**OFFICER'S RECOMMENDATION:**

That;

The report be received and noted.

**MOTION (Crs M Dusting / N Ledger)**

That;

1. The report be received and noted.
2. That the reappointment of Cr M Dusting as Chairperson of the New England Weeds Authority be noted.

**16.10/18 CARRIED**

Department: Infrastructure & Regulation  
Submitted by: Director Infrastructure & Regulation  
Reference/Subject: Report 11 – Heritage Advisory Services Summary for October 2018

**OFFICER'S RECOMMENDATION:**

That;

The Heritage Advisory Services Summary for October 2018 be received and noted by Council.

Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018

Resolution  
Number

**MOTION (Crs T Toomey / R Crouch)**

That;

The Heritage Advisory Services Summary for October 2018 be received and noted by Council.

**17.10/18 CARRIED**

Department: Community & Governance

Submitted by: Risk Management and Safety Officer

Reference/Subject: Report 12 – Report of the Audit, Risk and Improvement Committee Meeting held 16 October 2018

**OFFICER'S RECOMMENDATION:**

That;

Council note the minutes of the Audit, Risk and Improvement Committee Meeting held on 16 October 2018 [Attachment A].

**MOTION (Crs R Crouch / N Ledger)**

That;

Council note the minutes of the Audit, Risk and Improvement Committee Meeting held on 16 October 2018 [Attachment A].

**18.10/18 CARRIED**

Department: General Manager's Office

Submitted by: Andrew Hopkins

Reference/Subject: Report 13 – Modification to Budget Review and Finance Committee Resolution

**OFFICER'S RECOMMENDATION:**

That Council;

Modify resolution X4.10/18 by removing "2(e) Meet monthly or more frequently if determined by the Committee" and replacing it with "2(e) Meet once every two months or more frequently if determined by the Committee".

**PROCEDURAL MOTION (Crs K Ward / T Toomey)**

**To move to Committee of the Whole**

**19.10/18 CARRIED**

*Councillors held a detailed discussion in committee regarding Report 13 – Modification to Budget Review and Finance Committee Resolution.*

**PROCEDURAL MOTION (Crs R Crouch / T Toomey)**

**To resume Standing Orders**

**20.10/18 CARRIED**

*The Chair outlined details of the proposed motion determined during discussion in committee.*

**MOTION (Crs R Crouch / N Ledger)**

That Council;

Modify resolution X4.10/18 by removing "2(e) Meet monthly or more frequently if determined by the Committee" and replacing it with "2(e) Meet monthly or as required by the Committee".

**21.10/18 CARRIED**

**PROCEDURAL MOTION (Crs N Ledger / M Dusting)**

**Meeting Adjournment 3:00pm**

**22.10/18 CARRIED**

Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018

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*The Chair welcomed back the Councillors and the meeting resumed at 3:12pm.*

**16. REPORTS TO COUNCIL (continued)**

Department: Infrastructure & Regulation  
Submitted by: Director Infrastructure & Regulation  
Reference/Subject: Report 14 – Queen Street Uralla Caravan Park – Crown Land Licence

**OFFICER'S RECOMMENDATION:**

That Council;

Authorise the General Manager to enter into the Licence Agreement RN 473282 for the purposes of continuing operations of the caravan park at an initial annual rental amount of \$4,142.00 excluding GST.

**MOTION (Crs R Bell / K Ward)**

That Council;

Authorise the General Manager to enter into the Licence Agreement RN 473282 for the purposes of continuing operations of the caravan park at an initial annual rental amount of \$4,142.00 excluding GST.

**23.10/18 CARRIED**

Department: Infrastructure & Regulation  
Submitted by: Manager Waste, Water and Sewer Services  
Reference/Subject: Report 15 – Bundarra Sewer Scheme Quarterly Report July - September 2018

**OFFICER'S RECOMMENDATION:**

That;

The July – September 2018 Bundarra Sewer Scheme progress report be received and noted by Council.

**PROCEDURAL MOTION (Crs R Bell / M Dusting)**

**To move to Committee of the Whole**

**24.10/18 CARRIED**

*Councillors held a detailed discussion in committee regarding Report 15 – Bundarra Sewer Scheme Quarterly Report July - September 2018.*

**PROCEDURAL MOTION (Crs R Bell / M Dusting)**

**To resume Standing Orders**

**25.10/18 CARRIED**

*The Chair outlined details of the proposed motion determined during discussion in committee.*

**MOTION (Crs R Bell / M Dusting)**

That Council;

1. Receive and note the July – September 2018 Bundarra Sewer Scheme progress report; and
2. Acknowledge staff are committed to reviewing the current estimated costs, scope, and the timeframe of the delivery of the project.

**26.10/18 CARRIED**

Department: Infrastructure & Regulation  
Submitted by: Director Infrastructure & Regulation  
Reference/Subject: Report 16 – High Pedestrian Activity Area Concept Plan for Bridge Street

Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018

Resolution  
Number

OFFICER'S RECOMMENDATION:

That;

Council ratify the recommendations of the Traffic Committee as contained in this Report.

**PROCEDURAL MOTION (Crs K Ward / T Toomey)**

**To move to Committee of the Whole**

**27.10/18 CARRIED**

*Councillors held a detailed discussion in committee regarding Report 16 – High Pedestrian Activity Area Concept Plan for Bridge Street.*

**PROCEDURAL MOTION (Crs L Sampson / I Strutt)**

**To resume Standing Orders**

**28.10/18 CARRIED**

*The Chair outlined details of the proposed motion determined during discussion in committee.*

**MOTION (Crs I Strutt / R Crouch)**

That;

Council ratify the recommendations of the Traffic Committee as contained in this Report.

**29.10/18 CARRIED**

*Cr T Toomey requested that her vote against the motion be recorded.*

Department: Infrastructure and Regulation

Submitted by: Manager Waste, Water and Sewer Services

Reference/Subject: Report 17 – Request for funding increase, filter repairs Uralla Water Treatment Plant

OFFICER'S RECOMMENDATION:

That Council;

1. Approve the works involving repairs to lateral pipework underneath both filters and the addition of backwash controls to improve the backwash process and extend the longevity of the lateral underdrains, and
2. Note that a variation of \$250,000 will be required at the time of incurring the expenditure for the works relating to the repair and renewal of the filters at the Uralla Water Treatment Plant.

**MOTION (Crs R Bell / I Strutt)**

That;

1. Approve the works involving repairs to lateral pipework underneath both filters and the addition of backwash controls to improve the backwash process and extend the longevity of the lateral underdrains at the Uralla Water Treatment Plant, and
2. Vote an additional \$250,000 for the works required by 1 from the Water Fund Reserve.

**30.10/18 CARRIED**

**16. LATE REPORTS TO COUNCIL**

Department: Infrastructure & Regulation

Submitted by: Director Infrastructure and Regulation

Reference/Subject: Late Report 1 – Drought Communities Program - Extension

OFFICER'S RECOMMENDATION:

**Minutes of the Uralla Shire Council at an Ordinary Meeting  
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That Council;

- 1) Participate in the Drought Communities Program with the following list of projects in priority order, noting that the funding is unlikely to extend to all projects: (insert project list in order of project priority).
- 2) Authorise a committee comprising of the Mayor, the Deputy Mayor and the General Manager to determine the amount of funding to be attributed to each project.
- 3) Secure the necessary human resources to:
  - a) Scope the necessary works and pricing to support the funding application(s);
  - b) Prepare the funding application(s);
  - c) If successful, procure and coordinate the contractors and materials necessary to deliver the works; and
  - d) Liaise with the stakeholders of the facilities and/or activities to which the funding will be directed.
- 4) Wherever possible utilise resources, businesses and suppliers from within the Uralla Shire Council area for works and/or activities delivered in accordance with the program.

**PROCEDURAL MOTION (Crs I Strutt / K Ward)**

**To move to Committee of the Whole**

**31.10/18 CARRIED**

*Councillors held a detailed discussion in committee regarding Late Report 1 – Drought Communities Program – Extension.*

*Cr R Bell left the meeting at 4:15pm.*

*Cr R Bell returned to the meeting at 4:17pm.*

*Cr L Sampson left the meeting at 4:31pm.*

*Cr L Sampson returned to the meeting at 4:32pm.*

*Cr R Crouch left the meeting at 4:34pm.*

*Cr R Crouch returned to the meeting at 4:36pm.*

**PROCEDURAL MOTION (Crs K Ward / M Dusting)**

**To resume Standing Orders**

**32.10/18 CARRIED**

*The Chair outlined details of the proposed motion determined during discussion in committee.*

**MOTION (Crs I Strutt / R Bell)**

That Council;

- 1) Participate in the Drought Communities Program with the following list of projects in priority order, noting that the funding is unlikely to extend to all projects:
  - a) Uralla Memorial Hall – upgrades/repairs
  - b) Grace Munro Centre, Bundarra – upgrades/repairs
  - c) The Showgrounds Lands Management Committee projects
  - d) Bundarra Hall – upgrades/repairs
  - e) Kentucky Hall – upgrades/repairs
  - f) Composite project including eg Bird Hide repairs at Dangars Lagoon, shed and concrete pad for Friends of McMaugh Gardens, repainting of the logo frames on the 4 Uralla town entrances.
  - g) Control of roadside weeds and vermin
  - h) Uralla Preschool – upgrades/repairs
  - i) Series of community events
- 2) Authorise a committee comprising of the Mayor, the Deputy Mayor and the General Manager to determine the amount of funding to be attributed to each project.

**Minutes of the Uralla Shire Council at an Ordinary Meeting  
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- 3) Secure the necessary human resources to:
  - a) Scope the necessary works and pricing to support the funding application(s);
  - b) Prepare the funding application(s);
  - c) If successful, procure and coordinate the contractors and materials necessary to deliver the works; and
  - d) Liaise with the stakeholders of the facilities and/or activities to which the funding will be directed.
- 4) Wherever possible utilise resources, businesses and suppliers from within the Uralla Shire Council area for works and/or activities delivered in accordance with the program.

**33.10/18 CARRIED**

**17. MOTIONS ON NOTICE**

Submitted by: Cr Isabel Strutt  
Reference/Subject: Notice of Motion 1 – “Renew Our Libraries Campaign”

**NOTICE of MOTION**

That Council;

Continue to support the campaign to have the New South Wales State Government commit to providing an adequate level of permanent, indexed funding for public libraries in New South Wales and register the Council’s support for the “Renew Our Libraries” campaign.

**MOTION (Crs I Strutt/M Dusting)**

That Council;

Continue to support the campaign to have the New South Wales State Government commit to providing an adequate level of permanent, indexed funding for public libraries in New South Wales and register the Council’s support for the “Renew Our Libraries” campaign.

**34.10/18 CARRIED**

Submitted by: Cr Tara Toomey  
Reference/Subject: Notice of Motion 2 – Uralla VIC

**NOTICE of MOTION**

That Council;

1. Resolve to progress the works identified by the plans for internal construction (Option 1), garden and tower by placing them on public display for a period of 28 days;
2. Note that these works have been quoted at \$273,529, plus an additional \$33,059 being for Detail design development and approval (\$3,287), Development/Construction Certificate Application Consent and Certification (\$18,886), Tender process and construction contract administration (\$7,386) and QS pre-tender construction cost estimates (\$3,500);
3. Consider the feedback from the public display period before commencing any works;
4. Note that the VIC Restricted Fund contains \$283,775.48;
5. Vote an additional \$22,812.52 from the General Fund to provide the shortfall;
6. Not support any additional staffing until analysis has been undertaken and a business case presented to Council;
7. Thank the members of the business community who have offered support to Council in developing a cost effective point of sale system for use in the refurbished VIC.

*Cr N Ledger left the meeting at 4:47pm.*

*Cr N Ledger returned to the meeting at 4:49pm.*



**Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018**

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Number

**MOTION (Crs T Toomey / R Bell)**

That Council;

1. Resolve to place the works identified by the plans for internal construction (Option 1), garden and tower on public display for a period of 28 days including on Council's website and social media accounts;
2. Note that these works have been estimated at \$273,529, plus an additional \$33,059 being for Detail design development and approval (\$3,287), Development/Construction Certificate Application Consent and Certification (\$18,886), Tender process and construction contract administration (\$7,386) and QS pre-tender construction cost estimates (\$3,500);
3. Consider the feedback from the public display period before commencing any works;
4. Note that the VIC Restricted Fund contains \$283,775.48;
5. Not support any additional staffing until analysis has been undertaken and a business case presented to Council;
6. Thank the members of the business community who have offered support to Council in developing a cost effective point of sale system for use in the refurbished VIC.

**35.10/18 CARRIED**

*Cr I Strutt requested that her vote against the motion be recorded.*

Submitted by: Cr Robert Bell

Reference/Subject: Notice of Motion 3 – Council Procurement Procedures

**NOTICE of MOTION**

That Council;

1. Refer the email from Brown and Krippner dated October 4 2018 to the Audit, Risk and Improvement Committee for advice on whether procurement procedures have been breached, and whether any adjustment to Council's Procurement Procedures is required to ensure Council is receiving best value in purchasing and selling goods and providing services.
2. Advertise on Council's website and social media pages, in local print media and by public notice in the Uralla Shire Council Chambers, all service requests, tenders, quotations and proposed sale of goods that would otherwise utilise "Tenderlink" and/or "VendorPanel."

**PROCEDURAL MOTION (Crs I Strutt / M Disting)**

**To move to Committee of the Whole**

**36.10/18 CARRIED**

*Councillors held a detailed discussion in committee regarding Notice of Motion 3 – Council Procurement Procedures.*

**PROCEDURAL MOTION (Crs T Toomey / L Sampson)**

**To resume Standing Orders**

**37.10/18 CARRIED**

*The Chair outlined details of the proposed motion determined during discussion in committee.*

**MOTION (Crs R Bell / K Ward)**

That Council;

1. Refer the email from Brown and Krippner dated October 4 2018 to the Audit, Risk and Improvement Committee for advice on whether procurement procedures have been breached, and whether any adjustment to Council's Procurement Procedures is required to ensure Council is receiving best value in purchasing and selling goods and providing services.
2. Advertise on Council's website and social media pages, in local print media and by public notice in the Uralla Shire Council Chambers, all service requests, tenders, quotations and proposed sale of goods that would also utilise "Tenderlink" and/or "VendorPanel" and refer the policy to the Audit, Risk and Improvement Committee for future determination.

**38.10/18 CARRIED**

*Cr I Strutt and Cr N Ledger requested that their votes against the motion be recorded.*



Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018

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**18. SCHEDULE OF COUNCIL RESOLUTIONS**

Schedule of Action Items as at: 30 October 2018

*Councillors undertook a review of the Schedule of Action Items.*

**19. RESPONSES TO QUESTIONS FROM PREVIOUS MEETING**

**Questions from 25 September 2018 Ordinary Meeting of Council**

**Cr M Dusting**

1. The dam at the industrial land site – is it part of the industrial land development, and if so is it going to be filled in or will it become the responsibility of any future land owners?

*The dam site forms part of the industrial land site and will be filled as part of the site grading works.*

2. Residents have been asking why some of the new gutters around town are being replaced with non-laid back gutters when all the latest developments in other areas use laid-back gutters (rounded gutters), so that people can drive over them?

*Roll kerb and gutter is being used for new works. When maintenance works are carried out it is usually like for like repair work as was done in two sections of Bridge Street and in Duke Street.*

**Cr T Toomey**

1. Can a detailed breakdown and explanation of what caused the almost \$300,000 overrun on the Bundarra - Barloo Road project be provided please, and the projects that are delayed by this over run?

*Yes. A report is under preparation into over and under runs on roads and bridges construction projects and the impacts on other projects.*

2. What are the actual (final) 17/18 figures for Financial Control salaries, contractors and audit, and HR Salaries and consultants, and Engineering Operations salaries and wages?

*Financial Control salaries - \$374,193*

*Financial Control contractors - \$59,210*

*Financial Control audit - \$52,876*

*HR Salaries - \$172,387*

*HR consultants - \$Nil*

*Engineering Operations salaries and wages - \$601,885*

3. Do we plan to inspect mobile food vans in the current financial year, do we enforce that mobile food businesses notify USC of their business and food activity details as required by the NSW Food Authority?

*Mobile food vans will be inspected as part of the annual food inspection schedule should they be operating on the days when Council's contract environmental health and building surveyor is working. No enforcement regarding notification of mobile food businesses has been undertaken in the past 12 months.*

**MOTION (Crs M Dusting / L Sampson)**

**That the responses to the questions from the 25 September 2018 be noted.**

**39.10/18 CARRIED**

**20. QUESTIONS FOR NEXT MEETING**

**Questions for 27 November 2018 Ordinary Meeting of Council**

*There were no questions raised for the 27 November 2018 Ordinary Meeting of Council.*

Minutes of the Uralla Shire Council at an Ordinary Meeting  
held at 12:30pm on 30 October 2018

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Number

**21. CONFIDENTIAL BUSINESS**

**PROCEDURAL MOTION (Crs I Strutt / K Ward)**

**To move into Closed Session of Council**

That;

Council move into closed session and close the meeting to members of the public and press for the following reasons:-

The matters referred to the Closed Session of the 30 October 2018 meeting are received by Council under Section 10A (2)(a), (c), (d)(i) of the Local Government Act (NSW) 1993.

(1) A council, or a committee of the council of which all the members are councillors, may close to the public so much of its meeting as comprises:

- (a) the discussion of any of the matters listed in subclause (2), or
- (b) the receipt or discussion of any of the information so listed.

(2) The matters and information are the following:

- (a) personnel matters concerning particular individuals (other than councillors),
- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business,
- (d) commercial information of a confidential nature that would, if disclosed:
  - (i) prejudice the commercial position of the person who supplied it, or

**40.10/18 CARRIED**

**REPORTS TO CLOSED SESSION**

Department: Infrastructure & Regulation  
Submitted by: Director Infrastructure & Regulation  
Reference/Subject: Confidential Report 1 – Queen Street Uralla Caravan Park – Management Contract

**OFFICER'S RECOMMENDATION:**

That Council;

Accept the submission for the two (2) year management contract from the preferred candidate subject to a satisfactory police check.

**MOTION (Crs I Strutt / R Crouch)**

That Council;

Accept the submission for the two (2) year management contract from the preferred candidate subject to a satisfactory police check.

**41.10/18 CARRIED**

Department: General Manager's Office  
Submitted by: General Manager  
Reference/Subject: Confidential Report 2 – General Manager End of Term Performance Review 1/07/17 to 30/06/18

**OFFICER'S RECOMMENDATION:**

That Council;

Acknowledge the General Manager received an average result of 'Exceeds Expectations' for his 2017-2018 annual performance review conducted on Tuesday 25th September 2018.

**MOTION (Crs R Bell / R Crouch)**

That Council;

Acknowledge the General Manager received an on-average result of 'Exceeds Expectations' for his 2017-2018 annual performance review conducted on Tuesday 25th September 2018.

**42.10/18 CARRIED**

**Minutes of the Uralla Shire Council at an Ordinary Meeting  
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Number

Department: Infrastructure & Regulation  
Submitted by: Director of Infrastructure & Regulation  
Reference/Subject: Confidential Report 3 – Industrial Land Subdivision – Sale Price of Lands

**OFFICER'S RECOMMENDATION:**

That;  
Council resolve to assign the minimum land sale prices for Stage 1 as per the valuation report.

**PROCEDURAL MOTION (Crs K Ward / M Dusting)**

**To move to Committee of the Whole**

**43.10/18 CARRIED**

*Councillors held a detailed discussion in committee regarding Confidential Report 3 – Industrial Land Subdivision – Sale Price of Lands.*

**PROCEDURAL MOTION (Crs I Strutt / M Dusting)**

**To resume Standing Orders**

**44.10/18 CARRIED**

*The Chair outlined details of the proposed motion determined during discussion in committee.*

**MOTION (Crs R Bell / K Ward)**

That;  
Council resolve to assign the minimum land sale prices for Stage 1 as per the valuation report.

**45.10/18 CARRIED**

**MOVE TO OPEN SESSION**

**PROCEDURAL MOTION (Crs M Dusting / L Sampson)**

**To return to Open Session of Council**

That;  
Council move back to Open Session and that the Resolutions of the Closed Session become the Resolutions in Open Session.

**46.10/18 CARRIED**

**CLOSURE OF MEETING**

*The meeting was closed at: 5:49pm*

COUNCIL MINUTES CONFIRMED BY:	
RESOLUTION NUMBER:	
DATE:	
MAYOR:	



## EXTRAODINARY MEETING OF COUNCIL

Held at 8:00am  
13 November 2018

### ROLL CALL

#### Councillors:

Cr M Pearce (Mayor)  
Cr R Crouch (Deputy Mayor)  
Cr R Bell  
Cr M Dusting  
Cr N Ledger  
Cr L Sampson  
I Strutt  
Cr T Toomey

#### Staff:

Mr A Hopkins, General Manager  
Mr T Seymour, Director Infrastructure & Regulation  
Ms T Kirkland, Director Community & Governance  
Mr S Paul, Chief Financial Officer  
Minute Clerk

# MINUTES

Minutes of the Uralla Shire Council at an Extraordinary Meeting  
held at 8:00am on 13 November 2018

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**Minutes of the Uralla Shire Council at an Extraordinary Meeting  
held at 8:00am on 13 November 2018**

Resolution  
Number

*The Meeting Commenced at: 8:00am*

**ATTENDANCE**

Present were the Chairperson Cr M Pearce (Mayor), Cr R Crouch (Deputy Mayor), and Councillors, R Bell, M Disting, N Ledger, L Sampson, I Strutt, and T Toomey, General Manager Andrew Hopkins, Director Infrastructure and Regulation (Mr T Seymour), and Minute Clerk (Ms G Stratton).

**1. OPENING OF EXTRAORDINARY MEETING AND PRAYER**

**2. ACKNOWLEDGEMENT OF COUNTRY**

**3. APOLOGIES**

*The Chair advised there were no apologies received.*

**4. DISCLOSURES & DECLARATION OF INTERESTS**

There were no disclosures or declarations made.

**5. REPORTS TO COUNCIL**

Department: General Manager's Office  
Submitted by: Andrew Hopkins  
Reference/Subject: Report #1 – Budget Review and Finance Committee - Logistics

**OFFICER'S RECOMMENDATION:**

That Council;

1. For the purpose of holding meetings of the Budget Review and Finance Committee, set the venue as the Council Chambers, set the commencement time for each meeting at 12:30pm and set the meeting dates for the 2018-19 financial year as follows:
  - 11<sup>th</sup> December 2018
  - January 2019 – no meeting
  - 12<sup>th</sup> February 2019
  - 12<sup>th</sup> March 2019
  - 9<sup>th</sup> April 2019
  - 14<sup>th</sup> May 2019
  - 11<sup>th</sup> June 2019
2. Publish the matters contained in 1 (above) in a newspaper which circulates within the Uralla LGA area.
3. Receive a business paper item in the November Ordinary Meeting which calls for the identification of matters to be considered at the December Budget Review and Finance Committee meeting.

**PROCEDURAL MOTION (Crs M Disting / L Sampson)**  
**To move to Committee of the Whole**

**X1.11/18 CARRIED**

*Councillors held a detailed discussion in committee regarding the content of Report #1 – Budget Review and Finance Committee – Logistics.*

**PROCEDURAL MOTION (Crs R Crouch / I Strutt)**  
**To resume Standing Orders**

**X2.11/18 CARRIED**

*The Chair outlined details of the proposed motion determined during discussion in committee.*

This is Page 3 of the Minutes of the Uralla Shire Council at an Extraordinary Meeting of Council held on 13 November 2018

**Minutes of the Uralla Shire Council at an Extraordinary Meeting  
held at 8:00am on 13 November 2018**

Resolution  
Number

**MOTION (Crs T Toomey / I Strutt )**

That Council;

1. For the purpose of holding meetings of the Budget Review and Finance Committee, set the venue as the Council Chambers, set the commencement time for each meeting at 12:30pm and set the meeting dates for the 2018-19 financial year as follows:
  - 11<sup>th</sup> December 2018
  - January 2019 – no meeting
  - 12<sup>th</sup> February 2019
  - 12<sup>th</sup> March 2019
  - 9<sup>th</sup> April 2019
  - 14<sup>th</sup> May 2019
  - 11<sup>th</sup> June 2019
2. Publish the matters contained in 1 (above) in a newspaper which circulates within the Uralla LGA area, the Uralla Shire Council website and facebook page.
3. Receive a business paper item in the November Ordinary Meeting which calls for the identification of matters to be considered at the December Budget Review and Finance Committee meeting.

**X3.11/18 CARRIED**

Department: General Manager's Office  
Submitted by: Andrew Hopkins  
Reference/Subject: Report #2 – By-election Logistics

**OFFICER'S RECOMMENDATION:**

That Council;

- 1) Engage the NSW Electoral Commission to undertake the by-election required as a consequence of the vacancy created by Cr Kevin Ward's resignation.
- 2) Advise the NSW Electoral Commission that Council concurs with the by-election date being set for Saturday 16<sup>th</sup> February 2019.
- 3) Request the Minister for Local Government to approve a 28 day extension, in accordance with S292 of the Local Government Act, to the three month election timeframe prescribed by S292(a) of the Act.
- 4) Vote up to \$40,000 for NSW Electoral Commission costs for the by-election. Costs are to be taken from the following votes within the existing 2018-19 budget and restrictions:
  - \$2,500 from councillor meeting fees.
  - \$12,500 councillor travel.
  - \$2,000 SRV consultation materials costs.
  - \$15,000 NEJO 18-19 membership fee.

**MOTION (Crs R Crouch / I Strutt)**

That Council;

- 1) Engage the NSW Electoral Commission to undertake the by-election required as a consequence of the vacancy created by Cr Kevin Ward's resignation.
- 2) Advise the NSW Electoral Commission that Council concurs with the by-election date being set for Saturday 16<sup>th</sup> February 2019.
- 3) Request the Minister for Local Government to approve a 28 day extension, in accordance with S293 of the Local Government Act, to the three month election timeframe prescribed by S292(a) of the Act.
- 4) Vote up to \$40,000 for NSW Electoral Commission costs for the by-election. Costs are to be taken from the following votes within the existing 2018-19 budget and restrictions:
  - \$2,500 from councillor meeting fees.
  - \$12,500 councillor travel.
  - \$2,000 SRV consultation materials costs.
  - \$15,000 NEJO 18-19 membership fee.
- 5) That the timeframe for the election be added to the Uralla Shire Council website and facebook page.

**X4.11/18 CARRIED**

Minutes of the Uralla Shire Council at an Extraordinary Meeting  
held at 8:00am on 13 November 2018

Resolution  
Number

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**CLOSURE OF MEETING**

*The meeting was closed at:* 8:13am

COUNCIL MINUTES CONFIRMED BY:	
RESOLUTION NUMBER:	
DATE:	
MAYOR:	



**8. ANNOUNCEMENTS**

**9. TABLING OF REPORTS & PETITIONS**

**10. RECOMMENDATIONS FOR ITEMS TO BE CONSIDERED IN THE CONFIDENTIAL SECTION**

There is one item recommended for the Confidential Section.

**11. URGENT SUPPLEMENTARY & LATE ITEMS OF BUSINESS**

**12. PRESENTATIONS**

There are no Presentations scheduled for the Meeting.

**13. DEPUTATIONS**

There are no Deputations registered for the Meeting.

**14. WRITTEN REPORTS FROM DELEGATES**

To be received at the Meeting.

**15. MAYORAL MINUTE**



## MAYORAL MINUTE

27 November 2018

MAYORAL MINUTE

# MAYORAL MINUTE

27 November 2018

## **RECOMMENDATION:**

That the mayoral minute be received and noted.

## **Local Government NSW Annual Conference, Albury 21 – 23 October, 2018.**

Welcome reception by Mayor of Albury, Cr Kevin Mack.

Albury has a population of over 50,000 residents.

Cr Mack stated, "This year's forum will encourage delegates to discuss a state-wide approach to collaborative and strategic thinking that can deliver growth and additional benefits to our region.

When we are confronted daily by challenges, it is extremely important to provide solutions to our communities. To that end, regions affected by drought are at the forefront of all our thinking.

Challenges like this build resilience and capacity for us all to work closer in times of need."

## **MONDAY 22 October 2018**

### **Cr Linda Scott, President Local Government NSW.**

Welcomed delegates from all 128 Councils.

Acknowledged the Conference Speakers.

Acknowledged Cr Mack, Albury Mayor.

Acknowledged Local Government NSW Board members.

She stated this was her first conference, addressing delegates.

She is looking forward to the debate and discussions of the motions.

This is your conference, delegates.

NSW Libraries campaign and subsequent \$60 M new funding.

Keep fighting for further Library funding with individual Council motions and support through the Renew Our Libraries campaign.

Motions for SES, RFS assets to be removed from Councils registers.

Issues with flying foxes - \$5M project over 10 years and flying fox habitat projects.

We need to work together to achieve positive outcomes.

We need financial sustainability.

We need much better policy on planning and waste issues.

We have 100 motions and we will get through them, all today.

We have our Local Government Minister addressing conference.

We have the Opposition Shadow Minister, Peter Primrose speaking.

LGNSW is a value to you, local Councils.

LGNSW is committed you, local Councils.

LGNSW is advocating for you.

LGNSW is looking at the IPART rating review.

LGNSW is looking at cost shifting, for you.

LGNSW is looking at waste management issues, for you.

LGNSW acknowledges the Councils affected by drought in these hard, tough times.

### **The Hon Gabrielle Upton, Minister for Local Government.**

Stated it was great to join you all here today.

Acknowledged the Opposition Shadow Minister, Peter Primrose.

Thanked LGNSW for the invitation to attend.

Acknowledged LGNSW President, Linda Scott.

Acknowledged LGNSW Board members.

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This is Page 2 of the Report referred to in the Minutes of the Ordinary Meeting held on 27 November 2018

# MAYORAL MINUTE

27 November 2018

Congratulated LGNSW for organising this conference in Albury.  
Acknowledged City of Albury and its beautiful attractions.  
Acknowledged the Premier and her visit to Albury yesterday.  
Local Government is going from strength to strength.  
Acknowledged the 128 Councils contributing to the State's economy.  
Local Government is the arm of government closest to the people.  
Local Government is more than just roads, rates and rubbish.  
Local Government – managers of State Government assets.  
Acknowledge the work that Local Government undertake and do.  
Tourists appreciate the work of Local Government.  
Acknowledge the work Local Government undertake in parks, sporting and playing fields for their communities.  
90 % of Councils have reached all the required benchmark marks.  
Local Government faces demands and accountability.  
Local Government has many roles and responsibilities.  
Local Government has the contacts and knowledge to serve their communities.  
Office of Local Government ( OLG ) has Council engagement officers to assist with current or emerging issues.  
Use their expertise, tap into their expertise.  
We are always looking at better ways to assist Councils.  
We have 13 Joint Organisations ( JO's ) consisting of 85 member Councils.  
We are positive that JO's will work and develop.  
90 % of Councils joined JO's.  
These Councils recognise the importance of JO's.  
Joint Organisations are meeting and talking about both the low hanging fruit and big ticket items.  
They are talking about Water security, Infrastructure and Economic development.  
Since 2011 - \$1B has been given to Councils through OLG and State Government.  
Recent funding announcements to Councils.  
Stronger Country Communities funding.  
Low cost loans - \$20M available, announced yesterday.  
You are connected to your community.  
You are elected to represent and serve your community.  
The Minister then took questions from delegates.  
Questions on plastic bags, CDS ( Container Deposit Scheme ) with over 830 M containers collected to date. IPART review – still under consideration.

Consideration of conference Business papers. 100 motions discussed and debated on.

## **Tuesday 23 October.**

### **Ellen Fanning, Master of Ceremonies.**

She spoke about the current chaos with Federal Government in Canberra.  
Local Government makes practical plans for communities.  
Local Government just gets things done.  
100 motions heard yesterday, well done to you delegates.  
Federal elections coming in May next year, time to plan for issues with Local Government.

# MAYORAL MINUTE

27 November 2018

**Cr David O'Loughlin**

**President of Australian Local Government Association – ALGA**

Acknowledged the LGNSW President and board members.

Financial Assistance Grants ( FAGS ) freeze on indexation – impact on Councils.

National Disaster Relief and Recovery arrangement coming into effect from 1 November this year.

Budget announcement of \$29.7 M through the Sports Infrastructure fund.

ALGA board advocates for you, Local Government.

We are looking at either a February or May Federal election.

ALGA has consistent agendas in Canberra.

There must be a need for capacity in the budget.

You are working at a local level to achieve a national result.

ALGA Federal Election initiatives. All Politics is Local.

12 ways to deliver for Australian communities-:

Restore FAGS – 1% Commonwealth Tax Revenue.

Local Government Productivity Investment plan, ie – Freight strategy, \$200M for 5 years to address first/last mile issues.

Boost Road Safety, \$800M for 4 years for local roads, Roads to Recovery funding. Make Bridges renewal program permanent.

Promote equitable access to Community services. \$300M over 4 years. Community infrastructure -: pools, halls, civic centres etc.

Protect Communities from the impact of natural disasters, targeted funding \$200M over 4 years.

Support Communities in Climate Change partnership program, \$200M over 4 years.

Promote Healthy Communities, Healthy Active program, \$100M over 4 years.

Foster indigenous wellbeing and prosperity in remote housing and secure stability and predictability.

Support Communities on their Digital transformation, smart technology. \$100M per year over 4 years.

Strengthen the Circular Economy. Want the recycled content included in Government procurement, food waste, recycling.

Support Local Government currently working in addressing affordable housing,

South Australian Road funding, \$20M per year.

Constitutional Recognition, we all need to agree on a proposal.

Need for an agreement between States and Territories.

Councils need to agree to fund the campaign.

Losses in 1974, 1988 – if proposal put up again, it cannot be lost again.

**Stephen Jones, Federal Shadow Minister for Local Government.**

Presentation via video message,

Apologise for not being at the conference due to Federal Government sitting.

Acknowledged the LGNSW President and Board members.

Regional NSW, major issues with drought.

These issues are far from over.

These drought issues flow through to Local Councils.

Drought funding is welcome to Councils.

Councils are facing financial pressure.

Councils need FAGS.

FAGS are the bedrock for financial capability.

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This is Page 4 of the Report referred to in the Minutes of the Ordinary Meeting held on 27 November 2018

# MAYORAL MINUTE

27 November 2018

\$1B loss to Councils during FAGS freeze.  
FAGS formula needs to be reviewed.  
Future Labour Government will commit to this review.  
Waste management issues, China Sword.  
Urgent need to address waste issues.  
Urgent need for a market for recycling.  
Needs to be addressed by all 3 tiers of Government.  
Labour committed to link in Federal and Local Governments.  
Labour is committed to Constitutional Recognition.  
Labour is committed to Federal funding for Local Government.  
Labour is committed to regional Australia.  
You are the level of Government closest to the people.  
Labour is committed to work with you.

## **LGNSW President, Cr Linda Scott.**

Thanked delegates for getting through the 100 motions in the Business papers.  
Thanked delegates for the manner in which they conducted themselves during the motions.  
November, 2018 marks 100 years with Women's Legal Statue Act.  
This Act allowed women to be elected and act as a Member of the Legislative Assembly  
Be elected as Lord Mayor or Alderman of the Municipal Council of Sydney, Mayor, President, Alderman or Councillor of any Municipality or Shire under laws relating to Local Government.  
Be appointed as a Judge of the Supreme Court.  
Be admitted to practice as a Barrister or Solicitor.  
First female Mayor, Alderwoman Lilian Maud Fowler, Newtown – 1938-1939.  
LGNSW works on big picture items.  
Linda Scott mentioned the LGNSW Council Summit roadshows.  
LGNSW is an advocate for you, Local Government.  
LGNSW has acted on 44 Policy decisions on behalf of Local Government.  
LGNSW supports Joint Organisations – formed voluntarily.  
LGNSW acknowledges the seed funding for JO's and stated that further constant funding is required for these JO's.  
LGNSW wants JO's to grow and succeed.  
Linda Scott spoke on Electoral laws and expenditure caps.  
The need for transparency in Electoral laws.  
The need for transparency in funding and disclosures.  
Big win with the NSW Libraries campaign- Renew our Libraries.  
LGNSW is still working hard on this campaign.  
LGNSW represents the views of members to achieve the best possible outcomes for Local Government and the Communities they represent.  
\$5M flying fox program.  
Crown land reform.  
Disability advocacy groups.  
Asbestos waste issues and asbestos waste policy.  
LGNSW assisted in 109 Court listed inquiries.  
Capability program with elected members.  
National careers program through ALGA.  
Local Government employs over 55,000 staff across NSW.  
Spoke on recent Water conference in Armidale.  
Spoke on recent tourism conference in Parkes.  
LGNSW – we are keeping you informed and updated.

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This is Page 5 of the Report referred to in the Minutes of the Ordinary Meeting held on 27 November 2018

# MAYORAL MINUTE

27 November 2018

## **SMART PLACES – Facilitated by Simon Hunter, Executive Director, Strategy and Planning Infrastructure NSW.**

Smart places, smart cities.

Before you get smart, you have to get simple.

Spoke on how technology can benefit.

The Western City – city deal – partnership with 8 Councils and the State Government.

## **Adam Beck, Executive Director, Smart Cities Council, Australia and New Zealand.**

Smart places – What, Why and How.

Smart/sustainable cities with high quality living and high quality jobs.

Smart Cities Council promote 3 core values -:

Liveability, Workability and Sustainability.

Knowledge is power.

The rapid pace of technology – ever changing.

Smart Cities – is a cities agenda, it's all about cities.

Three generations of Smart cities -:

Technology driven from the top down.

Smart cities managers that are city driven.

Technology for purpose.

Smart city is one that data and integrated technologies transform data – to do awesome things for the Community. They increase time and pace that acknowledges current issues to find solutions.

Core functions of the Smart City -:

Collect/communicate/crunch data.

Smart cities framework is simple but very effective.

It drives services and functions to the Community.

It sets your goals and targets, by -:

Experience

Opportunity

Mobility

Health

Built environment

Utilise

Finance.

Any infrastructure spend is fundamental.

Need to build capacity, aggregate demand, streamline procurement, look at finance models, data collection and smart precincts.

## **Geof Hayden, Associate at Creator Tech and Chair of Platforms and Interoperability at the Internet of Things Alliance Australia.**

Smart data – what Local Government needs to know to thrive.

Data sharing – enable innovation and protecting people.

Data driving smarter communities to success.

Building Data Policies – critical enabler for making data work for you, tailor made for you.

Internet Technologies are evolving and are dramatically changing the world.

Social networking – smart phones.

Massive connections – disruptive digital innovation.

Problem finding and solving – an innovation for people in smart places.

Innovation enabler – the oil of a digital economy.

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This is Page 6 of the Report referred to in the Minutes of the Ordinary Meeting held on 27 November 2018



# MAYORAL MINUTE

27 November 2018

NSW Government Task force.

Data does flow across from State to State ( example licencing laws for tradesman )

Need to align this data with important, specific data.

Internet of Things Alliance – IOTA.

Practical Data Sharing -:

Safe data

Safe output

Safe people

Safe precinct

Safe setting.

We all need to love data.

**Chris Isles, Executive Director, Planning, Place Design Group.**

**Urban Planner by trade.**

Spoke on Smart cities.

Smart cities with data collection – smart streets, smart parks, smart infrastructure.

Be smart through -:

Efficiency

Leadership

Civic Benefits

Continual learning with data.

## 16. REPORTS TO COUNCIL



### REPORT TO COUNCIL

<b>Department:</b>	<b>Organisational Services – Finance</b>
<b>Submitted by:</b>	<i>Chief Financial Officer</i>
<b>Reference/Subject:</b>	<b>Report 1 – Cash at Bank and Investments</b>

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#### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Objective:</b>	4.2 An effective and efficient organisation.
<b>Strategy:</b>	4.2.2 Operate in a financially responsible and sustainable manner.
<b>Activity:</b>	4.2.2.1 Maintain and control financial system and improve long-term sustainability
<b>Action:</b>	Maintain cash flow and maximise return on investment within risk parameters provided by the Office of Local Government

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#### SUMMARY:

Attached is a summary of bank accounts, term deposits, cash management account and investments in structured credit instruments. The investments have been made in accordance with the Act, the Regulations and Council's Investment Policy.

#### OFFICER'S RECOMMENDATION:

That:

Council note the cash position as at 31 October, 2018 consisting of cash and overnight funds of \$1,437,816, term deposits of \$13,550,000 totalling \$14,987,816 of readily convertible funds.

#### BACKGROUND:

In accordance with Regulation 212 of the Local Government (General) Regulations 2005, the following report is prepared about monies not currently required for use by Council and invested in forms of investment approved by Order of the Minister.

#### REPORT:

Current term deposits of \$13,550,000 spread over the next twelve months will receive a range of interest from 2.45% to 2.75% with an average rate of 2.67%. Diary of maturing dates and amounts is attached.

Council's General Fund bank balances (listed in the attachments) have been reconciled to the bank statement as at 31 October, 2018.

#### KEY ISSUES:

The RBA left interest rates on hold again at their October meeting. Current analysis continues to indicate that there will be no increase in official interest rates before 2020 suggesting our current budgeted interest rate is reflective of future earnings. The current low interest rates will continue to result in reduced investment returns over the coming year.

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

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**COUNCIL**

**1. Community Engagement/ Communication (per engagement strategy)**

N/A

**2. Policy and Regulation**

Local Government Act 1993

Local Government (General) Regulations 2005

Order of the Minister re Investments

**3. Financial (LTFP)**

Current interest rates affect Council's ability to meet projected investment returns therefore reducing forecast revenue in the long term.

**4. Asset Management (AMS)**

N/A

**5. Workforce (WMS)**

N/A

**6. Legal and Risk Management**

Risk management involves ensuring compliance with the Minister's Orders regarding approved type of investments thus reducing risk of future losses on investments made.

**7. Performance Measures**

N/A

**8. Project Management**

N/A

Prepared by staff member: Simon Paul

TRIM Reference Number: U18/167

Approved/Reviewed by  
Manager: Chief Financial Officer

Department: Organisational Services - Finance

Attachments: Council's Investments as 31 October, 2018

Diary of Investment Maturity Dates and Amounts

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

<b>Uralla Shire Council</b>		
<b>Investments at 31 October, 2018</b>		
<b>Cash at Bank – Operating Accounts:</b>		
<b>Institution</b>	<b>Account</b>	<b>Bank Statement</b>
National Australia Bank	Main Account	\$299,678.40
National Australia Bank	Trust Account	\$31,296.33
Community Mutual	Bundarra RTC	\$24,878.02
<b>Total</b>		<b>\$355,852.75</b>
<b>Business Investment (Cash Management) Account</b>		
<b>Institution</b>	<b>Interest rate</b>	<b>Balance</b>
Professional Funds	0.15% above RBA cash rate	\$1,081,963.00
<b>Total</b>		<b>\$1,081,963.00</b>

<b>Term Deposits:</b>			
<b>Institution</b>	<b>Interest rate</b>	<b>Maturity</b>	<b>Balance</b>
ANZ	2.45%	26/11/2018	\$800,000.00
Commonwealth Bank	2.63%	15/01/2019	\$700,000.00
Westpac Banking Corporation	2.55%	24/01/2019	\$500,000.00
Commonwealth Bank	2.74%	28/02/2019	\$1,200,000.00
National Australia Bank	2.50%	28/02/2019	\$600,000.00
National Australia Bank	2.57%	21/11/2018	\$300,000.00
Bank of Queensland	2.70%	8/04/2019	\$800,000.00
Bank of Queensland	2.70%	8/04/2019	\$500,000.00
National Australia Bank	2.57%	9/04/2019	\$500,000.00
Commonwealth Bank	2.69%	6/05/2019	\$600,000.00
Commonwealth Bank	2.54%	15/11/2018	\$250,000.00
Bank of Queensland	2.75%	4/06/2019	\$500,000.00
Bank of Queensland	2.75%	12/06/2019	\$800,000.00
Commonwealth Bank	2.74%	5/07/2019	\$500,000.00
Westpac Banking Corporation	2.74%	25/07/2019	\$1,000,000.00
National Australia Bank	2.70%	26/08/2019	\$1,000,000.00
Commonwealth Bank	2.71%	29/08/2019	\$800,000.00
ANZ	2.70%	10/10/2019	\$400,000.00
National Australia Bank	2.75%	15/10/2019	\$500,000.00
Westpac Banking Corporation	2.71%	18/10/2019	\$1,300,000.00
<b>Total</b>			<b>\$13,550,000.00</b>

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

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<b>Loans:</b>		
<b>Loan no.</b>	<b>Purpose</b>	<b>Balance</b>
165	MGH Property	\$52,468.34
167	Rear Service Lane Land	\$0.00
168	Community Centre	\$39,352.37
176	Library Extensions	\$190,918.55
177	Grace Munro Centre	\$152,758.98
181	Creative Village Works	\$7,227.97
185	Public Toilets Alma Park	\$5,219.04
186	Public Toilets Pioneer Park	\$12,284.99
187	Undergrounding Power and Mainstreet Upgrade	\$151,082.88
188	Paving and Power Undergrounding	\$37,112.62
189	Bridge Construction	\$218,694.44
190	Bridge construction & industrial land development	\$1,703,245.96
<b>Total</b>		<b>\$2,570,366.14</b>



## REPORT TO COUNCIL

<b>Department:</b>	<b>Finance</b>
<b>Submitted by:</b>	Chief Financial Officer
<b>Reference/Subject:</b>	<b>Report 2 - 2018/19 – 1st Quarter Budget Review Statements</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	4.2 An effective and efficient organisation
<b>Strategy:</b>	4.2.2 Operate in a financially responsible and sustainable manner
<b>Activity:</b>	4.2.2.1 Maintain and control financial system and improve long term financial sustainability
<b>Action:</b>	4.2.2.1.3 Complete and report quarterly budget review statements

### SUMMARY:

The purpose of this report is to present to Council a review of the budget for the first quarter of the 2018/19 financial year.

Attached to this report are the quarterly budget review statements for the first quarter ending 30 September 2018.

### OFFICER'S RECOMMENDATION:

1. That the first quarter budget review summary for the 2018/19 financial year be received and noted;
2. That the adjustments to budget allocations, including transfers to and from reserves, be adopted; and
3. That expenditure to be revoked from 2017/18 be adopted.

### BACKGROUND:

It is a statutory requirement that council's Responsible Accounting Officer prepares and submits a budget review statement to Council on a Quarterly basis each financial year (LGGR 2005 cl.203 (1)). Also, in compliance with the Local Government (General) Regulation, Council's Responsible Accounting Officer must include with the budget review report an opinion on the financial position of Council and any recommendations for remedial action if required. As such the first quarterly review for the 2018/19 financial year has been prepared and attached for Council's review.

### REPORT:

The attached budget report statements show a first quarter result for 2018/19 significantly different to the original budget adopted by Council in June 2018 due to the prepayment of the Financial Assistance Grant of \$1,250,858. This is a timing issue and does not affect the overall cash flow position of Council. Apart from this adjustment, the overall position is approximately in line with the adopted budget.

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

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Apart from the FAG adjustment, there are no proposed changes to budget estimates that would have a major impact on the budget results.

**Issues**

The first quarter budget review statement usually shows very little in the way of major variations because it is so early in the finance cycle. However, a number of items have been identified that require immediate adjustment and these are noted below.

1. FAGS payment of \$1,250,858 received in advance in the financial year 2017/18 was included in the budget for 2018/19. As we are not certain of receiving the payment in advance again, an adjustment is necessary in quarter 1. FAGS for 2018-19 \$68,532 higher than original estimate need to be adjusted;
2. Depreciation will increase by \$268,065 due to revaluation of building assets, adjustment relating to Tip rehabilitation valuation and addition to road assets;
3. \$35,425 Line marking on roads MR124, MR132, MR73 not originally budgeted;
4. Community Development & Tourism Co-ordinator - Jane Ogden not appointed until 8/10/18, need an adjustment for \$-24,629

Apart from general variations for the first quarter, this report includes revotes from the previous financial year. The amounts disclosed in this summary have previously been discussed with Council. These are budget items from the previous year that were not included in the current Annual Operational Plan as incomplete works and do not qualify as works in progress (although the strategic development work had commenced prior to 30 June 2018). As the previous vote of expenditure expired on 30 June they will require a revote from Council to be completed in the current financial year.

***Expenditure to be revoted from 2017/18***

<b>Program</b>	<b>Operating Income</b>	<b>Operating Expenses</b>	<b>Capital Income</b>	<b>Capital Expenses</b>
Revitalising Regional Libraries		5,238		
Bush Regeneration Activities – Northern Tablelands		6,000		
Asset Management Plans		10,000		
Virtuous Circle		113,000		
Community & Governance Items		145,095		
Abington Creek Bridge				129,397
Roads to Recovery expenditure				1,088,711

**Conclusion**

The budget result for the year ended 30 June 2019 is still likely to meet original expectations subject to cost reallocations in quarter two for those items outlined above and after allowing for the FAG adjustment.

**COUNCIL IMPLICATIONS:**

**1. Community Engagement/ Communication**

Not required.

**2. Policy and Regulation**

- Local Government Act 1993;
- Local Government Regulations (General) 2005;
- Local Government Code of Accounting Practice and Financial Reporting; and
- Australian Accounting Standards.

**3. Financial (LTFP)**

This report is a review of the annual budget up to the end of the first quarter. Changes to the budget are as outlined in the attached statements.

**4. Asset Management (AMS)**

N/A

**5. Workforce (WMS)**

N/A

**6. Legal and Risk Management**

N/A

**7. Performance Measures**

N/A

**8. Project Management**

N/A

Prepared by staff member:	Simon Paul, Chief Financial Officer
Approved/Reviewed by Manager:	Andrew Hopkins, General Manager
Department:	Finance
Attachments:	1st Quarter Budget Review Statements



**Uralla Shire Council**  
**For the Quarter ended 30 September, 2018**

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**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
**For the Quarter ended 30 September, 2018**

**Report by Responsible Accounting Officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Uralla Shire Council for the quarter ended 30 September, 2018 indicates that Council's projected financial position at 30 June, 2019 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

**Signed:** \_\_\_\_\_

Simon Paul  
Responsible Accounting Officer

**Uralla Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

***Income & Expenses Budget Review Statement***  
***Consolidated by Fund***  
***Budget review for the quarter ended 30 September, 2018***

(\$000's)	Original Budget 2018/2019	Variations Sep QBRS	Revised Budget Jun-18	Variations from this QBRS	Notes	Projected Year End Result	Actual YTD Sep-18	
<b>Income</b>								
General Fund	15,596	-	15,596	(1,245)		14,352	7,465	52%
McMaugh Gardens	3,140	-	3,140	-		3,140	799	25%
Water Supplies	1,051	-	1,051	-		1,051	477	45%
Sewer Services	2,652	-	2,652	-		2,652	758	29%
<b>Total Income from Continuing Operations</b>	<b>22,439</b>	<b>-</b>	<b>22,439</b>	<b>(1,245)</b>		<b>21,195</b>	<b>9,500</b>	<b>45%</b>
<b>Expenses</b>								
General Fund	15,287	-	15,287	310		15,597	3,582	23%
McMaugh Gardens	3,013	-	3,013	27		3,039	691	23%
Water Supplies	1,473	-	1,473	(20)		1,453	353	24%
Sewer Services	782	-	782	(9)		773	137	18%
<b>Total Expenses from Continuing Operations</b>	<b>20,555</b>	<b>-</b>	<b>20,555</b>	<b>307</b>		<b>20,862</b>	<b>4,764</b>	<b>23%</b>
<b>Net Operating Result from Continuing Operations</b>	<b>1,885</b>	<b>-</b>	<b>1,885</b>	<b>(1,552)</b>		<b>333</b>	<b>4,736</b>	
Discontinued Operations			-			-		
<b>Net Operating Result from Continuing Operations</b>	<b>1,885</b>	<b>-</b>	<b>1,885</b>	<b>(1,552)</b>		<b>333</b>	<b>4,736</b>	
<b>Capital grants and contributions</b>	<b>1,624</b>	<b>-</b>	<b>1,624</b>			<b>1,624</b>	<b>89</b>	
<b>Net Operating Result before Capital Grants</b>	<b>261</b>	<b>-</b>	<b>261</b>	<b>(1,552)</b>		<b>(1,291)</b>	<b>4,646</b>	

**Uralla Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

***Income & Expenses Budget Review Statement***  
***Consolidated by Activity***  
***Budget review for the quarter ended 30 September, 2018***

(\$000's)	Original Budget 2018/2019	Variations Sep QBRS	Revised Budget Jun-18	Variations from this QBRS	Notes	Projected Year End Result	Actual YTD Sep-18	
<b>Income</b>								
Organisational Services	5,626	-	5,626	(1,245)		4,381	3,845	88%
Community & Culture	6,199	-	6,199	-		6,199	2,224	36%
Infrastructure & Regulation	6,911	-	6,911	-		6,911	2,196	32%
Water Supplies	1,051	-	1,051	-		1,051	477	45%
Sewer Services	2,652	-	2,652	-		2,652	758	29%
<b>Total Income from Continuing Operations</b>	<b>22,439</b>	<b>-</b>	<b>22,439</b>	<b>(1,245)</b>		<b>21,195</b>	<b>9,500</b>	<b>45%</b>
<b>Expenses</b>								
Organisational Services	1,567	-	1,567	35		1,602	452	28%
Community & Culture	7,210	-	7,210	22		7,232	1,525	21%
Infrastructure & Regulation	9,523	-	9,523	280		9,803	2,298	
Water Supplies	1,473	-	1,473	(20)		1,453	353	24%
Sewer Services	782	-	782	(9)		773	137	18%
<b>Total Expenses from Continuing Operations</b>	<b>20,555</b>	<b>-</b>	<b>20,555</b>	<b>307</b>		<b>20,862</b>	<b>4,764</b>	<b>23%</b>
<b>Net Operating Result from Continuing Operations</b>	<b>1,885</b>	<b>-</b>	<b>1,885</b>	<b>(1,552)</b>		<b>333</b>	<b>4,736</b>	
Discontinued Operations			-			-		
<b>Net Operating Result from Continuing Operations</b>	<b>1,885</b>	<b>-</b>	<b>1,885</b>	<b>(1,552)</b>		<b>333</b>	<b>4,736</b>	
<b>Capital grants and contributions</b>	<b>1,624</b>		<b>1,624</b>			<b>1,624</b>	<b>89</b>	
<b>Net Operating Result before Capital Grants</b>	<b>261</b>	<b>-</b>	<b>261</b>	<b>(1,552)</b>	3	<b>(1,291)</b>	<b>4,646</b>	

**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

**Income & Expenses Budget Review Statement**  
**Recommended changes to revised budget**  
**Budget review for the quarter ended 30 September, 2018**

Budget Variations include the following material items:

Notes	Amount	Details
1	\$ 1,250,858	Approximately half of FAGS for 2018-19 received in June 2018 (in advance).
2	-\$ 68,532	FAGS for 2018-19 higher than budget estimate.
3	\$ 62,500	Efficiency dividend not identified.
4	\$ 15,000	Additional internal audit costs per council resolution of council 41.07.18
5	\$ 268,065	Additional depreciation due to revaluation of building assets, addition of road assets and adjustment relating to rehabilitation valuation in June 2018
6	\$ 10,000	Consultant for VIC per Council resolution
7	-\$ 24,629	Community Development & Tourism Co-ord. - Jane Ogden not appointed until 8/10/18
8	\$ 1,550	NAMS, Mt Mutton licence paid 1st qtr; adjustment is for accommodation J Oldham
9	\$ 1,922	Rates for industrial land not budgeted for
10	\$ 35,425	Line marking on roads MR124, MR132, MR73 not originally budgeted

**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

**Capital Budget Review Statement**

**Budget review for the quarter ended 30 September, 2018**

**Capital Budget - Consolidated by Fund**

(\$000's)	Original Budget 2018/2019	Variations Other than by a QBRS	Revised Budget Jun-18	Variations from this QBRS	Notes	Projected Year End Result	Actual YTD figures
<b>Capital Expenditure</b>							
- General	7,254	-	7,254	13		7,266	1,020
- McMaugh Gardens	140	-	140	-		140	(0)
- Water	401	-	401	250		651	7
- Sewer	2,887	-	2,887	-		2,887	129
<b>Total Capital Expenditure</b>	<b>10,681</b>	<b>-</b>	<b>10,681</b>	<b>263</b>		<b>10,944</b>	<b>1,156</b>
<b>Capital Funding</b>							
Consolidated Fund Income	5,630	-	5,630	13		5,642	609
Unrestricted Cash Reserves		-	-			-	
Capital Grants & Contributions	1,624	-	1,624			1,624	89
Loan Funds	-	-	-	-		-	-
Receipts from Sale of Assets	-	-	-	-		-	322
Reserves:							
- Developer Contributions		-	-			-	
- General Restricted Assets		-	-			-	
- Water & Sewer Restricted Assets	3,288	-	3,288	250		3,538	136
- McMaugh Gardens Restricted Assets	140	-	140			140	
<b>Total Capital Funding</b>	<b>10,681</b>	<b>-</b>	<b>10,681</b>	<b>263</b>		<b>10,944</b>	<b>1,156</b>
<b>Net Capital Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>

**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

**Capital Budget Review Statement**

**Budget review for the quarter ended 30 September, 2018**

**Capital Budget - Consolidated by Activity**

(\$000's)	Original Budget 2018/2019	Variations Other than by a QBRs	Revised Budget Jun-18	Variations from this QBRs	Notes	Projected Year End Result	Actual YTD figures
<b>Capital Expenditure</b>							
Organisational Services	111	-	111	-		111	30
Community & Culture	195	-	195	-		195	14
Infrastructure & Regulation	7,088	-	7,088	13		7,101	976
Water Supplies	401	-	401	250		651	7
Sewer Services	2,887	-	2,887	-		2,887	129
<b>Total Capital Expenditure</b>	<b>10,681</b>	<b>-</b>	<b>10,681</b>	<b>263</b>		<b>10,944</b>	<b>1,156</b>
<b>Capital Funding</b>							
Consolidated Fund Income	5,630	-	5,630	13		5,642	698
Unrestricted Cash Reserves	-	-	-	-		-	-
Capital Grants & Contributions	1,624	-	1,624	-		1,624	-
Loan Funds	-	-	-	-		-	-
Receipts from Sale of Assets	-	-	-	-		-	322
<i>Reserves:</i>							
- Developer Contributions	-	-	-	-		-	-
- General Restricted Assets	-	-	-	-		-	-
- Water & Sewer Restricted Assets	3,288	-	3,288	250		3,538	136
- McMaugh Gardens Restricted Assets	140	-	140	-		140	-
<b>Total Capital Funding</b>	<b>10,681</b>	<b>-</b>	<b>10,681</b>	<b>263</b>		<b>10,944</b>	<b>1,156</b>
<b>Net Capital Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>

**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

**Capital Budget Review Statement**  
**Recommended changes to revised budget**  
**Budget review for the quarter ended 30 September, 2018**

Budget Variations being recommended include the following material items:

Notes	Amount	Details
1	\$ 12,540	Bundarra Tennis Court acquisition not originally budgeted
2	\$ 250,000	Additional capital works for Uralla water per council resolution 30.10/18



**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
For the period 01 July, 2018 to 30 June, 2019

**Cash & Investments Budget Review Statement**  
**Budget review for the quarter ended 30 September, 2018**  
**Consolidated**

(\$000's)	Original Budget 2018/2019	Variations		Revised Budget 2018/2019	Variations from this QBRS	Notes	Projected Year End Result	Actual YTD figures
		Other than by a QBRS	Sep QBRS					
<b>Externally Restricted</b>								
Developer Contributions - General	651	11		662	-		662	627
Developer Contributions - Water Fund	-			-	-		-	-
Developer Contributions - Sewer Fund	-			-	-		-	-
Specific Purpose Unexpended Grants	755	(155)		600	-		600	1,643
Water Supplies	1,987	(51)		1,936	-		1,936	2,396
Sewerage Services	1,244	16		1,260	-		1,260	2,535
McMaugh Gardens	1,918	(219)		1,699	-		1,699	1,978
Unexpended Loans	-	(16)		(16)	-		(16)	603
	-			-	-		-	-
<b>Total Externally Restricted</b>	<b>6,555</b>	<b>(414)</b>	<b>-</b>	<b>6,141</b>	<b>-</b>		<b>6,141</b>	<b>9,782</b>
<b>Internally Restricted</b>								
Plant & Vehicle Replacement	(22)	758		736	-		736	1,517
Employees Leave Entitlement	1,014	(44)		970	-		970	970
Accommodation Bond Guarantees	-	-	-	-	-		-	-
Community Care	-	-		-	-		-	-
Waste Management	-			-	-		-	97
Stormwater Drainage	224	(195)		29	-		29	-
Strategic Development	70	120		190	-		190	440
Carry Forward Works	305	314		619	-		619	619
	-			-	-		-	-
<b>Total Internally Restricted</b>	<b>1,591</b>	<b>953</b>	<b>-</b>	<b>2,544</b>	<b>-</b>		<b>2,544</b>	<b>3,643</b>
<b>Unrestricted</b> (ie. available after the above Restrictions)	<b>(818)</b>	<b>4,751</b>	<b>(1,548)</b>	<b>2,385</b>	<b>(1,548)</b>		<b>837</b>	<b>2,121</b>
<b>Total Cash &amp; Investments</b>	<b>7,328</b>	<b>5,290</b>	<b>(1,548)</b>	<b>11,070</b>	<b>(1,548)</b>		<b>9,522</b>	<b>15,546</b>

**Note:** Variations other than by QBRS represent alignment of opening balances to final 2018 financial statement balances.

**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

**Key Performance Indicators Statement**

**Budget review for the quarter ended 30 September, 2018**

**LTFP KPI's**

	Target	30/06/2019	30/06/2018	30/06/2017	29/06/2016
Operating ratio	>0	-6.93%	11.57%	-1.45%	-1.94%
Debt service ratio	>2.0x	9.35	16.74	10.28	14.21
Own source operating revenue ratio	>60%	68%	71.30%	68.24%	62.98%
Rates & charges outstanding %	<8%	6.45%	4.33%	4.20%	4.77%
Asset renewals ratio	>100%	236%	87%	112%	201%

# Quarterly Budget Review Statement

## For the period 01 July, 2018 to 30 June, 2019

### Contracts Budget Review Statement

Budget review for the quarter ended 30 September, 2018

#### Part A - Contracts Listing

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)	Notes

#### Notes:

1. Only contracts that were entered into during the quarter and remain incomplete are included.
2. Minimum reporting level is \$50,000.
3. Contracts listed exclude contractors on Council's Preferred Supplier list.
4. Contracts for employment are not required to be included.

#### Part B - Consultancy & Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	\$ 198,932	Y
Legal Fees	\$ 4,569	Y

#### Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

#### Comments

Expenditure included in the above YTD figure but not budgeted includes:

#### Details


**Uralla Shire Council**  
**Quarterly Budget Review Statement**  
**For the period 01 July, 2018 to 30 June, 2019**

**Cash & Investments Budget Review Statement**  
**Budget review for the quarter ended 30 September, 2018**

**Comment on Cash & Investments Position**

No material variations to Council's Cash and Investments have occurred in the first quarter.

**Investments**

Investments have been made in accordance with Council's Investment Policy.

**Cash**

The value of cash at bank which was included in the Cash & Investment Statement totals \$102,082.

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.  
The date of completion of this reconciliation was 02 October, 2018.

**Reconciliation Status**

The YTD Cash & Investment figure reconciles to the actual balances held as follows:

Cash at Bank (as per bank statements)		184,822
Investments on Hand		15,443,548
less: Unpresented Cheques	(Timing Difference)	(84,722)
add: Undeposited Funds	(Timing Difference)	1,982
less: Identified Deposits (not yet accounted in Ledger)	(Require Actioning)	-
add: Identified Outflows (not yet accounted in Ledger)	(Require Actioning)	-
<b>Reconciled Cash at Bank &amp; Investments</b>		<b>15,545,630</b>
<b>Balance as per Review Statement:</b>		<b>15,545,630</b>
Difference:		-



## REPORT TO COUNCIL

<b>Department:</b>	<b>Organisational Services – Finance</b>
<b>Submitted by:</b>	Chief Financial Officer
<b>Reference/Subject:</b>	<b>Report 3 - Note the Draft Long Term Financial Plan 2019-28</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	4.2 An effective and efficient organisation
<b>Strategy:</b>	4.2.2 Operate in a financially responsible and sustainable manner
<b>Activity:</b>	4.2.2.1 Maintain and control financial system and long term financial sustainability
<b>Action:</b>	4.2.2.1.1 Review and revise the 10-year Long Term Financial Plan

### SUMMARY:

The purpose of this report is for Council to note the draft Long Term Financial Plan 2019-28 and refer it to the Budget Review and Finance Committee for priority so that the draft LTFP can be recommended for adoption by Council.

### OFFICER'S RECOMMENDATION:

#### *That Council:*

- 1. Note the draft Long Term Financial Plan (LTFP) 2019-2028.**
- 2. Refer the draft LTFP 2019-2028 to the Budget Review and Finance Committee for priority review so that the draft LTFP can be recommended for adoption by Council.**

### BACKGROUND:

In line with Section 403 of the Local Government Act 1993, Council must: a) review in detail its Long Term Financial Plan (LTFP) as part of the four yearly review of the Community Strategic Plan and b) update its Long Term Financial Plan (LTFP) annually.

### REPORT:

The ten year financial plan has been updated to integrate it with the current Workforce Management Plan, the 2019 Operational Plan, numerous asset management plans and provides the ability to integrate other asset management plans as they are finalised.

As per the requirements of Section 403 of the Local Government Act 1993 and the Integrated Planning and Reporting Guidelines, the LTFP must be reviewed in detail every four years and updated annually. The LTFP is a cornerstone element of Council's required Resourcing Strategy and the other elements of the Resourcing Strategy (the Workforce Management Plan and the Asset Management Plans) must be integrated with the LTFP. Changes to the LTFP will have consequential changes to the other elements of the Resourcing Strategy. Therefore, setting and adopting a LTFP will bring a greater level of certainty to the other elements of the Resourcing Strategy and will give both Council and the

community confidence about how the Resourcing Strategy will facilitate the delivery of the services council provides and the sustainability of Council.

**COUNCIL IMPLICATIONS:**

**1. Community Engagement/ Communication**

N/A

**2. Policy and Regulation**

- NSW Local Government Act (1993);
- NSW Local Government (General) Regulations 2005;
- Integrated Planning and Reporting Guidelines;
- Local Government Code of Accounting Practice and Financial Reporting.

**3. Financial (LTFP)**

This report addresses a new draft Long Term Financial Plan.

**4. Asset Management (AMS)**

Some of Councils Asset Management Strategy and Plans have been incorporated into this plan.

**5. Workforce (WMS)**

This report integrates the current Workforce Management Strategy.

**6. Legal and Risk Management**

This plan has been constructed giving due consideration to Councils strategic and operational risks. Various risk factors have been considered in the development of this long term financial plan.

**7. Performance Measures**

Long Term Financial Plan revised and modelled to meet sustainability criteria

**8. Project Management**

N/A

Prepared by staff member:

Simon Paul, Chief Financial Officer

Approved/Reviewed by Manager:

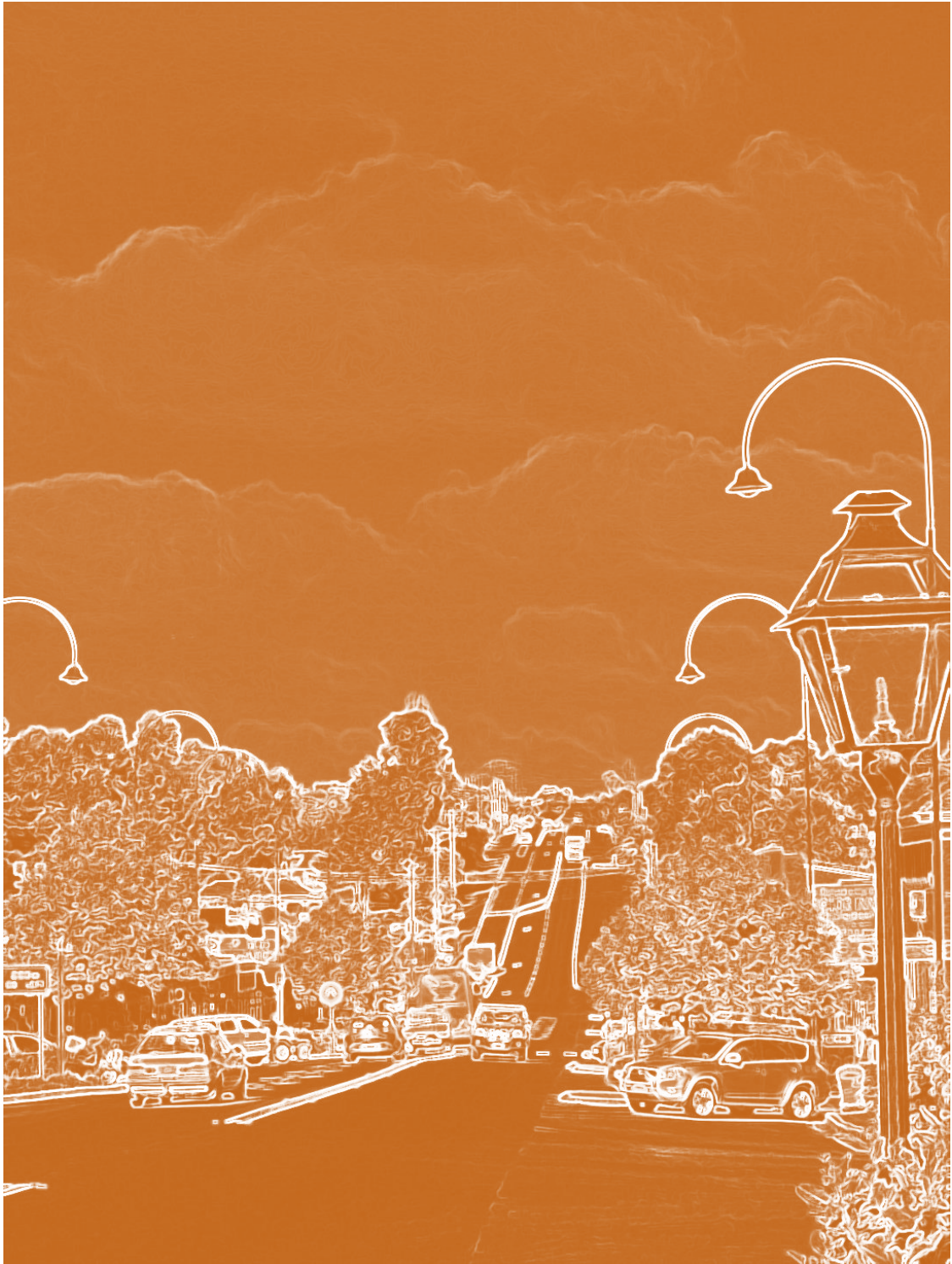
Andrew Hopkins

Department:

General Manager

Attachments:

1. Draft Long Term Financial Plan 2019-2028
2. Extract from the Integrated Planning and Reporting Guidelines.



## LONG TERM FINANCIAL PLAN - 2028





Disclaimer Information

Copyright

Prepared By:

Version:

Version no.	Updated by:	Date:	Nature of changes
1	CFO	19 October 2018	Initial Draft



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## Integrated Planning and Reporting Framework

In October 2009, the NSW Government's new framework for strategic planning and reporting for local councils came into effect through the introduction of the Local Government Amendment (Planning & Reporting) Act 2009. This act amended the NSW Local Government Act 1993 with regard to Councils strategic planning and reporting requirements.

The Integrated Planning & Reporting framework requires councils to better integrate their various plans and to plan holistically for the future. It requires councils and their communities to have informed discussions about funding priorities, acceptable service levels and to plan in partnership for a more sustainable future.

The framework is an improved way of doing business and ensures that all of council's plans and policies work together to achieve the community's goals. Each council must prepare a number of plans, which provide details on how the Council intends to deliver services and infrastructure across both the short and long term, based on the community priorities that have been identified through community engagement programs.

The Integrated Planning and Reporting Framework is captured in the diagram below:



## Introduction

This Long Term Financial Plan has been prepared to:

- confirm and communicate Council's financial objectives and forecasts for the planning period to the community and all of Council's stakeholders; and
- guide the preparation of Council's Annual Budget and Delivery Program within the context of long term financial sustainability.

The Plan provides a framework for sustainable financial management balancing our environmental, social, economic and governance objectives whilst delivering services and facilities to the people of the Uralla Shire Council area.

The Plan provides direction for future service planning and is a critical tool in identifying, leveraging and managing Council's key strengths, risks and opportunities with regard to Council's ongoing capacity and long term financial stability. It also provides a prudent and sustainable financial framework for the longer term from which Council will develop its Operating and Delivery Programs.

The plan is not a static document and will be reviewed annually as part of Council's strategic planning and budget process to ensure it remains reflective of the prevailing internal and external environment.

## Aim of this plan

- Establish a long term financial direction encompassing appropriate performance measures against which Council's strategies, policies, plans and financial performance can be measured.
- Establish a robust and prudent financial framework, to which strategies can be integrated to achieve planned outcomes.
- Assist in eliminating strategic financial risks and identify Council's financial strengths and opportunities to be leveraged.
- Ensure that Council complies with sound financial management principles, as required by legislation and adopted plans for the long-term financial sustainability of Council.

## Background

Like the majority of Councils in NSW, Uralla Council faces a major challenge in funding its ongoing services whilst simultaneously maintaining and replacing its community assets in a manner which maintains their capacity into the future, whilst at the same time ensuring that rates remain at an equitable and affordable level throughout the community.

The combination of increased costs for labour and materials, increasing demand for services, the shifting of costs from other levels of government, together with a legislative cap on revenue generated from rates (rate pegging), all contribute to a challenging financial environment within which to operate. Therefore, at the core of Uralla Shires future financial sustainability will be the ability to adapt and respond to the challenges we face in delivering services more efficiently, providing increased operational productivity and developing opportunities to generate additional revenue sources.

Long Term Financial Planning (LTFP) is vital for informing Council, our community and other stakeholders about the long term financial position and sustainability of our organisation. The aim of our plan is not only to ensure the financial sustainability of Council over the longer term, but also to provide for the appropriate maintenance and replacement of Council's assets into the future.

The long term financial plan will provide (but not be limited to) the following key benefits:

- An indication of the future financial position and performance of Council;
- A projection of the holistic long term costs of decisions to fully inform debate and ultimately strategic decision making;
- A tool to assist Council to determine the financial sustainability of both current and projected future service levels;
- A method to determine the risks in adopting future strategic directions;
- The capability for Council and the community to test the outcomes of scenarios resulting from different policy settings and service levels;
- A mechanism to test the robustness and sensitivity of key assumptions underpinning a range of strategic planning alternatives; and
- A vital contribution to the development of Council's Asset Management Strategy and all of Council's plans.

## Current Financial Position

Council's current financial position continues to be moderate with a General fund operating deficit/break-even that needs to be rectified in the near term and an unrestricted cash balance that needs to continue to be built up.

The audited Financial Statements at the 30<sup>th</sup> June 2018 showed cash and investments of \$14.993 million, being made up of Externally Restricted cash reserves (such as Water, Sewer, Domestic Waste, Developer Contributions and unexpended grants) totalling \$9.05 million, Internally Restricted cash reserves totalling \$4.894 million and Unrestricted cash reserves of \$1.049 million.

The key performance measures upon which council is measured were as follows:

- Operating Performance ratio – 2.16% (should be greater than 0)
- Unrestricted Current Ratio – 2.25:1 (above 1.5:1 is considered healthy)
- Debt Service Cover Ratio – 13.18 (above 2.0 is considered healthy)
- Own Source Operating Revenue Ratio – 69.45% (above 60% is the considered acceptable)
- Rates & Annual Charges Outstanding Ratio – 5.38% (below 10% is considered acceptable)
- Cash Expense Cover Ratio – 10.26 months (above 3 months is considered healthy)
- Building and infrastructure renewals ratio – 63.39% (above 100% is considered appropriate)

## Major Revenue Source

### *Rating*

Income from rates and annual charges forms a considerable part of Council's total overall revenue, equating to 31.1% of total income for the 2017/18 financial year (excluding capital grants and profits on the disposal of assets). Rating income is generated from three rating categories, being residential, business and farmland.

Uralla Council's rate base consists of approximately 3,015 rateable properties which in 2018/19 are estimated to generate general rates of approximately \$3.76 million across the three categories. This income constitutes a significant funding source for the delivery of services to the Uralla Shire community.

Council's rates and annual charges revenue as a proportion of total revenue over the past 5 years were as follows:

Year	%
2018	28.84
2017	28.63
2016	26.61
2015	25.22
2014	27.83

### Revenue Strategy

The following items are to be pursued as a strategic means of growing our revenue base ultimately increasing income and reducing the reliance on any one revenue source:

- Review all fees and charges and levels of cost recovery with particular attention to discretionary user fees in non-core service areas;
- Identify and seek additional grant funding;
- Review Council's Borrowing Policy and utilisation of debt;
- Review Council's Investment Policy and cash flow processes;
- Review Council's Section 94 Plans and Policies;
- Investigate opportunities for entrepreneurial activities;
- Identify opportunities to rationalise Council's asset base;
- Review service levels and service delivery methods;
- Investigate options for collaboration and/or resource sharing; and
- Consult the community about a special rate variation.

## Financial Planning Strategies

The key objective of the long term financial plan remains the achievement of financial sustainability across the short, medium and longer term whilst still achieving Council's broader vision and community goals.

The financial plan is based on the following key strategies:

### *Sustainability*

- Provide spending on infrastructure renewal to ensure that Council's physical assets are maintained to standards that provide functionality and serviceability as noted in the transport asset management plan.
- Ensure rate increases are equitable and not excessive and that the increase can be justified in a positive and transparent manner.
- Provide a pricing strategy for services based on Council's preferred options for service delivery and subsidisation vs user-pays principles.
- New or expansionary community assets to be funded via property development and s64 and s94 developer contributions.

### *Liquidity*

- Ensure Council has sufficient available cash to meet its debts as and when they fall due.
- Avoid budgets where the liquidity ratios fall below target.
- Utilise loan funds for renewal and replacement capital purposes and to achieve inter-generational equity in the absence of pre-established reserves to fund this expenditure.
- Utilise a range of reserves to smooth cash flow, particularly in relation to large asset classes and unpredictable outlays such as Employee Leave Entitlement, Waste Management, Plant Replacement and Community Care functions.

## Key Financial Assumptions

As part of undertaking financial modelling, key assumptions that underpin the estimates must be made. The following assumptions have been used in the modelling contained within this plan:

Category	Background	Assumption
Rates	Indexed by estimated rises aligned to future CPI estimates & IPART guidance	2.3 to 2.7%
User Charges & Fees	Based on average increase to Council's major operating inputs	1.5 to 2.5%
Interest & Investment Revenue	Average estimated return from prevailing market	1.6 to 3.5%
Grants and Contributions - Operating	Based on estimated rises aligned to future CPI estimates	2.25%
Grants and Contributions - Capital	Based on estimated rises aligned to future CPI estimates	2.25%
Employee Costs	Already established award conditions or estimated wage price index	2.3 to 2.5%
Superannuation	Already established award conditions or estimated wage price index	2.3 to 2.5%
Materials & Contracts	Indexed by estimated rises aligned to future CPI estimates	2.3 to 2.5%
Borrowing Costs	Based on average long term rates and current market quotes	3.68 to 5.68%

- Uralla Shires population has been forecast to continue to grow at a rate of 0.24% per annum over the period of this plan with an implied dwelling increase of 150 over the next ten years. This assumption is based on annual growth rates estimated by the NSW Department of Planning and Environment.
- Salary increases have been determined based on already adopted award increases for the first year of the plan and an estimated increase of between 2.3 and 2.5% for the remainder.



## Financial Performance Measures

Council measures its financial performance reporting in accordance with the Statement of Performance Measures contained within Note 28(a) of the Local Government Code of Accounting Practice and Financial Reporting (Update 26).

Council will review the long term financial Plan each year as part of the development of the next annual Operating Plan. The review will include an assessment of the previous year's performance in terms of the accuracy of the projections made compared with the actual results. The outcome will be used to improve the accuracy of the LTFP over the longer term. The major indicators include:

Measure	What it measures	Target	Calculation
Operating Performance Ratio	Council's ability to keep operating expenditure at a level below operating revenue.	>0	Operating revenue - Operating expense / Total Operating Revenue
Debt Service Ratio	The impact that loan principal and interest repayments have on the annual discretionary revenue of Council.	>2x	Debt Service costs / Income from continuing operations less capital income
Unrestricted Current Ratio	To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of council.	>2.25x	Current assets less all external restrictions / Current liabilities less specific purpose liabilities
Rates & Charges Outstanding percentage	The impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery policy and efforts.	<10%	Outstanding rates and annual charges / Revenue from rates and annual charges collectible
Asset Renewals Ratio	Assess Council's ability to renew its Infrastructure assets compared with the consumption (depreciation) of those assets.	100%	Value of asset renewals / Depreciation expense for the assets

## Financial Plan Scenarios

In developing the long term financial plan, three scenarios have been established to model Council's financial performance and position over the next 10 years. The scenarios are structured as 'layers' where each layer relates to the taking of a more progressive position. The layers are cumulative, so each layer incorporates the assumptions and outcomes of each of the previous layers. The layers are structured as follows:

1. Conservative scenario
2. Planned scenario
3. Optimistic scenario

The scenarios have been informed by prior year costs, known future projects and estimates based on these numbers. This model includes the integration of the Transport Asset Management Plan and the Building Asset Management Plan. It also includes draft Water and Sewer Asset Management Plans. Council has also received a draft report from Sixhills Group Pty Ltd outlining likely capital expenditure on upgrade, renewal and/or refurbishment requirements for McMaugh Gardens that has been integrated within these scenarios. Consideration has been given to Council's current Workforce Plan.

As part of the budget balancing exercise for 2018/19, some building maintenance items were removed from budgeted expenditure to a value of \$313,889. In addition to this maintenance expenditure reduction, building capital expenditure was also removed totalling \$358,900. These building costs have not been reinstated into this ten year plan.

### 1. Conservative Scenario

This scenario is based on rate growth being limited to the rate pegging percentage as determined by IPART without any variation whilst simultaneously attempting to address Council's asset renewal and replacement backlog and increased asset maintenance spending to levels required to ensure assets meet expected performance levels and their planned lifecycle. This scenario indicates the revenue deficiency that Council faces in terms of sufficiently maintaining assets to required levels and alleviating the pre-existing asset renewal backlog.

The projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period would be a deficit of \$17.45 million. The net increase in cash and cash equivalents for the General Fund over the 10 year plan also shows a surplus of \$0.87 million but this is achieved after redeeming \$7.13 million in investments and borrowing \$8.0 million over the last seven years of the plan because there are insufficient unrestricted cash reserves available. This result clearly outlines the difficult position Council faces in aligning current service levels, asset maintenance and improvement with current income levels, especially rates income.

Note: The net operating result before grants and contributions provided for capital purposes is the better measure for income statement purposes because it is assumed that any capital grants will be spent on capital expenditure and should not be used to support operating expenditure.

This scenario also includes increases in annual charges for water and sewer to ensure that neither fund is required to borrow over the course of this ten year plan. This is only achieved by increasing water charges by 26% in 2020 and sewer charges by 5.5% in the same year (instead of the base 2.5%). These increases however leave both funds with cash reserves at the conclusion of 2028 of only \$25,000 and \$7,000 respectively. It is not appropriate to allow cash reserves to be consumed by fund losses and nor is it good practice to allow reserves to fall to this level. This option is not recommended.

This scenario clearly indicates that this is not a suitable or sustainable position and would in fact require either a significant reduction in levels of service, discontinuation of services or significant borrowings in order to establish a balanced budget.

Council also needs to remember that in any of the forward years the Federal Government could decide to discontinue with the prepayment of FAGS. This would add the need to borrow a further \$1.2M above what has already been detailed above.

## **2. Planned Scenario**

This scenario includes a range of potential productivity options identified during a horizontal service review. These include increases in revenue items of \$134,000 and reductions in expenditure of \$129,000 providing total profit improvements of \$263,000. Some of these options affect the water and sewer funds.

The projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period for this scenario would be a deficit of \$14.62 million. The net increase in cash and cash equivalents for the General Fund over the 10 year plan also shows a surplus of \$0.21 million but this is achieved after redeeming \$6.9 million in investments and borrowing \$5.2 million over the last six years of the plan. This result continues to highlight the need for further action to bring the budget back to surplus.

This scenario continues with the increases in annual charges for water and sewer but at a higher rate that ensures that both funds return to profitability by the end of the ten year program. This is only achieved by increasing water charges by 26% in 2020 and 24.5% in 2021, and sewer charges by 9% in each of 2020 and 2021 (all instead of the base 2.5%). These increases leave both funds with improved cash reserves at the conclusion of the ten year plan.

This scenario also indicates that this is not a suitable or sustainable position for the General Fund and shows that Council still requires either a significant reduction in levels of service or discontinuation of services or significant borrowings in order to establish a balanced budget.

### 3. Optimistic Scenario

This scenario is proposed as Council's preferred option and the first step toward addressing the Council's long term infrastructure needs and sustainability for the Council as a whole. This scenario includes the imposition of a Special Rate Variation – Continuing under s.508 (2) of the Local Government Act, for General fund of 35% (37.7% total increase) in the 2019/20 financial year. Council could also consider four consecutive increases of 9.3% from 2019/20 to 2022/23 (12% total increase in 2019/20 and 11.8% in each of the following three years) which would result in a similar profit and cash flow but would enable implementation of the rate increase over an extended period.

Under the optimistic scenario, the projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period would be a surplus of \$0.56 million. The net increase in cash and cash equivalents for the General Fund over the 10 year plan shows a surplus of \$8.2 million.

This scenario continues with the increases in annual charges for water and sewer but at a higher rate than that outlined in scenario 2 that ensures that both funds achieve average profits equivalent to those achieved in the funds over the past eight years. This is only achieved by increasing water charges by 26% in 2020 and 24.5% in both 2021 and 2022, and sewer charges by 9% in each of 2020, 2021 and 2022 (all instead of the base 2.5%). These increases leave both funds with healthy cash reserves at the conclusion of the ten year plan.

## Sensitivity Analysis/Risk Assessment

The LTFP 2028 is a continuation of Councils previous long term financial plan under the new Integrated Planning and Reporting Framework requirements. However, it should be noted that some of Councils reconstructed Resourcing Strategy plans are still being finalised. The LTFP now incorporates the adopted Transport Asset Management Plan and the Buildings Asset Management Plan. It also incorporates draft Plant & Equipment Asset Management Plan (adjusted), draft Water Asset Management Plan and a draft Sewer Asset Management Plan. Other capital expenditure and maintenance projections in this plan have been based on historical information and some more accurate estimates for the first year of the plan.

The following risk factors have been considered in the development of this long term financial plan and whilst some factors would only have a minor impact on the projections, others could have a more significant impact.

Areas which would have a particular impact on the projections, should they occur, include:

- Estimates to fund infrastructure renewal, replacement and significant on-going asset maintenance being inaccurate;
- Rates increase being lower than anticipated;
- Construction costs being higher than anticipated;
- Utility expenses being higher than estimated;
- Significant fluctuations in the rate of return for investments;
- Workers compensation insurance costs;
- Further spikes in the payments required to the Defined Benefit Superannuation scheme;
- Award determined staff related expenses increasing more than anticipated.

There are also external factors beyond the influence of Council which could also impact on the model, including:

- Further cost shifting from other levels of Government;
- Freezes to the indexation of recurrent operating grants;
- Changes to the taxation regime;
- Changes to the superannuation guarantee legislation;
- Forced amalgamation of Councils;
- Natural Disasters.

Scenarios by Fund

Draft

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	5,938,385	6,159,000	6,429,760	6,728,532	6,930,756	7,138,903	7,353,142	7,573,652	7,800,609	8,034,199	8,274,611	8,522,043
User Charges & Fees	4,891,907	4,856,000	4,958,692	5,074,677	5,193,379	5,314,870	5,439,216	5,566,488	5,696,747	5,830,069	5,966,520	6,106,179
Interest & Investment Revenue	337,581	398,000	312,500	317,346	231,386	177,171	174,843	176,891	179,113	180,958	181,638	184,865
Other Revenues	754,000	630,000	726,543	733,392	746,806	760,527	774,565	788,924	803,617	818,644	834,016	849,745
Grants & Contributions Provided for Operating Purposes	8,807,625	7,761,000	6,539,215	6,683,479	6,834,019	6,987,957	7,145,358	7,306,307	7,470,882	7,639,165	7,811,237	7,987,188
Grants & Contributions Provided for Capital Purposes	16,000	1,552,000	3,472,765	2,258,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>20,745,499</b>	<b>21,356,000</b>	<b>22,439,474</b>	<b>21,795,426</b>	<b>20,992,346</b>	<b>21,215,428</b>	<b>21,741,934</b>	<b>22,286,305</b>	<b>22,844,677</b>	<b>23,416,852</b>	<b>24,002,400</b>	<b>24,605,422</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	8,705,684	9,424,000	10,012,466	10,357,443	10,642,272	10,934,935	11,235,648	11,544,628	11,862,104	12,188,312	12,523,490	12,867,886
Borrowing Costs	190,000	167,000	148,781	156,722	145,759	138,787	148,254	194,249	206,958	263,312	339,456	392,441
Materials & Contracts	3,522,626	3,892,000	4,407,905	3,965,082	4,052,813	4,168,209	4,191,369	4,300,363	4,763,907	4,544,740	4,633,804	4,749,904
Depreciation & Amortisation	3,957,976	4,270,000	4,273,547	4,384,667	4,594,409	4,713,861	4,836,414	4,962,160	5,091,176	5,223,549	5,359,361	5,498,705
Impairment												
Other Expenses	1,954,084	1,623,000	1,711,997	2,063,877	2,106,765	2,319,661	2,377,045	2,443,963	2,472,326	2,456,639	2,531,566	2,575,500
Net Losses from the Disposal of Assets	518,000	84,000	0									
<b>Total Expenses from Continuing Operations</b>	<b>18,848,370</b>	<b>19,460,000</b>	<b>20,554,696</b>	<b>20,927,791</b>	<b>21,542,018</b>	<b>22,275,453</b>	<b>22,788,730</b>	<b>23,445,363</b>	<b>24,396,470</b>	<b>24,676,552</b>	<b>25,387,677</b>	<b>26,084,435</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>1,897,129</b>	<b>1,896,000</b>	<b>1,884,778</b>	<b>867,635</b>	<b>-549,672</b>	<b>-1,060,025</b>	<b>-1,046,796</b>	<b>-1,159,059</b>	<b>-1,551,794</b>	<b>-1,259,700</b>	<b>-1,385,277</b>	<b>-1,479,014</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>1,881,129</b>	<b>344,000</b>	<b>-1,587,987</b>	<b>-1,390,365</b>	<b>-1,605,672</b>	<b>-1,896,025</b>	<b>-1,901,606</b>	<b>-2,033,102</b>	<b>-2,445,503</b>	<b>-2,173,517</b>	<b>-2,319,655</b>	<b>-2,434,416</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL FUND</b>												
<b>Income from Continuing Operations</b>												
Revenue												
Rates & Annual Charges	4,965,000	5,063,000	5,274,368	5,404,491	5,566,747	5,733,756	5,905,653	6,082,583	6,264,684	6,452,107	6,645,005	6,843,534
User Charges & Fees	3,629,412	3,305,000	3,592,154	3,673,333	3,756,340	3,841,222	3,928,023	4,016,790	4,107,560	4,200,385	4,295,302	4,392,365
Interest & Investment Revenue	154,789	221,000	147,725	211,643	122,450	66,992	63,603	60,455	66,745	73,568	83,180	92,436
Other Revenues	731,570	615,000	726,543	733,392	746,806	760,527	774,565	788,924	803,617	818,644	834,016	849,745
Grants & Contributions Provided for Operating Purposes	6,496,352	5,524,000	4,232,684	4,324,905	4,422,228	4,521,746	4,623,500	4,727,546	4,833,932	4,942,713	5,053,939	5,167,671
Grants & Contributions Provided for Capital Purposes	16,000	1,454,000	1,623,765	1,120,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
Other Income												
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>15,993,122</b>	<b>16,182,000</b>	<b>15,597,239</b>	<b>15,467,763</b>	<b>15,670,571</b>	<b>15,760,243</b>	<b>16,150,154</b>	<b>16,550,341</b>	<b>16,970,247</b>	<b>17,401,234</b>	<b>17,845,820</b>	<b>18,301,153</b>
Expenses from Continuing Operations												
Employee Benefits & On-Costs	6,205,000	6,572,000	7,512,056	7,690,891	7,902,389	8,119,706	8,343,000	8,572,431	8,808,170	9,050,393	9,299,278	9,555,008
Borrowing Costs	180,000	156,000	144,726	153,059	142,542	136,040	146,015	192,557	205,864	262,861	339,447	392,441
Materials & Contracts	2,377,000	2,607,000	3,474,936	3,251,053	3,323,782	3,336,688	3,430,096	3,505,827	3,930,905	3,679,587	3,803,284	3,888,468
Depreciation & Amortisation	3,310,000	3,381,000	3,385,712	3,473,748	3,564,065	3,656,728	3,751,798	3,849,344	3,949,427	4,052,116	4,157,469	4,265,564
Impairment												
Other Expenses	1,435,000	1,567,000	762,864	1,074,247	1,096,063	1,287,445	1,322,850	1,367,318	1,372,749	1,333,636	1,384,637	1,404,134
Net Losses from the Disposal of Assets	518,000	84,000	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>14,025,000</b>	<b>14,367,000</b>	<b>15,280,293</b>	<b>15,642,998</b>	<b>16,028,840</b>	<b>16,536,606</b>	<b>16,993,759</b>	<b>17,487,477</b>	<b>18,267,114</b>	<b>18,378,593</b>	<b>18,984,115</b>	<b>19,505,614</b>
Discontinued Operations												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>1,968,122</b>	<b>1,815,000</b>	<b>316,946</b>	<b>-175,235</b>	<b>-358,269</b>	<b>-776,363</b>	<b>-843,605</b>	<b>-937,136</b>	<b>-1,296,867</b>	<b>-977,360</b>	<b>-1,138,295</b>	<b>-1,204,461</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>1,952,122</b>	<b>361,000</b>	<b>-1,306,819</b>	<b>-1,295,235</b>	<b>-1,414,269</b>	<b>-1,612,363</b>	<b>-1,698,415</b>	<b>-1,811,179</b>	<b>-2,190,576</b>	<b>-1,891,177</b>	<b>-2,072,673</b>	<b>-2,159,863</b>



URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	389,871	388,000	438,222	562,655	579,639	597,121	615,115	633,635	652,696	672,315	692,506	713,288
User Charges & Fees	538,305	604,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue	64,140	66,000	63,275	41,779	44,381	47,283	45,731	43,602	39,547	34,600	27,977	22,045
Other Revenues	0	7,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>1,008,088</b>	<b>1,083,000</b>	<b>1,050,073</b>	<b>1,169,127</b>	<b>1,205,291</b>	<b>1,242,730</b>	<b>1,276,718</b>	<b>1,311,157</b>	<b>1,344,729</b>	<b>1,378,499</b>	<b>1,411,712</b>	<b>1,446,770</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	266,422	457,000	283,857	355,367	365,140	375,181	385,498	396,100	406,993	418,186	429,686	441,502
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	177,967	349,000	362,920	167,913	170,705	260,700	177,662	197,831	220,971	199,322	192,649	209,193
Depreciation & Amortisation	277,227	485,000	484,327	496,920	509,840	523,096	536,696	550,650	564,967	579,656	594,728	610,191
Impairment												
Other Expenses	277,220	0	343,022	350,344	357,821	365,456	373,258	381,228	389,369	397,690	406,184	414,862
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>998,836</b>	<b>1,291,000</b>	<b>1,474,126</b>	<b>1,370,544</b>	<b>1,403,506</b>	<b>1,524,433</b>	<b>1,473,114</b>	<b>1,525,809</b>	<b>1,582,300</b>	<b>1,594,854</b>	<b>1,623,247</b>	<b>1,675,748</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>9,252</b>	<b>-208,000</b>	<b>-424,052</b>	<b>-201,418</b>	<b>-198,215</b>	<b>-281,703</b>	<b>-196,396</b>	<b>-214,652</b>	<b>-237,571</b>	<b>-216,355</b>	<b>-211,535</b>	<b>-228,978</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>9,252</b>	<b>-208,000</b>	<b>-424,052</b>	<b>-201,418</b>	<b>-198,215</b>	<b>-281,703</b>	<b>-196,396</b>	<b>-214,652</b>	<b>-237,571</b>	<b>-216,355</b>	<b>-211,535</b>	<b>-228,978</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	583,515	708,000	717,171	761,386	784,370	808,026	832,374	857,434	883,229	909,777	937,100	965,221
User Charges & Fees	9,602	9,000	15,827	16,204	16,589	16,984	17,388	17,802	18,225	18,658	19,102	19,556
Interest & Investment Revenue	49,442	54,000	53,550	34,196	27,154	17,823	16,600	16,253	14,322	12,373	10,063	8,049
Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	11,853	16,000	16,844	17,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Grants & Contributions Provided for Capital Purposes	0	98,000	1,849,000	1,138,000	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>654,411</b>	<b>885,000</b>	<b>2,652,392</b>	<b>1,967,009</b>	<b>845,724</b>	<b>860,841</b>	<b>884,775</b>	<b>910,316</b>	<b>935,027</b>	<b>960,492</b>	<b>986,392</b>	<b>1,013,406</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	172,262	290,000	182,082	220,765	226,836	233,074	239,484	246,070	252,838	259,792	266,937	274,278
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	146,659	193,000	137,090	120,246	122,703	125,222	127,804	130,451	135,086	135,947	138,796	141,716
Depreciation & Amortisation	205,749	235,000	233,966	240,049	342,031	350,924	360,047	369,409	379,013	388,866	398,977	409,350
Impairment												
Other Expenses	180,864	4,000	229,333	254,583	260,087	265,707	271,449	277,315	283,309	289,432	295,690	302,084
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>705,534</b>	<b>722,000</b>	<b>782,471</b>	<b>835,642</b>	<b>951,657</b>	<b>974,927</b>	<b>998,784</b>	<b>1,023,245</b>	<b>1,050,246</b>	<b>1,074,037</b>	<b>1,100,400</b>	<b>1,127,428</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>-51,123</b>	<b>163,000</b>	<b>1,869,921</b>	<b>1,131,367</b>	<b>-105,933</b>	<b>-114,086</b>	<b>-114,009</b>	<b>-112,929</b>	<b>-115,219</b>	<b>-113,545</b>	<b>-114,008</b>	<b>-114,022</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>-51,123</b>	<b>65,000</b>	<b>20,921</b>	<b>-6,633</b>	<b>-105,933</b>	<b>-114,086</b>	<b>-114,009</b>	<b>-112,929</b>	<b>-115,219</b>	<b>-113,545</b>	<b>-114,008</b>	<b>-114,022</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	938,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Other Revenues	22,430	8,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets		0										
<b>Total Income from Continuing Operations</b>	<b>3,089,878</b>	<b>3,206,000</b>	<b>3,139,770</b>	<b>3,191,527</b>	<b>3,270,760</b>	<b>3,351,614</b>	<b>3,430,287</b>	<b>3,514,491</b>	<b>3,594,674</b>	<b>3,676,627</b>	<b>3,758,475</b>	<b>3,844,093</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	2,062,000	2,105,000	2,034,472	2,090,420	2,147,907	2,206,974	2,267,666	2,330,027	2,394,103	2,459,941	2,527,589	2,597,098
Borrowing Costs	10,000	11,000	4,055	3,662	3,218	2,747	2,238	1,693	1,094	451	9	0
Materials & Contracts	821,000	743,000	432,959	425,871	435,623	445,599	455,807	466,254	476,945	529,884	499,075	510,527
Depreciation & Amortisation	165,000	169,000	169,542	173,950	178,473	183,113	187,873	192,757	197,769	202,911	208,187	213,600
Impairment												
Other Expenses	61,000	52,000	376,779	384,703	392,794	401,053	409,488	418,102	426,899	435,881	445,055	454,420
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>3,119,000</b>	<b>3,080,000</b>	<b>3,017,807</b>	<b>3,078,606</b>	<b>3,158,015</b>	<b>3,239,486</b>	<b>3,323,072</b>	<b>3,408,833</b>	<b>3,496,810</b>	<b>3,629,068</b>	<b>3,679,915</b>	<b>3,775,645</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>-29,122</b>	<b>126,000</b>	<b>121,963</b>	<b>112,921</b>	<b>112,745</b>	<b>112,128</b>	<b>107,215</b>	<b>105,658</b>	<b>97,864</b>	<b>47,559</b>	<b>78,560</b>	<b>68,448</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>-29,122</b>	<b>126,000</b>	<b>121,963</b>	<b>112,921</b>	<b>112,745</b>	<b>112,128</b>	<b>107,215</b>	<b>105,658</b>	<b>97,864</b>	<b>47,559</b>	<b>78,560</b>	<b>68,448</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED</b>												
<b>ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	9,782,000	6,343,000	5,297,092	4,410,529	3,848,396	3,680,219	3,587,027	3,597,907	3,594,246	3,583,994	3,623,216	3,595,205
Investments	4,650,000	8,650,000	4,950,000	2,820,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000
Receivables	936,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>15,621,000</b>	<b>17,325,000</b>	<b>12,579,092</b>	<b>9,562,529</b>	<b>7,600,396</b>	<b>7,432,219</b>	<b>7,339,027</b>	<b>7,349,907</b>	<b>7,346,246</b>	<b>7,335,994</b>	<b>7,375,216</b>	<b>7,347,205</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>232,423,000</b>	<b>231,289,000</b>	<b>237,696,945</b>	<b>241,360,874</b>	<b>242,534,587</b>	<b>241,862,717</b>	<b>241,769,417</b>	<b>240,745,012</b>	<b>240,136,407</b>	<b>240,133,566</b>	<b>239,534,331</b>	<b>239,437,191</b>
<b>TOTAL ASSETS</b>	<b>248,044,000</b>	<b>248,614,000</b>	<b>250,276,037</b>	<b>250,923,402</b>	<b>250,134,984</b>	<b>249,294,936</b>	<b>249,108,445</b>	<b>248,094,919</b>	<b>247,482,653</b>	<b>247,469,560</b>	<b>246,909,547</b>	<b>246,784,396</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	3,908,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000
Borrowings	213,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000
Provisions	2,386,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
<b>Total Current Liabilities</b>	<b>6,507,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,633,000	2,423,000	2,200,260	1,979,989	1,741,243	1,961,219	2,821,524	2,967,057	3,906,585	5,153,191	5,978,455	7,332,318
Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
<b>Total Non-Current Liabilities</b>	<b>3,547,000</b>	<b>4,664,000</b>	<b>4,441,260</b>	<b>4,220,989</b>	<b>3,982,243</b>	<b>4,202,219</b>	<b>5,062,524</b>	<b>5,208,057</b>	<b>6,147,585</b>	<b>7,394,191</b>	<b>8,219,455</b>	<b>9,573,318</b>
<b>TOTAL LIABILITIES</b>	<b>10,054,000</b>	<b>11,547,000</b>	<b>11,324,260</b>	<b>11,103,989</b>	<b>10,865,243</b>	<b>11,085,219</b>	<b>11,945,524</b>	<b>12,091,057</b>	<b>13,030,585</b>	<b>14,277,191</b>	<b>15,102,455</b>	<b>16,456,318</b>
<b>Net Assets</b>	<b>237,990,000</b>	<b>237,067,000</b>	<b>238,951,778</b>	<b>239,819,413</b>	<b>239,269,741</b>	<b>238,209,716</b>	<b>237,162,921</b>	<b>236,003,862</b>	<b>234,452,069</b>	<b>233,192,368</b>	<b>231,807,091</b>	<b>230,328,078</b>
<b>EQUITY</b>												
Retained Earnings	71,065,000	72,961,000	74,845,778	75,713,413	75,163,741	74,103,716	73,056,921	71,897,862	70,346,069	69,086,368	67,701,091	66,222,078
Revaluation Reserves	166,925,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000
Council Equity Interest	237,990,000	237,067,000	238,951,778	239,819,413	239,269,741	238,209,716	237,162,921	236,003,862	234,452,069	233,192,368	231,807,091	230,328,078
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>237,990,000</b>	<b>237,067,000</b>	<b>238,951,778</b>	<b>239,819,413</b>	<b>239,269,741</b>	<b>238,209,716</b>	<b>237,162,921</b>	<b>236,003,862</b>	<b>234,452,069</b>	<b>233,192,368</b>	<b>231,807,091</b>	<b>230,328,078</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL</b>												
<b>ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	3,693,000	156,000	86,944	4,514	7,016	18,040	33,125	84,856	146,666	236,747	312,041	342,890
Investments	4,650,000	8,650,000	4,950,000	2,820,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000	1,420,000
Receivables	630,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>9,226,000</b>	<b>10,594,000</b>	<b>6,824,944</b>	<b>4,612,514</b>	<b>3,215,016</b>	<b>3,189,960</b>	<b>3,241,125</b>	<b>3,292,856</b>	<b>3,354,666</b>	<b>3,444,747</b>	<b>3,520,041</b>	<b>3,550,890</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>200,477,000</b>	<b>203,451,000</b>	<b>207,319,222</b>	<b>209,141,501</b>	<b>209,947,781</b>	<b>209,422,720</b>	<b>209,395,031</b>	<b>208,559,021</b>	<b>208,147,793</b>	<b>208,335,525</b>	<b>207,948,297</b>	<b>208,066,850</b>
<b>TOTAL ASSETS</b>	<b>209,703,000</b>	<b>214,045,000</b>	<b>214,144,166</b>	<b>213,754,015</b>	<b>213,162,797</b>	<b>212,612,679</b>	<b>212,636,156</b>	<b>211,851,876</b>	<b>211,502,459</b>	<b>211,780,271</b>	<b>211,468,338</b>	<b>211,617,739</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	1,558,559	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947
Borrowings	208,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441
Provisions	2,386,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
<b>Total Current Liabilities</b>	<b>4,153,000</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,579,000	2,373,612	2,155,833	1,940,916	1,707,967	1,934,213	2,801,295	2,954,151	3,901,601	5,156,773	5,983,134	7,336,997
Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
<b>Total Non-Current Liabilities</b>	<b>3,493,000</b>	<b>4,614,612</b>	<b>4,396,833</b>	<b>4,181,916</b>	<b>3,948,967</b>	<b>4,175,213</b>	<b>5,042,295</b>	<b>5,195,151</b>	<b>6,142,601</b>	<b>7,397,773</b>	<b>8,224,134</b>	<b>9,577,997</b>
<b>TOTAL LIABILITIES</b>	<b>7,646,000</b>	<b>9,493,000</b>	<b>9,275,221</b>	<b>9,060,304</b>	<b>8,827,355</b>	<b>9,053,601</b>	<b>9,920,683</b>	<b>10,073,539</b>	<b>11,020,989</b>	<b>12,276,161</b>	<b>13,102,522</b>	<b>14,456,385</b>
<b>Net Assets</b>	<b>202,057,000</b>	<b>204,552,000</b>	<b>204,868,946</b>	<b>204,693,711</b>	<b>204,335,442</b>	<b>203,559,078</b>	<b>202,715,473</b>	<b>201,778,337</b>	<b>200,481,470</b>	<b>199,504,110</b>	<b>198,365,815</b>	<b>197,161,354</b>
<b>EQUITY</b>												
Retained Earnings	53,979,000	55,794,000	56,110,946	55,935,711	55,577,442	54,801,078	53,957,473	53,020,337	51,723,470	50,746,110	49,607,815	48,403,354
Revaluation Reserves	148,078,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000
<b>Council Equity Interest</b>	<b>202,057,000</b>	<b>204,552,000</b>	<b>204,868,946</b>	<b>204,693,711</b>	<b>204,335,442</b>	<b>203,559,078</b>	<b>202,715,473</b>	<b>201,778,337</b>	<b>200,481,470</b>	<b>199,504,110</b>	<b>198,365,815</b>	<b>197,161,354</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>202,057,000</b>	<b>204,552,000</b>	<b>204,868,946</b>	<b>204,693,711</b>	<b>204,335,442</b>	<b>203,559,078</b>	<b>202,715,473</b>	<b>201,778,337</b>	<b>200,481,470</b>	<b>199,504,110</b>	<b>198,365,815</b>	<b>197,161,354</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	2,170,000	2,275,000	1,934,473	1,721,326	1,517,951	1,232,344	1,051,144	852,642	634,038	423,339	232,032	24,745
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	262,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,432,000</b>	<b>2,649,000</b>	<b>2,308,473</b>	<b>2,095,326</b>	<b>1,891,951</b>	<b>1,606,344</b>	<b>1,425,144</b>	<b>1,226,642</b>	<b>1,008,038</b>	<b>797,339</b>	<b>606,032</b>	<b>398,745</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,040,000	14,614,000	14,530,474	14,542,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>18,040,000</b>	<b>14,614,000</b>	<b>14,530,474</b>	<b>14,542,204</b>	<b>14,547,364</b>	<b>14,551,268</b>	<b>14,536,072</b>	<b>14,519,922</b>	<b>14,500,955</b>	<b>14,495,299</b>	<b>14,475,071</b>	<b>14,453,380</b>
<b>TOTAL ASSETS</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,637,530</b>	<b>16,439,315</b>	<b>16,157,613</b>	<b>15,961,216</b>	<b>15,746,564</b>	<b>15,508,993</b>	<b>15,292,639</b>	<b>15,081,104</b>	<b>14,852,125</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,637,530</b>	<b>16,439,315</b>	<b>16,157,613</b>	<b>15,961,216</b>	<b>15,746,564</b>	<b>15,508,993</b>	<b>15,292,639</b>	<b>15,081,104</b>	<b>14,852,125</b>
<b>EQUITY</b>												
Retained Earnings	8,850,000	8,642,000	8,217,948	8,016,530	7,818,315	7,536,613	7,340,216	7,125,564	6,887,993	6,671,639	6,460,104	6,231,125
Revaluation Reserves	11,622,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000
<b>Council Equity Interest</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,637,530</b>	<b>16,439,315</b>	<b>16,157,613</b>	<b>15,961,216</b>	<b>15,746,564</b>	<b>15,508,993</b>	<b>15,292,639</b>	<b>15,081,104</b>	<b>14,852,125</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,637,530</b>	<b>16,439,315</b>	<b>16,157,613</b>	<b>15,961,216</b>	<b>15,746,564</b>	<b>15,508,993</b>	<b>15,292,639</b>	<b>15,081,104</b>	<b>14,852,125</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	1,830,000	2,042,000	1,259,130	644,833	543,385	454,943	373,666	296,795	220,201	148,096	78,600	7,423
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	44,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,874,000</b>	<b>2,107,000</b>	<b>1,324,130</b>	<b>709,833</b>	<b>608,385</b>	<b>519,943</b>	<b>438,666</b>	<b>361,795</b>	<b>285,201</b>	<b>213,096</b>	<b>143,600</b>	<b>72,423</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>8,996,000</b>	<b>8,924,000</b>	<b>11,576,791</b>	<b>13,322,455</b>	<b>13,317,970</b>	<b>13,292,326</b>	<b>13,259,594</b>	<b>13,223,536</b>	<b>13,184,911</b>	<b>13,143,471</b>	<b>13,098,959</b>	<b>13,056,114</b>
<b>TOTAL ASSETS</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,032,288</b>	<b>13,926,355</b>	<b>13,812,269</b>	<b>13,698,260</b>	<b>13,585,331</b>	<b>13,470,112</b>	<b>13,356,567</b>	<b>13,242,559</b>	<b>13,128,537</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,032,288</b>	<b>13,926,355</b>	<b>13,812,269</b>	<b>13,698,260</b>	<b>13,585,331</b>	<b>13,470,112</b>	<b>13,356,567</b>	<b>13,242,559</b>	<b>13,128,537</b>
<b>EQUITY</b>												
Retained Earnings	5,336,000	5,499,000	7,368,921	8,500,288	8,394,355	8,280,269	8,166,260	8,053,331	7,938,112	7,824,567	7,710,559	7,596,537
Revaluation Reserves	5,534,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000
<b>Council Equity Interest</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,032,288</b>	<b>13,926,355</b>	<b>13,812,269</b>	<b>13,698,260</b>	<b>13,585,331</b>	<b>13,470,112</b>	<b>13,356,567</b>	<b>13,242,559</b>	<b>13,128,537</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,032,288</b>	<b>13,926,355</b>	<b>13,812,269</b>	<b>13,698,260</b>	<b>13,585,331</b>	<b>13,470,112</b>	<b>13,356,567</b>	<b>13,242,559</b>	<b>13,128,537</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS</b>												
<b>ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,089,000</b>	<b>1,975,000</b>	<b>2,121,544</b>	<b>2,144,855</b>	<b>1,885,044</b>	<b>2,115,972</b>	<b>2,234,092</b>	<b>2,468,614</b>	<b>2,698,341</b>	<b>2,880,812</b>	<b>3,105,542</b>	<b>3,325,147</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>4,910,000</b>	<b>4,300,000</b>	<b>4,270,458</b>	<b>4,354,714</b>	<b>4,721,472</b>	<b>4,596,403</b>	<b>4,578,720</b>	<b>4,442,533</b>	<b>4,302,748</b>	<b>4,159,271</b>	<b>4,012,004</b>	<b>3,860,847</b>
<b>TOTAL ASSETS</b>	<b>6,999,000</b>	<b>6,275,000</b>	<b>6,392,002</b>	<b>6,499,569</b>	<b>6,606,516</b>	<b>6,712,375</b>	<b>6,812,812</b>	<b>6,911,147</b>	<b>7,001,089</b>	<b>7,040,083</b>	<b>7,117,546</b>	<b>7,185,994</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	2,349,441	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053
Borrowings	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>2,354,000</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983	3,582	4,679	4,679
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>54,000</b>	<b>49,388</b>	<b>44,427</b>	<b>39,073</b>	<b>33,275</b>	<b>27,006</b>	<b>20,229</b>	<b>12,905</b>	<b>4,983</b>	<b>3,582</b>	<b>4,679</b>	<b>4,679</b>
<b>TOTAL LIABILITIES</b>	<b>2,408,000</b>	<b>2,054,000</b>	<b>2,049,039</b>	<b>2,043,685</b>	<b>2,037,887</b>	<b>2,031,618</b>	<b>2,024,841</b>	<b>2,017,517</b>	<b>2,009,595</b>	<b>2,001,030</b>	<b>1,999,933</b>	<b>1,999,933</b>
<b>Net Assets</b>	<b>4,591,000</b>	<b>4,221,000</b>	<b>4,342,963</b>	<b>4,455,884</b>	<b>4,568,629</b>	<b>4,680,757</b>	<b>4,787,972</b>	<b>4,893,630</b>	<b>4,991,494</b>	<b>5,039,053</b>	<b>5,117,613</b>	<b>5,186,061</b>
<b>EQUITY</b>												
Retained Earnings	2,900,000	3,026,000	3,147,963	3,260,884	3,373,629	3,485,757	3,592,972	3,698,630	3,796,494	3,844,053	3,922,613	3,991,061
Revaluation Reserves	1,691,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
<b>Council Equity Interest</b>	<b>4,591,000</b>	<b>4,221,000</b>	<b>4,342,963</b>	<b>4,455,884</b>	<b>4,568,629</b>	<b>4,680,757</b>	<b>4,787,972</b>	<b>4,893,630</b>	<b>4,991,494</b>	<b>5,039,053</b>	<b>5,117,613</b>	<b>5,186,061</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>4,591,000</b>	<b>4,221,000</b>	<b>4,342,963</b>	<b>4,455,884</b>	<b>4,568,629</b>	<b>4,680,757</b>	<b>4,787,972</b>	<b>4,893,630</b>	<b>4,991,494</b>	<b>5,039,053</b>	<b>5,117,613</b>	<b>5,186,061</b>



URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED FUNDS</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	5,897,000	6,087,000	6,429,760	6,728,532	6,930,756	7,138,903	7,353,142	7,573,652	7,800,609	8,034,199	8,274,611	8,522,043
User Charges & Fees	5,274,000	4,995,000	4,958,692	5,074,677	5,193,379	5,314,870	5,439,216	5,566,488	5,696,747	5,830,069	5,966,520	6,106,179
Interest & Investment Revenue Received	277,000	366,000	312,500	317,346	231,386	177,171	174,843	176,891	179,113	180,958	181,638	184,865
Grants & Contributions	8,815,000	8,807,000	10,011,980	8,941,479	7,890,019	7,823,957	8,000,168	8,180,350	8,364,591	8,552,982	8,745,615	8,942,590
Bonds & Deposits Received												
Other	1,544,000	1,369,000	726,543	733,392	746,806	760,527	774,565	788,924	803,617	818,644	834,016	849,745
<i>Payments</i>												
Employee Benefits & On-Costs	(8,919,000)	(9,467,000)	(10,012,466)	(10,357,443)	(10,642,272)	(10,934,935)	(11,235,648)	(11,544,628)	(11,862,104)	(12,188,312)	(12,523,490)	(12,867,886)
Materials & Contracts	(4,261,000)	(4,347,000)	(4,407,905)	(3,965,082)	(4,052,813)	(4,168,209)	(4,191,369)	(4,300,363)	(4,763,907)	(4,544,740)	(4,633,804)	(4,749,904)
Borrowing Costs	(156,000)	(147,000)	(148,781)	(156,722)	(145,759)	(138,787)	(148,254)	(194,249)	(206,958)	(263,312)	(339,456)	(392,441)
Other	(1,559,000)	(1,966,000)	(1,711,997)	(2,063,877)	(2,106,765)	(2,319,661)	(2,377,045)	(2,443,963)	(2,472,326)	(2,456,639)	(2,531,566)	(2,575,500)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>6,912,000</b>	<b>5,697,000</b>	<b>6,158,325</b>	<b>5,252,302</b>	<b>4,044,737</b>	<b>3,653,836</b>	<b>3,789,618</b>	<b>3,803,101</b>	<b>3,539,382</b>	<b>3,963,849</b>	<b>3,974,084</b>	<b>4,019,691</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	2,130,000	1,400,000	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,261,000)	(4,943,000)	(10,681,492)	(8,048,596)	(5,768,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(5,570,000)</b>	<b>(8,492,000)</b>	<b>(7,081,492)</b>	<b>(5,918,596)</b>	<b>(4,368,123)</b>	<b>(4,041,991)</b>	<b>(4,743,115)</b>	<b>(3,937,755)</b>	<b>(4,482,572)</b>	<b>(5,220,708)</b>	<b>(4,760,127)</b>	<b>(5,401,565)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances	0	0	0	0	0	460,000	1,150,000	440,000	1,250,000	1,600,000	1,250,000	1,850,000
Proceeds from Retirement Home Contributions	1,777,000	1,058,000										
<i>Payments</i>												
Repayment of Borrowings & Advances	(201,000)	(202,000)	(222,740)	(220,270)	(238,747)	(240,023)	(289,695)	(294,467)	(310,472)	(353,393)	(424,736)	(496,137)
Repayment of Retirement Home Contributions	(1,336,000)	(1,400,000)	0									
Other Financing Activity Payments		0	0	0	0	0	0	0	0	0	0	0
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>240,000</b>	<b>(544,000)</b>	<b>(222,740)</b>	<b>(220,270)</b>	<b>(238,747)</b>	<b>219,977</b>	<b>860,305</b>	<b>145,533</b>	<b>939,528</b>	<b>1,246,607</b>	<b>825,264</b>	<b>1,353,863</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,582,000</b>	<b>(3,339,000)</b>	<b>(1,145,908)</b>	<b>(886,564)</b>	<b>(562,132)</b>	<b>(168,178)</b>	<b>(93,192)</b>	<b>10,880</b>	<b>(3,661)</b>	<b>(10,252)</b>	<b>39,221</b>	<b>(28,010)</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>8,200,000</b>	<b>9,782,000</b>	<b>6,443,000</b>	<b>5,297,092</b>	<b>4,410,529</b>	<b>3,848,396</b>	<b>3,680,219</b>	<b>3,587,027</b>	<b>3,597,907</b>	<b>3,594,246</b>	<b>3,583,994</b>	<b>3,623,216</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>9,782,000</b>	<b>6,443,000</b>	<b>5,297,092</b>	<b>4,410,529</b>	<b>3,848,396</b>	<b>3,680,219</b>	<b>3,587,027</b>	<b>3,597,907</b>	<b>3,594,246</b>	<b>3,583,994</b>	<b>3,623,216</b>	<b>3,595,205</b>
<b>plus: Investments - End of the Year</b>	<b>4,650,000</b>	<b>8,550,000</b>	<b>4,950,000</b>	<b>2,820,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>14,432,000</b>	<b>14,993,000</b>	<b>10,247,092</b>	<b>7,230,529</b>	<b>5,268,396</b>	<b>5,100,219</b>	<b>5,007,027</b>	<b>5,017,907</b>	<b>5,014,246</b>	<b>5,003,994</b>	<b>5,043,216</b>	<b>5,015,205</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	4,923,615	5,012,000	5,274,368	5,404,491	5,566,747	5,733,756	5,905,653	6,082,583	6,264,684	6,452,107	6,645,005	6,843,534
User Charges & Fees	4,011,505	3,661,000	3,592,154	3,673,333	3,756,340	3,841,222	3,928,023	4,016,790	4,107,560	4,200,385	4,295,302	4,392,365
Interest & Investment Revenue Received	94,207	189,000	147,725	211,643	122,450	66,992	63,603	60,455	66,745	73,568	83,180	92,436
Grants & Contributions	6,503,727	6,472,000	5,856,449	5,444,905	5,478,228	5,357,746	5,478,310	5,601,589	5,727,641	5,856,530	5,988,317	6,123,073
Bonds & Deposits Received												
Other	1,521,570	1,354,000	726,543	733,392	746,806	760,527	774,565	788,924	803,617	818,644	834,016	849,745
<i>Payments</i>												
Employee Benefits & On-Costs	(6,418,316)	(6,615,000)	(7,512,056)	(7,690,891)	(7,902,389)	(8,119,706)	(8,343,000)	(8,572,431)	(8,808,170)	(9,050,393)	(9,299,278)	(9,555,008)
Materials & Contracts	(3,115,374)	(3,009,565)	(3,474,936)	(3,251,053)	(3,323,782)	(3,336,688)	(3,430,096)	(3,505,827)	(3,930,905)	(3,679,587)	(3,803,284)	(3,888,468)
Borrowing Costs	(146,000)	(136,000)	(144,726)	(153,059)	(142,542)	(136,040)	(146,015)	(192,557)	(205,864)	(262,861)	(339,447)	(392,441)
Bonds & Deposits Refunded												
Other	(1,039,916)	(1,910,000)	(762,864)	(1,074,247)	(1,096,063)	(1,287,445)	(1,322,850)	(1,367,318)	(1,372,749)	(1,333,636)	(1,384,637)	(1,404,134)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>6,335,018</b>	<b>5,017,435</b>	<b>3,702,658</b>	<b>3,298,513</b>	<b>3,205,796</b>	<b>2,880,365</b>	<b>2,908,193</b>	<b>2,912,208</b>	<b>2,652,560</b>	<b>3,074,756</b>	<b>3,019,174</b>	<b>3,061,103</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	2,130,000	1,400,000				0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0								
Purchase of Infrastructure, Property, Plant & Equipment	(3,092,000)	(4,708,047)	(7,253,934)	(5,296,027)	(4,370,346)	(3,131,667)	(3,724,110)	(3,013,334)	(3,538,200)	(4,239,848)	(3,770,242)	(4,384,117)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(5,401,000)</b>	<b>(8,257,047)</b>	<b>(3,653,934)</b>	<b>(3,166,027)</b>	<b>(2,970,346)</b>	<b>(3,131,667)</b>	<b>(3,724,110)</b>	<b>(3,013,334)</b>	<b>(3,538,200)</b>	<b>(4,239,848)</b>	<b>(3,770,242)</b>	<b>(4,384,117)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances	0	0				460,000	1,150,000	440,000	1,250,000	1,600,000	1,250,000	1,850,000
Proceeds from Retirement Home Contributions	1,777,000	0										
Other Financing Activity Receipts	0	0										
<i>Payments</i>												
Repayment of Borrowings & Advances	(197,327)	(197,388)	(217,779)	(214,917)	(232,949)	(233,755)	(282,918)	(287,144)	(302,550)	(344,828)	(423,639)	(496,137)
Repayment of Retirement Home Contributions	(1,336,000)	0										
Other Financing Activity Payments	0	0										
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>243,673</b>	<b>(197,388)</b>	<b>(217,779)</b>	<b>(214,917)</b>	<b>(232,949)</b>	<b>226,245</b>	<b>867,082</b>	<b>152,856</b>	<b>947,450</b>	<b>1,255,172</b>	<b>826,361</b>	<b>1,353,863</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,177,691</b>	<b>(3,437,000)</b>	<b>(169,056)</b>	<b>(82,430)</b>	<b>2,502</b>	<b>(25,056)</b>	<b>51,165</b>	<b>51,731</b>	<b>61,810</b>	<b>90,081</b>	<b>75,294</b>	<b>30,849</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>2,515,309</b>	<b>3,693,000</b>	<b>256,000</b>	<b>86,944</b>	<b>4,514</b>	<b>7,016</b>	<b>(18,040)</b>	<b>33,125</b>	<b>84,856</b>	<b>146,666</b>	<b>236,747</b>	<b>312,041</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>3,693,000</b>	<b>256,000</b>	<b>86,944</b>	<b>4,514</b>	<b>7,016</b>	<b>(18,040)</b>	<b>33,125</b>	<b>84,856</b>	<b>146,666</b>	<b>236,747</b>	<b>312,041</b>	<b>342,890</b>
<b>plus: Investments - End of the Year</b>	<b>4,650,000</b>	<b>8,550,000</b>	<b>4,950,000</b>	<b>2,820,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>	<b>1,420,000</b>
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>8,343,000</b>	<b>8,806,000</b>	<b>5,036,944</b>	<b>2,824,514</b>	<b>1,427,016</b>	<b>1,401,960</b>	<b>1,453,125</b>	<b>1,504,856</b>	<b>1,566,666</b>	<b>1,656,747</b>	<b>1,732,041</b>	<b>1,762,890</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	389,871	388,000	438,222	562,655	579,639	597,121	615,115	633,635	652,696	672,315	692,506	713,288
User Charges & Fees	538,305	492,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue Received	64,140	66,000	63,275	41,779	44,381	47,283	45,731	43,602	39,547	34,600	27,977	22,045
Grants & Contributions	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Bonds & Deposits Received												
Other	0	7,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(266,422)	(457,000)	(283,857)	(355,367)	(365,140)	(375,181)	(385,498)	(396,100)	(406,993)	(418,186)	(429,686)	(441,502)
Materials & Contracts	(177,967)	(357,228)	(362,920)	(167,913)	(170,705)	(260,700)	(177,662)	(197,831)	(220,971)	(199,322)	(192,649)	(209,193)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Other	(277,220)	0	(343,022)	(350,344)	(357,821)	(365,456)	(373,258)	(381,228)	(389,369)	(397,690)	(406,184)	(414,862)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>286,478</b>	<b>156,772</b>	<b>60,275</b>	<b>295,503</b>	<b>311,625</b>	<b>241,393</b>	<b>340,300</b>	<b>335,998</b>	<b>327,396</b>	<b>363,301</b>	<b>383,193</b>	<b>381,213</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(4,000)	(51,772)	(400,801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(4,000)</b>	<b>(51,772)</b>	<b>(400,801)</b>	<b>(508,650)</b>	<b>(515,000)</b>	<b>(527,000)</b>	<b>(521,500)</b>	<b>(534,500)</b>	<b>(546,000)</b>	<b>(574,000)</b>	<b>(574,500)</b>	<b>(588,500)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions		0										
Other Financing Activity Receipts		0										
<i>Payments</i>												
Repayment of Borrowings & Advances		0	0									
Repayment of Retirement Home Contributions		0										
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>282,478</b>	<b>105,000</b>	<b>(340,527)</b>	<b>(213,148)</b>	<b>(203,375)</b>	<b>(285,607)</b>	<b>(181,200)</b>	<b>(198,502)</b>	<b>(218,604)</b>	<b>(210,699)</b>	<b>(191,307)</b>	<b>(207,287)</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>1,887,522</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,721,326</b>	<b>1,517,951</b>	<b>1,232,344</b>	<b>1,051,144</b>	<b>852,642</b>	<b>634,038</b>	<b>423,339</b>	<b>232,032</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,721,326</b>	<b>1,517,951</b>	<b>1,232,344</b>	<b>1,051,144</b>	<b>852,642</b>	<b>634,038</b>	<b>423,339</b>	<b>232,032</b>	<b>24,745</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,721,326</b>	<b>1,517,951</b>	<b>1,232,344</b>	<b>1,051,144</b>	<b>852,642</b>	<b>634,038</b>	<b>423,339</b>	<b>232,032</b>	<b>24,745</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	583,515	687,000	717,171	761,386	784,370	808,026	832,374	857,434	883,229	909,777	937,100	965,221
User Charges & Fees	9,602	9,000	15,827	16,204	16,589	16,984	17,388	17,802	18,225	18,658	19,102	19,556
Interest & Investment Revenue Received	49,442	54,000	53,550	34,196	27,154	17,823	16,600	16,253	14,322	12,373	10,063	8,049
Grants & Contributions	11,853	114,000	1,865,844	1,155,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Bonds & Deposits Received												
Other	0	0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(172,262)	(290,000)	(182,082)	(220,765)	(226,836)	(233,074)	(239,484)	(246,070)	(252,838)	(259,792)	(266,937)	(274,278)
Materials & Contracts	(146,659)	(229,819)	(137,090)	(120,246)	(122,703)	(125,222)	(127,804)	(130,451)	(135,086)	(135,947)	(138,796)	(141,716)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Other	(180,864)	(4,000)	(229,333)	(254,583)	(260,087)	(265,707)	(271,449)	(277,315)	(283,309)	(289,432)	(295,690)	(302,084)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>154,626</b>	<b>340,181</b>	<b>2,103,887</b>	<b>1,371,416</b>	<b>236,098</b>	<b>236,838</b>	<b>246,038</b>	<b>256,480</b>	<b>263,794</b>	<b>275,321</b>	<b>284,969</b>	<b>295,328</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(42,000)</b>	<b>(128,181)</b>	<b>(2,886,757)</b>	<b>(1,985,713)</b>	<b>(337,546)</b>	<b>(325,280)</b>	<b>(327,315)</b>	<b>(333,351)</b>	<b>(340,388)</b>	<b>(347,426)</b>	<b>(354,465)</b>	<b>(366,505)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		0	0									
Other Financing Activity Receipts		0	0									
<i>Payments</i>												
Repayment of Borrowings & Advances		0	0									
Repayment of Retirement Home Contributions		0	0									
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>112,626</b>	<b>212,000</b>	<b>(782,870)</b>	<b>(614,297)</b>	<b>(101,448)</b>	<b>(88,442)</b>	<b>(81,277)</b>	<b>(76,871)</b>	<b>(76,594)</b>	<b>(72,105)</b>	<b>(69,496)</b>	<b>(71,177)</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>1,717,374</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>644,833</b>	<b>543,385</b>	<b>454,943</b>	<b>373,666</b>	<b>296,795</b>	<b>220,201</b>	<b>148,096</b>	<b>78,600</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>644,833</b>	<b>543,385</b>	<b>454,943</b>	<b>373,666</b>	<b>296,795</b>	<b>220,201</b>	<b>148,096</b>	<b>78,600</b>	<b>7,423</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>644,833</b>	<b>543,385</b>	<b>454,943</b>	<b>373,666</b>	<b>296,795</b>	<b>220,201</b>	<b>148,096</b>	<b>78,600</b>	<b>7,423</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 1 - Conservative

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges		0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	833,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue Received	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Grants & Contributions	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Bonds & Deposits Received												
Other	22,430	8,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(2,062,000)	(2,105,000)	(2,034,472)	(2,090,420)	(2,147,907)	(2,206,974)	(2,267,666)	(2,330,027)	(2,394,103)	(2,459,941)	(2,527,589)	(2,597,098)
Materials & Contracts	(821,000)	(750,388)	(432,959)	(425,871)	(435,623)	(445,599)	(455,807)	(466,254)	(476,945)	(529,884)	(499,075)	(510,527)
Borrowing Costs	(10,000)	(11,000)	(4,055)	(3,662)	(3,218)	(2,747)	(2,238)	(1,693)	(1,094)	(451)	(9)	0
Bonds & Deposits Refunded												
Other	(61,000)	(52,000)	(376,779)	(384,703)	(392,794)	(401,053)	(409,488)	(418,102)	(426,899)	(435,881)	(445,055)	(454,420)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>135,878</b>	<b>182,612</b>	<b>291,505</b>	<b>286,871</b>	<b>291,218</b>	<b>295,241</b>	<b>295,088</b>	<b>298,415</b>	<b>295,633</b>	<b>250,470</b>	<b>286,747</b>	<b>282,048</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0	0									
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0	0									
Purchase of Infrastructure, Property, Plant & Equipment	(123,000)	(55,000)	(140,000)	(258,206)	(545,231)	(58,044)	(170,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(123,000)</b>	<b>(55,000)</b>	<b>(140,000)</b>	<b>(258,206)</b>	<b>(545,231)</b>	<b>(58,044)</b>	<b>(170,190)</b>	<b>(56,570)</b>	<b>(57,984)</b>	<b>(59,434)</b>	<b>(60,920)</b>	<b>(62,443)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		1,058,000	0									
Other Financing Activity Receipts		0	0									
<i>Payments</i>												
Repayment of Borrowings & Advances	(3,673)	(4,612)	(4,961)	(5,354)	(5,798)	(6,269)	(6,778)	(7,323)	(7,922)	(8,565)	(1,097)	0
Repayment of Retirement Home Contributions		(1,400,000)	0									
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>(3,673)</b>	<b>(346,612)</b>	<b>(4,961)</b>	<b>(5,354)</b>	<b>(5,798)</b>	<b>(6,269)</b>	<b>(6,778)</b>	<b>(7,323)</b>	<b>(7,922)</b>	<b>(8,565)</b>	<b>(1,097)</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>9,205</b>	<b>(219,000)</b>	<b>146,544</b>	<b>23,311</b>	<b>(259,811)</b>	<b>230,928</b>	<b>118,120</b>	<b>234,522</b>	<b>229,727</b>	<b>182,471</b>	<b>224,730</b>	<b>219,605</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>2,079,795</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>	<b>3,220,147</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>	<b>3,220,147</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	5,938,385	6,159,000	6,429,760	6,783,964	7,178,733	7,394,360	7,616,297	7,844,731	8,079,843	8,321,826	8,570,877	8,827,198
User Charges & Fees	4,891,907	4,856,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Interest & Investment Revenue	337,581	398,000	312,500	317,346	240,054	200,713	200,302	206,774	217,871	230,309	241,001	256,180
Other Revenues	754,000	630,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Grants & Contributions Provided for Operating Purposes	8,807,625	7,761,000	6,539,215	6,713,479	6,864,709	7,019,353	7,177,476	7,339,164	7,504,495	7,673,551	7,846,414	8,023,174
Grants & Contributions Provided for Capital Purposes	16,000	1,552,000	3,472,765	2,258,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>20,745,499</b>	<b>21,356,000</b>	<b>22,439,474</b>	<b>21,955,358</b>	<b>21,355,900</b>	<b>21,603,801</b>	<b>22,142,442</b>	<b>22,701,740</b>	<b>23,279,780</b>	<b>23,873,639</b>	<b>24,480,598</b>	<b>25,107,286</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,705,684	9,424,000	10,012,466	10,307,943	10,591,411	10,882,675	11,181,951	11,489,454	11,805,414	12,130,064	12,463,640	12,806,390
Borrowing Costs	190,000	167,000	148,781	156,722	145,759	138,787	126,266	151,570	147,667	187,986	244,353	278,642
Materials & Contracts	3,522,626	3,892,000	4,407,905	3,940,082	4,027,188	4,141,943	4,164,446	4,272,767	4,735,621	4,515,746	4,604,085	4,719,442
Depreciation & Amortisation	3,957,976	4,270,000	4,273,547	4,384,667	4,594,409	4,713,861	4,836,414	4,962,160	5,091,176	5,223,549	5,359,361	5,498,705
Impairment												
Other Expenses	1,954,084	1,623,000	1,711,997	2,009,377	2,051,011	2,262,625	2,318,697	2,384,274	2,411,263	2,394,173	2,467,664	2,510,127
Net Losses from the Disposal of Assets	518,000	84,000	0									
<b>Total Expenses from Continuing Operations</b>	<b>18,848,370</b>	<b>19,460,000</b>	<b>20,554,696</b>	<b>20,798,791</b>	<b>21,409,778</b>	<b>22,139,891</b>	<b>22,627,774</b>	<b>23,260,225</b>	<b>24,191,140</b>	<b>24,451,518</b>	<b>25,139,103</b>	<b>25,813,305</b>
<b>Discontinued Operations</b>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>1,897,129</b>	<b>1,896,000</b>	<b>1,884,778</b>	<b>1,156,567</b>	<b>-53,878</b>	<b>-536,090</b>	<b>-485,332</b>	<b>-558,486</b>	<b>-911,361</b>	<b>-577,879</b>	<b>-658,505</b>	<b>-706,020</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>1,881,129</b>	<b>344,000</b>	<b>-1,587,987</b>	<b>-1,101,433</b>	<b>-1,109,878</b>	<b>-1,372,090</b>	<b>-1,340,142</b>	<b>-1,432,529</b>	<b>-1,805,070</b>	<b>-1,491,696</b>	<b>-1,592,883</b>	<b>-1,661,422</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	4,965,000	5,063,000	5,274,368	5,408,616	5,570,996	5,738,134	5,910,163	6,087,229	6,269,470	6,457,037	6,650,083	6,848,764
User Charges & Fees	3,629,412	3,305,000	3,592,154	3,731,333	3,815,674	3,901,921	3,990,118	4,080,313	4,172,543	4,266,863	4,363,308	4,461,935
Interest & Investment Revenue	154,789	221,000	147,725	211,643	131,118	89,211	81,280	73,735	80,047	87,539	97,538	106,791
Other Revenues	731,570	615,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Grants & Contributions Provided for Operating Purposes	6,496,352	5,524,000	4,232,684	4,354,905	4,452,918	4,553,142	4,655,618	4,760,403	4,867,545	4,977,099	5,089,116	5,203,657
Grants & Contributions Provided for Capital Purposes	16,000	1,454,000	1,623,765	1,120,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
<i>Other Income</i>												
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>15,993,122</b>	<b>16,182,000</b>	<b>15,597,239</b>	<b>15,571,388</b>	<b>15,785,272</b>	<b>15,890,961</b>	<b>16,278,851</b>	<b>16,677,222</b>	<b>17,099,790</b>	<b>17,534,146</b>	<b>17,981,883</b>	<b>18,440,042</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	6,205,000	6,572,000	7,512,056	7,641,391	7,851,528	8,067,446	8,289,303	8,517,257	8,751,480	8,992,145	9,239,428	9,493,512
Borrowing Costs	180,000	156,000	144,726	153,059	142,542	136,040	124,027	149,878	146,573	187,535	244,344	278,642
Materials & Contracts	2,377,000	2,607,000	3,474,936	3,226,053	3,298,157	3,310,422	3,403,173	3,478,231	3,902,619	3,650,593	3,773,565	3,858,006
Depreciation & Amortisation	3,310,000	3,381,000	3,385,712	3,473,748	3,564,065	3,656,728	3,751,798	3,849,344	3,949,427	4,052,116	4,157,469	4,265,564
Impairment												
Other Expenses	1,435,000	1,567,000	762,864	1,019,747	1,040,309	1,230,409	1,264,502	1,307,629	1,311,686	1,271,170	1,320,735	1,338,761
Net Losses from the Disposal of Assets	518,000	84,000	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>14,025,000</b>	<b>14,367,000</b>	<b>15,280,293</b>	<b>15,513,998</b>	<b>15,896,600</b>	<b>16,401,044</b>	<b>16,832,803</b>	<b>17,302,339</b>	<b>18,061,784</b>	<b>18,153,559</b>	<b>18,735,541</b>	<b>19,234,484</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>1,968,122</b>	<b>1,815,000</b>	<b>316,946</b>	<b>57,390</b>	<b>-111,328</b>	<b>-510,083</b>	<b>-553,952</b>	<b>-625,117</b>	<b>-961,995</b>	<b>-619,413</b>	<b>-753,658</b>	<b>-794,442</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>1,952,122</b>	<b>361,000</b>	<b>-1,306,819</b>	<b>-1,062,610</b>	<b>-1,167,328</b>	<b>-1,346,083</b>	<b>-1,408,762</b>	<b>-1,499,160</b>	<b>-1,855,704</b>	<b>-1,533,230</b>	<b>-1,688,036</b>	<b>-1,749,844</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	765,148	788,205	811,936	836,361	861,500	887,373	914,002
User Charges & Fees	538,305	604,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue	64,140	66,000	63,275	41,779	44,381	47,871	50,528	54,125	55,852	57,388	57,064	58,944
Other Revenues	0	7,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>1,008,088</b>	<b>1,083,000</b>	<b>1,050,073</b>	<b>1,194,127</b>	<b>1,368,399</b>	<b>1,411,345</b>	<b>1,454,605</b>	<b>1,499,981</b>	<b>1,544,699</b>	<b>1,590,472</b>	<b>1,635,666</b>	<b>1,684,383</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	266,422	457,000	283,857	355,367	365,140	375,181	385,498	396,100	406,993	418,186	429,686	441,502
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	177,967	349,000	362,920	167,913	170,705	260,700	177,662	197,831	220,971	199,322	192,649	209,193
Depreciation & Amortisation	277,227	485,000	484,327	496,920	509,840	523,096	536,696	550,650	564,967	579,656	594,728	610,191
Impairment												
Other Expenses	277,220	0	343,022	350,344	357,821	365,456	373,258	381,228	389,369	397,690	406,184	414,862
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>998,836</b>	<b>1,291,000</b>	<b>1,474,126</b>	<b>1,370,544</b>	<b>1,403,506</b>	<b>1,524,433</b>	<b>1,473,114</b>	<b>1,525,809</b>	<b>1,582,300</b>	<b>1,594,854</b>	<b>1,623,247</b>	<b>1,675,748</b>
<b>Discontinued Operations</b>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>9,252</b>	<b>-208,000</b>	<b>-424,052</b>	<b>-176,418</b>	<b>-35,107</b>	<b>-113,088</b>	<b>-18,509</b>	<b>-25,828</b>	<b>-37,601</b>	<b>-4,382</b>	<b>12,419</b>	<b>8,635</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>9,252</b>	<b>-208,000</b>	<b>-424,052</b>	<b>-176,418</b>	<b>-35,107</b>	<b>-113,088</b>	<b>-18,509</b>	<b>-25,828</b>	<b>-37,601</b>	<b>-4,382</b>	<b>12,419</b>	<b>8,635</b>



URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	583,515	708,000	717,171	787,693	864,990	891,078	917,929	945,566	974,012	1,003,289	1,033,421	1,064,432
User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Interest & Investment Revenue	49,442	54,000	53,550	34,196	27,154	18,558	19,585	22,333	23,472	24,965	25,981	28,109
Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	11,853	16,000	16,844	17,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Grants & Contributions Provided for Capital Purposes	0	98,000	1,849,000	1,138,000	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>654,411</b>	<b>885,000</b>	<b>2,652,392</b>	<b>1,998,316</b>	<b>931,469</b>	<b>949,881</b>	<b>978,699</b>	<b>1,010,046</b>	<b>1,040,616</b>	<b>1,072,393</b>	<b>1,104,573</b>	<b>1,138,767</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	172,262	290,000	182,082	220,765	226,836	233,074	239,484	246,070	252,838	259,792	266,937	274,278
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	146,659	193,000	137,090	120,246	122,703	125,222	127,804	130,451	135,086	135,947	138,796	141,716
Depreciation & Amortisation	205,749	235,000	233,966	240,049	342,031	350,924	360,047	369,409	379,013	388,866	398,977	409,350
Impairment												
Other Expenses	180,864	4,000	229,333	254,583	260,087	265,707	271,449	277,315	283,309	289,432	295,690	302,084
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>705,534</b>	<b>722,000</b>	<b>782,471</b>	<b>835,642</b>	<b>951,657</b>	<b>974,927</b>	<b>998,784</b>	<b>1,023,245</b>	<b>1,050,246</b>	<b>1,074,037</b>	<b>1,100,400</b>	<b>1,127,428</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>-51,123</b>	<b>163,000</b>	<b>1,869,921</b>	<b>1,162,674</b>	<b>-20,188</b>	<b>-25,046</b>	<b>-20,085</b>	<b>-13,199</b>	<b>-9,630</b>	<b>-1,644</b>	<b>4,173</b>	<b>11,339</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>-51,123</b>	<b>65,000</b>	<b>20,921</b>	<b>24,674</b>	<b>-20,188</b>	<b>-25,046</b>	<b>-20,085</b>	<b>-13,199</b>	<b>-9,630</b>	<b>-1,644</b>	<b>4,173</b>	<b>11,339</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	938,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Other Revenues	22,430	8,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets		0										
<b>Total Income from Continuing Operations</b>	<b>3,089,878</b>	<b>3,206,000</b>	<b>3,139,770</b>	<b>3,191,527</b>	<b>3,270,760</b>	<b>3,351,614</b>	<b>3,430,287</b>	<b>3,514,491</b>	<b>3,594,674</b>	<b>3,676,627</b>	<b>3,758,475</b>	<b>3,844,093</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	2,062,000	2,105,000	2,034,472	2,090,420	2,147,907	2,206,974	2,267,666	2,330,027	2,394,103	2,459,941	2,527,589	2,597,098
Borrowing Costs	10,000	11,000	4,055	3,662	3,218	2,747	2,238	1,693	1,094	451	9	0
Materials & Contracts	821,000	743,000	432,959	425,871	435,623	445,599	455,807	466,254	476,945	529,884	499,075	510,527
Depreciation & Amortisation	165,000	169,000	169,542	173,950	178,473	183,113	187,873	192,757	197,769	202,911	208,187	213,600
Impairment												
Other Expenses	61,000	52,000	376,779	384,703	392,794	401,053	409,488	418,102	426,899	435,881	445,055	454,420
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>3,119,000</b>	<b>3,080,000</b>	<b>3,017,807</b>	<b>3,078,606</b>	<b>3,158,015</b>	<b>3,239,486</b>	<b>3,323,072</b>	<b>3,408,833</b>	<b>3,496,810</b>	<b>3,629,068</b>	<b>3,679,915</b>	<b>3,775,645</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>-29,122</b>	<b>126,000</b>	<b>121,963</b>	<b>112,921</b>	<b>112,745</b>	<b>112,128</b>	<b>107,215</b>	<b>105,658</b>	<b>97,864</b>	<b>47,559</b>	<b>78,560</b>	<b>68,448</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>-29,122</b>	<b>126,000</b>	<b>121,963</b>	<b>112,921</b>	<b>112,745</b>	<b>112,128</b>	<b>107,215</b>	<b>105,658</b>	<b>97,864</b>	<b>47,559</b>	<b>78,560</b>	<b>68,448</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED</b>												
<b>ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	9,782,000	6,343,000	5,297,092	4,469,461	4,153,122	4,298,880	4,353,120	4,659,823	5,009,269	5,332,779	5,770,361	6,180,334
Investments	4,650,000	8,650,000	4,950,000	3,050,000	1,900,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
Receivables	936,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>15,621,000</b>	<b>17,325,000</b>	<b>12,579,092</b>	<b>9,851,461</b>	<b>8,385,122</b>	<b>8,280,880</b>	<b>8,335,120</b>	<b>8,641,823</b>	<b>8,991,269</b>	<b>9,314,779</b>	<b>9,752,361</b>	<b>10,162,334</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>232,423,000</b>	<b>231,289,000</b>	<b>237,696,945</b>	<b>241,360,874</b>	<b>242,534,587</b>	<b>241,862,717</b>	<b>241,769,417</b>	<b>240,745,012</b>	<b>240,136,407</b>	<b>240,133,566</b>	<b>239,534,331</b>	<b>239,437,191</b>
<b>TOTAL ASSETS</b>	<b>248,044,000</b>	<b>248,614,000</b>	<b>250,276,037</b>	<b>251,212,334</b>	<b>250,919,710</b>	<b>250,143,597</b>	<b>250,104,538</b>	<b>249,386,835</b>	<b>249,127,676</b>	<b>249,448,345</b>	<b>249,286,692</b>	<b>249,599,525</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	3,908,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000
Borrowings	213,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000
Provisions	2,386,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
<b>Total Current Liabilities</b>	<b>6,507,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,633,000	2,423,000	2,200,260	1,979,989	1,741,243	1,501,219	1,947,492	1,788,275	2,440,477	3,339,024	3,835,876	4,854,729
Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
<b>Total Non-Current Liabilities</b>	<b>3,547,000</b>	<b>4,664,000</b>	<b>4,441,260</b>	<b>4,220,989</b>	<b>3,982,243</b>	<b>3,742,219</b>	<b>4,188,492</b>	<b>4,029,275</b>	<b>4,681,477</b>	<b>5,580,024</b>	<b>6,076,876</b>	<b>7,095,729</b>
<b>TOTAL LIABILITIES</b>	<b>10,054,000</b>	<b>11,547,000</b>	<b>11,324,260</b>	<b>11,103,989</b>	<b>10,865,243</b>	<b>10,625,219</b>	<b>11,071,492</b>	<b>10,912,275</b>	<b>11,564,477</b>	<b>12,463,024</b>	<b>12,959,876</b>	<b>13,978,729</b>
<b>Net Assets</b>	<b>237,990,000</b>	<b>237,067,000</b>	<b>238,951,778</b>	<b>240,108,345</b>	<b>240,054,467</b>	<b>239,518,377</b>	<b>239,033,046</b>	<b>238,474,560</b>	<b>237,563,200</b>	<b>236,985,320</b>	<b>236,326,815</b>	<b>235,620,796</b>
<b>EQUITY</b>												
Retained Earnings	71,065,000	72,961,000	74,845,778	76,002,345	75,948,467	75,412,377	74,927,046	74,368,560	73,457,200	72,879,320	72,220,815	71,514,796
Revaluation Reserves	166,925,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000
Council Equity Interest	237,990,000	237,067,000	238,951,778	240,108,345	240,054,467	239,518,377	239,033,046	238,474,560	237,563,200	236,985,320	236,326,815	235,620,796
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>237,990,000</b>	<b>237,067,000</b>	<b>238,951,778</b>	<b>240,108,345</b>	<b>240,054,467</b>	<b>239,518,377</b>	<b>239,033,046</b>	<b>238,474,560</b>	<b>237,563,200</b>	<b>236,985,320</b>	<b>236,326,815</b>	<b>235,620,796</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	3,693,000	156,000	86,944	7,139	6,582	37,805	35,408	23,592	132,949	232,918	364,436	470,294
Investments	4,650,000	8,650,000	4,950,000	3,050,000	1,900,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
Receivables	630,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<i>Total Current Assets</i>	9,226,000	10,594,000	6,824,944	4,845,139	3,694,582	3,475,805	3,402,592	3,461,592	3,570,949	3,670,918	3,802,436	3,908,294
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<i>Total Non-Current Assets</i>	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
<b>TOTAL ASSETS</b>	209,703,000	214,045,000	214,144,166	213,986,640	213,642,363	212,898,525	212,797,623	212,020,613	211,718,742	212,006,442	211,750,733	211,975,144
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	1,558,559	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947
Borrowings	208,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441
Provisions	2,386,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
<i>Total Current Liabilities</i>	4,153,000	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388	4,878,388
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,579,000	2,373,612	2,155,833	1,940,916	1,707,967	1,474,213	1,927,263	1,775,369	2,435,493	3,342,606	3,840,555	4,859,408
Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
<i>Total Non-Current Liabilities</i>	3,493,000	4,614,612	4,396,833	4,181,916	3,948,967	3,715,213	4,168,263	4,016,369	4,676,493	5,583,606	6,081,555	7,100,408
<b>TOTAL LIABILITIES</b>	7,646,000	9,493,000	9,275,221	9,060,304	8,827,355	8,593,601	9,046,651	8,894,757	9,554,881	10,461,994	10,959,943	11,978,796
<b>Net Assets</b>	202,057,000	204,552,000	204,868,946	204,926,336	204,815,008	204,304,924	203,750,972	203,125,855	202,163,861	201,544,448	200,790,790	199,996,348
<b>EQUITY</b>												
Retained Earnings	53,979,000	55,794,000	56,110,946	56,168,336	56,057,008	55,546,924	54,992,972	54,367,855	53,405,861	52,786,448	52,032,790	51,238,348
Revaluation Reserves	148,078,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000
<i>Council Equity Interest</i>	202,057,000	204,552,000	204,868,946	204,926,336	204,815,008	204,304,924	203,750,972	203,125,855	202,163,861	201,544,448	200,790,790	199,996,348
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	202,057,000	204,552,000	204,868,946	204,926,336	204,815,008	204,304,924	203,750,972	203,125,855	202,163,861	201,544,448	200,790,790	199,996,348

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,589,067	1,585,753	1,576,076	1,557,442	1,558,716	1,591,364	1,621,690
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	262,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,432,000</b>	<b>2,649,000</b>	<b>2,308,473</b>	<b>2,120,326</b>	<b>2,080,059</b>	<b>1,963,067</b>	<b>1,959,753</b>	<b>1,950,076</b>	<b>1,931,442</b>	<b>1,932,716</b>	<b>1,965,364</b>	<b>1,995,690</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,040,000	14,614,000	14,530,474	14,542,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>18,040,000</b>	<b>14,614,000</b>	<b>14,530,474</b>	<b>14,542,204</b>	<b>14,547,364</b>	<b>14,551,268</b>	<b>14,536,072</b>	<b>14,519,922</b>	<b>14,500,955</b>	<b>14,495,299</b>	<b>14,475,071</b>	<b>14,453,380</b>
<b>TOTAL ASSETS</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,514,335</b>	<b>16,495,826</b>	<b>16,469,998</b>	<b>16,432,397</b>	<b>16,428,016</b>	<b>16,440,435</b>	<b>16,449,071</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,514,335</b>	<b>16,495,826</b>	<b>16,469,998</b>	<b>16,432,397</b>	<b>16,428,016</b>	<b>16,440,435</b>	<b>16,449,071</b>
<b>EQUITY</b>												
Retained Earnings	8,850,000	8,642,000	8,217,948	8,041,530	8,006,423	7,893,335	7,874,826	7,848,998	7,811,397	7,807,016	7,819,435	7,828,071
Revaluation Reserves	11,622,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000
<b>Council Equity Interest</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,514,335</b>	<b>16,495,826</b>	<b>16,469,998</b>	<b>16,432,397</b>	<b>16,428,016</b>	<b>16,440,435</b>	<b>16,449,071</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,514,335</b>	<b>16,495,826</b>	<b>16,469,998</b>	<b>16,432,397</b>	<b>16,428,016</b>	<b>16,440,435</b>	<b>16,449,071</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	1,830,000	2,042,000	1,259,130	676,140	660,437	661,036	673,683	696,541	725,537	765,333	814,018	868,202
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	44,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,874,000</b>	<b>2,107,000</b>	<b>1,324,130</b>	<b>741,140</b>	<b>725,437</b>	<b>726,036</b>	<b>738,683</b>	<b>761,541</b>	<b>790,537</b>	<b>830,333</b>	<b>879,018</b>	<b>933,202</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>8,996,000</b>	<b>8,924,000</b>	<b>11,576,791</b>	<b>13,322,455</b>	<b>13,317,970</b>	<b>13,292,326</b>	<b>13,259,594</b>	<b>13,223,536</b>	<b>13,184,911</b>	<b>13,143,471</b>	<b>13,098,959</b>	<b>13,056,114</b>
<b>TOTAL ASSETS</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,018,361</b>	<b>13,998,276</b>	<b>13,985,077</b>	<b>13,975,447</b>	<b>13,973,803</b>	<b>13,977,977</b>	<b>13,989,316</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,018,361</b>	<b>13,998,276</b>	<b>13,985,077</b>	<b>13,975,447</b>	<b>13,973,803</b>	<b>13,977,977</b>	<b>13,989,316</b>
<b>EQUITY</b>												
Retained Earnings	5,336,000	5,499,000	7,368,921	8,531,595	8,511,407	8,486,361	8,466,276	8,453,077	8,443,447	8,441,803	8,445,977	8,457,316
Revaluation Reserves	5,534,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000
<b>Council Equity Interest</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,018,361</b>	<b>13,998,276</b>	<b>13,985,077</b>	<b>13,975,447</b>	<b>13,973,803</b>	<b>13,977,977</b>	<b>13,989,316</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,018,361</b>	<b>13,998,276</b>	<b>13,985,077</b>	<b>13,975,447</b>	<b>13,973,803</b>	<b>13,977,977</b>	<b>13,989,316</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS</b>												
<b>ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
Investments		-	-	-	-	-	-	-	-	-	-	-
Receivables		105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
Inventories		-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"		-	-	-	-	-	-	-	-	-	-	-
<i>Total Current Assets</i>	2,089,000	1,975,000	2,121,544	2,144,855	1,885,044	2,115,972	2,234,092	2,468,614	2,698,341	2,880,812	3,105,542	3,325,147
<i>Non-Current Assets</i>												
Investments		-	-	-	-	-	-	-	-	-	-	-
Receivables		-	-	-	-	-	-	-	-	-	-	-
Inventories		-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
Investments Accounted for Using the Equity Method		-	-	-	-	-	-	-	-	-	-	-
Investment Property		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
<i>Total Non-Current Assets</i>	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
<b>TOTAL ASSETS</b>	6,999,000	6,275,000	6,392,002	6,499,569	6,606,516	6,712,375	6,812,812	6,911,147	7,001,089	7,040,083	7,117,546	7,185,994
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	2,349,441	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053
Borrowings	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559
Provisions		-	-	-	-	-	-	-	-	-	-	-
<i>Total Current Liabilities</i>	2,354,000	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612	2,004,612
<i>Non-Current Liabilities</i>												
Payables		-	-	-	-	-	-	-	-	-	-	-
Borrowings	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983	3,582	4,679	4,679
Provisions		-	-	-	-	-	-	-	-	-	-	-
<i>Total Non-Current Liabilities</i>	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983	3,582	4,679	4,679
<b>TOTAL LIABILITIES</b>	2,408,000	2,054,000	2,049,039	2,043,685	2,037,887	2,031,618	2,024,841	2,017,517	2,009,595	2,001,030	1,999,933	1,999,933
<b>Net Assets</b>	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061
<b>EQUITY</b>												
Retained Earnings	2,900,000	3,026,000	3,147,963	3,260,884	3,373,629	3,485,757	3,592,972	3,698,630	3,796,494	3,844,053	3,922,613	3,991,061
Revaluation Reserves	1,691,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
Council Equity Interest	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061
Non-Controlling Equity Interests		-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	4,591,000	4,221,000	4,342,963	4,455,884	4,568,629	4,680,757	4,787,972	4,893,630	4,991,494	5,039,053	5,117,613	5,186,061

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED FUNDS</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	5,897,000	6,087,000	6,429,760	6,783,964	7,178,733	7,394,360	7,616,297	7,844,731	8,079,843	8,321,826	8,570,877	8,827,198
User Charges & Fees	5,274,000	4,995,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Interest & Investment Revenue Received	277,000	366,000	312,500	317,346	240,054	200,713	200,302	206,774	217,871	230,309	241,001	256,180
Grants & Contributions	8,815,000	8,807,000	10,011,980	8,971,479	7,920,709	7,855,353	8,032,286	8,213,207	8,398,204	8,587,368	8,780,792	8,978,576
Bonds & Deposits Received												
Other	1,544,000	1,369,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
<i>Payments</i>												
Employee Benefits & On-Costs	(8,919,000)	(9,467,000)	(10,012,466)	(10,307,943)	(10,591,411)	(10,882,675)	(11,181,951)	(11,489,454)	(11,805,414)	(12,130,064)	(12,463,640)	(12,806,390)
Materials & Contracts	(4,261,000)	(4,347,000)	(4,407,905)	(3,940,082)	(4,027,188)	(4,141,943)	(4,164,446)	(4,272,767)	(4,735,621)	(4,515,746)	(4,604,085)	(4,719,442)
Borrowing Costs	(156,000)	(147,000)	(148,781)	(156,722)	(145,759)	(138,787)	(126,266)	(151,570)	(147,667)	(187,986)	(244,353)	(278,642)
Other	(1,559,000)	(1,966,000)	(1,711,997)	(2,009,377)	(2,051,011)	(2,262,625)	(2,318,697)	(2,384,274)	(2,411,263)	(2,394,173)	(2,467,664)	(2,510,127)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>6,912,000</b>	<b>5,697,000</b>	<b>6,158,325</b>	<b>5,541,234</b>	<b>4,540,531</b>	<b>4,177,771</b>	<b>4,351,082</b>	<b>4,403,674</b>	<b>4,179,815</b>	<b>4,645,670</b>	<b>4,700,856</b>	<b>4,792,685</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	1,900,000	1,150,000	250,000	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,261,000)	(4,943,000)	(10,681,492)	(8,048,596)	(5,768,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(5,570,000)</b>	<b>(8,492,000)</b>	<b>(7,081,492)</b>	<b>(6,148,596)</b>	<b>(4,618,123)</b>	<b>(3,791,991)</b>	<b>(4,743,115)</b>	<b>(3,937,755)</b>	<b>(4,482,572)</b>	<b>(5,220,708)</b>	<b>(4,760,127)</b>	<b>(5,401,565)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	700,000	100,000	900,000	1,200,000	850,000	1,450,000
Proceeds from Retirement Home Contributions	1,777,000	1,058,000										
<i>Payments</i>												
Repayment of Borrowings & Advances	(201,000)	(202,000)	(222,740)	(220,270)	(238,747)	(240,023)	(253,727)	(259,217)	(247,798)	(301,452)	(353,148)	(431,147)
Repayment of Retirement Home Contributions	(1,336,000)	(1,400,000)	0									
Other Financing Activity Payments		0	0	0	0	0	0	0	0	0	0	0
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>240,000</b>	<b>(544,000)</b>	<b>(222,740)</b>	<b>(220,270)</b>	<b>(238,747)</b>	<b>(240,023)</b>	<b>446,273</b>	<b>(159,217)</b>	<b>652,202</b>	<b>898,548</b>	<b>496,852</b>	<b>1,018,853</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,582,000</b>	<b>(3,339,000)</b>	<b>(1,145,908)</b>	<b>(827,632)</b>	<b>(316,338)</b>	<b>145,757</b>	<b>54,240</b>	<b>306,703</b>	<b>349,446</b>	<b>323,510</b>	<b>437,581</b>	<b>409,974</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>8,200,000</b>	<b>9,782,000</b>	<b>6,443,000</b>	<b>5,297,092</b>	<b>4,469,461</b>	<b>4,153,122</b>	<b>4,298,880</b>	<b>4,353,120</b>	<b>4,659,823</b>	<b>5,009,269</b>	<b>5,332,779</b>	<b>5,770,361</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>9,782,000</b>	<b>6,443,000</b>	<b>5,297,092</b>	<b>4,469,461</b>	<b>4,153,122</b>	<b>4,298,880</b>	<b>4,353,120</b>	<b>4,659,823</b>	<b>5,009,269</b>	<b>5,332,779</b>	<b>5,770,361</b>	<b>6,180,334</b>
<b>plus: Investments - End of the Year</b>	<b>4,650,000</b>	<b>8,550,000</b>	<b>4,950,000</b>	<b>3,050,000</b>	<b>1,900,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>14,432,000</b>	<b>14,993,000</b>	<b>10,247,092</b>	<b>7,519,461</b>	<b>6,053,122</b>	<b>5,948,880</b>	<b>6,003,120</b>	<b>6,309,823</b>	<b>6,659,269</b>	<b>6,982,779</b>	<b>7,420,361</b>	<b>7,830,334</b>



URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	4,923,615	5,012,000	5,274,368	5,408,616	5,570,996	5,738,134	5,910,163	6,087,229	6,269,470	6,457,037	6,650,083	6,848,764
User Charges & Fees	4,011,505	3,661,000	3,592,154	3,731,333	3,815,674	3,901,921	3,990,118	4,080,313	4,172,543	4,266,863	4,363,308	4,461,935
Interest & Investment Revenue Received	94,207	189,000	147,725	211,643	131,118	89,211	81,280	73,735	80,047	87,539	97,538	106,791
Grants & Contributions	6,503,727	6,472,000	5,856,449	5,474,905	5,508,918	5,389,142	5,510,428	5,634,446	5,761,254	5,890,916	6,023,494	6,159,059
Bonds & Deposits Received												
Other	1,521,570	1,354,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
<i>Payments</i>												
Employee Benefits & On-Costs	(6,418,316)	(6,615,000)	(7,512,056)	(7,641,391)	(7,851,528)	(8,067,446)	(8,289,303)	(8,517,257)	(8,751,480)	(8,992,145)	(9,239,428)	(9,493,512)
Materials & Contracts	(3,115,374)	(3,009,565)	(3,474,936)	(3,226,053)	(3,298,157)	(3,310,422)	(3,403,173)	(3,478,231)	(3,902,619)	(3,650,593)	(3,773,565)	(3,858,006)
Borrowing Costs	(146,000)	(136,000)	(144,726)	(153,059)	(142,542)	(136,040)	(124,027)	(149,878)	(146,573)	(187,535)	(244,344)	(278,642)
Bonds & Deposits Refunded												
Other	(1,039,916)	(1,910,000)	(762,864)	(1,019,747)	(1,040,309)	(1,230,409)	(1,264,502)	(1,307,629)	(1,311,686)	(1,271,170)	(1,320,735)	(1,338,761)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>6,335,018</b>	<b>5,017,435</b>	<b>3,702,658</b>	<b>3,531,138</b>	<b>3,452,737</b>	<b>3,146,645</b>	<b>3,197,846</b>	<b>3,224,227</b>	<b>2,987,432</b>	<b>3,432,703</b>	<b>3,403,811</b>	<b>3,471,122</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	1,900,000	1,150,000	250,000			0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0								
Purchase of Infrastructure, Property, Plant & Equipment	(3,092,000)	(4,708,047)	(7,253,934)	(5,296,027)	(4,370,346)	(3,131,667)	(3,724,110)	(3,013,334)	(3,538,200)	(4,239,848)	(3,770,242)	(4,384,117)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(5,401,000)</b>	<b>(8,257,047)</b>	<b>(3,653,934)</b>	<b>(3,396,027)</b>	<b>(3,220,346)</b>	<b>(2,881,667)</b>	<b>(3,724,110)</b>	<b>(3,013,334)</b>	<b>(3,538,200)</b>	<b>(4,239,848)</b>	<b>(3,770,242)</b>	<b>(4,384,117)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances	0	0					700,000	100,000	900,000	1,200,000	850,000	1,450,000
Proceeds from Retirement Home Contributions	1,777,000	0										
Other Financing Activity Receipts	0	0										
<i>Payments</i>												
Repayment of Borrowings & Advances	(197,327)	(197,388)	(217,779)	(214,917)	(232,949)	(233,755)	(246,950)	(251,894)	(239,876)	(292,887)	(352,051)	(431,147)
Repayment of Retirement Home Contributions	(1,336,000)	0										
Other Financing Activity Payments	0	0										
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>243,673</b>	<b>(197,388)</b>	<b>(217,779)</b>	<b>(214,917)</b>	<b>(232,949)</b>	<b>(233,755)</b>	<b>453,050</b>	<b>(151,894)</b>	<b>660,124</b>	<b>907,113</b>	<b>497,949</b>	<b>1,018,853</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,177,691</b>	<b>(3,437,000)</b>	<b>(169,056)</b>	<b>(79,805)</b>	<b>(557)</b>	<b>31,224</b>	<b>(73,213)</b>	<b>59,000</b>	<b>109,357</b>	<b>99,969</b>	<b>131,518</b>	<b>105,858</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>2,515,309</b>	<b>3,693,000</b>	<b>256,000</b>	<b>86,944</b>	<b>7,139</b>	<b>6,582</b>	<b>37,805</b>	<b>(35,408)</b>	<b>23,592</b>	<b>132,949</b>	<b>232,918</b>	<b>364,436</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>3,693,000</b>	<b>256,000</b>	<b>86,944</b>	<b>7,139</b>	<b>6,582</b>	<b>37,805</b>	<b>(35,408)</b>	<b>23,592</b>	<b>132,949</b>	<b>232,918</b>	<b>364,436</b>	<b>470,294</b>
<b>plus: Investments - End of the Year</b>	<b>4,650,000</b>	<b>8,550,000</b>	<b>4,950,000</b>	<b>3,050,000</b>	<b>1,900,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>1,650,000</b>
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>8,343,000</b>	<b>8,806,000</b>	<b>5,036,944</b>	<b>3,057,139</b>	<b>1,906,582</b>	<b>1,687,805</b>	<b>1,614,592</b>	<b>1,673,592</b>	<b>1,782,949</b>	<b>1,882,918</b>	<b>2,014,436</b>	<b>2,120,294</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	765,148	788,205	811,936	836,361	861,500	887,373	914,002
User Charges & Fees	538,305	492,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue Received	64,140	66,000	63,275	41,779	44,381	47,871	50,528	54,125	55,852	57,388	57,064	58,944
Grants & Contributions	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Bonds & Deposits Received												
Other	0	7,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(266,422)	(457,000)	(283,857)	(355,367)	(365,140)	(375,181)	(385,498)	(396,100)	(406,993)	(418,186)	(429,686)	(441,502)
Materials & Contracts	(177,967)	(357,228)	(362,920)	(167,913)	(170,705)	(260,700)	(177,662)	(197,831)	(220,971)	(199,322)	(192,649)	(209,193)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Other	(277,220)	0	(343,022)	(350,344)	(357,821)	(365,456)	(373,258)	(381,228)	(389,369)	(397,690)	(406,184)	(414,862)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>286,478</b>	<b>156,772</b>	<b>60,275</b>	<b>320,503</b>	<b>474,733</b>	<b>410,008</b>	<b>518,187</b>	<b>524,822</b>	<b>527,366</b>	<b>575,274</b>	<b>607,147</b>	<b>618,826</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(4,000)	(51,772)	(400,801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(4,000)</b>	<b>(51,772)</b>	<b>(400,801)</b>	<b>(508,650)</b>	<b>(515,000)</b>	<b>(527,000)</b>	<b>(521,500)</b>	<b>(534,500)</b>	<b>(546,000)</b>	<b>(574,000)</b>	<b>(574,500)</b>	<b>(588,500)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions		0										
Other Financing Activity Receipts		0										
<i>Payments</i>												
Repayment of Borrowings & Advances		0	0									
Repayment of Retirement Home Contributions		0										
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>282,478</b>	<b>105,000</b>	<b>(340,527)</b>	<b>(188,148)</b>	<b>(40,267)</b>	<b>(116,992)</b>	<b>(3,313)</b>	<b>(9,678)</b>	<b>(18,634)</b>	<b>1,274</b>	<b>32,647</b>	<b>30,326</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>1,887,522</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,746,326</b>	<b>1,706,059</b>	<b>1,589,067</b>	<b>1,585,753</b>	<b>1,576,076</b>	<b>1,557,442</b>	<b>1,558,716</b>	<b>1,591,364</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,746,326</b>	<b>1,706,059</b>	<b>1,589,067</b>	<b>1,585,753</b>	<b>1,576,076</b>	<b>1,557,442</b>	<b>1,558,716</b>	<b>1,591,364</b>	<b>1,621,690</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,746,326</b>	<b>1,706,059</b>	<b>1,589,067</b>	<b>1,585,753</b>	<b>1,576,076</b>	<b>1,557,442</b>	<b>1,558,716</b>	<b>1,591,364</b>	<b>1,621,690</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	583,515	687,000	717,171	787,693	864,990	891,078	917,929	945,566	974,012	1,003,289	1,033,421	1,064,432
User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Interest & Investment Revenue Received	49,442	54,000	53,550	34,196	27,154	18,558	19,585	22,333	23,472	24,965	25,981	28,109
Grants & Contributions	11,853	114,000	1,865,844	1,155,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Bonds & Deposits Received												
Other	0	0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(172,262)	(290,000)	(182,082)	(220,765)	(226,836)	(233,074)	(239,484)	(246,070)	(252,838)	(259,792)	(266,937)	(274,278)
Materials & Contracts	(146,659)	(229,819)	(137,090)	(120,246)	(122,703)	(125,222)	(127,804)	(130,451)	(135,086)	(135,947)	(138,796)	(141,716)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Other	(180,864)	(4,000)	(229,333)	(254,583)	(260,087)	(265,707)	(271,449)	(277,315)	(283,309)	(289,432)	(295,690)	(302,084)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>154,626</b>	<b>340,181</b>	<b>2,103,887</b>	<b>1,402,723</b>	<b>321,843</b>	<b>325,878</b>	<b>339,962</b>	<b>356,210</b>	<b>369,383</b>	<b>387,222</b>	<b>403,150</b>	<b>420,689</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(42,000)</b>	<b>(128,181)</b>	<b>(2,886,757)</b>	<b>(1,985,713)</b>	<b>(337,546)</b>	<b>(325,280)</b>	<b>(327,315)</b>	<b>(333,351)</b>	<b>(340,388)</b>	<b>(347,426)</b>	<b>(354,465)</b>	<b>(366,505)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		0	0									
Other Financing Activity Receipts		0	0									
<i>Payments</i>												
Repayment of Borrowings & Advances		0	0									
Repayment of Retirement Home Contributions		0	0									
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>112,626</b>	<b>212,000</b>	<b>(782,870)</b>	<b>(582,990)</b>	<b>(15,703)</b>	<b>598</b>	<b>12,647</b>	<b>22,859</b>	<b>28,995</b>	<b>39,796</b>	<b>48,685</b>	<b>54,184</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>1,717,374</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>676,140</b>	<b>660,437</b>	<b>661,036</b>	<b>673,683</b>	<b>696,541</b>	<b>725,537</b>	<b>765,333</b>	<b>814,018</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>676,140</b>	<b>660,437</b>	<b>661,036</b>	<b>673,683</b>	<b>696,541</b>	<b>725,537</b>	<b>765,333</b>	<b>814,018</b>	<b>868,202</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>676,140</b>	<b>660,437</b>	<b>661,036</b>	<b>673,683</b>	<b>696,541</b>	<b>725,537</b>	<b>765,333</b>	<b>814,018</b>	<b>868,202</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 2 - Planned

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges		0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	833,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue Received	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Grants & Contributions	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Bonds & Deposits Received												
Other	22,430	8,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(2,062,000)	(2,105,000)	(2,034,472)	(2,090,420)	(2,147,907)	(2,206,974)	(2,267,666)	(2,330,027)	(2,394,103)	(2,459,941)	(2,527,589)	(2,597,098)
Materials & Contracts	(821,000)	(750,388)	(432,959)	(425,871)	(435,623)	(445,599)	(455,807)	(466,254)	(476,945)	(529,884)	(499,075)	(510,527)
Borrowing Costs	(10,000)	(11,000)	(4,055)	(3,662)	(3,218)	(2,747)	(2,238)	(1,693)	(1,094)	(451)	(9)	0
Bonds & Deposits Refunded												
Other	(61,000)	(52,000)	(376,779)	(384,703)	(392,794)	(401,053)	(409,488)	(418,102)	(426,899)	(435,881)	(445,055)	(454,420)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>135,878</b>	<b>182,612</b>	<b>291,505</b>	<b>286,871</b>	<b>291,218</b>	<b>295,241</b>	<b>295,088</b>	<b>298,415</b>	<b>295,633</b>	<b>250,470</b>	<b>286,747</b>	<b>282,048</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0	0									
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0	0									
Purchase of Infrastructure, Property, Plant & Equipment	(123,000)	(55,000)	(140,000)	(258,206)	(545,231)	(58,044)	(170,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(123,000)</b>	<b>(55,000)</b>	<b>(140,000)</b>	<b>(258,206)</b>	<b>(545,231)</b>	<b>(58,044)</b>	<b>(170,190)</b>	<b>(56,570)</b>	<b>(57,984)</b>	<b>(59,434)</b>	<b>(60,920)</b>	<b>(62,443)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		1,058,000	0									
Other Financing Activity Receipts		0	0									
<i>Payments</i>												
Repayment of Borrowings & Advances	(3,673)	(4,612)	(4,961)	(5,354)	(5,798)	(6,269)	(6,778)	(7,323)	(7,922)	(8,565)	(1,097)	0
Repayment of Retirement Home Contributions		(1,400,000)	0									
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>(3,673)</b>	<b>(346,612)</b>	<b>(4,961)</b>	<b>(5,354)</b>	<b>(5,798)</b>	<b>(6,269)</b>	<b>(6,778)</b>	<b>(7,323)</b>	<b>(7,922)</b>	<b>(8,565)</b>	<b>(1,097)</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>9,205</b>	<b>(219,000)</b>	<b>146,544</b>	<b>23,311</b>	<b>(259,811)</b>	<b>230,928</b>	<b>118,120</b>	<b>234,522</b>	<b>229,727</b>	<b>182,471</b>	<b>224,730</b>	<b>219,605</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>2,079,795</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>	<b>3,220,147</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>	<b>3,220,147</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED</b>												
<b>Income from Continuing Operations</b>												
Revenue												
Rates & Annual Charges	5,938,385	6,159,000	6,429,760	8,094,645	8,528,977	9,015,822	9,286,620	9,565,343	9,852,214	10,147,471	10,451,351	10,764,102
User Charges & Fees	4,891,907	4,856,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Interest & Investment Revenue	337,581	398,000	312,500	317,346	279,374	281,720	332,384	371,927	439,268	487,578	531,330	596,252
Other Revenues	754,000	630,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Grants & Contributions Provided for Operating Purposes	8,807,625	7,761,000	6,539,215	6,713,479	6,864,709	7,019,353	7,177,476	7,339,164	7,504,495	7,673,551	7,846,414	8,023,174
Grants & Contributions Provided for Capital Purposes	16,000	1,552,000	3,472,765	2,258,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
Other Income												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>20,745,499</b>	<b>21,356,000</b>	<b>22,439,474</b>	<b>23,266,039</b>	<b>22,745,464</b>	<b>23,306,270</b>	<b>23,944,847</b>	<b>24,587,505</b>	<b>25,273,548</b>	<b>25,956,553</b>	<b>26,651,401</b>	<b>27,384,262</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,705,684	9,424,000	10,012,466	10,307,943	10,591,411	10,882,675	11,181,951	11,489,454	11,805,414	12,130,064	12,463,640	12,806,390
Borrowing Costs	190,000	167,000	148,781	156,722	145,759	138,787	126,266	116,710	110,124	104,361	100,884	98,096
Materials & Contracts	3,522,626	3,892,000	4,407,905	3,940,082	4,027,188	4,141,943	4,164,446	4,272,767	4,735,621	4,515,746	4,604,085	4,719,442
Depreciation & Amortisation	3,957,976	4,270,000	4,273,547	4,384,667	4,594,409	4,713,861	4,836,414	4,962,160	5,091,176	5,223,549	5,359,361	5,498,705
Impairment												
Other Expenses	1,954,084	1,623,000	1,711,997	2,009,377	2,051,011	2,262,625	2,318,697	2,384,274	2,411,263	2,394,173	2,467,664	2,510,127
Net Losses from the Disposal of Assets	518,000	84,000	0									
<b>Total Expenses from Continuing Operations</b>	<b>18,848,370</b>	<b>19,460,000</b>	<b>20,554,696</b>	<b>20,798,791</b>	<b>21,409,778</b>	<b>22,139,891</b>	<b>22,627,774</b>	<b>23,225,365</b>	<b>24,153,597</b>	<b>24,367,893</b>	<b>24,995,634</b>	<b>25,632,759</b>
<b>Discontinued Operations</b>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>1,897,129</b>	<b>1,896,000</b>	<b>1,884,778</b>	<b>2,467,248</b>	<b>1,335,686</b>	<b>1,166,379</b>	<b>1,317,073</b>	<b>1,362,139</b>	<b>1,119,951</b>	<b>1,588,660</b>	<b>1,655,767</b>	<b>1,751,503</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>1,881,129</b>	<b>344,000</b>	<b>-1,587,987</b>	<b>209,248</b>	<b>279,686</b>	<b>330,379</b>	<b>462,263</b>	<b>488,096</b>	<b>226,242</b>	<b>674,843</b>	<b>721,389</b>	<b>796,101</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	4,965,000	5,063,000	5,274,368	6,719,297	6,921,240	7,129,100	7,343,044	7,563,250	7,789,893	8,023,161	8,263,242	8,510,331
User Charges & Fees	3,629,412	3,305,000	3,592,154	3,731,333	3,815,674	3,901,921	3,990,118	4,080,313	4,172,543	4,266,863	4,363,308	4,461,935
Interest & Investment Revenue	154,789	221,000	147,725	211,643	170,438	170,218	213,362	232,088	287,172	322,149	356,822	405,662
Other Revenues	731,570	615,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
Grants & Contributions Provided for Operating Purposes	6,496,352	5,524,000	4,232,684	4,354,905	4,452,918	4,553,142	4,655,618	4,760,403	4,867,545	4,977,099	5,089,116	5,203,657
Grants & Contributions Provided for Capital Purposes	16,000	1,454,000	1,623,765	1,120,000	1,056,000	836,000	854,810	874,043	893,709	913,817	934,378	955,402
<i>Other Income</i>												
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>15,993,122</b>	<b>16,182,000</b>	<b>15,597,239</b>	<b>16,882,070</b>	<b>17,174,836</b>	<b>17,362,934</b>	<b>17,843,814</b>	<b>18,311,596</b>	<b>18,827,338</b>	<b>19,334,881</b>	<b>19,854,326</b>	<b>20,400,480</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	6,205,000	6,572,000	7,512,056	7,641,391	7,851,528	8,067,446	8,289,303	8,517,257	8,751,480	8,992,145	9,239,428	9,493,512
Borrowing Costs	180,000	156,000	144,726	153,059	142,542	136,040	124,027	115,018	109,030	103,910	100,875	98,096
Materials & Contracts	2,377,000	2,607,000	3,474,936	3,226,053	3,298,157	3,310,422	3,403,173	3,478,231	3,902,619	3,650,593	3,773,565	3,858,006
Depreciation & Amortisation	3,310,000	3,381,000	3,385,712	3,473,748	3,564,065	3,656,728	3,751,798	3,849,344	3,949,427	4,052,116	4,157,469	4,265,564
Impairment												
Other Expenses	1,435,000	1,567,000	762,864	1,019,747	1,040,309	1,230,409	1,264,502	1,307,629	1,311,686	1,271,170	1,320,735	1,338,761
Net Losses from the Disposal of Assets	518,000	84,000	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>14,025,000</b>	<b>14,367,000</b>	<b>15,280,293</b>	<b>15,513,998</b>	<b>15,896,600</b>	<b>16,401,044</b>	<b>16,832,803</b>	<b>17,267,479</b>	<b>18,024,241</b>	<b>18,069,934</b>	<b>18,592,072</b>	<b>19,053,938</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>1,968,122</b>	<b>1,815,000</b>	<b>316,946</b>	<b>1,368,071</b>	<b>1,278,235</b>	<b>961,889</b>	<b>1,011,011</b>	<b>1,044,117</b>	<b>803,097</b>	<b>1,264,947</b>	<b>1,262,254</b>	<b>1,346,542</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>1,952,122</b>	<b>361,000</b>	<b>-1,306,819</b>	<b>248,071</b>	<b>222,235</b>	<b>125,889</b>	<b>156,201</b>	<b>170,074</b>	<b>-90,612</b>	<b>351,130</b>	<b>327,876</b>	<b>391,140</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	937,013	965,249	994,311	1,024,222	1,055,008	1,086,693	1,119,303
User Charges & Fees	538,305	604,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue	64,140	66,000	63,275	41,779	44,381	47,871	50,528	59,195	66,494	74,284	80,212	89,665
Other Revenues	0	7,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>1,008,088</b>	<b>1,083,000</b>	<b>1,050,073</b>	<b>1,194,127</b>	<b>1,368,399</b>	<b>1,583,210</b>	<b>1,631,649</b>	<b>1,687,426</b>	<b>1,743,202</b>	<b>1,800,876</b>	<b>1,858,134</b>	<b>1,920,405</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	266,422	457,000	283,857	355,367	365,140	375,181	385,498	396,100	406,993	418,186	429,686	441,502
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	177,967	349,000	362,920	167,913	170,705	260,700	177,662	197,831	220,971	199,322	192,649	209,193
Depreciation & Amortisation	277,227	485,000	484,327	496,920	509,840	523,096	536,696	550,650	564,967	579,656	594,728	610,191
Impairment												
Other Expenses	277,220	0	343,022	350,344	357,821	365,456	373,258	381,228	389,369	397,690	406,184	414,862
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>998,836</b>	<b>1,291,000</b>	<b>1,474,126</b>	<b>1,370,544</b>	<b>1,403,506</b>	<b>1,524,433</b>	<b>1,473,114</b>	<b>1,525,809</b>	<b>1,582,300</b>	<b>1,594,854</b>	<b>1,623,247</b>	<b>1,675,748</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>9,252</b>	<b>-208,000</b>	<b>-424,052</b>	<b>-176,418</b>	<b>-35,107</b>	<b>58,777</b>	<b>158,535</b>	<b>161,617</b>	<b>160,902</b>	<b>206,022</b>	<b>234,887</b>	<b>244,657</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>9,252</b>	<b>-208,000</b>	<b>-424,052</b>	<b>-176,418</b>	<b>-35,107</b>	<b>58,777</b>	<b>158,535</b>	<b>161,617</b>	<b>160,902</b>	<b>206,022</b>	<b>234,887</b>	<b>244,657</b>

URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	583,515	708,000	717,171	787,693	864,990	949,709	978,327	1,007,782	1,038,099	1,069,302	1,101,416	1,134,468
User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Interest & Investment Revenue	49,442	54,000	53,550	34,196	27,154	18,558	19,585	24,062	27,103	30,729	33,878	38,590
Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	11,853	16,000	16,844	17,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Grants & Contributions Provided for Capital Purposes	0	98,000	1,849,000	1,138,000	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets												
<b>Total Income from Continuing Operations</b>	<b>654,411</b>	<b>885,000</b>	<b>2,652,392</b>	<b>1,998,316</b>	<b>931,469</b>	<b>1,008,512</b>	<b>1,039,097</b>	<b>1,073,991</b>	<b>1,108,334</b>	<b>1,144,170</b>	<b>1,180,465</b>	<b>1,219,284</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	172,262	290,000	182,082	220,765	226,836	233,074	239,484	246,070	252,838	259,792	266,937	274,278
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	146,659	193,000	137,090	120,246	122,703	125,222	127,804	130,451	135,086	135,947	138,796	141,716
Depreciation & Amortisation	205,749	235,000	233,966	240,049	342,031	350,924	360,047	369,409	379,013	388,866	398,977	409,350
Impairment												
Other Expenses	180,864	4,000	229,333	254,583	260,087	265,707	271,449	277,315	283,309	289,432	295,690	302,084
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>705,534</b>	<b>722,000</b>	<b>782,471</b>	<b>835,642</b>	<b>951,657</b>	<b>974,927</b>	<b>998,784</b>	<b>1,023,245</b>	<b>1,050,246</b>	<b>1,074,037</b>	<b>1,100,400</b>	<b>1,127,428</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>-51,123</b>	<b>163,000</b>	<b>1,869,921</b>	<b>1,162,674</b>	<b>-20,188</b>	<b>33,585</b>	<b>40,313</b>	<b>50,746</b>	<b>58,088</b>	<b>70,133</b>	<b>80,065</b>	<b>91,856</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>-51,123</b>	<b>65,000</b>	<b>20,921</b>	<b>24,674</b>	<b>-20,188</b>	<b>33,585</b>	<b>40,313</b>	<b>50,746</b>	<b>58,088</b>	<b>70,133</b>	<b>80,065</b>	<b>91,856</b>



URALLA SHIRE COUNCIL  
INCOME STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS FUND</b>												
<b>Income from Continuing Operations</b>												
<i>Revenue</i>												
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	938,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Other Revenues	22,430	8,000	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>												
Net Gains from the Disposal of Assets		0										
<b>Total Income from Continuing Operations</b>	<b>3,089,878</b>	<b>3,206,000</b>	<b>3,139,770</b>	<b>3,191,527</b>	<b>3,270,760</b>	<b>3,351,614</b>	<b>3,430,287</b>	<b>3,514,491</b>	<b>3,594,674</b>	<b>3,676,627</b>	<b>3,758,475</b>	<b>3,844,093</b>
<i>Expenses from Continuing Operations</i>												
Employee Benefits & On-Costs	2,062,000	2,105,000	2,034,472	2,090,420	2,147,907	2,206,974	2,267,666	2,330,027	2,394,103	2,459,941	2,527,589	2,597,098
Borrowing Costs	10,000	11,000	4,055	3,662	3,218	2,747	2,238	1,693	1,094	451	9	0
Materials & Contracts	821,000	743,000	432,959	425,871	435,623	445,599	455,807	466,254	476,945	529,884	499,075	510,527
Depreciation & Amortisation	165,000	169,000	169,542	173,950	178,473	183,113	187,873	192,757	197,769	202,911	208,187	213,600
Impairment												
Other Expenses	61,000	52,000	376,779	384,703	392,794	401,053	409,488	418,102	426,899	435,881	445,055	454,420
Net Losses from the Disposal of Assets												
<b>Total Expenses from Continuing Operations</b>	<b>3,119,000</b>	<b>3,080,000</b>	<b>3,017,807</b>	<b>3,078,606</b>	<b>3,158,015</b>	<b>3,239,486</b>	<b>3,323,072</b>	<b>3,408,833</b>	<b>3,496,810</b>	<b>3,629,068</b>	<b>3,679,915</b>	<b>3,775,645</b>
<i>Discontinued Operations</i>												
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>-29,122</b>	<b>126,000</b>	<b>121,963</b>	<b>112,921</b>	<b>112,745</b>	<b>112,128</b>	<b>107,215</b>	<b>105,658</b>	<b>97,864</b>	<b>47,559</b>	<b>78,560</b>	<b>68,448</b>
<b>Net Operating Result Before Grants and Contributions Provided for Capital Purposes</b>	<b>-29,122</b>	<b>126,000</b>	<b>121,963</b>	<b>112,921</b>	<b>112,745</b>	<b>112,128</b>	<b>107,215</b>	<b>105,658</b>	<b>97,864</b>	<b>47,559</b>	<b>78,560</b>	<b>68,448</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED</b>												
<b>ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	9,782,000	6,343,000	5,297,092	4,480,142	4,403,367	6,001,593	7,158,239	9,339,720	10,884,899	12,310,389	14,406,111	16,091,501
Investments	4,650,000	8,650,000	4,950,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000
Receivables	936,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000	2,065,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>15,621,000</b>	<b>17,325,000</b>	<b>12,579,092</b>	<b>11,162,142</b>	<b>11,085,367</b>	<b>12,683,593</b>	<b>13,840,239</b>	<b>16,021,720</b>	<b>17,566,899</b>	<b>18,992,389</b>	<b>21,088,111</b>	<b>22,773,501</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	232,423,000	231,289,000	237,696,945	241,360,874	242,534,587	241,862,717	241,769,417	240,745,012	240,136,407	240,133,566	239,534,331	239,437,191
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>232,423,000</b>	<b>231,289,000</b>	<b>237,696,945</b>	<b>241,360,874</b>	<b>242,534,587</b>	<b>241,862,717</b>	<b>241,769,417</b>	<b>240,745,012</b>	<b>240,136,407</b>	<b>240,133,566</b>	<b>239,534,331</b>	<b>239,437,191</b>
<b>TOTAL ASSETS</b>	<b>248,044,000</b>	<b>248,614,000</b>	<b>250,276,037</b>	<b>252,523,015</b>	<b>253,619,954</b>	<b>254,546,310</b>	<b>255,609,656</b>	<b>256,766,731</b>	<b>257,703,306</b>	<b>259,125,955</b>	<b>260,622,442</b>	<b>262,210,692</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	3,908,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000	4,311,000
Borrowings	213,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000	221,000
Provisions	2,386,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
<b>Total Current Liabilities</b>	<b>6,507,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>	<b>6,883,000</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,633,000	2,423,000	2,200,260	1,979,989	1,741,243	1,501,219	1,247,492	1,042,428	859,052	693,040	533,761	370,508
Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
<b>Total Non-Current Liabilities</b>	<b>3,547,000</b>	<b>4,664,000</b>	<b>4,441,260</b>	<b>4,220,989</b>	<b>3,982,243</b>	<b>3,742,219</b>	<b>3,488,492</b>	<b>3,283,428</b>	<b>3,100,052</b>	<b>2,934,040</b>	<b>2,774,761</b>	<b>2,611,508</b>
<b>TOTAL LIABILITIES</b>	<b>10,054,000</b>	<b>11,547,000</b>	<b>11,324,260</b>	<b>11,103,989</b>	<b>10,865,243</b>	<b>10,625,219</b>	<b>10,371,492</b>	<b>10,166,428</b>	<b>9,983,052</b>	<b>9,817,040</b>	<b>9,657,761</b>	<b>9,494,508</b>
<b>Net Assets</b>	<b>237,990,000</b>	<b>237,067,000</b>	<b>238,951,778</b>	<b>241,419,026</b>	<b>242,754,712</b>	<b>243,921,091</b>	<b>245,238,164</b>	<b>246,600,304</b>	<b>247,720,254</b>	<b>249,308,914</b>	<b>250,964,681</b>	<b>252,716,184</b>
<b>EQUITY</b>												
Retained Earnings	71,065,000	72,961,000	74,845,778	77,313,026	78,648,712	79,815,091	81,132,164	82,494,304	83,614,254	85,202,914	86,858,681	88,610,184
Revaluation Reserves	166,925,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000	164,106,000
Council Equity Interest	237,990,000	237,067,000	238,951,778	241,419,026	242,754,712	243,921,091	245,238,164	246,600,304	247,720,254	249,308,914	250,964,681	252,716,184
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>237,990,000</b>	<b>237,067,000</b>	<b>238,951,778</b>	<b>241,419,026</b>	<b>242,754,712</b>	<b>243,921,091</b>	<b>245,238,164</b>	<b>246,600,304</b>	<b>247,720,254</b>	<b>249,308,914</b>	<b>250,964,681</b>	<b>252,716,184</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	3,693,000	156,000	86,944	17,820	256,827	1,510,023	2,301,773	3,984,160	5,023,030	5,942,799	7,434,099	8,498,835
Investments	4,650,000	8,650,000	4,950,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000	4,350,000
Receivables	630,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000	1,521,000
Inventories	178,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other	75,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>9,226,000</b>	<b>10,594,000</b>	<b>6,824,944</b>	<b>6,155,820</b>	<b>6,394,827</b>	<b>7,648,023</b>	<b>8,439,773</b>	<b>10,122,160</b>	<b>11,161,030</b>	<b>12,080,799</b>	<b>13,572,099</b>	<b>14,636,835</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	200,477,000	203,451,000	207,319,222	209,141,501	209,947,781	209,422,720	209,395,031	208,559,021	208,147,793	208,335,525	207,948,297	208,066,850
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>200,477,000</b>	<b>203,451,000</b>	<b>207,319,222</b>	<b>209,141,501</b>	<b>209,947,781</b>	<b>209,422,720</b>	<b>209,395,031</b>	<b>208,559,021</b>	<b>208,147,793</b>	<b>208,335,525</b>	<b>207,948,297</b>	<b>208,066,850</b>
<b>TOTAL ASSETS</b>	<b>209,703,000</b>	<b>214,045,000</b>	<b>214,144,166</b>	<b>215,297,321</b>	<b>216,342,608</b>	<b>217,070,742</b>	<b>217,834,804</b>	<b>218,681,180</b>	<b>219,308,823</b>	<b>220,416,324</b>	<b>221,520,396</b>	<b>222,703,684</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	1,558,559	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947	2,310,947
Borrowings	208,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441	216,441
Provisions	2,386,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000	2,351,000
<b>Total Current Liabilities</b>	<b>4,153,000</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>	<b>4,878,388</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,579,000	2,373,612	2,155,833	1,940,916	1,707,967	1,474,213	1,227,263	1,029,522	854,068	696,622	538,440	375,187
Provisions	914,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000	2,241,000
<b>Total Non-Current Liabilities</b>	<b>3,493,000</b>	<b>4,614,612</b>	<b>4,396,833</b>	<b>4,181,916</b>	<b>3,948,967</b>	<b>3,715,213</b>	<b>3,468,263</b>	<b>3,270,522</b>	<b>3,095,068</b>	<b>2,937,622</b>	<b>2,779,440</b>	<b>2,616,187</b>
<b>TOTAL LIABILITIES</b>	<b>7,646,000</b>	<b>9,493,000</b>	<b>9,275,221</b>	<b>9,060,304</b>	<b>8,827,355</b>	<b>8,593,601</b>	<b>8,346,651</b>	<b>8,148,910</b>	<b>7,973,456</b>	<b>7,816,010</b>	<b>7,657,828</b>	<b>7,494,575</b>
<b>Net Assets</b>	<b>202,057,000</b>	<b>204,552,000</b>	<b>204,868,946</b>	<b>206,237,017</b>	<b>207,515,253</b>	<b>208,477,142</b>	<b>209,488,153</b>	<b>210,532,270</b>	<b>211,335,367</b>	<b>212,600,313</b>	<b>213,862,567</b>	<b>215,209,109</b>
<b>EQUITY</b>												
Retained Earnings	53,979,000	55,794,000	56,110,946	57,479,017	58,757,253	59,719,142	60,730,153	61,774,270	62,577,367	63,842,313	65,104,567	66,451,109
Revaluation Reserves	148,078,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000	148,758,000
<i>Council Equity Interest</i>	<b>202,057,000</b>	<b>204,552,000</b>	<b>204,868,946</b>	<b>206,237,017</b>	<b>207,515,253</b>	<b>208,477,142</b>	<b>209,488,153</b>	<b>210,532,270</b>	<b>211,335,367</b>	<b>212,600,313</b>	<b>213,862,567</b>	<b>215,209,109</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>202,057,000</b>	<b>204,552,000</b>	<b>204,868,946</b>	<b>206,237,017</b>	<b>207,515,253</b>	<b>208,477,142</b>	<b>209,488,153</b>	<b>210,532,270</b>	<b>211,335,367</b>	<b>212,600,313</b>	<b>213,862,567</b>	<b>215,209,109</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	2,170,000	2,275,000	1,934,473	1,746,326	1,706,059	1,760,932	1,934,662	2,112,430	2,292,299	2,503,976	2,759,092	3,025,440
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	262,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000	374,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,432,000</b>	<b>2,649,000</b>	<b>2,308,473</b>	<b>2,120,326</b>	<b>2,080,059</b>	<b>2,134,932</b>	<b>2,308,662</b>	<b>2,486,430</b>	<b>2,666,299</b>	<b>2,877,976</b>	<b>3,133,092</b>	<b>3,399,440</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,040,000	14,614,000	14,530,474	14,542,204	14,547,364	14,551,268	14,536,072	14,519,922	14,500,955	14,495,299	14,475,071	14,453,380
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>18,040,000</b>	<b>14,614,000</b>	<b>14,530,474</b>	<b>14,542,204</b>	<b>14,547,364</b>	<b>14,551,268</b>	<b>14,536,072</b>	<b>14,519,922</b>	<b>14,500,955</b>	<b>14,495,299</b>	<b>14,475,071</b>	<b>14,453,380</b>
<b>TOTAL ASSETS</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,686,200</b>	<b>16,844,735</b>	<b>17,006,352</b>	<b>17,167,254</b>	<b>17,373,276</b>	<b>17,608,163</b>	<b>17,852,820</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,686,200</b>	<b>16,844,735</b>	<b>17,006,352</b>	<b>17,167,254</b>	<b>17,373,276</b>	<b>17,608,163</b>	<b>17,852,820</b>
<b>EQUITY</b>												
Retained Earnings	8,850,000	8,642,000	8,217,948	8,041,530	8,006,423	8,065,200	8,223,735	8,385,352	8,546,254	8,752,276	8,987,163	9,231,820
Revaluation Reserves	11,622,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000	8,621,000
<b>Council Equity Interest</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,686,200</b>	<b>16,844,735</b>	<b>17,006,352</b>	<b>17,167,254</b>	<b>17,373,276</b>	<b>17,608,163</b>	<b>17,852,820</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>20,472,000</b>	<b>17,263,000</b>	<b>16,838,948</b>	<b>16,662,530</b>	<b>16,627,423</b>	<b>16,686,200</b>	<b>16,844,735</b>	<b>17,006,352</b>	<b>17,167,254</b>	<b>17,373,276</b>	<b>17,608,163</b>	<b>17,852,820</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	1,830,000	2,042,000	1,259,130	676,140	660,437	719,667	792,712	879,516	976,229	1,087,801	1,212,379	1,347,079
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	44,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,874,000</b>	<b>2,107,000</b>	<b>1,324,130</b>	<b>741,140</b>	<b>725,437</b>	<b>784,667</b>	<b>857,712</b>	<b>944,516</b>	<b>1,041,229</b>	<b>1,152,801</b>	<b>1,277,379</b>	<b>1,412,079</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	8,996,000	8,924,000	11,576,791	13,322,455	13,317,970	13,292,326	13,259,594	13,223,536	13,184,911	13,143,471	13,098,959	13,056,114
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>8,996,000</b>	<b>8,924,000</b>	<b>11,576,791</b>	<b>13,322,455</b>	<b>13,317,970</b>	<b>13,292,326</b>	<b>13,259,594</b>	<b>13,223,536</b>	<b>13,184,911</b>	<b>13,143,471</b>	<b>13,098,959</b>	<b>13,056,114</b>
<b>TOTAL ASSETS</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,076,992</b>	<b>14,117,305</b>	<b>14,168,052</b>	<b>14,226,139</b>	<b>14,296,272</b>	<b>14,376,337</b>	<b>14,468,193</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,076,992</b>	<b>14,117,305</b>	<b>14,168,052</b>	<b>14,226,139</b>	<b>14,296,272</b>	<b>14,376,337</b>	<b>14,468,193</b>
<b>EQUITY</b>												
Retained Earnings	5,336,000	5,499,000	7,368,921	8,531,595	8,511,407	8,544,992	8,585,305	8,636,052	8,694,139	8,764,272	8,844,337	8,936,193
Revaluation Reserves	5,534,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000	5,532,000
<b>Council Equity Interest</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,076,992</b>	<b>14,117,305</b>	<b>14,168,052</b>	<b>14,226,139</b>	<b>14,296,272</b>	<b>14,376,337</b>	<b>14,468,193</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>10,870,000</b>	<b>11,031,000</b>	<b>12,900,921</b>	<b>14,063,595</b>	<b>14,043,407</b>	<b>14,076,992</b>	<b>14,117,305</b>	<b>14,168,052</b>	<b>14,226,139</b>	<b>14,296,272</b>	<b>14,376,337</b>	<b>14,468,193</b>

URALLA SHIRE COUNCIL  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS</b>												
<b>ASSETS</b>												
<i>Current Assets</i>												
Cash & Cash Equivalents	2,089,000	1,870,000	2,016,544	2,039,855	1,780,044	2,010,972	2,129,092	2,363,614	2,593,341	2,775,812	3,000,542	3,220,147
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,089,000</b>	<b>1,975,000</b>	<b>2,121,544</b>	<b>2,144,855</b>	<b>1,885,044</b>	<b>2,115,972</b>	<b>2,234,092</b>	<b>2,468,614</b>	<b>2,698,341</b>	<b>2,880,812</b>	<b>3,105,542</b>	<b>3,325,147</b>
<i>Non-Current Assets</i>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,910,000	4,300,000	4,270,458	4,354,714	4,721,472	4,596,403	4,578,720	4,442,533	4,302,748	4,159,271	4,012,004	3,860,847
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>4,910,000</b>	<b>4,300,000</b>	<b>4,270,458</b>	<b>4,354,714</b>	<b>4,721,472</b>	<b>4,596,403</b>	<b>4,578,720</b>	<b>4,442,533</b>	<b>4,302,748</b>	<b>4,159,271</b>	<b>4,012,004</b>	<b>3,860,847</b>
<b>TOTAL ASSETS</b>	<b>6,999,000</b>	<b>6,275,000</b>	<b>6,392,002</b>	<b>6,499,569</b>	<b>6,606,516</b>	<b>6,712,375</b>	<b>6,812,812</b>	<b>6,911,147</b>	<b>7,001,089</b>	<b>7,040,083</b>	<b>7,117,546</b>	<b>7,185,994</b>
<b>LIABILITIES</b>												
<i>Current Liabilities</i>												
Payables	2,349,441	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053	2,000,053
Borrowings	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559	4,559
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>2,354,000</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>	<b>2,004,612</b>
<i>Non-Current Liabilities</i>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	54,000	49,388	44,427	39,073	33,275	27,006	20,229	12,905	4,983	3,582	4,679	4,679
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>54,000</b>	<b>49,388</b>	<b>44,427</b>	<b>39,073</b>	<b>33,275</b>	<b>27,006</b>	<b>20,229</b>	<b>12,905</b>	<b>4,983</b>	<b>3,582</b>	<b>4,679</b>	<b>4,679</b>
<b>TOTAL LIABILITIES</b>	<b>2,408,000</b>	<b>2,054,000</b>	<b>2,049,039</b>	<b>2,043,685</b>	<b>2,037,887</b>	<b>2,031,618</b>	<b>2,024,841</b>	<b>2,017,517</b>	<b>2,009,595</b>	<b>2,001,030</b>	<b>1,999,933</b>	<b>1,999,933</b>
<b>Net Assets</b>	<b>4,591,000</b>	<b>4,221,000</b>	<b>4,342,963</b>	<b>4,455,884</b>	<b>4,568,629</b>	<b>4,680,757</b>	<b>4,787,972</b>	<b>4,893,630</b>	<b>4,991,494</b>	<b>5,039,053</b>	<b>5,117,613</b>	<b>5,186,061</b>
<b>EQUITY</b>												
Retained Earnings	2,900,000	3,026,000	3,147,963	3,260,884	3,373,629	3,485,757	3,592,972	3,698,630	3,796,494	3,844,053	3,922,613	3,991,061
Revaluation Reserves	1,691,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
<b>Council Equity Interest</b>	<b>4,591,000</b>	<b>4,221,000</b>	<b>4,342,963</b>	<b>4,455,884</b>	<b>4,568,629</b>	<b>4,680,757</b>	<b>4,787,972</b>	<b>4,893,630</b>	<b>4,991,494</b>	<b>5,039,053</b>	<b>5,117,613</b>	<b>5,186,061</b>
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>4,591,000</b>	<b>4,221,000</b>	<b>4,342,963</b>	<b>4,455,884</b>	<b>4,568,629</b>	<b>4,680,757</b>	<b>4,787,972</b>	<b>4,893,630</b>	<b>4,991,494</b>	<b>5,039,053</b>	<b>5,117,613</b>	<b>5,186,061</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>CONSOLIDATED FUNDS</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	5,897,000	6,087,000	6,429,760	8,094,645	8,528,977	9,015,822	9,286,620	9,565,343	9,852,214	10,147,471	10,451,351	10,764,102
User Charges & Fees	5,274,000	4,995,000	4,958,692	5,137,677	5,257,838	5,380,822	5,506,695	5,635,529	5,767,386	5,902,344	6,040,468	6,181,839
Interest & Investment Revenue Received	277,000	366,000	312,500	317,346	279,374	281,720	332,384	371,927	439,268	487,578	531,330	596,252
Grants & Contributions	8,815,000	8,807,000	10,011,980	8,971,479	7,920,709	7,855,353	8,032,286	8,213,207	8,398,204	8,587,368	8,780,792	8,978,576
Bonds & Deposits Received												
Other	1,544,000	1,369,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
<i>Payments</i>												
Employee Benefits & On-Costs	(8,919,000)	(9,467,000)	(10,012,466)	(10,307,943)	(10,591,411)	(10,882,675)	(11,181,951)	(11,489,454)	(11,805,414)	(12,130,064)	(12,463,640)	(12,806,390)
Materials & Contracts	(4,261,000)	(4,347,000)	(4,407,905)	(3,940,082)	(4,027,188)	(4,141,943)	(4,164,446)	(4,272,767)	(4,735,621)	(4,515,746)	(4,604,085)	(4,719,442)
Borrowing Costs	(156,000)	(147,000)	(148,781)	(156,722)	(145,759)	(138,787)	(126,266)	(116,710)	(110,124)	(104,361)	(100,884)	(98,096)
Other	(1,559,000)	(1,966,000)	(1,711,997)	(2,009,377)	(2,051,011)	(2,262,625)	(2,318,697)	(2,384,274)	(2,411,263)	(2,394,173)	(2,467,664)	(2,510,127)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>6,912,000</b>	<b>5,697,000</b>	<b>6,158,325</b>	<b>6,851,915</b>	<b>5,930,095</b>	<b>5,880,240</b>	<b>6,153,487</b>	<b>6,324,299</b>	<b>6,211,127</b>	<b>6,812,209</b>	<b>7,015,128</b>	<b>7,250,208</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	600,000	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,261,000)	(4,943,000)	(10,681,492)	(8,048,596)	(5,768,123)	(4,041,991)	(4,743,115)	(3,937,755)	(4,482,572)	(5,220,708)	(4,760,127)	(5,401,565)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(5,570,000)</b>	<b>(8,492,000)</b>	<b>(7,081,492)</b>	<b>(7,448,596)</b>	<b>(5,768,123)</b>	<b>(4,041,991)</b>	<b>(4,743,115)</b>	<b>(3,937,755)</b>	<b>(4,482,572)</b>	<b>(5,220,708)</b>	<b>(4,760,127)</b>	<b>(5,401,565)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions	1,777,000	1,058,000										
<i>Payments</i>												
Repayment of Borrowings & Advances	(201,000)	(202,000)	(222,740)	(220,270)	(238,747)	(240,023)	(253,727)	(205,064)	(183,376)	(166,011)	(159,279)	(163,253)
Repayment of Retirement Home Contributions	(1,336,000)	(1,400,000)	0									
Other Financing Activity Payments		0	0	0	0	0	0	0	0	0	0	0
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>240,000</b>	<b>(544,000)</b>	<b>(222,740)</b>	<b>(220,270)</b>	<b>(238,747)</b>	<b>(240,023)</b>	<b>(253,727)</b>	<b>(205,064)</b>	<b>(183,376)</b>	<b>(166,011)</b>	<b>(159,279)</b>	<b>(163,253)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,582,000</b>	<b>(3,339,000)</b>	<b>(1,145,908)</b>	<b>(816,951)</b>	<b>(76,774)</b>	<b>1,598,226</b>	<b>1,156,645</b>	<b>2,181,481</b>	<b>1,545,179</b>	<b>1,425,490</b>	<b>2,095,722</b>	<b>1,685,390</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>8,200,000</b>	<b>9,782,000</b>	<b>6,443,000</b>	<b>5,297,092</b>	<b>4,480,142</b>	<b>4,403,367</b>	<b>6,001,593</b>	<b>7,158,239</b>	<b>9,339,720</b>	<b>10,884,899</b>	<b>12,310,389</b>	<b>14,406,111</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>9,782,000</b>	<b>6,443,000</b>	<b>5,297,092</b>	<b>4,480,142</b>	<b>4,403,367</b>	<b>6,001,593</b>	<b>7,158,239</b>	<b>9,339,720</b>	<b>10,884,899</b>	<b>12,310,389</b>	<b>14,406,111</b>	<b>16,091,501</b>
<b>plus: Investments - End of the Year</b>	<b>4,650,000</b>	<b>8,550,000</b>	<b>4,950,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>14,432,000</b>	<b>14,993,000</b>	<b>10,247,092</b>	<b>8,830,142</b>	<b>8,753,367</b>	<b>10,351,593</b>	<b>11,508,239</b>	<b>13,689,720</b>	<b>15,234,899</b>	<b>16,660,389</b>	<b>18,756,111</b>	<b>20,441,501</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	4,923,615	5,012,000	5,274,368	6,719,297	6,921,240	7,129,100	7,343,044	7,563,250	7,789,893	8,023,161	8,263,242	8,510,331
User Charges & Fees	4,011,505	3,661,000	3,592,154	3,731,333	3,815,674	3,901,921	3,990,118	4,080,313	4,172,543	4,266,863	4,363,308	4,461,935
Interest & Investment Revenue Received	94,207	189,000	147,725	211,643	170,438	170,218	213,362	232,088	287,172	322,149	356,822	405,662
Grants & Contributions	6,503,727	6,472,000	5,856,449	5,474,905	5,508,918	5,389,142	5,510,428	5,634,446	5,761,254	5,890,916	6,023,494	6,159,059
Bonds & Deposits Received												
Other	1,521,570	1,354,000	726,543	744,892	758,566	772,553	786,862	801,499	816,476	831,792	847,460	863,493
<i>Payments</i>												
Employee Benefits & On-Costs	(6,418,316)	(6,615,000)	(7,512,056)	(7,641,391)	(7,851,528)	(8,067,446)	(8,289,303)	(8,517,257)	(8,751,480)	(8,992,145)	(9,239,428)	(9,493,512)
Materials & Contracts	(3,115,374)	(3,009,565)	(3,474,936)	(3,226,053)	(3,298,157)	(3,310,422)	(3,403,173)	(3,478,231)	(3,902,619)	(3,650,593)	(3,773,565)	(3,858,006)
Borrowing Costs	(146,000)	(136,000)	(144,726)	(153,059)	(142,542)	(136,040)	(124,027)	(115,018)	(109,030)	(103,910)	(100,875)	(98,096)
Bonds & Deposits Refunded												
Other	(1,039,916)	(1,910,000)	(762,864)	(1,019,747)	(1,040,309)	(1,230,409)	(1,264,502)	(1,307,629)	(1,311,686)	(1,271,170)	(1,320,735)	(1,338,761)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>6,335,018</b>	<b>5,017,435</b>	<b>3,702,658</b>	<b>4,841,819</b>	<b>4,842,300</b>	<b>4,618,617</b>	<b>4,762,809</b>	<b>4,893,461</b>	<b>4,752,524</b>	<b>5,317,063</b>	<b>5,419,723</b>	<b>5,612,106</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities	15,800,000	17,850,000	3,600,000	600,000					0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	185,000	351,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities	(18,294,000)	(21,750,000)	0	0								
Purchase of Infrastructure, Property, Plant & Equipment	(3,092,000)	(4,708,047)	(7,253,934)	(5,296,027)	(4,370,346)	(3,131,667)	(3,724,110)	(3,013,334)	(3,538,200)	(4,239,848)	(3,770,242)	(4,384,117)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(5,401,000)</b>	<b>(8,257,047)</b>	<b>(3,653,934)</b>	<b>(4,696,027)</b>	<b>(4,370,346)</b>	<b>(3,131,667)</b>	<b>(3,724,110)</b>	<b>(3,013,334)</b>	<b>(3,538,200)</b>	<b>(4,239,848)</b>	<b>(3,770,242)</b>	<b>(4,384,117)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances	0	0										
Proceeds from Retirement Home Contributions	1,777,000	0										
Other Financing Activity Receipts	0	0										
<i>Payments</i>												
Repayment of Borrowings & Advances	(197,327)	(197,388)	(217,779)	(214,917)	(232,949)	(233,755)	(246,950)	(197,741)	(175,454)	(157,446)	(158,182)	(163,253)
Repayment of Retirement Home Contributions	(1,336,000)	0										
Other Financing Activity Payments	0	0										
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>243,673</b>	<b>(197,388)</b>	<b>(217,779)</b>	<b>(214,917)</b>	<b>(232,949)</b>	<b>(233,755)</b>	<b>(246,950)</b>	<b>(197,741)</b>	<b>(175,454)</b>	<b>(157,446)</b>	<b>(158,182)</b>	<b>(163,253)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,177,691</b>	<b>(3,437,000)</b>	<b>(169,056)</b>	<b>(69,124)</b>	<b>239,006</b>	<b>1,253,196</b>	<b>791,750</b>	<b>1,682,387</b>	<b>1,038,870</b>	<b>919,769</b>	<b>1,491,299</b>	<b>1,064,736</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>2,515,309</b>	<b>3,693,000</b>	<b>256,000</b>	<b>86,944</b>	<b>17,820</b>	<b>256,827</b>	<b>1,510,023</b>	<b>2,301,773</b>	<b>3,984,160</b>	<b>5,023,030</b>	<b>5,942,799</b>	<b>7,434,099</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>3,693,000</b>	<b>256,000</b>	<b>86,944</b>	<b>17,820</b>	<b>256,827</b>	<b>1,510,023</b>	<b>2,301,773</b>	<b>3,984,160</b>	<b>5,023,030</b>	<b>5,942,799</b>	<b>7,434,099</b>	<b>8,498,835</b>
<b>plus: Investments - End of the Year</b>	<b>4,650,000</b>	<b>8,550,000</b>	<b>4,950,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>4,350,000</b>
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>8,343,000</b>	<b>8,806,000</b>	<b>5,036,944</b>	<b>4,367,820</b>	<b>4,606,827</b>	<b>5,860,023</b>	<b>6,651,773</b>	<b>8,334,160</b>	<b>9,373,030</b>	<b>10,292,799</b>	<b>11,784,099</b>	<b>12,848,835</b>



URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATER FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	389,871	388,000	438,222	587,655	742,747	937,013	965,249	994,311	1,024,222	1,055,008	1,086,693	1,119,303
User Charges & Fees	538,305	492,000	527,546	543,043	558,985	575,385	592,257	609,612	627,465	645,829	664,719	684,151
Interest & Investment Revenue Received	64,140	66,000	63,275	41,779	44,381	47,871	50,528	59,195	66,494	74,284	80,212	89,665
Grants & Contributions	15,772	18,000	21,031	21,650	22,286	22,941	23,615	24,308	25,021	25,755	26,510	27,286
Bonds & Deposits Received												
Other	0	7,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(266,422)	(457,000)	(283,857)	(355,367)	(365,140)	(375,181)	(385,498)	(396,100)	(406,993)	(418,186)	(429,686)	(441,502)
Materials & Contracts	(177,967)	(357,228)	(362,920)	(167,913)	(170,705)	(260,700)	(177,662)	(197,831)	(220,971)	(199,322)	(192,649)	(209,193)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Other	(277,220)	0	(343,022)	(350,344)	(357,821)	(365,456)	(373,258)	(381,228)	(389,369)	(397,690)	(406,184)	(414,862)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>286,478</b>	<b>156,772</b>	<b>60,275</b>	<b>320,503</b>	<b>474,733</b>	<b>581,873</b>	<b>695,231</b>	<b>712,267</b>	<b>725,869</b>	<b>785,678</b>	<b>829,615</b>	<b>854,848</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(4,000)	(51,772)	(400,801)	(508,650)	(515,000)	(527,000)	(521,500)	(534,500)	(546,000)	(574,000)	(574,500)	(588,500)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(4,000)</b>	<b>(51,772)</b>	<b>(400,801)</b>	<b>(508,650)</b>	<b>(515,000)</b>	<b>(527,000)</b>	<b>(521,500)</b>	<b>(534,500)</b>	<b>(546,000)</b>	<b>(574,000)</b>	<b>(574,500)</b>	<b>(588,500)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions		0										
Other Financing Activity Receipts		0										
<i>Payments</i>												
Repayment of Borrowings & Advances		0	0									
Repayment of Retirement Home Contributions		0										
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>282,478</b>	<b>105,000</b>	<b>(340,527)</b>	<b>(188,148)</b>	<b>(40,267)</b>	<b>54,873</b>	<b>173,731</b>	<b>177,767</b>	<b>179,869</b>	<b>211,678</b>	<b>255,115</b>	<b>266,348</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>1,887,522</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,746,326</b>	<b>1,706,059</b>	<b>1,760,932</b>	<b>1,934,662</b>	<b>2,112,430</b>	<b>2,292,299</b>	<b>2,503,976</b>	<b>2,759,092</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,746,326</b>	<b>1,706,059</b>	<b>1,760,932</b>	<b>1,934,662</b>	<b>2,112,430</b>	<b>2,292,299</b>	<b>2,503,976</b>	<b>2,759,092</b>	<b>3,025,440</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>2,170,000</b>	<b>2,275,000</b>	<b>1,934,473</b>	<b>1,746,326</b>	<b>1,706,059</b>	<b>1,760,932</b>	<b>1,934,662</b>	<b>2,112,430</b>	<b>2,292,299</b>	<b>2,503,976</b>	<b>2,759,092</b>	<b>3,025,440</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SEWER FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges	583,515	687,000	717,171	787,693	864,990	949,709	978,327	1,007,782	1,038,099	1,069,302	1,101,416	1,134,468
User Charges & Fees	9,602	9,000	15,827	21,204	21,714	22,237	22,772	23,320	23,881	24,455	25,044	25,646
Interest & Investment Revenue Received	49,442	54,000	53,550	34,196	27,154	18,558	19,585	24,062	27,103	30,729	33,878	38,590
Grants & Contributions	11,853	114,000	1,865,844	1,155,223	17,611	18,008	18,413	18,827	19,251	19,684	20,127	20,580
Bonds & Deposits Received												
Other	0	0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(172,262)	(290,000)	(182,082)	(220,765)	(226,836)	(233,074)	(239,484)	(246,070)	(252,838)	(259,792)	(266,937)	(274,278)
Materials & Contracts	(146,659)	(229,819)	(137,090)	(120,246)	(122,703)	(125,222)	(127,804)	(130,451)	(135,086)	(135,947)	(138,796)	(141,716)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded												
Other	(180,864)	(4,000)	(229,333)	(254,583)	(260,087)	(265,707)	(271,449)	(277,315)	(283,309)	(289,432)	(295,690)	(302,084)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>154,626</b>	<b>340,181</b>	<b>2,103,887</b>	<b>1,402,723</b>	<b>321,843</b>	<b>384,509</b>	<b>400,360</b>	<b>420,155</b>	<b>437,101</b>	<b>458,999</b>	<b>479,042</b>	<b>501,206</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0										
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0										
Purchase of Infrastructure, Property, Plant & Equipment	(42,000)	(128,181)	(2,886,757)	(1,985,713)	(337,546)	(325,280)	(327,315)	(333,351)	(340,388)	(347,426)	(354,465)	(366,505)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(42,000)</b>	<b>(128,181)</b>	<b>(2,886,757)</b>	<b>(1,985,713)</b>	<b>(337,546)</b>	<b>(325,280)</b>	<b>(327,315)</b>	<b>(333,351)</b>	<b>(340,388)</b>	<b>(347,426)</b>	<b>(354,465)</b>	<b>(366,505)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		0	0									
Other Financing Activity Receipts		0	0									
<i>Payments</i>												
Repayment of Borrowings & Advances		0	0									
Repayment of Retirement Home Contributions		0	0									
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>112,626</b>	<b>212,000</b>	<b>(782,870)</b>	<b>(582,990)</b>	<b>(15,703)</b>	<b>59,229</b>	<b>73,045</b>	<b>86,804</b>	<b>96,713</b>	<b>111,573</b>	<b>124,577</b>	<b>134,701</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>1,717,374</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>676,140</b>	<b>660,437</b>	<b>719,667</b>	<b>792,712</b>	<b>879,516</b>	<b>976,229</b>	<b>1,087,801</b>	<b>1,212,379</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>676,140</b>	<b>660,437</b>	<b>719,667</b>	<b>792,712</b>	<b>879,516</b>	<b>976,229</b>	<b>1,087,801</b>	<b>1,212,379</b>	<b>1,347,079</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>1,830,000</b>	<b>2,042,000</b>	<b>1,259,130</b>	<b>676,140</b>	<b>660,437</b>	<b>719,667</b>	<b>792,712</b>	<b>879,516</b>	<b>976,229</b>	<b>1,087,801</b>	<b>1,212,379</b>	<b>1,347,079</b>

URALLA SHIRE COUNCIL  
CASH FLOW STATEMENT  
YEAR ENDED 30 JUNE 2019

Scenario 3 - Optimistic

	2016-2017 Actual	2017-2018 Actual	2018-2019 Budget	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>McMAUGH GARDENS FUND</b>												
<b>Cash Flows from Operating Activities</b>												
<i>Receipts</i>												
Rates & Annual Charges		0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	714,588	833,000	823,164	842,097	861,465	881,279	901,548	922,284	943,497	965,197	987,397	1,010,107
Interest & Investment Revenue Received	69,211	57,000	47,950	29,729	37,401	45,073	48,909	56,581	58,499	60,417	60,417	62,335
Grants & Contributions	2,283,648	2,203,000	2,268,656	2,319,701	2,371,894	2,425,262	2,479,830	2,535,626	2,592,678	2,651,013	2,710,661	2,771,651
Bonds & Deposits Received												
Other	22,430	8,000	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Employee Benefits & On-Costs	(2,062,000)	(2,105,000)	(2,034,472)	(2,090,420)	(2,147,907)	(2,206,974)	(2,267,666)	(2,330,027)	(2,394,103)	(2,459,941)	(2,527,589)	(2,597,098)
Materials & Contracts	(821,000)	(750,388)	(432,959)	(425,871)	(435,623)	(445,599)	(455,807)	(466,254)	(476,945)	(529,884)	(499,075)	(510,527)
Borrowing Costs	(10,000)	(11,000)	(4,055)	(3,662)	(3,218)	(2,747)	(2,238)	(1,693)	(1,094)	(451)	(9)	0
Bonds & Deposits Refunded												
Other	(61,000)	(52,000)	(376,779)	(384,703)	(392,794)	(401,053)	(409,488)	(418,102)	(426,899)	(435,881)	(445,055)	(454,420)
<b>Net Cash Provided (or used in) Operating Activities</b>	<b>135,878</b>	<b>182,612</b>	<b>291,505</b>	<b>286,871</b>	<b>291,218</b>	<b>295,241</b>	<b>295,088</b>	<b>298,415</b>	<b>295,633</b>	<b>250,470</b>	<b>286,747</b>	<b>282,048</b>
<b>Cash Flows from Investing Activities</b>												
<i>Receipts</i>												
Sale of Investment Securities		0	0									
Sale of Infrastructure, Property, Plant & Equipment		0	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>												
Purchase of Investment Securities		0	0									
Purchase of Infrastructure, Property, Plant & Equipment	(123,000)	(55,000)	(140,000)	(258,206)	(545,231)	(58,044)	(170,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)
<b>Net Cash Provided (or used in) Investing Activities</b>	<b>(123,000)</b>	<b>(55,000)</b>	<b>(140,000)</b>	<b>(258,206)</b>	<b>(545,231)</b>	<b>(58,044)</b>	<b>(170,190)</b>	<b>(56,570)</b>	<b>(57,984)</b>	<b>(59,434)</b>	<b>(60,920)</b>	<b>(62,443)</b>
<b>Cash Flows from Financing Activities</b>												
<i>Receipts</i>												
Proceeds from Borrowings & Advances		0	0									
Proceeds from Retirement Home Contributions		1,058,000	0									
Other Financing Activity Receipts		0	0									
<i>Payments</i>												
Repayment of Borrowings & Advances	(3,673)	(4,612)	(4,961)	(5,354)	(5,798)	(6,269)	(6,778)	(7,323)	(7,922)	(8,565)	(1,097)	0
Repayment of Retirement Home Contributions		(1,400,000)	0									
Other Financing Activity Payments		0	0									
<b>Net Cash Flow Provided (Used in) Financing Activities</b>	<b>(3,673)</b>	<b>(346,612)</b>	<b>(4,961)</b>	<b>(5,354)</b>	<b>(5,798)</b>	<b>(6,269)</b>	<b>(6,778)</b>	<b>(7,323)</b>	<b>(7,922)</b>	<b>(8,565)</b>	<b>(1,097)</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>9,205</b>	<b>(219,000)</b>	<b>146,544</b>	<b>23,311</b>	<b>(259,811)</b>	<b>230,928</b>	<b>118,120</b>	<b>234,522</b>	<b>229,727</b>	<b>182,471</b>	<b>224,730</b>	<b>219,605</b>
<b>Plus: Cash, Cash Equivalents &amp; Investments - Beginning of Year</b>	<b>2,079,795</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>
<b>Cash &amp; Cash Equivalents - End of the Year</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>	<b>3,220,147</b>
<b>plus: Investments - End of the Year</b>												
<b>Total Cash, Cash Equivalents &amp; Investments - End of Year</b>	<b>2,089,000</b>	<b>1,870,000</b>	<b>2,016,544</b>	<b>2,039,855</b>	<b>1,780,044</b>	<b>2,010,972</b>	<b>2,129,092</b>	<b>2,363,614</b>	<b>2,593,341</b>	<b>2,775,812</b>	<b>3,000,542</b>	<b>3,220,147</b>

Draft

LONG TERM  
FINANCIAL PLAN  
2028

## Local Government Act

Following is a summary of the requirements of section 403 of the Act:

- A council must have a long term resourcing strategy to achieve the objectives established by the Community Strategic Plan, for which the council is responsible.
- The strategy must include provision for long-term financial planning, workforce management planning and asset management planning.

## Local Government (General) Regulation

There are no requirements relating to the Resourcing Strategy in the Regulation.

## Essential Elements

### Long Term Financial Planning

#### What are the general requirements for long term financial planning?

- 2.1 Each council must prepare a Long Term Financial Plan.
- 2.2 The Long Term Financial Plan must be used to inform decision making during the finalisation of the Community Strategic Plan and the development of the Delivery Program.

#### What is the minimum timeframe for the Long Term Financial Plan?

- 2.3 The Long Term Financial Plan must be for a minimum of 10 years.

#### How often must the Long Term Financial Plan be reviewed?

- 2.4 The Long Term Financial Plan must be updated at least annually as part of the development of the Operational Plan.

- 2.5 The Long Term Financial Plan must be reviewed in detail as part of the four yearly review of the Community Strategic Plan.

#### What is the basic structure of the Long Term Financial Plan?

- 2.6 The Long Term Financial Plan must include:
  - Projected income and expenditure, balance sheet and cash flow statement
  - Planning assumptions used to develop the Plan
  - Sensitivity analysis - highlights factors/assumptions most likely to affect the Plan
  - Financial modelling for different scenarios e.g. planned/optimistic/conservative
  - Methods of monitoring financial performance.



## REPORT TO COUNCIL

<b>Department:</b>	<b>Community and Governance</b>
<b>Submitted by:</b>	Director Community and Governance
<b>Reference/Subject:</b>	<b>Report 4 - Adoption of Annual Report 2017-18</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	4.1 A strong, accountable and representative Council
<b>Strategy:</b>	4.1.1 Provide clear direction for the community through the development of the Community Strategic Plan, Delivery Program, and Operational Plan
<b>Activity:</b>	4.1.1.2 Deliver Integrated Planning and Reporting requirements
<b>Action:</b>	4.1.1.2.3 Coordinate and produce the Annual Report

### SUMMARY:

This report recommends that Council adopt the Annual Report for the 2017-18 period, inclusive of the Audited Financial Statements for the financial year ending 30 June 2018, and note that the Annual Report will be published to Council's website and submitted to the NSW Minister for Local Government by 30 November 2018.

### OFFICER'S RECOMMENDATION:

That Council:

1. **Adopt the Annual Report for the 2017-18 period, contained at Attachment A.**
2. **Note that Annual Report will be posted to Council's website and submitted to the NSW Minister for Local Government by 30 November 2018, as required under section 428(5) of the *Local Government Act 1993*.**

### BACKGROUND:

Section 428 of the *Local Government Act 1993* requires Council to prepare an Annual Report in accordance with the Integrated Planning and Reporting Guidelines within five months after the end of each year. The Annual Report must outline Council's achievements in implementing its Delivery Program and the effectiveness of activities undertaken, and include a copy of Council's audited financial statements for the reporting period.

In addition to the various requirements outlined in the Act and accompanying Local Government (General) Regulation 2005, Council must also include in its Annual Report information required under other legislation, including the *Companion Animals Act 1998*, *Government Information (Public Access) Act 2009*, *Environmental Planning and Assessment Act 1979* and *Public Interest Disclosure Act 1994*.

### REPORT:

In accordance with the legislative requirements, Council's Annual Report 2017-18 has been compiled and comprises four sections:

- **Part 1 - Welcome and Overview:** Includes a foreword from the Mayor and provides an overview of Council, including its role, functions and structure.
- **Part 2 - Performance Reporting:** Reports on Council's progress in implementing the combined Delivery Program 2017-21 and Operational Plan 2017-18, including the organisation's key achievements during the reporting period.
- **Part 3 – Statutory Reporting:** Reports on Council's general reporting requirements set out in section 428 of the Act as well as other reporting requirements imposed on Council by other legislation, including the *Companion Animals Act 1998*, *Government Information (Public Access) Act 2009*, *Environmental Planning and Assessment Act 1979* and *Public Interest Disclosure Act 1994*.
- **Part 4 – Statutory Attachments:** Contains those documents Council is required to include in its Annual Report, namely the audited Financial Statements for the 2017-18 period and Council's *Government Information (Public Access) Act 2009* Annual Report for the reporting period.

**COUNCIL IMPLICATIONS:**

**1. Community Engagement/ Communication (per engagement strategy)**

Nil.

**2. Policy and Regulation**

Local Government Act 1993

Section 428 Annual Reports

- (1) *Within 5 months after the end of each year, a council must prepare a report (its "annual report") for that year reporting as to its achievements in implementing its delivery program and the effectiveness of the principal activities undertaken in achieving the objectives at which those principal activities are directed.*
- (2) *The annual report in the year in which an ordinary election of councillors is to be held must also report as to the council's achievements in implementing the community strategic plan over the previous 4 years.*
- (3) *An annual report must be prepared in accordance with the guidelines under section 406.*
- (4) *An annual report must contain the following:*
  - (a) *a copy of the council's audited financial reports prepared in accordance with the Local Government Code of Accounting Practice and Financial Reporting published by the Department, as in force from time to time,*
  - (b) *such other information as the regulations or the guidelines under section 406 may require.*
- (5) *A copy of the council's annual report must be posted on the council's website and provided to the Minister and such other persons and bodies as the regulations may require. A copy of a council's annual report may be provided to the Minister by notifying the Minister of the appropriate URL link to access the report on the council's website.*

**3. Financial (LTFP)**

Nil.

**4. Asset Management (AMS)**

Nil

**5. Workforce (WMS)**

Nil

**6. Legal and Risk Management**

Nil.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil

Prepared by staff member:	Trish Kirkland
TRIM Reference Number:	UINT/18/5348
Approved/Reviewed by Manager:	Andrew Hopkins
Department:	General Manager
Attachments:	A. Annual Report 2017-18





# Annual Report

## 2017-2018

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## Section 1 – Welcome and Overview

### Overview

Under the *Local Government Act 1993*, all councils in New South Wales are required to report on their progress in implementing their Delivery Program and the effectiveness of the principal activities undertaken in achieving the objectives of their Community Strategic Plan at which those objectives are directed.

This Annual Report allows Council to report to the community and other key stakeholders on its achievements over the past year and performance when measured against the performance indicators in the Operational Plan.

The Annual Report must be prepared in accordance with the Act and *Local Government (General) Regulation 2005*, and include a copy of the council's audited Financial Statements. Once adopted, the Annual Report must be published to the council's website.

This Annual Report comprises four sections:

1. Welcome and Overview
2. Performance Reporting
3. Statutory Reporting
4. Statutory Attachments:
  - A. Financial Statements 2017-18
  - B. GIPA Report 2017-18

## Message from the Mayor

It is with great pleasure that I provide the foreword to the Uralla Shire Council Annual Report for the 2017-18 year. The Annual Report informs the community about the progress we have made towards achieving the Uralla Shire community's vision as set out in our 2017-2027 Community Strategic Plan.

Over the past year, we have achieved a range of important initiatives and delivered several important infrastructure projects to support the continued growth of the Uralla community. Not the least of which is the continuing work to replace the timber decks on the Munsie and Mihi bridges with concrete decks. Once these projects are completed Uralla Shire will have no more timber vehicular bridges.

Select items of note from the 2017-18 year include:

- Receiving \$780,000 in funding through Round One of the NSW Government's Stronger Country Communities Fund to deliver significant improvement works to several local parks.
- Progressing the Bundarra sewerage scheme – a \$5.4M project to sewer the township. This project, first proposed in 1989, is 70% funded by the State Government and 30% by Council.
- Commencing preparations, including public meetings throughout the shire, for an Open Space Strategy - Council manages 26 parks and 37 Crown reserves.
- Completing the Uralla Sporting Complex canteen and disabled facilities upgrade, which was jointly funded by Council through a \$147,600 contribution and the NSW Government through a \$75,000 Sport and Recreation Disability Grant and \$57,400 Community Building Partnership Grant.

It is a privilege to serve the Uralla community as Mayor, and I thank each of my fellow Councillors for their support over the past year, particularly Councillor Isabel Strutt, who held the role of Deputy Mayor for the 2017-18 period. Along with my fellow Councillors, I was delighted to see Isabel's contribution to the Local Government sector over the past fourteen years as an elected representative recognised earlier this year, when she was a finalist at the 2018 Ministers' Awards for Women in Local Government.

Our staff, volunteers and contractors are the heart of our work and work tirelessly to deliver the most important services that our community needs and uses. I am proud of the results we have been able to achieve in 2017-18 and would like to acknowledge the efforts of Council's workforce, ably led by General Manager Andrew Hopkins, in contributing to our organisation's success.

Moving forward, there are a number of exciting projects and improvement initiatives underway that will assist Uralla Shire Council in delivering on our 2017-2027 Community Strategic Plan. Importantly, the formation of the New England Joint Organisation, proclaimed in May 2018, provides us with the opportunity to work cooperatively and collaboratively with our neighbouring councils in the New England region to advocate our priorities to both the State and Federal Governments and secure positive economic, social and environmental outcomes for our community.

I commend this Annual Report to you.

**Cr Michael Pearce**  
**Mayor, Uralla Shire Council**



## Our Council

Uralla Shire Council is constituted under the Local Government Act and was proclaimed on 5 December 1947, coming into effect on 1 January 1948.

Uralla Shire Council is a large and diverse organisation employing over 160 staff and is responsible for assets in excess of \$300 million, 32 different service areas and an annual operating budget of approximately \$20 million.

The Uralla Shire local government area covers an area approximately 3,230 square kilometres and is home to a permanent resident population of around 6,048 people (2016 census). The main township is Uralla, which is located 22 kilometres south of Armidale and 89 kilometres north of Tamworth on the New England Highway.

Other localities in the Uralla Shire local government area include Abington, Arding, Bakers Creek, Balala, Boorolong, Briarbrook, Bundarra, Camerons Creek, Dangarsleigh, Dumaresq, Enmore, Gostwyck, Invergowrie, Kentucky, Kentucky South, Kingstown, Mihi, Rocky River, Salisbury Plains, Saumarez, Saumarez Ponds, Torryburn, Wollun and Yarrowyck.

## Our Vision

In 2027, the Uralla Shire will continue to be an active, prosperous, welcoming and environmentally aware community.

## Our Mission

The Uralla Shire Council is committed to creating a unique environment which offers an excellent quality of life and economic opportunities for its people.

## Our Values

The Uralla Shire community strives to:

- Enjoy a high quality of life;
- Have thriving business centres;
- Have educational and job opportunities available for people with a wide range of skills and aptitudes;
- Have an innovative, adaptive and diverse economy;
- Have access to good public services and relevant infrastructure;
- Have a continuing improvement in its socio-economic status;
- Treasure its natural and built heritage and continue to be progressive;
- Ensure sustainability;
- Provide security and safety for its residents;
- Have a growing population and a sound demographic structure; and
- Retain its independent community-based local government authority.

## Mayor and Councillors

Uralla Shire Council is governed by eight elected Councillors and a popularly elected Mayor, all of whom were elected at the 2016 Local Government Elections. Together, the Mayor and Councillors comprise the governing body of Council.

Councillors have a responsibility to:

- Be an active and contributing member of the governing body;
- Make considered and well informed decisions as a member of the governing body;
- Participate in the development of the Integrated Planning and Reporting framework;
- Represent the collective interests of residents, ratepayers and the local community;
- Facilitate communication between the local community and the governing body;
- Uphold and represent accurately the policies and decisions of the governing body; and
- Make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a Councillor.

In addition to having special responsibilities as a Councillor, the Mayor can represent Council and exercise urgent policy-making functions between meetings. The Mayor usually acts as spokesperson for Council, carries out certain civic and ceremonial functions, and presides as chairperson during Council meetings. The Council may also delegate other functions to the Mayor.



**Back Row: Cr Kevin Ward, Cr Levi Sampson, Cr Natasha Ledger, Cr Robert Crouch, Cr Mark Dusting**  
**Front Row: Cr Isabel Strutt, Mayor Michael Pearce, Cr Robert Bell, Cr Tara Toomey.**

## Council Meetings

Ordinary Council Meetings are held at 12.30pm on the fourth Tuesday of each month (except January) at the Uralla Shire Council Chambers, located at 32 Salisbury Street, Uralla. Extraordinary Council Meetings are held as and when required and the public is notified via Council's website. Members of the public may attend all Council meetings and meetings of its Committees.

Members of the public may also, at the discretion of the Council in each case, be permitted to address a Council Meeting on a particular issue which is listed on the Business Paper for that meeting.

In 2017-18, Council held eleven (11) Ordinary Meetings and two (2) Extraordinary Meetings. A total of eleven (11) presentations from the gallery were made to Council during 2017-18.

## Committees

Council operates a range Specific Purpose Committees and Section 355 Committees, and is represented by Councillors on a number of External Boards, Committees and Organisations. Each September, Council reviews its Committee representation and resolves to appoint delegates for the following 12-month period.

During 2017-18, Council was represented by Councillors on three (3) Specific Purpose Committees, fourteen (14) External Boards, Committees and Organisations, and two (2) Section 355 Committees:

Committee	Delegate 2017-18
<b>Specific Purpose Committees</b>	
Audit, Risk and Improvement Committee	Cr K Ward, Cr R Crouch
Australia Day Committee	Cr N Ledger, Cr L Sampson
Community Grants Panel	Cr R Bell, Cr T Toomey, Cr K Ward
<b>External Boards, Committees and Organisations</b>	
Arts North West	Cr T Toomey (Board), Cr N Ledger (Delegate)
Central Northern Regional Library	Cr I Strutt, Cr N Ledger (Alt.)
Community Safety Precinct Committee	Cr M Pearce, Cr I Strutt (Alt.)
Country Mayors Association	Cr M Pearce
District Emergency Management Committee	Cr M Pearce, Cr R Bell (Alt.)
Jobs Australia	Cr N Ledger
Local Traffic Committee	Cr R Bell, Cr N Ledger (Alt.)
Mid North Weight of Loads	Cr R Bell
Namoi Councils	Cr M Pearce, Cr I Strutt (Alt.)
New England Bushfire Management Committee	Cr M Pearce
New England Group of Councils	Cr M Pearce, Cr I Strutt (Alt.)
New England Weeds Authority	Cr M Dusting
Northern Inland Regional Waste	Cr M Pearce
Northern Joint Regional Planning Panel	Cr R Bell, Mr A Hopkins, Cr I Strutt (Alt.)
<b>Section 355 Committees</b>	
Bundarra School of Arts Hall Committee	Cr R Crouch, Cr N Ledger (Alt.)
Uralla Township and Environs Committee	Cr L Sampson, Cr I Strutt

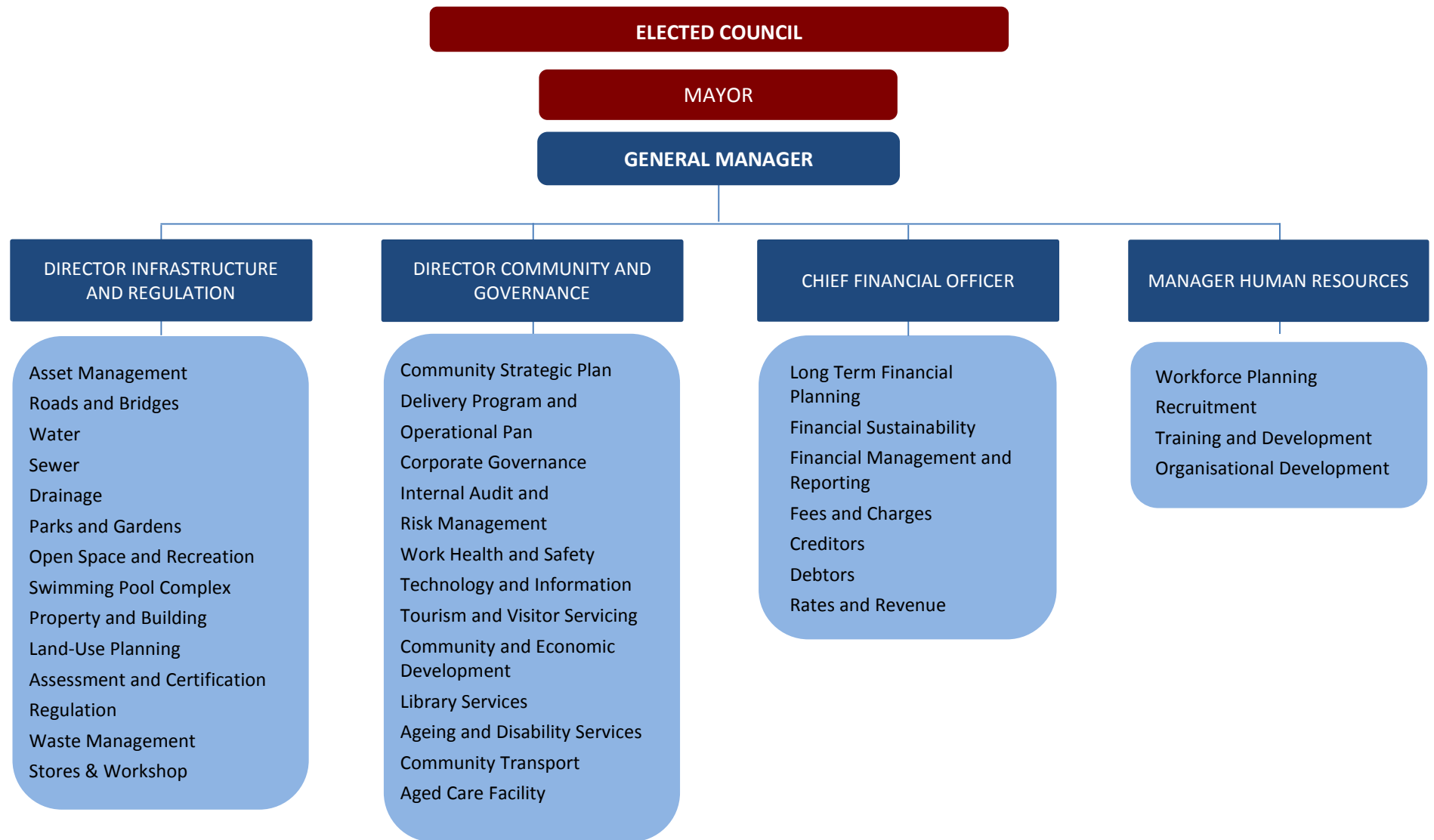
## Organisational Structure

The General Manager is responsible for the efficient and effective operation of Uralla Shire Council and for ensuring the implementing, without undue delay, of decisions of the Council.

To ensure the efficient and effective operation of Uralla Shire Council and assist the General Manager in exercising his functions under the *Local Government Act 1993*, Council's organisation structure consists of two departments - Community and Governance, and Infrastructure and Regulation – each of which is led by a Director. The General Manager is also supported by a Chief Financial Officer and Manager Human Resources.



## Our Structure



## Section 2 – Performance Reporting

### Integrated Planning and Reporting Framework

The Integrated Planning and Reporting (IP&R) framework requires Council to lead the development of long-term plans for our community. Through the IP&R framework, Council must prepare a number of related plans that detail how we intend to deliver services and infrastructure in the short and long term, based on community priorities that have been identified through community consultation and engagement.

Each year, Council prepares an Annual Report, which includes a copy of our audited financial reports. The Annual Report details our progress in implementing the Delivery Program and the activities we have undertaken to deliver on the objectives of our Community Strategic Plan.

### Community Strategic Plan

The 10-year Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considered the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations. Our Community Strategic Plan contains fifteen (15) goals across the four themes of Society, Economy, Environment and Leadership.

#### Our Society

1. A proud, unique and inviting community.
2. A safe, active and healthy shire.
3. A diverse and creative culture.
4. Access to and equity of services.

#### Our Economy

5. An attractive environment for business, tourism and industry.
6. Growing and diversified employment, education and tourism opportunities.
7. A safe and efficient network of arterial roads and supporting infrastructure, town streets, footpaths and cycleways that are adequate, interconnected and maintained.
8. Communities that are well serviced with essential infrastructure.

#### Our Environment

9. To preserve, protect and renew our beautiful natural environment.
10. Maintain a healthy balance between development and the environment.
11. Reuse, recycle and reduce wastage.
12. Secure, sustainable and environmentally sound water-cycle infrastructure and services.

#### Our Leadership

13. A strong, accountable and representative Council.
14. An effective and efficient organisation.
15. Deliver the goals and strategies of the Community Strategic Plan.

## **Delivery Program**

The four-year Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in our Community Strategic Plan into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

## **Resourcing Strategy**

The four-year Resourcing Strategy outlines how Council will resource the implementation of its Delivery Program through money, assets and people. The Resourcing Strategy comprises the Long Term Financial Plan, Asset Management Plans and a Workforce Management Plan.

## **Operational Plan**

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

## **Annual Report**




Within five months of the end of each financial year, Council prepares an Annual Report, which includes a copy of our audited financial reports. The Annual Report details our progress in implementing the Delivery Program and the actions we have undertaken to deliver on our Operational Plan.

## Our Performance

In 2017-18, Council committed to 261 actions focused on achieving our community's vision across our four key themes of Our Society, Our Economy, Our Environment and Our Leadership. These actions were detailed in the combined 2017-21 Delivery Program and 2017-18 Operational Plan, which was adopted by Council at its Ordinary Meeting on 27 June 2017.

Throughout 2017-18, Council prepared and published quarterly progress reports detailing our progress in delivering on each of the 261 actions contained within our combined 2017-18 Delivery Program and 2017-18 Operational Plan.

Ninety-six (96) per cent of Council's Operational Plan actions for the year ending 30 June 2018 were successfully completed (76 per cent) or were progressing and programmed into the 2018-19 Operational Plan for action (20 per cent). Only four (4) per cent were not progressed and not included in the 2018-19 Operational Plan.

Action Status at 30 June 2018	Our Society	Our Economy	Our Environment	Our Leadership	Total	%
 Achieved or on target	51	35	23	90	199	76
 Not on target, being closely managed	6	9	7	30	52	20
 Action cancelled or not able to be achieved	3	2	0	6	11	4
<b>Total</b>	<b>60</b>	<b>46</b>	<b>30</b>	<b>126</b>	<b>262</b>	

## Office of the General Manager

The Office of the General Manager provides strategic and executive support to the Mayor and Councillors, including Council Meeting secretariat support; maintains Council's long-term financial sustainability, and works to establish Uralla Shire Council as an employer of choice. Its functions and services include:

- Council business and secretariat support;
- Financial management and reporting;
- Long Term Financial Planning;
- Rates and revenue;
- Recruitment, learning and development; and
- Workforce Planning.

### Key Achievements 2017-18

- Advocated the Uralla Shire's priorities to both the State and Federal Governments through direct representations and through regional bodies, namely Namoi Unlimited and the New England Joint Organisation.
- Continued to operate the organisation in a financially sustainable manner, including undertaking a review of the 10-year Long Term Financial Plan and completing and reporting quarterly Budget Review Statements to the elected Council.
- Improved the capability of the organisation's current and emerging leaders through facilitating a tailored Leadership Program, comprising vocational training modules in effective communication, workplace relationships, team development, and workplace leadership.
- Continued to implement Council's Fit for the Future Plan, through reviewing fees and charges for full cost recovery; reviewing asset valuations and depreciation methodology for all asset classes; reviewing Council's borrowing policy and capital expenditure guidelines; and reviewing building and land assets and identifying surplus assets for disposal.
- Identified priority finance and workforce management areas for service review and subsequently undertook service level reviews of three (3) identified priorities areas within each of the Finance and Human Resources portfolios.
- Procured and implemented a new recruitment software and candidate management system, enabling recruitment processes to be streamlined and improving recruitment timeframes, while ensuring a focus on attracting the right people with the right skills.
- Ensured all Business Papers and Minutes for the eleven (11) Ordinary Meetings and two (2) Extraordinary Meetings held during the reporting period were prepared and distributed to Councillors and published to Council's website within agreed service levels.
- Progressed the implementation of Council's Workforce Management Plan through developing a succession planning program for key positions within the organisation; reviewing annual staff performance processes to improve efficiency and effectiveness; and reviewing the staff reward and recognition system.

## Community and Governance

Community and Governance is responsible for providing outstanding customer service through Council's Customer Service Centre, Uralla Library and Uralla Visitor Information Centre, and delivering a range of aged, disability and community services through operating McMaugh Gardens Aged Care Facility, Tablelands Community Support and Tablelands Community Transport. The directorate also oversees the development of Council's Integrated Planning and Reporting and corporate governance frameworks and ensures the organisation's technology environment supports outstanding customer service delivery. Its functions and services include:

- Aged, disability and community transport services;
- Audit, risk and improvement;
- Community development and engagement;
- Customer, library and visitor services;
- Governance and integrated planning; and
- Information technology and records management.

### Key Achievements 2017-18

- Managed McMaugh Gardens Aged Care Facility in a financially sustainable manner; maintained aged care facility accreditation; and continued to provide a high level of service to the facility's clients.
- Secured funding through the NSW Government's Innovation Fund to deliver the Virtuous Circle Project, an organisation-wide improvement project designed to improve efficiency, transparency, compliance and reporting.
- Commenced the design of a new corporate website, which, once implemented, will enable residents and ratepayers to complete more transactions online and more quickly access Council information and services.
- Continued to provide a wide range of consumer-directed aged, disability and community transport services through Tablelands Community Support and Tablelands Community Transport, including managing State and Federal funding agreements and grant acquittals for compliance and maintaining National Disability and Insurance Scheme service accreditation.
- Successfully managed the service level agreement with Central Northern Regional Library and continued to operate the Uralla Library seven days a week, and provided library resources to the volunteer-managed Bundarra Library service.
- Promoted the Uralla Shire through the Uralla Visitor Information Centre (VIC); ensured the VIC was operated in accordance with established service levels; and regularly reported the Uralla VIC's visitor numbers and the number and value of product sales to the elected Council.
- Undertook a corporate gap analysis and developed an improvement action plan, aimed at improving Council's legislative compliance and reporting.
- Transitioned Council's Audit and Risk Committee to an Audit, Risk and Improvement Committee, as required under legislative reforms; recruited two (2) independent external members to the Committee, appointed via Council resolution; and continued to provide secretariat support the Committee.

## Infrastructure and Regulation

Infrastructure and Regulation is responsible for delivering and maintaining infrastructure throughout the Uralla Shire, including our sealed and unsealed road networks and water, waste and sewer infrastructure, as well as managing our built and natural environments through providing town planning, development assessment, environmental rehabilitation and companion animal services. Its functions and services includes:

- Assets, properties and buildings
- Development assessment and building certification
- Land-Use Planning
- Open space, recreation and parks and gardens
- Roads, bridges and drainage
- Waste management, landfills and recycling

### Key Achievements 2017-18

- Commenced preparation of Uralla Shire Council's Open Space Strategy, which incorporated significant community consultation.
- Maintained the shire's parks and open spaces to a high standard including for community sporting events and for ceremonial activities, such as ANZAC Day.
- Maintained the shires cemeteries and cemetery activities.
- Prepared grant funding applications to facilitate the upgrade of the shire's parks, playground equipment and other park infrastructure. Successful in obtaining funding.
- Developed and implemented a Transport Asset Management Plan and a Buildings Asset Management Plan to guide maintenance and renewal of those assets over time.
- Considerably advanced a Water Strategic Business Plan and a Sewer Strategic Business Plan.
- Progressed the design and preliminary logistics for the Bundarra sewerage scheme.
- Continued a wide range of regulatory functions including: companion animals, building and town planning development application assessments, construction certificates, plumbing certificates, food premises inspections.
- Managed the design and construction of the canteen and disability amenities which formed part of the upgrade to the Uralla Sporting Complex.
- Designed and developed road and bridge upgrades, including: Mihi Bridge; Munsie Bridge; Saumarez War Service Road; Jacksons Road; Bingara Road; Tulong Road.
- Completed substantial reseals, including: Bingara Road 2.16km; Georges Creek Road 1.3km; Gwydir River Road 24km; Torryburn Road 1.2km.
- Progressed the design, development, valuation and marketing considerations for the Rowan Avenue light industrial subdivision in Uralla.
- Facilitated negotiations with Department of Lands for the leasing of the Queen Street, Uralla, caravan park and provided interim management services to enable that facility to remain open.
- Continued the management of Council's High Conservation Value vegetation areas throughout the Shire.

## Section 3 – Additional Statutory Reporting

### Rates Written Off

#### Local Government (General) Regulation – Clause 132

Pension rebates granted during the 2017/18 financial year:

- General - \$107,730
- Water - \$33,068
- Sewer - \$30,005
- Domestic Waste Management - \$38,784

An amount of \$62,904 was written off as rates and charges during the year.

### Overseas Visits

#### Local Government Act 1993 – Section 428(4)(b); Local Government (General) Regulation 2005 – Clause 217(1)(a)

The Mayor participated in a trade mission to China from 10<sup>th</sup> March to 16<sup>th</sup> March. The trade mission was organised and fully funded by the Namoi Joint Organisation.

### Councillor Expenses and Provision of Facilities

#### Local Government (General) Regulation 2005 – Clause 217(1)(a1)

The Council is constituted of nine Councillors and Council has adopted a Policy, last reviewed in June 2017, regarding the payment of expenses and the provision of facilities for Councillors. All fees and expenses are paid in accordance with that Policy.

The Mayoral allowance for 2017-18 was set at \$19,596. An equipped office with fixed telephone is provided for the Mayor adjacent to the Council Chambers. Councillors, including the Mayor, are paid an annual meeting fee of \$11,124 each, which is paid in equal monthly instalments regardless of whether or not meetings have been attended.

In addition to the above fees, Council paid \$35,722 for the expenses of, and the provision of facilities to, councillors in relation to their civic functions. Included in these costs were the following specific expenses:

Expense	Value
Dedicated Office Equipment	Nil
Telephone Calls	9,301
Conferences and Seminars	2,724
Training and Skills Development	Nil
Interstate Travel	940
Overseas Visits	Nil
Expenses of Spouses, Partners or Accompanying Persons	Nil
Childcare	Nil
<b>TOTAL</b>	<b>12,965</b>



## Major Contracts

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### Local Government (General) Regulation 2005 – Clause 217(1)(a2)

Council awarded major contracts, for \$150,000 or more, as set out below:

- Office of Finance and Services for Bundarra Sewerage Concept, Design and Construction \$169,400
- Hitachi Construction Machinery (Australia) Pty Ltd for purchase of John Deere 670G Grader \$348,300
- J T Fossey (Sales) Pty Ltd for purchase of Fuso FV 6X4 Tipper \$189,225
- GHD P/L for the Bundarra sewerage options study, concept design and detailed design consultancy services \$438,154

## Legal Proceedings

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### Local Government (General) Regulation 2005 – Clause 217(1)(a3)

Set out below is a summary of the amounts incurred by the Council during the 2017/18 financial year in relation to legal proceedings taken by or against the council.

Matter	Status	Cost to Council (GST inclusive)
Notice of preventive action	Ongoing	566
Notice and order for removal of motorcross track	Ongoing	1,280
Coronial inquest into accident on Council road	Inquest not yet finalized	5,897
Manage issues pertaining to section 76A of the Environmental Planning & Assessment Act	Ongoing	4,059
Debt Recovery costs, recoverable as part of the debt.	Ongoing	10,340

## Subsidised Private Works

---

### Local Government (General) Regulation 2005 – Clause 217(1)(a4)

Council makes the following charges for work carried out on private land.

Plant	Council adopts a standard schedule of hire charges for the use of plant on private land. The charge is on the basis of wet hire and is market competitive.
Additional Labour	Direct cost plus 25% for overheads.
Materials	Actual cost plus 25%.

The rates are reviewed annually during the preparation of the Annual Budget and advertised with the Schedule of Fees and Charges attached to the Operational Plan. Council has not carried out any work on private property during the 2017-18 year except where proper private works orders have been raised and works charged.

## Financial Assistance to Others

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### Local Government (General) Regulation 2005 – Clause 217(1)(a5)

Contributions made to schools and local community groups under Section 356 of the Local Government Act 1993 were as follows:

<u>Presentation Nights</u>	
Uralla Central School	250
Bundarra Central School	200
St Josephs School	100
Rocky River School	100
Kingstown School	100
Kentucky School	100
 <u>Community Grants and Donations</u>	
Thunderbolt Festival	12,000
Restoration and Maintenance of Dangar's Lagoon Bird Hide	3,000
Australia Day Competition	525
McCrossin's Mill	25,000
Trevor Watkins	150
Pamela Meehan	150
Robyn Wheeler	150
Uralla Pre School	3,000
Kleo Charnas	300
Uralla Arts Lantern Parade	2,500
Australia Day Procession	300
Tony Dwyer – Merry Go Round	250
Australia Day – Tea Catering	200
Venue Hire – Rotary Art Show	2,405
International Women's Day	169
BlazeAid	1,800
<b>Total</b>	<b>52,749</b>

Uralla Shire Council provides local community groups with the use of a small shop, "The Uralla Community Store", located in the main street from which to run fund-raising activities such as the sale of raffle tickets, produce, handicrafts and cake stalls. Applications are called for annually with one week per year being allocated to each group.

## General Manager and Senior Staff Remuneration

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### Local Government (General) Regulation 2005 – Clause 217(1)(b-c)(i-v)

The General Manager currently has an employment contract in place which ends on the 21 August 2021.

The General Manager was the only staff member designated as a Senior Staff Member in accordance with the meaning of the Local Government Act 1993. The total remuneration comprised in the annual remuneration package of the General Manager at the end of the reporting period was as follows:

(i) the total value of the salary component of the package	\$215,875.00
(iii) the total amount payable by the council by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the general manager may be a contributor	\$ 25,000.00
Total:	\$240,875.00

## Stormwater Management Services

### Local Government (General) Regulation 2005 – Clause 217(1)(e)

Council raised \$29,113 through the Stormwater Annual Charge in 2017-18. These funds are utilised to continue the implementation of strategies outlined in Council's Delivery Plan.

## External Bodies That Exercise Council Functions

During the reporting period the Bundarra School of Arts Hall Committee and the Uralla Township and Environs Committee acted under the delegation of Council.

## Participation in Corporations, Partnerships, Joint Ventures or Other Bodies

### Local Government (General) Regulation 2005 – Clause 217(1)(a8)

Council was party to the following partnerships, cooperatives and joint ventures:

- \* Arts Northwest
- \* Central Northern Regional Library
- \* Country Mayors Association of New South Wales
- \* Local Government New South Wales
- \* Namoi Councils
- \* New England Group of Councils
- \* New England Weeds Authority
- \* New England Joint Organisation - CHECK
- \* Northern Inland Regional Waste Group
- \* Mid North Weight of Loads Group
- \* Rural Fire Service District/Zone group
- \* Statewide Mutual
- \* StateCover Mutual Ltd

## Equal Employment Opportunity

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Council is an Equal Employment Opportunity (EEO) employer.

Uralla Shire Council is committed to ensuring that the talents and resources of employees are fully utilised and that no employee or job applicant receives less favourable treatment on the grounds of race (including colour, nationality and ethnic or national origin), sex, marital status, pregnancy, physical and intellectual impairment, homosexuality, transgender or age by conditions or requirements which cannot be shown to be relevant to performance.

Council is committed to promoting equal employment opportunity as governed by Anti-Discrimination law, EEO principles and the Protected Disclosures Act 1994 for all its employees. In addition, Council has developed its own EEO Policy that promotes the appointment of staff on merit, and implements Selection Panels and Selection Criteria that are fair, balanced and non-discriminatory.

Council conducts a thorough induction process to ensure new staff are aware of policies and procedures relating to EEO.

Council regularly reviews its Training Plan to identify skill gaps, to train and employ appropriate staff, and to promote career progression.

## Compliance with Companion Animals Act and Regulation

Council's activities during the year in relation to enforcing and ensuring compliance with the Companion Animals Act 1998 are set out below.

<b>Animal Control Services</b>	<b>NUMBER</b>
Total Dogs Seized by Ranger	31
Total Dogs Seized by other persons	12
Dogs Returned to Owner (not impounded)	14
Dogs Uncontrolled in public area (off-leash)	16
Dogs processed through Animal Shelter	27
Dogs Released to owners	15
Dogs Sold	7
Dogs Released to Organisations to re-home	1
Dogs Euthanized – Unable to Rehome (unsuitable)	4
Dogs Euthanized as a result of Dog Attack – Unable to Rehome (unsuitable)	0
Dogs Total Euthanized	4
Cats processed through Animal Shelter	11
Cats Released to owners	0
Cats Rehomed	2
Cats Released to Organisations to re-home	0
Cats Total Euthanized	0
Total Out going Animal from Animal Shelter Facility	42
Penalty Infringement Notices Issued – Companion Animals	0
Penalty Infringement Notices Issued – Livestock	0
Reportable Dog Attacks	10
Dangerous Dog Declarations	0
Notice of Intentions to Declare Dog Dangerous	0
Menacing Dog Declarations	0
Notice of Intentions to Declare Dog Menacing	0
Off-Leash Areas in the Shire	2
<b>OTHER ANIMAL MANAGEMENT ACTIVITIES</b>	
Community Education Programs as required Council Newsletter	Monthly
Community Education & Information as required Council Website	Active
Total animal registrations	77
<b>EXPENSES 2016-17</b>	
Funding spent by Council in 2016-17 including the employment of a ranger, the operational and maintenance of Council's animal holding facility, as well as general operational costs.	\$132,307.12
Capital Works Improvements to Pound Facility	Nil

## Carers Recognition Act

### Carers Recognition Act 2010

Uralla Shire Council recognises the contribution carers make to the Uralla Shire community. Council's human resources policies fully take the Carers Recognition Act 2010 into consideration when these policies are drafted, implemented and reviewed.

Council employees are entitled to use any current or accrued sick leave entitlement to provide care and support to a person whose wellbeing is their responsibility. In cases which require long-term provision of care, the employee is encouraged to discuss arrangements with their supervisor or manager.

## Disability Inclusion Act

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### Disability Inclusion Act 2014

Uralla Shire Council undertook internal consultation with staff and external consultation with local people with disability, their carers, and the services that support them. Areas of good practice and priority areas for improvement were identified.

Council adopted its Disability Inclusion Action Plan (DIAP) in June 2017 in its annual Delivery Program and Operational Plan to improve access and inclusion for people with a disability in the Uralla Shire community.

## Compliance with Swimming Pools Act

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Council's activities during the year in relation to enforcing and ensuring compliance with the Swimming Pools Act 1992 (SP Act) are set out below.

Number of inspections of tourist and visitor accommodation	Nil
Number of inspections of premises with more than two dwellings	Nil
Number of inspections that resulted in issuance a certificate of compliance under s22D of the SP Act	1
Number of inspections that resulted in issuance a certificate of non-compliance under cl21 of the SP Reg	1

## Public Interest and Disclosure

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### Public Interest Disclosure Act 1994

Annual Report on Public Interest Disclosures 1 July 2016 to 30 June 2017

Number of public officials who made public interest disclosures to Council	0
Number of public interest disclosures received by Council	0
Of the public interest disclosures received by Council, how many were primarily about:	0
• Corrupt conduct	
• Maladministration	0
• Serious and substantial waste	0
• Government information contravention	0
• Local government pecuniary interest contravention	0
Number of public interest disclosures (received by Council since 1 January 2012) that have been finalised in this reporting period	0

Uralla Shire Council has an Internal Reporting Policy which is available for viewing on Council's website.

Staff are informed and updated on Council policies including the Internal Reporting Policy at staff meetings with hard copies of policies available at each work location. Information is provided to new employees in the Employee Induction Manual.

## Code of Conduct Reporting

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Sections 12.1 and 12.2 of Council's Code of Conduct Policy requires a report be provided to Council and the Office of Local Government on the following range of complaints statistics within three months of the end of September each year. During the reporting period from 1 September 2017 to 31 August 2018, no Code of Conduct Complaints were received.

a) the total number of code of conduct complaints made about councillors and the general manager under the code of conduct in the year to September	Councillors - 0 General Manager - 0
b) the number of code of conduct complaints referred to a conduct reviewer	0
c) the number of code of conduct complaints finalised by a conduct reviewer at the preliminary assessment stage and the outcome of those complaints	0
d) the number of code of conduct complaints investigated by a conduct	0
e) the number of code of conduct complaints investigated by a conduct review committee	0
f) without identifying particular matters, the outcome of code of conduct complaints investigated by a conduct reviewer or conduct review committee under these procedures	0
g) the number of matter reviewed by the Division and, without identifying particular matters, the outcome of the reviews	0
h) The total cost of dealing with code of conduct complaints made about councillors and the general manager in the year to September, including staff costs	\$0.00

## Financial Management

Council's audited Annual Financial Statements for 2017-18 including the General Purpose Financial Statements, Special Purpose Financial Statements and the Special Schedules are attached to the Annual Report. Included in the statements are comments from Council's Auditors – The Audit Office of NSW. A summary of Council's financial performance in 2017-18 and financial position at the end of the reporting period is outlined below:

A summary of the financial statements is provided below:

	2018	2017
	\$'000	\$'000
<b>Income Statement</b>		
Total income from continuing operations	21,356	20,739
Total expenses from continuing operations	19,460	18,842
<b>Operating result from continuing operations</b>	<b>1,896</b>	<b>1,897</b>
<b>Net operating result for the year</b>	<b>1,896</b>	<b>1,897</b>
Net operating result before grants and contributions provided for capital purposes	344	1,881
<b>Statement of Financial Position</b>		
Total current assets	17,325	15,621
Total current liabilities	(6,883)	(6,507)
Total non-current assets	231,289	232,423
Total non-current liabilities	(4,664)	(3,547)
<b>Total equity</b>	<b>237,067</b>	<b>237,990</b>
<b>Other financial information</b>		
Unrestricted current ratio (times)	2.25x	2.07x
Operating performance ratio (%)	2.2%	11.6%
Debt service cover ratio (times)	13.18x	16.74x
Rates and annual charges outstanding ratio (%)	5.4%	4.3%
Buildings and Infrastructure renewals ratio (%)	63.4%	84.4%
Own source operating revenue ratio (%)	69.5%	71.3%
Cash expense cover ratio (months)	10.26 mths	10.5 mths





## Section 4 – Attachments

### **A Financial Statements 2017-18**

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### **B GIPA Report 2016-17**

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# Uralla Shire Council

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

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*“...committed to creating a unique environment  
which offers an excellent quality of life and  
economic opportunities for its people”*



# Uralla Shire Council

## General Purpose Financial Statements for the year ended 30 June 2018

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### Overview

Uralla Shire Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

32 Salisbury Street  
Uralla NSW 2358

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: <http://www.uralla.nsw.gov.au/>.

## Uralla Shire Council

### General Purpose Financial Statements for the year ended 30 June 2018

## Understanding Council's financial statements

---

### Introduction

Each year, individual local governments across New South Wales are required to present a set of audited financial statements to their council and community.

### What you will find in the statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2018.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

### About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

### About the primary financial statements

The financial statements incorporate five 'primary' financial statements:

#### 1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses.

This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

#### 2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, Property, Plant and Equipment.

#### 3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

#### 4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

### 5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

### About the Auditor's Reports

Council's annual financial statements are required to be audited by the NSW Audit Office. In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

### Who uses the financial statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the Audit Report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

## Uralla Shire Council

### General Purpose Financial Statements for the year ended 30 June 2018

### Statement by Councillors and Management made pursuant to Section 413(2)(c) of the *Local Government Act 1993 (NSW)* (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:

- the *Local Government Act 1993 (NSW)* (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these financial statements:


- present fairly the Council's operating result and financial position for the year,
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 18 October 2018.



Cr M Pearce  
Mayor  
18 October 2018



Cr R Crouch  
Councillor  
18 October 2018



Mr Andrew Hopkins  
General Manager  
18 October 2018



Mr Simon Paul  
Responsible Accounting Officer  
18 October 2018

# Uralla Shire Council

## Income Statement

for the year ended 30 June 2018

Original unaudited budget 2018	\$ '000	Notes	Actual 2018	Actual 2017
<b>Income from continuing operations</b>				
<b>Revenue:</b>				
6,265	Rates and annual charges	3a	6,159	5,938
4,641	User charges and fees	3b	4,856	4,890
249	Interest and investment revenue	3c	398	331
761	Other revenues	3d	630	756
7,485	Grants and contributions provided for operating purposes	3e,f	7,761	8,808
593	Grants and contributions provided for capital purposes	3e,f	1,552	16
<b>19,994</b>	<b>Total income from continuing operations</b>		<b>21,356</b>	<b>20,739</b>
<b>Expenses from continuing operations</b>				
9,470	Employee benefits and on-costs	4a	9,424	8,975
163	Borrowing costs	4b	167	190
4,035	Materials and contracts	4c	3,892	3,699
3,932	Depreciation and amortisation	4d	4,270	3,958
–	Impairment of investments	4d	–	(6)
1,632	Other expenses	4e	1,623	1,508
–	Net losses from the disposal of assets	5	84	518
<b>19,232</b>	<b>Total expenses from continuing operations</b>		<b>19,460</b>	<b>18,842</b>
<b>762</b>	<b>Operating result from continuing operations</b>		<b>1,896</b>	<b>1,897</b>
<b>762</b>	<b>Net operating result for the year</b>		<b>1,896</b>	<b>1,897</b>
762	Net operating result attributable to Council		1,896	1,897
<b>169</b>	<b>Net operating result for the year before grants and contributions provided for capital purposes</b>		<b>344</b>	<b>1,881</b>

## Uralla Shire Council

# Statement of Comprehensive Income

for the year ended 30 June 2018

\$ '000	Notes	2018	2017
<b>Net operating result for the year</b> (as per Income Statement)		<b>1,896</b>	<b>1,897</b>
<b>Other comprehensive income:</b>			
Amounts that will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of IPP&E	9	(2,819)	2,306
<b>Total items which will not be reclassified subsequently to the operating result</b>		<b>(2,819)</b>	<b>2,306</b>
<b>Total other comprehensive income for the year</b>		<b>(2,819)</b>	<b>2,306</b>
<b>Total comprehensive income for the year</b>		<b>(923)</b>	<b>4,203</b>
Total comprehensive income attributable to Council		(923)	4,203

## Uralla Shire Council

Statement of Financial Position  
as at 30 June 2018

\$ '000	Notes	2018	2017
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	6a	1,443	4,782
Investments	6b	13,550	9,650
Receivables	7	2,065	936
Inventories	8	213	178
Other	8	54	75
<b>Total current assets</b>		<b>17,325</b>	<b>15,621</b>
<b>Non-current assets</b>			
Infrastructure, property, plant and equipment	9	231,289	232,423
<b>Total non-current assets</b>		<b>231,289</b>	<b>232,423</b>
<b>TOTAL ASSETS</b>		<b>248,614</b>	<b>248,044</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	10	3,836	3,515
Income received in advance	10	475	393
Borrowings	10	221	213
Provisions	11	2,351	2,386
<b>Total current liabilities</b>		<b>6,883</b>	<b>6,507</b>
<b>Non-current liabilities</b>			
Borrowings	10	2,423	2,633
Provisions	11	2,241	914
<b>Total non-current liabilities</b>		<b>4,664</b>	<b>3,547</b>
<b>TOTAL LIABILITIES</b>		<b>11,547</b>	<b>10,054</b>
<b>Net assets</b>		<b>237,067</b>	<b>237,990</b>
<b>EQUITY</b>			
Accumulated surplus	12	72,961	71,065
Revaluation reserves	12	164,106	166,925
<b>Total equity</b>		<b>237,067</b>	<b>237,990</b>



## Uralla Shire Council

## Statement of Changes in Equity

for the year ended 30 June 2018

\$ '000	Notes	2018	IPP&E	Total equity	2017	IPP&E	Total equity
		Accumulated surplus	revaluation reserve		Accumulated surplus	revaluation reserve	
<b>Opening balance</b>		71,065	166,925	<b>237,990</b>	69,168	164,619	<b>233,787</b>
Net operating result for the year prior to correction of errors and changes in accounting policies		<b>1,896</b>	–	<b>1,896</b>	1,897	–	<b>1,897</b>
<b>Net operating result for the year</b>		<b>1,896</b>	–	<b>1,896</b>	<b>1,897</b>	–	<b>1,897</b>
<b>Other comprehensive income</b>							
– Gain (loss) on revaluation of IPP&E	9	–	(2,819)	<b>(2,819)</b>	–	2,306	<b>2,306</b>
<b>Other comprehensive income</b>		–	<b>(2,819)</b>	<b>(2,819)</b>	–	<b>2,306</b>	<b>2,306</b>
<b>Total comprehensive income (c&amp;d)</b>		<b>1,896</b>	<b>(2,819)</b>	<b>(923)</b>	<b>1,897</b>	<b>2,306</b>	<b>4,203</b>
<b>Equity – balance at end of the reporting period</b>		<b>72,961</b>	<b>164,106</b>	<b>237,067</b>	<b>71,065</b>	<b>166,925</b>	<b>237,990</b>

## Uralla Shire Council

Statement of Cash Flows  
for the year ended 30 June 2018

Original unaudited budget 2018	\$ '000	Notes	Actual 2018	Actual 2017
<b>Cash flows from operating activities</b>				
<u>Receipts:</u>				
6,265	Rates and annual charges		6,087	5,897
7,015	User charges and fees		4,995	5,274
249	Investment and interest revenue received		366	277
5,704	Grants and contributions		8,807	8,815
761	Other		1,369	1,544
<u>Payments:</u>				
(9,469)	Employee benefits and on-costs		(9,467)	(8,919)
(3,990)	Materials and contracts		(4,347)	(4,261)
(163)	Borrowing costs		(147)	(156)
(1,678)	Other		(1,966)	(1,559)
<b>4,694</b>	<b>Net cash provided (or used in) operating activities</b>	13b	<b>5,697</b>	<b>6,912</b>
<b>Cash flows from investing activities</b>				
<u>Receipts:</u>				
800	Sale of investment securities		17,850	15,800
186	Sale of infrastructure, property, plant and equipment		351	185
<u>Payments:</u>				
–	Purchase of investment securities		(21,750)	(18,294)
(5,986)	Purchase of infrastructure, property, plant and equipment		(4,943)	(3,261)
<b>(5,000)</b>	<b>Net cash provided (or used in) investing activities</b>		<b>(8,492)</b>	<b>(5,570)</b>
<b>Cash flows from financing activities</b>				
<u>Receipts:</u>				
1,000	Proceeds from borrowings and advances		–	–
–	Proceeds from retirement home contributions		1,058	1,777
<u>Payments:</u>				
(214)	Repayment of borrowings and advances		(202)	(201)
–	Repayment of retirement home contributions		(1,400)	(1,336)
(1,000)	Other financing activity payments		–	–
<b>(214)</b>	<b>Net cash flow provided (used in) financing activities</b>		<b>(544)</b>	<b>240</b>
<b>(520)</b>	<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>(3,339)</b>	<b>1,582</b>
5,975	Plus: cash and cash equivalents – beginning of year	13a	4,782	3,200
<b>5,455</b>	<b>Cash and cash equivalents – end of the year</b>	13a	<b>1,443</b>	<b>4,782</b>
Additional Information:				
plus:	Investments on hand – end of year	6b	13,550	9,650
	<b>Total cash, cash equivalents and investments</b>		<b>14,993</b>	<b>14,432</b>

# Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

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## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 1. Basis of preparation

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These financial statements were authorised for issue by Council on 18 October 2018.

Council has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### **Basis of preparation**

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not-for-profit entity for the purpose of preparing these financial statements.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Unless otherwise indicated, all amounts disclosed in the financial statements are actual amounts.

Specific budgetary amounts have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- Note 17 – Material budget variations

and are clearly marked.

#### **(a) New and amended standards adopted by Council**

There have been no new (or amended) accounting standards adopted by Council in this year's financial statements which have had any material impact on reported financial position, performance or cash flows.

#### **(b) Historical cost convention**

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment and investment property.

#### **(c) Significant accounting estimates and judgements**

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

#### **Critical accounting estimates and assumptions**

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 1. Basis of preparation (continued)

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- (i) estimated fair values of infrastructure, property, plant and equipment – refer Note 9,
- (ii) estimated tip remediation provisions – refer Note 11,
- (iii) employee benefit provisions – refer Note 11.

#### ***Significant judgements in applying the Council's accounting policies***

- (iv) Impairment of receivables

Council has made a significant judgement about the impairment of a number of its receivables in Note 7.

#### **Monies and other assets received by Council**

##### **(a) The Consolidated Fund**

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993 (NSW)*, all money and other assets received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Water service
- Sewerage service
- McMaugh Garden Aged Care Centre

##### **(b) The Trust Fund**

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and other assets received by the Council in trust which must be applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and other assets subject to Council's control have been included in these reports.

#### **Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which that are recoverable from, or payable to the taxation authority are presented as operating cash flows.

## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 1. Basis of preparation (continued)

---

##### **New accounting standards and interpretations issued not yet effective**

Certain new accounting standards and interpretations have been published that are not mandatory for the current reporting period and which have not been applied.

As at the date of authorisation of these financial statements, Council does not consider that any of those standards are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

Council has not elected to apply any pronouncements before their operative date in these financial statements.

## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 2(a). Council functions/activities – financial information

Functions/activities	Income, expenses and assets have been directly attributed to the following functions/activities. Details of these functions/activities are provided in Note 2(b).									
	Income from continuing operations		Expenses from continuing operations		Operating result from continuing operations		Grants included in income from continuing operations		Total assets held (current and non-current)	
	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017
Our Society	6,998	6,841	7,453	7,524	(455)	(683)	299	40	13,062	13,557
Our Economy	4,698	3,513	6,322	6,128	(1,624)	(2,615)	2,912	2,022	194,705	193,075
Our Environment	3,943	3,501	3,915	3,588	28	(87)	200	82	33,362	35,080
Our Leadership	5,717	6,884	1,770	1,602	3,947	5,282	1,708	2,676	7,485	6,332
<b>Total functions and activities</b>	<b>21,356</b>	<b>20,739</b>	<b>19,460</b>	<b>18,842</b>	<b>1,896</b>	<b>1,897</b>	<b>5,119</b>	<b>4,820</b>	<b>248,614</b>	<b>248,044</b>

## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 2(b). Council functions/activities – component descriptions

**Details relating to the Council's functions/activities as reported in Note 2(a) are as follows:**

##### **Our Society**

Includes public libraries; sporting grounds and venues; swimming pools; parks; gardens; other sporting, recreational and cultural services; public cemeteries; public conveniences; other community amenities, aged person facilities, services for disabled persons, migrants and Indigenous persons; youth services. Includes Council's fire and emergency services levy, fire protection, emergency services, enforcement of regulations and animal control.

##### **Our Economy**

Includes community centres and halls, including public halls and performing arts venues; building control; quarries and pits; urban local, urban regional, sealed and unsealed roads, bridges, footpaths and parking areas; street cleaning; tourism and area promotion; industrial development promotion; real estate development; street lighting and town planning;

##### **Our Environment**

Includes noxious plants and insect/vermin control; other environmental protection; solid waste management, including domestic waste; other waste management; other sanitation; drainage and stormwater management.

##### **Our Leadership**

Includes costs relating to Council's role as a component of democratic government, including elections, members' fees and expenses, subscriptions to local authority associations, meetings of Council and policy-making committees, public disclosure (e.g. GIPA), and legislative compliance. Also includes all administrative costs such as finance, human resources, information technology, governance and customer support. Also includes camping areas and caravan parks.



# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

### Note 3. Income from continuing operations

\$ '000	2018	2017
<b>(a) Rates and annual charges</b>		
<b>Ordinary rates</b>		
Residential	1,482	1,474
Farmland	2,013	1,970
Business	101	107
<b>Total ordinary rates</b>	<b>3,596</b>	<b>3,551</b>
<b>Annual charges</b> (pursuant to s.496, s.496A, s.496B, s.501 & s.611)		
Domestic waste management services	529	505
Stormwater management services	29	29
Water supply services	388	390
Sewerage services	710	584
Waste management services (non-domestic)	40	41
Environmental	867	838
<b>Total annual charges</b>	<b>2,563</b>	<b>2,387</b>
<b>TOTAL RATES AND ANNUAL CHARGES</b>	<b>6,159</b>	<b>5,938</b>

Council has used 2016 year valuations provided by the NSW Valuer General in calculating its rates.

#### Accounting policy for rates and annual charges

Rates, annual charges, grants and contributions (including developer contributions) are recognised as revenue when the Council obtains control over the assets comprising these receipts. Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

#### (b) User charges and fees

##### Specific user charges (per s.502 – specific 'actual use' charges)

Water supply services	604	534
Sewerage services	5	6
Waste management services (non-domestic)	154	170
<b>Total specific user charges</b>	<b>763</b>	<b>710</b>

##### Other user charges and fees

##### (i) Fees and charges – statutory and regulatory functions (per s.608)

Inspection services	37	22
Private works – section 67	75	176
Registration fees	10	8
Section 149 certificates (EPA Act)	21	22
Section 603 certificates	12	11
Town planning	85	81
<b>Total fees and charges – statutory/regulatory</b>	<b>240</b>	<b>320</b>

# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

### Note 3. Income from continuing operations (continued)

\$ '000	2018	2017
<b>(b) User charges and fees (continued)</b>		
<b>(ii) Fees and charges – other (incl. general user charges (per s.608))</b>		
Aged care	951	726
Bundarra neighbour aid	–	4
Caravan park	6	14
Cemeteries	25	21
Community centres	2	16
Kamillaroi aged and disability services – contract service fees	110	387
Lease rentals	–	5
Scrap metal sales	60	31
Sundry sales	83	72
Swimming centres	21	20
Tablelands community support options – client contributions	254	597
Tablelands community support options – contract service fees	2,267	1,877
Tablelands community transport	10	20
Waste disposal tipping fees	56	62
Water and sewer connection fees	8	8
<b>Total fees and charges – other</b>	<b>3,853</b>	<b>3,860</b>
<b>TOTAL USER CHARGES AND FEES</b>	<b>4,856</b>	<b>4,890</b>

#### Accounting policy for user charges and fees

User charges and fees are recognised as revenue when the service has been provided.

### (c) Interest and investment revenue (including losses)

#### Interest

– Overdue rates and annual charges (incl. special purpose rates)	50	27
– Cash and investments	348	304
<b>TOTAL INTEREST AND INVESTMENT REVENUE</b>	<b>398</b>	<b>331</b>

#### Interest revenue is attributable to:

##### Unrestricted investments/financial assets:

Overdue rates and annual charges (general fund)	37	16
General Council cash and investments	227	188

##### Restricted investments/funds – external:

Development contributions		
– Section 7.11	14	14
Water fund operations	66	64
Sewerage fund operations	54	49
<b>Total interest and investment revenue recognised</b>	<b>398</b>	<b>331</b>

#### Accounting policy for interest and investment revenue

Interest income is recognised using the effective interest rate at the date that interest is earned.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 3. Income from continuing operations (continued)

\$ '000	Notes	2018	2017
<b>(d) Other revenues</b>			
Rental income – other council properties		140	143
Fines		6	3
Legal fees recovery – rates and charges (extra charges)		10	2
Commissions and agency fees		9	6
Diesel rebate		85	87
Donations received		4	25
Insurance claim recoveries		93	73
Other reimbursements		80	88
Other sundry income		80	36
Prior year creditor reversal		–	82
Prior year purchases adjustment		–	70
Recycling income (non-domestic)		57	82
Sales – general		46	34
Staff FBT contributions		20	25
<b><u>TOTAL OTHER REVENUE</u></b>		<b><u>630</u></b>	<b><u>756</u></b>

#### Accounting policy for other revenue

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Council and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Parking fees and fines are recognised as revenue when the service has been provided, or when the penalty has been applied, whichever occurs first.

Rental income is accounted for on a straight-line basis over the lease term.

Miscellaneous sales are recognised when physical possession has transferred to the customer which is deemed to be the point of transfer of risks and rewards.

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 3. Income from continuing operations (continued)

\$ '000	2018 Operating	2017 Operating	2018 Capital	2017 Capital
<b>(e) Grants</b>				
<b>General purpose (untied)</b>				
<b>Current year allocation</b>				
Financial assistance – general component	1,558	2,602	–	–
Financial assistance – local roads component	910	906	–	–
<b>Other</b>				
Pensioners' rates subsidies – general component	62	73	–	–
<b>Total general purpose</b>	<b>2,530</b>	<b>3,581</b>	<b>–</b>	<b>–</b>
<b>Specific purpose</b>				
Pensioners' rates subsidies:				
– Water	19	16	–	–
– Sewerage	17	12	–	–
– Domestic waste management	22	13	–	–
Sewerage services	–	–	98	–
Community centres	1	–	–	–
Employment and training programs	13	3	–	–
Heritage and cultural	–	9	–	–
Library	40	41	–	–
Recreation and culture	–	–	258	–
Street lighting	14	14	–	–
Transport (roads to recovery)	864	1,115	–	–
Transport (other roads and bridges funding)	–	–	1,168	16
Innovation Fund	75	–	–	–
<b>Total specific purpose</b>	<b>1,065</b>	<b>1,223</b>	<b>1,524</b>	<b>16</b>
<b>Total grants</b>	<b>3,595</b>	<b>4,804</b>	<b>1,524</b>	<b>16</b>
<b>Grant revenue is attributable to:</b>				
– Commonwealth funding	3,345	4,624	600	–
– State funding	250	180	924	16
	<b>3,595</b>	<b>4,804</b>	<b>1,524</b>	<b>16</b>
<b>(f) Contributions</b>				
<b>Developer contributions:</b>				
<b>(s7.4 &amp; s7.11 – EP&amp;A Act, s64 of the LGA):</b>				
<b>Cash contributions</b>				
S 7.11 – contributions towards amenities/services	90	7	–	–
<b>Total developer contributions – cash</b>	<b>90</b>	<b>7</b>	<b>–</b>	<b>–</b>
<b>Total developer contributions</b>	<b>90</b>	<b>7</b>	<b>–</b>	<b>–</b>

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## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 3. Income from continuing operations (continued)

\$ '000	2018 Operating	2017 Operating	2018 Capital	2017 Capital
<b>(f) Contributions (continued)</b>				
<b>Other contributions:</b>				
<b>Cash contributions</b>				
McMaugh gardens aged care – subsidies	2,203	2,284	–	–
RMS contributions (regional roads, block grant)	1,287	1,126	28	–
Tablelands community transport – subsidies	586	587	–	–
<b>Total other contributions – cash</b>	<b>4,076</b>	<b>3,997</b>	<b>28</b>	<b>–</b>
<b>Total other contributions</b>	<b>4,076</b>	<b>3,997</b>	<b>28</b>	<b>–</b>
<b>Total contributions</b>	<b>4,166</b>	<b>4,004</b>	<b>28</b>	<b>–</b>
<b>TOTAL GRANTS AND CONTRIBUTIONS</b>	<b>7,761</b>	<b>8,808</b>	<b>1,552</b>	<b>16</b>

**Accounting policy for contributions**

Control over grants and contributions is normally obtained upon their receipt (or acquittal) and is valued at the fair value of the granted or contributed asset at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were un-discharged at reporting date, the unused grant or contribution is disclosed below.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at reporting date.

**(g) Unspent grants and contributions****Certain grants and contributions are obtained by Council on condition that they be spent in a specified manner:**

	2018	2017
<b>Operating grants</b>		
Unexpended at the close of the previous reporting period	1,586	909
Add: operating grants recognised in the current period but not yet spent	863	702
Less: operating grants recognised in a previous reporting period now spent	(935)	(25)
<b>Unexpended and held as restricted assets (operating grants)</b>	<b>1,514</b>	<b>1,586</b>
<b>Capital grants</b>		
Unexpended at the close of the previous reporting period	292	166
Add: capital grants recognised in the current period but not yet spent	–	128
Less: capital grants recognised in a previous reporting period now spent	(162)	(2)
<b>Unexpended and held as restricted assets (capital grants)</b>	<b>130</b>	<b>292</b>
<b>Contributions</b>		
Unexpended at the close of the previous reporting period	512	491
Add: contributions recognised in the current period but not yet spent	104	21
<b>Unexpended and held as restricted assets (contributions)</b>	<b>616</b>	<b>512</b>

# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

### Note 4. Expenses from continuing operations

\$ '000	2018	2017
<b>(a) Employee benefits and on-costs</b>		
Salaries and wages	7,540	7,224
Travel expenses	26	95
Employee leave entitlements (ELE)	1,371	1,171
Superannuation – defined contribution plans	852	797
Superannuation – defined benefit plans	84	77
Workers' compensation insurance	324	276
Fringe benefit tax (FBT)	2	48
Training costs (other than salaries and wages)	77	38
Other	11	44
<b>Total employee costs</b>	<b>10,287</b>	<b>9,770</b>
Less: capitalised costs	(863)	(795)
<b>TOTAL EMPLOYEE COSTS EXPENSED</b>	<b>9,424</b>	<b>8,975</b>
Number of 'full-time equivalent' employees (FTE) at year end	136	120
Number of 'full-time equivalent' employees (FTE) at year end (incl. vacancies)	140	126

#### Accounting policy for employee benefits and on-costs

Employee benefit expenses are recorded when the service has been provided by the employee.

#### Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

#### Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a Defined Benefit Plan under the Local Government Superannuation Scheme, however, when sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note 15 for more information.

### (b) Borrowing costs

#### (i) Interest bearing liability costs

Interest on loans	142	165
<b>Total interest bearing liability costs expensed</b>	<b>142</b>	<b>165</b>

#### (ii) Other borrowing costs

Discount adjustments relating to movements in provisions (other than ELE)		
– Remediation liabilities	25	25
<b>Total other borrowing costs</b>	<b>25</b>	<b>25</b>
<b>TOTAL BORROWING COSTS EXPENSED</b>	<b>167</b>	<b>190</b>

#### Accounting policy for borrowing costs

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed.

## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 4. Expenses from continuing operations (continued)

\$ '000	2018	2017
<b>(c) Materials and contracts</b>		
Raw materials and consumables	5,261	5,486
Contractor and consultancy costs	2,891	1,903
Auditors remuneration <sup>(2)</sup>	55	47
Legal expenses:		
– Legal expenses: debt recovery	10	9
– Legal expenses: other	19	34
Operating leases:		
– Operating lease rentals: minimum lease payments <sup>(1)</sup>	53	53
<b>Total materials and contracts</b>	<b>8,289</b>	<b>7,532</b>
Less: capitalised costs	(4,397)	(3,833)
<b>TOTAL MATERIALS AND CONTRACTS</b>	<b>3,892</b>	<b>3,699</b>
<b>Operating leases</b>		
Leases in which a significant portion of the risks and rewards of ownership are not transferred to Council as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.		
<b>1. Operating lease payments are attributable to:</b>		
Other	53	53
	<b>53</b>	<b>53</b>
<b>2. Auditor remuneration</b>		
During the year the following fees were paid or payable for services provided by the auditor of Council, related practices and non-related audit firms		
<b>Auditors of the Council – NSW Auditor-General:</b>		
<b>(i) Audit and other assurance services</b>		
Audit and review of financial statements	53	38
<b>Remuneration for audit and other assurance services</b>	<b>53</b>	<b>38</b>
<b>Total Auditor-General remuneration</b>	<b>53</b>	<b>38</b>
<b>Non NSW Auditor-General audit firms:</b>		
<b>(i) Audit and other assurance services</b>		
Audit and review of financial statements	–	9
Other audit and assurance services	2	–
<b>Remuneration for audit and other assurance services</b>	<b>2</b>	<b>9</b>
<b>Total remuneration of non NSW Auditor-General audit firms</b>	<b>2</b>	<b>9</b>
<b>Total Auditor remuneration</b>	<b>55</b>	<b>47</b>

## Uralla Shire Council

# Notes to the Financial Statements

for the year ended 30 June 2018

## Note 4. Expenses from continuing operations (continued)

\$ '000	Notes	2018	2017
<b>(d) Depreciation, amortisation and impairment</b>			
<b>Depreciation and amortisation</b>			
Plant and equipment		556	532
Office equipment		73	91
Furniture and fittings		55	76
<b>Infrastructure:</b>			
– Buildings – non-specialised		409	370
– Other structures		44	29
– Sealed roads structure		1,428	1,376
– Unsealed roads		554	550
– Bridges		320	323
– Footpaths		45	43
– Stormwater drainage		24	23
– Water supply network		453	246
– Sewerage network		223	203
– Swimming pools		15	14
– Other open space/recreational assets		28	39
<b>Other assets:</b>			
– Other		4	4
<b>Reinstatement, rehabilitation and restoration assets:</b>			
– Tip assets	9 & 11	39	39
<b>Total depreciation and amortisation costs</b>		<b>4,270</b>	<b>3,958</b>
<b>Impairment of investments</b>			
– Investments other than available for sale		–	(6)
<b>Total investment impairment costs / (reversals)</b>		<b>–</b>	<b>(6)</b>
<b>TOTAL DEPRECIATION, AMORTISATION AND IMPAIRMENT / REVALUATION DECREMENT COSTS EXPENSED</b>			
		<b>4,270</b>	<b>3,952</b>



## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 4. Expenses from continuing operations (continued)

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##### **Accounting policy for depreciation, amortisation and impairment expenses**

###### **Depreciation and amortisation**

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note 9 for IPPE assets.

###### **Impairment of non-financial assets**

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

###### **Impairment of financial assets**

Council assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

# Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

### Note 4. Expenses from continuing operations (continued)

\$ '000	2018	2017
<b>(e) Other expenses</b>		
Advertising	18	29
Bad and doubtful debts	–	59
Bank charges	27	24
Computer software charges	2	5
Contributions/levies to other levels of government	6	–
Councillor expenses – mayoral fee	19	19
Councillor expenses – councillors' fees	101	89
Councillors' expenses (incl. mayor) – other (excluding fees above)	8	10
Donations, contributions and assistance to other organisations (Section 356)	466	344
Electricity and heating	209	180
Insurance	316	311
Internet and other communication	8	25
Licences	41	46
Motor vehicle registration fees	46	14
Other fees and charges	19	5
Postage	36	32
Printing and stationery	37	57
Street lighting	57	47
Subscriptions and publications	74	79
Sundry expenses	3	3
Telephone and communications	127	128
Valuation fees	2	–
Volunteer reimbursements	1	2
<b>Total other expenses</b>	<b>1,623</b>	<b>1,508</b>
<b><u>TOTAL OTHER EXPENSES</u></b>	<b><u>1,623</u></b>	<b><u>1,508</u></b>

#### Accounting policy for other expenses

Other expenses are recorded on an accruals basis as the Council receives the goods or services.

## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 5. Gains or losses from the disposal of assets

\$ '000	Notes	2018	2017
<b>Property</b> (excl. investment property)	9		
Proceeds from disposal – property		–	7
Less: carrying amount of property assets sold/written off		–	(5)
<b>Net gain/(loss) on disposal</b>		<b>–</b>	<b>2</b>
<b>Plant and equipment</b>	9		
Proceeds from disposal – plant and equipment		470	178
Less: carrying amount of plant and equipment assets sold/written off		(527)	(185)
<b>Net gain/(loss) on disposal</b>		<b>(57)</b>	<b>(7)</b>
<b>Infrastructure</b>	9		
Less: carrying amount of infrastructure assets sold/written off		(27)	(513)
<b>Net gain/(loss) on disposal</b>		<b>(27)</b>	<b>(513)</b>
<b>Financial assets</b> <sup>(1)</sup>	6		
Proceeds from disposal/redemptions/maturities – financial assets		17,850	15,800
Less: carrying amount of financial assets sold/redeemed/matured		(17,850)	(15,800)
<b>Net gain/(loss) on disposal</b>		<b>–</b>	<b>–</b>
<b>NET GAIN/(LOSS) ON DISPOSAL OF ASSETS</b>		<b>(84)</b>	<b>(518)</b>

**Accounting policy for disposal of assets**

The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is derecognised.

## Note 6(a). Cash and cash equivalent assets

<b>Cash and cash equivalents</b>		
Cash on hand and at bank	97	100
Cash-equivalent assets		
– Deposits at call	1,346	4,682
<b>Total cash and cash equivalents</b>	<b>1,443</b>	<b>4,782</b>

**Accounting policy for cash and cash equivalents**

For Statement of Cash Flow presentation purposes, cash and cash equivalents includes cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 6(b). Investments

\$ '000	2018	2018	2017	2017
	Current	Non-current	Current	Non-current
<b>Investments</b>				
a. 'Held to maturity'	13,550	—	9,650	—
<b>Total investments</b>	<b>13,550</b>	<b>—</b>	<b>9,650</b>	<b>—</b>
<b><u>TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS</u></b>	<b><u>14,993</u></b>	<b><u>—</u></b>	<b><u>14,432</u></b>	<b><u>—</u></b>
<b>Held to maturity investments</b>				
Long term deposits	13,550	—	9,650	—
<b>Total</b>	<b>13,550</b>	<b>—</b>	<b>9,650</b>	<b>—</b>

#### Accounting policy for investments

##### Classification

Council classifies its financial assets in the following categories: financial assets at fair value through profit or loss; loans and receivables; held-to-maturity investments; and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

##### Held to maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council's management has the positive intention and ability to hold to maturity. Assets in this category are measured at amortised cost.

##### Recognition and de-recognition

Regular purchases and sales of financial assets are recognised on trade-date: the date on which Council commits to purchase or sell the asset.

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 6(c). Restricted cash, cash equivalents and investments – details

\$ '000	2018	2018	2017	2017
	Current	Non-current	Current	Non-current
Total cash, cash equivalents and investments	14,993	–	14,432	–
attributable to:				
External restrictions (refer below)	9,050	–	9,098	–
Internal restrictions (refer below)	4,894	–	3,165	–
Unrestricted	1,049	–	2,169	–
	14,993	–	14,432	–

\$ '000	2018	2017
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## Details of restrictions

## External restrictions – included in liabilities

Specific purpose unexpended loans – general	603	619
McMaugh gardens resident bonds	1,870	2,089
External restrictions – included in liabilities	2,473	2,708

## External restrictions – other

Developer contributions – general	616	512
Specific purpose unexpended grants	1,644	1,878
Water supplies	2,275	2,170
Sewerage services	2,042	1,830
External restrictions – other	6,577	6,390
Total external restrictions	9,050	9,098

## Internal restrictions

Plant and vehicle replacement	1,517	833
Employees leave entitlement	970	1,014
Carry over works	619	998
Strategic development	440	320
FAGS Received in advance	1,251	–
Tip Remediation	97	–
Total internal restrictions	4,894	3,165

## TOTAL RESTRICTIONS

13,944	12,263
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## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 7. Receivables

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>Purpose</b>				
Rates and annual charges	305	—	233	—
Interest and extra charges	44	—	36	—
User charges and fees	408	—	380	—
Private works	10	—	52	—
Capital debtors (being sale of assets)				
– Other asset sales	119	—	—	—
Accrued revenues				
– Interest on investments	150	—	126	—
– Other income accruals	102	—	8	—
Amounts due from other councils	47	—	50	—
Government grants and subsidies	664	—	79	—
Net GST receivable	159	—	25	—
Resident contributions	105	—	—	—
Other debtors	21	—	16	—
<b>Total</b>	<b>2,134</b>	<b>—</b>	<b>1,005</b>	<b>—</b>
<b>Less: provision for impairment</b>				
Other debtors	(69)	—	(69)	—
<b>Total provision for impairment – receivables</b>	<b>(69)</b>	<b>—</b>	<b>(69)</b>	<b>—</b>
<b><u>TOTAL NET RECEIVABLES</u></b>	<b><u>2,065</u></b>	<b><u>—</u></b>	<b><u>936</u></b>	<b><u>—</u></b>
<b>Externally restricted receivables</b>				
<b>Water supply</b>				
– Rates and availability charges	35	—	29	—
– Other	339	—	233	—
<b>Sewerage services</b>				
– Rates and availability charges	58	—	39	—
– Other	7	—	5	—
<b>Other</b>				
– Unexpended grants	—	—	58	—
<b>Total external restrictions</b>	<b>439</b>	<b>—</b>	<b>364</b>	<b>—</b>
<b>Unrestricted receivables</b>	<b>1,626</b>	<b>—</b>	<b>572</b>	<b>—</b>
<b><u>TOTAL NET RECEIVABLES</u></b>	<b><u>2,065</u></b>	<b><u>—</u></b>	<b><u>936</u></b>	<b><u>—</u></b>
<b>Movement in provision for impairment of receivables</b>				
Balance at the beginning of the year			2018	2017
			69	10
+ new provisions recognised during the year			—	60
– amounts provided for but recovered during the year			—	(1)
<b>Balance at the end of the year</b>			<b>69</b>	<b>69</b>

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 7. Receivables (continued)

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##### **Accounting policy for receivables**

###### **Recognition and measurement**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets. Loans and receivables are included in receivables (Note 7) in the Statement of Financial Position. Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

###### **Impairment**

For loans and receivables the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss.

Collectability of receivables is reviewed on an on-going basis. Debts that are known to be uncollectible are written off by reducing the carrying amount directly. An allowance account (provision for impairment of receivables) is used when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of the receivables.

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired. When a receivable for which an impairment allowance had been recognised becomes uncollectable in a subsequent period it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the Income statement.

## Uralla Shire Council

# Notes to the Financial Statements

for the year ended 30 June 2018

## Note 8. Inventories and other assets

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>(a) Inventories</b>				
<b>Inventories at cost</b>				
Stores and materials	213	–	178	–
<b>Total inventories at cost</b>	<b>213</b>	<b>–</b>	<b>178</b>	<b>–</b>
<b><u>TOTAL INVENTORIES</u></b>	<b><u>213</u></b>	<b><u>–</u></b>	<b><u>178</u></b>	<b><u>–</u></b>
<b>(b) Other assets</b>				
Prepayments	54	–	75	–
<b><u>TOTAL OTHER ASSETS</u></b>	<b><u>54</u></b>	<b><u>–</u></b>	<b><u>75</u></b>	<b><u>–</u></b>

### Externally restricted assets

There are no restrictions applicable to the above assets.

### Accounting policy

#### Raw materials and stores

Raw materials and stores are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.



Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 9. Infrastructure, property, plant and equipment

Asset class  \$ '000	as at 30/6/2017			Asset movements during the reporting period							as at 30/6/2018		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals	Additions new assets	Carrying value of disposals	Depreciation expense	Adjustments and transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
Capital work in progress	393	–	393	1,574	–	–	–	–	–	–	1,967	–	1,967
Plant and equipment	7,345	3,256	4,089	707	43	(527)	(556)	–	–	–	7,079	3,323	3,756
Office equipment	561	450	111	52	–	–	(73)	–	–	–	613	523	90
Furniture and fittings	1,153	616	537	28	17	–	(55)	(183)	–	–	1,003	659	344
<b>Land:</b>													
– Operational land	1,736	–	1,736	–	36	–	–	–	–	49	1,821	–	1,821
– Community land	3,532	–	3,532	–	–	–	–	–	–	401	3,933	–	3,933
Land improvements – non-depreciable	17	–	17	–	–	–	–	–	–	–	17	–	17
<b>Infrastructure:</b>													
– Buildings – non-specialised	24,026	7,295	16,731	70	289	–	(409)	619	(3,722)	–	25,668	12,090	13,578
– Other structures	1,308	770	538	–	–	–	(44)	–	–	–	1,308	814	494
– Sealed roads structure	100,471	26,278	74,193	1,278	140	(27)	(1,428)	–	–	–	101,914	27,758	74,156
– Unsealed roads	17,423	11,817	5,606	195	–	–	(554)	–	–	–	17,559	12,312	5,247
– Bridges	31,916	11,098	20,818	16	–	–	(320)	1	–	–	31,933	11,418	20,515
– Footpaths	1,791	269	1,522	–	96	–	(45)	1	–	–	1,888	314	1,574
– Bulk earthworks (non-depreciable)	76,786	–	76,786	648	–	–	–	(2)	–	–	77,432	–	77,432
– Stormwater drainage	2,479	565	1,914	–	–	–	(24)	–	–	–	2,479	589	1,890
– Water supply network	27,543	13,629	13,914	15	–	–	(453)	–	–	284	28,137	14,377	13,760
– Sewerage network	13,881	5,232	8,649	6	–	–	(223)	(400)	–	169	13,682	5,481	8,201
– Swimming pools	750	580	170	–	–	–	(15)	–	–	–	750	595	155
– Other open space/recreational assets	791	339	452	18	63	–	(28)	(37)	–	–	668	200	468
<b>Other assets:</b>													
– Heritage collections	90	–	90	–	–	–	–	–	–	–	90	–	90
– Other	84	26	58	–	–	–	(4)	–	–	–	84	30	54
<b>Reinstatement, rehabilitation and restoration assets (refer Note 11):</b>													
– Tip assets	787	220	567	–	–	–	(39)	1,219	–	–	2,006	259	1,747
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT AND EQUIP.</b>	<b>314,863</b>	<b>82,440</b>	<b>232,423</b>	<b>4,607</b>	<b>684</b>	<b>(554)</b>	<b>(4,270)</b>	<b>1,218</b>	<b>(3,722)</b>	<b>903</b>	<b>322,031</b>	<b>90,742</b>	<b>231,289</b>

Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 9. Infrastructure, property, plant and equipment (continued)

##### Accounting policy for infrastructure, property, plant and equipment

Infrastructure, property, plant and equipment are held at fair value. Independent valuations are performed at least every five years, however the carrying amount of assets is assessed at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Crown Lands and Water (CLAW).

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

<b>Plant and equipment</b>	<b>Years</b>	<b>Other</b>	<b>Years</b>
Office equipment	5 to 20	Playground equipment	5 to 15
Office furniture	5 to 20	Benches, seats etc.	10 to 20
Computer equipment	4	Other open space recreational assets	10 to 100
Vehicles, trucks and utilities	5 to 10		
Dozers, graders and rollers	10	<b>Buildings</b>	
Other plant and equipment	10	Buildings: masonry	50 to 100
		Buildings: other	20 to 40
<b>Transportation assets</b>		<b>Stormwater assets</b>	
Sealed roads: surface	15 to 20	Drains	75 to 125
Sealed roads: structure	60 to 100	Culverts	75 to 125
Unsealed roads	20 to 30	Flood control structures	75 to 125
Bridge: concrete	100		
Bridge: other	80	<b>Water and sewer assets</b>	
Road pavements	60	Dams and reservoirs	100
Kerb, gutter and footpaths	40	Water & Sewer Treatment Plants	70 to 100
<b>Other infrastructure assets</b>		Reticulation pipes: PVC	70 to 115
Bulk earthworks	Infinite	Reticulation pipes: other	25 to 75
Swimming pools	50	Pumps and telemetry	15 to 20
Unsealed roads	20	Meters & Water Plant	10
Other open space/recreational assets	20	Water Mains	80 to 100
Other infrastructure	20	Sewer Mains	70 to 100

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 9. Infrastructure, property, plant and equipment (continued)

##### **Accounting policy for infrastructure, property, plant and equipment (continued)**

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income statement.

##### **Land under roads**

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051 Land Under Roads.

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 Property, Plant and Equipment.

##### **Crown reserves**

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated. Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

##### **Rural Fire Service assets**

Under section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed".

Until such time as discussions on this matter have concluded and the legislation changed, Council will recognise rural fire service assets including land, buildings, plant and vehicles.

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 10. Payables and borrowings

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>Payables</b>				
Goods and services – operating expenditure	114	–	334	–
Goods and services – capital expenditure	348	–	–	–
Accrued expenses:				
– Borrowings	14	–	19	–
– Salaries and wages	167	–	229	–
– Other expenditure accruals	696	–	593	–
ATO – net GST payable	–	–	(10)	–
Retirement home contributions	2,000	–	2,350	–
TCS Funding	397	–	–	–
TCT Funding	100	–	–	–
<b>Total payables</b>	<b>3,836</b>	<b>–</b>	<b>3,515</b>	<b>–</b>
<b>Income received in advance</b>				
Payments received in advance	475	–	393	–
<b>Total income received in advance</b>	<b>475</b>	<b>–</b>	<b>393</b>	<b>–</b>
<b>Borrowings</b>				
Loans – secured <sup>1</sup>	221	2,423	213	2,633
<b>Total borrowings</b>	<b>221</b>	<b>2,423</b>	<b>213</b>	<b>2,633</b>
<b>TOTAL PAYABLES AND BORROWINGS</b>	<b>4,532</b>	<b>2,423</b>	<b>4,121</b>	<b>2,633</b>

## (a) Payables and borrowings relating to restricted assets

	2018		2017	
	Current	Non-current	Current	Non-current
<b>Externally restricted assets</b>				
Resident Bonds	1,870	–	2,089	–
McMaugh garden (interest bearing liabilities)	5	49	5	54
<b>Payables and borrowings relating to externally restricted assets</b>	<b>1,875</b>	<b>49</b>	<b>2,094</b>	<b>54</b>
<b>Total payables and borrowings relating to restricted assets</b>	<b>1,875</b>	<b>49</b>	<b>2,094</b>	<b>54</b>
<b>Total payables and borrowings relating to unrestricted assets</b>	<b>2,657</b>	<b>2,374</b>	<b>2,027</b>	<b>2,579</b>
<b>TOTAL PAYABLES AND BORROWINGS</b>	<b>4,532</b>	<b>2,423</b>	<b>4,121</b>	<b>2,633</b>

<sup>1</sup>. Loans are secured over the general rating income of Council

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note 16.

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 10. Payables and borrowings (continued)

\$ '000	2018	2017
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**(b) Current payables and borrowings not anticipated to be settled within the next twelve months**

The following payables and borrowings, even though classified as current, are not expected to be settled in the next 12 months.

Retirement home contributions	785	1,187
	<b>785</b>	<b>1,187</b>

**(c) Changes in liabilities arising from financing activities**

Class of borrowings	2017	Non-cash changes				2018
	Opening balance as at 1/7/17	Cash flows	Acquisition	Fair value changes	Other non-cash movements	Closing balance as at 30/6/18
Loans – secured	2,846	(202)	–	–	–	2,644
<b>TOTAL</b>	<b>2,846</b>	<b>(202)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>2,644</b>

\$ '000	2018	2017
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**(d) Financing arrangements****(i) Unrestricted access was available at balance date to the following lines of credit:**

Bank overdraft facilities <sup>(1)</sup>	100	100
Credit cards/purchase cards	35	35
<b>Total financing arrangements</b>	<b>135</b>	<b>135</b>
<b>Drawn facilities as at balance date:</b>		
– Credit cards/purchase cards	10	7
<b>Total drawn financing arrangements</b>	<b>10</b>	<b>7</b>
<b>Undrawn facilities as at balance date:</b>		
– Bank overdraft facilities	100	100
– Credit cards/purchase cards	25	28
<b>Total undrawn financing arrangements</b>	<b>125</b>	<b>128</b>

1. The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 10. Payables and borrowings (continued)

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##### **Accounting policy for payables and borrowings**

###### **Payables**

These amounts represent liabilities for goods and services provided to the Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

###### **Borrowings**

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 11. Provisions

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>Provisions</b>				
<b>Employee benefits:</b>				
Annual leave	739	–	708	–
Sick leave	71	–	74	–
Long service leave	1,492	116	1,549	32
Other leave	49	–	55	–
<b>Sub-total – aggregate employee benefits</b>	<b>2,351</b>	<b>116</b>	<b>2,386</b>	<b>32</b>
<b>Asset remediation/restoration:</b>				
Asset remediation/restoration (future works)	–	2,125	–	882
<b>Sub-total – asset remediation/restoration</b>	<b>–</b>	<b>2,125</b>	<b>–</b>	<b>882</b>
<b><u>TOTAL PROVISIONS</u></b>	<b><u>2,351</u></b>	<b><u>2,241</u></b>	<b><u>2,386</u></b>	<b><u>914</u></b>

**(a) Provisions relating to restricted assets**

There are no restricted assets (external or internal) applicable to the above provisions

\$ '000	2018		2017	

**(b) Current provisions not anticipated to be settled within the next twelve months**

The following provisions, even though classified as current, are not expected to be settled in the next 12 months.

Provisions – employees benefits	1,525	1,443
	<b><u>1,525</u></b>	<b><u>1,443</u></b>

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 11. Provisions (continued)

\$ '000

## (c) Description of and movements in provisions

2018	ELE provisions					Total
	Annual leave	Sick leave	Long service leave	ELE on-costs	Other employee benefits	
At beginning of year	708	74	1,581	–	55	2,418
Additional provisions	518	(3)	144	–	81	740
Amounts used (payments)	(487)	–	(117)	–	(87)	(691)
Total ELE provisions at end of year	739	71	1,608	–	49	2,467

2017	ELE provisions					Total
	Annual leave	Sick leave	Long service leave	ELE on-costs	Other employee benefits	
At beginning of year	670	75	1,595	–	49	2,389
Additional provisions	439	(1)	54	–	78	570
Amounts used (payments)	(401)	–	(68)	–	(72)	(541)
Total ELE provisions at end of year	708	74	1,581	–	55	2,418

2018	Other provisions	
	Asset remediation	Total
At beginning of year	882	882
Changes to provision:		
Revised costs	1,218	1,218
Unwinding of discount	25	25
Total other provisions at end of year	2,125	2,125

2017	Other provisions	
	Asset remediation	Total
At beginning of year	857	857
Changes to provision:		
Unwinding of discount	25	25
Total other provisions at end of year	882	882

## Nature and purpose of non-employee benefit provisions

## Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry.



## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 11. Provisions (continued)

##### **Accounting policy for provisions**

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

##### **Employee benefits**

###### **Short-term obligations**

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

###### **Other long-term employee benefit obligations**

The liability for long service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

##### **Provisions for close-down and restoration, and environmental clean-up costs – tips and quarries**

###### **Restoration**

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 11. Provisions (continued)

##### **Accounting policy for provisions (continued)**

###### **Rehabilitation**

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date and the cost is charged to the Income Statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result there could be significant adjustments to the provision for close down and restoration and environmental clean up, which would affect future financial results.

Other movements in the provisions for close down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

#### Note 12. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors

##### **Nature and purpose of reserves**

###### **Infrastructure, property, plant and equipment revaluation reserve**

The infrastructure, property, plant and equipment revaluation reserve is used to record increments / decrements of non-current asset values due to their revaluation.

## Uralla Shire Council

# Notes to the Financial Statements

for the year ended 30 June 2018

## Note 13. Statement of cash flows – additional information

\$ '000	Notes	2018	2017
<b>(a) Reconciliation of cash assets</b>			
Total cash and cash equivalent assets	6a	1,443	4,782
Less bank overdraft	10	–	–
<b>Balance as per the Statement of Cash Flows</b>		<b>1,443</b>	<b>4,782</b>
<b>(b) Reconciliation of net operating result to cash provided from operating activities</b>			
<b>Net operating result from Income Statement</b>		<b>1,896</b>	<b>1,897</b>
<b>Adjust for non-cash items:</b>			
Depreciation and amortisation		4,270	3,958
Net losses/(gains) on disposal of assets		84	518
Impairment losses recognition/(prior period reversals) – financial investments		–	(6)
Unwinding of discount rates on reinstatement provisions		25	25
<b>+/- Movement in operating assets and liabilities and other cash items:</b>			
Decrease/(increase) in receivables		(1,010)	394
Increase/(decrease) in provision for doubtful debts		–	59
Decrease/(increase) in inventories		(35)	(3)
Decrease/(increase) in other assets		21	(23)
Increase/(decrease) in payables		(220)	(61)
Increase/(decrease) in accrued interest payable		(5)	9
Increase/(decrease) in other accrued expenses payable		41	(254)
Increase/(decrease) in other liabilities		581	370
Increase/(decrease) in employee leave entitlements		49	29
<b>Net cash provided from/(used in) operating activities from the Statement of Cash Flows</b>		<b>5,697</b>	<b>6,912</b>

# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

### Note 14. Commitments for expenditure

\$ '000	2018	2017
<b>(a) Capital commitments (exclusive of GST)</b>		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
<b>Property, plant and equipment</b>		
Plant and equipment	96	–
Bridges	–	741
Land	–	30
Bundarra Sewer Scheme	540	182
Pioneer Park Project	15	–
<b>Total commitments</b>	<b>651</b>	<b>953</b>
<b>These expenditures are payable as follows:</b>		
Within the next year	651	953
<b>Total payable</b>	<b>651</b>	<b>953</b>
<b>Sources for funding of capital commitments:</b>		
Future grants and contributions	540	–
Unexpended grants	–	741
Externally restricted reserves	15	212
Internally restricted reserves	96	–
<b>Total sources of funding</b>	<b>651</b>	<b>953</b>

### (b) Operating lease commitments (non-cancellable)

#### a. Commitments under non-cancellable operating leases at the reporting date, but not recognised as liabilities are payable:

Within the next year	10	49
Later than one year and not later than 5 years	22	4
<b>Total non-cancellable operating lease commitments</b>	<b>32</b>	<b>53</b>

#### b. Non-cancellable operating leases include the following assets:

The operating lease in place is for business premises in Tamworth. The lease agreement does not impose any financial restrictions on Council regarding future debt.

A further operating lease relates to rental of a photocopier.

#### Conditions relating to operating leases:

- All operating lease agreements are secured only against the leased asset.
- No lease agreements impose any financial restrictions on Council regarding future debt etc.

## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 15. Contingencies and other liabilities/assets not recognised

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The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

##### **LIABILITIES NOT RECOGNISED:**

##### **1. Guarantees**

##### **(i) Defined benefit superannuation contribution plans**

Council participates in an employer-sponsored defined benefit superannuation scheme, and makes contributions as determined by the superannuation scheme's trustees.

Member councils bear responsibility of ensuring there are sufficient funds available to pay out the required benefits as they fall due.

The schemes most recent full actuarial review indicated that the net assets of the scheme were not sufficient to meet the accrued benefits of the schemes defined benefit member category with member councils required to make significantly higher contributions in future years.

The Local Government Superannuation Scheme however is unable to provide Council with an accurate estimate of its share of the net deficit and accordingly Council has not recorded any net liability from its defined benefit scheme obligations in accordance with AASB 119.

Future contributions made to the defined benefit scheme to rectify the net deficit position will be recognised as an expense when they become payable – similar to the accounting for defined contributions plans.

The Local Government Superannuation Scheme - Pool B (the Scheme) is a defined benefit plan that has been deemed to be a "multi-employer fund" for purposes of AASB119. Sufficient information under AASB119 is not available to account for the Scheme as a defined benefit plan, because the assets to the Scheme are pooled together for all employers.

Council is required to pay standard employer contributions and additional lump sum contributions to the Fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rate is 1.9 times employee contributions.

The additional lump sum contribution for each Pooled Employer is a share of the total additional contributions of \$40.0 million per annum from 1 July 2017 for 4 years to 30 June 2021, apportioned according to each employer's share of the accrued liabilities at 30 June 2016. Council's share of the deficit is 0.16%. These additional lump sum contributions are used to fund the deficit of assets to accrued liabilities as at 30 June 2017.

The adequacy of contributions is assessed at each triennial investigation and monitored annually between triennials.

## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 15. Contingencies and other liabilities/assets not recognised (continued)

##### LIABILITIES NOT RECOGNISED (continued):

##### 1. Guarantees (continued)

##### (i) Defined benefit superannuation contribution plans (continued)

Each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the entity.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up. There is no provision for allocation of any surplus which may be present at the date of withdrawal of an employer. The plan is a defined benefit plan.

The expected contributions to the Fund by Council for the next annual reporting period is \$148,704.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2018 is:

		Coverage
Assets	\$1,817.8 million	
Vested Benefits	\$1,778.0 million	102.2%

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% p.a.
Salary inflation	3.5% p.a.
Increase in CPI	2.5% p.a.

Council's additional lump sum contributions per annum as a percentage of the total additional lump sum contributions for all Pooled Employers provides an indication of the level of participation of Council compared with other employers in the Pooled Employer sub-group.

##### (ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30/6 this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 15. Contingencies and other liabilities/assets not recognised (continued)

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##### 1. Guarantees (continued)

##### (iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

##### (iv) Other guarantees

Council has provided no other guarantees other than those listed above.

##### 2. Other liabilities

##### (i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

##### (ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

#### ASSETS NOT RECOGNISED:

##### (i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 15. Contingencies and other liabilities/assets not recognised (continued)

##### **ASSETS NOT RECOGNISED (continued):**

##### **(ii) Infringement notices/fines**

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

##### **(iii) Central Northern Libraries**

The Uralla Shire Council is a member of the Central Northern Libraries Group.

This group operates under the Central Northern Library Regional Library Agreement renewed from 1 July 2010, administered by the Tamworth Regional Council on behalf of the six members.

From 1 July 2012, the Gwydir Shire Council has been admitted as a member of the Central Northern Regional Libraries. The Gwydir Shire Council will not be entitled to share in reserves which existed at 30 June 2012 (Clause 2 of the Variation of Central Northern Regional Library Agreement 2012).

Clause 7.1 of the Agreement states: "Tamworth Regional Council shall own the assets acquired from Central Northern Regional Library's budget subject to the 'reimbursement rights' held by each of the Delegating Councils as provided by this clause."

Clause 7.3 states: "Upon the termination of this agreement, a proportion of the assets identified in the asset register shall be distributed to the Delegating Councils. The method for determining the asset distribution to each Delegating Council is specified in Schedule 4 of this Agreement."

Schedule 4 determines that the distribution of the net assets shall be apportioned in the ratio of the contributions made in the three preceding years or the current life of the existing agreement.

The net assets of the Central Northern Regional Library at 30 June 2018 were \$1,586,151 with a Surplus from Ordinary Activities of \$321,781 for the 2017/2018 year.

The percentage of contribution and share of net assets for the Uralla Shire Council is 7.2%.

##### **(iv) Rural Fire Fighting Assets**

Council has title to, and is the registered owner of vehicles including category 1 and 2 rural fire appliances and associated rural fire fighting equipment.

These assets are under the control of the Rural Fire Services to enable that authority to provide the bushfire protection defences set out in their Service Level Agreement with Council, and accordingly have been recognised in these reports as assets (Note 10a Accounting policy for infrastructure, property, plant and equipment).

In accordance with normal Rural Fire Service funding arrangements, Council continues to contribute to the costs of maintenance of this equipment.



## Uralla Shire Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 16. Financial risk management

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\$ '000

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##### Risk management

Council's activities expose it to a variety of financial risks including **(1)** price risk, **(2)** credit risk, **(3)** liquidity risk and **(4)** interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

Fair value is determined as follows:

- **Cash** and **cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings** and **held-to-maturity** investments – are based upon estimated future cash flows discounted by the current mkt interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 16. Financial risk management (continued)

\$ '000

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio.

Council has an investment policy which complies with the *Local Government Act 1993* and Ministerial Investment Order 625. This policy is regularly reviewed by Council and its staff and a monthly Investment report is provided to Council setting out the make-up and performance of the portfolio as required by Local Government regulations.

The risks associated with the investments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether there changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

#### (a) Market risk – price risk and interest rate risk

The following represents a summary of the sensitivity of Council's Income Statement and accumulated surplus (for the reporting period) due to a change in either the price of a financial asset or the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

	Increase of values/rates		Decrease of values/rates	
	Profit	Equity	Profit	Equity
<b>2018</b>				
Possible impact of a 1% movement in interest rates	140	140	(140)	(140)
<b>2017</b>				
Possible impact of a 1% movement in interest rates	113	113	(113)	(113)

# Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

### Note 16. Financial risk management (continued)

\$ '000

#### (b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

The major risk associated with these receivables is credit risk – the risk that debts due and payable to Council may not be repaid in full.

Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures. It also encourages ratepayers to pay their rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council quarterly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

A profile of Council's receivables credit risk at balance date follows:

	2018 Rates and annual charges	2018 Other receivables	2017 Rates and annual charges	2017 Other receivables
<b>(i) Ageing of receivables – %</b>				
Current (not yet overdue)	78%	87%	74%	66%
Overdue	22%	13%	26%	34%
	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>
<b>(ii) Ageing of receivables – value</b>				
<b>Rates and annual charges</b>			2018	2017
Current			275	174
< 1 year overdue			5	15
1 – 2 years overdue			5	27
2 – 5 years overdue			20	17
			<b>305</b>	<b>233</b>
<b>Other receivables</b>				
Current			1,573	520
> 91 days overdue			256	252
			<b>1,829</b>	<b>772</b>

# Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

### Note 16. Financial risk management (continued)

\$ '000

#### (c) Liquidity risk

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk by borrowing long term and fixing the interest rate on a 4-year renewal basis. The Finance Section regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The contractual undiscounted cash outflows (ie. principal and interest) of Council's payables and borrowings are set out in the maturity table below:

\$ '000	Weighted average interest rate	Subject to no maturity	payable in:			Total cash outflows	Actual carrying values
			≤ 1 Year	1 – 5 Years	> 5 Years		
2018							
Trade/other payables	0.00%	2,000	1,836	-	-	3,836	3,836
Loans and advances	4.92%	-	352	1,305	1,465	3,122	2,644
Total financial liabilities		2,000	2,188	1,305	1,465	6,958	6,480
2017							
Trade/other payables	0.00%	2,350	1,165	-	-	3,515	3,515
Loans and advances	4.97%	-	352	1,341	1,986	3,679	2,846
Total financial liabilities		2,350	1,517	1,341	1,986	7,194	6,361

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 17. Material budget variations

\$ '000

Council's original financial budget for 17/18 was adopted by the Council on 26 June 2018 and is not required to be audited.

While the Income Statement included in this General Purpose Financial Report must disclose the original budget adopted by Council, the *Local Government Act 1993* requires Council to review its financial budget on a quarterly basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This note sets out the details of **material variations** between Council's original budget and its actual results for the year as per the Income Statement – even though such variations may have been adjusted for during each quarterly budget review.

**Note that for variations\* of budget to actual :**

Material variations represent those variances that amount to **10%** or more of the original budgeted figure.

**F** = Favourable budget variation, **U** = Unfavourable budget variation

\$ '000	2018 Budget	2018 Actual	2018 ----- Variance* -----		
<b>REVENUES</b>					
Rates and annual charges	6,265	6,159	(106)	(2%)	<b>U</b>
User charges and fees	4,641	4,856	215	5%	<b>F</b>
Interest and investment revenue	249	398	149	60%	<b>F</b>
Budget variations arose due to higher cash reserves being held throughout the year.					
Other revenues	761	630	(131)	(17%)	<b>U</b>
The major variation to budget relates to reduced income from private works.					
Operating grants and contributions	7,485	7,761	276	4%	<b>F</b>
Capital grants and contributions	593	1,552	959	162%	<b>F</b>
The major variations in capital grants relate to the receipt of unbudgeted grants for the Pioneer Park upgrade and the receipt of the final instalment of RDAF, the receipt of a special capital grant for Munsie Bridge that had been treated as operational together with a shortfall in funding grants for the Bundarra Sewer project which is only a timing issue.					

# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

### Note 17. Material budget variations (continued)

\$ '000	2018 Budget	2018 Actual	2018 ----- Variance* -----		
<b>EXPENSES</b>					
Employee benefits and on-costs	9,470	9,424	46	0%	F
Borrowing costs	163	167	(4)	(2%)	U
Materials and contracts	4,035	3,892	143	4%	F
Depreciation and amortisation	3,932	4,270	(338)	(9%)	U
The major variation in budgeted depreciation arose due to the finalisation of revaluations of water and sewer assets in June 2017. As this was after the preparation of the 2017-18 budget had been completed, it was not possible to include the adjusted depreciation amounts in the original budget.					
Other expenses	1,632	1,623	9	1%	F
Net losses from disposal of assets	–	84	(84)	0%	U
The major variation to budget relates to the disposal of plant and equipment below carrying value which was not included in the original budget.					

### Budget variations relating to Council's Cash Flow Statement include:

Cash flows from operating activities	4,694	5,697	1,003	21.4%	F
The major variations in operating activity cash flows relate to increased inflows from capital grants, interest income, section 94 contributions and McMaugh Gardens resident fees.					
Cash flows from investing activities	(5,000)	(8,492)	(3,492)	69.8%	U
This variation arises due to the purchase of additional term deposits as a consequence of holding additional cash.					
Cash flows from financing activities	(214)	(544)	(330)	154.2%	U
The major variation here relates to the repayment of retirement home contributions in excess of new contributions received.					

# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

### Note 18. Fair value measurement

\$ '000

The Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values:

Fair value measurement hierarchy					
Level 1	Level 2	Level 3			
Quoted prices in active mkts	Significant observable inputs	Significant unobservable inputs	Total		
Recurring fair value measurements					
Infrastructure, property, plant and equipment					
Plant and equipment	30/06/18	—	—	3,756	3,756
Office equipment	30/06/18	—	—	90	90
Furniture and fittings	30/06/18	—	—	344	344
Operational land	30/06/18	—	—	1,821	1,821
Community land	30/06/18	—	—	3,933	3,933
Land improvements – non-depreciable	30/06/14	—	—	17	17
Buildings – non-specialised	30/06/18	—	—	13,578	13,578
Other structures	30/06/14	—	—	494	494
Sealed road structure	30/06/15	—	—	74,156	74,156
Unsealed roads	30/06/15	—	—	5,247	5,247
Bridges	30/06/15	—	—	20,515	20,515
Footpaths	30/06/15	—	—	1,574	1,574
Bulk earthworks	30/06/15	—	—	77,432	77,432
Stormwater drainage	30/06/15	—	—	1,890	1,890
Water supply network	30/06/18	—	—	13,760	13,760
Sewerage network	30/06/18	—	—	8,201	8,201
Heritage collection	30/06/14	—	—	90	90
Other assets	30/06/14	—	—	54	54
Tip assets	30/06/14	—	—	1,747	1,747
Other open space / recreational assets	30/06/14	—	—	468	468
Swimming pools	30/06/14	—	—	155	155
Total infrastructure, property, plant and equipment		—	—	229,322	229,322

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 18. Fair value measurement (continued)

\$ '000

**(1) The following table presents all assets and liabilities that have been measured and recognised at fair values: (continued)**

		Fair value measurement hierarchy			
2017		Level 1	Level 2	Level 3	Total
	Date	Quoted	Significant	Significant	
	of latest	prices in	observable	unobservable	
	valuation	active mkts	inputs	inputs	
Recurring fair value measurements					
Infrastructure, property, plant and equipment					
Plant and equipment	30/06/17	—	—	4,089	4,089
Office equipment	30/06/17	—	—	111	111
Furniture and fittings	30/06/17	—	—	537	537
Operational land	30/06/16	—	—	1,736	1,736
Community land	30/06/16	—	—	3,532	3,532
Land improvements – non-depreciable	30/06/14	—	—	17	17
Buildings – non-specialised	30/06/14	—	—	16,731	16,731
Other structures	30/06/14	—	—	604	604
Sealed road structure	30/06/15	—	—	74,193	74,193
Unsealed roads	30/06/15	—	—	5,606	5,606
Bridges	30/06/15	—	—	20,818	20,818
Footpaths	30/06/15	—	—	1,522	1,522
Bulk earthworks	30/06/15	—	—	76,786	76,786
Stormwater drainage	30/06/15	—	—	1,914	1,914
Water supply network	30/06/17	—	—	13,914	13,914
Sewerage network	30/06/17	—	—	8,649	8,649
Heritage collection	30/06/14	—	—	90	90
Other assets	30/06/14	—	—	58	58
Tip assets	30/06/14	—	—	567	567
Other open space / recreational assets	30/06/14	—	—	386	386
Swimming pools	30/06/14	—	—	170	170
Total infrastructure, property, plant and equipment		—	—	232,030	232,030

**(2) Transfers between level 1 and level 2 fair value hierarchies**

During the year, there were no transfers between level 1 and level 2 fair value hierarchies for recurring fair value measurements.



## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 18. Fair value measurement (continued)

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\$ '000

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##### (3) Valuation techniques used to derive level 2 and level 3 fair values

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

##### Infrastructure, property, plant and equipment (IPP&E)

Councils Plant & Equipment, Furniture and Fittings incorporates:

Major Plant - trucks, tractors, graders, rollers and excavators

Fleet Vehicles - cars, vans, utes etc.

Minor Plant - chainsaw, brush cutters, mowers, concrete mixers.

Furniture and Fittings - desks, chairs, display system.

Office Equipment - computers, monitors, projectors, laptops

Plant equipment, office equipment and furniture & fittings are valued at cost but are disclosed at fair value in the notes. The carrying amount reflects the fair value of the asset due to the nature of the items as shown above

The unobservable Level 3 inputs used include:

Pattern of Consumption

Useful Life

Asset Condition

Residual Value

Gross Replacement Cost

There has been no change to the valuation process during the reporting period.

##### Land - Operational Land

Council's "Operational" land by definition has no special restriction other than those that may apply to any parcel of land. Fair value for operational land is obtained from an external valuer every 5 years.

Last valuation was conducted in 2018 using Level 3 Inputs

Generally, fair value is the most advantageous price reasonably obtained by the seller and the most advantageous price reasonably obtained by buyer. This is not necessarily the market selling price of the asset rather, the maximum value that Council would rationally pay to acquire the asset, taking into account quoted market price in an active and liquid market, current market price of similar asset, cost of replacing an asset.

Criteria for this include: Land description and dimensions, planning and other constraints on development and the potential for alternative use (Valued by AssetVal in March 2018).

The unobservable Level 3 inputs used include:

Rates per Square Metre

Description of Land

The 'Market Approach' is used to value operational land. There has been no change to the valuation process during the reporting period.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 18. Fair value measurement (continued)

\$ '000

##### (3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

##### Land Improvements

Land Improvement are repairs to the dam located at The Glen on New England Highway and a small piece of land at the Sewerage Works. Values are determined based on actual cost of construction and maintenance.

Any infrastructure constructed on improved land is separately valued.

Council carries fair value of land reserves using Level 3 Inputs

The unobservable Level 3 inputs used include:

- Useful Life
- Asset Condition
- Asset Condition

The cost approach is used to value the land improvements. There has been no change to the valuation process during the reporting period.

##### Land - Community Land

Council's "Community" Land (including owned by Council, The Crown and various other Government Agencies that is managed by Council) by definition is land intended for public access and use or where other restrictions applying to the land create some obligation to maintain public access (such as a trust deed or dedication under section 94 of the EPA Act 1979). This gives rise to the restriction in the Act, intended to preserve the qualities of the land. Community land is valued at Valuer General unimproved capital value (UCV) which takes into account highest and best use values. This land was revalued in 2018.

Community Land:

Cannot be sold

Cannot be leased, licensed, or any other estate granted over the land for more than 21 years

Must have a plan of management for it.

##### Buildings - Non Specialised

Council buildings includes Libraries, Public Amenities, Sporting Club, Kiosks and Amenities, Depot Building and Workshops, McMaugh's Aged Care Centre, Community Centre, Visitor Information Centre, Pre School, SES Shelter and others. Council carries fair value buildings using level 3 inputs. Valuations were carried out by external valuers - AssetVAL in March 2018 using the cost approach.

This approach estimates the replacement cost for each building by componentising the building into significant parts with different useful life and taking into account a range of factors.

Buildings are valued by applying a unit rate to a structure or a square metre rate to a building, based on its current replacement cost. These rates are derived from substantial analysis of construction costs by Council's valuer (Valued by AssetVal in March 2018). Each building is assigned a residual value. Further improvements could be achieved by componentising buildings.

The unobservable Level 3 inputs used include:

- |                        |                         |
|------------------------|-------------------------|
| Pattern of Consumption | Future Economic Benefit |
| Useful Life            | Residual Value          |
| Asset Condition        | Remaining useful life   |

The cost approach is used to value the Buildings. There has been no change to the valuation process during the reporting period.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 18. Fair value measurement (continued)

\$ '000

##### (3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

##### Infrastructure - Roads

This asset class comprises the Road Carriageway, Bus Shelter, Car Parks, Guardrails, Kerb and Gutter, Suburb Markers, and Traffic Facilities.

The road carriageway is defined as the trafficable portion of a road, between but not including the kerb and gutter and would include any paved markers parking places along roadside.

Council's Asset Management System include condition assessment data for a 5 year cycle on sealed roads and routine inspections of unsealed roads. An asset condition assessment was carried out by council staff during 2015.

To determine the unit cost of seals, Council has researched actual costs for a range of sealing works on different road types carried out in 2013/14 and 2014/15. These costs were then averaged on a per square metre basis. The average costs were then indexed by 3% per annum in order to estimate current unit rates. For the costs of both sealed and unsealed pavement works, separate estimates have been prepared from first principles using actual 2015 plant and labour rates and applying appropriate contingency factors. The rates were calculated on a volume basis by taking into account the pavement thickness and then compared to recently completed works as a final check. Roads are componentised into road pavement and road seal assets, with pavements split into sealed and unsealed road pavements. A distinction is also made between road pavements on various soil types. Council has increased significantly the amount of available information on its road network but still lacks some historical information such as rehabilitation dates for components such as road seals and pavements. Other information that is currently being sourced includes traffic volumes, more accurate dimensions and topography information, and better information on soil types.

Council fair values road infrastructure assets using Level 3 inputs at a component level.

The Cost Approach is used to value roads by componentising the assets into significant parts and then rolling up these component values to provide an overall road valuation (for each road segment) within Council Asset System.

The unobservable Level 3 inputs used include:

Pattern of Consumption	Asset Condition	Remaining useful life
Useful Life and Residual Value	Gross Replacement Cost	

The cost approach is used to value the Roads (Sealed and Unsealed). There has been no change in valuation technique from prior year

##### Infrastructure- Footpaths

A footpath is defined as all footways (including those shared with a cycleway) sealed or non-sealed. Council has specification for dimensions of cycleway and pathways. A full assessment was conducted in 2015 by council staff. These inspections were carried out to comply with insurance protocols and to provide data for the revaluation that occurred this year. Current replacement costs are based on recent works in King and Bridge Streets, Uralla and Bendemeer Street, Bundarra.

Councils fair values, footpaths, (non componentised) using Level 3 inputs

Pattern of Consumption
Useful Life
Asset Condition
Future Economic Benefit
Remaining useful life

The cost approach is used to value the Footpaths. There has been no change to the valuation process during the reporting period.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 18. Fair value measurement (continued)

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\$ '000

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##### (3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

###### Infrastructure - Stormwater Drainage

Council's Drainage Assets comprises pits, culverts, open channels, headwalls and various type of water quality devices used to collect, store and remove stormwater. The 'Cost Approach' estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. Council has adopted useful life of between 75 and 125 years for its stormwater drainage assets.

Condition assessment for all stormwater drainage was carried out in 2015, additionally physical inspection of one of council's major lines in Plane Avenue, Uralla was carried out in 2015 by the Bridge/Culvert work gang. All systems have been assessed as being satisfactory or better. Council carries fair value drainage assets (non-componentised) using Level 3 inputs.

The unobservable Level 3 inputs used include:

- Pattern of Consumption
- Useful Life and Residual Value
- Asset Condition
- Gross Replacement Cost
- Remaining useful life

The cost approach is used to value the Stormwater Drainage. There has been no change in valuation technique from prior year.

###### Infrastructure-Sewerage Network

Council's Sewerage Network consist of Sewer pipes, pump stations, treatment plant, telemetry system, manholes. Council carries fair values Sewerage Network Assets (non - componentised) using Level 3 inputs.

Current replacement costs for sewer assets have been derived by utilizing Rawlinson Rates and NSW Office of Water Revenue rates, unit costs and lump sums. Council engaged a highly qualified and experienced engineer to undertake a revaluation of its sewer assets in 2017. 100% of above ground infrastructure was inspected. Council identifies 10 critical mains section each year for inspection; selection is based on the log of overflows, leakages or complaints. Data limitations therefore exist based upon sampling of inspections, lack of historical maintenance and complaint data. All asset components were assigned a residual value, useful life and remaining useful life, and were conditioned rated at time of valuation, with the condition rating determining the remaining useful life. A physical inspection of ground level assets was conducted and photographic evidence, including use of video, was collected of manholes and mains to support condition assessments.

The unobservable Level 3 inputs used include:

- Useful Life
- Asset Condition
- Future Economic Benefit
- Remaining useful life

The cost approach is used to value the Sewerage Network. There has been no change to the valuation process during the reporting period.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 18. Fair value measurement (continued)

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\$ '000

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##### (3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

##### Other Assets

Council's other assets comprise of Heritage Collections - Thunderbolts Painting and other miscellaneous assets. A valuation of the collection of Thunderbolts paintings was undertaken by A.N.G Art Consulting in August 2011 providing a reasonable estimate of the replacement value of each work based on current market prices for similar works by the same artist. Other infrastructure assets were revalued during 2016 including the swimming pool which has now been recognised separately in note 9a. Council carries fair values of other assets using level 3 inputs.

The unobservable Level 3 inputs used include:

Pattern of Consumption

Useful Life and Residual Value

Asset Condition

Gross Replacement Cost

Remaining useful life

The cost approach is used to value the Other Assets. There has been no change in valuation technique from prior year.

##### Landfills Assets - Reinstatement, Rehabilitation and Restoration Liabilities

See note 12 for details of Uralla Landfill asset.

Values are estimates of rehabilitation costs, and these included capping of landfill, revegetation, safety fencing and other associated restoration works. The forecast increase in cost of remediation of landfill have been based on independent assessment.

Unobservable Level 3 inputs include:

Unit rates

Useful Life

Asset Condition - dimensions and specifications

Future Economic Benefit

##### Infrastructure- Bridges

Council has 50 bridges/major culverts on local roads and 30 bridges/major culverts on regional roads. Of these, two bridges were replaced in 2017/18 with some additional work to be finalised in 2018/19.

All Council bridges are inspected by Council's qualified inspectors on a biannual program.

Council has engaged an independent company to assess HML capacity on selected bridges in 2018-19.

The replacement costs have been upgraded utilising unit costs from the replacement of Abington and Emu Crossing bridges.

Bridges are componentised into bridges and major culverts, and culverts and drainage assets include both pits and pipes. All asset components are assigned residual values at the time of valuation conducted by AST roads assessment in 2014.

The unobservable Level 3 inputs used include:

Pattern of Consumption

Useful Life and Residual Value

The cost approach is used to value the Bridges. There has been no change in valuation technique from previous years.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 18. Fair value measurement (continued)

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\$ '000

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##### (3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

###### Infrastructure- Bulk Earthworks

Council Bulk Earthworks consists of cuttings, fill and levelling of earth and rocks.  
Last valuation conducted by council staff.  
Currently using unit rate estimated from first principles using current internal rates.

The unobservable Level 3 inputs used include Unit Rates & Asset Condition.

The cost approach is used to value the Bulk Earthworks. There has been no change in valuation technique from prior years.

###### Infrastructure- Water Supply Network

Council's Water Network consist of Water pipes, pump stations, treatment plant, telemetry system and reservoirs  
Council carries fair value Water Supply Network Assets (non-componentised) using Level 3 inputs.

Current replacement costs for water assets have been derived by utilizing Rawlinson Rates and NSW Office of Water references rates, unit costs and lump sum. Council engaged an engineer to undertake a revaluation of water assets in 2017. Physical inspections were carried out with photographic evidence collected to support condition ratings. 100% of above ground infrastructure was inspected. Council identifies 10 critical mains sections each year for inspection; selection is based on the log of overflows, leakages or complaints. Data limitations therefore exist due to lack of records of historical maintenance and inspection and sampling of inspections. All asset components are assigned a residual value, useful life and remaining useful life, and were conditioned rated at time of revaluation, with the condition rating determining the useful life.

The unobservable Level 3 inputs used include:  
Pattern of Consumption  
Useful Life

The cost approach is used to value the Water Network. There has been no change in valuation technique from prior years.

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## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 18. Fair value measurement (continued)

\$ '000

## (4). Fair value measurements using significant unobservable inputs (level 3)

## a. The following tables present the changes in level 3 fair value asset classes.

	Operational land	Community land	Land improve- ments	Buildings and other infrastructure	Total
<b>Opening balance – 1/7/16</b>	1,741	3,532	17	17,792	23,082
Purchases (GBV)	–	–	–	367	367
Disposals (WDV)	(5)	–	–	–	(5)
Depreciation and impairment	–	–	–	(438)	(438)
<b>Closing balance – 30/6/17</b>	<b>1,736</b>	<b>3,532</b>	<b>17</b>	<b>17,721</b>	<b>23,006</b>
Transfers from/(to) another asset class	–	–	–	582	582
Purchases (GBV)	36	–	–	440	476
Depreciation and impairment	–	–	–	(481)	(481)
FV gains – other comprehensive income	49	401	–	(3,722)	(3,272)
<b>Closing balance – 30/6/18</b>	<b>1,821</b>	<b>3,933</b>	<b>17</b>	<b>14,540</b>	<b>20,311</b>

<sup>1</sup> FV gains recognised in the Income Statement relating to assets still on hand at year end total:

YE 17/18	49	401	–	(3,722)	(3,272)
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	Sealed roads	Unsealed roads	Bridges	Footpaths	Total
<b>Opening balance – 1/7/16</b>	74,568	5,987	21,142	1,506	103,203
Purchases (GBV)	1,433	220	21	59	1,733
Disposals (WDV)	(432)	(51)	(22)	–	(505)
Depreciation and impairment	(1,376)	(550)	(323)	(43)	(2,292)
<b>Closing balance – 30/6/17</b>	<b>74,193</b>	<b>5,606</b>	<b>20,818</b>	<b>1,522</b>	<b>102,139</b>
Transfers from/(to) another asset class	–	–	1	1	2
Purchases (GBV)	1,418	195	16	96	1,725
Disposals (WDV)	(27)	–	–	–	(27)
Depreciation and impairment	(1,428)	(554)	(320)	(45)	(2,347)
<b>Closing balance – 30/6/18</b>	<b>74,156</b>	<b>5,247</b>	<b>20,515</b>	<b>1,574</b>	<b>101,492</b>

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 18. Fair value measurement (continued)

\$ '000

## (4). Fair value measurements using significant unobservable inputs (level 3) (continued)

## a. The following tables present the changes in level 3 fair value asset classes. (continued)

	Bulk earthworks non-depreciable	Stormwater Drainage	Water Supply Network	Sewerage Network	Total
<b>Opening balance – 1/7/16</b>	75,897	1,937	14,461	6,201	98,496
Purchases (GBV)	897	–	4	40	941
Disposals (WDV)	(8)	–	–	–	(8)
Depreciation and impairment	–	(23)	(246)	(203)	(472)
FV gains – other comprehensive income	–	–	(305)	2,611	2,306
<b>Closing balance – 30/6/17</b>	<b>76,786</b>	<b>1,914</b>	<b>13,914</b>	<b>8,649</b>	<b>101,263</b>
Transfers from/(to) another asset class	(2)	–	–	(400)	(402)
Purchases (GBV)	648	–	15	6	669
Depreciation and impairment	–	(24)	(453)	(223)	(700)
FV gains – other comprehensive income	–	–	284	169	453
<b>Closing balance – 30/6/18</b>	<b>77,432</b>	<b>1,890</b>	<b>13,760</b>	<b>8,201</b>	<b>101,283</b>
<sup>1</sup> FV gains recognised in the Income Statement relating to assets still on hand at year end total:					
YE 17/18	–	–	283	169	452

	Other assets	Tip assets	Plant and equipment	Total
<b>Opening balance – 1/7/16</b>	303	606	4,736	5,645
Purchases (GBV)	33	–	886	919
Disposals (WDV)	–	–	(352)	(352)
Depreciation and impairment	(18)	(39)	(533)	(590)
<b>Closing balance – 30/6/17</b>	<b>318</b>	<b>567</b>	<b>4,737</b>	<b>5,622</b>
Transfers from/(to) another asset class	–	1	(183)	(182)
Purchases (GBV)	–	–	847	847
Disposals (WDV)	–	–	(527)	(527)
Depreciation and impairment	(19)	(39)	(684)	(742)
Adjustment for rehabilitation costs	–	1,218	–	1,218
<b>Closing balance – 30/6/18</b>	<b>299</b>	<b>1,747</b>	<b>4,190</b>	<b>6,236</b>



## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 18. Fair value measurement (continued)

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\$ '000

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##### (4). Fair value measurements using significant unobservable inputs (level 3) (continued)

###### b. The valuation process for level 3 fair value measurements

The valuation techniques prescribed by AASB 13 can be summarised as:

Cost approach - Valuation technique that reflects the amount what would be required to replace the service capacity of an asset (current replacement cost).

Income approach - Valuation technique that converts future amounts (cash inflow /outflows) to signal the current (i.e. discounted) amount. The fair value measurement is determined on the basis of the value indicated by current market expectations about these future amounts.

Market approach - Valuation technique that uses prices and other relevant information, generated by market transactions involving identical or comparable (similar) assets, liabilities or a group of assets and liabilities such as a business.

For the purpose of level 3 fair value measurement a Cost Approach was used for most assets except Land - Operational and Community where a market approach is required. The inputs used for this technique are:

Pattern of consumption

Residual Value

Asset Condition

Useful Life

Unit Rates

##### (5). Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

### Note 19. Related party transactions

\$ '000

#### a. Key management personnel

Key management personnel (KMP) of the Council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

<b>Compensation:</b>	<b>2018</b>	<b>2017</b>
Short-term benefits	729	728
Post-employment benefits	80	81
<b>Total</b>	<b>809</b>	<b>809</b>

#### b. Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. access to library or Council swimming pool by KMP) will not be disclosed.

A close family member of a key management personnel was previously employed through an arm's length process. They are paid in accordance with the Award for the job they perform. The council employs 156 staff of which only 1 is a close family member of key management personnel.

## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 20. Statement of developer contributions

\$ '000

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

## SUMMARY OF CONTRIBUTIONS AND LEVIES

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	379	81	–	11	–	–	471	–
Traffic facilities	16	2	–	–	–	–	18	–
Community facilities	71	3	–	2	–	–	76	–
Other	47	4	–	1	–	–	52	–
<b>S7.11 contributions – under a plan</b>	<b>512</b>	<b>90</b>	<b>–</b>	<b>14</b>	<b>–</b>	<b>–</b>	<b>616</b>	<b>–</b>
<b>Total S7.11 and S7.12 revenue under plans</b>	<b>512</b>	<b>90</b>	<b>–</b>	<b>14</b>	<b>–</b>	<b>–</b>	<b>616</b>	<b>–</b>
<b>Total contributions</b>	<b>512</b>	<b>90</b>	<b>–</b>	<b>14</b>	<b>–</b>	<b>–</b>	<b>616</b>	<b>–</b>

## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 20. Statement of developer contributions (continued)

\$ '000

## S7.11 CONTRIBUTIONS – UNDER A PLAN

## CONTRIBUTION PLAN - RURAL INVERGOWRIE

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	75	9	–	2	–	–	86	–
Traffic facilities	16	2	–	–	–	–	18	–
Community facilities	71	3	–	2	–	–	76	–
Other	42	4	–	1	–	–	47	–
<b>Total</b>	<b>203</b>	<b>18</b>	<b>–</b>	<b>5</b>	<b>–</b>	<b>–</b>	<b>226</b>	<b>–</b>

## CONTRIBUTION PLAN - RURAL

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Other	5	–	–	–	–	–	5	–
<b>Total</b>	<b>5</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>5</b>	<b>–</b>

## CONTRIBUTION PLAN - DCP ROAD MAINTENANCE ROYALTIES

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	304	72	–	9	–	–	385	–
<b>Total</b>	<b>304</b>	<b>72</b>	<b>–</b>	<b>9</b>	<b>–</b>	<b>–</b>	<b>385</b>	<b>–</b>

# Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

### Note 21. Financial result and financial position by fund

<b>Income Statement by fund</b>			
<b>\$ '000</b>	<b>2018</b>	<b>2018</b>	<b>2018</b>
<b>Continuing operations</b>	<b>Water</b>	<b>Sewer</b>	<b>General<sup>1</sup></b>
<b>Income from continuing operations</b>			
Rates and annual charges	388	708	5,063
User charges and fees	604	9	4,243
Interest and investment revenue	66	54	278
Other revenues	7	–	623
Grants and contributions provided for operating purposes	18	16	7,727
Grants and contributions provided for capital purposes	–	98	1,454
<b>Total income from continuing operations</b>	<b>1,083</b>	<b>885</b>	<b>19,388</b>
<b>Expenses from continuing operations</b>			
Employee benefits and on-costs	457	290	8,677
Borrowing costs	–	–	167
Materials and contracts	349	193	3,350
Depreciation and amortisation	485	235	3,550
Other expenses	–	4	1,619
Net losses from the disposal of assets	–	–	84
<b>Total expenses from continuing operations</b>	<b>1,291</b>	<b>722</b>	<b>17,447</b>
<b>Operating result from continuing operations</b>	<b>(208)</b>	<b>163</b>	<b>1,941</b>
<b>Net operating result attributable to each council fund</b>	<b>(208)</b>	<b>163</b>	<b>1,941</b>
<b>Net operating result for the year before grants and contributions provided for capital purposes</b>	<b>(208)</b>	<b>65</b>	<b>487</b>

<sup>1</sup> General fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds.

## Uralla Shire Council

Notes to the Financial Statements  
as at 30 June 2018

## Note 21. Financial result and financial position by fund (continued)

Statement of Financial Position by fund			
\$ '000	2018	2018	2018
<b>ASSETS</b>	<b>Water</b>	<b>Sewer</b>	<b>General<sup>1</sup></b>
<b>Current assets</b>			
Cash and cash equivalents	775	542	126
Investments	1,500	1,500	10,550
Receivables	374	65	1,626
Inventories	–	–	213
Other	–	–	54
<b>Total current assets</b>	<b>2,649</b>	<b>2,107</b>	<b>12,569</b>
<b>Non-current assets</b>			
Infrastructure, property, plant and equipment	14,614	8,924	207,751
<b>Total non-current assets</b>	<b>14,614</b>	<b>8,924</b>	<b>207,751</b>
<b>TOTAL ASSETS</b>	<b>17,263</b>	<b>11,031</b>	<b>220,320</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	–	–	3,836
Income received in advance	–	–	475
Borrowings	–	–	221
Provisions	–	–	2,351
<b>Total current liabilities</b>	<b>–</b>	<b>–</b>	<b>6,883</b>
<b>Non-current liabilities</b>			
Borrowings	–	–	2,423
Provisions	–	–	2,241
<b>Total non-current liabilities</b>	<b>–</b>	<b>–</b>	<b>4,664</b>
<b>TOTAL LIABILITIES</b>	<b>–</b>	<b>–</b>	<b>11,547</b>
<b>Net assets</b>	<b>17,263</b>	<b>11,031</b>	<b>208,773</b>
<b>EQUITY</b>			
Accumulated surplus	8,641	5,499	58,821
Revaluation reserves	8,622	5,532	149,952
<b>Total equity</b>	<b>17,263</b>	<b>11,031</b>	<b>208,773</b>

<sup>1</sup> General Fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal receivables and payables between the funds.

## Uralla Shire Council

Notes to the Financial Statements  
for the year ended 30 June 2018

## Note 22(a). Statement of performance measures – consolidated results

\$ '000	Amounts 2018	Indicator 2018	Prior periods		Benchmark
			2017	2016	
<b>Local government industry indicators – consolidated</b>					
<b>1. Operating performance ratio</b>					
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions less operating expenses	<b>428</b>	<b>2.16%</b>	11.57%	-1.45%	> 0.00%
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions	<b>19,804</b>				
<b>2. Own source operating revenue ratio</b>					
Total continuing operating revenue <sup>(1)</sup> excluding all grants and contributions	<b>14,832</b>	<b>69.45%</b>	71.30%	68.24%	> 60.00%
Total continuing operating revenue <sup>(1)</sup>	<b>21,356</b>				
<b>3. Unrestricted current ratio</b>					
Current assets less all external restrictions <sup>(2)</sup>	<b>7,836</b>	<b>2.25x</b>	2.07x	1.48x	> 1.5x
Current liabilities less specific purpose liabilities <sup>(3, 4)</sup>	<b>3,483</b>				
<b>4. Debt service cover ratio</b>					
Operating result <sup>(1)</sup> before capital excluding interest and depreciation/impairment/amortisation	<b>4,865</b>	<b>13.18x</b>	16.74x	10.28x	> 2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	<b>369</b>				
<b>5. Rates, annual charges, interest and extra charges outstanding percentage</b>					
Rates, annual and extra charges outstanding	<b>349</b>	<b>5.38%</b>	4.33%	4.20%	< 10% regional & rural
Rates, annual and extra charges collectible	<b>6,488</b>				
<b>6. Cash expense cover ratio</b>					
Current year's cash and cash equivalents plus all term deposits	<b>14,993</b>	<b>10.26 mths</b>	10.5 mths	6.9 mths	> 3 mths
Payments from cash flow of operating and financing activities	<b>1,461</b>				

## Notes

<sup>(1)</sup> Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and the net share of interests in joint ventures and associates.

<sup>(2)</sup> Refer Notes 6-8 inclusive.

Also excludes any real estate and land for resale not expected to be sold in the next 12 months.

<sup>(3)</sup> Refer to Notes 10 and 11.

<sup>(4)</sup> Refer to Note 10(b) and 11(b) – excludes all payables and provisions not expected to be paid in the next 12 months (incl. ELE).

## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 22(b). Statement of performance measures – by fund

\$ '000	General indicators <sup>5</sup>		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
Local government industry indicators – by fund							
1. Operating performance ratio							
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions							
less operating expenses							
<hr/>							
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions	3.18%	12.80%	-19.21%	0.89%	8.26%	-7.80%	> 0.00%
2. Own source operating revenue ratio							
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions							
<hr/>							
Total continuing operating revenue <sup>(1)</sup>	67.03%	68.95%	98.34%	98.41%	87.12%	98.17%	> 60.00%
3. Unrestricted current ratio							
Current assets less all external restrictions <sup>(2)</sup>							
<hr/>							
Current liabilities less specific purpose liabilities <sup>(3, 4)</sup>	2.25x	2.07x	No liabilities	No liabilities	No liabilities	No liabilities	> 1.5x

## Notes

(1) - (4) Refer to Notes at Note 22a above.

(5) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.



## Uralla Shire Council

## Notes to the Financial Statements

for the year ended 30 June 2018

## Note 22(b). Statement of performance measures – by fund (continued)

\$ '000	General indicators <sup>5</sup>		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
Local government industry indicators – by fund (continued)							
4. Debt service cover ratio							
Operating result <sup>(1)</sup> before capital excluding interest and depreciation/impairment/amortisation	11.62x	15.62x	0.00x	0.00x	0.00x	0.00x	> 2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
5. Rates, annual charges, interest and extra charges outstanding percentage							
Rates, annual and extra charges outstanding	4.75%	3.83%	9.02%	7.44%	8.19%	6.69%	< 10% Regional & Rural
Rates, annual and extra charges collectible							
6. Cash expense cover ratio							
Current year's cash and cash equivalents plus all term deposits	10.11	8.23	11.48	36.07	13.25	43.92	> 3 months
Payments from cash flow of operating and financing activities	months	months	months	months	months	months	

## Notes

(1) Refer to Notes at Note 22a above.

(5) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

END OF AUDITED FINANCIAL STATEMENTS

# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

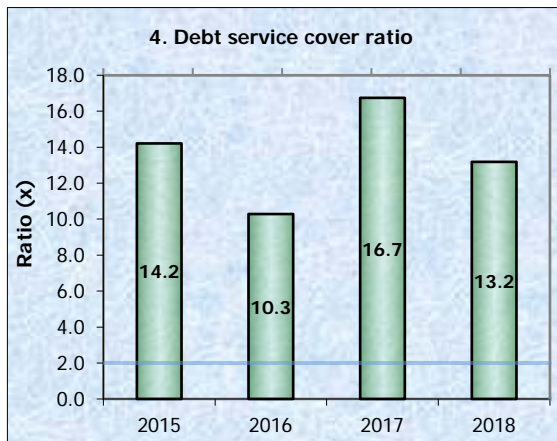
### Note 22(c). Statement of performance measures – consolidated results (graphs)

<p><b>1. Operating performance ratio</b></p> <p>Benchmark: — Minimum <math>\geq 0.00\%</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of operating performance ratio</b></p> <p>This ratio measures Council's achievement of containing operating expenditure within operating revenue.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 2.16%</b></p> <p>Council has achieved another positive operating performance as a result of increased operating revenue. The performance in 2017 is artificially inflated by the advance payment of the financial assistance grant.</p>
<p><b>2. Own source operating revenue ratio</b></p> <p>Benchmark: — Minimum <math>\geq 60.00\%</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of own source operating revenue ratio</b></p> <p>This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 69.45%</b></p> <p>Council has maintained a ratio above the benchmark for the past five years reflecting less reliance on other government grants for continuing operations.</p>
<p><b>3. Unrestricted current ratio</b></p> <p>Benchmark: — Minimum <math>\geq 1.50</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of unrestricted current ratio</b></p> <p>To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 2.25x</b></p> <p>This result reflects Council's ability to pay debts from reserves not restricted for other purposes. Council needs to continue to build these reserves to provide future fiscal flexibility.</p>

# Uralla Shire Council

## Notes to the Financial Statements for the year ended 30 June 2018

### Note 22(c). Statement of performance measures – consolidated results (graphs)



Benchmark: — Minimum  $\geq 2.00$

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

#### Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

#### Commentary on 2017/18 result

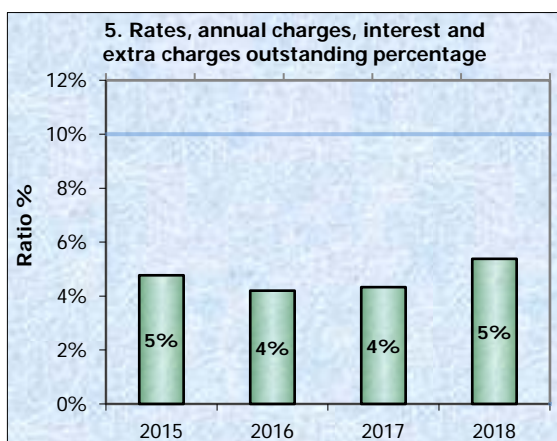
**2017/18 ratio 13.18x**

The high ratios here reflect Council's decision to fund asset replacement, renewal and expansion without the need to borrow for these activities.



Ratio achieves benchmark

Ratio is outside benchmark



Benchmark: — Maximum  $< 10.00\%$

Source for Benchmark: Code of Accounting Practice and Financial Reporting #26

#### Purpose of rates and annual charges outstanding ratio

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

#### Commentary on 2017/18 result

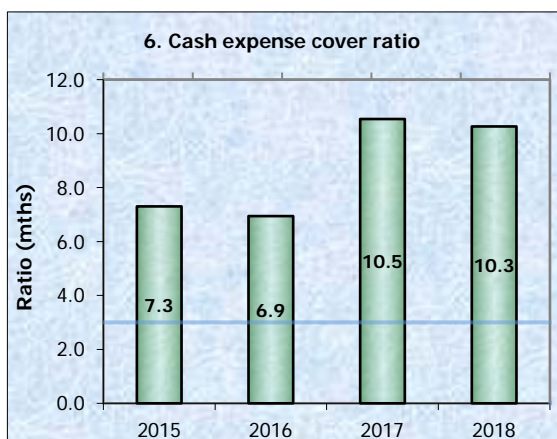
**2017/18 ratio 5.38%**

Close monitoring of outstanding rates has ensured Council remains within the boundaries of the benchmarking limits. The slight increase this year was a reflection of the late issue of water user charges in June instead of May.



Ratio is within Benchmark

Ratio is outside Benchmark



Benchmark: — Minimum  $\geq 3.00$

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

#### Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

#### Commentary on 2017/18 result

**2017/18 ratio 10.26 mths**

Council continues to hold sufficient cash to pay for immediate expenses without the need for additional cash inflow.



Ratio achieves benchmark

Ratio is outside benchmark

## Uralla Shire Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 23. Council information and contact details

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##### **Principal place of business:**

32 Salisbury Street  
Uralla NSW 2358

##### **Contact details**

##### **Mailing address:**

PO Box 106  
Uralla NSW 2358

##### **Opening hours:**

Monday - Friday 8.30am to 4.30pm

**Telephone:** 02 6778 6300

**Facsimile:** 02 6778 6349

**Internet:** <http://www.uralla.nsw.gov.au/>

**Email:** [council@uralla.nsw.gov.au](mailto:council@uralla.nsw.gov.au)

##### **Officers**

##### **GENERAL MANAGER**

Mr Andrew Hopkins

##### **Elected members**

##### **MAYOR**

Cr M Pearce

##### **RESPONSIBLE ACCOUNTING OFFICER**

Mr Simon Paul

##### **AUDITORS**

Audit Office of NSW  
Level 15, 1 Margaret Street  
Sydney NSW 2000

##### **Other information**

**ABN:** 55 868 272 018



## INDEPENDENT AUDITOR'S REPORT

### Report on the general purpose financial report

#### Uralla Shire Council

To the Councillors of the Uralla Shire Council

### Opinion

I have audited the accompanying financial report of Uralla Shire Council (the Council), which comprise the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2018, the Statement of Financial Position as at 30 June 2018, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Statement by Councillors and Management.

In my opinion,

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial report:
  - has been presented, in all material respects, in accordance with the requirements of this Division
  - is consistent with the Council's accounting records
  - presents fairly, in all material respects, the financial position of the Council as at 30 June 2018, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial report have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Report' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## **Other Information**

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the financial report and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial report does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule 2 - Permissible income for general rates.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

## **The Councillors' Responsibilities for the Financial Report**

The Councillors are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting except where the Council will be dissolved or amalgamated by an Act of Parliament, or otherwise cease operations.

## **Auditor's Responsibilities for the Audit of the Financial Report**

My objectives are to:

- obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial report.

A description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

My opinion does *not* provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note 17 Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule 2 - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial report on any website where it may be presented
- about any other information which may have been hyperlinked to/from the financial report.



James Sugumar  
Director, Financial Audit Services

19 October 2018  
SYDNEY

Cr Michael Pearce  
Mayor  
Uralla Shire Council  
PO Box 106  
URALLA NSW 2358

Contact: James Sugumar  
Phone no: (02) 9275 7288  
Our ref: D1822229/1798

19 October 2018

Dear Mayor Pearce

**Report on the Conduct of the Audit**  
**Uralla Shire Council**  
**Audit for the year ended 30 June 2018**

I issued an unmodified audit opinion in my Independent Auditor's Report for the general purpose financial statements of Uralla Shire Council (the Council) for the year ended 30 June 2018.

The audit was conducted in accordance with section 415 of the *Local Government Act 1993* (the Act).

This Report on the Conduct of the Audit is issued in accordance with section 417 of the Act and should be read in conjunction with my audit opinion issued under section 417(2) of the Act.





**SIGNIFICANT AUDIT ISSUES AND OBSERVATIONS**

I did not identify any significant audit issues or observations during my audit of the Council's general purpose financial statements.



## FINANCIAL RESULTS

### INCOME STATEMENT

	2018 \$m	2017 \$m	Variation \$m	Variation %
<b>Rates and annual charges revenue</b>	6.1	5.9	+0.2	 3.4
<b>Grants and contributions revenue</b>	9.3	8.8	+0.5	 5.7
<b>TOTAL INCOME</b>	21.3	20.7	+0.6	 2.9
<b>TOTAL EXPENSES</b>	19.4	18.8	+0.6	 3.2
<b>Operating result for the year</b>	1.9	1.9	0.0	--

The increase of \$0.2 million in rates and annual charges revenue was mainly due to the introduction of a charge for the Bundarra sewer system.

The grants and contributions revenue increased by \$0.5 million primarily due to \$1.5 million receipt of road, bridges and local infrastructure grants, offset by a reduction in the financial assistance grant. The early receipt of the financial assistance grant last year, decreased the current year's grant revenue by \$1.0 million.

The movement in the total income was consistent with the increase in grants and contribution revenue.

Total expenses rose by \$0.6 million mainly due to an increase in employee benefits expense of \$0.4 million.

The operating result for the year remained consistent with the previous year.

## BALANCE SHEET

	2018 \$m	2017 \$m	Variation \$m	Variation %
<b>Current assets</b>	17.3	15.6	+1.7	↑ 10.9
<b>Non-current assets</b>	231.3	232.4	-1.1	↓ 0.5
<b>TOTAL ASSETS</b>	248.6	248.0	+0.6	↑ 0.2
<b>TOTAL LIABILITIES</b>	11.5	10.0	+1.5	↑ 15.0
<b>NET ASSETS</b>	237.1	238.0	-0.9	↓ 0.4

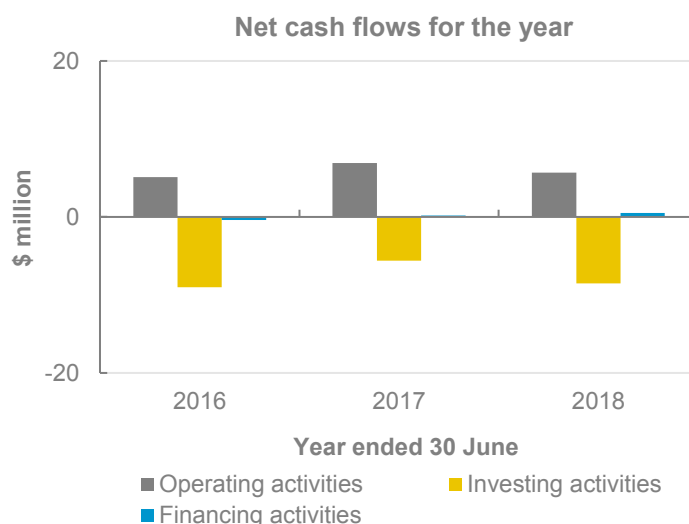
Council's current assets rose by \$1.7 million due to increases of \$0.6 million cash and investments and \$1.1 million receivables from positive operating results.

Non-current assets decreased by \$1.1 million largely due to increase in depreciation expenses.

Total liabilities increased by \$1.5 million mainly due to additional rehabilitation provision for landfill sites.

## CASH FLOWS

- The Council reported positive operating cash flows in the past three years.
- Increased investing cash outflows represents the acquisition of \$4.9 million infrastructure assets and \$3.9 million investment securities.



## CASH POSITION

Cash and Investments	2018 \$m	2017 \$m	Commentary
Externally restricted	9.0	9.1	The Council established a \$1.2 million internal restriction for the receipt of Financial Assistance Grants and increased the plant and vehicle replacement reserve by \$0.7 million. This reduced the unrestricted cash at 30 June 2018.
Internally restricted	4.9	3.1	
Unrestricted	1.1	2.2	
<b>Cash and investments</b>	<b>15.0</b>	<b>14.4</b>	

## COUNCIL'S PERFORMANCE RATIOS FOR 30 JUNE 2018

I provide a summary of outcome and an analysis of the Council's key performance ratios for the year ended 30 June 2018 as below:

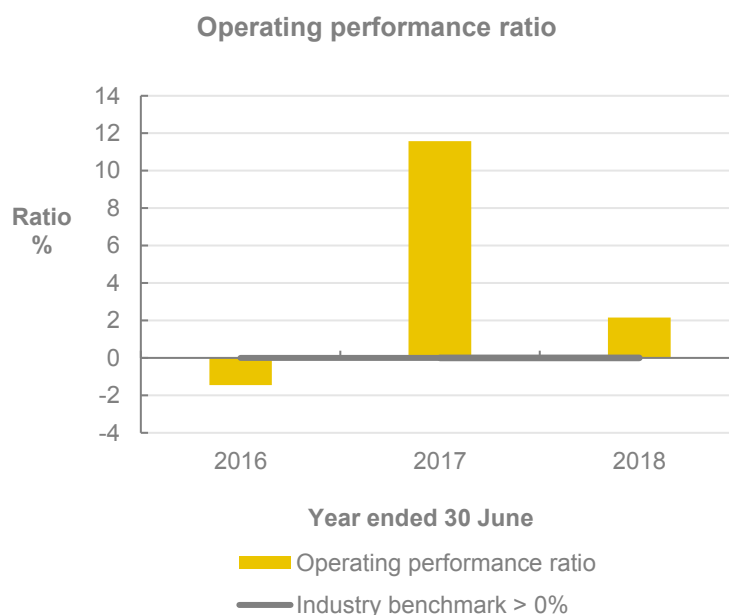
Performance ratio	Outcome	Reference
Operating performance ratio	Achieved	<u>1</u>
Own source operating revenue ratio	Achieved	<u>2</u>
Unrestricted current ratio	Achieved	<u>3</u>
Debt service cover ratio	Achieved	<u>4</u>
Rates and annual charges cover ratio	Achieved	<u>5</u>
Cash expense cover ratio	Achieved	<u>6</u>
Building and infrastructure renewals ratio	Not Achieved	<u>7</u>

The ratios and the definitions (except for the 'building and infrastructure renewals ratio') are reported in Note 22 of the Council's audited general purpose financial statements. The 'building and infrastructure renewals ratio' is defined in Council's Special Schedule 7 which has not been audited.

### 1. Operating performance ratio (operating margin to operating revenue)

Council achieved the benchmark and reported positive operating performance ratios in the past two years.

- A higher ratio of 11.57 for 2016–17 was due to the early receipt of Financial Assistance Grants of \$1.2 million.

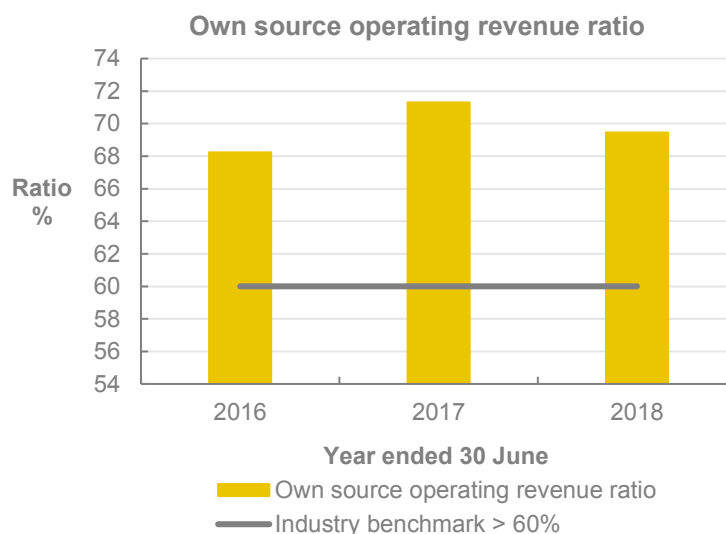


The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements).

The benchmark set by the Office of Local Government (OLG) is greater than zero per cent.

## 2. Own source operating revenue ratio (own funding to total funding)

- Council achieved OLG's benchmark of 60 per cent.
- The own source operating revenue ratio has been above 60 per cent for the past three years.

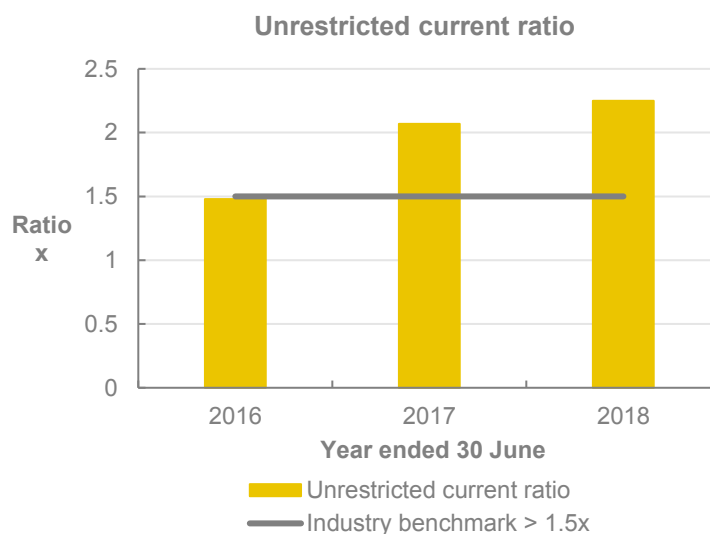


The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions.

The benchmark set by OLG is greater than 60 per cent.

## 3. Unrestricted current ratio (unrestricted cash to liabilities)

- Council continued to exceed the unrestricted current ratio benchmark for the past two years.
- The Council will be able to meet its short-term obligations as and when they fall due.

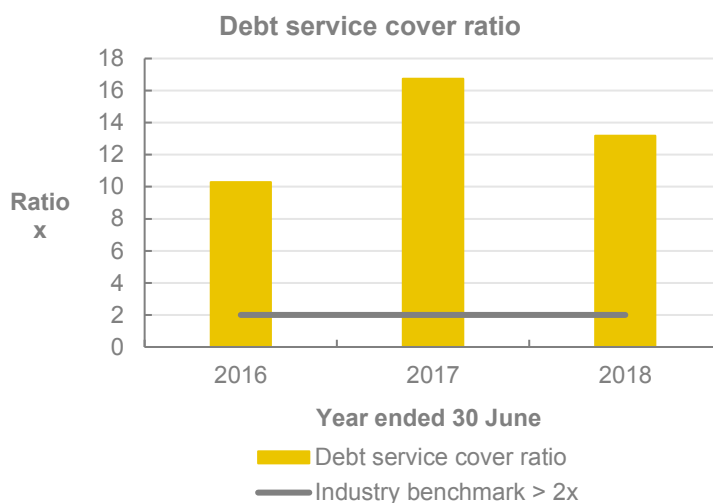


The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due.

The benchmark set by OLG is greater than 1.5 times.

#### 4. Debt service cover ratio (operating cash to loan obligations)

- Council continued to exceed by a good margin the debt service cover ratio benchmark for the past three years.
- The 2016–17 ratio was higher due to early receipt of Financial Assistance Grants of \$1.2 million.

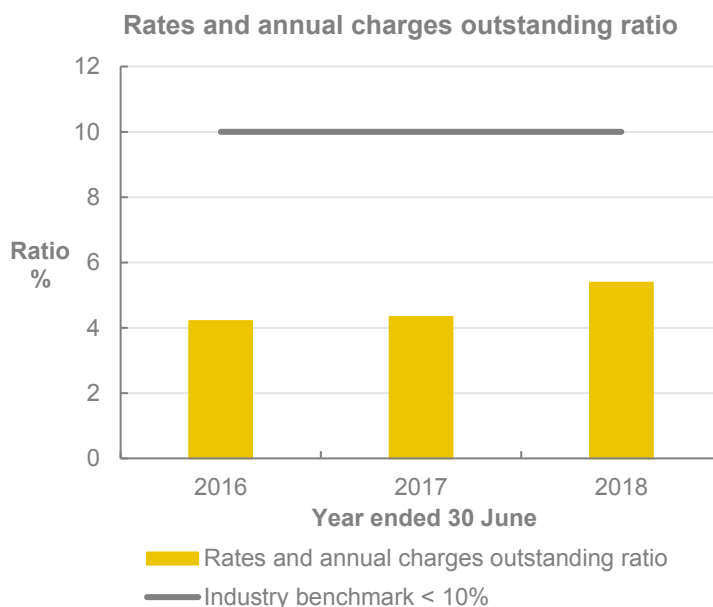


The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments.

The benchmark set by OLG is greater than two times.

#### 5. Rates and annual charges outstanding ratio (uncollected rates to total rates)

- Council achieved the benchmark for outstanding rates and annual charges for the past three years.
- The collection procedures of the Council operated effectively to collect more than 95 per cent of the rates and annual charges revenue within the receivable dates.

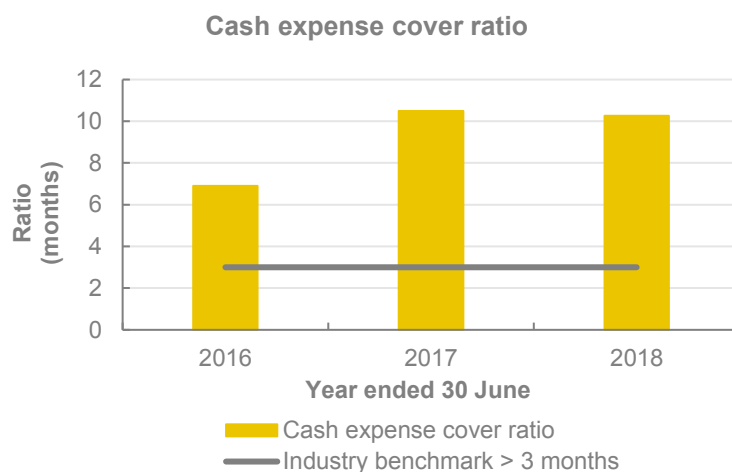


The 'rates and annual charges outstanding ratio' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts.

The benchmark set by OLG is less than 10 per cent for regional and rural councils.

## 6. Cash expense cover ratio (cash balance to monthly outgoings)

- Council exceeded the benchmark of 3 months by a good margin for the past three years
- Council will be able to meet its immediate expenses for more than ten months without additional cash inflows.

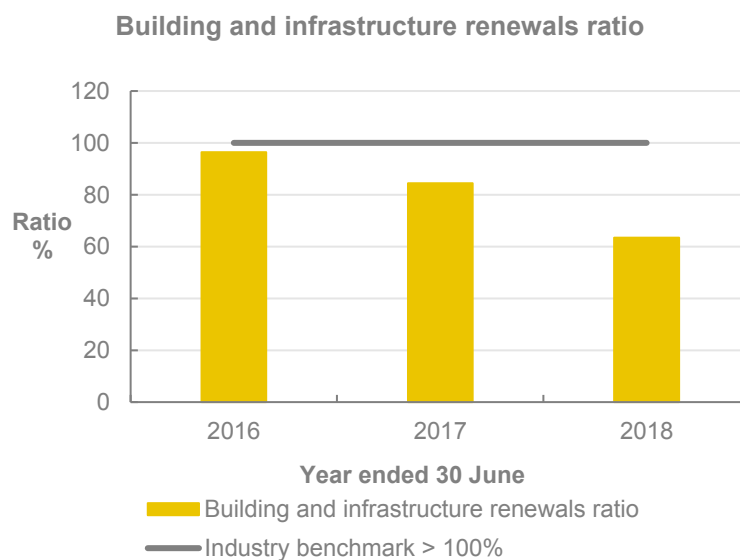


The cash expense cover ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow.

The benchmark set by OLG is greater than three months.

## 7. Building and infrastructure renewals ratio (unaudited)

- Council has not achieved the benchmark for this ratio in the past three years.
- The building and infrastructure renewals ratio declined in the last two years.



The 'building and infrastructure renewals ratio' assesses the rate at which these assets are being renewed against the rate at which they are depreciating.

The benchmark set by OLG is greater than 100 per cent.

This ratio is sourced from council's Special Schedule 7 which has not been audited.

## OTHER MATTERS

### Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial reports. The Council's:

- accounting records were maintained in a manner and form to allow the general purpose financial statements to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



James Sugumar  
Director, Financial Audit Services

cc: Mr Andrew Hopkins, General Manager  
Mr Michael O'Connor, Chair of Audit, Risk and Improvement Committee  
Mr Tim Hurst, Chief Executive, Office of Local Government

# Uralla Shire Council

SPECIAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

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*“...committed to creating a unique environment  
which offers an excellent quality of life and  
economic opportunities for its people”*





# Uralla Shire Council

## Special Purpose Financial Statements

for the year ended 30 June 2018

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Statement of Financial Position – Other Business Activities	8
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<b>4. Auditor's Report</b>	<b>19</b>

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### Background

- (i) These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
  - (ii) The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.  
  
Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.
  - (iii) For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.  
  
These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).
  - (iv) In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).
-

## Uralla Shire Council

### Special Purpose Financial Statements

for the year ended 30 June 2018

### Statement by Councillors and Management

made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

**The attached Special Purpose Financial Statements have been prepared in accordance with:**

- the NSW Government Policy Statement 'Application of National Competition Policy to Local Government',
- the Division of Local Government Guidelines 'Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality',
- the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

**To the best of our knowledge and belief, these financial statements:**

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.

**We are not aware of any matter that would render these statements false or misleading in any way.**

**Signed in accordance with a resolution of Council made on 18 October 2018.**



Cr M Pearce  
Mayor



Cr R Crouch  
Councillor



Mr Andrew Hopkins  
General Manager



Mr Simon Paul  
Responsible Accounting Officer

## Uralla Shire Council

# Income Statement of Council's Water Supply Business Activity

for the year ended 30 June 2018

\$ '000	2018	2017
<b>Income from continuing operations</b>		
Access charges	388	390
User charges	604	536
Interest	66	64
Grants and contributions provided for non-capital purposes	18	16
Other income	7	2
<b>Total income from continuing operations</b>	<b>1,083</b>	<b>1,008</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	457	430
Materials and contracts	349	288
Depreciation, amortisation and impairment	485	277
Other expenses	—	4
<b>Total expenses from continuing operations</b>	<b>1,291</b>	<b>999</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>(208)</b>	<b>9</b>
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>(208)</b>	<b>9</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>(208)</b>	<b>9</b>
Less: corporate taxation equivalent (30%) [based on result before capital]	—	(3)
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>(208)</b>	<b>6</b>
Plus opening retained profits	8,849	8,840
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	—	3
<b>Closing retained profits</b>	<b>8,641</b>	<b>8,849</b>
<b>Return on capital %</b>	<b>-1.4%</b>	<b>0.0%</b>
<b>Subsidy from Council</b>	<b>592</b>	<b>420</b>
<b>Calculation of dividend payable:</b>		
Surplus (deficit) after tax	(208)	6
<b>Surplus for dividend calculation purposes</b>	<b>—</b>	<b>6</b>
<b>Potential dividend calculated from surplus</b>	<b>—</b>	<b>3</b>

## Uralla Shire Council

# Income Statement of Council's Sewerage Business Activity

for the year ended 30 June 2018

\$ '000	2018	2017
<b>Income from continuing operations</b>		
Access charges	708	583
User charges	9	10
Interest	54	49
Grants and contributions provided for non-capital purposes	16	12
<b>Total income from continuing operations</b>	<b>787</b>	<b>654</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	290	278
Materials and contracts	193	213
Depreciation, amortisation and impairment	235	206
Other expenses	4	8
<b>Total expenses from continuing operations</b>	<b>722</b>	<b>705</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>65</b>	<b>(51)</b>
Grants and contributions provided for capital purposes	98	–
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>163</b>	<b>(51)</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>163</b>	<b>(51)</b>
Less: corporate taxation equivalent (30%) [based on result before capital]	(20)	–
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>144</b>	<b>(51)</b>
Plus opening retained profits	5,336	5,387
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	20	–
<b>Closing retained profits</b>	<b>5,499</b>	<b>5,336</b>
<b>Return on capital %</b>	<b>0.7%</b>	<b>-0.6%</b>
<b>Subsidy from Council</b>	<b>170</b>	<b>265</b>
<b>Calculation of dividend payable:</b>		
Surplus (deficit) after tax	144	(51)
Less: capital grants and contributions (excluding developer contributions)	(98)	–
<b>Surplus for dividend calculation purposes</b>	<b>46</b>	<b>–</b>
<b>Potential dividend calculated from surplus</b>	<b>23</b>	<b>–</b>

## Uralla Shire Council

## Income Statement of Council's Other Business Activities

for the year ended 30 June 2018

	Private Works		McMaugh Gardens	
	Category 2		Category 2	
\$ '000	2018	2017	2018	2017
<b>Income from continuing operations</b>				
User charges	75	178	930	714
Fees	–	–	8	12
Interest	–	–	57	58
Grants and contributions provided for non-capital purposes	–	–	2,203	2,284
Profit from the sale of assets	–	–	4	–
Other income	–	–	4	22
<b>Total income from continuing operations</b>	<b>75</b>	<b>178</b>	<b>3,206</b>	<b>3,090</b>
<b>Expenses from continuing operations</b>				
Employee benefits and on-costs	12	11	2,105	2,062
Borrowing costs	–	–	11	10
Materials and contracts	27	28	743	821
Depreciation, amortisation and impairment	–	–	169	165
Other expenses	–	–	52	61
<b>Total expenses from continuing operations</b>	<b>39</b>	<b>39</b>	<b>3,080</b>	<b>3,119</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>36</b>	<b>139</b>	<b>126</b>	<b>(29)</b>
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>36</b>	<b>139</b>	<b>126</b>	<b>(29)</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>36</b>	<b>139</b>	<b>126</b>	<b>(29)</b>
Less: corporate taxation equivalent (30%) [based on result before capital]	(11)	(42)	(38)	–
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>25</b>	<b>97</b>	<b>88</b>	<b>(29)</b>
Plus opening retained profits	–	–	2,900	2,929
Plus adjustments for amounts unpaid:				
– Corporate taxation equivalent	11	42	38	–
Less:				
– Dividend paid	(36)	(139)	–	–
<b>Closing retained profits</b>	<b>–</b>	<b>–</b>	<b>3,026</b>	<b>2,900</b>
<b>Return on capital %</b>	<b>n/a</b>	<b>n/a</b>	<b>3.2%</b>	<b>-0.4%</b>
<b>Subsidy from Council</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>136</b>

## Uralla Shire Council

Statement of Financial Position – Council's Water Supply Business Activity  
as at 30 June 2018

\$ '000	2018	2017
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	775	2,170
Investments	1,500	–
Receivables	374	262
<b>Total current assets</b>	<b>2,649</b>	<b>2,432</b>
<b>Non-current assets</b>		
Infrastructure, property, plant and equipment	14,614	18,040
<b>Total non-current assets</b>	<b>14,614</b>	<b>18,040</b>
<b>TOTAL ASSETS</b>	<b>17,263</b>	<b>20,472</b>
<b>LIABILITIES</b>		
<b>TOTAL LIABILITIES</b>	<b>–</b>	<b>–</b>
<b>NET ASSETS</b>	<b>17,263</b>	<b>20,472</b>
<b>EQUITY</b>		
Accumulated surplus	8,641	8,850
Revaluation reserves	8,622	11,622
<b>TOTAL EQUITY</b>	<b>17,263</b>	<b>20,472</b>

## Uralla Shire Council

Statement of Financial Position – Council's Sewerage Business Activity  
as at 30 June 2018

\$ '000	2018	2017
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	542	1,830
Investments	1,500	–
Receivables	65	44
<b>Total current Assets</b>	<b>2,107</b>	<b>1,874</b>
<b>Non-current assets</b>		
Infrastructure, property, plant and equipment	8,924	8,996
<b>Total non-current assets</b>	<b>8,924</b>	<b>8,996</b>
<b>TOTAL ASSETS</b>	<b>11,031</b>	<b>10,870</b>
<b>LIABILITIES</b>		
<b>TOTAL LIABILITIES</b>	<b>–</b>	<b>–</b>
<b>NET ASSETS</b>	<b>11,031</b>	<b>10,870</b>
<b>EQUITY</b>		
Accumulated surplus	5,499	5,336
Revaluation reserves	5,532	5,534
<b>TOTAL EQUITY</b>	<b>11,031</b>	<b>10,870</b>

## Uralla Shire Council

## Statement of Financial Position – Council's Other Business Activities

as at 30 June 2018

	Private Works		McMaugh Gardens	
	Category 2		Category 2	
\$ '000	2018	2017	2018	2017
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and cash equivalents	–	–	1,870	2,089
Receivables	–	–	105	–
<b>Total Current Assets</b>	<b>–</b>	<b>–</b>	<b>1,975</b>	<b>2,089</b>
<b>Non-current assets</b>				
Infrastructure, property, plant and equipment	–	–	4,300	4,910
<b>Total non-current assets</b>	<b>–</b>	<b>–</b>	<b>4,300</b>	<b>4,910</b>
<b>TOTAL ASSETS</b>	<b>–</b>	<b>–</b>	<b>6,275</b>	<b>6,999</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Payables	–	–	2,005	2,354
<b>Total current liabilities</b>	<b>–</b>	<b>–</b>	<b>2,005</b>	<b>2,354</b>
<b>Non-current liabilities</b>				
Payables	–	–	49	54
<b>Total non-current liabilities</b>	<b>–</b>	<b>–</b>	<b>49</b>	<b>54</b>
<b>TOTAL LIABILITIES</b>	<b>–</b>	<b>–</b>	<b>2,054</b>	<b>2,408</b>
<b>NET ASSETS</b>	<b>–</b>	<b>–</b>	<b>4,221</b>	<b>4,591</b>
<b>EQUITY</b>				
Accumulated surplus	–	–	3,026	2,900
Revaluation reserves	–	–	1,195	1,691
<b>TOTAL EQUITY</b>	<b>–</b>	<b>–</b>	<b>4,221</b>	<b>4,591</b>



## Uralla Shire Council

### Special Purpose Financial Statements

for the year ended 30 June 2018

#### Contents of the notes accompanying the financial statements

Note	Details	Page
1	Summary of significant accounting policies	10
2	Water Supply Business Best-Practice Management disclosure requirements	14
3	Sewerage Business Best-Practice Management disclosure requirements	16

## Uralla Shire Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies

---

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 1993 (NSW), the Local Government (General) Regulation, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

#### National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government.

The framework for its application is set out in the June 1996 NSW government policy statement titled 'Application of National Competition Policy to Local Government'.

The Pricing and Costing for Council Businesses, A Guide to Competitive Neutrality issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, return on investments (rate of return), and dividends paid.

#### Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

#### Category 1

(where gross operating turnover is over \$2 million)

##### (a) McMaugh Aged Care Centre

Comprising the operations and net assets of the 36 bed aged care facility "McMaugh Gardens Aged Care Centre" in King Street, Uralla.

## Uralla Shire Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies (continued)

##### Category 2

(where gross operating turnover is less than \$2 million)

##### (b) Uralla Shire Council Combined Water Supplies

Comprising the operations and net assets of the water supply systems servicing the towns of Uralla and Bundarra, each of which were established as separate Special Rate Funds (see Item 4 Below).

##### (c) Uralla Local Sewerage Fund

Comprising the operations and net assets of the sewerage reticulation and treatment system servicing the town of Uralla which was established as a Special Rate Fund (see item 4 below).

##### Monetary amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest thousand dollars, except for Note 2 (Water Supply Best-Practice Management Disclosures) and Note 3 (Sewerage Best-Practice Management Disclosures).

As required by Crown Lands and Water (CLAW), the amounts shown in Note 2 and Note 3 are disclosed in whole dollars.

##### (i) Taxation-equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

##### Notional rate applied (%)

##### Corporate income tax rate – 30%

Land tax – the first \$629,000 of combined land values attracts **0%**. For the combined land values in excess of \$629,001 up to \$3,846,000 the rate is **1.6% + \$100**. For the remaining combined land value that exceeds \$3,846,000 a premium marginal rate of **2.0%** applies.

##### Payroll tax – 5.45% on the value of taxable salaries and wages in excess of \$750,000.

In accordance with Crown Lands and Water (CLAW), a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the NSW Office of Water Guidelines to as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the *Local Government Act, 1993*.

Achievement of substantial compliance to the NSW Office of Water Guidelines is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

## Uralla Shire Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies (continued)

---

##### Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 30% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

##### Local government rates and charges

A calculation of the equivalent rates and charges payable on all category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

##### Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that council business activities face 'true' commercial borrowing costs in line with private sector competitors.

In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

##### *(ii) Subsidies*

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed.

Subsidies occur when Council provides services on a less-than-cost-recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations.

Accordingly, 'subsidies disclosed' (in relation to National Competition Policy) represents the difference between revenue generated from 'rate of return' pricing and revenue generated from prices set by Council in any given financial year.

The overall effect of subsidies is contained within the Income Statement of each reported business activity.

##### *(iii) Return on investments (rate of return)*

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

## Uralla Shire Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies (continued)

Such funds are subsequently available for meeting commitments or financing future investment strategies.

The actual rate of return achieved by each business activity is disclosed at the foot of each respective Income Statement.

The rate of return is calculated as follows:

**Operating result before capital income + interest expense**

**Written down value of I,PP&E as at 30 June**

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 2.63% at 30 June 2018.

#### *(iv) Dividends*

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the DPIW guidelines and must not exceed:

- (i) 50% of this surplus in any one year, or
- (ii) the number of water supply or sewerage assessments at 30 June 2018 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the DPIW guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the DPIW.

### END OF AUDITED SPECIAL PURPOSE FINANCIAL STATEMENTS

# Uralla Shire Council

## Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

### Note 2. Water supply business best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

#### 1. Calculation and payment of tax-equivalents

[all local government local water utilities must pay this dividend for tax equivalents]

(i)	Calculated tax equivalents	–
(ii)	Number of assessments multiplied by \$3/assessment	4,497
(iii)	Amounts payable for tax equivalents [lesser of (i) and (ii)]	–
(iv)	Amounts actually paid for tax equivalents	4,338

#### 2. Dividend from surplus

(i)	50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	–
(ii)	Number of assessments multiplied by \$30/assessment, less tax equivalent charges/assessment	44,970
(iii)	Cumulative surplus before dividends for the 3 years to 30 June 2018, less the cumulative dividends paid for the 2 years to 30 June 2017 and 30 June 2016	(98,800)

2018 Surplus	(208,000)	2017 Surplus	6,300	2016 Surplus	102,900
		2017 Dividend	–	2016 Dividend	–

(iv)	Maximum dividend from surplus [least of (i), (ii) and (iii) above]	n/a
(v)	Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	–
(vi)	Are the overhead reallocation charges to the water business fair and reasonable? <sup>a</sup>	YES

#### 3. Required outcomes for 6 criteria

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i)	Completion of strategic business plan (including financial plan)	NO
(ii)	Full cost recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	YES
	– Complying charges [item 2 (b) in table 1]	YES
	– DSP with commercial developer charges [item 2 (e) in table 1]	YES
	– If dual water supplies, complying charges [item 2 (g) in table 1]	YES
(iii)	Sound water conservation and demand management implemented	YES
(iv)	Sound drought management implemented	YES
(v)	Complete performance reporting form (by 15 September each year)	YES
(vi)	a. Integrated water cycle management evaluation	YES
	b. Complete and implement integrated water cycle management strategy	NO

## Uralla Shire Council

Notes to the Special Purpose Financial Statements  
for the year ended 30 June 2018Note 2. Water supply business  
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

## National Water Initiative (NWI) financial performance indicators

<b>NWI F1</b>	Total revenue (water) Total income (w13) – grants for the acquisition of assets (w11a) – interest income (w9) – Aboriginal Communities W&S Program income (w10a)	\$'000	1,017
<b>NWI F4</b>	Revenue from residential usage charges (water) Income from residential usage charges (w6b) x 100 divided by the sum of [income from residential usage charges (w6a) + income from residential access charges (w6b)]	%	60.89%
<b>NWI F9</b>	Written down replacement cost of fixed assets (water) Written down current cost of system assets (w47)	\$'000	13,760
<b>NWI F11</b>	Operating cost (OMA) (water) Management expenses (w1) + operational and maintenance expenses (w2)	\$'000	806
<b>NWI F14</b>	Capital expenditure (water) Acquisition of fixed assets (w16)	\$'000	15
<b>NWI F17</b>	Economic real rate of return (water) [total income (w13) – interest income (w9) – grants for acquisition of assets (w11a) – operating costs (NWI F11) – current cost depreciation (w3)] x 100 divided by [written down current cost of system assets (w47) + plant and equipment (w33b)]	%	-1.88%
<b>NWI F26</b>	Capital works grants (water) Grants for the acquisition of assets (w11a)	\$'000	–

- Notes:
- References to w (e.g. w12) refer to item numbers within Special Schedules 3 and 4 of Council's Annual Financial Statements.
  - The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
- a refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007

# Uralla Shire Council

## Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

### Note 3. Sewerage business best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

#### 1. Calculation and payment of tax-equivalents

[all local government local water utilities must pay this dividend for tax equivalents]

(i)	Calculated tax equivalents	–
(ii)	Number of assessments multiplied by \$3/assessment	4,056
(iii)	Amounts payable for tax equivalents [lesser of (i) and (ii)]	–
(iv)	Amounts actually paid for tax equivalents	3,402

#### 2. Dividend from surplus

(i)	50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	22,750
(ii)	Number of assessments x (\$30 less tax equivalent charges per assessment)	40,560
(iii)	Cumulative surplus before dividends for the 3 years to 30 June 2018, less the cumulative dividends paid for the 2 years to 30 June 2017 and 30 June 2016	30,200

2018 Surplus	45,500	2017 Surplus	(51,000)	2016 Surplus	35,700
		2017 Dividend	–	2016 Dividend	–

(iv)	Maximum dividend from surplus [least of (i), (ii) and (iii) above]	22,750
(v)	Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	–
(vi)	Are the overhead reallocation charges to the sewer business fair and reasonable? <sup>a</sup>	YES

#### 3. Required outcomes for 4 criteria

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i)	Completion of strategic business plan (including financial plan)	NO
(ii)	Pricing with full cost-recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	YES
	Complying charges (a) Residential [item 2 (c) in table 1]	YES
	(b) Non-residential [item 2 (c) in table 1]	YES
	(c) Trade waste [item 2 (d) in table 1]	YES
	DSP with commercial developer charges [item 2 (e) in table 1]	YES
	Liquid trade waste approvals and policy [item 2 (f) in table 1]	NO
(iii)	Complete performance reporting form (by 15 September each year)	YES
(iv)	a. Integrated water cycle management evaluation	YES
	b. Complete and implement integrated water cycle management strategy	NO



## Uralla Shire Council

Notes to the Special Purpose Financial Statements  
for the year ended 30 June 2018Note 3. Sewerage business  
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

## National Water Initiative (NWI) financial performance indicators

NWI F2	Total revenue (sewerage) Total income (s14) – grants for acquisition of assets (s12a) – interest income (s10) – Aboriginal Communities W&S Program income (w10a)	\$'000	733
NWI F10	Written down replacement cost of fixed assets (sewerage) Written down current cost of system assets (s48)	\$'000	8,201
NWI F12	Operating cost (sewerage) Management expenses (s1) + operational and maintenance expenses (s2)	\$'000	487
NWI F15	Capital expenditure (sewerage) Acquisition of fixed assets (s17)	\$'000	6
NWI F18	Economic real rate of return (sewerage) [total income (s14) – interest income (s10) – grants for acquisition of assets (s12a) – operating cost (NWI F12) – current cost depreciation (s3)] x 100 divided by [written down current cost (i.e. WDCC) of system assets (s48) + plant and equipment (s34b)]	%	0.13%
NWI F27	Capital works grants (sewerage) Grants for the acquisition of assets (12a)	\$'000	98

National Water Initiative (NWI) financial performance indicators  
Water and sewer (combined)

NWI F3	Total income (water and sewerage) Total income (w13 + s14) + gain/loss on disposal of assets (w14 + s15) minus grants for acquisition of assets (w11a + s12a) – interest income (w9 + s10)	\$'000	1,750
NWI F8	Revenue from community service obligations (water and sewerage) Community service obligations (NWI F25) x 100 divided by total income (NWI F3)	%	1.94%
NWI F16	Capital expenditure (water and sewerage) Acquisition of fixed assets (w16 + s17)	\$'000	21
NWI F19	Economic real rate of return (water and sewerage) [total income (w13 + s14) – interest income (w9 + s10) – grants for acquisition of assets (w11a + s12a) – operating cost (NWI F11 + NWI F12) – current cost depreciation (w3 + s3)] x 100 divided by [written down replacement cost of fixed assets (NWI F9 + NWI F10) + plant and equipment (w33b + s34b)]	%	-1.13%
NWI F20	Dividend (water and sewerage) Dividend paid from surplus (2 (v) of Note 2 + 2 (v) of Note 3)	\$'000	–
NWI F21	Dividend payout ratio (water and sewerage) Dividend (NWI F20) x 100 divided by net profit after tax (NWI F24)	%	0.00%

## Uralla Shire Council

Notes to the Special Purpose Financial Statements  
for the year ended 30 June 2018Note 3. Sewerage business  
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2018

National Water Initiative (NWI) financial performance indicators  
Water and sewer (combined)

<b>NWI F22</b>	Net debt to equity (water and sewerage)	%	-15.26%
	Overdraft (w36 + s37) + borrowings (w38 + s39) – cash and investments (w30 + s31) x 100 divided by [total assets (w35 + s36) – total liabilities (w40 + s41)]		
<b>NWI F23</b>	Interest cover (water and sewerage)		-
	Earnings before interest and tax (EBIT) divided by net interest		
	Earnings before interest and tax (EBIT):		(263)
	Operating result (w15a + s16a) + interest expense (w4a + s4a) – interest income (w9 + s10) – gain/loss on disposal of assets (w14 + s15) + miscellaneous expenses (w4b + w4c + s4b + s4c)		
	Net interest:		(120)
	Interest expense (w4a + s4a) – interest income (w9 + s10)		
<b>NWI F24</b>	Net profit after tax (water and sewerage)	\$'000	(151)
	Surplus before dividends (w15a + s16a) – tax equivalents paid (Note 2-1 (iv) + Note 3-1 (iv))		
<b>NWI F25</b>	Community service obligations (water and sewerage)	\$'000	34
	Grants for pensioner rebates (w11b + s12b)		

- Notes:
- References to w (eg. s12) refer to item numbers within Special Schedules 5 and 6 of Council's Annual Financial Statements.
  - The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
- a refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007



## **INDEPENDENT AUDITOR'S REPORT**

### **Report on the special purpose financial report**

#### **Uralla Shire Council**

To the Councillors of the Uralla Shire Council

### **Opinion**

I have audited the accompanying special purpose financial report (the financial report) of Uralla Shire Council's (the Council) Declared Business Activities, which comprise the Income Statement of each Declared Business Activity for the year ended 30 June 2018, the Statement of Financial Position of each Declared Business Activity as at 30 June 2018, notes comprising a summary of Significant accounting policies and other explanatory information for the Business Activities declared by Council, and the Statement by Councillors and Management.

The Declared Business Activities of the Council are:

- Water Supply
- Sewerage
- Private Works
- McMaugh Gardens

In my opinion, the financial report presents fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2018, and its financial performance for the year then ended, in accordance with the Australian Accounting Standards described in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting (LG Code).

My opinion should be read in conjunction with the rest of this report.

### **Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Report' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## **Emphasis of Matter - Basis of Accounting**

Without modifying my opinion, I draw attention to Note 1 to the financial report which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial report may not be suitable for another purpose.

## **Other Information**

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the financial report and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial report does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 2 - Permissible income for general rates.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

## **The Councillors' Responsibilities for the Financial Report**

The Councillors are responsible for the preparation and fair presentation of the financial report and for determining that the accounting policies, described in Note 1 to the financial report, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless it is not appropriate to do so.

## **Auditor's Responsibilities for the Audit of the Financial Report**

My objectives are to:

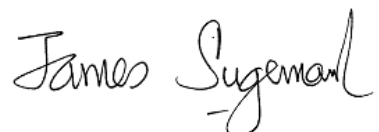
- obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial report.

A description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

My opinion does not provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the best practice management disclosures in Notes 2 and 3 of the financial report
- about the security and controls over the electronic publication of the audited financial report on any website where it may be presented
- about any other information which may have been hyperlinked to/from the financial report.

A handwritten signature in black ink, reading "James Sugumar". The signature is written in a cursive style with a large, stylized 'S'.

James Sugumar  
Director, Financial Audit Services

19 October 2018  
SYDNEY

# Uralla Shire Council

SPECIAL SCHEDULES  
for the year ended 30 June 2018

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*“...committed to creating a unique environment  
which offers an excellent quality of life and  
economic opportunities for its people”*



# Uralla Shire Council

## Special Schedules for the year ended 30 June 2018

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<sup>1</sup> Special Schedules are not audited (with the exception of Special Schedule 2).

### Background

- (i) These Special Schedules have been designed to meet the requirements of special purpose users such as;
- the NSW Grants Commission
  - the Australian Bureau of Statistics (ABS),
  - the NSW Office of Water (NOW), and
  - the Office of Local Government (OLG).
- (ii) The financial data is collected for various uses including;
- the allocation of Financial Assistance Grants,
  - the incorporation of Local Government financial figures in national statistics,
  - the monitoring of loan approvals,
  - the allocation of borrowing rights, and
  - the monitoring of the financial activities of specific services.

## Uralla Shire Council

# Special Schedule 1 – Net Cost of Services

for the year ended 30 June 2018

\$'000

Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
<b>Governance</b>	<b>880</b>	<b>89</b>	<b>–</b>	<b>(791)</b>
<b>Administration</b>	<b>967</b>	<b>167</b>	<b>–</b>	<b>(800)</b>
<b>Public order and safety</b>				
Fire service levy, fire protection, emergency services	224	6	–	(218)
Beach control	–	–	–	–
Enforcement of local government regulations	–	–	–	–
Animal control	168	50	–	(118)
Other	–	–	–	–
<b>Total public order and safety</b>	<b>392</b>	<b>56</b>	<b>–</b>	<b>(336)</b>
<b>Health</b>	<b>58</b>	<b>33</b>	<b>–</b>	<b>(25)</b>
<b>Environment</b>				
Noxious plants and insect/vermin control	81	–	–	(81)
Other environmental protection	200	236	–	36
Solid waste management	1,526	1,656	–	130
Street cleaning	50	–	–	(50)
Drainage	68	29	–	(39)
Stormwater management	–	–	–	–
<b>Total environment</b>	<b>1,925</b>	<b>1,921</b>	<b>–</b>	<b>(4)</b>
<b>Community services and education</b>				
Administration and education	(156)	–	–	156
Social protection (welfare)	–	–	–	–
Aged persons and disabled	6,159	6,531	–	372
Children's services	25	1	–	(24)
<b>Total community services and education</b>	<b>6,028</b>	<b>6,532</b>	<b>–</b>	<b>504</b>
<b>Housing and community amenities</b>				
Public cemeteries	53	25	–	(28)
Public conveniences	79	–	–	(79)
Street lighting	57	14	–	(43)
Town planning	264	137	–	(127)
Other community amenities	36	2	–	(34)
<b>Total housing and community amenities</b>	<b>489</b>	<b>178</b>	<b>–</b>	<b>(311)</b>
<b>Water supplies</b>	<b>1,291</b>	<b>1,083</b>	<b>–</b>	<b>(208)</b>
<b>Sewerage services</b>	<b>722</b>	<b>787</b>	<b>98</b>	<b>163</b>



## Uralla Shire Council

# Special Schedule 1 – Net Cost of Services (continued)

for the year ended 30 June 2018

\$'000

Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
<b>Recreation and culture</b>				
Public libraries	332	43	—	(289)
Museums	—	—	—	—
Art galleries	—	—	—	—
Community centres and halls	87	44	—	(43)
Performing arts venues	—	—	—	—
Other performing arts	—	—	—	—
Other cultural services	39	2	—	(37)
Sporting grounds and venues	96	—	—	(96)
Swimming pools	141	34	—	(107)
Parks and gardens (lakes)	200	2	258	60
Other sport and recreation	—	3	—	3
<b>Total recreation and culture</b>	<b>895</b>	<b>128</b>	<b>258</b>	<b>(509)</b>
<b>Fuel and energy</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Agriculture</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Mining, manufacturing and construction</b>				
Building control	46	—	—	(46)
Other mining, manufacturing and construction	10	—	—	(10)
<b>Total mining, manufacturing and const.</b>	<b>56</b>	<b>—</b>	<b>—</b>	<b>(56)</b>
<b>Transport and communication</b>				
Urban roads (UR) – local	380	—	4	(376)
Urban roads – regional	—	—	—	—
Sealed rural roads (SRR) – local	935	825	—	(110)
Sealed rural roads (SRR) – regional	1,247	1,248	334	335
Unsealed rural roads (URR) – local	1,826	—	—	(1,826)
Unsealed rural roads (URR) – regional	54	55	—	1
Bridges on UR – local	—	—	—	—
Bridges on SRR – local	436	144	830	538
Bridges on URR – local	—	—	—	—
Bridges on regional roads	75	—	—	(75)
Parking areas	7	—	—	(7)
Footpaths	153	—	—	(153)
Aerodromes	—	—	—	—
Other transport and communication	115	1	28	(86)
<b>Total transport and communication</b>	<b>5,228</b>	<b>2,273</b>	<b>1,196</b>	<b>(1,759)</b>
<b>Economic affairs</b>				
Camping areas and caravan parks	53	45	—	(8)
Other economic affairs	476	122	—	(354)
<b>Total economic affairs</b>	<b>529</b>	<b>167</b>	<b>—</b>	<b>(362)</b>
<b>Totals – functions</b>	<b>19,460</b>	<b>13,414</b>	<b>1,552</b>	<b>(4,494)</b>
<b>General purpose revenues <sup>(1)</sup></b>	<b>—</b>	<b>6,390</b>	<b>—</b>	<b>6,390</b>
<b>Share of interests – joint ventures and associates using the equity method</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>NET OPERATING RESULT <sup>(2)</sup></b>	<b>19,460</b>	<b>19,804</b>	<b>1,552</b>	<b>1,896</b>

(1) Includes: rates and annual charges (including ex gratia, excluding water and sewer), non-capital general purpose grants, interest on investments (excluding externally restricted assets) and interest on overdue rates and annual charges (2) As reported in the Income Statement

## Uralla Shire Council

## Special Schedule 2 – Permissible income for general rates

for the year ended 30 June 2019

\$'000		Calculation 2018/19	Calculation 2017/18
<b>Notional general income calculation <sup>(1)</sup></b>			
Last year notional general income yield	a	3,725	3,662
Plus or minus adjustments <sup>(2)</sup>	b	8	9
<b>Notional general income</b>	c = (a + b)	<b>3,733</b>	<b>3,671</b>
<b>Permissible income calculation</b>			
Special variation percentage <sup>(3)</sup>	d	0.00%	0.00%
Or rate peg percentage	e	2.30%	1.50%
Or crown land adjustment (incl. rate peg percentage)	f	0.00%	0.00%
Less expiring special variation amount	g	—	—
Plus special variation amount	h = d x (c – g)	—	—
Or plus rate peg amount	i = c x e	86	55
Or plus Crown land adjustment and rate peg amount	j = c x f	—	—
<b>Sub-total</b>	k = (c + g + h + i + j)	<b>3,819</b>	<b>3,726</b>
Plus (or minus) last year's carry forward total	l	3	10
Less valuation objections claimed in the previous year	m	—	—
<b>Sub-total</b>	n = (l + m)	<b>3</b>	<b>10</b>
<b>Total permissible income</b>	o = k + n	<b>3,822</b>	<b>3,736</b>
Less notional general income yield	p	3,821	3,725
<b>Catch-up or (excess) result</b>	q = o – p	<b>1</b>	<b>11</b>
Plus income lost due to valuation objections claimed <sup>(4)</sup>	r	1	—
Less unused catch-up <sup>(5)</sup>	s	—	(8)
<b>Carry forward to next year</b>	t = q + r – s	<b>2</b>	<b>3</b>

### Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916*.
- (3) The 'special variation percentage' is inclusive of the rate peg percentage and where applicable Crown land adjustment.
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer-General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (5) Unused catch-up amounts will be deducted if they are not caught up within 2 years. Usually councils will have a nominal carry forward figure. These amounts can be adjusted for in setting the rates in a future year.
- (6) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the *Local Government Act 1993*. The OLG will extract these amounts from Council's Special Schedule 2 in the financial data return (FDR) to administer this process.



## INDEPENDENT AUDITOR'S REPORT

### Special Schedule 2 - Permissible Income for general rates

#### Uralla Shire Council

To the Councillors of Uralla Shire Council

### Opinion

I have audited the accompanying Special Schedule 2 – Permissible Income for general rates (the Schedule) of Uralla Shire Council (the Council) for the year ending 30 June 2019.

In my opinion, the Schedule of the Council for the year ending 30 June 2019 is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting (LG Code) issued by the Office of Local Government (OLG), and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## **Emphasis of Matter – Basis of Accounting**

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule had been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

## **Other Information**

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and the Special Schedules excluding Special Schedule 2 (the other Schedules).

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

## **The Councillors' Responsibilities for the Schedule**

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless it is not appropriate to do so.

## **Auditor's Responsibilities for the Audit of the Schedule**

My objectives are to:

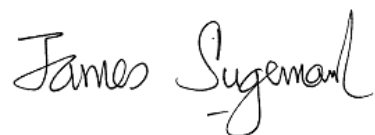
- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar8.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar8.pdf). The description forms part of my auditor's report.

My opinion does *not* provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.

A handwritten signature in black ink that reads "James Sugumar". The signature is written in a cursive style with a large, stylized 'S'.

James Sugumar  
Director, Financial Audit Services

19 October 2018  
SYDNEY

# Uralla Shire Council

## Special Schedule 3 – Water Supply Income Statement

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	2017
<b>A Expenses and income</b>		
<b>Expenses</b>		
<b>1. Management expenses</b>		
a. Administration	165	184
b. Engineering and supervision	185	107
<b>2. Operation and maintenance expenses</b>		
– dams and weirs		
a. Operation expenses	2	2
b. Maintenance expenses	35	57
– Mains		
c. Operation expenses	–	–
d. Maintenance expenses	118	108
– Reservoirs		
e. Operation expenses	–	–
f. Maintenance expenses	3	2
– Pumping stations		
g. Operation expenses (excluding energy costs)	–	–
h. Energy costs	4	2
i. Maintenance expenses	10	2
– Treatment		
j. Operation expenses (excluding chemical costs)	–	–
k. Chemical costs	103	102
l. Maintenance expenses	181	155
– Other		
m. Operation expenses	–	–
n. Maintenance expenses	–	–
o. Purchase of water	–	–
<b>3. Depreciation expenses</b>		
a. System assets	370	195
b. Plant and equipment	115	83
<b>4. Miscellaneous expenses</b>		
a. Interest expenses	–	–
b. Revaluation decrements	–	–
c. Other expenses	–	–
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	–	–
<b>5. Total expenses</b>	<b>1,291</b>	<b>999</b>

## Uralla Shire Council

## Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	2017
<b>Income</b>		
<b>6. Residential charges</b>		
a. Access (including rates)	388	390
b. Usage charges	604	536
<b>7. Non-residential charges</b>		
a. Access (including rates)	—	—
b. Usage charges	—	—
<b>8. Extra charges</b>	—	—
<b>9. Interest income</b>	66	64
<b>10. Other income</b>	7	2
<b>10a. Aboriginal Communities Water and Sewerage Program</b>	—	—
<b>11. Grants</b>		
a. Grants for acquisition of assets	—	—
b. Grants for pensioner rebates	18	16
c. Other grants	—	—
<b>12. Contributions</b>		
a. Developer charges	—	—
b. Developer provided assets	—	—
c. Other contributions	—	—
<b>13. Total income</b>	<b>1,083</b>	<b>1,008</b>
<b>14. Gain (or loss) on disposal of assets</b>	—	—
<b>15. Operating result</b>	<b>(208)</b>	<b>9</b>
<b>15a. Operating result (less grants for acquisition of assets)</b>	(208)	9

## Uralla Shire Council

## Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	2017
<b>B Capital transactions</b>		
<b>Non-operating expenditures</b>		
<b>16. Acquisition of fixed assets</b>		
a. New assets for improved standards	9	–
b. New assets for growth	6	4
c. Renewals	–	–
d. Plant and equipment	–	–
<b>17. Repayment of debt</b>	–	–
<b>18. Totals</b>	<b>15</b>	<b>4</b>
<b>Non-operating funds employed</b>		
<b>19. Proceeds from disposal of assets</b>	–	–
<b>20. Borrowing utilised</b>	–	–
<b>21. Totals</b>	<b>–</b>	<b>–</b>
<b>C Rates and charges</b>		
<b>22. Number of assessments</b>		
a. Residential (occupied)	1,260	1,235
b. Residential (unoccupied, ie. vacant lot)	45	12
c. Non-residential (occupied)	194	195
d. Non-residential (unoccupied, ie. vacant lot)	–	4
<b>23. Number of ETs for which developer charges were received</b>	– ET	– ET
<b>24. Total amount of pensioner rebates (actual dollars)</b>	\$ 18,459	\$ 15,772



## Uralla Shire Council

## Special Schedule 4 – Water Supply Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis  
as at 30 June 2018

\$'000	Current	Non-current	Total
<b>ASSETS</b>			
<b>25. Cash and investments</b>			
a. Developer charges	—	—	—
b. Special purpose grants	—	—	—
c. Accrued leave	—	—	—
d. Unexpended loans	—	—	—
e. Sinking fund	—	—	—
f. Other	2,275	—	2,275
<b>26. Receivables</b>			
a. Specific purpose grants	—	—	—
b. Rates and availability charges	35	—	35
c. User charges	339	—	339
d. Other	—	—	—
<b>27. Inventories</b>	—	—	—
<b>28. Property, plant and equipment</b>			
a. System assets	—	13,766	13,766
b. Plant and equipment	—	848	848
<b>29. Other assets</b>	—	—	—
<b>30. Total assets</b>	<b>2,649</b>	<b>14,614</b>	<b>17,263</b>
<b>LIABILITIES</b>			
<b>31. Bank overdraft</b>	—	—	—
<b>32. Creditors</b>	—	—	—
<b>33. Borrowings</b>	—	—	—
<b>34. Provisions</b>			
a. Tax equivalents	—	—	—
b. Dividend	—	—	—
c. Other	—	—	—
<b>35. Total liabilities</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>36. NET ASSETS COMMITTED</b>	<b>2,649</b>	<b>14,614</b>	<b>17,263</b>
<b>EQUITY</b>			
<b>37. Accumulated surplus</b>			8,641
<b>38. Asset revaluation reserve</b>			8,622
<b>39. Other reserves</b>			—
<b>40. TOTAL EQUITY</b>			<b>17,263</b>
<b>Note to system assets:</b>			
<b>41. Current replacement cost</b> of system assets			28,137
<b>42. Accumulated current cost</b> depreciation of system assets			(14,377)
<b>43. Written down current cost</b> of system assets			<b>13,760</b>

## Uralla Shire Council

## Special Schedule 5 – Sewerage Service Income Statement

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	2017
<b>A Expenses and income</b>		
<b>Expenses</b>		
<b>1. Management expenses</b>		
a. Administration	94	107
b. Engineering and supervision	50	29
<b>2. Operation and maintenance expenses</b>		
– mains		
a. Operation expenses	–	–
b. Maintenance expenses	42	34
– Pumping stations		
c. Operation expenses (excluding energy costs)	–	–
d. Energy costs	–	–
e. Maintenance expenses	30	16
– Treatment		
f. Operation expenses (excl. chemical, energy, effluent and biosolids management costs)	–	–
g. Chemical costs	51	54
h. Energy costs	–	–
i. Effluent management	–	–
j. Biosolids management	90	122
k. Maintenance expenses	70	87
– Other		
l. Operation expenses	–	–
m. Maintenance expenses	60	51
<b>3. Depreciation expenses</b>		
a. System assets	233	203
b. Plant and equipment	2	2
<b>4. Miscellaneous expenses</b>		
a. Interest expenses	–	–
b. Revaluation decrements	–	–
c. Other expenses	–	–
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	–	–
<b>5. Total expenses</b>	<b>722</b>	<b>705</b>

## Uralla Shire Council

## Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	2017
<b>Income</b>		
<b>6. Residential charges</b> (including rates)	708	583
<b>7. Non-residential charges</b>		
a. Access (including rates)	—	—
b. Usage charges	9	10
<b>8. Trade waste charges</b>		
a. Annual fees	—	—
b. Usage charges	—	—
c. Excess mass charges	—	—
d. Re-inspection fees	—	—
<b>9. Extra charges</b>	—	—
<b>10. Interest income</b>	54	49
<b>11. Other income</b>	—	—
<b>11a. Aboriginal Communities Water and Sewerage Program</b>	—	—
<b>12. Grants</b>		
a. Grants for acquisition of assets	98	—
b. Grants for pensioner rebates	16	12
c. Other grants	—	—
<b>13. Contributions</b>		
a. Developer charges	—	—
b. Developer provided assets	—	—
c. Other contributions	—	—
<b>14. Total income</b>	<b>885</b>	<b>654</b>
<b>15. Gain (or loss) on disposal of assets</b>	—	—
<b>16. Operating result</b>	<b>163</b>	<b>(51)</b>
<b>16a. Operating result (less grants for acquisition of assets)</b>	65	(51)

## Uralla Shire Council

## Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	2017
<b>B Capital transactions</b>		
<b>Non-operating expenditures</b>		
<b>17. Acquisition of fixed assets</b>		
a. New assets for improved standards	–	–
b. New assets for growth	6	40
c. Renewals	–	–
d. Plant and equipment	–	–
<b>18. Repayment of debt</b>	–	–
<b>19. Totals</b>	<b>6</b>	<b>40</b>
<b>Non-operating funds employed</b>		
<b>20. Proceeds from disposal of assets</b>	–	–
<b>21. Borrowing utilised</b>	–	–
<b>22. Totals</b>	<b>–</b>	<b>–</b>
<b>C Rates and charges</b>		
<b>23. Number of assessments</b>		
a. Residential (occupied)	1,177	961
b. Residential (unoccupied, ie. vacant lot)	45	62
c. Non-residential (occupied)	130	109
d. Non-residential (unoccupied, ie. vacant lot)	–	2
<b>24. Number of ETs for which developer charges were received</b>	– ET	– ET
<b>25. Total amount of pensioner rebates (actual dollars)</b>	\$ 16,764	\$ 11,853

## Uralla Shire Council

## Special Schedule 6 – Sewerage Service Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis  
as at 30 June 2018

\$'000	Current	Non-current	Total
<b>ASSETS</b>			
<b>26. Cash and investments</b>			
a. Developer charges	—	—	—
b. Special purpose grants	—	—	—
c. Accrued leave	—	—	—
d. Unexpended loans	—	—	—
e. Sinking fund	—	—	—
f. Other	2,042	—	2,042
<b>27. Receivables</b>			
a. Specific purpose grants	—	—	—
b. Rates and availability charges	58	—	58
c. User charges	7	—	7
d. Other	—	—	—
<b>28. Inventories</b>	—	—	—
<b>29. Property, plant and equipment</b>			
a. System assets	—	8,357	8,357
b. Plant and equipment	—	567	567
<b>30. Other assets</b>	—	—	—
<b>31. Total assets</b>	<b>2,107</b>	<b>8,924</b>	<b>11,031</b>
<b>LIABILITIES</b>			
<b>32. Bank overdraft</b>	—	—	—
<b>33. Creditors</b>	—	—	—
<b>34. Borrowings</b>	—	—	—
<b>35. Provisions</b>			
a. Tax equivalents	—	—	—
b. Dividend	—	—	—
c. Other	—	—	—
<b>36. Total liabilities</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>37. NET ASSETS COMMITTED</b>	<b>2,107</b>	<b>8,924</b>	<b>11,031</b>
<b>EQUITY</b>			
<b>38. Accumulated surplus</b>			5,499
<b>39. Asset revaluation reserve</b>			5,532
<b>40. Other reserves</b>			—
<b>41. TOTAL EQUITY</b>			<b>11,031</b>
<b>Note to system assets:</b>			
<b>42. Current replacement cost</b> of system assets			13,682
<b>43. Accumulated current cost</b> depreciation of system assets			(5,481)
<b>44. Written down current cost</b> of system assets			<b>8,201</b>

## Uralla Shire Council

### Notes to Special Schedules 3 and 5 for the year ended 30 June 2018

#### Administration <sup>(1)</sup>

(item 1a of Special Schedules 3 and 5) comprises the following:

- Administration staff:
  - Salaries and allowance
  - Travelling expenses
  - Accrual of leave entitlements
  - Employment overheads.
- Meter reading
- Bad and doubtful debts
- Other administrative/corporate support services

#### Engineering and supervision <sup>(1)</sup>

(item 1b of Special Schedules 3 and 5) comprises the following:

- Engineering staff:
  - Salaries and allowance
  - Travelling expenses
  - Accrual of leave entitlements
  - Employment overheads.
- Other technical and supervision staff:
  - Salaries and allowance
  - Travelling expenses
  - Accrual of leave entitlements
  - Employment overheads.

**Operational expenses** (item 2 of Special Schedules 3 and 5) comprise the day to day operational expenses excluding maintenance expenses.

**Maintenance expenses** (item 2 of Special Schedules 3 and 5) comprise the day to day repair and maintenance expenses. (Refer to Section 5 of the Local Government Asset Accounting Manual regarding capitalisation principles and the distinction between capital and maintenance expenditure).

**Other expenses** (item 4c of Special Schedules 3 and 5) includes all expenses not recorded elsewhere.

**Revaluation decrements** (item 4b of Special Schedules 3 and 5) is to be used when I,PP&E decreases in FV.

**Impairment losses** (item 4d and 4e of Special Schedules 3 and 5) are to be used when the carrying amount of an asset exceeds its recoverable amount (refer to page D-31).

**Aboriginal Communities Water and Sewerage Program** (item 4f of Special Schedules 3 and 5) is to be used when operation and maintenance work has been undertaken on behalf of the Aboriginal Communities Water and Sewerage Program. Similarly, income for item 11a of Special Schedule 3 and item 12a of Special Schedule 5 are for services provided to the Aboriginal Communities Water and Sewerage Program and is not part of Council's water supply and sewerage revenue.

**Residential charges** <sup>(2)</sup> (items 6a, 6b and item 6 of Special Schedules 3 and 5 respectively) include all income from residential charges. Item 6 of Schedule 3 should be separated into 6a access charges (including rates if applicable) and 6b usage charges.

**Non-residential charges** <sup>(2)</sup> (items 7a, 7b of Special Schedules 3 and 5) include all income from non-residential charges separated into 7a access charges (including rates if applicable) and 7b usage charges.

**Trade waste charges** (item 8 of Special Schedule 5) include all income from trade waste charges separated into 8a annual fees, 8b usage charges and 8c excess mass charges and 8d re-inspection fees.

**Other income** (items 10 and 11 of Special Schedules 3 and 5 respectively) include all income not recorded elsewhere.

**Other contributions** (items 12c and 13c of Special Schedules 3 and 5 respectively) including capital contributions for water supply or sewerage services received by Council under Section 565 of the *Local Government Act*.

#### Notes:

<sup>(1)</sup> Administration and engineering costs for the development of capital works projects should be reported as part of the capital cost of the project and not as part of the recurrent expenditure (ie. in item 16 for water supply and item 17 for sewerage, and **not** in items 1a and 1b).

<sup>(2)</sup> To enable accurate reporting of **residential revenue from usage charges**, it is essential for councils to accurately separate their residential (item 6) charges and non-residential (item 7) charges.

## Uralla Shire Council

## Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2018

\$'000

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2017/18 Required maintenance <sup>a</sup>	2017/18 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
Buildings												
	Buildings – non-specialised	–	–	1,097	983	13,578	25,660	0%	17%	77%	6%	0%
	<b>Sub-total</b>	<b>–</b>	<b>–</b>	<b>1,097</b>	<b>983</b>	<b>13,578</b>	<b>25,660</b>	<b>0.0%</b>	<b>17.0%</b>	<b>77.0%</b>	<b>6.0%</b>	<b>0.0%</b>
Other structures												
	Other structures	–	–	–	–	494	1,098	40%	38%	22%	0%	0%
	<b>Sub-total</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>494</b>	<b>1,098</b>	<b>40.0%</b>	<b>38.0%</b>	<b>22.0%</b>	<b>0.0%</b>	<b>0.0%</b>
Roads												
	Sealed roads	842	1,483	1,020	890	74,156	101,906	40%	15%	31%	12%	2%
	Unsealed roads	–	–	1,055	1,106	5,247	17,565	10%	4%	55%	31%	0%
	Bridges	–	–	65	118	20,515	31,932	31%	61%	8%	0%	0%
	Footpaths	–	–	61	59	1,574	1,889	34%	53%	12%	1%	0%
	Bulk earthworks	–	–	–	–	77,432	77,434	100%	0%	0%	0%	0%
	<b>Sub-total</b>	<b>842</b>	<b>1,483</b>	<b>2,201</b>	<b>2,173</b>	<b>178,924</b>	<b>230,726</b>	<b>56.6%</b>	<b>15.8%</b>	<b>19.1%</b>	<b>7.7%</b>	<b>0.9%</b>
Water supply network												
	Water supply network	69	138	456	472	13,760	28,137	6%	58%	24%	11%	1%
	<b>Sub-total</b>	<b>69</b>	<b>138</b>	<b>456</b>	<b>472</b>	<b>13,760</b>	<b>28,137</b>	<b>6.0%</b>	<b>58.0%</b>	<b>24.0%</b>	<b>11.0%</b>	<b>1.0%</b>
Sewerage network												
	Sewerage network	–	–	271	283	8,201	13,681	25%	62%	1%	12%	0%
	<b>Sub-total</b>	<b>–</b>	<b>–</b>	<b>271</b>	<b>283</b>	<b>8,201</b>	<b>13,681</b>	<b>25.0%</b>	<b>62.0%</b>	<b>1.0%</b>	<b>12.0%</b>	<b>0.0%</b>

## Uralla Shire Council

## Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2018 (continued)

\$'000

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2017/18 Required maintenance <sup>a</sup>	2017/18 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
Stormwater drainage	Stormwater drainage	–	–	24	38	1,890	2,480	78%	13%	3%	6%	0%
	<b>Sub-total</b>	<b>–</b>	<b>–</b>	<b>24</b>	<b>38</b>	<b>1,890</b>	<b>2,480</b>	<b>78.0%</b>	<b>13.0%</b>	<b>3.0%</b>	<b>6.0%</b>	<b>0.0%</b>
Open space/recreational assets	Swimming pools	–	–	26	28	155	750	13%	0%	87%	0%	0%
	Other	–	–	49	63	468	877	1%	61%	38%	0%	0%
	<b>Sub-total</b>	<b>–</b>	<b>–</b>	<b>75</b>	<b>92</b>	<b>623</b>	<b>1,627</b>	<b>6.5%</b>	<b>32.9%</b>	<b>60.6%</b>	<b>0.0%</b>	<b>0.0%</b>
	<b>TOTAL – ALL ASSETS</b>	<b>911</b>	<b>1,621</b>	<b>4,124</b>	<b>4,041</b>	<b>217,470</b>	<b>303,409</b>	<b>45.5%</b>	<b>22.1%</b>	<b>23.7%</b>	<b>7.9%</b>	<b>0.8%</b>

## Notes:

a Required maintenance is the amount identified in Council's asset management plans.

## Infrastructure asset condition assessment 'key'

1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required



## Uralla Shire Council

## Special Schedule 7 – Report on Infrastructure Assets (continued)

for the year ended 30 June 2018

	Amounts 2018	Indicator 2018	Prior periods		Benchmark
			2017	2016	
Infrastructure asset performance indicators * consolidated					
1. Buildings and infrastructure renewals ratio <sup>(1)</sup>					
Asset renewals <sup>(2)</sup>	2,246	63.39%	84.42%	96.36%	>= 100%
Depreciation, amortisation and impairment	3,543				
2. Infrastructure backlog ratio <sup>(1)</sup>					
Estimated cost to bring assets to a satisfactory standard	911	0.42%	0.57%	1.50%	< 2.00%
Net carrying amount of infrastructure assets	217,470				
3. Asset maintenance ratio					
Actual asset maintenance	4,041	97.99%	96.19%	132.26%	> 100%
Required asset maintenance	4,124				
4. Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	1,621	0.53%	0.32%	0.00%	
Gross replacement cost	303,409				

**Notes**

\* All asset performance indicators are calculated using the asset classes identified in the previous table.

<sup>(1)</sup> Excludes Work In Progress (WIP)

<sup>(2)</sup> Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

## Uralla Shire Council

# Special Schedule 7 – Report on Infrastructure Assets (continued)

for the year ended 30 June 2018

<p><b>1. Buildings and infrastructure renewals ratio</b></p> <p>Benchmark: — Minimum <math>\geq 100.00\%</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of asset renewals ratio</b></p> <p>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 63.39%</b></p> <p>Council continues to average over 100% renewals in the four year period shown here. If the significant work in progress added this year had been included then the ratio would have been approximately 108%.</p>
<p><b>2. Infrastructure backlog ratio</b></p> <p>Benchmark: — Maximum <math>&lt; 2.00\%</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of infrastructure backlog ratio</b></p> <p>This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 0.42%</b></p> <p>Based on available information, this ratio shows that Council continues to manage infrastructure in a responsible manner.</p>
<p><b>3. Asset maintenance ratio</b></p> <p>Benchmark: — Minimum <math>&gt; 100.00\%</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of asset maintenance ratio</b></p> <p>Compares actual vs. required annual asset maintenance. A ratio above 100% indicates Council is investing enough funds to stop the infrastructure backlog growing.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 97.99%</b></p> <p>This ratio only measures actual maintenance against budgeted maintenance. Whilst the ratio may appear adequate, a better ratio would be actual maintenance against required maintenance.</p>
<p><b>4. Cost to bring assets to agreed service level</b></p>	<p><b>Purpose of agreed service level ratio</b></p> <p>This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 0.53%</b></p> <p>As noted above, this ratio shows that Council continues to manage infrastructure in a responsible manner.</p>

Uralla Shire Council

Special Schedule 7 – Report on Infrastructure Assets (continued)  
for the year ended 30 June 2018

	General indicators <sup>(1)</sup>		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
<b>Infrastructure asset performance indicators by fund</b>							
<b>1. Buildings and infrastructure renewals ratio <sup>(2)</sup></b>							
Asset renewals <sup>(3)</sup>	77.61%	96.53%	3.31%	1.63%	2.69%	19.70%	>= 100%
Depreciation, amortisation and impairment							
<b>2. Infrastructure backlog ratio <sup>(2)</sup></b>							
Estimated cost to bring assets to a satisfactory standard	0.43%	0.57%	0.50%	0.98%	0.00%	0.00%	< 2.00%
Net carrying amount of infrastructure assets							
<b>3. Asset maintenance ratio</b>							
Actual asset maintenance	96.75%	91.60%	103.52%	109.69%	104.28%	133.76%	> 100%
Required asset maintenance							
<b>4. Cost to bring assets to agreed service level</b>							
Estimated cost to bring assets to an agreed service level set by Council	0.57%	0.33%	0.49%	0.37%	0.00%	0.00%	
Gross replacement cost							

Notes

<sup>(1)</sup> General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

<sup>(2)</sup> Excludes Work In Progress (WIP)

## B GIPA Report 2017-18

### Clause 7(a) – Evidence of proactive review and release of information

Item	Response
Proactive review of 'information for public release' undertaken?	Yes
Information made publicly available as a result?	Yes
<p>Uralla Shire Council during the reporting period has on a continuing basis reviewed the information that it proactively releases on its website. The review process is undertaken utilising Council's Publication Guide to identify documents which have been created as part of "our functions". The objective of the review process is to identify information or categories of documents that can be released without unreasonably incurring additional costs or placing an additional burden on the organisations resources. During the reporting period Council has proactively published information on the Council website in relation to major projects, works, services, and policy and planning documentation. The publication of information and documents in relation to these areas has occurred to ensure that decisions and reporting in regard to the related matters is both transparent and provides accountability to the community. During the 2017-18 timeframe Council has initiated commencement in a number of technology projects for the upgrade of existing digital systems as prerequisite projects in the planned upgrade of Council's website and roll-out of e-service technologies to facilitate more efficient support for the ongoing proactive release of information. This work, including the launch of Council's new website, will continue through 2018-19.</p>	

### Clause 7(b) – Total number of access applications received (excluding informal requests)

Item	Response
Total access applications received?	1

### Clause 7(c) – Total number of access applications received & subsequently refused (excluding informal requests)

Item	Response	
	wholly refused	partly refused
Total access applications refused due to overriding public interest against disclosure?	0	0

### Clause 7(d) – Schedule 2 statistical data, tables A to I

#### Table A: Decisions made by applicant type & outcome

Applicant Type	Decision Type	Decisions Made
Members of the public (other)	Information not held	1

#### Table B: Decisions made by application type & outcome

Application Type	Decision Type	Decisions Made
Access applications that are partly personal information applications and partly other	Information not held	1

#### Table C: Details about invalid applications

Reason for Invalidity	Number of Applications
Section 41	0
Section 43	0
Section 110	0
Total invalid applications received	0
Total Invalid applications that subsequently became valid applications	0

Table D: Decisions to refuse access to Schedule 1 information (ie. overriding public interest against disclosure)		
Schedule 1 Considerations applied		Number of times used
nil		n/a
Table E: Other public interest considerations against disclosure (GIPA Act - Section 14)		
Section 14 Consideration Applied		Number of Times Used
nil		n/a
Table F: Timeliness of decisions made		
Decision Timeframe		Number of Applications
+/- 20 days (statutory timeframe)		1
More than 35 days (by agreement)		0
Not within time		0
Table G: Outcomes of decision reviews		
Review Type	Review Outcome	
	decision varied	decision upheld
Internal	0	0
Information Commissioner	0	0
Internal under Section 93	0	0
NCAT	0	0
Table H: Applications for decision review by applicant type		
Review Applicant Type		Number of Applications
Original access applicant		0
Section 54 applicant		0
Table I: Access applications transferred to other agencies		
Transfer Type		Number of Applications
Agency initiated		0
Applicant initiated		0



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## REPORT TO COUNCIL

<b>Department:</b>	<b>Infrastructure &amp; Regulation</b>
<b>Submitted by:</b>	Director of Infrastructure & Regulation
<b>Reference/Subject:</b>	<b>Report 5 - Development Approvals and Refusals for October 2018</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	2.1	An attractive environment for business, tourism and industry
<b>Strategy:</b>	2.1.4	Implement tools to simplify development processes and encourage quality commercial, industrial and residential development
<b>Activity:</b>	2.1.4.1	Process building and development applications
<b>Action:</b>	2.1.4.1.1	Assess and determine development, construction, and other regulatory applications

### SUMMARY:

The following details the development approvals issued by Council and by private certification for October 2018 for the entire local government area. A listing of development applications outstanding with a status as at the end of October 2018 has also been provided.

For information purposes a summary of the development values is provided from January 2008 until the end of October 2018. Similarly, a summary of the number of dwellings approved within the local government area from 1 January 2008 until the end of October 2018 is provided.

### OFFICER'S RECOMMENDATION:

**That Council receive and note the development approvals and refusals for October 2018.**



**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

**REPORT:**

**Development Applications**

**Approved:**

Development Application Number	Applicant	Property	Development
DA-46-2018	Mr G Fuller	30 Bridge Street, Uralla	Replace Covered Rear Deck
DA-49-2018	Ural Australia Pty Ltd	119 Bridge Street, Uralla	Signage
DA-53-2018	Shed Boss (PONZ Armidale)	89 Bullens Road, Rocky River	Shed
DA-52-2018	Mr B Eveleigh	110 Gostwyck Road, Uralla	Attached Dual Occupancy
DA-54-2018	Mr C & Mrs T Virgona	253 Reeves Road, Kentucky South	Relocate Dwelling
<b>Monthly Estimated Value of Approvals: \$252,830.00</b>			

**Cancelled:** Nil

**Withdrawn:** Nil

**Refused:** Nil

**Comparison to October 2017:**

October 2017:	\$464,287.00	October 2018:	\$252,830.00
Year to date:	\$4,236,708.00	Year to date:	\$3,294,638.00
(Calendar Year)		(Calendar Year)	

**Development Applications Outstanding**

Application Number	Applicant	Property	Development	Status
DA-17-2012-2	Balala Composting Pty Ltd	185 Balala Road, Balala	Modification – Composting Facility	Awaiting Applicant
DA-21-2017	Mr V Hudson	19 Karava Place, Uralla	Dual Occupancy & Conversion of Shed to Dwelling	Awaiting Applicant
DA-35-2017	Mr C & Mrs K Cooper	36 Uralla Street, Uralla	Dwelling	Awaiting Applicant
DA-37-2018	Mr G & Mrs S Selby	116 Marble Hill Road, Saumarez Ponds	Dual Occupancy – Conversion of Shed to Dwelling	Awaiting Applicant
DA-38-2018	Mr T & Mrs J Schofield	17 Leece Road, Uralla	Staged 14 Lot Residential Subdivision	Awaiting Applicant
DA-40-2018	Mr L & Mrs C Secombe	22 Baker Road, Invergowrie	2 Lot Subdivision	Awaiting Applicant
DA-44-2018	Mr K Hartley – Starfish Enterprises Network Ltd	192 Dumaresq Road, Saumarez Ponds	Natural Burial Ground – Private Cemetery & Shed	Awaiting Applicant
DA-47-2018	Croft Surveying & Mapping	49 Marble Hill Road, Saumarez Ponds	Subdivision of 1 Rural Lot into 3 Rural Lots	Awaiting Applicant



**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

Application Number	Applicant	Property	Development	Status
DA-48-2018	Croft Surveying & Mapping	216 Invergowrie Road, Invergowrie	Subdivision of 3 Rural Lots into 10 Rural Lots	Under Assessment
DA-50-2018	St John's Parish Council	12 Park Street, Uralla	Landing, Ramp & Path	Under Assessment
DA-51-2018	Local Government Engineering Service Pty Ltd	Lot 14 Rowan Avenue, Uralla	Light Industrial Staged 23 Lot Subdivision	Under Assessment with Moree Plains Shire Council
DA-55-2018	Uniplan Group Pty Ltd	7A Phillip Avenue, Uralla	Installation of Manufactured Home	Under Assessment
DA-56-2018	Mr B Taylor	502 Terrible Vale Road, Kentucky South	Boundary Adjustment	Under Assessment
DA-57-2018	Mrs R Doran	19 Hill Street, Uralla	Subdivision of 1 Urban Lot into 2 Urban Lots	Under Assessment
DA-58-2018	Mrs J Jurd	28 Souter Street, Bundarra	Subdivision of 3 Lots into 2 Lots	Under Assessment
				<b>Total: 15</b>

**Construction Certificates**

**Approved:** Nil

**Refused:** Nil

**Issued by Private Certifier:**

Application Number	Applicant	Property	Construction
CC-18-2018	Mr J Richey	66 John Street, Uralla	Dwelling Extension – Laundry & Covered Deck
CC-45-2018	Mr R Stewart & Ms J Egan	5 Elizabeth Avenue, Uralla	Double Carport
CC-46-2018	Mr G Fuller	30 Bridge Street, Uralla	Dwelling Alterations & Addition – Rear Verandah
CC-53-2018	Mr B Cheetham & Ms M Katz	89 Bullens Road, Uralla	Shed

**Total Monthly Estimated Value of Construction Certificate Approvals: \$72,568.00**

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

**Complying Development Certificate Applications**

**Approved:**

Application Number	Applicant	Property	Construction
CDC-25-2018	Mrs H Andreoni	40 Mount Mitchell Road, Invergowrie	Ensuite Extension

**Refused:** Nil

**Withdrawn:** Nil

**Issued by Private Certifier:**

Application Number	Applicant	Property	Development
CDC-22-2018	Owen & Fiveash & Partners	71 Dumaresq Road, Saumarez Ponds	Dwelling
CDC-26-2018	Origin Energy	296 Noalimba Avenue, Kentucky South	Solar Energy Installation
CDC-27-2018	Mr D & Mrs K Walters	10 Everett Street, Uralla	Verandah

**Total Monthly Estimated Value of Complying Development Certificate Approvals: \$465,580.00**

**Comparison to October 2017:**

October 2017:	\$64,230.00	October 2018:	\$465,580.00
Year to date:	\$1,887,640.00	Year to date:	\$3,045,520.00
(Calendar Year)		(Calendar Year)	

**Calendar Year Development Values**

Year	Total Development Value \$	Average Development Value \$	Development Application Value \$	Complying Development Value \$
2008	9,155,533	56,169	7,393,239	1,762,294
2009	9,290,046	72,578	5,749,162	3,540,884
2010	10,586,972	80,817	5,958,887	4,628,085
2011	6,584,483	51,846	3,449,607	3,134,876
2012	11,390,780	104,503	6,158,718	5,232,062
2013	9,259,318	76,523	4,678,720	4,580,598
2014	8,246,689	69,300	5,657,845	2,588,844
2015	9,137,065	85,393	6,980,198	2,156,867
2016	5,958,716	62,723	3,997,389	1,961,327
2017	8,131,959	82,979	5,953,666	2,178,293
2018	6,340,158	88,058	3,294,638	3,045,520

2018 to date

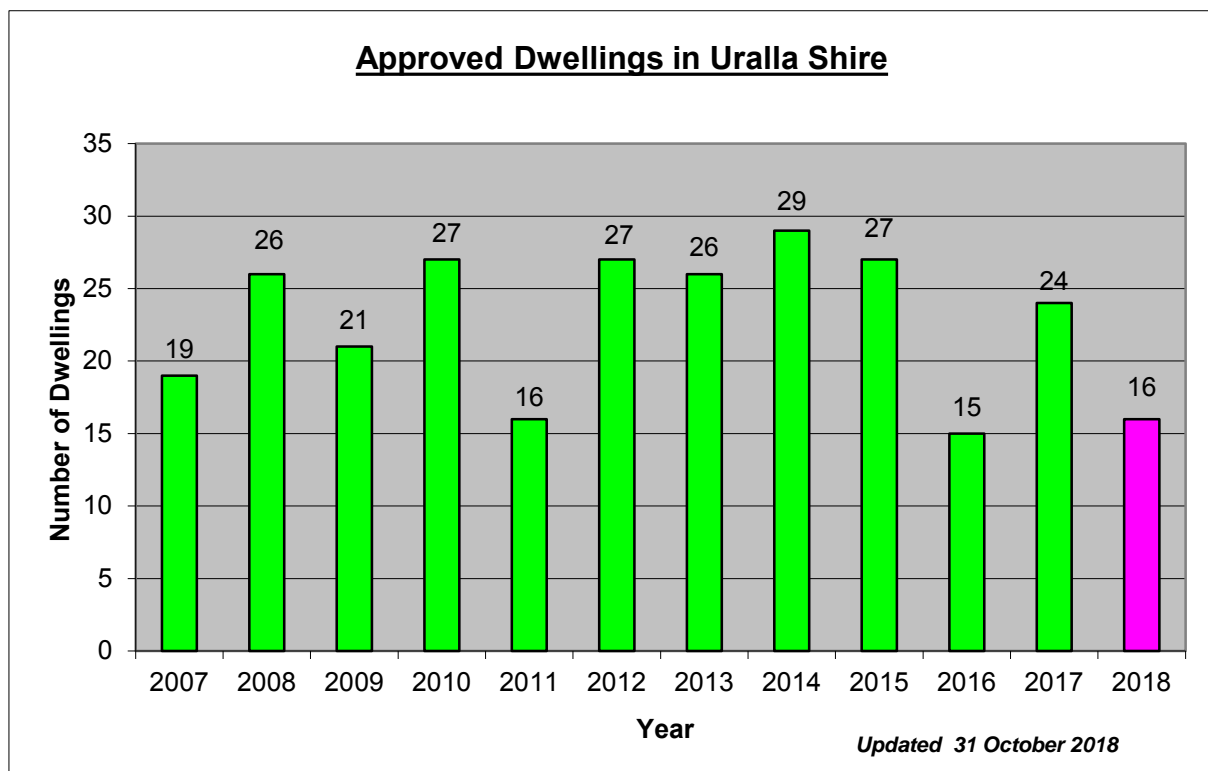
**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

**Financial Year Development Values**

Year	Total Development Value \$	Average Development Value \$	Development Application Value \$	Complying Development Value \$
2008-2009	8,095,812	61,332	4,588,050	3,507,762
2009-2010	12,395,113	77,469	7,121,590	5,273,523
2010-2011	8,212,500	73,986	5,023,347	3,189,153
2011-2012	5,986,330	53,449	3,667,764	2,318,566
2012-2013	12,339,996	101,983	6,100,857	6,239,139
2013-2014	8,296,829	76,118	4,653,404	3,643,425
2014-2015	9,779,535	109,917	6,392,261	3,387,274
2015-2016	7,560,263	76,366	6,393,433	1,166,830
2016-2017	6,544,087	68,168	4,186,513	2,357,574
2017-2018	9,073,505	87,245	6,057,412	3,016,093
2018-2019	1,997,305	99,865	737,595	1,259,710

2018-2019 to date

**Approved Dwellings 2007-2018**



**KEY ISSUES:**

- *Development Applications approved by Council for October 2018 – 5*
- *Development Applications refused by Council for October 2018 – 0*
- *Development Applications cancelled by Council for October 2018 – 0*
- *Development Applications withdrawn by Applicant for October 2018 – 0*
- *Outstanding Development Applications as at 31 October 2018 – 16*
- *Construction Certificates approved by Council for October 2018 – 0*
- *Construction Certificates refused by Council for October 2018 – 0*
- *Construction Certificates issued by private certification for October 2018 – 4*
- *Complying Development Applications approved by Council for October 2018 – 1*
- *Complying Development Applications refused by Council for October 2018 – 0*
- *Complying Development Applications withdrawn by Applicant for October 2018 – 0*
- *Complying Development Applications issued by private certification – 3*
- *Total Development Value for 2018 as at 31 October 2018 – \$6,340,158*
- *Average Development Value for 2018 as at 31 October 2018 – \$88,058*
- *Development Application Value for 2018 as at 31 October 2018 – \$3,294,638*
- *Complying Development Application Value for 2018 as at 31 October 2018 – \$3,045,520*
- *Approved dwellings as at 31 October 2018 – 16*

**COUNCIL IMPLICATIONS:**

**1. Community Engagement/ Communication (per engagement strategy)**

The Development Approvals and Refusals for October will be placed in the next available newsletter and uploaded to the Uralla Shire Council website.

**2. Policy and Regulation**

*Environmental Planning & Assessment Act, 1979.*

*Environmental Planning & Assessment Regulations, 2000.*

**3. Financial (LTFP)**

Nil

**4. Asset Management (AMS)**

Nil

**5. Workforce (WMS)**

Nil

**6. Legal and Risk Management**

Nil

**7. Performance Measures**

Nil

**8. Project Management**

Nil

Prepared by staff member:

Administration Officer

TRIM Reference Number:

U12/168

Approved/Reviewed by Manager:

Manager Planning & Regulation

Department:

Infrastructure & Regulation

Attachments:

Nil



## REPORT TO COUNCIL

<b>Department:</b>	<b>Infrastructure &amp; Regulation</b>
<b>Submitted by:</b>	Director of Infrastructure & Regulation
<b>Reference/Subject:</b>	<b>Report 6 - DIVISION DECISION - Development Application 38/2018 - T and J Schofield - 14 Lot Residential Subdivision - 17 Leece Road, Uralla</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	2.1	An attractive environment for business, tourism and industry
<b>Strategy:</b>	2.1.4	Implement tools to simplify development processes and encourage quality commercial, industrial and residential development
<b>Activity:</b>	2.1.4.1	Process building and development applications
<b>Action:</b>	2.1.4.1.1	Assess and determine development, construction, and other regulatory applications

### NOTE TO COUNCILLORS:

In accordance with the provisions of S375A of the Local Government Act 1993, a Division is to be called whenever a motion for a planning decision is put to the meeting, for the purpose of recording voting on planning matters.

### SUMMARY:

<b>Proposal:</b>	14 Lot Residential Subdivision
<b>Property description:</b>	Lot 21 DP 1113205
<b>Applicant:</b>	Trevor and Jennifer Schofield
<b>Owner:</b>	Trevor and Jennifer Schofield
<b>Zoning:</b>	R1 General Residential
<b>Date received:</b>	14 June 2018 (water and sewer plans received 19 October 2018)
<b>Public notification or exhibition:</b>	Neighbour notification
<b>Exhibition period:</b>	15 June 2018 – 2 July 2018
<b>Submissions:</b>	2
<b>Other approvals:</b>	Nil

### SUMMARY:

This report is for the determination of a development application with two submissions requiring consideration.

The proposed development is a 14 lot residential subdivision to be completed over two stages: Lots 1-6 form Stage 1, and Lots 7-14 form Stage 2.

**OFFICER'S RECOMMENDATION:**

That Council approve Development Application 38/2018 submitted by Trevor and Jennifer Schofield for a 14 lot residential subdivision on land known as 17 Leece Road, Uralla, being Lot 21 DP 1113205 subject to the following conditions:

***PRESCRIBED CONDITIONS (under Environmental Planning and Assessment Regulation 2000)***

***Compliance with National Construction Code & insurance requirements under the Home Building Act 1989***

**Please Note:** A reference to the National Construction Code is a reference to that Code as in force on the date the application is made for the relevant:

- (a) development consent, in the case of a temporary structure that is an entertainment venue, or
- (b) construction certificate, in every other case.

1. The work must be carried out in accordance with the requirements of the *National Construction Code*.
2. In the case of residential building work for which the *Home Building Act 1989* requires there to be a contract of insurance in force in accordance with Part 6 of that Act, that such a contract of insurance must be entered into and be in force before any building work authorised to be carried out by the certificate commences.

***Erection of signs***

**Please Note:** This does not apply in relation to:

- (a) building work, subdivision work or demolition work that is carried out inside an existing building, which does not affect the external walls of the building development consent, in the case of a temporary structure that is an entertainment venue, or
- (b) Crown building work that is certified, in accordance with section 116G of the Act, to comply with the technical provisions of the State's building laws.
- (c) a complying development certificate issued before 1 July 2004 only if the building work, subdivision work or demolition work involved had not been commenced by that date.

3. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
  - (a) showing the name, address and telephone number of the principal certifying authority for the work, and
  - (b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
  - (c) stating that unauthorised entry to the site is prohibited.
4. Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

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***Notification of Home Building Act 1989 requirements***

**Please Note:** This does not apply in relation to Crown building work that is certified, in accordance with section 116G of the Act, to comply with the technical provisions of the State's building laws.

5. Residential building work within the meaning of the *Home Building Act 1989* must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the following information:
  - (a) in the case of work for which a principal contractor is required to be appointed:
    - (i) the name and licence number of the principal contractor, and
    - (ii) the name of the insurer by which the work is insured under Part 6 of that Act,
  - (b) in the case of work to be done by an owner-builder:
    - (i) the name of the owner-builder, and
    - (ii) if the owner-builder is required to hold an owner-builder permit under that Act, the number of the relevant owner-builder permit.
6. If arrangements for doing the residential building work are changed while the work is in progress so that the information notified under the above becomes out of date, further work must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the updated information.

#### Shoring and adequacy of adjoining property

**Please Note:** This does not apply if the person having the benefit of the complying development certificate owns the adjoining land or the owner of the adjoining land has given consent in writing to that condition not applying.

7. If the development involves an excavation that extends below the level of the base of the footings of a building on adjoining land, the person having the benefit of the certificate must at the person's own expense:
  - (a) protect and support the adjoining premises from possible damage from the excavation, and
  - (b) where necessary, underpin the adjoining premises to prevent any such damage.

#### GENERAL CONDITIONS

8. The development shall be implemented in accordance with:
  - (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
  - (b) The details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

9. The owner of the property is to ensure that any structure is installed:
  - (a) to meet the setback requirements of the approved plans,
  - (b) to be located within the confines of the lot, and;
  - (c) so that it does not interfere with any easements or covenants upon the land.

*Reason: To avoid any structures being erected in a location where it would be inappropriate.*

10. This approval is for two stages being:
  - Stage One being Lots 1 to 6
  - Stage Two being Lots 7 to 14

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

11. A Construction Certificate must be obtained from a Certifying Authority before work commences.

*Reason: To ensure compliance with Cl.146 of the Environmental Planning and Assessment Regulation 2000.*

12. All engineering works to be designed by an appropriately qualified person and carried out in accordance with Armidale Regional Council Engineering Design Codes in force at the time, unless otherwise indicated in this consent, to ensure that these works are of a sustainable and safe standard.

*Reason: To ensure works are completed in line with appropriate standards.*

13. Council is to be given written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement.

*Reason: To ensure compliance with clause 103 and 104 of the Environmental Planning and Assessment Regulation 2000.*

14. Before construction commences on the site and throughout the construction phase of the development, erosion control measures are to be installed to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land, as follows:

- divert contaminated run-off away from disturbed areas,
- erect silt fencing along the downhill side of the property boundary,
- prevent tracking of sediment by vehicles onto roads by limiting access to the site and, where necessary, installing a temporary driveway and
- stockpile all topsoil, excavated material and construction debris on the site, erecting silt fencing around the pile where appropriate.

*Reason: To ensure works are completed in line with appropriate standards.*

15. No storage of building materials, soil or equipment is to occur on Council's property or roads without the written consent of Council's Director of Infrastructure and Regulation. No unfenced, potentially dangerous activity or material is to be located in close proximity to the street boundary or pedestrian walkway adjoining the site. No unsupervised transit of plant, equipment or vehicles across public areas or other obstruction of those areas is permitted.

*Reason: To ensure that construction impacts from the development are generally contained within the site.*

16. No increase or interference with the amenity of the area is to be created by reason of any process or operation on the premises causing the emission of noise, dust, smoke or any other pollution discharge.

*Reason: To prevent pollution from detrimentally affecting the public or environment.*

17. Under-road conduits are to be provided to cater for electricity, telecommunications, gas supply or other underground utility services. Utility crossings of public roads are to be under-road bored and Council's Director of Infrastructure & Regulation advised of the intention to commence work at least 48 hours in advance. The developer and its agents are responsible for ascertaining the location of existing underground services before commencing work. Any damage to existing services or to the road construction is to be made good at the expense of the developer.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

18. Effective dust control measures are to be maintained during construction to maintain public safety/amenity and construction activities are to be restricted solely to the subject site. No vehicular access from Depot Road is permitted during construction.

*Reason: To preserve public amenity and minimise impacts on surrounding properties during construction.*



19. Any fill which is placed on the site shall be free of any contaminants and placed in accordance with the requirements of AS 3798-1990 Guidelines on Earthworks for Commercial and Residential Developments. The developer's structural engineering consultant shall:

- identify the source of the fill and certify that it is free from contamination; and
- classify the area within any building envelope on any such filled lot in accordance with the requirements of "Residential Slabs and Footings" AS 2870.1.

*Reason: To ensure any fill used in construction is of an appropriate standard.*

20. The driveway in the access handle is to be gravel and bitumen sealed or concreted for a width of 3 metres. This is to be constructed to a standard approved by the Director of Infrastructure and Regulation and is to be at the expense of the developer.

*Reason: To ensure an appropriate level of access.*

21. All sewer and drainage works associated with the approval are to comply with the requirements of AS 3500 and completed only by a licensed plumber and drainer.

*Reason: To ensure works are completed in line with appropriate standards.*

22. The internal water mains within the estate are to form a looped system with no dead ends. The design must comply with firefighting minimum pressures and standards which are to be supplied in addition to peak instantaneous demands for a typical residential water demand.

*Reason: To ensure works are completed in line with appropriate standards.*

23. For all construction work required on Council land (e.g. storm water, footpaths, kerb and gutter etc.) the applicant is to submit an Application to Conduct Work on Land to Which Council is the Regulatory Authority. The application must be approved prior to the issue of a Construction Certificate.

*Reason: To ensure pedestrian and vehicular safety during construction.*

#### **CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF A SUBDIVISION CERTIFICATE**

24. The subdivision will be provided with reticulated electricity and suitable telephone provisioning. The applicant shall provide a letter from the relevant electricity energy provider stating that satisfactory arrangements have been made for the supply of electricity. The applicant shall provide evidence that satisfactory arrangements have been made for telecommunications infrastructure in the subdivision / development. These letters are to be provided to Council prior to the release of the subdivision certificate.

*Reason: To ensure that subdivision is adequately serviced by utilities.*

25. Prior to the issue of a subdivision certificate, an application for a subdivision certificate is to be submitted to Council with three (3) copies of the Title Plan and appropriate fees. The applicant/developer is to ensure that a summary of compliance with all conditions of consent is completed and lodged with the application.

*Reason: To ensure provision of appropriate documentation.*

26. Prior to the issue of a subdivision certificate, the applicants shall provide evidence to the effect that all utility services, i.e water, sewer, electricity, telecommunications, connected to or used in each of the buildings within the development site is wholly contained within each of the proposed allotments. That is, no internal servicing of the sites is permitted to be wholly or partially on the adjoining allotment.

*Reason: To ensure that subdivision is adequately serviced by utilities.*

27. The applicants shall provide one set of print film copies of “work as executed” plans to Council for works carried out on Council property or benefiting Council. Each plan is to have a scale adjacent to the title block showing the scale used on that plan. The location of any fill introduced, by both plan limit and depth, together with relevant classifications shall be shown on the “work as executed” plans to be submitted to Council.

*Reason: To ensure Council has been provided with the location of new infrastructure.*

28. The applicant / developer shall have prepared documentation for presentation to the Land Titles Office for the dedication to Council of all drainage easements in order to protect the area from inadvertent filling or destruction that could change the flow characteristics of the flow regime.

*Reason: To protect drainage lines from inappropriate development.*

29. Where applicable, the developer must create an easement under Section 88B of the Conveyancing Act in the following context:

- (a) The purpose is an “easement for sewerage drainage” in favour of the proposed Lots.
- (b) It must be located centrally over the new sewer line.
- (c) It must have a minimum width of 1 metre.

*Reason: To protect sewer lines from inappropriate development.*

30. Where applicable, the developer must create an easement under Section 88B of the Conveyancing Act in the following context:

- (a) The purpose is an “easement for water supply” in favour of the proposed Lots.
- (b) It must be located centrally over the new sewer line.
- (c) It must have a minimum width of 1 metre.

*Reason: To protect water lines from inappropriate development.*

31. Where applicable, the developer must create an easement under Section 88B of the Conveyancing Act in the following context:

- (a) The purpose is an “easement for inter allotment drainage” in favour of the proposed Lots.
- (b) It must be located centrally over the inter allotment drainage.
- (c) It must have a minimum width of 1 metre.

*Reason: To protect drainage lines from inappropriate development.*

32. The developer must pay for the extension of Uralla Shire Council's water main, and sewerage/effluent main to service the subdivision.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

33. The developer is to provide new kerb and gutter as well as vehicle entrances to the proposed lots to the satisfaction of Council, at their own expense. Driveways are to concrete or bitumen seal from the road to the property boundary.

*Reason: To ensure that costs associated with establishing the subdivision is borne by the developer.*

34. The developer shall have submitted to Council three (3) copies of the Title Plan. The applicant/developer is to ensure that a checklist, clearly showing that all conditions of consent have been met, is provided with the subdivision certificate application.

*Reason: To ensure that appropriate documentation is provided.*

#### **Stage One**

35. Prior to release of the subdivision certificate for Stage One, a monetary contribution of 10% of the value of Lot 21 DP 1113205 as per the Valuer General's current assessment is required to be paid to Council.

*Reason: The contribution is required towards public open space under the provisions of the Section 94 Contributions Plan for Uralla Town.*

36. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.

*Reason: The subdivision cannot be registered with the Land Titles Office, and be finalised, until the subdivision certificate on the surveyors plan is signed by an authorised officer of Uralla Shire Council.*

37. A splay corner, minimum 3m x 3m, is to be provided at the intersection of Leece Road and Wilkens Street at no cost to Council.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

38. All Stage One civil construction works must be completed.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

39. That seven lots are created by the subdivision of Lot 21, DP 1113205:

- Lot 1 of around 868m<sup>2</sup>;
- Lot 2 of around 1271m<sup>2</sup>;
- Lot 3 of around 884m<sup>2</sup>;
- Lot 4 of around 1003m<sup>2</sup>;
- Lot 5 of around 1074m<sup>2</sup>;
- Lot 6 of around 1080m<sup>2</sup>;
- Residual lot of around 10.2 hectares.

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

40. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.

*Reason: The subdivision cannot be registered with the Land Titles Office, and be finalised, until the subdivision certificate on the surveyors plan is signed by an authorised officer of Uralla Shire Council.*

#### **Stage Two**

41. That eight lots and cul-de-sac are created by the subdivision of the Stage One residual lot of around 10.2 hectares:

- Lot 7 of around 840m<sup>2</sup>;
- Lot 8 of around 825m<sup>2</sup>;
- Lot 9 of around 814m<sup>2</sup>;
- Lot 10 of around 814m<sup>2</sup>;
- Lot 11 of around 814m<sup>2</sup>;
- Lot 12 of around 1446m<sup>2</sup>;
- Lot 13 of around 1475m<sup>2</sup>, and
- Lot 14 of around 1266m<sup>2</sup>.

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

42. All Stage Two civil construction works must be completed.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

43. A splay corner, minimum 3m x 3m, is to be provided at the intersection of Wilkens Street and the proposed cul-de-sac and be dedicated as a public road at no cost to Council.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

44. The plans supplied for issue of the subdivision certificate for Stage Two must show the battleaxe handle of proposed Lot 9 having a minimum width of 3.65 metres. The handle must be concrete or bitumen seal for the entirety of its length.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

45. A restriction to the land use, pursuant to Section 88B of the Conveyancing Act 1919, shall be placed on proposed Lots 10, 11, 12 and 13 that prohibits future dwellings being erected where the width of the frontage is less than 16 metres wide at the building line street setback.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

46. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.

*Reason: The subdivision cannot be registered with the Land Titles Office, and be finalised, until the subdivision certificate on the surveyors plan is signed by an authorised officer of Uralla Shire Council.*

#### **CONDITIONS TO BE COMPLETED PRIOR TO CONSTRUCTION COMMENCING**

47. The owner/s of the property are to give Council written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement.

*Reason: To ensure compliance with the Environmental Planning and Assessment Regulation 2000*

**CONDITIONS TO BE COMPLIED WITH DURING CONSTRUCTION**

48. The owner of the property is to ensure that any building is constructed:
- (a) to meet the setback requirements of the approved plans,
  - (b) to be located within the confines of the lot, and;
  - (c) so that it does not interfere with any easements or covenants upon the land.
- Reason: To avoid any buildings being erected in a location where it would be inappropriate.*
49. The applicant shall ensure that noise pollution is minimised during the course of construction. The use of power tools and/or similar noise producing activities shall be limited to the following hours:-
- |                          |   |
|--------------------------|---|
| Monday to Saturday       | 7.00 AM to 5.00 PM                            |
| Sunday & public Holidays | No construction activities are to take place. |
- Reason: To ensure that public amenity is not unduly affected by noise.*
50. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.
- Reason: To ensure that the building work is completed in accordance with the approval and is in a safe and healthy condition for use by occupants.*
51. The builder shall provide a temporary sanitary service to the building site before building operations are commenced.
- Reason: To provide effective sanitation of the site during building construction.*
52. All construction materials, sheds, skip bins, spoil, temporary water closets etc. shall be kept wholly within the property and not placed on public land or in a position that may result in materials/debris being washed onto the roadway or into the stormwater drainage system.
- Reason: To preserve the amenity of the locality and protect stormwater systems.*
53. Temporary kerb and gutter crossings shall be installed to protect existing kerbs, channels and/or laybacks. Such protection shall consist of timber, concrete, steel or the like and shall not cause any diversion or build-up of drainage flow. Materials that could cause interference with council's drainage system shall not be used.
- Reason: To ensure that Council's stormwater system is protected.*
54. A copy of the approved and certified plans, specifications and documents incorporating conditions of approval and certification shall be kept on the Subject Site at all times and shall be readily available for perusal by any officer of Council or the PCA.
- Reason: To ensure compliance with approved plans.*
55. Where the proposed building works necessitate the cutting-in of new stormwater outlets into the existing street kerb, the Applicant and plumbing/drainage contractor shall ensure that the following procedures are adopted.
- (a) A kerb adaptor suitable for the particular kerb profile and capable of withstanding vehicular loadings is to be utilised,
  - (b) Create the opening in the kerb by use of either a saw cut or bored hole only – breaking out the kerb by impact methods is not permitted,
  - (c) The kerb adaptor is to be kept flush with the top and outside face of the kerb, and
  - (d) The fixing of the kerb adaptor and filling in of side gaps is to be undertaken by the use of an epoxy resin – mortar or concrete is not to be used.
- Reason: Requirement of Council as the Road Authority.*

56. Run-off and erosion controls must be implemented before construction, and maintained to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land, as follows:
- (a) divert uncontaminated run-off around cleared or disturbed areas,
  - (b) erect a silt fence to prevent debris escaping into drainage systems or waterways,
  - (c) prevent tracking of sediment by vehicles onto roads,
  - (d) stock pile topsoil, excavated material, construction and landscaping supplies and debris within the site.

*Reason: To prevent pollution from detrimentally affecting the public or environment.*

57. All demolition work to be undertaken in accordance with Australian Standard 2601 – The Demolition of Structures.

*Reason: To ensure that demolition work is undertaken in a manner that is safe and minimises environmental disturbance.*

#### **CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF OCCUPATION CERTIFICATE**

1. Any damage caused to kerb, guttering crossovers and/or footpaths during building operations shall be rectified by the developer to the satisfaction of Uralla Shire Council's Director Infrastructure & Regulation.

*Reason: To ensure that public infrastructure is maintained.*

2. The developer is to meet the cost of and be responsible for the construction of vehicular entrances and exits in accordance with Council's requirements.

*Reason: To provide appropriate access to the site.*

#### **CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE**

##### **Stage One Civil Works**

58. The applicant shall have prepared, by a suitably qualified person, detailed engineering drawings, submitted for Council's approval, generally in accordance with Council's DCP 2011, for the construction of kerb and gutter, stormwater drainage, road pavement and inter-allotment drainage for the Leece Road and Wilkens Street frontages in accordance with the following requirements:

- a) Pavement design for Leece Road shall be based on a design traffic load of  $1 \times 10^6$  ESA's with subgrade testing on 10 day soaked CBR's.
- b) Pavement design for Wilkens Street shall be based on a design traffic load of  $5 \times 10^5$  ESA's with subgrade testing on 10 day soaked CBR's
- c) Full kerb and gutter and associated road pavement is to be provided along the frontage of Leece Road, carriageway width 11.2m, and Wilkens Street, carriageway width 8.0m.
- d) All roadworks shall be constructed with a minimum two (2) coat hot bitumen sealed pavement and include all necessary underground drainage.
- e) Traffic Management Plan including a Traffic Control Plan.

All the above works are to be designed and completed generally in accordance with Council's DCP 2011, and professional practical standards, before the issue of a subdivision certificate.

*Reason: To provide appropriate infrastructure for the proposed development.*

59. Detailed water and sewer engineering drawings prepared by a suitably qualified person must be submitted for the approval of Council's Director of Infrastructure and Regulation (or nominee), and works shall be at the expense of the developer.

*Reason: To provide appropriate infrastructure for the proposed development.*



60. The applicant shall have prepared a plan demonstrating the protection of the development by provision of underground drainage pipelines (within easements or roadways) to cater for a stormwater flood frequency of 20% Annual Exceedance Probability (AEP) and fail-safe aboveground flood ways to cater as a minimum for a flooding frequency of 1% AEP, to connect to the existing drainage gully adjacent to the site. Details are to be provided to the relevant Certifying Authority for approval before the issue of a Construction Certificate for the development. Completed works are to be inspected and approved by the relevant Certifying Authority, or works secured for an amount approved by Council's Director of Infrastructure and Regulation (or nominee), before the issue of a subdivision / occupation certificate.

*Reason: To provide appropriate infrastructure for the proposed development.*

61. The applicant shall have prepared an Inter-allotment drainage design for all lots which do not drain naturally to a public road, to protect those lots and adjoining property. All inter-allotment drainage is to be contained within a suitably located easement (minimum width 2m). Details are to be provided to Council's Director of Infrastructure and Regulation or nominee for approval before the issue of a construction certificate for the development.

Title Plan submissions are to confirm easement details before the issue of a subdivision certificate for the development.

Stormwater systems must cater, as a minimum, for a stormwater flooding event of 20% Annual Exceedance Probability (AEP) for pipes, and 1% AEP for aboveground flow paths.

*Reason: To provide appropriate infrastructure for the proposed development.*

#### **Stage Two Civil Works**

62. The applicant shall have prepared, by a suitably qualified person, detailed engineering drawings, submitted for Council's approval, generally in accordance with Council's DCP 2011, for the construction of kerb and gutter, stormwater drainage, road pavement and inter-allotment drainage for the Wilkens Street frontage and the new cul-de-sac in accordance with the following requirements:

- a) Pavement design for the new cul-de-sac shall be based on a design traffic load of 7 x 10<sup>4</sup> ESA's with subgrade testing on 10 day soaked CBR's.
- b) Pavement design for Wilkens Street shall be based on a design traffic load of 5 x 10<sup>5</sup> ESA's with subgrade testing on 10 day soaked CBR's
- c) Full kerb and gutter and associated road pavement is to be provided along the frontage Wilkens Street, carriageway width 8.0m.
- d) Full kerb and gutter and associated road pavement is to be provided along the new cul-de-sac, carriageway width 6.0m.
- e) All roadworks shall be constructed with a minimum two (2) coat hot bitumen sealed pavement and include all necessary underground drainage.

Traffic Management Plan including a Traffic Control Plan.

- g) The cul-de-sac bulb shall be constructed at the end of the proposed new internal road with a minimum radius of 12 metres to face of kerb to accommodate the turning movement of a semi rigid truck.

Concrete footpath 1.5m wide within the proposed pathway area.

All the above works are to be designed and completed generally in accordance with Council's DCP 2011, and professional practical standards, before the issue of a subdivision certificate.

*Reason: To provide appropriate infrastructure for the proposed development.*

63. Detailed water and sewer engineering drawings prepared by a suitably qualified person must be submitted for the approval of Council's Director of Infrastructure & Regulation (or nominee), and works shall be at the expense of the developer.

*Reason: To provide appropriate infrastructure for the proposed development.*

64. The applicant shall have prepared an Erosion and Sediment Control Plan and Soil and Water Management Plan, in accordance with the requirements of the Department of Housing's Managing Urban Stormwater - Soils and Construction, to be submitted with the application for a Construction Certificate for the development for approval by the relevant Certifying Authority. The Soil and Water Management Plan must include sediment basin calculations and the approved plan implemented in conjunction with the project.

*Reason: To ensure appropriate site management.*

65. The applicant shall have prepared a plan demonstrating the protection of the development by provision of underground drainage pipelines (within easements or roadways) to cater for a stormwater flood frequency of 20% Annual Exceedance Probability (AEP) and fail-safe aboveground flood ways to cater as a minimum for a flooding frequency of 1% AEP, to connect to the existing drainage gully adjacent to the site. Details are to be provided to the relevant Certifying Authority for approval before the issue of a construction certificate for the development. Completed works are to be inspected and approved by the relevant Certifying Authority, or works secured for an amount approved by Council's Director of Infrastructure and Regulation or nominee, before the issue of a subdivision certificate.

*Reason: To provide appropriate infrastructure for the proposed development.*

66. The applicant shall have prepared an inter-allotment drainage design for all lots which do not drain naturally to a public road, to protect those lots and adjoining property. All inter-allotment drainage is to be contained within a suitably located easement (minimum width 2m). Details are to be provided to Council's Director of Infrastructure and Regulation or nominee for approval before the issue of a Construction Certificate for the development.

Title Plan submissions are to confirm easement details before the issue of a subdivision certificate for the development.

Stormwater systems must cater, as a minimum, for a stormwater flooding event of 20% Annual Exceedance Probability (AEP) for pipes, and 1% AEP for aboveground flow paths.

*Reason: To provide appropriate infrastructure for the proposed development.*

#### **ADVISORY NOTES - GENERAL**

67. No clearing of vegetation is authorised under this determination. Any works within the road reserve, including clearing, require a Section 138 approval from Council under the Roads Act 1993.
68. The Applicant is solely responsible for ensuring that all additional consents and agreements are obtained from other authorities, as relevant.
69. It is possible that a covenant may affect the land which is the subject of this consent. The grant of this consent does not necessarily override that covenant. You should seek legal advice regarding the effect of any covenants which affect the land.
70. Underground assets may exist in the area that is subject to your application. In the interests of health and safety and in order to protect damage to third party assets please contact Dial before you dig at [www.1100.com.au](http://www.1100.com.au) or telephone on 1100 before excavating or erecting structures (This is the law in NSW). If alterations are required to the configuration, size, form or design of the development upon contacting the Dial before You Dig service, an amendment to the development consent (or a new development application) may be necessary. Individuals owe asset owners a duty of care that must be observed when working in the vicinity of plant or assets. It is the individual's responsibility to anticipate and request the nominal location of plant or assets on the relevant



property via contacting the Dial before you dig service in advance of any construction or planning activities.

71. Any alteration to the drawings and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act or a fresh development application. No works other than those approved under this consent shall be carried out without the prior approval of Council.
72. Telecommunications Act 1997 (Commonwealth): Telstra (and its authorized contractors) are the only companies that are permitted to conduct works on Telstra's network and assets. Any person interfering with a facility or installation owned by Telstra is committing an offence under the Criminal Code Act 1995 (Cth) and is liable for prosecution. Furthermore, damage to Telstra's infrastructure may result in interruption to the provision of essential services and significant costs. If you are aware of any works or proposed works which may affect or impact on Telstra's assets in any way, you are required to contact: Telstra's Network Integrity Team on phone number 1800 810 443.

### **INTEGRATED GENERAL TERMS OF APPROVAL AS PART OF THIS CONSENT**

***These conditions are in accordance with Section 4.13 of the Environmental Planning & Assessment Act 1979 by the NSW Rural Fire Service.***

73. The development proposal is to comply with the subdivision layout identified on the drawing prepared by Croft Surveying and Mapping titled "Proposed Lot Layout Lot 21 DP 113505 Leece Road Uralla NSW 2358" and dated 30 January 2018.
74. At the issue of Subdivision Certificate and in perpetuity the entire property shall be managed as an inner protection area (IPA) as outlined within Section 4.1.3 and Appendix 5 of 'Planning for Bush Fire Protection 2006' and the NSW Rural Fire Service's document 'Standards for asset protection zones'.
75. A restriction to the land use, pursuant to Section 88B of the Conveyancing Act 1919, shall be placed on proposed lots 13 and 14 that prohibits a future dwelling being erected closer than 11m, when measured from;
  - The south eastern boundary of proposed lot 13, or
  - The southern boundary point of proposed lot 14.
76. A restriction to the land use, pursuant to Section 88B of the Conveyancing Act 1919, shall be placed upon the residual lot created by the completed development of Stage 1, to provide an APZ of at least 10m in width and located directly adjacent to any boundary that is common with proposed lot 6 (as created in Stage 1 of the subdivision).
77. Water, electricity and gas supply are to comply with section 4.1.3 of Planning for Bush Fire Protection 2006.
78. Public road access shall comply with section 4.1.3 (1) of Planning for Bush Fire Protection 2006.

END.

#### **BACKGROUND:**

A Development Application was submitted on 14 June 2018 by Trevor and Jennifer Schofield for a 14 lot residential subdivision on land known as 17 Leece Road, Uralla, being Lot 21 DP 1113205. A water and sewer servicing plan was provided on 19 October 2018.

**REPORT:**

Issues identified in submissions:

- Dust - One submission raised a concern about dust impacting their dwelling should the site be accessed from Depot Road during construction. This has been addressed by Condition of Consent 19:  
“Effective dust control measures are to be maintained during construction to maintain public safety/amenity and construction activities are to be restricted solely to the subject site. No vehicular access from Depot Road is permitted during construction”.
- Visual amenity / minimal surrounding development - There are no valid planning grounds to refuse a residential subdivision in a R1 General Residential zone based on new dwellings imposing on the current outlook of surrounding residents.
- Vegetation - No clearing is proposed in the application. Any clearing within the road reserve, which forms the majority of the ‘nature strip’ mentioned in one submission, will require a separate application under the Roads Act.
- Increased traffic / noise - The proposed development density is consistent with other development within the Uralla urban footprint, and there is no reason to suggest that approval of the subdivision will have an unreasonable impact on neighbours’ amenity in relation to traffic and related noise.

**CONCLUSION:**

This development application is being recommended for approval subject to conditions of consent.

**COUNCIL IMPLICATIONS:**

1. **Community Engagement/ Communication (per engagement strategy)**  
Nil
2. **Policy and Regulation**  
*Uralla Local Environmental Plan 2012*  
*Uralla Development Control Plan 2011*  
*Environmental Planning & Assessment Act 1979*
3. **Financial (LTFP)**  
Nil
4. **Asset Management (AMS)**  
Nil
5. **Workforce (WMS)**  
Nil
6. **Legal and Risk Management**  
Nil
7. **Performance Measures**  
Nil
8. **Project Management**  
Nil

**9. Disclosure of Political Donations and Gifts**

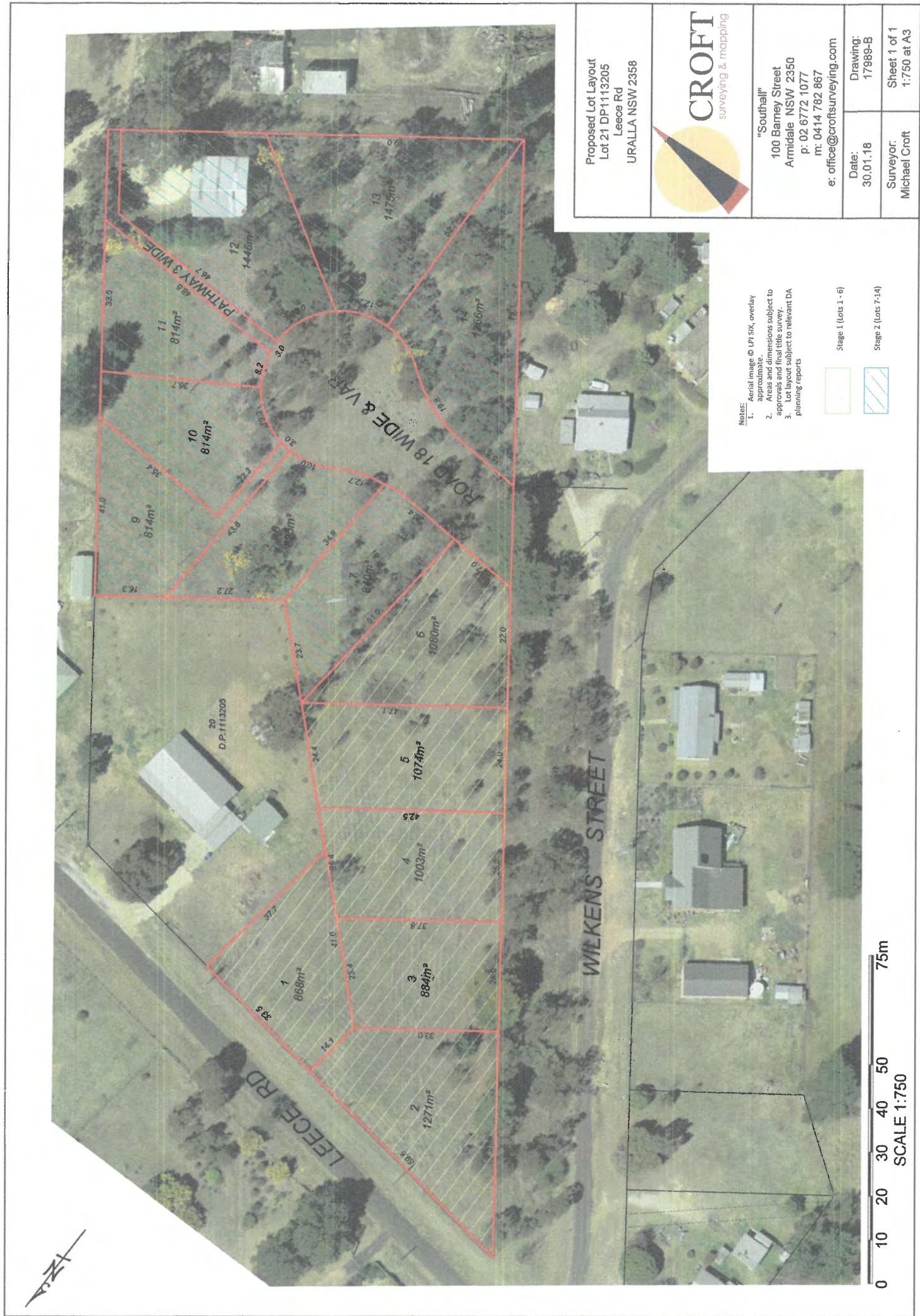
Has a Political Donations Disclosure Statement been received in relation to this application?	Yes
Political Donation Disclosure Statement register details	N/A
Have staff received a gift or benefit from anyone involved in this application that needs to be disclosed?	No
Gift and benefits register details	N/A

Prepared by staff member:	Matt Clarkson, Manager of Planning and Regulation
TRIM Reference Number:	DA-38-2018
Approved/Reviewed by Manager:	Terry Seymour, Director of Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	A - Aerial photo of site B - Site plan C - Development Assessment Report D - Submissions

Attachment A – Aerial photo of site.



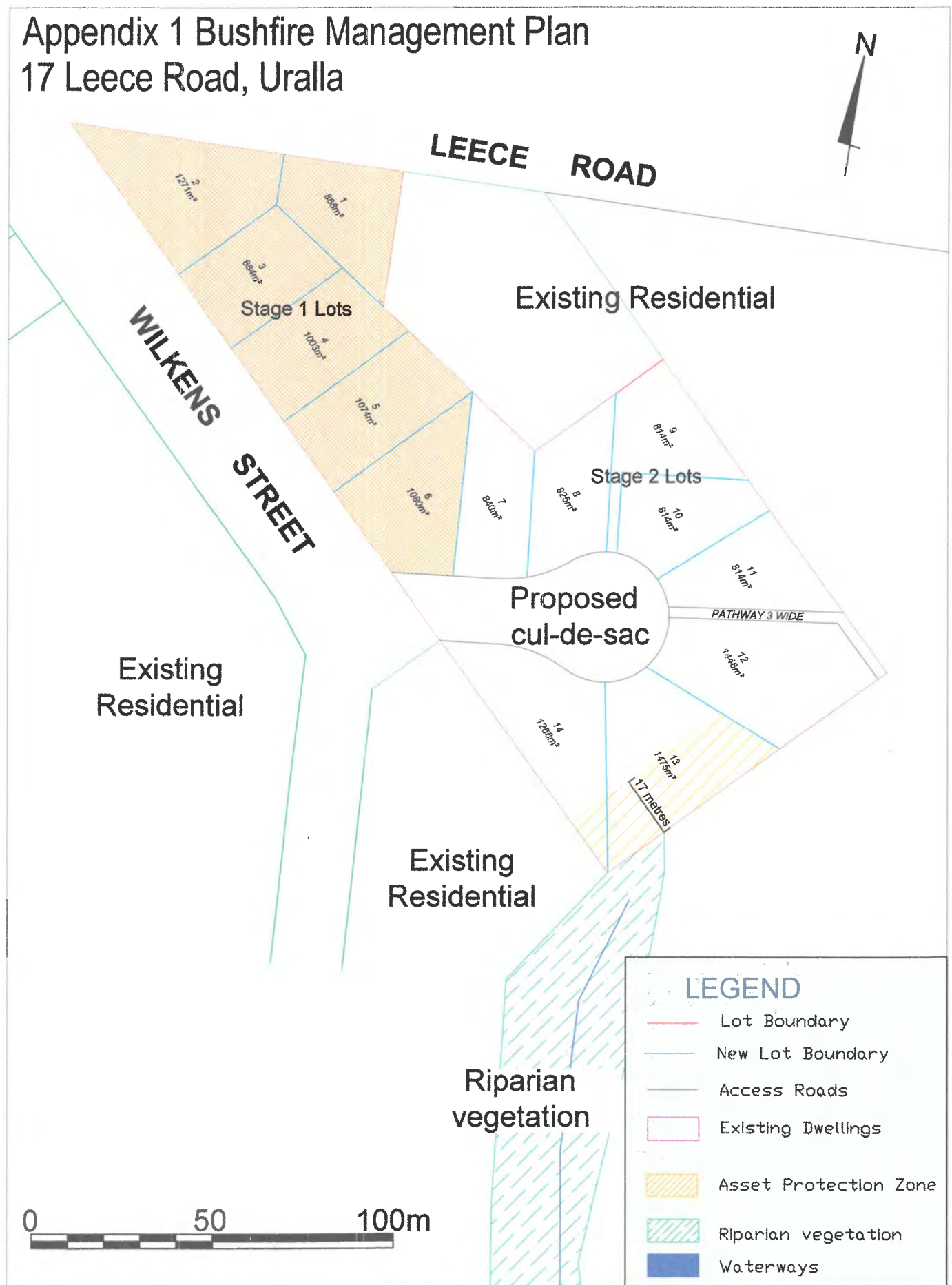






# Appendix 1 Bushfire Management Plan

## 17 Leece Road, Uralla



# Development Assessment Report

DA Number: DA-38-2018

Council: Uralla Shire Council

Location: 17 Leece Road URALLA

Development Description: Staged 14 Lot Residential Subdivision

Title Details: Lot: 21 DP: 1113205

## Property Details/History

	Checked	Comments
File History	No	Not relevant to the application.
Title Plan	Yes	No issues apparent.
Check Ownership	Yes	

## Application Type

Is this application an Integrated Development Application? Yes

Is this application a staged Development? Yes

- Details of Staging: Stage One being Lots 1 to 6, Stage Two being Lots 7 to 14

Is this application a section 96 amendment? No

Is it a BASIX affected development? No

## Concurrence/Referral

*Section 4.13 – EP & A Act*

Does this application require concurrence or referral? Yes

Does this application require referral for decision by Council? Yes

Department	Referral	Response Received	Comments/Issues Raised
NSW RFS	Yes	Yes	Integrated terms of approval issued 10 July 2018.

## Local Environmental Plan

*Section 4.15(1)(a)(i) – EP & A Act*

This land is zoned: R1 General Residential

### List the relevant clause/clauses applicable under the LEP

Clause	Compliance	Comment
Land Use Table	Yes	Subdivision for residential accommodation is permitted with consent.

Is there a draft LEP or draft LEP amendment which may affect this proposal? No

Do 'existing use' provisions apply to this development? No

## Development Control Plan

Section 4.15(1)(a)(iii) – EP & A Act

Does Uralla DCP 2011 apply to this land/proposal?

Yes

Chapter	Compliance	Comment
Chapter 2 - Subdivision	Generally	As no building envelopes are specified, a condition of consent is required to register the required setbacks of the cul-de-sac lots on the title.  A condition of consent is required to specify a minimum 3.65m width of the battleaxe lot handle, in the context where it is shown as 3.0m on the supplied plan.

Is there a draft DCP which may affect this proposal?

No

## Regional Environmental Plan

The proposal is not inconsistent with the New England North West Regional Plan.

## State Environmental Planning Policy

Is this proposal affected by a SEPP?

Yes

List all relevant SEPPs		
SEPP	Compliance	Comment
State Environmental Planning Policy No 44—Koala Habitat Protection	Yes	As less than 15% of the upper or lower strata of the tree component are koala feed tree species, the proposal is considered compliant with the SEPP.

## Subdivision

Is this application for subdivision?

Yes

How many new lots are being created?

13

## Environmental Impacts

Section 79c(1)(b) – EP & A Act

Does this proposal have any potential environmental impacts?

No

## Environmental Impacts – Threatened Species

Section 4.15(1)(b) – EP & A Act

Has a Threatened Species Impact Assessment been prepared?

No



## Environmental Impacts – Heritage

*Section 4.15(1)(b) – EP & A Act*

**Does this proposal have any potential impact on?**

Heritage	Impact	Comment
European	No	
Aboriginal	No	

**Is this proposal in a heritage conservation zone?** Yes

**Comment:** No impacts the cultural heritage values of the area are foreseeable.

## Flooding

*Section 4.15(1)(b) – EP & A Act*

**Is this property flood affected?** No

## Bush Fire Prone Land

*Section 4.15(1)(b) – EP & A Act*

**Is this property bush fire prone as per the Bush Fire Prone Map?** Yes

**Category:** Category1/Buffer

**Has this plan been accepted by the NSW Rural Fire Service?** Yes

## Contaminated Land

*Section 4.15(1)(b) – EP & A Act*

**Has this land been identified as being contaminated land by Council?** No

## Infrastructure

**Has an engineering assessment been completed?** Yes

**Does this proposal have any potential infrastructure impacts?** Yes

	Impact	Comment
<b>Sewer</b>	Yes	Extensions and easements have been conditioned.
<b>Water</b>	Yes	Extensions and easements have been conditioned.
<b>Drainage</b>	Yes	Extensions and easements have been conditioned.
<b>Access</b>	Yes	Addressed through conditions of consent.
<b>Kerb &amp; Gutter</b>	Yes	Addressed through conditions of consent.
<b>Upgrade Existing Road</b>	Yes	Addressed through conditions of consent.
<b>Electricity</b>	Yes	Addressed through conditions of consent.
<b>Telecommunications</b>	Yes	Addressed through conditions of consent.

**Does the development require any new easements?** Unclear at this stage.

Has an Erosion and Soil Control Plan been submitted?

No

## Section 68 Assessment

*Section 68 – LGA Act*

Is a section 68 approval required?

Yes

What the type of assessment/approval required? B1, B5 and B6.

## Developer Contributions

*Section 7.11 – EP & A Act*

Does this proposal require any Developer Contribution?

Yes

Is the contribution for a subdivision?

Yes

List Contributions

Contribution Plan	Levy (eg per ET)	Rate (\$)	Comment
Uralla Town	Public open space	10% of the value of the lot being subdivided.	Department of the Valuer-General rates will be utilised to calculate the required contribution at the time of issue of the subdivision certificate for Stage One.

Is there any other issue that requires notation?

No

## Signage

Does this proposal require signage?

No

## Notification

*Section 4.15(1)(d) – EP & A Act*

Was this application notified?

Yes

Is this application an advertised development application?

No

Were there any written submissions received?

Yes

If Yes, what was the number of submissions received?

2

Submission Maker	Issue	Comment
Nancy Bowerman	Dust from vehicles driving along unformed road off Depot Road	Condition 19 of the determination will prevent vehicular access from Depot Road during construction.
Kay Adams	Visual amenity, retention of vegetation, wildlife.	None of the issues raised constitute valid planning grounds to refuse or require amendment of the application. As any clearing would be less than 2500 m <sup>2</sup> , the threshold for assessment under the Biodiversity Conservation Act 2016 is not triggered. Any clearing within the road reserve will require prior approval from Council as the roads authority.

## Section 88b Instrument

Does Council require a Section 88b instrument to be prepared?

Yes

## Public Interest

Section 79c(1)(e) – EP & A Act

Does this proposal have any construction or safety issues?

No

Is there any public health issues?

No

## Site Suitability

Section 4.15(1)(c) – EP & A Act

Is this a suitable site for this proposal

Yes

## Assessing Officer General Comment

### ASSESSMENT – KEY ISSUES

Section 94 contributions – Where a subdivision consists of 10 lots or more, Council has the option of requiring the developer to contribute 10% of the area of the subdivision for public garden and recreation space, or an equivalent monetary contribution. In this instance, the contribution of land would equate to a 1635m<sup>2</sup> area. A park of this size, commonly referred to as a 'pocket park', creates a maintenance and establishment liability for Council, without providing the reasonable level of value to the community that a larger well-resourced park would. In this context, it is recommended that a monetary contribution towards the embellishment of existing open space is more appropriate in this instance.

## Recommendation

No significant adverse impacts are known or expected on the natural, social or economic environment as a result of the approving the application. In that context it would be appropriate to approve the Development Application subject to the attached recommended conditions of development consent.

## Conclusion

I confirm that I am familiar with the relevant heads of consideration under the Environmental Planning & Assessment Act and Local Government Act (if applicable) and have considered them in the assessment of this application.

I certify that I have no pecuniary or non-pecuniary interest in this application.

Additional Notes Attached:

No

Signed: .....



**Matt Clarkson, Manager of Planning and Regulation**

**Date: 12.11.2018**

## ***PRESCRIBED CONDITIONS (under Environmental Planning and Assessment Regulation 2000)***

### **Compliance with National Construction Code & insurance requirements under the Home Building Act 1989**

**Please Note:** A reference to the National Construction Code is a reference to that Code as in force on the date the application is made for the relevant:

- (a) development consent, in the case of a temporary structure that is an entertainment venue, or
- (b) construction certificate, in every other case.

1. The work must be carried out in accordance with the requirements of the *National Construction Code*.
2. In the case of residential building work for which the *Home Building Act 1989* requires there to be a contract of insurance in force in accordance with Part 6 of that Act, that such a contract of insurance must be entered into and be in force before any building work authorised to be carried out by the certificate commences.

### **Erection of signs**

**Please Note:** This does not apply in relation to:

- (a) building work, subdivision work or demolition work that is carried out inside an existing building, which does not affect the external walls of the building development consent, in the case of a temporary structure that is an entertainment venue, or
- (b) Crown building work that is certified, in accordance with section 116G of the Act, to comply with the technical provisions of the State's building laws.
- (c) a complying development certificate issued before 1 July 2004 only if the building work, subdivision work or demolition work involved had not been commenced by that date.

3. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
  - (a) showing the name, address and telephone number of the principal certifying authority for the work, and
  - (b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
  - (c) stating that unauthorised entry to the site is prohibited.
4. Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

### **Notification of Home Building Act 1989 requirements**

**Please Note:** This does not apply in relation to Crown building work that is certified, in accordance with section 116G of the Act, to comply with the technical provisions of the State's building laws.

5. Residential building work within the meaning of the *Home Building Act 1989* must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the following information:
  - (a) in the case of work for which a principal contractor is required to be appointed:
    - (i) the name and licence number of the principal contractor, and
    - (ii) the name of the insurer by which the work is insured under Part 6 of that Act,
  - (b) in the case of work to be done by an owner-builder:
    - (i) the name of the owner-builder, and
    - (ii) if the owner-builder is required to hold an owner-builder permit under that Act, the number of the relevant owner-builder permit.
6. If arrangements for doing the residential building work are changed while the work is in progress so that the information notified under the above becomes out of date, further work must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the updated information.

### Shoring and adequacy of adjoining property

**Please Note:** This does not apply if the person having the benefit of the complying development certificate owns the adjoining land or the owner of the adjoining land has given consent in writing to that condition not applying.

7. If the development involves an excavation that extends below the level of the base of the footings of a building on adjoining land, the person having the benefit of the certificate must at the person's own expense:
  - (a) protect and support the adjoining premises from possible damage from the excavation, and
  - (b) where necessary, underpin the adjoining premises to prevent any such damage.

### GENERAL CONDITIONS

8. The development shall be implemented in accordance with:
  - (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
  - (b) The details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

9. The owner of the property is to ensure that any structure is installed:
  - (a) to meet the setback requirements of the approved plans,
  - (b) to be located within the confines of the lot, and;
  - (c) so that it does not interfere with any easements or covenants upon the land.

*Reason: To avoid any structures being erected in a location where it would be inappropriate.*

10. This approval is for two stages being:
  - Stage One being Lots 1 to 6
  - Stage Two being Lots 7 to 14

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

11. A Construction Certificate must be obtained from a Certifying Authority before work commences.

*Reason: To ensure compliance with Cl.146 of the Environmental Planning and Assessment Regulation 2000.*

12. All engineering works to be designed by an appropriately qualified person and carried out in accordance with Armidale Regional Council Engineering Design Codes in force at the time, unless otherwise indicated in this consent, to ensure that these works are of a sustainable and safe standard.

*Reason: To ensure works are completed in line with appropriate standards.*

13. Council is to be given written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement.

*Reason: To ensure compliance with clause 103 and 104 of the Environmental Planning and Assessment Regulation 2000.*

14. Before construction commences on the site and throughout the construction phase of the development, erosion control measures are to be installed to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land, as follows:

- divert contaminated run-off away from disturbed areas,
- erect silt fencing along the downhill side of the property boundary,
- prevent tracking of sediment by vehicles onto roads by limiting access to the site and, where necessary, installing a temporary driveway and
- stockpile all topsoil, excavated material and construction debris on the site, erecting silt fencing around the pile where appropriate.

*Reason: To ensure works are completed in line with appropriate standards.*

15. No storage of building materials, soil or equipment is to occur on Council's property or roads without the written consent of Council's Director of Infrastructure and Regulation. No unfenced, potentially dangerous activity or material is to be located in close proximity to the street boundary or pedestrian walkway adjoining the site. No unsupervised transit of plant, equipment or vehicles across public areas or other obstruction of those areas is permitted.

*Reason: To ensure that construction impacts from the development are generally contained within the site.*

16. No increase or interference with the amenity of the area is to be created by reason of any process or operation on the premises causing the emission of noise, dust, smoke or any other pollution discharge.

*Reason: To prevent pollution from detrimentally affecting the public or environment.*

17. Under-road conduits are to be provided to cater for electricity, telecommunications, gas supply or other underground utility services. Utility crossings of public roads are to be under-road bored and Council's Director of Infrastructure & Regulation advised of the intention to commence work at least 48 hours in advance. The developer and its agents are responsible for ascertaining the location of existing underground services before commencing work. Any damage to existing services or to the road construction is to be made good at the expense of the developer.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

18. Effective dust control measures are to be maintained during construction to maintain public safety/amenity and construction activities are to be restricted solely to the subject site. No vehicular access from Depot Road is permitted during construction.

*Reason: To preserve public amenity and minimise impacts on surrounding properties during construction..*

19. Any fill which is placed on the site shall be free of any contaminants and placed in accordance with the requirements of AS 3798-1990 Guidelines on Earthworks for Commercial and Residential Developments. The developer's structural engineering consultant shall:
  - identify the source of the fill and certify that it is free from contamination; and
  - classify the area within any building envelope on any such filled lot in accordance with the requirements of "Residential Slabs and Footings" AS 2870.1.

*Reason: To ensure any fill used in construction is of an appropriate standard.*
20. The driveway in the access handle is to be gravel and bitumen sealed or concreted for a width of 3 metres. This is to be constructed to a standard approved by the Director of Infrastructure and Regulation and is to be at the expense of the developer.
 

*Reason: To ensure an appropriate level of access.*
21. All sewer and drainage works associated with the approval are to comply with the requirements of AS 3500 and completed only by a licensed plumber and drainer.
 

*Reason: To ensure works are completed in line with appropriate standards.*
22. The internal water mains within the estate are to form a looped system with no dead ends. The design must comply with fire fighting minimum pressures and standards which are to be supplied in addition to peak instantaneous demands for a typical residential water demand.
 

*Reason: To ensure works are completed in line with appropriate standards.*
23. For all construction work required on Council land (e.g. storm water, footpaths, kerb and gutter etc.) the applicant is to submit an Application to Conduct Work on Land to Which Council is the Regulatory Authority. The application must be approved prior to the issue of a Construction Certificate.
 

*Reason: To ensure pedestrian and vehicular safety during construction.*

### **CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF A SUBDIVISION CERTIFICATE**

24. The subdivision will be provided with reticulated electricity and suitable telephone provisioning. The applicant shall provide a letter from the relevant electricity energy provider stating that satisfactory arrangements have been made for the supply of electricity. The applicant shall provide evidence that satisfactory arrangements have been made for telecommunications infrastructure in the subdivision / development. These letters are to be provided to Council prior to the release of the subdivision certificate.
 

*Reason: To ensure that subdivision is adequately serviced by utilities.*
25. Prior to the issue of a subdivision certificate, an application for a subdivision certificate is to be submitted to Council with three (3) copies of the Title Plan and appropriate fees. The applicant/developer is to ensure that a summary of compliance with all conditions of consent is completed and lodged with the application.
 

*Reason: To ensure provision of appropriate documentation.*
26. Prior to the issue of a subdivision certificate, the applicants shall provide evidence to the effect that all utility services, i.e water, sewer, electricity, telecommunications, connected to or used in each of the buildings within the development site is wholly contained within each of the proposed allotments. That is, no internal servicing of the sites is permitted to be wholly or partially on the adjoining allotment.
 

*Reason: To ensure that subdivision is adequately serviced by utilities.*

27. The applicants shall provide one set of print film copies of "work as executed" plans to Council for works carried out on Council property or benefiting Council. Each plan is to have a scale adjacent to the title block showing the scale used on that plan. The location of any fill introduced, by both plan limit and depth, together with relevant classifications shall be shown on the "work as executed" plans to be submitted to Council.

*Reason: To ensure Council has been provided with the location of new infrastructure.*

28. The applicant / developer shall have prepared documentation for presentation to the Land Titles Office for the dedication to Council of all drainage easements in order to protect the area from inadvertent filling or destruction that could change the flow characteristics of the flow regime.

*Reason: To protect drainage lines from inappropriate development.*

29. Where applicable, the developer must create an easement under Section 88B of the Conveyancing Act in the following context:

- (a) The purpose is an "easement for sewerage drainage" in favour of the proposed Lots.
- (b) It must be located centrally over the new sewer line.
- (c) It must have a minimum width of 1 metre.

*Reason: To protect sewer lines from inappropriate development.*

30. Where applicable, the developer must create an easement under Section 88B of the Conveyancing Act in the following context:

- (a) The purpose is an "easement for water supply" in favour of the proposed Lots.
- (b) It must be located centrally over the new sewer line.
- (c) It must have a minimum width of 1 metre.

*Reason: To protect water lines from inappropriate development.*

31. Where applicable, the developer must create an easement under Section 88B of the Conveyancing Act in the following context:

- (a) The purpose is an "easement for inter allotment drainage" in favour of the proposed Lots.
- (b) It must be located centrally over the inter allotment drainage.
- (c) It must have a minimum width of 1 metre.

*Reason: To protect drainage lines from inappropriate development.*

32. The developer must pay for the extension of Uralla Shire Council's water main, and sewerage/effluent main to service the subdivision.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

33. The developer is to provide new kerb and gutter as well as vehicle entrances to the proposed lots to the satisfaction of Council, at their own expense. Driveways are to concrete or bitumen seal from the road to the property boundary.

*Reason: To ensure that costs associated with establishing the subdivision is borne by the developer.*



34. The developer shall have submitted to Council three (3) copies of the Title Plan. The applicant/developer is to ensure that a checklist, clearly showing that all conditions of consent have been met, is provided with the subdivision certificate application.

*Reason: To ensure that appropriate documentation is provided.*

### **Stage One**

35. Prior to release of the subdivision certificate for Stage One, a monetary contribution of 10% of the value of Lot 21 DP 1113205 as per the Valuer General's current assessment is required to be paid to Council.

*Reason: The contribution is required towards public open space under the provisions of the Section 94 Contributions Plan for Uralla Town.*

36. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.

*Reason: The subdivision cannot be registered with the Land Titles Office, and be finalised, until the subdivision certificate on the surveyors plan is signed by an authorised officer of Uralla Shire Council.*

37. A splay corner, minimum 3m x 3m, is to be provided at the intersection of Leece Road and Wilkens Street at no cost to Council.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

38. All Stage One civil construction works must be completed.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

39. That seven lots are created by the subdivision of Lot 21, DP 1113205:

- Lot 1 of around 868m<sup>2</sup>;
- Lot 2 of around 1271m<sup>2</sup>;
- Lot 3 of around 884m<sup>2</sup>;
- Lot 4 of around 1003m<sup>2</sup>;
- Lot 5 of around 1074m<sup>2</sup>;
- Lot 6 of around 1080m<sup>2</sup>;
- Residual lot of around 10.2 hectares.

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

40. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.

*Reason: The subdivision cannot be registered with the Land Titles Office, and be finalised, until the subdivision certificate on the surveyors plan is signed by an authorised officer of Uralla Shire Council.*

## **Stage Two**

41. That eight lots and cul-de-sac are created by the subdivision of the Stage One residual lot of around 10.2 hectares:

- Lot 7 of around 840m<sup>2</sup>;
- Lot 8 of around 825m<sup>2</sup>;
- Lot 9 of around 814m<sup>2</sup>;
- Lot 10 of around 814m<sup>2</sup>;
- Lot 11 of around 814m<sup>2</sup>;
- Lot 12 of around 1446m<sup>2</sup>;
- Lot 13 of around 1475m<sup>2</sup>, and
- Lot 14 of around 1266m<sup>2</sup>.

*Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.*

42. All Stage Two civil construction works must be completed.

*Reason: To ensure that costs associated with establishing the subdivision are borne by the developer.*

43. A splay corner, minimum 3m x 3m, is to be provided at the intersection of Wilkens Street and the proposed cul-de-sac and be dedicated as a public road at no cost to Council.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

44. The plans supplied for issue of the subdivision certificate for Stage Two must show the battleaxe handle of proposed Lot 9 having a minimum width of 3.65 metres. The handle must be concrete or bitumen seal for the entirety of its length.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

45. A restriction to the land use, pursuant to Section 88B of the Conveyancing Act 1919, shall be placed on proposed Lots 10, 11, 12 and 13 that prohibits future dwellings being erected where the width of the frontage is less than 16 metres wide at the building line street setback.

*Reason: To ensure compliance with the development standards in the Uralla Development Control Plan 2011.*

46. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.

*Reason: The subdivision cannot be registered with the Land Titles Office, and be finalised, until the subdivision certificate on the surveyors plan is signed by an authorised officer of Uralla Shire Council.*

## **CONDITIONS TO BE COMPLETED PRIOR TO CONSTRUCTION COMMENCING**

47. The owner/s of the property are to give Council written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement.

*Reason: To ensure compliance with the Environmental Planning and Assessment Regulation 2000*

## **CONDITIONS TO BE COMPLIED WITH DURING CONSTRUCTION**

48. The owner of the property is to ensure that any building is constructed:
- (a) to meet the setback requirements of the approved plans,
  - (b) to be located within the confines of the lot, and;
  - (c) so that it does not interfere with any easements or covenants upon the land.

*Reason: To avoid any buildings being erected in a location where it would be inappropriate.*

49. The applicant shall ensure that noise pollution is minimised during the course of construction. The use of power tools and/or similar noise producing activities shall be limited to the following hours:-

Monday to Saturday                      7.00 AM to 5.00 PM

Sunday & public Holidays              No construction activities are to take place.

*Reason: To ensure that public amenity is not unduly affected by noise.*

50. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.

*Reason: To ensure that the building work is completed in accordance with the approval and is in a safe and healthy condition for use by occupants.*

51. The builder shall provide a temporary sanitary service to the building site before building operations are commenced.

*Reason: To provide effective sanitation of the site during building construction.*

52. All construction materials, sheds, skip bins, spoil, temporary water closets etc. shall be kept wholly within the property and not placed on public land or in a position that may result in materials/debris being washed onto the roadway or into the stormwater drainage system.

*Reason: To preserve the amenity of the locality and protect stormwater systems.*

53. Temporary kerb and gutter crossings shall be installed to protect existing kerbs, channels and/or laybacks. Such protection shall consist of timber, concrete, steel or the like and shall not cause any diversion or build-up of drainage flow. Materials that could cause interference with council's drainage system shall not be used.

*Reason: To ensure that Council's stormwater system is protected.*

54. A copy of the approved and certified plans, specifications and documents incorporating conditions of approval and certification shall be kept on the Subject Site at all times and shall be readily available for perusal by any officer of Council or the PCA.

*Reason: To ensure compliance with approved plans.*

55. Where the proposed building works necessitate the cutting-in of new stormwater outlets into the existing street kerb, the Applicant and plumbing/drainage contractor shall ensure that the following procedures are adopted.
- (a) A kerb adaptor suitable for the particular kerb profile and capable of withstanding vehicular loadings is to be utilised,
  - (b) Create the opening in the kerb by use of either a saw cut or bored hole only – breaking out the kerb by impact methods is not permitted,
  - (c) The kerb adaptor is to be kept flush with the top and outside face of the kerb, and
  - (d) The fixing of the kerb adaptor and filling in of side gaps is to be undertaken by the use of an epoxy resin – mortar or concrete is not to be used.

*Reason: Requirement of Council as the Road Authority.*

56. Run-off and erosion controls must be implemented before construction, and maintained to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land, as follows:
- (a) divert uncontaminated run-off around cleared or disturbed areas,
  - (b) erect a silt fence to prevent debris escaping into drainage systems or waterways,
  - (c) prevent tracking of sediment by vehicles onto roads,
  - (d) stock pile topsoil, excavated material, construction and landscaping supplies and debris within the site.

*Reason: To prevent pollution from detrimentally affecting the public or environment.*

57. All demolition work to be undertaken in accordance with Australian Standard 2601 – The Demolition of Structures.

*Reason: To ensure that demolition work is undertaken in a manner that is safe and minimises environmental disturbance.*

### **CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF OCCUPATION CERTIFICATE**

1. Any damage caused to kerb, guttering crossovers and/or footpaths during building operations shall be rectified by the developer to the satisfaction of Uralla Shire Council's Director Infrastructure & Regulation.
2. The developer is to meet the cost of and be responsible for the construction of vehicular entrances and exits in accordance with Council's requirements.

*Reason: To provide appropriate access to the site.*

## CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

### Stage One Civil Works

58. The applicant shall have prepared, by a suitably qualified person, detailed engineering drawings, submitted for Council's approval, generally in accordance with Council's DCP 2011, for the construction of kerb and gutter, stormwater drainage, road pavement and interallotment drainage for the Leece Road and Wilkens Street frontages in accordance with the following requirements:
- a) Pavement design for Leece Road shall be based on a design traffic load of  $1 \times 10^6$  ESA's with subgrade testing on 10 day soaked CBR's.
  - b) Pavement design for Wilkens Street shall be based on a design traffic load of  $5 \times 10^5$  ESA's with subgrade testing on 10 day soaked CBR's
  - c) Full kerb and gutter and associated road pavement is to be provided along the frontage of Leece Road, carriageway width 11.2m, and Wilkens Street, carriageway width 8.0m.
  - d) All roadworks shall be constructed with a minimum two (2) coat hot bitumen sealed pavement and include all necessary underground drainage.
  - e) Traffic Management Plan including a Traffic Control Plan.

All the above works are to be designed and completed generally in accordance with Council's DCP 2011, and professional practical standards, before the issue of a subdivision certificate.

*Reason: To provide appropriate infrastructure for the proposed development.*

59. Detailed water and sewer engineering drawings prepared by a suitably qualified person must be submitted for the approval of Council's Director of Infrastructure and Regulation (or nominee), and works shall be at the expense of the developer.

*Reason: To provide appropriate infrastructure for the proposed development.*

60. The applicant shall have prepared a plan demonstrating the protection of the development by provision of underground drainage pipelines (within easements or roadways) to cater for a stormwater flood frequency of 20% Annual Exceedance Probability (AEP) and fail-safe aboveground flood ways to cater as a minimum for a flooding frequency of 1% AEP, to connect to the existing drainage gully adjacent to the site. Details are to be provided to the relevant Certifying Authority for approval before the issue of a Construction Certificate for the development. Completed works are to be inspected and approved by the relevant Certifying Authority, or works secured for an amount approved by Council's Director of Infrastructure and Regulation (or nominee), before the issue of a subdivision / occupation certificate.

*Reason: To provide appropriate infrastructure for the proposed development.*

61. The applicant shall have prepared an Inter-allotment drainage design for all lots which do not drain naturally to a public road, to protect those lots and adjoining property. All inter-allotment drainage is to be contained within a suitably located easement (minimum width 2m). Details are to be provided to Council's Director of Infrastructure and Regulation or nominee for approval before the issue of a construction certificate for the development.

Title Plan submissions are to confirm easement details before the issue of a subdivision certificate for the development.

Stormwater systems must cater, as a minimum, for a stormwater flooding event of 20% Annual Exceedance Probability (AEP) for pipes, and 1% AEP for aboveground flow paths.

*Reason: To provide appropriate infrastructure for the proposed development.*

### Stage Two Civil Works

62. The applicant shall have prepared, by a suitably qualified person, detailed engineering drawings, submitted for Council's approval, generally in accordance with Council's DCP 2011, for the construction of kerb and gutter, stormwater drainage, road pavement and interallotment drainage for the Wilkens Street frontage and the new cul-de-sac in accordance with the following requirements:
- a) Pavement design for the new cul-de-sac shall be based on a design traffic load of 7 x 10<sup>4</sup> ESA's with subgrade testing on 10 day soaked CBR's.
  - b) Pavement design for Wilkens Street shall be based on a design traffic load of 5 x 10<sup>5</sup> ESA's with subgrade testing on 10 day soaked CBR's
  - c) Full kerb and gutter and associated road pavement is to be provided along the frontage Wilkens Street, carriageway width 8.0m.
  - d) Full kerb and gutter and associated road pavement is to be provided along the new cul-de-sac, carriageway width 6.0m.
  - e) All roadworks shall be constructed with a minimum two (2) coat hot bitumen sealed pavement and include all necessary underground drainage.
  - f) Traffic Management Plan including a Traffic Control Plan.
  - g) The cul-de-sac bulb shall be constructed at the end of the proposed new internal road with a minimum radius of 12 metres to face of kerb to accommodate the turning movement of a semi rigid truck.
  - h) Concrete footpath 1.5m wide within the proposed pathway area
- All the above works are to be designed and completed generally in accordance with Council's DCP 2011, and professional practical standards, before the issue of a subdivision certificate.
- Reason: To provide appropriate infrastructure for the proposed development.*
63. Detailed water and sewer engineering drawings prepared by a suitably qualified person must be submitted for the approval of Council's Director of Infrastructure & Regulation (or nominee), and works shall be at the expense of the developer.
- Reason: To provide appropriate infrastructure for the proposed development.*
64. The applicant shall have prepared an Erosion and Sediment Control Plan and Soil and Water Management Plan, in accordance with the requirements of the Department of Housing's Managing Urban Stormwater - Soils and Construction, to be submitted with the application for a Construction Certificate for the development for approval by the relevant Certifying Authority. The Soil and Water Management Plan must include sediment basin calculations and the approved plan implemented in conjunction with the project.
- Reason: To ensure appropriate site management.*
65. The applicant shall have prepared a plan demonstrating the protection of the development by provision of underground drainage pipelines (within easements or roadways) to cater for a stormwater flood frequency of 20% Annual Exceedance Probability (AEP) and fail-safe aboveground flood ways to cater as a minimum for a flooding frequency of 1% AEP, to connect to the existing drainage gully adjacent to the site. Details are to be provided to the relevant Certifying Authority for approval before the issue of a construction certificate for the development. Completed works are to be inspected and approved by the relevant Certifying Authority, or works secured for an amount approved by Council's Director of Infrastructure and Regulation or nominee, before the issue of a subdivision certificate.
- Reason: To provide appropriate infrastructure for the proposed development.*

66. The applicant shall have prepared an inter-allotment drainage design for all lots which do not drain naturally to a public road, to protect those lots and adjoining property. All inter-allotment drainage is to be contained within a suitably located easement (minimum width 2m). Details are to be provided to Council's Director of Infrastructure and Regulation or nominee for approval before the issue of a Construction Certificate for the development.

Title Plan submissions are to confirm easement details before the issue of a subdivision certificate for the development.

Stormwater systems must cater, as a minimum, for a stormwater flooding event of 20% Annual Exceedance Probability (AEP) for pipes, and 1% AEP for aboveground flow paths.

*Reason: To provide appropriate infrastructure for the proposed development.*

### **ADVISORY NOTES - GENERAL**

67. No clearing of vegetation is authorised under this determination. Any works within the road reserve, including clearing, require a Section 138 approval from Council under the Roads Act 1993.
68. The Applicant is solely responsible for ensuring that all additional consents and agreements are obtained from other authorities, as relevant.
69. It is possible that a covenant may affect the land which is the subject of this consent. The grant of this consent does not necessarily override that covenant. You should seek legal advice regarding the effect of any covenants which affect the land.
70. Underground assets may exist in the area that is subject to your application. In the interests of health and safety and in order to protect damage to third party assets please contact Dial before you dig at [www.1100.com.au](http://www.1100.com.au) or telephone on 1100 before excavating or erecting structures (This is the law in NSW). If alterations are required to the configuration, size, form or design of the development upon contacting the Dial before You Dig service, an amendment to the development consent (or a new development application) may be necessary. Individuals owe asset owners a duty of care that must be observed when working in the vicinity of plant or assets. It is the individual's responsibility to anticipate and request the nominal location of plant or assets on the relevant property via contacting the Dial before you dig service in advance of any construction or planning activities.
71. Any alteration to the drawings and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act or a fresh development application. No works other than those approved under this consent shall be carried out without the prior approval of Council.
72. Telecommunications Act 1997 (Commonwealth): Telstra (and its authorized contractors) are the only companies that are permitted to conduct works on Telstra's network and assets. Any person interfering with a facility or installation owned by Telstra is committing an offence under the Criminal Code Act 1995 (Cth) and is liable for prosecution. Furthermore, damage to Telstra's infrastructure may result in interruption to the provision of essential services and significant costs. If you are aware of any works or proposed works which may affect or impact on Telstra's assets in any way, you are required to contact: Telstra's Network Integrity Team on phone number 1800 810 443.

## **INTEGRATED GENERAL TERMS OF APPROVAL AS PART OF THIS CONSENT**

***These conditions are in accordance with Section 4.13 of the Environmental Planning & Assessment Act 1979 by the NSW Rural Fire Service.***

73. The development proposal is to comply with the subdivision layout identified on the drawing prepared by Croft Surveying and Mapping titled "Proposed Lot Layout Lot 21 DP 113505 Leece Road Uralla NSW 2358" and dated 30 January 2018.
74. At the issue of Subdivision Certificate and in perpetuity the entire property shall be managed as an inner protection area (IPA) as outlined within Section 4.1.3 and Appendix 5 of 'Planning for Bush Fire Protection 2006' and the NSW Rural Fire Service's document 'Standards for asset protection zones'.
75. A restriction to the land use, pursuant to Section 88B of the Conveyancing Act 1919, shall be placed on proposed lots 13 and 14 that prohibits a future dwelling being erected closer than 11m, when measured from;
  - The south eastern boundary of proposed lot 13, or
  - The southern boundary point of proposed lot 14.
76. A restriction to the land use, pursuant to Section 88B of the Conveyancing Act 1919, shall be placed upon the residual lot created by the completed development of Stage 1, to provide an APZ of at least 10m in width and located directly adjacent to any boundary that is common with proposed lot 6 (as created in Stage 1 of the subdivision).
77. Water, electricity and gas supply are to comply with section 4.1.3 of Planning for Bush Fire Protection 2006.
78. Public road access shall comply with section 4.1.3 (1) of Planning for Bush Fire Protection 2006.

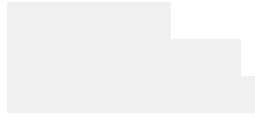
END.



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**From:**  
**Sent:**  
**Subject:**

Tuesday, 26 June 2018 7:23 PM  
Development Application Number. DA-38-2018 17 Wilkens Street uralla



Re Application No. DA-38-2018 for 17 Leece Road, Uralla.

I am opposed to the above development going forward for the following reasons:

1. Development of the area will change the aesthetics of the area and change one of the major reasons why the current residents have chosen this area to settle – larger space than in town, quieter location and very little surrounding development
2. The proposed development fronts onto what is currently a nature strip along Wilkens Street, which is currently home to native birdlife and wildlife. Development will require some if not complete removal of this nature strip, impacting on surrounding residents as well as the wildlife
3. The road will become much busier, impacting on the current conditions which current residents also choose this area for, less traffic and less noise
4. The outlook for the residents along Wilkens Street will change dramatically, and instead of having a nature strip and no opposing neighbours, will be looking straight at a row of new developments.

Are you able to advise what the outcome of the nature strip will be along Wilkens Street from the corner of Leece Road to the proposed cul-de-sac entry if this subdivision goes ahead?

I would be concerned if all the trees along this nature strip were allowed to be torn down. It is understandable that some trees would have to be sacrificed in order to widen the road along Wilkens Street and also to allow entry into the five blocks facing Wilkens Street, however I do not see that it should be necessary to clear the entire nature strip of the trees altogether.

What restrictions will Council be placing on this, if any?

Thank you and I look forward to your response on this matter.

Yours sincerely, .

---

**From:**  
**Sent:** Monday, 2 July 2018 11:04 AM  
**To:** Council  
**Subject:** TRIM: DA-38-2018

**Follow Up Flag:** Follow up  
**Flag Status:** Completed

**HP TRIM Record Number:** UI/18/1767

RE: STAGED 14 LOT RESIDENTIAL SUBDIVISION / 17 LEECE RD URALLA

APPLICANT MR T & MRS J SCHOFIELD

To whom it may concern.

I do not wish to object to the above proposed subdivision but wish to state that the tradespeople not use depot road as an easy access to the above proposed subdivision. As you are probably familiar with this section of depot road it is composed of dirt and dirt only. My family who live in are constantly bombarded with thick layers of dust both inside and outside my residence, both from vehicles flying down depot road and also trucks, diggers etc speeding in the council depot yard stirring up massive clouds of dust to which ends up in our house.

I ask that you please consider the residence who reside in the dirt end of depot road as we are sick and tired of inhaling dust and not allow any through traffic.

Regards,

I have not made any donations or gifts to any political parties.



## REPORT TO COUNCIL

<b>Department:</b>	<b>Infrastructure and Regulation</b>
<b>Submitted by:</b>	Director of Infrastructure and Regulation
<b>Reference/Subject:</b>	<b>Report 7 - Recommendation to fill the member vacancy on Uralla Township and Environs Committee</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	1.1	A proud, unique and inviting community
<b>Strategy:</b>	1.1.2	Embellish our community with parks, paths, cycleways, facilities and meeting places
<b>Activity:</b>	1.1.2.1	Prepare open space strategy
<b>Action:</b>	1.1.2.1.1	Engage with the community and key stakeholders in developing the Open Spaces Strategy

### SUMMARY:

The constitution for the Uralla Township and Environs Committee S355 Committee (the Committee), as approved by Council, states “The member of the Committee will comprise at least six, and not more than 12, external members appointed by the council in accordance with this constitution”.

Currently, the committee membership consists of 11 persons.

Recent public notification for additional members has returned 1 (one) expression of interest to serve as a member of the Committee.

### OFFICER’S RECOMMENDATION:

**That Council appoint Ms Anne Mayo to the Uralla Township and Environs Committee for the term of this Council and in accordance with the Uralla Township and Environs Committee Constitution.**

### BACKGROUND:

At the September 2018 Council Meeting, Council resolved to Advertise the Uralla Township and Environs Committee member vacancy resulting from the resignation of Fay Porter.

In October 2018 Council, via advertisement in the Council newsletter called for Expressions of Interest from members of the community to serve on the committee to be received by 5:00pm on Friday, 19 October 2018.

1 (one) expression of interest has been received.

### REPORT:

Membership of the committee currently stands at 11.

Public notification seeking expressions of interest from members of the community to serve on the committee was placed in the Council Newsletter.

1 (one) expression of interest has been received.

The relevant sections of the Committee's Constitution state:

**5. Membership of the Committee**

*5.3 Casual vacancies may be filled in accordance with clause 6.4 of this Constitution.*

**6. Appointment of members**

*6.4 Should a casual vacancy arise, the Committee Secretary should promptly advise Council. Council will invite nominations from members of the public interested in being a member of the Committee and shall fill the vacancy from the nominations received.*

The expression of interest to serve on the Committee is now put forward for Council's consideration.

**KEY ISSUES**

The Uralla Township and Environs Committee s355 Committee's constitution requires a minimum of 6 and a maximum of 12 community members. Currently, committee membership stands at 11.

Prepared by staff member:	Matt Clarkson, Manager Planning and Regulation
TRIM Reference Number:	U18/7402
Approved/Reviewed by Manager:	Director Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	Nil



## REPORT TO COUNCIL

Department:	Infrastructure and Regulation
Submitted by:	Manager Planning and Regulation
Reference/Subject:	Report 8 - Recommendations of Uralla Township and Environs Committee September and October 2018 meetings

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	1.1	A proud, unique and inviting community
Strategy:	1.1.2	Embellish our community with parks, paths, cycleways, facilities and meeting places
Activity:	1.1.2.1	Prepare open space strategy
Action:	1.1.2.1.1	Engage with the community and key stakeholders in developing the Open Spaces Strategy

### OFFICER'S RECOMMENDATION:

*That Council resolve to:*

- 1. Include consideration of the Rocky River Tennis Courts in the Uralla Open Spaces Strategy and provide UTEC with information regarding the tenure of the site, specifically with regard to leasing.*
- 2. Instruct Council's heritage advisor to investigate the history of Fuller Memorial Park as part of the reference material for the Uralla Open Spaces Strategy.*
- 3. Instruct Council's heritage advisor to research the history of the plaque that was removed when Thunderbolt's Grave was enhanced and provide suggestions on options for interpretive signage for the layout of the Pioneer Cemetery.*
- 4. Investigate options for suitable visual enhancement of the dump point and toilet at the Pioneer Cemetery.*
- 5. Invite the McCrossin's Mill Museum to submit an application for advertising signage at the Pioneer Cemetery directing people to the Museum for further information regarding the history of the cemetery.*
- 6. Review the information available on tourist sites within Uralla and possible means of imparting information on significant sites to the travelling public.*
- 7. Consult with representatives from community groups once Council has a draft plan for the installation of the new playground equipment in Alma Park which was formerly allocated to Pioneer Park under Round 1 of the Stronger Country Communities Fund.*

### BACKGROUND:

Uralla Township and Environs Committee have provided Council with recommendations for tourism and recreation areas from their September and October 2018 meeting minutes.

#### KEY ISSUES: RECOMMENDATIONS ANALYSIS

- Rocky River Tennis Courts - The committee requests information from council regarding the tenure of the road and the tenure of the space and that the tennis court should be considered within the Council's open space strategy. It is appropriate that the Rocky River Tennis Courts and the nature of their tenure be considered as part of the Uralla Shire Open Space Strategy.
- Fuller Memorial Park - Request Heritage adviser to investigate history of the site, including photographs. It is appropriate that the history of the park is documented and reviewed as part of the Uralla Shire Open Space Strategy.
- Pioneer Cemetery/Thunderbolt's grave - The appearance of the site of the RV dump and toilet is enhanced, for example with plantings, improve the Cemetery Map, publish a cemetery map in "Find Pioneers In Uralla" booklet, available at VIC and Museum. (UHS to design this publication?), reinstall Arnold Goode's previous plaque at Thunderbolt's Grave and direct people to McCrossin's Mill for more information about Thunderbolt. Council should request the heritage advisor to research what has happened to the plaque and to provide information about an improved map for the cemetery. Council could investigate options for suitable visual enhancement of the dump point and toilet.
- Information Map - That council improve access to tourist information via a paper-based information map with key tourists site listed, and a phone app and QR codes. Council should investigate current information available on tourist sites within Uralla and possible means of imparting this information on significant sites to the travelling public.
- Alma Park - That representative of UTEC committee (KM, CM and PS), Peter Low of Uralla Arts, and the Uralla sub-branch of the RSL are invited to a site meeting after designer's brief to USC in regards to the placement of the new playground. Once council has a draft plan for the installation of new playground equipment in Alma Park it should consult with representatives from community groups.

#### CONCLUSION:

It is appropriate that Council consider the recommendations of the Uralla Township and Environs Committee with the view to possible works and actions to undertake in strategic planning.

#### COUNCIL IMPLICATIONS:

1. **Community Engagement/ Communication (per engagement strategy)**  
*Council should engage with community groups regarding installation of the new playground equipment in Alma Park which was formerly allocated to Pioneer Park under Round 1 of the Stronger Country Communities Fund.*
2. **Policy and Regulation**  
*State Environmental Planning Policy (Infrastructure) 2007*
3. **Financial (LTFP)**  
Nil
4. **Asset Management (AMS)**  
Nil
5. **Workforce (WMS)**  
Nil at this time.

**6. Legal and Risk Management**

Nil

**7. Performance Measures**

Nil

**8. Project Management**

Nil

**Disclosure of Political Donations and Gifts**

Has a Political Donations Disclosure Statement been received in relation to this application?	No
Political Donation Disclosure Statement register details	N/A
Have staff received a gift or benefit from anyone involved in this application that needs to be disclosed?	No
Gift and benefits register details	N/A

Prepared by staff member:	Matt Clarkson, Manager Planning and Regulation
TRIM Reference Number:	TBA
Approved/Reviewed by Manager:	Director Infrastructure and Regulation
Department:	Infrastructure & Regulation
Attachments:	Attachment 1 - UTEC Minutes - 11 September 2018 Attachment 2 - UTEC Minutes - 9 October 2018

## URALLA TOWNSHIP & ENVIRONS COMMITTEE

Tuesday 11 September 2018, 6pm Council Chambers

### Minutes

**Meeting opened: 6.01pm**

**Present:**

John Kurko (JK, Chair), Carl Merten (CM), Colin Hull (CH), Ariella Van Luyn (AVL), Shaun Platford (SP), Louis van Ekert, Jim Sinclair (JS, via Skype), Noelene Porter (NP)

Cr Isabelle Strutt, Cr Levi Sampson, Cr Natasha Ledger, Andrew Hopkins (GM), observers

**Apologies:**

Kent Mayo (KM), Andrea Wallace (AW)

**Correspondence:**

**Inward:**

**Outward:**

Minutes and agendas of all previous UTEC meetings to Uralla Shire Council, 17 Aug 2018

CM moved previous minutes were correct

### General Business

#### **1. Rocky River Tennis Courts**

Shaun Platford provided photos of Rocky River Tennis Courts and asked the committee to provide recommendations for how to improve the park. See attachment 1.

The court is the only open space in Rocky River. Originally there were two courts used up to 1989. The plan is the use one and keep the other one for another sport. It was noted that there are volunteers who are willing to support the development of the park and a tennis coach who is willing to provide his time on a single tennis court. However, there are difficulties about access to the property because the road is bogged when wet.

AH: problems around leasing the land and issues with tenure. May be a gazetted road

**Recommendations**

- The committee requests information from council regarding the tenure of the road and the tenure of the space
- The tennis court should be considered within the Council's open space strategy

Moved: CM

Seconded: LvE



## **2. Pioneer Park**

See attachment 2: e-mail correspondence from Adam Marshall to AVL as a resident in Uralla (not on behalf of the UTEC committee).

IS noted that whole matter is dependent on the decision of USC and the funding body's response.

AH: a resolution was made that council put out options 1 and 2 in feedback form. Council is to seek approval to transfer from one park or other. If that is refused, council then turn to options 1 and 2. Already plans to swap out the playground equipment in Porter Park. Some of the recycled equipment may go to other locations.

JK: Alma park may be another site to be considered as another site for the playground equipment, because of bus parking and the caravan park.

AH: We won't know answer to question about the grant funding until the end of this week. AH has put forward a formal request to funding body.

JK: the risk of consultation by placing the sign in Pioneer Park. Community might think it will go there, and be upset if it is moved.

IS: would like to commend council staff for sign and the turnaround time of consultation.

The committee continues to advocate the generic playground equipment is moved to either Porter or Alma Park.

The committee will wait for council to give information before proceeding on this matter.

## **3. Fuller Memorial Park**

CM: There are some plaques in the memorial park that demonstrate some of the history of the site. It is a lovely entry and exit of Uralla.

IS: The street stall was originally put there for those who are waiting for the bus.

Amendment 14 Sept: Kent Mayo states the street stall in Fuller Park is not heritage listed. Rather, it was constructed in c. 1990s by the council. The street stall currently in Fuller Park used to adjoin the awning of the building that now houses Subway and The Sweet Place. This awning, a replica of the 1920s awning, was designed by Brendan and Cheryl Nolan, the owners of the building, and constructed by Peter Feitz. When the current street store was built, the stall was removed and placed in Fuller Park. In the park, the stall appears out of place because it was originally built to reflect its in-situ location and the replica 1920s awning. Arnold Goode will confirm this.

### **Recommendations:**

- Request Heritage adviser to investigate history of the site, including photographs

**Amendments:**

The following amendments were removed until the committee has heard from heritage advisor:

- Remove Concrete Pots to Recycling Centre for sale (already put forward)
- Demolish Street Stall, or
- Replace skillion roof and “1920s” spindle decorations with more sympathetic pitched roof, and/or
- Relocate to the nearby bus stop as a shelter.

Moved: LvE

Seconded: CH

**4. Pioneer Cemetery/Thunderbolt’s grave**

This matter was deferred until the next meeting.

**5. New business to put on the agenda**

- **The Glen project**

The Glen project may be eligible for tourism funding if an event is associated with the sculptures.

Cr LS: offered to research the provisions of grant

- **Uralla Community garden**

Currently administered by the Neighbourhood centre. Jo Fletcher is the contact.

AvL to invite Jo to the 9 October meeting.

- **Alma Park Stage**

- USC Planning Proposal April 2018. Uralla LEP 2012 Amendment of Land Classification. Uralla Caravan Park from Community to Operational: due by 5 October

It was unclear whether this fell within the remit of the group, but group members could respond as individuals.

**Meeting Closed 7.09pm**

**Next Meeting**

Tuesday 9 October, 6-7pm, Council Chambers

## Attachment 1: Rocky River Tennis Courts







## **Attachment 2: E-mail from Adam Marshall, Sent to AVL Monday 3 Sep**

Good afternoon Ariella

Thank you for your email regarding the proposed redevelopment of Pioneer Park, Uralla, by the Uralla Shire Council. It is noted that your objections are around the placement of modern playground equipment in what is essentially a heritage precinct.

I am pleased to confirm that the Council has agreed to move that development from Pioneer Park to Porter Park, situated behind the Visitor Information Centre. Pioneer Park will remain as is for the time being – with further consultation being made with the Uralla Township and Environs Committee to decide any future inclusions.

A motion to the above was agreed to during the August council meeting, providing the NSW Government approves the change in use of funding from the Stronger Country Communities Fund Round 1. I was pleased to provide that assurance and fully support the change in location. The funding will not be impacted in any way and can be used for the same purpose.

Thank you again for getting in touch and sharing your views. If I can provide any further assistance, don't hesitate to get back in touch.

Kind regards, Adam.

## URALLA TOWNSHIP & ENVIRONS COMMITTEE

Tuesday 9 October 2018, 6pm Council Chambers

### Minutes

Meeting opened: 6.04pm

#### **Present:**

Andrea Wallace (AW), Noelene Porter (NP), Philip Smith (PS), Colin Hull (CH), Kent Mayo (KM, Chair), Carl Merten (CM), Shaun Platford (SP), Ariella Van Luyn (AvL)

Cr Isabelle Strutt (IS), Cr Levi Sampson (LS), Tony Seymour (Director of Infrastructure and regulation), observers

#### **Apologies:**

Louis van Ekert, John Kurko, Jim Sinclair

#### **Correspondence:**

##### **Inward:**

Jo Fletcher, Re: Uralla Community Garden, 18 September. See attachment 1

Kent Mayo, Re: Alma Park, copy of letter to USC, 2 October. See attachment 2

##### **Outward:**

Invitation to Jo Fletcher to attend a UTEC meeting to inform the committee about the Uralla Community Garden, 12 September

Minutes of UTEC 11 September meeting to Uralla Shire Council, 19 September

Previous minutes were moved by CM and seconded CH as correct

### **General Business**

#### **1. Pioneer Cemetery/Thunderbolt's grave**

##### **Recommendations:**

- The appearance of the site of the RV dump and toilet is enhanced, for example with plantings
- Improve the Cemetery Map
- Publish a cemetery map in "Find Pioneers In Uralla" booklet, available at VIC and Museum. (UHS to design this publication?)

Moved AW and Seconded CH

Motion carried

### **Additional discussion:**

JK via email:

As a note I would like to make a comment on the agenda item that speaks to Thunderbolts grave and cemetery, particularly the map located at the site.

The bronze cast map attached to the boulder at the cemetery should stay. Whilst I agree that it is not easily interpreted, interpretive signage should be located at the site. It is important that a visitor has immediate access to information at the site in a discrete and appropriate manner. I do not agree with only off site information. And in lieu of a better map and list of names at the site I would prefer that we leave the map as it is, with view to improve the interpretive signage at the cemetery when it is feasible to do so. This does not preclude information being provided at the Mill or the information Centre.

CH: The map is for the front of the cemetery but is not in the right position, which is why it is confusing.

NP: Perhaps putting numbers near the grave would also help. NP also showed the committee a copy of the *Old Uralla Cemetery* book, 2010, published by USC

KM: Suggested Uralla Historical Society investigate and possibly improve Old Uralla Cemetery

SP: suggested moving the RV dump-ezy to the car park out the back of the main street

CH: stated that the reason the toilet is there is that it is on the sewer line, so there is no cost for the community for pumping. In addition, it is easy for RVs to pull up.

CM: Agreed with CH because of the logistics. The obvious solution is to put planting around the RV dump to beautify it.

KM: suggested Rotary Park as the site of the RV dump

KM: A plaque written by Arnold Goode on Thunderbolt's Grave was removed when the grave was enhanced

### **Additional recommendation**

- Reinstall Arnold Goode's previous plaque at Thunderbolt's Grave and direct people to Mcrossins Mill for more information about Thunderbolt.

Moved KM and seconded PS

Motion carried.

## **2. Information Map**

AW: USC website could be a further source of information about the cemetery as well as other , and QR code at the site could links to the website

LS: The website is internally managed by USC

CM: Do we have a format for an information map? This could be a useful idea located at various sites

PS: Visited Jondaryan Woolshed which has its own app that gives a guided tour around the site.

**Recommendation:**

- That council improve access to tourist information via a paper-based information map with key tourists site listed, and a phone app and QR codes

Moved: AW and seconded: SP

Motion carried

**3. The Glen Project**

The Glen project may be eligible for tourism funding if an event is associated with the sculptures.

LS: E-mailed Adam Marshall's office about funding. LS will provide additional information at the next meeting.

Council resolved to engage with Uralla Arts about the Glen and this information will be provided in forthcoming correspondence.

**4. Uralla Community garden**

See attachment 1. Jo can attend November meeting. Any particular questions for Jo to answer?

- AVL to provide Jo a list of further questions: Who has access to the garden? And how space is allocated? Who owns the land?

**5. Alma Park**

- It was confirmed Alma Park was the site of the new playground
- Relocating War Memorials: Korea, Vietnam?,
- Removal of Concrete Pots?
- Installation of Concrete Stage (re Peter Low for Uralla Arts)?

See attachment 2, Letter from Kent Mayo re Alma Park

IS: The motion of council was that the playground equipment was moved to Alma Park

Terry Seymour, Director of Infrastructure and regulation: The equipment will be added to what is already there. Everything proposed for pioneer park will be re-located to Alma Park. There will be an initial site meeting next week. After that we will meet with identified stake holders.

KM: has informally liaised with the RSL and they are ok with the moving of war memorials for logistical reasons so there is a clear, respectful place of significance, especially as the playground is now going to be in Alma Park.



NP: Expressed hope that the family of Vietnam veterans had been contacted as the memorial has been removed around a number of times.

CM: The stage can look like a line or retainer above the line of the creek. Suggested Peter Low to be invited to the site meeting as well as UTEC committee members

### **Recommendations**

- That representative of UTEC committee (KM, CM and PS), Peter Low of Uralla Arts, and the Uralla sub-branch of the RSL are invited to a site meeting after designer's brief to USC in regards to the placement of the new playground

KM, seconded PS

Motion carried

### **6. USC Planning Proposal April 2018. Uralla LEP 2012 Amendment of Land Classification. Uralla Caravan Park from Community to Operational**

NP: We had a public meeting and the submissions are now closed. 5 residents attended the meeting. It is now up to council to decide based on this feedback.

### **7. Further business**

- Shire branding: to follow up at next meeting
- 2358 Park, concept presented for placement in Pioneer Park

KM: possible representative of the committee to see Adam Marshall to investigate funding for this project.

CM: 50% funding is from other sponsors. Investigating the possibilities of crowd funding for the Glen project.

**Motion:** That a representative of the UTEC committee approach Adam Marshall go to visit Adam Marshall about funding to present at the next UTEC committee meeting

Moved CM, Seconded NP

Motion carried

- Fuller Park

AW: UNE has copies of the newspaper articles about the award-winning park. Heritage Officer may need to get in touch with Sydney Morning Herald to obtain pictures

**Meeting closed 7.13pm**

Next Meeting

Tuesday 13 November, 6-7pm, Council Chambers

Attachment 1: E-mail from Jo Fletcher, Uralla Community Centre to Ariella's invitation to attend a UTEC and Ariella's initial questions

18<sup>th</sup> September 2018

Hi Ariella,

I would be happy to attend one of your meetings. Unfortunately I am not available in October but would be available for November 13<sup>th</sup>.

Are there any particular questions that you would like answered? Some questions may not be within my capacity to answer and may need to be addressed by our committee.

Can you let me know incase there is any information I need to bring with me or answers I may need to get confirmed.

Regards

Jo Fletcher

AVL response:

18<sup>th</sup> September

Dear Jo,

Thanks for getting in touch with me. We'd love to have you at the November meeting. The committee makes recommendations to council about ways to improve Uralla's open spaces, so I think any information about the garden that will help us make informed recommendations, e.g. how is the maintenance of the garden currently arranged? any future plans? resources needed?

I will put your question to the October meeting and let you know if the committee has further questions they'd like answered.

Thanks again.

Kind regards,

Ariella

## Attachment 2

26 Maitland Street

Uralla NSW 2358

1 October 2018

Andrew Hopkins

General Manager

Uralla Shire Council

Dear Mr Hopkins,

I must congratulate Uralla Shire Council on its decision to locate the new Modern Playground in Alma Park, rather than in Pioneer Park or Porter Park which are both part of Uralla's significant and much admired Heritage Precinct.

The addition of a new Playground to Uralla's line-up of attractions will undoubtedly be applauded by the general community.

Because I am a long-term resident of Uralla (by choice), and have clearly demonstrated an active commitment to the conservation, development and promotion of Uralla's assets, I'd be grateful if you would take into account the following suggestions which, I assure you, are not 'off the top of my head' but based thoughtfully on principles of common sense and aesthetics. They are specifically mentioned in my 2017 'U-Watch' document.

The notion of option A or option B, as recently presented to the public, may no longer be relevant, as a new site has been chosen. The design of the Playground ought to be site-specific, so perhaps now there will be sufficient space to accommodate the equipment presented in both options, or for an entirely new concept.

To maximise the available and logical Playground area in Alma Park, some rationalisation of existing installations may be advisable, such as:

Relocating the current playground equipment to complement that in Porter Park, but extending that facility closer to the 'southern' boundary so as to respect the natural environment of the creek and its banks.

War memorials: This is a sensitive issue, so the supportive involvement of the Uralla RSL Sub- Branch is paramount.

Korean Memorial: There may be some historic reason for the location of this beside the entry to the Caravan Park. However, it could easily, and more respectfully, be relocated to the vicinity of the Memorial Gates. If the tree has special significance, perhaps leave it there and plant another at the new site.

Vietnam Memorial: Installed in 2008, no doubt with the very best of intentions, this might better be relocated away from the Playground site to nearer the Memorial Gates area. (To set the record straight, this large granite monolith, obviously out of scale with its context, was installed without any public consultation or formal Council approval and ignoring a 2008 Council Resolution that Council would not proceed with any work on parks without first seeking the advice of a Landscape Consultant.)

The provision of a less intrusive boulder to display the plaques would make for a more respectful memorial, which might then more comfortably adorn the Memorial Gates area. (See U-Watch Document pp 21, 22)

This all should be considered in the context of 'Uralla's One Hundred Sons Memorial Avenue' (U-Watch Document pp 12,13) and Apex Memorial Park (U-Watch Document pp 20,21) and Off-Street Car Park (U-Watch Document pp 25, 26).

Pebble-coated Concrete Pots should be removed to be sold.

Installation of Concrete Stage as proposed by Peter Low (Uralla Arts) might be included in the Playground budget and program of works, to compensate for loss of performance space (e.g. Thunderbolt Festival) at the site of the new Playground.

I trust you will find these suggestions helpful.

I can make myself available for an on-site meeting with Council Officers if you need me to clarify any of this.

Best wishes,

Sincerely,

Kent Mayo

Mob: 0421 087 574

cc: General Manager Uralla Shire Council

All Councillors

Teresa French, Uralla RSL Sub-Branch, and Uralla Business Chamber

Ariella van Luyn, Secretary UTEC.



## REPORT TO COUNCIL

Department:	General Manager's Office
Submitted by:	Andrew Hopkins
Reference/Subject:	Report 9 - Agenda Items for Budget Review and Finance Committee Meeting

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	4.2	An effective and efficient organisation
Strategy:	4.2.2	Operate in a financially responsible and sustainable manner
Activity:	4.2.2.1	Maintain and control financial system and improve long term financial sustainability

### SUMMARY:

The purpose of this report is to enable councillors to put forward agenda items for the Budget Review and Finance Committee which will have its inaugural meeting at 12:30pm on Tuesday 11<sup>th</sup> December 2018.

### OFFICER'S RECOMMENDATION:

***That Council determine the agenda items for the inaugural Budget Review and Finance Committee meeting to be held at 12:30pm on Tuesday 11<sup>th</sup> December 2018 as follows: (insert agenda items)***

### REPORT:

At its Extraordinary Meeting of 13<sup>th</sup> November 2018 Council resolved as follows:

*That Council:*

- For the purpose of holding meetings of the Budget Review and Finance Committee, set the venue as the Council Chambers, set the commencement time for each meeting at 12:30pm and set the meeting dates for the 2018-19 financial year as follows:*
  - 11<sup>th</sup> December 2018
  - January 2019 – no meeting
  - 12<sup>th</sup> February 2019
  - 12<sup>th</sup> March 2019
  - 9<sup>th</sup> April 2019
  - 14<sup>th</sup> May 2019
  - 11<sup>th</sup> June 2019
- Publish the matters contained in 1 (above) in a newspaper which circulates within the Uralla LGA area, the Uralla Shire Council website and Facebook page.*
- Receive a business paper item in the November Ordinary Meeting which calls for the identification of matters to be considered at the December Budget Review and Finance Committee meeting.*

Prepared by staff member: Andrew Hopkins  
TRIM Reference Number: UINT/2018/5572  
Approved/Reviewed by Manager: N/A  
Department: General Manager's Office



## REPORT TO COUNCIL

<b>Department:</b>	<b>General Manager's Office</b>
<b>Submitted by:</b>	<i>General Manager</i>
<b>Reference/Subject:</b>	<b>Report 10 - Minutes of Bundarra School of Arts Hall s355 Committee</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	4.3	Deliver the goals and strategies of the Community Strategic Plan.
Strategy:	4.3.1	Resource the organisation of Council adequately to provide the services and support functions required to deliver the goals and strategies detailed in this plan.
Activity:	4.3.1.1	Enhance the effectiveness of Council resourcing strategies and practices.

### SUMMARY:

The purpose of this report is to provide Council with the minutes from the November 7<sup>th</sup> meeting of the Bundarra School of Arts Hall s355 Committee.

### OFFICER'S RECOMMENDATION:

***That Council note the 7<sup>th</sup> November 2018 Minutes of the Bundarra School of Arts Hall s355 Committee.***

### REPORT:

The Bundarra School of Arts Hall Committee met on 7<sup>th</sup> November, Crs Crouch and Ledger and the Director of Infrastructure and Regulation were in attendance.

Key matters discussed included (minutes attached):

- Line marking for the Emu Bridge (completed).
- Change to hall hire fee – per Council resolution.
- Expression of Interest for collecting the fees for the School of Arts Hall and Caravan Park.
- Restrictions on items which can be deposited at the Bundarra tip.
- Maintenance items for the hall relative to the drought grant fund.

The next meeting of the Bundarra School of Arts Hall Committee will be held Wednesday, 6<sup>th</sup> February 2018.

Prepared by staff member:	General Manager
TRIM Reference Number:	UINT/2018/5573
Approved/Reviewed by Manager:	General Manager
Department:	General Manager's Office
Attachments:	1. 7 <sup>th</sup> November 2018 Minutes of Bundarra School of Arts Hall s355 Committee

## **BUNDARRA SCHOOL OF ARTS HALL (355) COMMITTEE**

**7<sup>th</sup> November 2018**

Meeting opened 6.30pm

**APOLOGIES.** Andres Hopkins (USC) Jeff Dezius

### **PRESENT:**

Darrell Franklin, Bob Crouch (USC). Theresa Layton .John Layton. Natasha Ledger  
David Lowell. Dawn Franklin. Marie Harper. Terry Seymour

### **DECLARATION OF INTERESTS**

Nil

### **MINUTES OF THE PREVIOUS MEETING**

Minutes of the previous meeting read

Moved John Layton. Seconded Jeff Dezius  
Accepted.

### **BUSINESS ARISING:**

New blind for kitchen in place  
Water restrictions have been lifted  
Council in negotiation for sewerage site  
Line marking on Emu Bridge completed  
Entry Signs to Bundarra: Bundarra Lions

#### **Waste Management:**

Bundarra Tip will only receive general waste  
Uralla will accept tyres, asbestos, E Waste. Terry Seymour to investigate a half yearly  
collection from Bundarra residents. Kerb side pick up. White goods etc.

Charges to small groups using the Hall.

Charges have been amended and reduced to \$10 per session. Information available on  
web site.

To date, no person has been hired to take payments, bookings for hall and caravan park.  
Keys are held at the General store.

### **CORRESPONDENCE IN: Andrew Hopkins**

Two new members have been accepted to the 355 committee  
Natasha Ledger appointment as delegate to 355 Committee



## **CORRESPONDENCE OUT**

### **TREASURERS REPORT**

Not available.

## **GENERAL BUSINESS**

Clr Bob Crouch was congratulated on his appointment as deputy Mayor.

Theresa Layton mentioned that there are several old style computers in the hall and requested that Council make arrangements to dispose of them.

Work to be done

ELECTRICAL UPGRADE, Lights, speakers for projector.

Rodent proof walls

Remove asbestos

Sanding and polishing floor

General maintenance

Remove old tank, set stairs and general rubbish

Painting outside

Guttering

External sensor lights

David Lowell

## **SEWERAGE SITE**

Site has been chosen negotiations are still progressing. Anticipated operation date February 2020.

As there was no more business the meeting closed at 7.2-pm

Next meeting 6<sup>th</sup> February 2019 6.30pm



## REPORT TO COUNCIL

<b>Department:</b>	<b>Infrastructure and Regulation</b>
<b>Submitted by:</b>	<i>Environmental Management Coordinator</i>
<b>Reference/Subject:</b>	<b>Report 11 - Provision of name and contact details of Council's Native Title Managers to the Minister of Lands and Forestry</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	4.2	An effective and efficient organisation
<b>Strategy:</b>	4.2.7	Ensure compliance with regulatory and statutory requirements and that operations are supported by effective corporate governance
<b>Activity:</b>	4.2.7.1	Improve the corporate governance framework
<b>Action:</b>	4.2.7.1.3	Coordinate compliance and reporting requirements to meet statutory obligations, and provide regular status reporting to the executive

### SUMMARY:

This report seeks a Council resolution to provide the name and contact details of Uralla Shire Council's Native Title Managers to the Minister of Lands and Forestry in accordance with Section 8.8 of the Crown Land Management (CLM) Act 2016.

### OFFICER'S RECOMMENDATION:

**That Council resolve to provide the name and contact details of the Manager Planning and Regulation and the Environmental Management Coordinator as Uralla Shire Council's Native Title Managers to the Minister of Lands and Forestry in accordance with Section 8.8 of the Crown Land Management (CLM) Act 2016.**

### BACKGROUND:

The Office of Local Government has provided training for the Manager of Planning and Regulation and the Environmental Management Co-ordinator as Native Title Managers for the purpose of managing Council's native title obligations without the oversight of the Minister of Lands and Forestry.

It is proposed to provide the names and contact details of these two officers to the Minister of Lands and Forestry.

### REPORT:

Section 8.8 of the Crown Land Management (CLM) Act 2016 requires each council to give notice to the Minister Lands and Forestry of the name and contact details of any person the council has engaged or employed as a Native Title manager.

Section 377(1)(s) of the Local Government Act 1993 states that the making of an application, or the giving of a notice, to the Governor or Minister is a non-delegable function meaning a resolution of council is required for such purposes.

**KEY ISSUES:**

A Council resolution is required to provide the Minister with the name and contact details of any person the council has engaged or employed as a native title manager.

**COUNCIL IMPLICATIONS:**

1. **Community Engagement/Communication (per engagement strategy):**  
Nil
2. **Policy and Regulation:**  
Crown Land Management Act 2016  
Local Government Act 1993  
Crown Land Management Regulation 2018
3. **Financial (LTFP):**  
Nil
4. **Asset Management (AMS):**  
Nil
5. **Workforce (WMS):**  
Nil
6. **Legal and Risk Management:**  
Nil
7. **Performance Measures:**  
Nil
8. **Project Management:**  
Nil

Prepared by staff member:	Environment Management Co-ordinator
TRIM Reference Number:	U18/3049
Approved/Reviewed by Manager:	Director of Infrastructure and Regulation
Department:	Infrastructure & Regulation
Attachments:	Office of Local Government - Council Crown Land Management Newsletter, 26 October 2018

**Important information about Native title manager notice to Minister for Lands and Forestry**

Section 8.8 of the Crown Land Management (CLM) Act 2016 requires each council to give notice to the Minister Lands and Forestry of the name and contact details of any person the council has engaged or employed as a native title manager. The notice must be given as soon as practicable after 30 June (but not later than 31 October) of each year.

Such notices should be straightforward, addressing only the items required under the legislation (ie: the name and contact details of any person the council has engaged or employed as a native title manager). If no native title manager has been engaged by the council, the notification should indicate this.

Councils are reminded that section 377(1)(s) of the Local Government Act 1993 states that the making of an application, or the giving of a notice, to the Governor or Minister is a non-delegable function meaning a resolution of council is required for such purposes.

It is expected that some councils may miss the 31 October deadline. If your council finds itself in this position, please provide the notification to DOI as soon as possible.

Notices should be sent to [council.clm@crownland.nsw.gov.au](mailto:council.clm@crownland.nsw.gov.au).

**Plan of management training webcast now live**

A condensed webcast version of the face to face training sessions for council staff delivered by OLG and Department of Industry – Land and Water in August and September 2018 is now available to download from the [OLG Crown Land Resources webpage](#).

The purpose of the training is to inform council staff of the requirements for developing compliant Plans of Management for Crown Reserves. However, the training also emphasises the importance of preparing for the POM process as early as possible, especially by ensuring that councils understand how the initial categorisation process acts as a critical gateway step to developing a POM.

This webcast provides an opportunity for those who missed the face to face sessions to understand the key information provided, but also allows staff who did attend the sessions to revisit the information.

The webcast is divided into two parts which can be viewed or downloaded separately:

1. Recap of transition arrangements (including the classification and initial categorisation process).
2. The PoM development and adoption process.

### **Where to go for further information**

For further information about the impending legislation, including the abovementioned support materials and details of upcoming training and events visit the OLG Crown Land webpage [www.olg.nsw.gov.au/crownland](http://www.olg.nsw.gov.au/crownland).

General enquiries about OLG's Crown Land support project should be directed to 1300 117 784 or by email to [councilcrownland@olg.nsw.gov.au](mailto:councilcrownland@olg.nsw.gov.au).

Further information on the CLM Act generally, including Native title issues and the Land Negotiation Program can be found on the Department of Industry – Lands & Water [website](#).



## REPORT TO COUNCIL

<b>Department:</b>	<b>Community and Governance</b>
<b>Submitted by:</b>	Tourism Promotions and Operations Officer
<b>Reference/Subject:</b>	<b>Report 12 - Monthly Report - Visitor Information Centre and Library</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	1.3 A diverse and creative culture 2.1 An attractive environment for business, tourism and industry.
<b>Strategy:</b>	1.3.1 Provide enhanced and innovative library services that support and encourage lifelong learning. 2.1.1 Promote Uralla Shire and the region as a place to live, visit and invest
<b>Activity:</b>	1.3.1.1 Provide library services and programs 2.1.1.1 Promote Uralla Shire through the Visitor Information Centre
<b>Action:</b>	1.3.1.1 Operate the library services to meet the agreed service levels 2.1.1.1 Operate the Visitor Information Centre to meet agreed service levels

### SUMMARY:

This report provides an outline of activities at the Visitor Information Centre and the Library for the month of October 2018.

### OFFICER'S RECOMMENDATION:

**That the report be received and noted.**

### BACKGROUND:

Not applicable.

### REPORT:

#### Uralla Visitor Information Centre

October shows a good increase in visitor numbers with the final departure of the cold weather. We welcomed 955 visitors, an increase of 30.6 per cent on the September figure of 731. However, this is minor decrease of 3.24 per cent on the October 2017 figure of 987 visitors. The eight-year average for October is 1,063 visitors.

The majority of travellers who came through the Visitor Information Centre during the month came from New South Wales (57.49 per cent), then Queensland (27.12 per cent) and Victoria (5.76 per cent). We welcomed 28 international visitors, principally from UK and China (21 per cent each), Germany (14 per cent), Canada, Norway and New Zealand (11 per cent each) followed by Israel and France.

The sales for October 2018 totalled \$2,619 (ex GST) an increase on the September figure of 50.69 per cent.

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

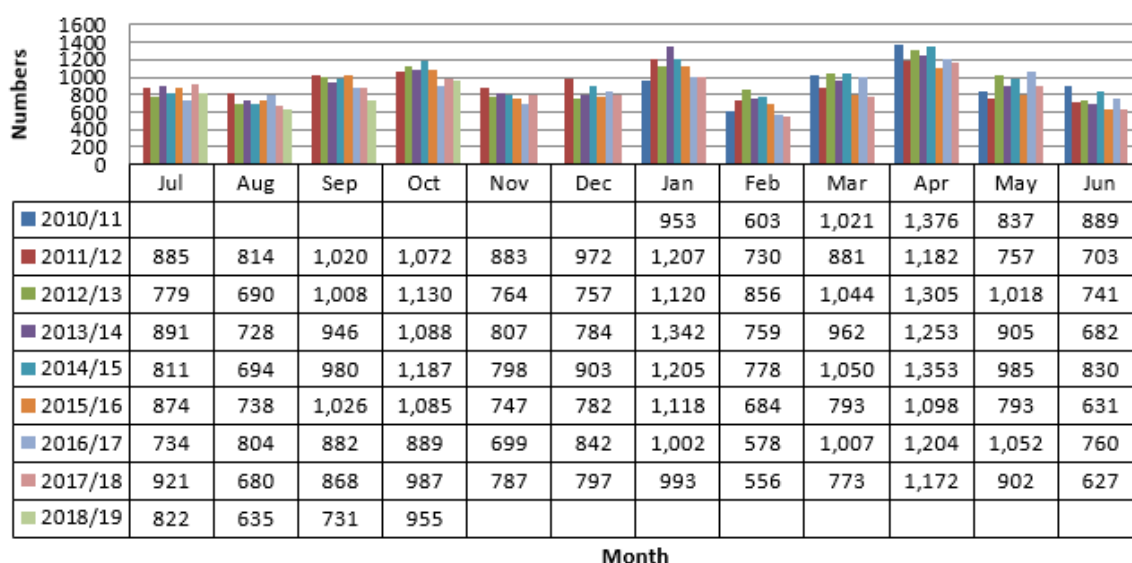
**Sales to-date for 2018-19**

Month	Total (ex. GST)
July	\$2,174
August	\$1,477
September	\$1,738
October	\$2,619
<b>Total (\$)</b>	<b>\$8,008</b>

**Annual October Sales**

Year	Total (ex GST)
2014/15	\$1,881
2015/16	\$2,799
2016/17	\$909
2017/18	\$1,844
2018/19	\$2,619

**Uralla Visitor Information Centre Visitor Numbers**



**Uralla Library**

Loans for October totalled 1,578 items (for all loanable resources). This is an increase of 59 items from the September total loans. Uralla Library followed its regular fourth placing with 7.87 per cent of items loaned in the Central Northern Library Group (CNRL) for the month, ranking behind the larger libraries of Tamworth (38.11 per cent of total loans) and Tamworth South (12.05 per cent), as well as Narrabri (11.78 per cent). This month we welcomed seven new members.

Activities held at the Library during October included:

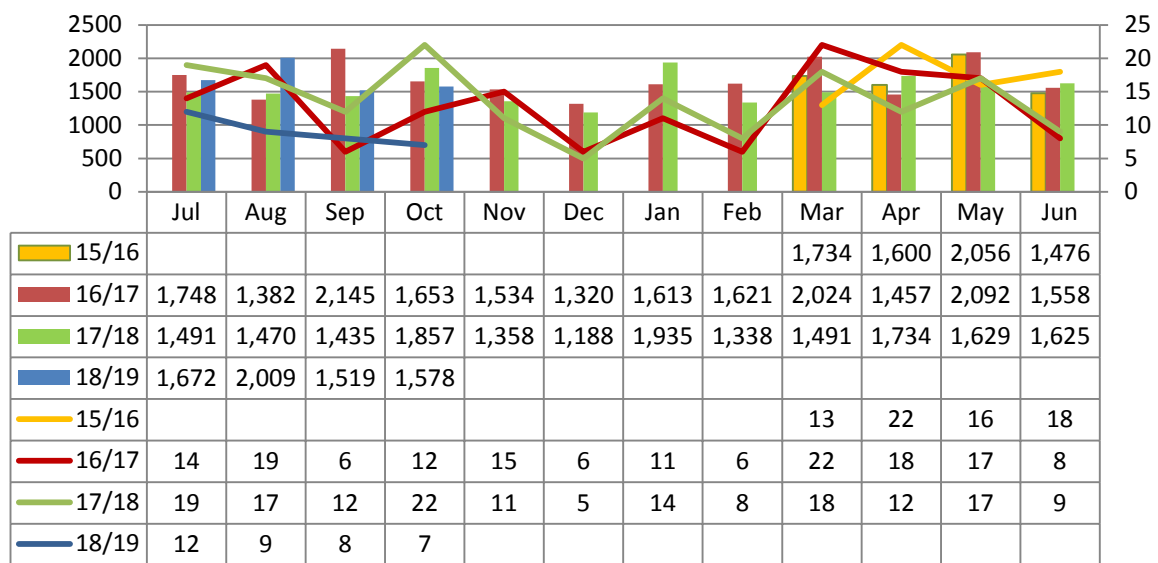
- Good numbers attended Knattering Knitters (39) and the Book Group (10) this month
- Halloween Display – Scare Your Pants Off readings were well received
- Security system was installed in the library and induction in-service completed
- CNL holiday workshop-MARS was conducted on Monday 8<sup>th</sup> October
- The adult colouring group has increased and is proving popular
- Two visits from students at the Uralla Central School with a total of 65 students – included introduction to the library, story time and craft
- Children's Tuesday storytime and craft was well attended and enjoyed by both children and parents

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

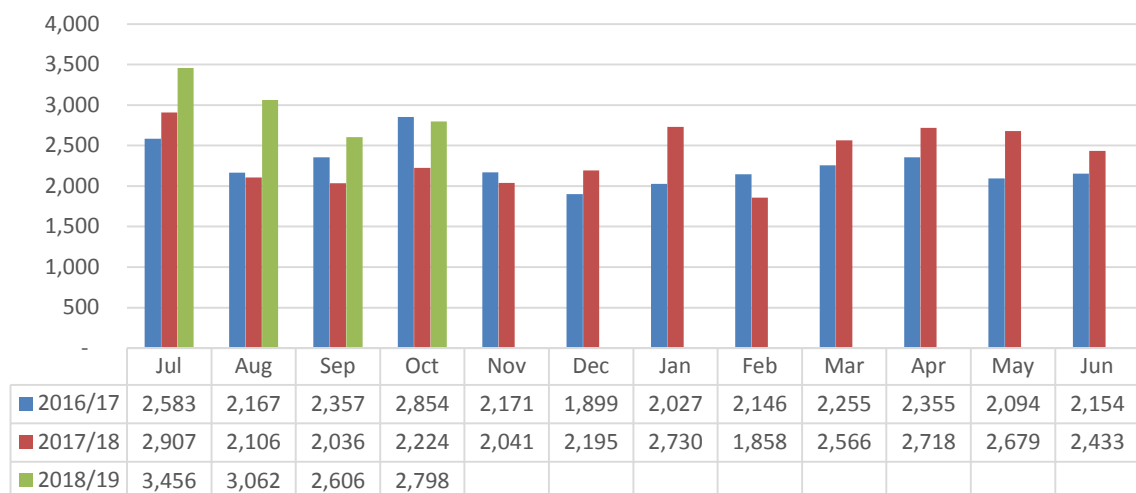
**Figures to-date for 2018-19 Financial Year**

Month	Loans	New Members
July	1,672	12
August	2,009	9
September	1,519	8
October	1,578	7
<b>Total</b>	<b>6,778</b>	<b>36</b>

### Uralla Library - Issues & New Members

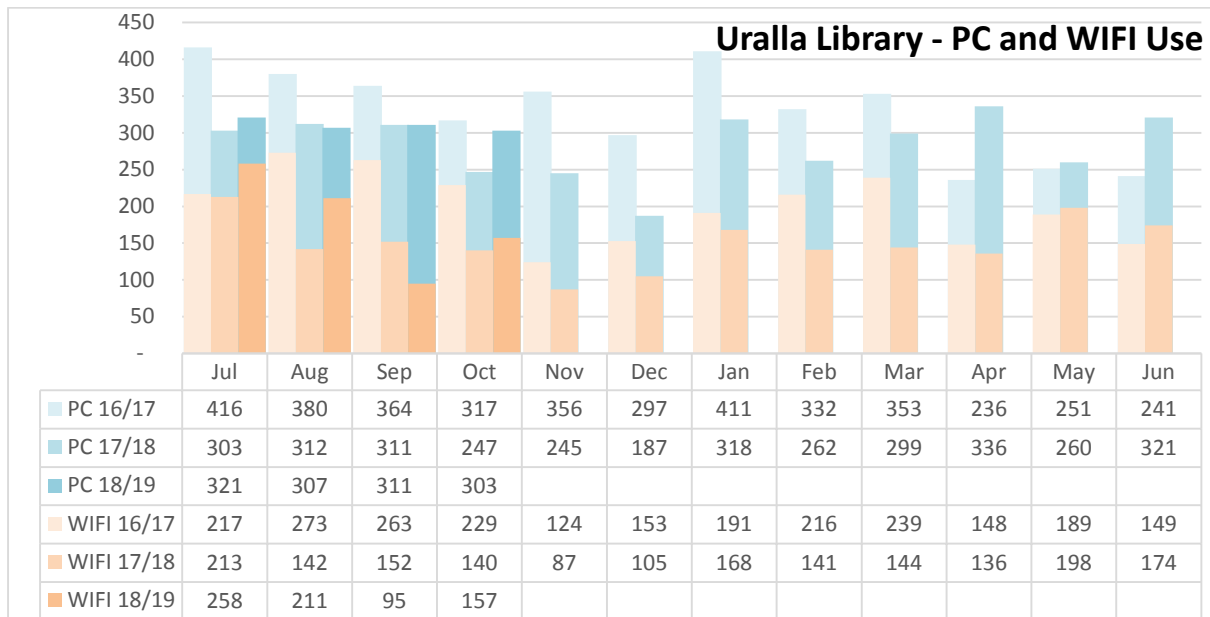


### Library Door Counter





**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**



**COUNCIL IMPLICATIONS:**

**1. Community Engagement/ Communication (per engagement strategy)**

Nil.

**2. Policy and Regulation**

Nil.

**3. Financial (LTFP)**

Nil.

**4. Asset Management (AMS)**

Nil

**5. Workforce (WMS)**

Nil

**6. Legal and Risk Management**

Nil.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil

Prepared by staff member:

Clare Campbell, Tourism Promotion and Operations Officer  
Jane Ogden, Coordinator Community Development & Engagement

TRIM Reference Number:

UINT/18/5545

Approved/Reviewed by Manager:

Trish Kirkland

Department:

Community and Governance

Attachments:

Nil



## REPORT TO COUNCIL

<b>Department:</b>	<b>Community &amp; Governance</b>
<b>Submitted by:</b>	<i>Coordinator Community Development &amp; Engagement</i>
<b>Reference/Subject:</b>	<b>Report 13 - Community Grants - Extension of Time to The Lions Club of Uralla for Completion of Dangars Lagoon Project</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	1.3	A diverse and creative culture
<b>Strategy:</b>	1.3.3	Lobby government, companies and other individuals to secure funding for cultural and creative expression fields
<b>Activity:</b>	1.3.3.1	Enhance opportunities for community cultural and creative expression
<b>Action:</b>	1.3.3.1.2	Provide an annual community grants program

### SUMMARY:

This report addresses a request from a recipient of the 2017-18 Community Grants Program, Round 2, to grant an extension of time to complete the funded project.

### OFFICER'S RECOMMENDATION:

That Council;

1. Grant an extension of time to 30 June 2019 for the grant made to The Lions Club of Uralla in Round 2 of Council's Community Grants program 2017-18, to assist with the completion of the Dangars Lagoon bird hide and picnic facilities repair and maintenance project; and
2. Notify the Lions Club of Uralla in writing that the grant funds for the funded project be completely expended by 30 June 2019 and no further extensions of time will be made.

### BACKGROUND:

Council conducted round two (2) of the 2017-18 Community Grants Program in March 2018. At the Ordinary Council Meeting held on 27 March 2018, Council resolved (**26.03/18**) to approve the Community Grant to the Lions Club of Uralla for the sum of \$3,000 as follows:

That;

Council adopt the following Committee Recommendation, to:

- 1) approve the Community Grants, round two 2017/18 funding allocations to the following applicants and in accordance with the General Grant Conditions and any special conditions identified in Table 3 of the Report:
  - T Sinclair - \$300
  - R Wheeler - \$150 – Aboriginal Elders Olympics in Inverell
  - P Meehan - \$150 – Aboriginal Elders Olympics in Inverell
  - T Watkins - \$150 – Aboriginal Elders Olympics in Inverell
  - Arding Landcare Group Inc - \$3,000

**Uralla Shire Council**  
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- *Lions Club of Uralla Inc - \$3,000*
  - *Uralla Driver Reviver - \$3,000*
  - *Uralla Historical Society - \$300*
  - *Turkey Creek Agricultural Hall Trust - \$500*
- 2) *correspond with the unsuccessful applicants as detailed in the Recommendations of the Committee, at 2) Unsuccessful Applicants section of the Report.*

By letter of offer dated 19 April 2018 (Attachment 1), Council notified the Lions Club of Uralla their application had been approved. The letter of offer contained certain terms and conditions of the grant, including that *“the funds provided are for the purpose stated above and must be completely expended on the funded project by 30 December 2018”* (point 1 of Attachment 1.)

The Lions Club of Uralla accepted the grant and the terms as set out in the letter of offer on 27 April 2018.

**REPORT:**

The Lions Club of Uralla have notified Uralla Shire Council by writing on 12 October 2018 (at Attachment 3) that they anticipate they will be unable to comply with the funding agreement and complete the project as initially anticipated. Due to the scope of the project, an additional builder will need to be engaged and additional works completed which will take a considerable amount of time.

Because of this, The Lions Club of Uralla seek a decision from Council on whether any unspent grant monies at 30 December 2018 are to be returned or whether an extension of time to complete the project can be approved.

The Community Grants Panel has reviewed the situation and has asked the decision to be put before Council.

Given that the Lions Club of Uralla was only able to determine the extent of the damage to the bird hide and the scope of works required after repair work had already commenced, and that the repairs to the Dangars Lagoon bird hide and picnic facilities will benefit the Uralla Shire community as a whole, it is reasonable to grant the extension of time to complete the project.

**KEY ISSUES:**

- Requested variation to the funding agreement for the Lions Club of Uralla \$3,000 community grant

**CONCLUSION:**

That it is reasonable and appropriate to provide an extension of time (30 June 2019) to the Lions Club of Uralla to complete the project as outlined in the letter of offer.

**COUNCIL IMPLICATIONS:**

**1. Community Engagement/Communication (per engagement strategy)**

Nil

**2. Policy and Regulation**

The Community Grants Program Policy can be viewed on Council's website at

<http://www.uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Council%20Documents/Operating%20Policies/4a%20Uralla%20Shire%20Community%20Grants%20Program%20Policy%20DRAFT%20v0%201.pdf>

**3. Financial (LTFP)**

Nil

**4. Asset Management (AMS)**

Nil

**5. Workforce (WMS)**

Nil

**6. Legal and Risk Management**

Nil

**7. Performance Measures**

Nil

**8. Project Management**

Coordinator Community Development & Engagement

Prepared by staff member:	Jane Ogden, Coordinator Community Development & Engagement
TRIM Reference Number:	UINT/2018/5579
Approved/Reviewed by Manager:	Andrew Hopkins
Department:	General Manager
Attachments:	<ol style="list-style-type: none"><li>1. Letter of Offer to Lions Club of Uralla dated 19 April 2018</li><li>2. Letter from The Lions Club of Uralla dated 12 October 2018 requesting an extension of time to complete Dangars Lagoon Project</li></ol>

19 April 2018

Mrs Isabel Strutt  
Hon Secretary  
Lions Club of Uralla Inc  
PO Box 126  
Uralla NSW 2358

Via email: uralla@lionsdistrict201n1

Dear Mrs Strutt

**Uralla Shire Council Community Grants Program – Letter of Offer**

Thank you for your application under Round Two of the 2017-18 Uralla Shire Council Community Grants Program.

The purpose of this letter is to inform you that on 27 March 2018 Uralla Shire Council *approved* grant funding of **\$3000.00** (GST exclusive) (the Grant) to assist with Dangar's Lagoon bird hide and picnic facilities repair and maintenance project.

**Grant Details:**

1. The Grantee acknowledges that the funds provided are for the purpose stated above and **must be completely expended** on the funded project **by 30 December 2018**. If the project has not commenced or been completed by this date, Uralla Shire Council may withdraw the funding or any unspent balances, or require immediate repayment of the funding or unspent balances, at its discretion.
2. Grant amounts will be determined by Council exclusive of GST. Payments to organisations that are registered for GST will include an additional GST component.
3. The Grantee will abide by the following set of principles:
  - (a) **Acknowledge Uralla Shire Council's contribution** in the manner submitted in the Grantee's application;
  - (b) **Use the Uralla Shire logo** in accordance with the Uralla Council Style Guide in any publicity provisions of any kind (including any brochures, signage, advertising and invitations); and
  - (c) **Issue an invitation to a representative of Uralla Shire Council** to any public event associated with the funding. Where a representative is able to attend, they are acknowledged as an official guest. Where practicable, they should be afforded the courtesy of publicly addressing the event.
4. Additional conditions:

The Recipient will:

  - (a) **Prior to acceptance** of funding agreement, **Council receive a Scope of Works and estimated budget.**



5. Terms and conditions of the Grant include the formal acquittal process, to be completed as follows. The Grantee will provide to Uralla Shire Council:
- (a) **A tax invoice** made out to Uralla Shire Council for the approved amount;
  - (b) **Photographs** taken during the project and supplied to Council. Council reserves the right to use these images for the purpose of promoting the Community Grants Program.
  - (c) **Copies of all relevant receipts** or credit card statements showing expenditure on the project, and/or a summary of costs incurred when undertaking the project;
  - (d) **Financial institution details** for payment of grant monies;
  - (e) **A 'Statement by Supplier'** if your organisation does not have an ABN;
  - (f) **Additional conditions** (detailed in point 4, above) **to be evidenced as fulfilled** prior to payment being made
6. This Agreement, in conjunction with the Uralla Shire Council General Grant Conditions, represents the Parties' entire agreement in relation to each Grant provided under it and the relevant Activity and supersedes all prior representations, communications, agreements, statements and understandings, whether oral or in writing.

If the Recipient breaches any of these terms and conditions, Uralla Shire Council reserves the right to withhold or reclaim in part or in whole the funding at its discretion.

Once your organisation has provided all of the abovementioned documents and completed the acquittal process, the total Grant awarded will be deposited directly to your nominated bank account.

If your organisation wishes to accept this offer, please confirm by the appropriate officer signing and dating over page, and return it to Uralla Shire Council via email to [council@uralla.nsw.gov.au](mailto:council@uralla.nsw.gov.au) by **30 April 2018**, after which time this offer will lapse.

If you have any queries, please contact, in the first instance, Clare Campbell on ph 6778 6471 or email [ccampbell@uralla.nsw.gov.au](mailto:ccampbell@uralla.nsw.gov.au).

I would also like to take this opportunity to extend my personal congratulations to you for being one of the successful applicants to be awarded funding under the Uralla Shire Community Grants Program for 2017-18. We appreciate the positive work Lions Club of Uralla Inc undertakes within the Uralla Shire communities.

Yours sincerely,



**Cr Michael Pearce**  
**MAYOR**

*Enclosed:*

**USC Community Grants Program Guidelines**

**Uralla Shire Council Community Grants Program  
Round Two 2017-2018 – Acceptance of Offer**

Signed on behalf of **Lions Club of Uralla Inc**  
ABN

Name: \_\_\_\_\_

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Bank details for payment of your grant:

BSB \_\_\_\_\_ Account number \_\_\_\_\_

Account name \_\_\_\_\_

Sign and date one copy of this Letter of Offer and retain it for your records. Sign and date another copy and return **all pages** to: [council@uralla.nsw.gov.au](mailto:council@uralla.nsw.gov.au)



## **Lions Club of Uralla Inc.**



LCI: 119440  
INC: 1300785  
ABN: 93 208 690 829



President: Geoff Brown 0448 797 586  
Secretary: Isabel Strutt 0424 299 614  
Treasurer: Fay Winter 0458 481 124

PO Box 126  
Uralla NSW 2358

12 October 2018

Mr. A. Hopkins  
General Manager  
Uralla Shire Council  
Salisbury Street  
URALLA NSW 2358

Dear Mr. Hopkins

Re : The Lions Club of Uralla – Dangars Lagoon Project

Earlier this year the Lions Club undertook to carry out a project to do repairs and maintenance at the bird hide on the southern end of Dangars Lagoon Uralla.

The Club successfully applied for Council Community Grant funding of \$3,000.00 for the project. A copy of the project as envisioned is enclosed for your information. The intention was to have the project completed by end of October 2018.

At the initial inspection of the bird hide by members of the Club it was anticipated that the internal chip-board ceiling, which has many holes in it and is deteriorating with the chipboard dust falling into the hide, could be cut out and removed without having to remove the roof of the structure.

The Club engaged Hanks Renovations, Licence No 220419C, to inspect the hide and to carry out the ceiling removal. On his initial inspection Hank also thought that he would be able to cut and remove the ceiling and had all the necessary equipment to do the job. However, when he commenced the job and had cut round one of the sections, he found that the ceiling is nailed/screwed to the rafters from above and it is impossible to remove the ceiling without taking the roof off the structure, removing the decaying ceiling from above, and then replacing the roof. The section of ceiling which he had cut round is still securely attached to the rafters.

Hank has advised the Club that this job is outside his scope, and recommends that a roof builder be engaged. He also recommends that the rafters be replaced with new treated pine rafters.

The ceiling in its present condition is a health and safety hazard. The ceiling will continue to deteriorate dropping chip-board debris into the hide, and the existing numerous holes in the ceiling, both internal and external, are an "open" invitation to wildlife to take up residence.

The Club will be able to undertake internal clean-up and oiling of the walls once the ceiling has been removed and roof replaced. The oil for this part of the job has already been purchased from grant funding, and payment from the funding has also been made to Hanks Renovations for his work which includes supplying timber and replacing a broken section of flooring at the entry to the hide.

Page 1 of 2



The timber has been replaced in the picnic table and oiling of picnic tables and seats will be completed, along with usual mowing and tidying.

Could you please advise the Club what Council wishes to do and whether the unspent portion of the grant funding is to be returned to Council at this point or to be retained until completion of the cleaning and oiling of the bird hide.

Yours faithfully,

A handwritten signature in cursive script, reading "Isabel M. Strutt".

Isabel Strutt.  
Hon. Secretary



# **Lions Club of Uralla Inc.**



LCI: 119440  
INC: 1300785  
ABN: 93 208 690 829

President: Geoff Brown 0448 797 586  
Secretary: Isabel Strutt 0424 299 614  
Treasurer: Fay Winter 0458 481 124

PO Box 126  
Uralla NSW 2358

## **Dangars Lagoon Project**

**April 2018**

### **Proposal Estimates**

#### **1 Way Side Stop**

Replacement of one timber table top slab  
Clean timber structures  
Oil timber structures – Tables x 2  
\_ Information Sign

#### **2 Bird Hide**

Refurbish entrance signage  
Remove grass/weeds from entrance  
Remove and clean  
Remove chip board ceiling (no need to relace)  
Clean Exterior and Interior – pressure spray clean  
Replace damaged sections  
Entrance step  
Oil whole of wooden structure  
Replace bench top signage with new displays (ref. NPWS posters)  
Rubbish to Tip

#### **3 Cost Estimates**

Equipment Hire		
Pressure washer small petrol	4 days	\$348.00
Small water pump	4 days	\$128.00
Scaffolding 2.00m etc	1 week	\$ 74.00
Generator 2KVA	4 days	\$200.00
Fuel : UL and 2T		\$ 50.00

**\$800**

**4 Purchase Items**

Timber oil Interior / Exterior

Clear Tables / Green Bird Hide (? NPWS colour) \$1000.00

Table top Slab (2.1m L x 150mm W x 50mm T) tallow wood \$ 50.00

Green/White paint for Bird Hide Sign \$ 40.00

Misc Bolts etc \$ 20.00

Angle grinder discs \$ 20.00

Misc. Timber \$ 40.00

Tip fee (negotiable ?) 4 loads...Est..... \$ 20.00

Face masks w valve / gloves etc. \$ 40.00

Brushes / cleaning liquids \$ 50.00

Misc. Items \$100.00

\$1370\$2170 total**5 Labour estimates (time etc. – Lions Club In-Kind Contribution)****Wayside stop** 2 people 2 days**Bird Hide**

Ceiling 2 people 1 day (8 hr day)

Clean Exterior 2 people 1 day

Clean Interior 2 people 1 day

Timber replacement 2 people 1 day

Paint Exterior 2 people 1 day

Paint Interior 2 people 1 day

Replacement of bench top 2 people 1 day

People days 18 144 hrs (est.)

Cost at \$25/hr \$3600  
(not charging for this / in-kind contribution))

If we need to use a contractor for any of these jobs it could cost up to \$400 to \$600, which would take the project cost up to \$2,570 to \$2,770.

Other items and/or unknown Items - \$500?

It is recognised that other/unknown/contractor costs will have to be managed within the margin of \$830.00, or work undertaken will have to be adjusted accordingly.

Project signs : at Bird Hide (cost) - "Restoration of this Bird Hide is a Project of the Uralla Shire Council and the Lions Club of Uralla".; and at roadside area – " This site maintained by The Lions Cub of Uralla". Content of signs to be confirmed with Uralla Shire Council.

Geoff Brown  
President  
The Lions Club of Uralla

Page 2 of 2



## REPORT OF COMMITTEE

<b>Department:</b>	<b>Community and Governance</b>
<b>Submitted by:</b>	<i>Coordinator Community Development and Engagement</i>
<b>Reference/Subject:</b>	<b>Report 14 - Community Grants Program 2018-19 – Individuals</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	1.3 A diverse and creative culture
<b>Strategy:</b>	1.3.3 Lobby government, companies and other individuals to secure funding for cultural and creative expression fields
<b>Activity:</b>	1.3.3.1 Enhance opportunities for community cultural and creative expression
<b>Action:</b>	1.3.3.1.2 Provide an annual community grants program

### SUMMARY:

Council received an application for a Community Grant in the “Individuals” category. Applications in this category are provided for in the Community Grants Guidelines and can be made at any time. This report provides a recommendation to Council to approve the community grant for consideration.

### OFFICER’S RECOMMENDATION:

**That Council approve a \$300 Community Grant in the “Individuals” category to Mrs Nicole Parsons for her daughter Sophie Parsons in accordance with the Community Grants Guidelines - Individual (page 5).**

### BACKGROUND:

The 2018-19 Community Grants Program has available funding of \$12,000 and, according to the Guidelines, “Individuals” category applicants are able to apply any time of year at least four (4) weeks prior to the planned activity and applications will be accepted for assessment by Council until funds are expended for this category.

### REPORT:

Council received an Individual Community Grant application from Mrs Nicole Parsons of Invergowrie requesting \$300 to support her daughter, Sophie Parsons to attend “School Sport Australia – 12 years and under, Girls Cricket Championships” in Bunbury, WA. The event will be held from 12 to 19 December 2018. The application meets the basic eligibility requirements (page 4 of guidelines).

Due to the timing constraints, the application has not gone to the Community Grants Committee before providing this report to Council for consideration.

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

Table 1 – Received Application

Applicant/Category	Amount requested	Purpose
Individual		
Nicole Parsons on behalf of her 12 year old daughter, Sophie Parsons	\$300	Request by Mrs Nicole Parsons of Invergowrie, for support for her daughter, Sophie Parsons to attend “School Sport Australia – 12 years and under, Girls Cricket Championships” in Bunbury, WA. The event will be held from 13 to 19 December 2018 and the grant will help pay for travel, levy/carnival costs and accommodation.
Total Requested	\$300	

Table 2 – Officer’s Assessment

Applicant/Category	Assessments
Individual	
Nicole Parsons on behalf of her 12 year old daughter, Sophie Parsons	Recommended subject to conditions contained in Table 3.

Table 3 – Proposed Special Conditions

Applicant/Category	Amount	Special Conditions
Individual		
Nicole Parsons on behalf of her 12 year old daughter, Sophie Parsons	\$300	The Letter of Offer to Mrs Sophie Parsons, must state that Community Grants Program funding is not to be spent on (as noted on page four of the Guidelines): <ul style="list-style-type: none"> <li>Daily costs such as food, beverages, personal products and accommodation on-costs.</li> </ul>
Total approved	\$300	

Once the funding allocation is approved by resolution of Council a letter of offer will be forwarded to the applicant along with conditions and offer acceptance documentation to be signed and returned to Council.

**KEY ISSUES:**

- Council runs “non-recurrent” grants category for Individuals of up to \$300 and applications can be submitted any time of year at least four (4) weeks prior to planned activity and will be accepted until funds are expended for this category.
- Available funding for community grants is \$12,000.
- As the community grants program is contained in Council’s adopted 2018-19 Operational Plan, the 28-day public exhibition period for financial assistance is not required.

**CONCLUSION:**

Based on an Officer assessment of the application against the Community Grants Guidelines, this report recommends Council approve the community grant.

**COUNCIL IMPLICATIONS:**

**1. Community Engagement/ Communication (per engagement strategy)**

A community grant “Individuals” category application can be submitted “...any time of the year at least four (4) weeks prior to planned activity and will be accepted until funds are expended for this category”. This then accepts that the application can be assessed at any time and is not allied with the two rounds dedicated to “Groups and Organisations” in August and February each financial year.

**2. Policy and Regulation**

The Community Grants Program Policy can be viewed on Council’s website, refer:

<http://www.uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Council%20Documents/Operating%20Policies/4a%20Uralla%20Shire%20Community%20Grants%20Program%20Policy%20DRAFT%20v0%201.pdf>

The Community Grants Program Guidelines can be viewed on Council’s website, refer:

<http://www.uralla.nsw.gov.au/files/uploaded/file/Community/Uralla%20Shire%20Community%20Grants%20Program/Uralla%20Shire%20Community%20Grants%20Program%20Guidelines%202015-16%20FINAL.pdf>

As the community grants program is contained in Council’s adopted 2018-19 Operational Plan, the 28-day public exhibition period for financial assistance is not required.

**3. Financial (LTFP)**

Should Council endorse the Officer’s recommendation, a balance of \$11,700 will remain available for “Individuals” any time of year and for Round Two (February 2019) of the Community Grants Program in the 2018-19 financial year.

**4. Asset Management (AMS)**

Nil

**5. Workforce (WMS)**

Nil

**6. Legal and Risk Management**

Nil

**7. Performance Measures**

Successful completion of projects as reported via grant acquittal submitted within 60 days of completion of project.

**8. Project Management**

Coordinator Community Development and Engagement

Prepared by staff member:	Jane Ogden, Coordinator Community Development and Engagement
TRIM Reference Number:	UINT/18/5591
Approved/Reviewed by Manager:	Trish Kirkland, Director Community and Governance
Department:	Community and Governance
Attachments:	CONFIDENTIAL Attachment – Individual Application from Nicole Parsons for Sophie Parsons 13 Nov 18



## REPORT TO COUNCIL

<b>Department:</b>	<b>Infrastructure &amp; Regulation</b>
<b>Submitted by:</b>	Director Infrastructure & Regulation
<b>Reference/Subject:</b>	<b>Report 15 - Heritage Advisory Services Summary for November 2018</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	3.1	To preserve, protect and renew our beautiful natural environment
<b>Strategy:</b>	3.1.2	Protect the Shire's historic buildings and sites, recognising their value to the community
<b>Activity:</b>	3.1.2.1	Provide heritage services and support
<b>Action:</b>	3.1.2.1.1	Facilitate a Heritage Advisory Service and Local Heritage Assistance Fund

### SUMMARY:

This report summarises the activities undertaken by Mitch McKay, Council's Heritage Advisor, on his monthly visit undertaken for November 2018. His next visit will be Tuesday, 4 December 2018.

### OFFICER'S RECOMMENDATION:

**That the Heritage Advisory Services Summary for November 2018 be received and noted by Council.**

### BACKGROUND:

The Heritage Advisory Services Summary is provided to Council for information purposes each month. The Heritage Advisor's services are offered free to all residents of Uralla Shire so as to facilitate discussion of heritage conservation within the Shire.

### REPORT: Bronze Plaques for the Old Cemetery in Uralla

At the 24 July 2018 Council meeting it was resolved:

"That the Heritage Advisory Services Summary for July 2018 be received and noted by Council and that a report addressing the issues raised in item 3 be brought to the next Ordinary Meeting of Council".

Item 3 related to bronze plaques found in Council offices.

It appears that the plaques were funded by a Regional & Local Community Development Program grant in 2010 for the Old Uralla Cemetery Upgrade Project. Stage 1 of the project focused on upon restoration of headstones, restoration of Frederick Wards grave, entrance and grave interpretive material, along with promotion of the site as an important educational and historical area in Uralla Shire.

The plaques were likely intended to be interpretive signage installations at the foot of graves in the Old Cemetery. Information compiled from a range of sources suggests that the installations didn't proceed as:

- The plaques would constitute a trip hazard;
- If installed, they should be for all graves rather than a selection, and
- A heritage specialist advised that they did not respect the cultural values of the Old Cemetery.

Ultimately it seems a number of issues prevented the plaques' installation at the Old Uralla Cemetery, and this component of the project was abandoned.

Consideration should be given to utilising these plaques as part of the Open Spaces Strategy development.

**COUNCIL IMPLICATIONS:**

1. **Community Engagement/Communication (per engagement strategy):**  
Provide heritage advisory services to the community to recognise and promote the value of Uralla Shire's heritage.
2. **Policy and Regulation:**  
Privacy and Personal Information Protection Act 1998  
OLG Model Policy – Private and Confidential Information
3. **Financial (LTFFP):**  
Nil
4. **Asset Management (AMS):**  
Nil
5. **Workforce (WMS):**  
Nil
6. **Legal and Risk Management:**  
Nil
7. **Performance Measures:**  
Nil
8. **Project Management:**  
Nil

Prepared by staff member:	Matt Clarkson, Manager Planning & Regulation
Approved/Reviewed by Manager:	Terry Seymour, Director Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	Attachment 1 - <b>Edited</b> Heritage Advisor Summary Attachment 2 - <b>Confidential</b> Heritage Advisor Summary





**Heritage**

research | interpretation | education | tours | project management

**HERITAGE ADVISORY MEMO**

**No. 63**

**date: 6 November 2018**

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**ITEM 1: Rocky River Goldfields, Uralla**

Site inspection of a section of Mount Mutton with Matt Clarkson, Council officer.

Provided Council with copies of the following information from the recently completed fieldwork:

- Images taken during fieldwork
- Co-ordinates of images
- Map 1 Mount Mutton - areas 1 and 2
- Map 2 Sawpit Gully - area 3



**Heritage**

research | interpretation | education | tours | project management

**HERITAGE ADVISORY MEMO**

**No. 63**

**date: 6 November 2018**

.....

**ITEM 2: St John's Church - 12 Park St, Uralla (DA-50-2018)**

Reviewed a proposal to construct a concrete pathway from St John's Church to the church hall. The proposal includes a landing constructed on brick piers and a ramp with associated hand rail.



**Heritage**

research | interpretation | education | tours | project management

## HERITAGE ADVISORY MEMO

No. 63

date: 6 November 2018

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### ITEM 3: Bronze plaques

During my visit on 3 July, 2018 I addressed the matter of 19 bronze plaques, each measuring 30.5cm x 20.3cm, that were found in Council offices. A quick search of the names on the plaques revealed that this select list of residents were buried in the Old Cemetery, John Street, Uralla.

At the time I advised that it would appear that at one stage Council was considering mounting the plaques at the old cemetery. Whether the intention was to mount the plaques on the relevant headstones - which I would not support as this would desecrate the graves, or they were to be placed at the base of the relevant graves - which would mean that there would be further obstacles placed in front of those walking through the cemetery as many of the headstones are laying flat and/or broken, is unclear.

I suggested that rather than install the plaques either individually or as a group within a modern structure of some description within the cemetery, such as a wall, the placement of the plaques could be considered in the Open Space Strategy.

Since then information has been sought from the former Heritage Officer to Uralla Shire Council about the plaques. The officer could not add to what is already known.

Information from the former Planning Manager at Uralla Shire Council was also sought. They believed the project was an initiative of a former General Manager but was not aware how it was funded. They understood that the text for the plaques was to come from a Council publication about the history of the cemetery and of those interred there. (This appears to be have been the case).



## Heritage

research | interpretation | education | tours | project management

### HERITAGE ADVISORY MEMO

No. 63

date: 6 November 2018

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#### ITEM 4: Banner Poles (DA-71-2011)

Requested to provide comment on the colour of banner poles as there is a proposal to relocate three banner poles that currently stand outside the Uralla township north along the New England Highway heading towards Armidale. The poles, once relocated, would be within the Uralla township, in the vicinity of the St Joseph's Catholic School and in an area that is within the Uralla CBD Conservation Area nearby where banner poles are currently located.

All of the banner poles mentioned above are painted white.

It is not considered that the poles need to be repainted in any colour other than white.



The banner poles to be relocated



The vicinity in which the banner poles are proposed to be relocated



M. McKay



**Heritage**

research | interpretation | education | tours | project management

**HERITAGE ADVISORY MEMO**

**No. 63**

**date: 6 November 2018**

.....

**ITEM 5: Next Heritage Advisor visit**

It is proposed that the Heritage Advisor's next visit will be 4 December 2018.



## REPORT TO COUNCIL

<b>Department:</b>	<b>Infrastructure &amp; Regulation</b>
<b>Submitted by:</b>	Director Infrastructure & Regulation
<b>Reference/Subject:</b>	<b>Report 16 - Works Progress Report as at 31 October 2018</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Goal:</b>	<b>2.3</b>	A safe and efficient network of arterial roads and supporting infrastructure; and town streets, footpaths and cycle ways that are adequate, interconnected and maintained
<b>Strategy:</b>	<b>2.3.1</b>	Provide an effective road network that balances asset conditions with available resources and asset utilisation
<b>Activity:</b>	<b>2.3.1.1</b>	Deliver road and drainage maintenance services and capital works programs

### SUMMARY:

The purpose of this report is to inform Council of the works that have been completed or progressed for the previous month, and works being undertaken in the current month.

### OFFICER'S RECOMMENDATION:

**That the report be received and noted for the works completed or progressed during October 2018, and works programmed for November 2018.**

### BACKGROUND:

Council is kept informed on the progress of maintenance and construction works within the Shire.

### REPORT:

#### A. Works Undertaken in October 2018

- 1. Main Road Maintenance**

MR73 Thunderbolts Way	General maintenance, shoulder grade North of Bundarra
MR124 Bundarra Road	General maintenance
MR132 Barraba Road	General maintenance
- 2. Sealed Roads Maintenance**

Uralla Streets	Patching, mowing, repainting holding lines
Bundarra Town Area	Patching, mowing
Kentucky/Wollun Area	Patching
Sealed Rural Roads	Patching
- 3. Unsealed Roads Maintenance Grading**

Laura Homestead Road	Graded
Bindawalla Road	Graded
Baldersleigh Road	Completed grading and 3.7km gravelling



Colomendy Road	Graded
Johnsons Road	Graded
Rowbottoms Road	Graded
Maitland Point Road	Graded
Jenkyn Lane	Graded
Lookout Road	Graded
Pomona Road	Graded
Rifle Range Road	Graded
Castle Drive	Graded
Flat Rock Road	Graded
McDonalds Lane	Graded
Saw Pit Gully Road	Graded
Charnas Lane	Graded
Bullens Road	Graded
Andersons Road	Graded
Everton Vale Road	Graded and 0.7km gravelling
Kalinowski Lane	Graded and 0.22km gravelling
Williams Road	Graded
Rocky Cliff Road	Graded
Goodes Road	Graded
Nelsons Road	Graded
Leece Road	Graded
Goldsworth Road	Graded
Swilks Road	Graded
Racecourse Road	Graded

**4. Construction**

Bingara Road 13.3km to 15.0km	Commenced reconstruction and bitumen seal Continued installation of drainage pipes
Eastern Avenue for 2km South of Causeway	

**5. Bridge / Sign**

Wilkens Street	Commence developer kerb and gutter works Continued installation of drainage pipes
Eastern Avenue for 2km South of Causeway	Clean out gross pollutant traps
Uralla	Repaint holding lines

**6. Town Area**

Uralla	Park maintenance, Recreational area maintenance, Cemetery maintenance, Sporting field maintenance, tree pruning
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**B. Works to be continued/undertaken in November 2018**

**1. Main Road Maintenance**

Bitumen patching  
Guide posting  
Sign maintenance

**2. Sealed Roads Maintenance**

Bitumen patching  
Guide posting



- 3. Unsealed Roads Maintenance**  
Bundarra, Uralla and Arding areas  
subject to available water supplies.
- 4. Bridge/Sign**  
Uralla  
Bridge maintenance works  
Wilkins Street developer kerb and gutter  
Eastern Avenue drainage works
- 5. Construction**  
Bingara Road 13.3 km to 15.0 km  
Eastern Avenue for 2km South of Causeway  
Continue construction and bitumen seal  
Continue installation of drainage pipes
- 6. Town Area**  
Routine maintenance  
Fertilise sporting ovals

**KEY ISSUES:**

Nil

**COUNCIL IMPLICATIONS:**

- 1. Community Engagement/ Communication (per engagement strategy)**  
Nil
- 2. Policy and Regulation**  
Nil
- 3. Financial (LTFP)**  
In accordance with budget
- 4. Asset Management (AMS)**  
In accordance with Asset Management Plan
- 5. Workforce (WMS)**  
Council staff and contractors
- 6. Legal and Risk Management**  
Maintaining Council assets to minimise legal and risk exposure
- 7. Performance Measures**  
Works completed to appropriate standards
- 8. Project Management**  
Works Manager, Overseer & Director Infrastructure & Regulation

Prepared by staff member:	Works Manager & Director Infrastructure & Regulation
Approved/Reviewed by Manager:	Director Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	Works Program to 31 October 2018

Capital Works Program 31 October 2018																						
ID		Task	Task Name	Text1	Cost	Estimate	May 2018	June 2018	July 2018	August 2018	September 20	October 2018	November 20	December 201	January 2019	February 201	March 2019	April 2019	May 2019	June 2019	Jul 2019	
1			Upgrades		\$1,944,856.54	\$2,490,000...																
2			Munsie Bridge	Opened to Traffic. Official opening	\$728,967.35	\$800,000.00																
20			Bundarra Road - Barloo road	Project completed. Costing analysis underway.	\$623,179.47	\$350,000.00																
33			Bingara Road Upgrade (6.6km to 8.9km) - R2R	Project completed.	\$438,753.36	\$506,000.00																
46			Bingara Road Upgrade last 1.7km to Shire boundary - R2R	Design progressed to allow for construction of the last 1.7km to the Council boundary. Under construction - earthworks and drainage	\$97,488.11	\$374,000.00																
58			Eastern Avenue	Design completed - Works deferred in favour of Bingara Road upgrades. Drainage pipe installation has commenced	\$47,476.17	\$320,000.00																
69			Burtons Lane. 0.0 to 1.39km from Noalimba Avenue. Rehab and single lane seal	Detailed costing to be undertaken. Scheduling to be finalised.	\$0.00	\$250,000.00																
83			Bundarra Road - Invergowrie Road - REPAIR Project	DesignCommenced. Pricing to be reviewed. Scheduling to be	\$5,255.48	\$302,000.00																
95			Gilmore Place, Uralla. Rehabilitation – AC	Draft brief prepared. To be undertaken by contractors. Yet to be	\$0.00	\$40,000.00																
109			Park Street Uralla. Queen Street to Uralla Street. Rehab 100m by 12.7m wide	Draft brief prepared. To be undertaken by contractors. Yet to be scheduled.	\$3,736.60	\$50,000.00																
122																						
123			Footpaths		\$0.00	\$87,160.00																
124			Shared path Maitland Street 200m	Pending RMS approval of Funding. Yet to be scheduled	\$0.00	\$86,000.00																
130																						
131			Stormwater		\$7,528.52	\$67,701.00																
132			Rowan Avenue Stormwater	Design commencement delayed.	\$1,376.35	\$45,000.00																
142			Wilkens Street. Kerb and Channel Private works.	Design completed . Construction to commence in October.	\$6,152.17	\$22,701.00																
Project: Works Program November			Task		Project Summary		Inactive Milestone		Manual Summary Rollup		Deadline		Progress									
			Split		External Tasks		Inactive Summary		Manual Summary		Baseline		Manual Progress									
			Milestone		External Milestone		Manual Task		Start-only		Baseline Milestone											
			Summary		Inactive Task		Duration-only		Finish-only		Baseline Summary											
Page 1																						

**17. MOTIONS ON NOTICE**



**NOTICE OF MOTION**

<b>Submitted by:</b>	<b>Cr Isabel Strutt</b>
<b>Subject:</b>	<b>Notice of Motion 1 - Impact of Cost Shifting on Local Government in NSW</b>

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**LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

*(To be completed by staff)*

<b>Objective:</b>	4.1 A strong, accountable and representative Council
<b>Strategy:</b>	4.1.4 Provide strong representation for the community at the regional, state and federal levels
<b>Activity:</b>	4.1.4.1 Advocate the needs of the shire to State and Federal Governments through regional joint organisations of council

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**SUMMARY:**

The impact of cost shifting from both the Federal and New South Wales State Governments onto Local Government continues to be one of the most significant problems faced by Councils in New South Wales.

This impact affects the financial sustainability of small and medium sized rural and regional Councils such as Uralla Shire Council, as well as the Council's ability to provide, and the community's ability to pay for, local infrastructure and services which are required to be provided by Councils.

In the interests of this Shire and in support of local government in New South Wales, it is imperative that Uralla Shire Council state its support for the efforts of LGNSW to end cost shifting from the New South Wales State Government and the Federal Government.

**COUNCILLOR'S MOTION:**

***That Council:***

- a) Note the latest LGNSW report on the Impact of Cost Shifting on Local Government in New South Wales;
- b) strongly supports the actions of LGNSW in calling on the New South Wales and Federal Governments to end cost shifting and to make a commitment to make no new, increased or transferred responsibilities to local government without a corresponding source of revenue sufficient for the responsibility;
- c) write to State Member the Hon. Adam Marshall MP and Federal Member Hon. Barnaby Joyce MHR confirming the detrimental effect of cost-shifting for Local Government and stating Council's strong support for the actions of LGNSW to achieve an end to cost shifting;
- d) refer this matter to the New England Joint Organisation and the Country Mayors Association seeking support from these organisation for LGNSW actions to bring an end to cost shifting.

**BACKGROUND:**

Cost shifting has been and continues to be, a severe and unacceptable financial burden imposed by the NSW State Government and Federal Government on local government and the local communities in New South Wales. Cost shifting is making it increasingly difficult for local government to provide the standard of infrastructure and services which meet the requirements of modern communities.

**REPORT:**

The recently released LGNSW report on the Impact of Cost Shifting on Local Government in New South Wales marks 10 years of monitoring the impact cost shifting has on the local government sector. The report makes the following key points :-

- Total cost shifted to Councils - \$820 million per year
- This is an increase of \$150 million per annum on the 2013/14 financial year
- Accumulated 10-year cost shifting burden is an estimated \$6.2 billion
- Rate-payers are forced to pick up the tab
- Cost shifting is increasing at an accelerated rate
- Trend is being driven largely by State Government policies, and is eating into council revenue by up to 17% each year
- Cost shifting occurs when state and federal governments force councils to assume responsibility for infrastructure, services, and regulatory functions without providing sufficient supporting funding
- Last year, the NSW Government collected \$659 million in waste levies but only 18% of this council contribution was returned to local government to actually manage waste
- Other big-ticket cost-shifts identified are the shortfall in public library funding; pensioner rate rebates; the cost of managing other regulatory burdens such as the enforcement of companion animal regulations, management of contaminated land, noxious weed and flood controls.

The LGNSW makes the point that “quality government regulation can, and should, lift up local communities and support economies; not deplete them – and this is why we are calling on the NSW and Australian Governments to put an end to cost shifting”. LGNSW President Linda Scott is undertaking to continue to press both governments for a commitment to no new, increased or transferred responsibilities without a corresponding source of revenue

**KEY ISSUES:**

Without an end to cost shifting, Councils, particularly the medium and small rural and regional councils, will be unable to maintain infrastructure and service provision at a level which is approved by regulation and which is acceptable to their communities.

**CONCLUSION:**

In the interests of this Shire and in support of local government in New South Wales, it is imperative that Uralla Shire Council state its support for the efforts of LGNSW to end cost shifting from the New South Wales State Government and the Federal Government.

**COUNCIL IMPLICATIONS:**

*(To be completed by staff)*

**1. Community Engagement/ Communication (per engagement strategy)**

*Insert*

**2. Policy and Regulation**

*Insert*

**3. Financial (LTFP)**

*Insert*

**4. Asset Management (AMS)**

*Insert*

**5. Workforce (WMS)**

*Insert*

**6. Legal and Risk Management**

*Insert*

**7. Performance Measures**

*Insert*

**8. Project Management**

*Insert*

**NAME OF COUNCILLOR:** Isabel Strutt

**SIGNED:** 

**NAME OF COUNCILLOR:** Levi Sampson

**SIGNED:** 



## NOTICE OF MOTION

<b>Submitted by:</b>	<b>Cr Levi Sampson</b>
<b>Subject:</b>	<b>Notice of Motion 2 - Disclosure of Weekly Works</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

*(To be completed by staff)*

**Goal:** 1.4 Access to and equity of services  
**Strategy:** 1.4.3 Create a better understanding within the community of the services and facilities council provides  
**Activity:** 1.4.3.1 Promote Council's services and facilities

### SUMMARY:

To improve lines of communication and transparency of Uralla Shire Council and its continued commitment to serving the Shire and its people.

### COUNCILLOR'S MOTION:

**That the works updates, contained within the 'Weekly Update' from the GM's office be put on public display via regular Facebook posts including photo/video content when applicable, the Council's new Webpage, and the Council Newsletter eg "Monthly Works Column".**

### BACKGROUND:

In light of recent public comment surrounding the Special Rate Variation (SRV) it is critical that council increases its transparency and community awareness about what, when and how funds are currently being spent in the Shire; especially focusing on those directly impacting, enhancing and maintaining the Shire's current level of service.

### KEY ISSUES:

- Providing regular photo or video content may increase workloads.
- Council is a heavily regulated governing body and may be restricted in what it can and cannot put on public notice.
- Certain works may require additional context to ensure that the public is aware of the funding source, restrictions or delays etc.
- The addition information may take up considerable space in the Council Newsletter.

**COUNCIL IMPLICATIONS:**

*(To be completed by staff)*

**1. Community Engagement/ Communication (per engagement strategy)**

*Insert*

**2. Policy and Regulation**

*Insert*

**3. Financial (LTFP)**

*Insert*

**4. Asset Management (AMS)**

*Insert*

**5. Workforce (WMS)**

*Insert*

**6. Legal and Risk Management**


*Insert*

**7. Performance Measures**

*Insert*

**8. Project Management**

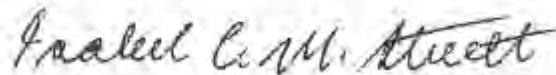
*Insert*



**Councillor Levi Sampson**

**Supporting Councillors:**

**NAME OF COUNCILLOR:** Councillor Isabel Strutt

**SIGNED:** 



## NOTICE OF MOTION

<b>Submitted by:</b>	<b>Cr Natasha Ledger</b>
<b>Reference/Subject:</b>	<b>Notice of Motion 3 - Refund of expenses</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

**Objective:** *Insert relevant objective reference and detail.*  
**Strategy:** *Insert relevant strategy reference and detail*  
**Action:** *Insert relevant action reference and detail.*

**SUMMARY:** I have been remiss in not claiming any expenses since being elected. I have now submitted a claim however due to the delay, payment requires that the expenses be approved by Council.

### COUNCILLOR'S RECOMMENDATION:

That Council approve reimbursement of \$3240 for travel / fuel expenses.

Date of Travel September 2016 - August 2018 subject to approval by the Chief Financial Officer.

Telecommunications of \$25 per month as set in Appendix B Standards and limits for payments  
Total \$600

No child care fees required.

Total \$3840.00

### BACKGROUND:

I was most remiss in not submitting the expense claims in the required time frame and apologise to Council for this omission. Due to the delay exceeding 60 days the expenses now require the approval of Council. I would appreciate Council approving the payment of these expenses subject to the approval by the Chief Financial Officer.

### COUNCIL IMPLICATIONS:

- 1. Community Engagement/ Communication (per engagement strategy)**  
*Insert*
- 2. Policy and Regulation**  
*Insert*



**3. Financial (LTFP)**

*Insert*

**4. Asset Management (AMS)**

*Insert*

**5. Workforce (WMS)**

*Insert*

**6. Legal and Risk Management**

*Insert*

**7. Performance Measures**

*Insert*

**8. Project Management**

*Insert*



Natasha Ledger, Councillor



Robert Crouch, Councillor

**Uralla Shire Council**  
**Council Business Paper – 27 November 2018**

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**COUNCILLOR NAME: Natasha Ledger**

**2018 TRAVEL ACCOUNT**

<b>Distance/km</b>	<b>DATE</b>	<b>COMMITTEE/MEETING/EVENT</b>	<b>LOCATION</b>
34	10.07	Naidoc week celebrations	Uralla Alma Park
146	18.07	Bundarra Hall Committee Meeting	Bundarra
34	24.07	Ordinary Meeting of Council	Uralla
34	26.07	Volunteer Morning Tea	McCrossin's Mill
34	27.07	Local Government Activities	Porter Park
34	14.08	Council Workshop	Uralla
34	20.08	SRV discussion	Uralla
34	28.08	Ordinary Council Meeting	Uralla
34	04.09	Thunderbolts Statue Presentation	Uralla
3	11.09	Strategic Planning Workshop	Uralla
34	25.09	Site inspection/Council Meeting	Uralla
34	18.10	Extraordinary Meeting	Uralla
34	11.10	Solar Farm Renewable Energy	Uralla Bowling Club
66	11.10	Kentucky Thunderbolts 150 year celebration	Kentucky



## NOTICE OF MOTION

<b>Submitted by:</b>	<b>Cr Bob Crouch</b>
<b>Reference/Subject:</b>	<b>Notice of Motion 4 - Interpretation of Sections 531B and 548A of the Local Government Act 1993</b>

### LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

<b>Objective:</b>	4.1	<i>A strong, accountable and representative Council</i>
<b>Strategy:</b>	4.1.3	<i>Provide open, accountable and transparent decision making for the community</i>
<b>Action:</b>	4.1.3.1	<i>Implement and maintain a transparent and accountable decision making framework</i>

**SUMMARY:** The presentation by Mrs Baker to our October Council Meeting brought to Councils notice a difference between advice the Bakers believe they were given relating to aggregation of land for rating purposes and the interpretation by Council of the Local Government Act 1993.

In order to clarify Council's position, we believe Council needs legal advice on interpretation of relevant sections of the Act relating to aggregation of land for rating purposes, particularly Sections 531B and 548A.

In the first instance this advice may be able to be obtained most economically from Local Government NSW.

### COUNCILLOR'S RECOMMENDATION:

**That Council sign and send the attached letter requesting advice from Local Government NSW on the interpretation of Sections 531B and 548A of the Local Government Act**

**BACKGROUND:** At our October Council meeting Mrs Baker brought to Council's notice a difference between the advice Bakers believe they were given during initial inquiries relating to aggregation of land for rating purposes and the practice of rating subdivided blocks as individual entities.

Historically, for example Satinvale Estate, Invergowrie, Council considered that developers required encouragement and assisted them to balance the economies of scale in construction with the relatively slow sale of individual blocks by treating the subdivided blocks as one aggregated block for rating purposes. Consequently, provided the blocks remained contiguous and did not have dwellings erected on them they were treated as an individual block for rating purposes until they were sold, a dwelling was constructed or they ceased to be adjoining due to intervening blocks being sold. This interpretation saved developers a considerable cost in rates while they waited for blocks to sell, encouraging development, to the eventual benefit of all ratepayers.

Mr and Mrs Baker subdivided land in Plane Avenue and Marsh Lane in late 2015/ early 2016 (DP 1214758). In the 2016 -17 and subsequent rating periods the blocks were treated for rating purposes as individual blocks rather than an aggregated block.

This apparent interpretation of Sections 531B and 548A has resulted in the Bakers becoming liable for a considerable increase in rates during the development and sale process. The treatment of blocks as individual entities during the, sometimes, lengthy sale process has the potential to adversely impact on development in Uralla Shire.

To make an informed decision on potential council options councillors require legal advice on the interpretation of the local government Act 1993 regarding rate relief for developers.

Local Government NSW website advisers that *“LGNSW's Legal Officer provides high-level legal policy advice to LGNSW's President and Chief Executive as well as councils' mayors and general managers on a wide range of issues affecting local government, including:*

- *Council meetings and procedural issues*
- *Administration of LGNSW's Legal Assistance Scheme for Councils*
- *Local Government Act and Regulations*
- *Codes of Conduct*
- *Public access to government information*
- *Ombudsman*
- *Privacy”.*

As this issue relates to the interpretation of the Local Government Act and Regulations they appear to be the most economical first option for advice.

**COUNCIL IMPLICATIONS (completed by staff):**

**1. Community Engagement/ Communication (per engagement strategy)**

*Insert*

**2. Policy and Regulation**

*Sections 531B and 548A of the Local Government Act 1993*

**3. Financial (LTFP)**

*Insert*

**4. Asset Management (AMS)**

*Insert*

**5. Workforce (WMS)**

*Insert*

**6. Legal and Risk Management**

*Reference in the Councillor's 'Background' to the Satinvale Estate is noted, however no corresponding records of assistance via aggregation of lot values for that estate can be located in Council's records management system.*

**7. Performance Measures**

*Insert*

**8. Project Management**

*Insert*

**Robert Crouch, Councillor**

**Tara Toomey, Councillor**

Jessica Wood  
Legal Officer  
Local Government NSW  
GPO Box 7003  
Sydney NSW 2001

Ph: 02 9242 4125  
[jessica.wood@lgnsw.org.au](mailto:jessica.wood@lgnsw.org.au)

Dear Jessica

I am writing to you at the request of Council to seek clarification on interpretation of Sections 531B and 548A and related areas of the Local Government Act 1993 associated with amalgamation of parcels of land for rating purposes.

Uralla Shire Council has precedents where blocks subdivided by developers were treated for rating purposes as an aggregated block provided the blocks remained contiguous and did not have dwellings erected on them. They were not treated as individual blocks for rating purposes until they were sold, a dwelling was constructed or they ceased to be adjoining due to intervening blocks being sold. This provided encouragement to developers by balancing the economies of scale in construction with the relatively slow sale of individual blocks in a small rural council area.

In one recent case developers have advised Councillors that subdivided blocks have been treated for rating purposes as individual blocks from the first rating period after the deposited plan was registered.

Some councillors wish to explore options available to Council to promote development. The interpretation of Sections 531B and 548A and related areas are critical to defining options available.

I would appreciate your advice as to whether or not there is any legal impediment to the interpretation of the sections of the Act relating to amalgamation of blocks for rating purposes to encourage development.

Yours sincerely

Mayor Michael Pearce

**18. SCHEDULE OF COUNCIL RESOLUTIONS**

**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
**Key A: Action B: Being processed C: Completed**

MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
23 March 2015	26.03/15	Land Disposal – Karava Place, Uralla	That Council: 3. Give the General Manager delegation to negotiate payment options; and 4. Endorse the fixing of the Council Seal on any necessary documentation relating to the subdivision and sale.	MTPR/DIR	2/6/15	Negotiations between all parties not yet completed. Lot 103 – No agreement made May 2018: Lot 103 – no agreement with landholder has been reached as landholder is unwilling to negotiate.	B
23 Nov 2015	24.11/15	Bergen Road Land Acquisition and Exchange for Road Works	That the Council approve for the exchange of land associated with the reconstruction of Bergen Road and authorise the General Manager to complete all documentation.	DIR	May 2019	Survey plans completed. Awaiting result of other like applicants. Item to be revisited.	B
25 July 2016	17.07/16	2.18.06.9 Gazetting of Compulsorily Acquired Land for Thunderbolts Way realignment	That Council: 1. Proceed with the compulsory acquisition of the Land described as Lot 1, 2, 3 and 7 in Deposited Plan 1184102 (and formerly known as Part Lots 234, 383 and 268 in Deposited Plan 755846) for the purpose of a public road realignment in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991. 2. Make an application to the Minister and the governor for approval to acquire the Land described as Lot 1, 2 and 7 in deposited Plan 1184102 (and formerly known as Part Lots 234, 383 and 268 in Deposited Plan 755846) by compulsory process under Section 177 of the roads Act 1993	DIR	Feb 2019	Gazettal pending for Lots 1, 2 and 3.. Referred to Council's solicitors.  June 2018. Application being processed by OLG for Lots 1, 2 and 3. Lot 7 (Crown Land) to be progressed separately with the Lands Department.  Sept 18 - OLG have provided approval. Gazettal can be undertaken for Lots 1, 2 and 3.	B
25 July 2016	18.07/16	2.18.06.10 Gazetting of Land Acquired for approaches to new Emu Crossing Bridge	That Council: 1. Proceed with the compulsory acquisition of the Land described as Lot 1, 2 and 3 in Deposited Plan 1208204 (and formerly known as part of Lot 38 in Deposited Plan 753662 and part of the Crown Land described as Lot 110 in Deposited Plan 753656) for the purpose of a public road in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991.	DIR	Feb 19	Application has been sent to Office of Local Government by solicitors (Nov 16) for approval.	B

**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
**Key A: Action B: Being processed C: Completed**

MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
			2. Make an application to the Minister and the Governor for approval to acquire the Land described as Lot 1, 2 and 3 in Deposited Plan 1208204 (and formerly known as part of Lot 38 in Deposited Plan 753662 and part of the Crown Land described as Lot 110 in Deposited Plan 753656) by compulsory process under Section 177 of the Roads Act 1993.	DIR		Letter drafted to Local Member regarding delays in processing from OLG. June 2018: Application being processed by OLG. August 2018 – Further delays as OLG has requested extension of Lands Department approval for Lot 110 and updated confirmation of status of land claims. Referred to Council solicitors to progress.	B
25 July 2016	19.07/16	<b>2.18.06.11 Road Closure Request – Lot 32 DP 813093</b>	That Council: 2. Subject to the necessary statutory requirements Lot 32 DP 813093 be sold to A & L McLean upon completion of the road closure on the basis that the purchase price is based on the value of the land plus the full cost of the road closure application; and 3. Delegation be given to the General Manager to: a. Complete the road closure, and b. Undertake any necessary negotiations to complete the sale. 4. Approve the fixing of the Council Seal to all necessary documents.	DIR	Feb 17	2. Noted  3. Future action once closure has been undertaken 4. Future action once closure has been undertaken  June 2018: Approval from crown lands for Road closure. Land Registry services have advised that current survey plan may be used for gazettal. August 2018: closure is currently with Council solicitors. November 2018 –closure complete and valuer	B  A A B C



**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
**Key A: Action B: Being processed C: Completed**

MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
28 February 2017	23.02/17	Dept: I&R Submitted by: Director I & R Reference/Subject: Report 13 - Uralla Local Traffic Committee	That: 1. The minutes of the Uralla Local Traffic Committee held on 6 December 2016 be noted by Council. 2. For the King St and Maitland St intersection, Council prepare a couple of intersection layouts incorporating traffic calming and considering pedestrian continuity for the consideration of the Traffic Committee in response to the recorded accident history. 3. Council drafts a Road Closure policy for review by the LTC.  3. That Council undertake further investigation regarding sight distances and other factors affecting traffic at the Bargibal access from Thunderbolts Way for submission to the next Local Traffic Committee Meeting.	DIR		engaged to determine price for sale.  1. Noted  2. Completed  2. Under preparation. Draft to be circulated to LTC.  4. Completed	C  C  B  C
28 February 2017	26.02/17	Dept: I&R Submitted by: DIR I&R Reference/Subject: Report 16 - Rowan Avenue, Stormwater Drainage	That: 1. The open channel on the southern side of Rowan Avenue be piped with funding from the Uralla Stormwater Management Levy subject to sufficient funding being available. 2. A low level trash rack/screen be fitted to the stormwater outlet under Rowan Avenue. 3. The residents of 21 and 23 Rowan Avenue be advised of councils resolution.	DIR  DIR  DIR	  April 18  Dec 17	1. Budgeted for construction in 17/18. Rescheduled to be completed by March 2019. Design commenced. 2. Installed during December 2017. 3. Completed	B  C  C
25 July 2017	22.07/17	Dept: I&R: Submitted by: Dir I&R Reference/Subject: Report 11 - Uralla Sporting Complex	That Council; (a) endorse the proposed upgrades to the Uralla Sports complex including the construction of the canteen facilities and disabled toilets and access,  (b) provide additional seating around the perimeters of the fields and oval if residual funding is available, and	DIR		a) Progressing utilizing internal project management and local contractors. Minor outstanding works. Facilities suitable for use. b) No residual funding available. SCCF Round 2 funding has provision	C  C

SCHEDULE OF ACTIONS – RESOLUTION REGISTER							
Key A: Action B: Being processed C: Completed							
MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS

				c) develop a plan of management for the sharing of the facilities among the user groups, (d) staff investigate relocation and redevelopment of the playground area.				c) Under preparation. d) Location identified and funding requested under Stronger Country Communities Grants Program Round 2. Grant application for Sports Complex upgrades has been approved.	B B
22 August 2017	20.08/17	Dept: I&R Submitted by: DIR I&R Reference: Report 13 – Development Application 25/2017 M Smith & L Ducat	That Council; a) Support the Clause 4.6 Development Application 25/2017 being for a variation of minimum lot size on land known as 4 Rocklea Road, Invergowrie, being Lot 13 DP 875212 under the ownership of PJ & CM Ducat subject to conditions. b) Request concurrence from the Director General of the NSW Office of Planning & Environment. c) Upon receipt of concurrence from the Director General of the NSW Office of Planning & Environment, delegate the General Manager to approve Development Application 25/2017 submitted by M Smith and L Ducat for a staged development being: <ul style="list-style-type: none"><li>Stage 1 - Subdivision of two lots being Lots 3 and 4 with building envelopes, and the construction of a dwelling in the E4 zoned land</li><li>Stage 2 - Subdivision of two lots being Lot 1 and 2 along the zone boundary with a building envelope on Lot 2 on land known as 4 Rocklea Road, Invergowrie, being Lot 13 DP 875212 subject to the following conditions</li></ul> d) Amend Uralla Local Environmental Plan 2012 to: <ul style="list-style-type: none"><li>Alter the zone boundary on Lot 13 DP 875212 between the E4 and R5 zone to be 50 metres from the edge of the working face of the quarry, and Amend Clause 4.1A by modifying the wording to reflect the current model clause and one that would better suit the subdivision of split zoned land circumstance and be clearer in its intent.</li></ul>	MTPR  MTPR MTPR  MTPR	Sept 2017  Sept 2017	a) Noted  b) Requested from DG c) Pending – developer advised of proposed modification  d) Stage 1 determination issued. Completed.	C  C B  C		
28 Nov 2017	13.11/17		That; That Council review its development control plans to consider setbacks and other issues for RU2 & RU1 zoning.	MTPR	July 2018	September 2018: DCP to be presented to future workshop.	B		

**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
19 Dec 2017	15.12/17	<b>Dept: Community &amp; Governance</b> <b>Submitted by: Dir C&amp;G</b> <b>Reference/Subject: Report 8 – Report of the Audit and Risk Committee Meeting held on 21 November 2017</b>	<p>That;</p> <ol style="list-style-type: none"> <li>Council note the minutes of the Audit and Risk Committee Meeting held on 21 November 2017</li> <li>Council adopt the following Committee Recommendation: Report No. 6.2 Audit and Risk Committee Review Committee Recommendation 6.2.1</li> </ol> <p>Council:</p> <ol style="list-style-type: none"> <li>Set the meeting schedule for 2018 as follow: <ul style="list-style-type: none"> <li>9am Tuesday, 10 April 2018</li> <li>9am Tuesday, 10 July 2018</li> <li>9am Tuesday, 16 October 2018 - Draft 2017/18 Financial Statements</li> <li>9am Tuesday, 27 November 2018 - Presentation 2017/18 Audited Financial Statements, prior to Ordinary Council Meeting held at 12:30pm)</li> </ul> </li> <li>Note the resignation of independent external Committee member Mr Sean Johnston and thank him for his contribution.</li> <li>Call for expressions of interest for a new external Committee member with relevant skills and experience, including accounting and auditing standards in the public sector environment.</li> <li>Defer receipt of the Fraud and Corruption Prevention Policy and Plan final drafts, and consider their priority as part of the forward meeting plan, as required by section 6.1 of the Committee Charter.</li> </ol> <p>Report No. 6.4 Procurement Policy Final Draft Committee Recommendation 6.4.1:</p> <p>That:</p> <ol style="list-style-type: none"> <li>the draft Procurement Policy be circulated to senior Council staff to review for implementation functionality with feedback to be provided to the Chief Financial Officer; and</li> <li>the Chief Financial Officer make minor amendments as might be identified in the review process to improve functionality, and report the draft Procurement Policy to Council recommending public exhibition for 28 days prior to adoption.</li> </ol> <p>3. Council:</p>	RMSO		Noted	C
				RMSO		Noted	C
				RMSO	28/2/18	c) EOI called and reported to March Ordinary Meeting	C
				RMSO	31/1/18	d) Noted for inclusion in 2018 Audit & Risk Committee Forward Plan.	C
				CFO	27/11/17	a) Email sent to senior staff seeking feedback	C
				CFO/DCG	5/1/18	b) Prepare Council paper to put policy on public exhibition for 28 days.	B
						c) Awaiting draft policy review to include tendering provisions and provisions regarding procurement for TCS as discussed with external auditor	
				CFO	21/11/17	Noted. Internal audit completed; report to go	C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
24 April 2018	19.04/18	Dept: C&G Submitted by: RMSO Reference/Subject: Report 4 – Report of the Audit, Risk and Improvement Committee Meeting held on 10 April 2018	<p>a) note the Committee's request to receive a report on cash handling procedures and practices at Council's waste facility, including recommendations for improvements identified at 7.1 Cash Handling at Waste Facilities, under Other Business.</p> <p>b) as part of implementing its internal audit program in 2018, prioritise an internal audit of all cash handling and petty cash procedures and practices, and receive a report via the Audit and Risk Committee on the findings and recommendations for improvement.</p> <p>1. That Council note the minutes of the Audit, Risk and Improvement Committee Meeting held on 10 April 2018, Attachment A.</p> <p>2. Report No. 2 Chair's Review of Committee Performance.</p> <p>Committee Recommendation 2.1:  <i>That Council receive and note the Audit, Risk and Improvement Committee Chair's Review of Committee Performance Report [Attachment B].</i></p> <p>3. Report No. 3 Policy Risk Management 2018.</p> <p>Committee Recommendation 3.1:  <i>That Council:</i>  <i>a. place the draft Policy: Risk Management 2018, as amended by the Committee, on public exhibition for a period of 28 days [Attachment C].</i>  <i>b. adopt the draft Policy: Risk Management 2018 to replace the Risk Management Policy adopted in 2014, subject to no public submissions being received.</i></p> <p>4. Report No. 4 2018 Internal Audit Program</p> <p>Committee Recommendation 4.1:  <i>That Council receive and note the:</i>  <i>a. Charter: Internal Audit 2018, as modified by the Committee [Attachment D].</i>  <i>b. 2018 Internal Audit Program, as modified by the Committee [Attachment E].</i></p> <p>5. Report No. 5 Committee Annual Program</p> <p>Committee Recommendation 5.1:  <i>That Council receive and note the 2018 Annual Committee Program, as modified by the Committee [Attachment F].</i></p> <p>6. Report No. 6 Policy: Fraud and Corruption Control 2018 and Strategy: Fraud and Corruption Control 2018.</p>	RMSO	31/1/18	to next ARIC meeting	C
				RMSO	27.04.18	Noted	C
				RMSO	27.04.18	Noted	C
				CGR		Placed on Exhibition from 27 April to 25 May 2018.	C
				CGR		No submissions received, added to Policy Register	C
				RMSO		Noted	C
				RMSO		Noted	C
				RMSO		Noted	C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
			<p>Committee Recommendation 6.1:</p> <p>a. <i>That Council:</i></p> <p>i. <i>place the draft Policy: Fraud and Corruption Prevention 2018 on public exhibition for a period of 28 days [Attachment G].</i></p> <p>ii. <i>adopt the Policy: Fraud and Corruption Prevention Policy 2018, subject to no public submissions being received.</i></p> <p>b. <i>That Council adopt the Strategy: Fraud and Corruption Control 2018, as modified by the Committee, and note the financial implications for its implementation [Attachment H].</i></p> <p>7. Report No. 7 Risk Management Action Plan 2017-18</p> <p>Committee Recommendation 7.1:</p> <p><i>That Council:</i></p> <p>a. <i>receive and note the four improvement actions plans (footpaths, trees and tree roots, signs as remote supervision, and stormwater management) resulting from Council's insurer's 'Continual Improvement Pathway Workbooks' used to self-assess the integrity of Council's existing systems [Attachment I].</i></p> <p>b. <i>refer the four improvement action plans (footpaths, trees and tree roots, signs as remote supervision, and stormwater management) to the Director Infrastructure and Regulation for consideration as to funding and resourcing for implementation as part of the 2018/19 Operational Plan and Budget preparation process.</i></p>	CGR		Placed on Exhibition from 27 April to 25 May 2018.	C
				CGR		No submissions received, added to Policy Register.	C
				CGR		Strategy added to Corporate Documents Register following adoption.	C
				DIR		Noted	C
				DIR		Pending.	B
24 April 2018	48.04/18	Submitted by: Cr Crouch Reference/Subject: Notion of Motion 2 – Council support for sustainable energy	That; Council investigate the options for use of sustainable energy throughout the Shire, for lots of greater than 5000m <sup>2</sup> to be self-sufficient.	DIR	Ongoing	Investigation commenced. To be presented at a future workshop.	B
24 April 2018	50.04/18	Dept: I&R Submitted by: DIR	That; Council resolve to:	DIR		Noted	C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
		Ref/Subject: Late Report 2 – Industrial Land Subdivision	<ul style="list-style-type: none"> <li>Endorse option 2 of the Kehoe Myers report dated 6 April 2018 for the subdivision of the Uralla Industrial Estate, being Lot 14 DP 787477, Rowan Avenue Uralla,</li> <li>Progress detailed design of the subdivision and the construction of Stage 1,</li> <li>Install billboard signage at the property indicating the endorsed layout and undertake additional marketing of the project.</li> </ul>	DIR  DIR	Ongoing	<p>Survey and design consultant commissioned</p> <p>Signage installed. Engagement of local agent pending. Valuer engaged to provide valuations for each Lot within the endorsed layout. October 2018 – Valuation received. November 2018 – Probity advice received. Under review.</p>	B  B
26 June 2018	30.06/18	Dept: DIR Submitted by: DIR Ref/Subject: Report 16 - Uralla Shire Council Caravan Park – Future management options	Call for expressions of interest for caretaker services for up to two years to be provided under contract to the Council.	DIR	Sep 18	Report considered at October 2018 Council meeting.	C
24 July 2018	11.07/18	Dept: DIR Submitted by: DIR Ref/Subject: Report 3 - Heritage Advisory Services Summary for July 2018	That the Heritage Advisory Services Summary for July 2018 be received and noted by Council and that a report addressing the issues raised in item 3 be brought to the next Ordinary Meeting of Council.	MTPR		To be addressed as part of the November Heritage Officer's report.	C
24 July 2018	15.07/18	Dept: DIR Submitted by: MTPR Ref/Subject: Report 5 - DIVISION DECISION - Development Application 35/2017 – Dwelling – 36 Uralla Street, Uralla	That; Report 5 lay on the table awaiting further information from the applicant.	MTPR		Pending. Applicant has requested and been granted a processing hold on the DA.	B

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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
24 July 2018	25-07/18	Dept: DIR Submitted by: MWWSS Ref/Subject: Report 11 Bundarra Sewer Scheme Second Quarterly Report April – June 2018	That; 2. That Public Works provide Council with a project Risk Management Plan and detailed project timeline.	DIR		Complete.	€
24 July 2018	35-07/18	Dept: DIR Submitted by: MTPR Ref/Subject: Report 14 - Petition for a Primitive Campground at The Glen recreation area.	That; Council consider the proposal detailed in the petition in the preparation of the Uralla Open Spaces Strategy.	DIR		Pending	B
24 July 2018	41-07/18	Submitted by: Councillor Robert Crouch. Ref/Subject Notice of Rescission Motion 1 – That Council Rescind Resolution 28-06/18	That; Council rescind resolution 28-06/18. That Council: a) Accept the Namoi Unlimited offer for Uralla Shire Council to join that organisation as a non-voting member of that organisation for the 2018-2019 year. b) Vote \$16,500 to the 2018-19 Budget for the 2018-19 for the 2018-19 NonVoting membership fee. That Council: a) Not accept the Namoi Unlimited offer for Uralla Shire Council to join that organisation as a non-voting member of that organisation. b) Vote an additional \$15,000 to the Internal Audit Program (total \$30,000) to audit Council's financial controls (including procurement and financial delegations of authority).	GM  GM CFO		Note rescission of 28-06/18 a. and b.  Adjusted in QBRs Q1	€  € €



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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
28 August 2018	9.08/18	Dept: DIR Submitted by: MTPR Ref/Subject: Report 2 – Design options for the redevelopment of Pioneer Park under the Stronger Country Communities Fund – Round 1	That Council; 1. Place the Option 1 and Option 2 proposals, contained in this Business Paper, on public exhibition for submissions for a period of not less than 14 days. 2. Advise the New South Wales Government that, after receiving community feedback, it wishes to change the location of the approved project from Pioneer Park to Porter Park. 3. Subject to New South Wales Government approval change the location of the approved project from Pioneer Park to Porter Park: a) Endorse the redevelopment works underway, funded through Round 1 of the Stronger Country Communities Fund for all other parks. b) Engage with Council's Uralla Township and Environs Committee to further develop concepts for Pioneer Park. c) Place any concept plans developed with Council's Uralla Township and Environs Committee for Pioneer Park on public exhibition for a period of not less than 14 days. 4. Should New South Wales Government approval to modify the Pioneer Park project not be received, consider the submissions received during the public exhibition period of the Options 1 and 2 proposals, as contained in this Business Paper, at the September Ordinary Meeting and determine the preferred option for implementation.	MTPR	Sep 2018	Complete  Advised  Awaiting response	C  C  B  A  A  A  A
28 August 2018	15.08/18	Dept: DCG Submitted by: CGR Ref/Subject: Report 3 – Recommendations of the Audit, Risk and Improvement Committee held on 10 July 2018 laid on the table	That; The following recommendations of the Audit, Risk and Improvement Committee, previously submitted to the Ordinary Meeting of Council held on 24 July 2018 and resolved to be laid on the table, be lifted from the table:  a. Report No. 5 Plan: Corporate Governance Improvement Action 2018 That Council: 1. Review the draft Plan: Corporate Governance Improvement Act 2018 [Attachment A] to clarify section 6.11 in relation to (u) Purchasing and Tendering Policy and (v) Disposal of Assets Policy. 2. Place the draft Plan: Corporate Governance Improvement Action 2018, as modified by the Committee, on public exhibition for a period of 28 days. 3. Adopt the draft Plan: Corporate Governance Improvement Action 2018, subject to no public submissions being received.  b. Report No. 6 Guide: Agency Information 2018-19 That Council:	CGR	Oct 2018          Nov 2018	Plan reviewed and updated as required    Placed on public exhibition for 28 days.  No submissions and strategy adopted.	C    C  C  C



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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
			<p>1. Amend the draft Guide: Agency Information 2018-19 [Attachment B] at section 4 to reference the relevant section of the Local Government Act 1993 and ensure the dot points reflect the relevant section of the Act regarding the role of the Governing Body.</p> <p>2. Amend the map contained on page 101 of the draft Guide: Agency Information 2018-19 to reflect the correct name of Armidale Regional Council.</p> <p>3. Refer the draft Guide: Agency Information 2018-19, as amended by (1) and (2) above, to Council's Audit, Risk and Improvement Committee for its consideration.</p> <p>c. Report No. 7 Plan: Privacy Management 2018 Committee Recommendation 7.1: That Council:</p> <p>1. Place the draft Plan: Privacy Management 2018 [Attachment C], on public exhibition for a period of 28 days.</p> <p>2. Adopt the Plan: Privacy Management 2018, subject to no public submissions being received.</p> <p>3. Repeal the Privacy and Confidentiality Policy 2013 and authorise its removal from Council's Policy Register.</p> <p>d. Report No. 8 Policy: Complaint Handling 2018: That Council:</p> <p>1. Make the following amendments to the draft Policy: Complaint Handling 2018 [Attachment D]:</p> <p>a. Modify the first paragraph under Section 4.4 to read: Council has adopted a four-tiered approach to handling standard complaints.</p> <p>b. Insert as a third tier, 'Review by the Governing Body': If the Complainant remains unsatisfied with the outcome, the complaint, will be submitted to the Governing Body of Council.</p> <p>c. Insert as a second paragraph under Section 4.6: Council appreciates complainants are often under a degree of stress when lodging a complaint and Council will take reasonable steps to understand the issues. The decision on whether or not a complainant is behaving unreasonably and/or the complaint is vexatious is the responsibility of the General Manager. All complainants (including those whose complaints</p>	CGR	Nov 2018	1. Amendments made	C
				CGR	Nov 2018	2. Amendments made	C
				CGR	Oct 2018	3. Referred to Audit, Risk and Improvement Committee on 27/11	
				CGR	Nov 2018	1. Placed on public exhibition for 28 days.	C
				CGR	Nov 2018	2. No submissions received, policy adopted	C
				CGR	Nov 2018	3. Repealed	C
				CGR	Nov 2018	1. Revisions made and referred to ARIC on 27/11/2018	C

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			<p><i>are deemed unreasonable or vexatious) will be advised of their right to appeal to the Council Governing Body.</i></p> <p>d. <i>Insert on page 161 at Section 4.5.2 at the end of the second paragraph: The person appointed to be the independent Code of Conduct reviewer or their associate cannot become the investigator if it is determined that an investigation is required.</i></p> <p>2. <i>Refer the draft Policy: Complaint Handling 2018, as amended by (1) above, to Council's Audit, Risk and Improvement Committee for its consideration.</i></p> <p>e. Report No. 9 Repeal of Operational Policies Committee Recommendation 9.1:  <i>That Council receive a report on the status of Council policies, an assessment of their priority for review, and the repeal of Management policies previously adopted by Council.</i></p>	CGR	Nov 2018	2. Referred to ARIC on 27/11/2018	C
			e. Report No. 9 Repeal of Operational Policies Committee Recommendation 9.1: <i>That Council receive a report on the status of Council policies, an assessment of their priority for review, and the repeal of Management policies previously adopted by Council.</i>	CGR	Dec 2018		A
28 August 2018	17.08/18	Dept: DIR Submitted by: DIR Ref/Subject: Report 6 – Minutes of Uralla Township and Environs Committee	<p>That Council;</p> <p>a) Receive the minutes of the Uralla Township and Environs s355 Committee meetings dated 10 July 2018.</p> <p>b) Consider the recommendations contained within the minutes of the 10 July meeting at the September Councillor Strategic Planning Workshop.</p> <p>c) Endorse the comments in this report in relation to the recommendations from the May and June 2018 meetings.</p> <p>d) Provide a copy of this report and the resolution to the Uralla Town and Environs s355 Committee</p>	DIR	Sep 2018	Noted  Pending  Noted  Copy provided	C  B  C  C
28 August 2018	24.08/18	Dept: DIR Submitted by: DIR Ref/Subject: Report 11 – Uralla Shire Council Caravan Park – New fee proposed for uninhabited, unpowered tent site	<p>That Council;</p> <p>1. Include in its 2018-2019 Fees and Charges a \$5,00 per night charge for an uninhabited, unpowered tent site.</p> <p>2. Place the proposed additional charge on public exhibition for 28 days.</p>	DIR	Sep 2018	Noted  No Objections received.	C  C
28 August 2018	40.08/18	Dept: DIR Submitted by: DIR Ref/Subject: Confidential Report	<p>That;</p> <p>a) Upon receipt of report from valuation consultant, confirm the minimum acceptable price for each Lot;</p>	DIR		a) Report to Council October meeting	C  C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
		<b>1 – Industrial Land Subdivision</b>	b) Seek advice from a probity adviser on the appropriate way forward in relation to any direct negotiations to conduct the sale or lease of lands within the subdivision; c) Engage with the offeror in accordance with the probity adviser's recommendations.			b) Advice received. Under review c) Pending	B
25 Sept 2018	14.09/18	<b>Dept: CGR Submitted by: CGR Ref/Subject: Report 4 – VIC Improvement Project Estimated Cost and Timeframe</b>	That Council; 1. Receive the a. Strategic Review Visitor Information Services Report at Attachment C, addressing resolution 38.11/17, part 2 and 3. b. Architects Concept Design Options Report at Attachment D and associated drawings at Attachment E to J, addressing resolution 38.11/17, part 1 c. Combined Project Implementation Plan, with estimated costs and timeline, at Attachment K  2. Refer the Strategic Review Visitor Information Services Report at Attachment C, the Architects Concept Design Options Report at Attachment D, and associated drawings at Attachment E to J, and the Combined Project Implementation Plan, at Attachment K to the next available Councillors Strategic Planning Workshop for further discussion.	TPOO		1. Noted  2. Replaced by Resolution no. 35.10/18	C
25 Sept 2018	16.09/18	<b>Dept: CGR Submitted by: CGR Ref/Subject: Report 6 – Annual Code of Conduct Statistical Return 2018</b>	That; the Code of Conduct Annual Statistical Report for the period 1 September 2017 to 31 August 2018 be: a) received and noted, and b) provided to the Office of Local Government by 31 December 2018.	CGR		a) Noted b) To be completed by 31 December 2018.	A
25 Sept 2018	20.09/18	<b>Dept: DIR Submitted by: DIR Ref/Subject: Report 8 – Munsie Bridge Give Way Signage</b>	That; a) Council approve the installation of Give Way signage on the eastern approach to Munsie Bridge; and b) Council remove the B Double restrictions from Gostwyck Road and Munsie Bridge.	DIR		a) Signage installed b) Signage removed	C B
25 Sept 2018	22.09/18	<b>Dept: DIR Submitted by: MTPR Ref/Subject: Report 10 – DIVISION DECISION - Planning Proposal, Amendment to the Uralla Local Environment Plan</b>	That; Council endorse Planning Proposal – Amendment to Schedule 1 of the Uralla LEP 2012, prepared by Bath Stewart Associates Pty Ltd for Kanha Pty Ltd and submit the document to the Department of Planning and Environment for a Gateway Determination.	MTPR		Referred to Department of Planning & Environment  November 2018 – Gateway Determination received and public exhibition commenced.	B

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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
25 Sept 2018	30.09/18	2012 (ULEP 2012) by the inclusion of site specific enabling clause under Schedule 1 'Additional permitted uses' of the ULEP 2012  Dept: DIR Submitted by: MTPR Ref/Subject: Report 16 – Recommendations of Uralla Township and Environs Committee July and August 2018 meetings	That Council resolve to: 1. Consider readoption of the lapsed slogan, "Find Yourself in Uralla", and the stylised copperplate "Uralla" logo, in the context of the development of a Destination Marketing Plan 2. Consider installation of "Find Yourself" street banners in Uralla should the slogan be readopted through the future development of a Destination Marketing Plan. 3. Engage with Uralla Arts in relation to their proposal to design a makeover for The Glen recreation area information shelter. 4. Engage with Uralla Arts in relation to their proposal to provide a strategy for the completion of "Constellations of the South" installation at The Glen recreation area. 5. Engage with Uralla Arts in relation to their proposal to provide specifications and cost estimates for walking track works and exercise stations at The Glen recreation area. 6. Incorporate minor "Fibonacci" design components within a prominent existing park or other public area within Uralla to gauge public interest in the concept. 7. Write to the Uralla Township and Environs Committee and advise that no funding is available under the Regional Tourism Product Development Program for upgrading or developing meeting and/or local community facilities—including picnic or playground areas, local parks, barbeques, meeting facilities and regional and town entry features. 8. Advise the Uralla Township and Environs Committee member vacancy resulting from the resignation of Fay Porter. 9. Provide a copy of this report and Council's resolution to the Uralla Township and Environs Committee.	MTPR		1. Noted 2. Noted 3. Pending 4. Pending 5. Pending 6. Pending	B B B B B B
25 Sept 2018	33.09/18	Dept: GM Submitted by: GM Ref/Subject: Report 18 – Budgetary allocation for SRV Public Consultation	That; Council vote \$65,000 from the Strategic Development Restriction for the purpose of public consultation in association with a potential special rate variation (SRV).	CFO		QBRs Q1 adjustment completed	C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
25 Sept 2018	38.09/18	Submitted by: Cr T Toomey Ref/Subject: Notice of Motion 2 – Drought Relief Financial Assistance	1. That Council give 28-days public notice of the proposed \$3,000 in financial assistance to the Uralla Neighbourhood Centre Incorporated to support the drought relief measures being delivered such as the food pantry, counselling, and one-off relief payments for critical support. 2. That Council, subject to receiving no submissions during the 28-day public notice period, contribute \$3,000.00 in financial assistance to Uralla Neighbourhood Centre Incorporated to support the drought relief measures being delivered.	CCDE	Oct 2018	1. Public Notice in October newsletter.	B
30 Oct 2018	14.10/18	Dept: Submitted by: Ref/Subject: Report 8 – Draft Licence Variation EPL 1626 Uralla Sewer October 2018	That Council; 1. Accept the conditions of the Pollution Studies and Reduction Program as proposed on the draft Environmental Protection Licence (EPL 1626) for the Uralla sewer treatment plant and reticulation network, and 2. Note that a budget variation of up to \$40,000 will be required at the time of incurring the expenditure for the consultancy as required by the EPA under Clause 8(U1)U1.1.	MWWSS		1. Completed 2. Noted.	C B
30 Oct 2018	15.10/18	Dept: General Manager's Office Submitted by: SEO Ref/Subject: Report 9 – Minutes of Bundarra School of the Arts Hall s355 Committee	That Council; 1. Note the 19 July 2018 and 5 September 2018 Minutes of the Bundarra School of Arts Hall s355 Committee. 2. Amend the 2018-19 Fees and Charges so that the fee for the Bundarra School of Arts Hall Small Regular Usage hall hire fee is reduced from \$14 per session to \$10 per session; 3. Publicly notify the proposed change in fees for a period of 28 days and authorise the General Manager to change the fee should there be no negative submissions received.	CCDE	Nov 2018	1. Noted 2. Pending 3. On Public Exhibition until 5 December 2018	B
30 Oct 2018	23.10/18	Dept: Infrastructure & Regulation Submitted by: DIR Ref/Subject: Report 14 – Queen Street Uralla Caravan Park – Crown Land Licence	That Council; Authorise the General Manager to enter into the Licence Agreement RN 473282 for the purposes of continuing operations of the caravan park at an initial annual rental amount of \$4,142.00 excluding GST.	DIR		Completed.	C
30 Oct 2018	29.10/18	Dept: Infrastructure & Regulation Submitted by: DIR Ref/Subject: Report 16 – High Pedestrian Activity Area Concept Plan for Bridge Street	That; Council ratify the recommendations of the Traffic Committee as contained in this report.	DIR		Noted.	B

**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
**Key A: Action B: Being processed C: Completed**

MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
30 Oct 2018	30.10/18	Dept: Infrastructure and Regulation Submitted by: MWWSS Ref/Subject: Report 17 – Request for funding increase, filter repairs Uralla Water Treatment Plant	That Council; 1. Approve the works involving repairs to lateral pipework underneath both filters and the addition of backwash controls to improve the backwash process and extend the longevity of the lateral underdrains at the Uralla Water Treatment Plant, and 2. Vote an additional \$250,000 for the works required by 1 from the Water Fund Reserve.	MWWSS  CFO		1. Approved.  2. QBRS Q1 adjustment completed	C
30 Oct 2018	33.10/18	Dept: Infrastructure and Regulation Submitted by: DIR Ref/Subject: Late Report 1 – Drought Communities Program - Extension	That Council; 1. Participate in the Drought Communities Program with the following list of projects in priority order, noting that the funding is unlikely to extend to all projects: a. Uralla Memorial Hall – upgrades/repairs b. Grace Munro Centre, Bundarra – upgrades/repairs c. The Showgrounds Lands Management Committee projects d. Bundarra Hall – upgrades/repairs e. Kentucky Hall – upgrades/repairs f. Composite project including eg Bird Hide repairs at Dangars Lagoon, shed and concrete pad for Friends of McMaugh Gardens, repainting of the logo frames on the 4 Uralla town entrances. g. Control of roadside weeds and vermin h. Uralla Preschool – upgrades/repairs i. Series of community events 2. Authorise a committee comprising of the Mayor, the Deputy Mayor and the General Manager to determine the amount of funding to be attributed to each project. 3. Secure the necessary human resources to: a. Scope the necessary works and pricing to support the funding application(s); b. Prepare the funding application(s); c. If successful, procure and coordinate the contractors and materials necessary to deliver the works; and d. Liaise with the stakeholders of the facilities and/or activities to which the funding will be directed. 4. Wherever possible utilise resources, businesses and suppliers from within the Uralla Shire Council area for works and/or activities delivered in accordance with the program.	DIR		1. Noted  2. Noted  3. Scoping commenced  4. Noted	B  B  B



**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
**Key A: Action B: Being processed C: Completed**

MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
30 Oct 2018	34.10/18	<b>Submitted by: Cr I Strutt</b> <b>Ref/Subject: Notice of Motion 1 - "Renew Our Libraries Campaign"</b>	That Council; Continue to support the campaign to have the New South Wales State Government commit to providing an adequate level of permanent, indexed funding for public libraries in New South Wales and register the Council's support for the "Renew Our Libraries" campaign.	CCDE	Nov 2018	To register	A
30 Oct 2018	35.10/18	<b>Submitted by: Cr T Toomey</b> <b>Ref/Subject: Notice of Motion 2 – Uralla VIC</b>	That Council; 1. Resolve to place the works identified by the plans for internal construction (Option 1), garden and tower on public display for a period of 28 days including on Council's website and social media accounts; 2. Note that these works have been estimated at \$273,529, plus an additional \$33,059 being for Detail design development and approval (\$3,287), Development/Construction Certificate Application Consent and Certification (\$18,886), Tender process and construction contract administration (\$7,386) and QS pre-tender construction cost estimates (\$3,500); 3. Consider the feedback from the public display period before commencing any works; 4. Note that the VIC Restricted Fund contains \$283,775.48; 5. Not support any additional staffing until analysis has been undertaken and a business case presented to Council; 6. Thank the members of the business community who have offered support to Council in developing a cost effective point of sale system for use in the refurbished VIC.	TPOO	Nov 2018	1. On exhibition until 5 December 2018  2. Noted   3. Noted 4. Noted 5. Noted 6. Letters to be sent	B  C  C C A
30 Oct 2018	38.10/18	<b>Submitted by: Cr R Bell</b> <b>Ref/Subject: Notice of Motion 3 – Council Procurement Procedures</b>	That Council; 1. Refer the email from Brown and Krippner dated October 4 2018 to the Audit, Risk and Improvement Committee for advice on whether procurement procedures have been breached, and whether any adjustment to Council's Procurement Procedures is required to ensure Council is receiving best value in purchasing and selling goods and providing services. 2. Advertise on Council's website and social media pages, in local print media and by public notice in the Uralla Shire Council Chambers, all service requests, tenders, quotations and proposed sale of goods that would also utilise "Tenderlink" and/or "VendorPanel" and refer the policy to the Audit, Risk and Improvement Committee for future determination.	RMSO/DIR	19/11/18	1. Brown and Krippner Email to be referred to the Committee at next Committee meeting on 27 November 2018 - RMSO	B
30 Oct 2018	41.10/18	<b>Dept: Infrastructure &amp; Regulation</b> <b>Submitted by: DIR</b> <b>Ref/Subject: Confidential Report 1 – Queen Street</b>	That Council; Accept the submission for the two (2) year management contract from the preferred candidate subject to a satisfactory police check.	DIR		Pending	B

**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
**Key A: Action B: Being processed C: Completed**

MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
30 Oct 2018	45.10/18	Uralla Caravan Park Management Contract Dept: Infrastructure & Regulation Submitted by: DIR Confidential Report 3 – Industrial Land Subdivision – Sale Price of Lands	That; Council resolve to assign the minimum land sale prices for Stage 1 as per the valuation report.	DIR		Noted	B
13 Nov 2018	X3.11/18	Dept: General Manager's Office Submitted by: GM Ref/Subject: Report #1 – Budget Review and Finance Committee - Logistics	That Council; 1. For the purpose of holding meetings of the Budget Review and Finance Committee, set the venue as the Council Chambers, set the commencement time for each meeting at 12:30pm and set the meeting dates for the 2018-19 financial year as follows: <ul style="list-style-type: none"> <li>11th December 2018</li> <li>January 2019 – no meeting</li> <li>12th February 2019</li> <li>12th March 2019</li> <li>9th April 2019</li> <li>14th May 2019</li> <li>11th June 2019</li> </ul> 2. Publish the matters contained in 1 (above) in a newspaper which circulates within the Uralla LGA area, the Uralla Shire Council website and facebook page. 3. Receive a business paper item in the November Ordinary Meeting which calls for the identification of matters to be considered at the December Budget Review and Finance Committee meeting.	GM	Nov 2018	1. Noted  2. Published in the Armidale Express on 21 November 2018 and on council's website and facebook on the same day.  3. In 27 November 2018 Business Paper	C  C  C



**SCHEDULE OF ACTIONS – RESOLUTION REGISTER**  
**Key A: Action B: Being processed C: Completed**

MEETING DATE	RESOLUTION NO.	REPORT TITLE	COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
13 Nov 2018	X4.11/18	Dept: General Manager's Office Submitted by: GM Ref/Subject: Report #2 – By-election Logistics	<p>That Council;</p> <ol style="list-style-type: none"> <li>Engage the NSW Electoral Commission to undertake the by-election required as a consequence of the vacancy created by Cr Kevin Ward's resignation.</li> <li>Advise the NSW Electoral Commission that Council concurs with the by-election date being set for Saturday 16th February 2019.</li> <li>Request the Minister for Local Government to approve a 28 day extension, in accordance S293 of the Local Government Act, to the three month election timeframe prescribed by S292(a) of the Act.</li> <li>Vote up to \$40,000 for NSW Electoral Commission costs for the by-election. Costs are to be taken from the following votes within the existing 2018-19 budget and restrictions: <ul style="list-style-type: none"> <li>\$2,500 from councillor meeting fees.</li> <li>\$12,500 councillor travel.</li> <li>\$2,000 SRV consultation materials costs.</li> <li>\$15,000 NEJO 18-19 membership fee.</li> </ul> </li> <li>That the timeframe for the election be added to the Uralla Shire Council website and facebook page.</li> </ol>	GM	Nov 2018	<ol style="list-style-type: none"> <li>Complete</li> <li>Complete</li> <li>Complete</li> <li>Pending</li> <li>Pending finalisation of the timeframe</li> </ol>	C  C  C  B  A

## Responsibility Matrix

Each of the resolution actions is assigned to a responsible local government officer, who provides progress reports to the Council each month. Set out below is the responsibility legend used throughout this Schedule of Actions document:

• GM	General Manager	General Manager's Office
• CFO	Chief Financial Officer	General Manager's Office
• MHR	Manager Human Resources	General Manager's Office
• DIR	Director Infrastructure and Regulation	Infrastructure and Regulation
• EMC	Environmental Management Coordinator	Infrastructure and Regulation
• MWWSS	Manager Waste, Water and Sewer Services	Infrastructure and Regulation
• MTPR	Manager Town Planning and Regulation	Infrastructure and Regulation
• MIW	Manager Infrastructure and Works	Infrastructure and Regulation
• DCG	Director Community and Governance	Community and Governance
• CCDE	Coordinator Community Development and Engagement	Community and Governance
• CGR	Coordinator Governance and Risk	Community and Governance
• MMG	Manager McMaugh Gardens Aged Care	Community and Governance
• MCC	Manager Community Care	Community and Governance
• CTI	Coordinator Technology and Information	Community and Governance
• TPOO	Tourism Promotion and Operations Officer	Community and Governance
• RMSO	Risk Management and Safety Officer	Community and Governance

**19. RESPONSES TO QUESTIONS FROM PREVIOUS MEETING**

There are no Questions from the previous Meeting

**20. QUESTIONS FOR NEXT MEETING**

Questions will be received at the Meeting.

**21. CONFIDENTIAL BUSINESS**

Confidential business items to be heard in closed session of Council.

END OF BUSINESS PAPER